

# CIVIL SERVICE COMMISSION

## 1908

# REPORT OF THE COMMISSIONERS

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OTTAWA

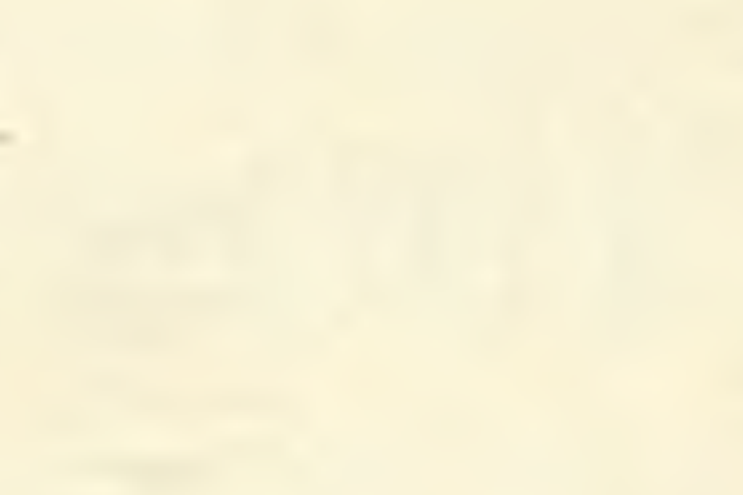
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REPORT OF THE COMMISSIONER OF THE GENERAL LAND OFFICE



REPORT OF THE COMMISSIONER OF THE GENERAL LAND OFFICE

FOR THE YEAR 1880



WASHINGTON: GOVERNMENT PRINTING OFFICE: 1881



SPARKS CHAMBERS,

OTTAWA, March 17, 1908.

SIR,—We have the honour to send herewith our report on the operations of the existing Civil Service Act and kindred legislation together with observations regarding the efficiency of the public service as called for by His Excellency in the commission appointing us as Commissioners for such purpose. We also inclose two appendices in connection therewith.

Appendix A. Letter from Mr. A. Blue, Director of Census and Statistics, regarding the increase in the cost of living.

Appendix B. Proposed draft Act to allow the granting of pensions.

We have the honour to be, Sir,

Your obedient servants,

J. M. COURTNEY,

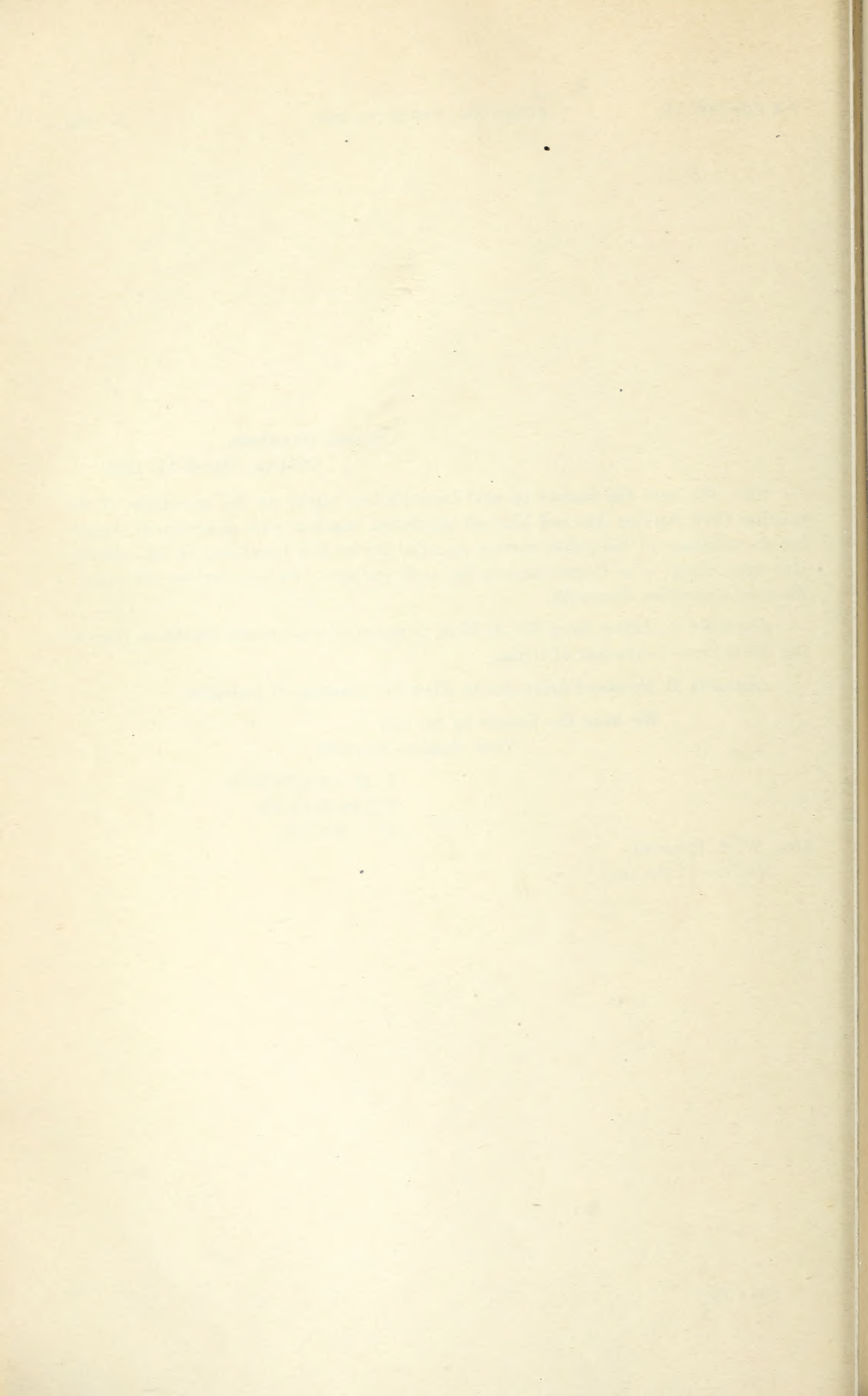
THOS. FYSHE,

P. J. BAZIN.

Hon. W. S. FIELDING,

*Minister of Finance.*







## COMMISSION.

## CANADA.

[L.S.]

C. FITZPATRICK,  
*Deputy Governor General of Canada.*

E. L. NEWCOMBE,  
*Deputy of the Minister of Justice,  
Canada.*

EDWARD the SEVENTH, by the Grace of God, of the United Kingdom of Great Britain and Ireland and of the British Dominions beyond the Seas, King, Defender of the Faith, Emperor of India.

To all to whom these presents shall come or whom the same may in anywise concern.

GREETING :

WHEREAS, in and by an order of our Governor General in Council, bearing date the eighth day of May in the year of our Lord one thousand nine hundred and seven as amended by a subsequent order dated the ninth day of the same month, provision has been made for an inquiry of our Commissioners therein and hereinafter named into and report upon the operation of the Civil Service Act and kindred legislation with a view to the proposing of such changes as may be deemed advisable in the best interest of efficiency in the public service as upon reference to the said Order in Council (a copy of which as so amended is hereto annexed) will more fully and at large appear.

Now KNOW YE, that by and with the advice of our Privy Council for Canada, we do by these presents nominate, constitute and appoint:

JOHN MORTIMER COURTNEY, of the city of Ottawa, in the province of Ontario, Esquire, C.M.G., I.S.O.

THOMAS FYSHE, of the city of Montreal, in the province of Quebec, Esquire.

PHILIPPE J. BAZIN, of the city of Quebec, in the said province of Quebec, Esquire, to be our Commissioners to conduct such inquiry.

To have, hold, exercise and enjoy the said office, place and trust unto the said John Mortimer Courtney, Thomas Fyshe and Philippe J. Bazin, together with the rights, powers and privileges and emoluments unto the said office, place and trust, or right and by law appertaining, during pleasure. And we do appoint the said John Mortimer Courtney to be the Chairman of our said Commissioners.

And we do hereby, under the authority of Part I. of the Inquiries Act, Chapter 104, Revised Statutes, 1906, confer upon our Commissioners, the power of summoning before them any witnesses and of requiring them to give evidence on oath, or on solemn affirmation if they are persons entitled to affirm in civil matters, and orally or in writing and to produce such documents and things as our said Commissioners deem requisite to the full investigation of the matters into which they are hereby appointed to examine.

And we do hereby require and direct our said Commissioners to report to our



7-8 EDWARD VII., A. 1908

Governor General in Council the result of their investigation together with the evidence taken before them and any opinion they may see fit to express thereon.

In testimony whereof we have caused these our letters to be made patent and the Great Seal of Canada to be hereunto affixed.

WITNESS, The Honourable Charles Fitzpatrick, Deputy of our Right Trusty and Right Well Beloved Cousin the Right Honourable Sir Albert Henry George, Earl Grey, Viscount Howick, Baron Grey of Howick, in the County of Northumberland, in the Peerage of the United Kingdom and a Baronet; Knight Grand Cross of Our Most Distinguished Order of Saint Michael and Saint George, &c., &c., Governor General and Commander-in-Chief of our Dominion of Canada.

At our Government House, in our city of Ottawa, this eighth day of May in the year of our Lord one thousand nine hundred and seven, and in the seventh year of our reign.

By Command,

J. POPE,  
*Under Secretary of State.*



## P. C. 1108.

*Extract from a Report of the Committee of the Privy Council, approved by the Governor General on May 8, 1907.*

On a memorandum dated May 7, 1907, from the Minister of Finance, stating that while the general principles of the Civil Service Act are regarded as satisfactory, there are matters connected with the operation of the Act and the services and compensation of officials of the government which require more careful inquiry and consideration than can be given by the ministers of the several departments and, therefore, it is desirable that such matters be inquired into by a Commission composed of gentlemen specially chosen for such purpose.

The minister, therefore, recommends that the following gentlemen,—J. M. Courtney, C.M.G., Ottawa, chairman, Thomas Fyshe, Montreal, and J. G. Garneau, Quebec, be appointed Commissioners, to inquire into and report on the operation of the existing Civil Service Act and kindred legislation with a view to the proposing of such changes as may be deemed advisable in the best interests of efficiency in the public service.

That such inquiry should include the following subjects :—

1. General operation of the Civil Service Act.
2. Classification of the service.
3. Salaries.
4. Temporary employment.
5. Technical employees.
6. Promotions.
7. Discipline, hours of service, &c.
8. Efficiency and sufficiency of the departmental staffs.
9. Retiring allowances.
10. Any other matter relative to the service which in the opinion of the Commissioners requires consideration.

That while the service at Ottawa should be the first subject for the consideration of the Commissioners, they be authorized and requested to extend their inquiry to any portion of the outside service that may come under their observation and which the time at their disposal may permit them to take into their consideration.

That the Commissioners be requested to proceed with the inquiry as rapidly as possible with a view to the presentation of their report at the next session of parliament.

That the Commissioners be appointed under the provisions of the statute respecting inquiries concerning public matters and have power to summon witnesses, to require them to give evidence under oath orally or in writing or on solemn affirmation if they are persons entitled to affirm in civil matters and to produce such documents and things as the Commissioners may deem requisite for the full investigation of the matters into which they are appointed to examine.

The minister further recommends that Mr. Thomas S. Howe be appointed secretary to the said Commissioners.

The committee submit the same for approval.

(Sgd.) F. K. BENNETTS,  
Asst. Clerk of the Privy Council,



7-8 EDWARD VII., A. 1908

P. C. 1122.

*Extract from a report of the Committee of the Privy Council, approved by the Governor General on May 9, 1907.*

On a memorandum dated May 8, 1907, from the Minister of Finance, submitting with reference to the minute of council recommending the appointment of Mr. J. G. Garneau, of Quebec, as one of the Commissioners to inquire into and report on the operations of the existing Civil Service Act,—that he now finds it will be impossible for Mr. Garneau to undertake the duties of the Commission.

The minister, therefore, recommends that Mr. P. J. Bazin, of Quebec, be appointed a member of the said Commission, *vice* Mr. J. G. Garneau.

The committee submit the same for approval.

(Sgd.) F. K. BENNETTS,  
*Asst. Clerk of the Privy Council.*

The Honourable,  
The Minister of Finance.



## REPORT.

*To His Excellency the Governor General of Canada in Council.*

MAY IT PLEASE YOUR EXCELLENCY:—

The Commissioners appointed under the Commission from Your Excellency to enquire into and report upon the operation of the Act respecting the Civil Service of Canada and kindred legislation; the services and compensation of officials of the government; and other specified subjects including any matter relative to the service which, in the opinion of the Commissioners, requires consideration, have the honour to report as follows:—

The Commissioners in undertaking the inquiry felt greatly the responsibility and importance of the duty placed upon them, and, as their investigations proceeded, they became more and more conscious that they had undertaken a work of no ordinary magnitude, involving far reaching consequences should the conclusions arrived at by the Commissioners and their recommendations receive the approval of the government and the sanction of parliament. The responsibilities of the Commissioners and the magnitude of their task have not been lessened by the fact that three sets of Commissioners have previously reported on the same general subject. Notwithstanding these reports each succeeding year has seen some measure placed on the statute book dealing directly or indirectly with the subject.

The Commissioners report that in the short and possibly inadequate time at their disposal it has become very evident that in the present state of the development of Canada important changes are required to maintain the Civil Service as an efficient, contented and useful part of the machinery of administrative government.

The Commissioners at the outset felt it necessary to procure from some authoritative official a statement showing the advances in prices in Canada of commodities during the last fifteen years. They therefore requested the Director of Census and Statistics to kindly have prepared and favour them with such a statement. The statement is published as an appendix to this report. In taking this course the Commissioners considered that, as part of the report presented by the Civil Service Commission of 1892 (fifteen years ago) consisted of a draft Act of Parliament laying down certain scales of salaries, it would be desirable that steps should be taken to ascertain the relation of the cost of living between the years 1892 and 1907, in order to obtain a ratio for any increase in the scales of salaries if it were deemed requisite and necessary that such increase should be made. In connection with this statement from the Director of Census and Statistics, the Commissioners respectfully refer to the carefully prepared statement from the Civil Service Association at Ottawa, printed with the evidence and appendices, and also to the statements made by the several witnesses from places outside of Ottawa.

The Commissioners in the next place considered it desirable to take the evidence of Messrs. Thorburn, DeCelles and Glashan, the members of the Board of Civil Service Examiners, in order to ascertain the course adopted to satisfy them as to the necessary requirements from candidates for admission to the public service in regard to age, health and moral conduct; and further, to ascertain whether the examinations on the several papers prepared by and under the direction of the Examiners were such as to secure the best candidates for admission to the service. Two of the members of the Board have held office since its establishment in 1882; the third, Mr. Glashan, well known in connection with educational affairs, has held office



7-8 EDWARD VII., A. 1908

for some twelve years. The evidence given by the three Examiners is interesting and instructive.

The Commissioners considered that it would be probably beyond their powers to ask that members of the staffs of the Senate and House of Commons and of the Supreme and Exchequer Courts should come before them, seeing that in 1892 the Civil Service Commissioners were authorized to extend their enquiries to the staffs of the Senate and House of Commons but on constitutional ground the clerks of the two Houses objected thereto. Having finished the work referred to in the preceding paragraphs, the Commissioners procured the evidence of the deputy heads of the several departments at Ottawa. This the Commissioners considered advisable as they were of opinion that the work of administration lay largely with the deputy heads, and that it would be as well not only to procure their several opinions as to the operation of the Civil Service Act, but also to obtain information as to the kind of work absolutely performed in each department, in order that the same might be on record and that Parliament might be in a position to know the extent of the duties and their widely varied character, the several departments are called upon to perform.

In addition to the examination of the several deputies the Commissioners deemed it advisable to let all the members of the public service know that they would be glad to receive any statement or information which was considered advisable to lay before them, and all the members of the public service who wished to have a hearing were invited to come before them. Moreover, as a reference was made in the Commission to the advisability of inquiries being made, if time permitted, into the working of what may be called the outside service, the Commissioners considered it advisable to go outside of Ottawa. They therefore visited Montreal, Quebec and Toronto. They exceedingly regret that the short time at their disposal prevented them from going to other places—more particularly to Winnipeg and the cities in the Northwest Provinces and British Columbia—as it was represented to them that the difference in the rates of living in the Northwest Provinces and at the coast was considerably greater than the cost of living in the east. Fortunately the Commissioners were enabled to have a delegation of representative members from Winnipeg come before them.

Before leaving this branch of the report your commissioners beg to point out that, in the printing of the evidence, they have departed from the chronological order in which the witnesses appeared, and have grouped the evidence of witnesses from the several departments together, so that anyone desiring to refer to the Post Office Department or any other department might find everything that was presented to the commissioners from the members of the department concerned. In collating the evidence the departments have, as far as possible, been put alphabetically—as agriculture, customs, finance, &c. In this way reference can be easily made to any department by those who desire information thereon.

The number of officials who came before the commissioners to give testimony was somewhere about 218, composed of officers of all grades in the public service, of all departments and of both the inside and outside services. The Commissioners, from having been brought into contact with such a large number of officials, consider that in many instances they carry on their work with commendable zeal and often with scant remuneration.

Your Commissioners, in the opening paragraph of the Order in Council upon which the commission was issued, find that the minister states in his report upon which the order was founded that 'while the general principles of the Civil Service Act are regarded as satisfactory, &c., &c.'

Your Commissioners, while deferring to an expression of opinion from so eminent a source, have had impressed upon them all through the course of their investigations that in some respects certain features of the Act, and features involving principle, might be simplified and improved.



SESSIONAL PAPER No. 29a

## THE CIVIL SERVICE ACT, R.S.C., 1906, CHAPTER 16.

The Commissioners beg to point out certain sections which might with some propriety be amended. Generally speaking it is the opinion of the commissioners that the Act is too long and too involved; that it deals with many subjects of varying importance, from the examination of a candidate for admission to the service to the keeping of attendance books and the granting of leave of absence. The commissioners consider that dealing with principles the Act might be amended in the direction of simplification.

Beginning with the several sections, taking first section 3, the definition of the Civil Service appears to the Commissioners as rather complicated and might be improved. They consider that subsection 2 of section 3 might be eliminated as they cannot see any reason why there should be special legislation for one department.

In section 6, where the Governor in Council is given authority from time to time to determine the number of officers in each department, the Commissioners consider that it would be desirable to add these words 'on the reports of the deputy heads of the several departments' after the words 'required for the working of the several departments in each division of the Civil Service.'

Coming next to the several sections dealing with examinations the Commissioners wish to direct attention to section 20, subsection (b) as follows:—

That a candidate to be admitted to the preliminary or qualifying examination must satisfy the Board 'that he is free from any physical defect or disease which would be likely to interfere with the proper discharge of his duties.'

As it often happens that a successful candidate may not enter the public service for some time after having passed the examination, it would seem to the Commissioners that there should be a limited time at least for which medical examination should run, and that after a year fresh evidence of good health should be submitted to the Board of Civil Service Examiners. The Commissioners also beg to point out that besides a certificate of good health no person should be admitted to examinations unless his character is such as to qualify him for employment in the service. As only one certificate as regards moral character is required by the Board of Civil Service Examiners it is quite within the bounds of possibility that there may be collusion between the candidate and the giver of the certificate. The Commissioners consider that, as in the case of examinations for the Imperial Civil Service, three certificates as to character should be submitted to the Board at the time of examination. By section 21 there is an arbitrary time when the preliminary and qualifying examinations shall take place. It might be that in the general interests of the service examinations should be made more often. As it frequently happens there is a delay in examination and there is a tendency as a result to admit persons to the several departments for a temporary period until they shall have passed the examination.

## APPOINTMENTS.

The Commissioners come now to the matter of appointments. It is laid down that no person shall be admitted to the inside departmental division of the Civil Service other than a deputy head, controller of the railway mail service, on probation or otherwise, whose age exceeds 35 years, or who has not attained the full age of 18 years.

This can be shown to be too inflexible by one example, the recently appointed Assistant Deputy Minister of Finance, a qualified barrister necessary to the department, for whom a special vote of parliament had to be taken before he could enter the service. This might be partly covered by section 37, but as a rule there is a disinclination to use the powers contained in that section.



7-8 EDWARD VII., A. 1908

## PROMOTIONS.

The Commissioners cannot see why the special legislation required in sections 44 and 45 should be included in the Act. They have grave doubts as to the utility of special legislation in a general Act of Parliament. In sections 46 and 47, providing for promotions and promotions on probation, it is stated that the head of the department 'shall elect' or 'may reject.' The Commissioners are of opinion that in these two sections the words should be included 'on the report of the deputy head of the said department.'

## DEPUTY MINISTERS.

The Commissioners are of opinion that the limitations in the appointment of the Deputy Minister of Justice, the Deputy Minister of Finance and the Deputy Minister of Railways and Canals, as shown by sections 53, 54 and 55, should be struck out. The Commissioners cannot see why efficient officials who have grown up in the service, such as the present Deputy Minister of Finance, should be debarred from receiving the full amount placed by parliament as the proper remuneration of that department. It has been pointed out, and it seems reasonable, that these special provisions placing a higher value upon other qualifications than upon the training of the department itself are not calculated to inspire the members of the service with enthusiasm in the discharge of their duties.

## CLASSIFICATION OF THE SERVICE.

As this was a special subject referred to the Commissioners they desire to defer making any remarks until the observations on the Civil Service Act be concluded.

## MESSENGERS, PACKERS AND SORTERS.

With regard to sections 79 and 80, relating to the appointment of messengers, packers and sorters, the Commissioners think it would be well that the office of permanent messengers should be restored. As a matter of fact, messengers are really permanent and the practice of obtaining periodically, through the Treasury Board, authority from Council to employ them seems to delay public business.

## PRIVATE SECRETARIES.

In the departments which have been brought prominently to the notice of the Commissioners, no redundancy appears in the staffs by reason of private secretaries having been placed on the roll of the departments. But where changes in the ministry occur frequently, and where each new minister introduces a new private secretary, it becomes a matter of difficulty sometimes to find employment for the private secretary, and to regulate his emolument after his chief vacates his office. It has been suggested that while the private secretary holds office he should be paid at an established rate and that when he ceases to be private secretary his connection with the department should cease, in other words, that the private secretary should not be regarded as a member of the departmental staff. The provisions of section 81 for paying \$600 a year additional to a member of the Civil Service while acting as private secretary should be repealed.

## SALARIES.

As this is a special subject referred to the Commissioners they desire, as in the case of the classification of the service, to refrain at this part of the report from making any comment.

## TEMPORARY EMPLOYEES.

The same remark would apply to this subject.



## SESSIONAL PAPER No. 29a

## LEAVE OF ABSENCE.

The Commissioners deem it puerile to have provisions dealing with this subject placed on the statute book. Very few officers in the public service are entrusted with the same duties. Some officers may be engaged in purely routine work, while others have constantly to attend to high-class duties in the several departments and frequently for long periods of the year to be at the beck and call of the minister of the department when parliament is sitting. The Commissioners consider that anything relating to leave of absence might be struck out of the statute and dealt with by rules laid down by the Treasury Board.

## ATTENDANCE BOOKS.

The same thing might, in the opinion of the Commissioners, be applied to the mandatory sections regarding attendance books. No doubt these books are kept in a way, but as in some departments it would be utterly impossible for any deputy to keep such a book, and as no doubt a great deal of the work is perfunctory, the Commissioners consider that it would be more desirable to do away with the section relating to the attendance books and have regulations on the subject made by the Treasury Board.

Your Commissioners have so far dealt with the paragraph in the order of reference stating that 'while the general principles of the Civil Service Act are regarded as satisfactory, &c., &c.'

From the inquiries made by the Commissioners and the evidence submitted to them they are constrained to declare that they are unable to agree with the expression of opinion contained in the order of reference, and they are of opinion that the repeal of the Act is really the best course to pursue in the public interest. What should be given in its place the Commissioners will state when they come to that part of the report in which they make recommendations.

To begin with, the principles laid down in the Civil Service Act are that in the minor positions the preliminary and qualifying examinations shall be passed for entrance into the public service, but several appointments and many promotions are exempted from the provisions of the Act.

In the appropriations granted by Parliament for the year ending 31st March, 1906, during the last session of Parliament, over fifty votes were passed with the saving clause 'Notwithstanding anything to the contrary in the Civil Service Act'; and as it is known to the Commissioners that many of the votes not having that clause attached to them now have had it in previous years, it is the belief of the Commissioners that hardly a vote to pay the several classes of the public service has been passed, during one session or another by Parliament, without adding the limitation already noted.

The Commissioners find that in the working of the public service there is a constant attempt to evade the examinations by grading under other names certain classes of officials whose classification is not laid down in the Civil Service Act—as, for example, the officials called examining officers in the outside service of the Customs Department. The Commissioners also find that in order to meet the pressure brought upon the several departments by influential politicians to take on assistants, officials who have not passed the examinations are employed temporarily and are called labourers. Patronage seems to run more or less through every department of the public service. It was the universal feeling amongst the officials who gave evidence before the Commissioners that this patronage evil was the curse of the public service. Many of the witnesses were very frank on this subject, and the Commissioners earnestly recommend that all persons who are interested in the maintenance at a high state of efficiency of the administration of the affairs of the Dominion should very carefully consider the evidence submitted on this point with this report.

It would seem that in the four post offices examined into by the Commission



7-8 EDWARD VII., A. 1908

letter carriers were employed to do high grade duty and duties of clerks ; that they are still designated on the pay list as letter carriers ; that in consequence of a desire on the part of the officials not to bring these letter carriers in their uniforms to the public notice, they to their loss have been deprived of their uniforms as well as their street car fares. In that special branch of the public service politics was found, as a rule, to play an important part. The Commissioners consider from the evidence submitted to them that on the part of responsible officials of the several departments, especially in the outside service, there is a dread of the politician, and every bit of strategy is resorted to to circumvent the carrying out of the patronage system.

The Commissioners also found in one department a clerk who is employed to do certain work in the accountant's branch. This clerk came into the service under a special clause, was utterly unfit to do the duty entrusted to him, and his work has to be done in spare moments by his immediate superiors. As a consequence the work is steadily and gradually going behind. The Commissioners have no reason to doubt but that the same result obtains in other departments and that many officials have been appointed to do work for which they are unfit.

The Commissioners have to draw attention to another set of circumstances which has cropped up during the last few years and that is the great redundancy of women appointed to the junior branches in the inside service. The Commissioners have not the figures relating to the numbers presenting themselves for examination during the month of November last, but one of the Commissioners who visited the House of Commons found that that Chamber had been set aside for women, while a great proportion were distributed in other rooms of the building. In Ottawa in 1906, out of the 206 candidates who passed the qualifying examination, 121 were women. The lower grades of the Post Office, where there are 366 employees altogether, and the lower grades of the Department of the Interior where there are some 500 employees, are practically filled up with women. While the Commissioners readily acknowledge that many women are thoroughly entitled to succeed in the public service, yet the influx of such a large number must, if continued, in the course of time utterly swallow up the lower grades of the service and by limiting the field for promotion to the higher classes prove detrimental to the development of the higher and more responsible branches of the service ; for it can hardly be admitted yet that the work devolving on the departments can be carried on with a staff composed entirely of women.

The Commissioners have had it brought painfully to their notice that in the great development which has taken place in the last few years in the Dominion, the character and quality of the male candidates entering the service has declined. Having no inducements held out to them to remain in the service the better class of men stay but a short time and leave to better themselves. The Commissioners see with regret that in many parts of the Dominion able and worthy young men attracted by high emoluments have left the service. It is becoming more and more difficult to fill their places.

The Commissioners have also to point out that as far as regards the Civil Service Act the officials embraced in the terms of the Act are limited in number. At Ottawa 250 employees of the Department of the Interior are outside the terms of the Act. A very great number are also outside the provisions of the Act in the Departments of Agriculture, Marine and Fisheries, Public Works and Railways and Canals. This prevails more or less in the other departments. Only three departments in the outside service—Customs, Inland Revenue and Post Office—are included in the schedule under the Act, and while, as has been pointed out, many officials in Ottawa are excluded, the same remark applies with greater force to the members of the public service employed elsewhere than at Ottawa. No Dominion Lands Agent, no Indian Agent, no officer of the Intercolonial Railway, no outside officer of the Public Works Department is under the provisions of the Act, and members of the Northwest Mounted Police, together with many other sets of officials, are excluded from its provisions. In fact, the terms of the Act only bring under review a very limited



## SESSIONAL PAPER No. 29a

number of the members of the outside service and probably about one-half of the members employed at the seat of Government.

The Commissioners also beg to point out that in the list of passed candidates published in the *Canada Gazette* no attention is given to merit. The candidates are gazetted alphabetically. No doubt it has happened that the candidates who have just fluked through the examination by means of greater political influence have received appointments over the heads of more worthy and better qualified candidates.

In the matter of promotions the same patronage fear is apparent. Your Commissioners found in their rounds that a collector of customs, a city postmaster, a post office inspector and others were appointed politically. The recent appointment of a postmaster at Kingston was on the recommendation of the Patronage Committee; the last appointment to the postmastership at Montreal, the most important in the Dominion, was given to an aged member of parliament, 67 years old.

As the almost universal practice is that no person is promoted out of his district and transferred to higher duties in another place, and that with few exceptions no person is promoted out of his class, it follows that young men, entering the public service in the several divisions to which they have been appointed, see that however hard they may work, and whatever intelligence they bring to bear upon their duties, there is no chance of getting out of the class to which they are appointed. Your Commissioners have been told and believe that promotions have been made as a matter of politics, not in every case, but in many cases, and that people have been brought in from the outside over the heads of men who have given their lifetime to the departments, to fill the few positions of any superiority in the public service. For these and other reasons your Commissioners are of opinion that the general features of the Civil Service Act cannot be regarded as satisfactory.

With these remarks by way of preface the Commissioners beg to take up the several points which have been specifically referred to.

## GENERAL OPERATION OF THE CIVIL SERVICE ACT.

In the previous remarks your Commissioners have pointed out that in their opinion the principles underlying the Civil Service Act are not in the public interest. In the report of the Royal Commission of 1892 the Commissioners observed that: 'It is possible that public sentiment in Canada may not as yet be ripe for open competition generally, and it may not be possible as yet to eliminate altogether the power of politics in making appointments; but if the recommendations of your Commissioners be accepted and strictly adhered to, the public service at Ottawa will, they are convinced, in the course of a few years, be better for the change.'

The Commissioners at that time only took into account the public service at Ottawa. They left in their draft bill in the report the provisions of the former Act relating to the outside service. Your Commissioners regret to state that in their opinion the hopes of the members of the former Commission have not been realized. The provisions of the Civil Service Act and its amendments have not made the service any better; in fact, the Act has been so amended, reamended, and whittled down, that the public service, the Commissioners believe, not only at Ottawa but elsewhere throughout the Dominion, has fallen back during the last fifteen years.

In making these remarks the Commissioners do not wish it to be considered that any blame is to be attached in particular to either of the political parties who in turn have administered the government. It is the political element in the Act which, from time to time, has become more aggressive and which has steadily tended to deteriorate the public service. It would seem to the Commissioners that the great prosperity of the country during the last fifteen years has been such that able men, who were formerly attracted to the service of the state have now ceased to look to the rewards of that service and have turned their attention to other avocations in which they see prospects of higher emoluments, with the result that inefficient and inferior men, unable to obtain better positions in the outside world, through political



7-8 EDWARD VII., A. 1908

operations and other means, have been brought into the service; whatever the cause the tendency is more and more to lower the standard of the Civil Service with the consequent detriment to the business of the state.

Your Commissioners do not consider it necessary to dwell long on this subject, but will now take up the second point in the reference.

### CLASSIFICATION OF THE SERVICE.

Taking first the inside service, your Commissioners beg to observe that in their opinion the uniform idea of classification for all the departments has failed in the working. The scheme of classification of the officers coming under the working of the Civil Service Act as at present laid down is deputy head, chief clerks, first class clerks, senior and junior second class clerks, third class clerks, temporary employees and temporary messengers. In the examination of the several witnesses one deputy head frankly declared that he disregarded and took no account of the classification at all. In the department in question, the Department of Justice, where the chief officers are barristers of talent, called upon to advise upon the highly complicated affairs involved in the administration of the several departments, a classification would naturally be presumed to exist differing from that required for the many officers employed in the oversight and administration of the 11,000 odd post offices administered by the department of the Honourable the Postmaster General. It would therefore appear that what might be good and useful in the present system of classification in some of the larger departments might not be altogether as useful or proper in the administration of departments having fewer officials, such as the Department of Justice, Department of the Secretary of State, or even the Finance Department. Taking it all in all, while the present system of classification might be held sufficient for some of the larger departments where the work is not of a special class, some provision should be made to adapt it to other departments differing in the character of the work to be done and the nature of the staff required. The only common official of every department is the deputy head—that office is of course a necessity.

With regard to chief clerks, the Commissioners found that while in some departments these officials are entrusted with duties of the highest character, in others the chief clerks seem to have been appointed simply from length of service without change of duty and without being given any work of a higher character than that which they had previously performed. It will be found, for instance, that a chief clerk in one department may have the review of all the capital cases of the several courts of justice on whose report the life or death of criminals may depend. In another a chief clerk may be found whose sole duty is to dole out the forms and stationery in use in the department. The same remarks in a great measure may be applied to the first and second-class clerks. Frequently officials are promoted to the higher grade without change of duty, simply as a recognition of long service, and with the amiable intention of adding to their emoluments. In other departments the several grades are classified as in a regiment. Probably in one department there may be five or six chief clerks with a total staff of forty officers, while in the Post Office Department, where there are nearly 400 officials of all classes, there are ten or a dozen chief clerks.

Your Commissioners are of opinion that the classification should be placed on such a basis that each department should be graded according to its wants and requirements. Generally speaking your Commissioners are of opinion that while the higher officials should be treated by themselves, the vast majority composing the public service should not be merely, as at present, classified in grades which cannot but tend to bury individualities, but the principle should never be lost sight of that promotion and pay should in every case depend on individual merit, and that, therefore, every individual in the service should, as it were, be under continual appraisement and be eligible for promotion to any position in any division of the service.



SESSIONAL PAPER No. 29a

## SALARIES.

Your Commissioners now come to the third point in the reference, the question of salaries. On this point the Commissioners have had very grave anxieties in arriving at a conclusion. It may be said, as was the case in 1892 when the late Commission reported, that the men of the higher classes of the public service are paid less in proportion to the value of the work than they would have received had they been employed by the railways, banks and the large mercantile corporations. Probably it may be still the truth that the percentage of officials enjoying salaries in the middle rank from \$1,000 to \$2,400 is larger in proportion in the service than is obtained in the outside world. Your Commissioners consider that, taking all in all, the percentage of those employed in the public service in the lowest ranks are paid less than they would have received had they been employed in outside occupations, and less than modern conditions demand. In making these observations the Commissioners are only taking into account the salaries and emoluments drawn by male clerks in the service.

Your Commissioners have found in their examinations that as a rule the salaries laid down in the Civil Service Act have been pretty constant for the last 30 years. Thirty years ago the present fiscal policy of Canada was not in existence and its introduction since has unquestionably largely increased the cost of living. Owing to the small mileage of railways and to the lack of communication, most of the necessities of life raised in the different localities were consumed locally. Butter, eggs, meats, food-stuffs and articles entering into daily consumption were produced in the locality in which they were consumed. The same characteristic feature was applicable to domestic servants employed in the households of the officials in the public service. A generation ago there were no means by which the farmers' daughters could remove easily from the locality in which they were born, and as the supply of domestic servants was then greater than the demand, the wages paid were comparatively small. Now, through extended communication the classes of domestic servants can find wider fields, and, as a consequence, the demand is much greater than the supply, and the rates of wages have gone up by leaps and bounds. The civil servant in those days, although not in receipt of a large income, had his wants satisfied cheaply and without stint. In these days of cold storage and rapid transit, the products of the farm find their way to the motherland and distant countries, and the civil servant, rejoicing still in the same salary which was paid 30 years ago, finds his purchasing power sadly diminished, and is forced to face circumstances which are sometimes cruel in their operation, especially in the case of the younger members having families. Your Commissioners have heard from officials and from groups of officials, one after another, the most harrowing details of the privations endured by them in providing for those dependent on them. And as nothing so unfits a man for the faithful performance of his daily work as the constant worry over money matters, your Commissioners consider that in dealing with the question of salaries greater consideration should be shown to the very different circumstances existing at the present time than existed thirty years ago.

Reverting to the higher officials and taking the salaries of the deputy heads, your Commissioners find that while the salary of a deputy head is laid down in the Civil Service Act as \$4,000, yet in a late vacancy in one of the departments the deputy selected could only be appointed by giving a much greater remuneration; in fact, an arrangement was made whereby the deputy head in question was allowed a remuneration of \$7,500 a year. Only one other deputy has an annual salary greater than that laid down in the Act, and that is the Deputy Minister of Justice who receives a salary of \$6,000 a year. With the exception of these two deputies—the Deputy Minister of Railways and Canals and the Deputy Minister of Justice—all the other deputies have salaries of \$4,000 per annum or less; for, like other officials, the deputy receives an annual increment until the maximum is reached. Your Commissioners



7-8 EDWARD VII., A. 1908

are of opinion that in the case of deputies the annual increment is a mistake. Looking at the importance and class of work entrusted to them and the responsibility attendant on their position, your Commissioners consider that no highly efficient deputy head, doing his duty thoroughly, should be paid less than \$5,000 a year. Your Commissioners have to point out that in the very great stress laid upon the minister a deputy head has more and more to take the responsibility of administration upon his shoulders, and when it is borne in mind that deputies are entrusted with such business as the development and settlement of the Northwest; the control of the finances involving a turn over of a million dollars a day; the administration of over 11,000 post offices; the looking after the patent laws and copyrights, besides the other work proper of a Department of Agriculture; the supervision of an expenditure aggregating eighteen millions annually, together with the administration of the canals and railways of Canada under Government control, and the supervision of matters relating to railways throughout the land; not to mention others whose work is also of very great importance, your Commissioners have arrived at the conclusion above stated.

Coming now to the chief clerks, the first class clerks and other officials employed in the daily work of the several departments, not including what are called technical officers, such as engineers, &c., your Commissioners have the following remarks to make:

With regard to the salaries paid to these officials your Commissioners have to remark that in the examinations which they have held they find that in some departments promotions have taken place as a rule for other causes than the necessities of the service. This was enlarged upon by the Commission which sat in 1892. The Commissioners have also found that in some departments there seems to be an inordinate amount of detail, while in others the service seems to be performed without unnecessary superfluity of detail. Your Commissioners are of opinion that while with the large body of officials making up the public service it may be necessary to arrange them into classes, yet it is desirable as far as possible to encourage talent wherever it may be found; and for this reason the increments should be adjusted or proportioned as much as possible to the varying ability and efficiency of each officer whether senior or junior, and that in most cases, where a growing efficiency on the part of the officer is admitted, an annual increase of \$100 should be given until a maximum is reached.

Your Commissioners do not see the necessity of elaborating the classes that are now in existence; in fact, they wish to emphasize the remarks already made respecting individuality in the service. Of course, in the remarks which are now being made the Commissioners are limiting themselves to the conditions in the inside service. With regard to the lower grade officers and their salaries it is difficult to obtain proper assistance at a minimum salary of \$500 unless the service is altogether recruited from Ottawa. This would be disadvantageous to the public interests, your Commissioners consider, and they would recommend that instead of a minimum salary being mandatory for entrance to the public service, a certain amount of relaxation of this rule should be allowed, and if it were necessary to obtain assistance at the rate of say \$700 per annum it should be within the reach of the department to obtain such without asking Parliament for a special vote.

#### TEMPORARY EMPLOYMENT.

Your Commissioners have now to come to the fourth heading, namely, temporary employment.

The theory of temporary employment is that in times of emergency and pressure, when extra assistance is required, such as the distribution of letters at Christmas, temporary employment should be given to people qualified to do the work. In the examinations made by the Commissioners this idea of temporary employment only occurs in the instance above cited. So-called temporary clerks are constantly admitted to the service and remain in the service until their death. There are temporary employees at Ottawa who have been there for over thirty or forty years.



## SESSIONAL PAPER No. 29a

In other instances of temporary employment people who have failed to pass the necessary examination, through political pressure or otherwise, have been unloaded on the departments when help is necessary and to overcome the provisions of the Act are graded as labourers or some such designation.

In Canada where expansion must be the rule for many generations to come, the business of the Government must constantly extend, and the idea of people being employed for temporary emergencies is contrary to fact. At the same time it is desirable for a lower grade appointee to be employed in a probationary capacity until after a period of service, and his fitness for work has duly been proved and certified to by the proper authority. All these temporary employees might be grouped under the heading of what is called in Great Britain the 'writer class.' But as vacancies occur in the higher divisions by selection or promotion a duly qualified member of the 'writer class' should have an opportunity to advance to a higher grade.

## TECHNICAL EMPLOYEES.

Coming to the next subject, that of technical employees, your Commissioners have given it grave consideration. This class is continually enlarging its borders. Formerly it was confined chiefly to engineers, architects and surveyors. Now it also includes officers as the Director of the Experimental Farms, Director of the Census and Statistics, Superintendent of Insurance, the Dominion Archivist and officers of public health, immigration service and officers above the other grades and classes too numerous to mention. In the progress and development of Canada the services of technical officers will be more and more employed, and even in the departments themselves such officers will be in the future appointed to act between deputy heads and other officials. That these men should be well paid for the services they perform should go without question, and not only should their emolument bear some proportion to their sphere of duties, but steps should be taken to render their office stable and not liable to change.

How to arrive at the proper emoluments to be paid to such a diversified class as technical employees is rather beyond the subject of the present report. The only suggestion your Commissioners can make is that each case should be taken and considered on its own merits, and by some means or other the whole of the technical officers in the employment of the Dominion of Canada should be brought under the survey of the Acts and rules governing the Civil Service.

## PROMOTIONS.

This subject was dealt with by the former Commission of 1892 and forms a paragraph in their report.

In Canada there exists a system of promotion examination which is not in use in Great Britain. So far as your Commissioners can find the same process prevails now in regard to these promotion examinations, even to a greater extent of undesirability, as prevailed in 1892 when the last Commission reported. In some cases strict examinations under the regulations laid down by the Civil Service Examiners have been made when promotions were considered necessary. In others only what is absolutely legal has been required, and the examinations have been held in only one or two subjects, such as 'duties of office.' Your Commissioners consider that in many cases promotions have been forced on the several departments owing to political influence; that the officials promoted do the same work as they performed in the lower grade, and, as has been mentioned before, promotions have taken place as a rule for other causes than the necessities of the service. In the recommendations which will follow at the conclusion of this report your Commissioners will indicate what they consider necessary under this head.



7-8 EDWARD VII., A. 1908

## DISCIPLINE, HOURS OF SERVICE, &amp;c.

Without going so far as to say that the official who has been appointed through political influence and whose friends are in power is not amenable to discipline, the Commissioners have found in certain instances that officials appointed by virtue of political patronage and remaining under its ægis have taken to themselves the idea that their services are altogether beyond the control of the higher officials; that, in fact, except from observance of office hours, their country or their chief is of no consideration. That the annual increase will follow is a matter of course, for their immediate superior in his report would not say absolutely that they were disobedient. Your Commissioners are agreed that in the expansion that has occurred in Canada in recent years, which has been followed by a large increase in the ranks of the Civil Service, the later arrivals do not actively respond to regulations laid down in the government of the several departments.

An official entering the public service should be made fully to understand that when once he becomes an official any attempt to obtain or use political influence must be abandoned.

In 1879 a Treasury Board minute was promulgated to the effect that in the case of an official using political influence it would, if discovered, be tantamount to the handing in of his resignation to his superiors. It would be as well, your Commissioners consider, that this minute should again be promulgated, that each officer in the public service should be made to sign it and that officials should be given to understand that not only was it to be obeyed in the spirit, but in the letter.

With regard to the hours of service, the Commissioners find that in almost all the departments the higher officials and those attendant upon them, such as their stenographers, &c., leave when the day's work is accomplished, and that officials of this character frequently put in a tiring and exacting eight hours a day's work or more. With regard to the officials employed in the inside service at Ottawa on ordinary routine work, it is desirable, in the opinion of the Commissioners, that the several departments should manage each its own affairs. It is not desirable to lay down fixed hours or to compel officials to remain in the department when their day's work is done. The work of departments differs as to the manner and time in which it can be done, and different seasons require different regulations. In the summer when parliament is not in session and the days are long, it is desirable that the day's work should not be prolonged beyond a reasonable hour. But when Parliament is in session and a greater amount of work has to be performed, and returns have to be answered, it would not be without reason that the officials be called upon to give a greater number of hours in the day's work than would be necessary during the summer. It seems to the Commissioners that the method adopted by the Auditor General in dealing with his staff might be recognized by the several departments in the inside service.

## EFFICIENCY AND SUFFICIENCY OF THE DEPARTMENTAL STAFFS.

In dealing with this subject your Commissioners have to submit that in the vast service such as exists at Ottawa, in the limited time at their disposal, it has been absolutely impossible for them to inquire fully into the efficiency of the officials in the several departments. There are probably, including labourers, some three thousand employees at Ottawa. In the Department of the Interior alone there are five hundred employees. In that department the junior branches are made up almost entirely of women. As has been pointed out, in Ottawa seven hundred women are now employed. That is a fact that must be taken seriously into account in considering the future of the service. It would take many months to examine the work of the Department of the Interior alone, and when so many officials are engaged in the several branches it would be hard to gauge with accuracy the extent or character or style of the work turned out by each. Generally speaking your Commissioners have found that the several officers who have appeared before them are gentlemen



## SESSIONAL PAPER No. 29a

possessed of proper training, sensible of their responsibilities and anxious and desirous of giving their best services to the interests of the state. But it is useless to put aside what has been brought prominently before them by almost all the witnesses, and that is that owing to the development of the country it has naturally become more difficult to attract good men to enter the public service and devote themselves to it. The newcomers are in general not found to be as reliable or as efficient as the employees of previous years.

As regards the question of efficiency, while the Commissioners do not for one moment insist that the work is not done, yet in their opinion the work in many of the departments might be better done.

## RETIRING ALLOWANCES.

At the outset your Commissioners consider it a subject of regret that the Superannuation Act, which had been in force for over twenty-seven years, should have been repealed, and the present Retirement Act put in its place. To the Commissioners the repeal seems most illogical; when it is found that within a few years after its repeal Pension Acts have been placed on the statute book providing for pensions to the members of the Northwest Mounted Police, the staff of the Intercolonial railway, the members of the Permanent Corps and Headquarters Staff, and other employees under the Militia Department, as well as to their widows and families, it would seem that the action in abolishing the Superannuation Act was not only illogical but hasty and inconsiderate. So many papers have been written and so much has been said on the subject of superannuation that your Commissioners do not consider it necessary to expatiate at length upon it. A lengthy memorandum upon the matter was prepared and submitted with the last report on the Civil Service made by the Royal Commission in 1892. It pointed out that not only was the system of superannuation in the best interests of the state but economical in practice, leading to stability in the working of the service; for without any superannuation system it simply means that it is impossible to get rid of the aged members, and men would be retained in the public service to an advanced age and long after their usefulness had departed, for the reason that it would be hard and cruel to discharge them. This would result not only in the abnormal increase of the staff of each department in course of time, but the older being necessarily the higher paid, their retention would serve to prevent the active staff, on whose shoulders the bulk of the work would fall, receiving the higher scales of remuneration to which they would be entitled. In modern days a pension system is recognized as a necessity by almost all banks and large corporations; and even religious bodies provide for the old age of their ministers. Amelioration has also been granted to judges on their retirement. In many cases judges can be retired on their full salary; and in the face of this does it not seem wrong and cruel that, except in the case of a few favoured officials, there should be no provision for sickness, debility or old age throughout the public service except the Retirement Fund, which is no provision at all? The present progressive conditions of life in Canada will undoubtedly continue, although from unlimited speculation or an occasional bad harvest there may be times of temporary retardation; but from all appearances the cost of living does not promise to decrease, and the salaries of public officials being barely sufficient to pay necessary expenditures, will prove insufficient to provide for their dependents after death. Owing to these considerations your Commissioners are of opinion that it would be desirable that not only should a Superannuation Act be re-enacted, but its sections should include provision for the support of the widows and orphans of deceased public servants. An Act drafted to this effect has been placed at the disposal of the Commissioners and will be appended to their report. It has been pointed out over and over again that not only is it the tendency for inefficient men to enter the public service, but the effective members who have essayed the service and who see but little hope of the future, having no superannuation in view for their declining years, abandon it to better themselves. Not



7-8 EDWARD VII., A. 1908

only do the young and enterprising officials leave, but some of the chief officials, men of well known character and ability such as Messrs. Bain, Riley, Ruel and Stewart of the Interior Department have abandoned the service for outside employment, and it seems hard that men who are engaged in the construction work of the Dominion, who give their best endeavours to their country in the responsibility of carrying through great public works, the development of agriculture, and all the services which go to building up the Dominion, should have nothing to look forward to when old age overtakes them and their work is over, while the favoured few and the police of Canada should be carefully protected, and not only themselves but their widows and children. The sooner, in the view of the Commissioners, a Pension Act is placed on the statute book, the better it will be for the interests of the Dominion.

Your Commissioners have had the services of Messrs. Fitzgerald and Grant of the Insurance Branch of the Finance Department to aid them in devising an Act, and the rate of abatement has been fixed and based upon the average at which employees enter the inside service. Of course, when men well advanced in years are appointed postmasters and collectors of customs it would follow that the average age for the outside service is much higher than the average age for appointments in the inside service; but until the political element is cast aside from the public service that condition of affairs will always prevail.

Your Commissioners have had brought to their attention a clause in the Superannuation Act which enabled the government to add a term of service not exceeding ten years to officials who, after the age of 30, entered the public service for special or technical reasons. Your Commissioners find that with one exception the advantages of this provision have not been extended to any retiring official within the last ten years. The practice in the case of deputy heads and high officials was universal in the past and its extension is still legally applicable. It was well understood that when officials appointed to high positions for special or technical reasons came to be superannuated additional terms of years would be granted to their service. Your Commissioners are only aware of three or four instances at the present moment in the public service which would fall within this category. First, the King's Printer, who for very special reasons, was called upon by the government to re-organize the Printing Bureau in 1891, then being over 50 years of age. His case was pointed out individually in the report of the Civil Service Commission of 1892. Second, the Deputy Minister of Trade and Commerce, who entered the service as assistant commissioner of customs, having left the bank in which he had become a manager; the third is that of the Superintendent of Insurance, who was absolutely promised that he would be treated in the same manner as his predecessor was treated when he retired from the service; that is to say, that a term of years should be added to his service. Your Commissioners trust that if in the near future any of these officials should find it necessary to retire from the service the circumstances under which they entered the public service should be taken into consideration, and that such length of service should be added to their actual service as would enable them to be retired according to the promises made to them on their appointments.

Your Commissioners have now to consider the advisability of naming a fixed age at which officials should leave the public service. Compulsory retirement at a fixed age is the practice in Great Britain, the age laid down being 65 years. The fixed age has two great advantages. First, it relieves the state or the minister from the importunities of officials who wish their services to be kept on after their faculties are impaired. And second, it prevents the retirement of men under the age to make places for political officials. So strict is the rule in Great Britain that there are only three reasons for which the services of an official can be retained beyond the age of 65 years, and even then an extension can only be made for one year, and a report has to be made to parliament of the official whose services are extended together with the reasons therefor. For instance an official may be retained because he is engaged in some important work which it is desirable to complete; or he is doing some work which is in course of transfer to some other part of the system; or for very grave



## SESSIONAL PAPER No. 29a

reasons of state and very great urgency his retention is necessary. Your Commissioners have to point out that during the Boer War, when the treasury of Great Britain had to raise large sums of money, the secretary of the treasury, Sir Francis Mowatt, arrived at the age of retirement. It was decided then that the requirements being so urgent his services should be retained for one year; but only for such grave reasons can the period be so extended.

Before leaving the subject of superannuation your Commissioners beg to observe that, should it be decided that a superannuation Act be introduced into parliament, it should be taken into consideration that in the event of an official dying before being retired, if no better provision could be given, it would be only just and equitable that the abatements deducted from the salary should be paid to his widow or representatives. Many cases of hardship have occurred since the Superannuation Act was placed on the statute-book in 1880. A recent notorious case occurred in Toronto where Mr. Patteson, the late postmaster, after having paid in \$80 a year for about 28 years, died while still in harness, and the sums so deducted from his salary became part of the Consolidated Revenue of Canada without any benefit to his widow and orphan. Your Commissioners further consider that in the event of an Act being placed on the statute-book it should have a retroactive effect and due regard should be given to officials of a permanent character who are not under any Retirement Act. Many officials performing duties of great responsibility are under neither the Superannuation nor Retirement Acts. As in the course of time their services will become of less value it is respectfully suggested that early steps should be taken to bring them under a Superannuation Act, if, as was said before, it be determined that a Superannuation Act be introduced into parliament.

Although not pertaining to the subject of superannuation, your Commissioners have had brought to their attention the cases of a class of employees of the Dominion Government whose services are more or less of a hazardous character, such as railway mail clerks, guards of penitentiaries, inspectors doing duty in out of the way places, lighthouse keepers, inland revenue officers engaged in the manufacture of fulminate of mercury and others whose duties entail risk of life or limb. Officials of this class should, in the opinion of your Commissioners, be protected in addition to the superannuation allowance by means of accident policies. In such a large service as that of the Dominion of Canada, where so many officers are employed in hazardous duties, no doubt the rates chargeable collectively would be moderate compared to the rates paid by individuals. Possibly the government might devise a scheme to do its own insurance. Your Commissioners beg to point out that the British parliament has passed an Act under which compensation is guaranteed to employees suffering injuries in the performance of their duties, and this also applies to public servants. With this example before them your Commissioners consider that the question of accident insurance is one of great importance.

#### A WIDER AND BROADER QUESTION.

Leaving the question of superannuation your Commissioners wish to refer again to the question of efficiency and sufficiency of the service. In addition to the efficiency in the administration of the departments a wider and broader question is raised and that is how far the departments are efficient in looking after the best interests of the Dominion as respects their several expenditures. With this view your Commissioners, in the examination of the several witnesses, asked questions regarding the administration of the several departments, all of which questions are founded on blue books and public records. Your Commissioners have to apologize for dwelling as they propose to do upon the question of the method of granting supplies by parliament in Canada as compared to the mother country, and to the consideration of expenditures in Canada also as compared to the mother country.

Owing to the good times which have recently been prevalent and the large revenues received from Customs, the old-fashioned notions of frugality and living



7-8 EDWARD VII., A. 1908

within one's means have to some extent been departed from, and instances have been found of departments giving orders for stores and other services to be delivered within a year in excess of the vote granted by parliament. Large amounts have been spent at several places in the Dominion for supplies bought from those enjoying political patronage at what may be called retail rates. Heavy expenditures have been incurred without necessary consideration or supervision, and while no doubt the several officers have thought themselves justified, owing to the expansion of the revenues, yet such conduct is contrary to the public interests and, in the opinion of the Commissioners, ought to be restrained.

In Canada the ministry of the day brings down the estimates of the departments. These estimates show the increases and decreases as compared with the supplies granted at the previous session. The supplies are duly voted in the customary course often at the end of the session in the small hours of the night by jaded members in a tired House. When the supplies are granted and released to the several departments the expenditures are made. These expenditures in the course of time are reviewed by the Auditor General and his report is presented to parliament and referred to the Committee on Public Accounts, which is composed of over one hundred members of the House.

In Great Britain the estimates are brought down in a similar manner, but in very recent years these estimates have been accompanied by a memorandum from the Secretary of the Treasury pointing out rather in detail the reasons for the several differences. The supplies are then voted, as in Canada, and in like manner the departments make the several expenditures which are reviewed by the Auditor General and reported upon to parliament. They are then referred to the Public Accounts Committee which, in a House of over 600 members, is made up of fifteen members only, the chairman always being a member of the opposition—generally an ex-Secretary of the Treasury. These fifteen members take the whole of the public expenditure 'seriatim' and spend from 30 to 40 days examining most carefully into the several expenditures and report thereon to the House.

In Canada, during the present session, at the first meeting of the Public Accounts Committee, six members moved for 41 sets of papers. There is no doubt whatever that all these papers moved for are demanded for party purposes and in the expectation that campaign literature may be derived therefrom. Of course it is needless to say that the six members are all opposition members.

Your Commissioners in thinking the matter over have come to the conclusion, and respectfully submit for consideration that, as in Great Britain, the estimates should be prefaced by a memorandum from the Finance Department showing the several increases and decreases in greater detail and with general explanations. Your Commissioners would suggest, though it is not the case either here or in Great Britain that from the House of Commons a small committee be created to be called the 'Estimates Committee' to whom the estimates might be referred for examination before being passed upon by the House, and that such committee should have power to call for persons and papers if considered desirable; the committee to be in the nature of an examining committee to ascertain full particulars of the several votes asked for and any explanations that may be desired. This procedure would in all probability relieve the House from the delays now occurring in committee of supply and would tend to shorten the sessions. It would seem desirable to point out in what manner the Public Accounts Committee of the British parliament perform their duties. In the first, second and third reports of the Public Accounts Committee of the last session in Great Britain, two of which are concerned with the examination of the Navy and Military expenditure, and the third with the remainder of the public expenditures, nothing has been too small to report upon, and almost all the reports, which are well worthy of notice, deal with matters of principle. For instance, the admiralty had been supplied by contract by the same firm since 1890 with what are called lettered hat ribbons. The amount involved was not very great, but in 1905



## SESSIONAL PAPER No. 29a

fresh tenders were invited when lower prices were obtained. In spite of this the admiralty continued for a time with the old contractors until attention was called to the irregularity.

Attention was also called to one of the naval depots where a sum of between six and seven hundred pounds was paid to four stewards to examine and pass ready-made clothing received from a contractor. This was a commission of five per cent. When it was discovered, the men pleaded that they were doing what their predecessors had done, and the contractors stated that it was the custom. An Act of Parliament has been passed called the Prevention of Corruption Act, 1906, which will render similar proceedings very hazardous in future. It was also shown that in the process of manufacture, canvas, which purported to be of pure flax, was found to be adulterated with hemp. The effect of this is that when a manufacturer has been found engaging in such methods his name is removed from the list.

The principle of the lowest tender is rigidly enforced. A question was raised in connection with the contracts for H.M.S. *Invincible*, *Inflexible* and *Indomitable*, for which (without Treasury sanction) no competitive tenders were invited. The Admiralty stated in explanation that it was 'desired to keep the designs of this class of vessel secret.' The Public Accounts Committee pointed out that 'When any such departure from the usual practice is proposed the sanction of the Treasury should be sought, and if the arguments urged in favour of the proceeding are not good enough to influence the Treasury at the time, they can be of little value when offered as excuses after the event.' In rare cases urgent expenditures have been incurred without previous parliamentary sanction but with Treasury authority, and all this has been pointed out by the Public Accounts Committee as irregular and contrary to the public interests.

In Canada it has been found that articles have been procured (such as cement) by two different departments, one of which procured it on more reasonable terms than the other. The Public Accounts Committee in Great Britain, having found that the Admiralty purchased goods from a firm which was supplying the War Office, made the following minute thereon:—

'Attention having been drawn to a case in which the Admiralty purchased goods from a firm which was supplying the War Office with similar articles on more advantageous terms, arrangements have been made and rules drawn up to ensure a mutual exchange of information on such matters. Your committee are of opinion that this should lead to economy, and suggest for the consideration of the Treasury, that it might be advantageous to extend the system to other departments which have to buy large quantities of stores.'

The Public Accounts Committee in Great Britain also draw attention to the comparison of estimates and expenditures, and the variation between the forecast and the actual outcome of expenditure. The chief department where variations occur is the War Office. The excuse is that under the new system difficulties have occurred and it was stated that 'There is a most extraordinary desire on the part of the Military Headquarters Staff to effect reductions.' But the committee observe that as regards the future 'They are without assurance that the same satisfactory result may be expected. For it has been explained to them that the military directors (who now frame estimates and control the progress of expenditure) are transient officers who come to their post with very expensive notions, and only get to know their work thoroughly by the time they have got to go; and that, as was admitted by the representative of the War Office, the financial shortcomings now under notice may be repeated again, possibly periodically.'

They go on to state that 'It is not for your committee to indicate what administrative steps, if any, are necessary to ensure an efficient system. They confine themselves at the present time to saying that the importance of accurately estimating expenditure and forecasting liabilities cannot be too strongly insisted upon, and that



7-8 EDWARD VII., A. 1908

they hope that the responsible minister of the day will take every means necessary to secure that end.'

The Public Accounts Committee of Great Britain also call attention to payments made under the Military Works' Loan Act in respect of contracts placed without competition, and also to what they consider the high ratio which the cost of the staff bears to the works carried out for the Admiralty. They also draw attention to irregularities in accounting, particularly in a case in which an officer employed on the staff of the Military Loan Works made his accounts balance by putting a savings of one vote against an excess on another and *vice versa*, transferring the sum saved in one item to meet an expense in another. Of course, like other matters of the same character, this was discovered by accident because no receipt was forthcoming for a bill for stone, and an investigation by a court of inquiry was set about. The General Officer Commanding and the authorities of the War Office arrived at the conclusion that it was a most serious irregularity though not a question of fraud, and the officer should be reprimanded. The Public Accounts Committee in commenting on this could not see how falsification of accounts, which in civil employment would have been promptly visited with dismissal, should, in the military service, be punished only by a reprimand. They were informed that a reprimand was a very serious punishment. The committee then go on to observe that uneasiness aroused by this case lies in the fact that an officer of field rank, with a good record, and no idea of fraud, had such a distorted view of his responsibilities and duty that in his letter of explanation, he stated 'I considered that it was quite justifiable to transfer day work from one item to another in some cases so as to adjust the accounts. I did so in the interests of the public service to get the accounts closed.' The committee observed that if such views were prevalent in the service no system of accounting would be of any value.

Your Commissioners have to apologize for these lengthy quotations from the proceedings of the Public Accounts Committee of Great Britain, but in view of the large expenditures in progress in Canada they considered it desirable to point out that in the mother land, where expenditures are much greater, these expenditures are so watched that no contract can be let without public tenders; no expenditure can be incurred unless voted by parliament; and no expenditure can be exceeded without parliamentary appropriation; that the system of accounting should be proper and that generally all expenses incurred should be strictly in accordance with the votes of parliament and with the rules and regulations of the Treasury, and to the observations made by the Public Accounts Committee in their several reports which have been adopted and confirmed by parliament.

The consideration of the efficiency of the Civil Service in dealing with the appropriations granted by parliament brings up another question, and that is the purchase of stores. By the evidence of the several officials who are concerned in the purchase of stores it has been conclusively shown that large amounts of money are paid over each year to merchants whose names are on the *patronage* lists in the several localities. It has been pointed out in the most simple way that this practice has been followed by everybody and it could not be altered. Your Commissioners, however, consider that while the practice was always bad, yet through the great development of the country the extent was not so great as to become serious until of recent years. When one witness stated that his expenditure has increased threefold recently, and it is a well known fact that the public expenditure has increased in the last twelve years about 50 per cent or more, in the opinion of the Commissioners, the time has come when this practice of paying retail prices to a few favoured merchants in each locality should be discontinued. Before suggesting a remedy your Commissioners wish to point out how these expenditures are managed. In the first place there is the question of certificates. These certificates are in general terms, that the articles have been received, that the articles are necessary in the public interests, that the



## SESSIONAL PAPER No. 29a

prices charged are according to contract, or that the prices are fair and just. In reference to the question of certificates the Auditor General in his evidence pointed out that in one department he did not believe in the certificates received. This is a very serious affair. Generally speaking the Commissioners are of opinion that the certificates should be given in the first place by the officer who really receives the goods; or to quote a witness of the Commission of 1892 'Who is responsible for and cognizant of the services performed.'

The Auditor General, in his examination on the question of stores, informed the Commissioners that he really audited and took stock of only two public departments. He examines, through his officers, the accounts in connection with the Printing Bureau and also the stores in connection with the government railways, but not the stores of the militia or any other of the departments; and even if he did, while no doubt it might be found that in the great majority of the departments the stores would represent the balances as shown in the different stock books, neither the Auditor General nor his officers could certify as to the quality of the stores detailed in the several stock books or whether the prices for which payment had been made were proper or excessive. Your Commissioners are of opinion that in many instances stores are ordered unnecessarily, and it may be doubtful that a good quality is always delivered. Mr. Pottinger states in his evidence that it is his opinion that the amount paid by the Intercolonial railway for coal was higher than it ought to be. In instances which have been brought to the notice of the Commissioners stores have been received which were not wanted and which it is difficult to get rid of. In fact, at different points stores have been shelved where in all probability they were unnecessary. The Commissioners of 1892 dwelt on this matter and stated that they had had under consideration the question of having a director general of stores or a supply agent to purchase supplies for all services, but they had not had an opportunity of developing the subject. Your Commissioners have come to the conclusion that the time has now arrived when it would be desirable in the public interests that purchasing agents, probably three, should be appointed at good salaries to make all purchases of goods required for the public service, and that all purchases required by the several departments should be procured by this means. In this connection your Commissioners respectfully beg to recommend that inquiry be made as to the working of the Prevention of Corruption Act of the Imperial Parliament passed in 1906 and the bribery clause in connection therewith.

## THE OUTSIDE SERVICE.

In the reference to the Commissioners it was laid down that 'While the service at Ottawa should be the first subject for the consideration of the Commissioners, they be authorized and requested to extend their inquiry to any portion of the outside service that may come under their observation and which the time at their disposal may permit them to take into their consideration.'

Acting on this suggestion, as previously stated, your Commissioners visited three places, and they only regret that the time at their disposal prevented them from pursuing their inquiries at other points. The information procured was most interesting and instructive, and even the Chairman, who had spent nearly forty years in the public service at Ottawa, had no idea of what constituted the outside service until he visited the several localities.

As a rule your Commissioners found in the outside service that politics enter into every appointment, and politicians on the spot interest themselves not only in the appointments but in subsequent promotions of officers. While at Ottawa the departments generally are administered with a good consideration for the public interest, yet in the outside service the politics of the party is of greater importance in making appointments and promotions than the public interests of the Dominion. Practically in no



7-8 EDWARD VII., A. 1908

case is it possible to fill a vacancy in one locality by a transfer from another. Each locality is separately guarded, and as the high appointments are all political and the subordinate classes are so graded that it is difficult to get rid of the entanglement caused by multiplication of grades, and, as generally speaking the people who enter the outside service of the several departments are considered as fixed in the several branches in which they have entered, promotion in that part of the service has become almost a nullity. How to get over this troubled state of affairs has become one of the problems to which your Commissioners have given most serious attention.

In the outside service those who have the 'political pull' use it for all it is worth; they pass by their superior officers and bring pressure to procure anything that may prove to their advantage. To get over the difficulties which constantly arise and to circumvent the politicians, the higher officials, being in constant dread of the latter, have evaded the terms of the Civil Service Act by employing officials designated as labourers or examiners or some other title, and have tried to get their several offices into good working order. As a rule the officials in the outside service are without hope, and the majority of them are in dire need. Details thereof brought to the notice of the Commissioners have been pitiful in the extreme. The Commissioners have had printed with the evidence of each department the memorials of officials who have pressed for recognition of claims. The examination of their grievances the Commissioners have not considered to fall within their functions, but they earnestly commend to the chief officers of the several departments at Ottawa the consideration of the memorials attached to the evidence with a view to inquiry and rectification if desirable.

Before leaving this branch of their inquiries your Commissioners have to draw attention to the fact that while in the older provinces of the Dominion the struggle for existence is the lot of the average official, yet in the provinces of Manitoba and British Columbia and in the Northwest provinces the struggle is intensified. With the long hard winters and the high prices charged for fuel, and also in consequence of the increased rentals caused by the great boom which has struck the Northwest, your Commissioners have had reported to them that the lot of the civil servant in that part of Canada is much more pitiable than that of the civil servant in the older provinces; and whatever may be the result of these inquiries, your Commissioners earnestly commend to the attention of the government the condition of employees in Manitoba and the Northwest.

Your Commissioners, before making any general remarks, desire to call attention to circumstances connected with some of the departments.

#### PRIVY COUNCIL.

In this department your Commissioners have found attached to the staff the Clerk of the Crown in Chancery. To have the officer who issues writs for the elections attached to any one of the departments seems to the Commissioners an anomaly. True, this has been going on for thirty years, but it seems to the Commissioners that the officer in question should be detached from the Privy Council office and attached to the staff of the House of Commons.

#### AGRICULTURE.

In this department there are many independent branches administered by the minister, such as Experimental Farms, Census and Statistics, &c., &c. The position of the deputy head in regard to these branches seems to be incongruous. He is the deputy of the minister and has to act during the absence of the minister; he is, moreover, a professional man and *ex-officio* Commissioner of Patents, yet in point of emolument he is in an inferior position to the heads of the branches under the jurisdiction of the department. In the event of anything being done in connection with the Department of Agriculture, the Commissioners consider that the position of the deputy head should have attention. The Minister of Agriculture also has under his jurisdiction the



## SESSIONAL PAPER No. 29a

care of the Public Records, and the Commissioners suggest that the valuable historical documents scattered amongst the departments be as quickly as possible transferred to the Dominion Archivist and stored in the new Archives building.

## CUSTOMS.

This is one of the three departments whose outside service is recognized by the Civil Service Act. The salaries of officers in the outside service are duly scheduled, but, unlike the other two departments (Inland Revenue and Post Office), no annual increments have been given. The chief positions in the outside service of this department are political appointments. Every collector of customs has been appointed from the ranks of the party in power at the moment. Many of the inspectors are in a similar position, and, under a clause in the Civil Service Act waiving the examination of persons appointed to positions requiring special and technical qualifications, almost all the appraisers in the outside service of this department have been appointed without undergoing the Civil Service Examination. By no chance can an officer of the Customs Department (outside service) be removed from one point to another. If a vacancy occurs in a collectorship at any one point no capable officer can be sent to fill the position from any other point. In the service of this department there are many anomalies and incongruities. In order to avoid the necessity of examinations a new class has been created under the name of 'examining officers,' a class not found in the schedule to the Civil Service Act. In Montreal no officer is graded as 'cashier'; in Toronto there is a cashier. At the last session of parliament the Minister of Customs obtained a grant of \$100,000 which has been distributed in amounts of \$100 or \$150 to officers within the limits of salaries laid down by the Civil Service Act. No officer at the apparent maximum of his class participated in the bounty. The salaries in the outside service seem to have been graded by the amount of revenue received. A first-class collector, say of Montreal or Toronto, receives \$4,000 per annum. It would appear that if the revenue was quadrupled no increase of salary could be given. The salaries of the other employees in the Customs seem to have been graded proportionately to the salary of a collectorship.

Curious facts were brought to light in the inquiries into the outside service. At Montreal, for instance, there were found two 'landing waiters,' one appointed in 1871 and the other in 1891, the one doing duty at the Bonaventure Station and the other at the Dalhousie Square Station, both equally good men. The officer appointed in 1871, according to the last Civil Service list, after 36 years of service, obtained a salary of \$750. The officer appointed in 1891, with twenty years less service, obtained a salary of \$1,000; and when inquiry was made the Collector informed the Commissioners that a most prominent, influential citizen of Canada who could not be refused had been approached by the friends of the officer who was appointed in 1891, and, having inquired into the matter, insisted that his protégé should have an increase in salary.

In Toronto your Commissioners found that the senior officer in point of service who was appointed in 1869 was the fourth in point of seniority. The collector, surveyor and cashier were all his juniors although drawing larger salaries than he receives. There is no question of the integrity and ability of the officer in question. The only suggestion which the Commissioners can make in regard to the outside service of the Customs is to have the department absolutely divorced from political influence, and have all the appointments put upon the basis of merit.

Before leaving this part of the subject the Commissioners beg to call attention to the memorandum from the officers of the Port of Montreal, pages 110 and 111 in the evidence printed with this report, from which it will be seen that the classification of officers of the outside service of the Customs Department involve thirteen grades and in many instances the designations are misnomers, the rank of the officer having no relation to the character of work performed. The officers recommend a different classification and your Commissioners commend it to the consideration of the proper authorities.



7-8 EDWARD VII., A. 1908

## INLAND REVENUE.

The Commissioners find that this is another department scheduled, as far as the outside service is concerned, under the Civil Service Act, but unlike the Customs, annual increments are granted to its officers. To some extent, but in a very minute proportion, there has been a removal of officers from some of the districts to other districts. They are few in number, but a precedent having been established the practice might be extended. Of course in the Inland Revenue Department political appointments, as in other branches of the public service, prevail, and as a rule the officers in one district are confined to that one district. In addition to the officers employed in the matters of excise are the inspectors of weights and measures, gas and electricity. Your Commissioners have found that in occasional instances the districts marked out by this department are rather haphazard—the district under an inspector of gas might not cover the same ground as the inspector of electricity. As far as possible your Commissioners recommend that the districts should be made co-terminal. Your Commissioners also recommend to the serious consideration of the department the many memorials and statements submitted by officers who have come before the Commissioners, and especially do they recommend that consideration be paid to the evidence of Dr. Barrett, Inspector at Winnipeg.

## POST OFFICE DEPARTMENT.

Your Commissioners find that this is the third of the big departments scheduled under the Civil Service Act. As far as the Commissioners can ascertain the working of this department is conducted in a good businesslike manner, and except for the intervention of politics and, possibly, the desire to run the department too cheaply, no fault can be found with the administration. Your Commissioners consider that the credit for placing this department on a business basis is largely due to the efforts made by the former Postmaster General, Sir William Mulock. He gave deep consideration to the department as a whole, especially to matters relating to the outside service. In every place visited by the Commissioners representations were made by the letter carriers in each district respecting their position. Your Commissioners find that a few years ago the laws regarding the employment of letter carriers were considerably altered. The letter carrier was changed from an official drawing a yearly salary to an official drawing a daily salary, and in cases of absence through sickness or otherwise, deductions of pay were enforced. No doubt in the best interests of the service these laws require to be rigidly enforced. Nothing comes so much into the daily life of the community as the delivery of the mail. It is a service requiring prompt and efficient action. In certain places favouritism is alleged on the part of high officials towards certain letter carriers who were allowed leave of absence with pay, but others of the same class were fined. Your Commissioners do not, however, think this worthy of attention, but they are of opinion that it would be desirable as far as possible to bring the service of letter carriers to an eight-hour a day service. They would also suggest an additional week's leave of absence be allowed this branch of the service, and on consideration they recommend that at least the schedules of salaries laid down by Mr. Ross, Superintendent of Post Offices, should be adopted. Mr. Ross has filed an extensive memorandum which is to be found appended to his evidence.

Your Commissioners were informed at each place they visited and also by delegates from other places, that in almost every post office letter carriers are employed graded as letter carriers but engaged in doing clerical work, and thereby deprived of their uniforms as a consequence. To deprive these men of their uniforms also deprives them of their street car fares. This seems incomprehensible to the Commissioners and they suggest that the officers of the department should inquire into this matter, and that steps should be taken to discontinue the practice in future. Probably there may be a difference in the wage between the minimum of a clerk in the post office and the maximum of a letter carrier so that if the latter were to have his position changed



## SESSIONAL PAPER No. 29a

to that of a clerk he would in the beginning suffer from a decrease of salary. If this be the case, your Commissioners are of opinion that steps should be taken to remove any disability of this character as no one on promotion should suffer pecuniarily. Your Commissioners found that in all the post office branches officials were employed who had failed to pass the examination laid down by the Act, and who were designated as labourers although in many instances doing clerks' work. If the Civil Service Act is to be of effect your Commissioners are of opinion that this incongruous state of affairs should be brought to an end as quickly as possible.

Your Commissioners have now to draw attention to a deserving body of men who carry on their work at great hazard to themselves, namely, the railway mail clerks.

A railway mail clerk suffers many hardships in his daily avocation. He is placed in a car next to the engine. This car has only two sets of wheels. Although the vibration may not be greater than it would be if the car were otherwise placed, yet the ceaseless strain in his daily work tends to the shattering of his nerves and leads to other physical diseases. The Commissioners recommend that the Railway Commissioners be authorized and requested to have plans prepared for proper standard mail cars to be placed on the several lines of railway in Canada. These railway mail clerks work at all seasons. The end of the car next to the engine is a blank wall without outlet, the light is accordingly imperfect from the position of the car, and frequently in the varying seasons the clerks have to take in and remove their mail sacks in blinding snowstorms or pelting rain, often at a considerable distance between the platforms and stations. The approach to the car is as a rule by short perpendicular ladders and generally the mail clerk has to jump on or off at the last moment. It is a service in which accidents frequently happen and it has been shown over and over again in the evidence produced that the health of a railway mail clerk is seriously affected at a comparatively early age and as a rule he has to retire long before he arrives at the age of sixty. But a great defect in the outside service which strikes your Commissioners is the utter inability to give promotion to deserving officials. Once a letter carrier always a letter carrier. Once a railway mail clerk always a railway mail clerk. Your Commissioners have grave doubts whether the present plan of keeping officials constantly in one branch of the service is advantageous, and they would recommend to the department whether a gradual shifting about of the several employees might not prove desirable. But the main fact of a detrimental character in the Post Office service is that promotion is more or less unattainable. Every postmaster is appointed politically and the number of what are called city post offices is small. Hundreds of post offices are used for the benefit of politicians rather than the benefit of the state. Only recently has it been pointed out in the public papers that the postmastership at Kemptville has been vacant for six months, and your Commissioners are of opinion that until the political system in use in the outside service is entirely abolished, notwithstanding all the business methods adopted by the department, efficiency will not follow.

The Commissioners would recommend to the serious attention of the department that now as a free mail delivery is to be extended to what are called accounting offices, whether these offices, of which there must be some hundreds in the Dominion, should not be included in the system of city post offices. At present there are under twenty city post offices. In each post office the appointments are confined to the places where the office is situate. No person, as a rule, in the post office can go outside his own district. Your Commissioners find that this idea of local concentration is not fostered alone for political reasons, but in some cases the local officials have resented the appointment of officers from other places, who have been appointed to positions in other localities on account of their tried service and proved ability. Your Commissioners would recommend to the serious consideration of the Postmaster General whether offices such as Guelph, Woodstock and many others, should not be added when vacancies occur to the jurisdiction of the Post Office Department, and that these offices, together with existing offices, should be divorced from all political pat-



7-8 EDWARD VII., A. 1908

ronage, and by a series of promotions the congestion which is now the apparent curse of the outside service of the Post Office Department might be removed.

Your Commissioners are aware that this is rather in contradiction to the recommendation made by the Commissioners in 1892, but as they are informed that a system of mail delivery is to be carried out in these accounting offices, it would seem to them desirable to bring the whole service in these localities to the same position as Ottawa and other cities.

Your Commissioners cannot conclude their report respecting this department without dwelling upon the pay of the post office inspectors. At the time the last Commission sat inspectors were allowed, when absent on duty, the sum of \$3.50 per diem to cover their living expenses. A few years after this the per diem allowance was abolished and only the actual out-of-pocket expenses as certified by the inspector and approved by the department have been allowed. Most of the inspectors have to visit their several districts periodically and they have to go to out-of-the-way places in the Dominion. This is frequently the case, for one of the earliest features of a new settlement is the establishment of a post office, and it is the duty of the inspector to initiate the postmaster. The post office inspectors are called upon to travel in places of the Dominion where the accommodation is indifferent and with much discomfort, especially in winter time. To encourage them to do their work gladly the Commissioners suggest for the consideration of the department that the old per diem allowance be restored as in the judgment of the department might appear reasonable. The Commissioners wish to draw attention to the fact that the classes at the several city post offices receive less pay than the officers of the same grades in the inside service of the department. It seems extraordinary that officials brought in contact with the public and receiving public moneys should draw lesser salaries than the officers engaged in examining their accounts.

### RAILWAYS AND CANALS.

Your Commissioners do not propose to make any specific remarks about this department, although it is a great expending department and also has large revenues derived from the government railways. The present Deputy Minister of Railways, who has not been long in office, has established a new system of bookkeeping on the Intercolonial Railway, and it would seem probable that improvements will be effected generally. The Commissioners beg to call attention to the evidence given by the several lockmasters, and would suggest to the department that some method be devised of paying these poor officials at some time before the middle of the month following the pay day. It is very hard for employees who are only paid for six months of the year to wait, especially at the beginning of the season, for a fortnight or more after their first pay becomes due. Your Commissioners have not visited this department, believing that other departments required more immediate inspection.

### INTERIOR.

The same remark to a certain extent applies to the Department of the Interior. With its large staff of 500 employees at Ottawa, it would require months to thoroughly inspect the work and see that the several officials are properly employed.

The Commissioners regret extremely that with the short time at their disposal they were unable to visit the Northwest, much as they desired to see how the land, and more especially, the timber sales are effected.

### MARINE AND FISHERIES.

This is one of the three departments in which expenditures have considerably increased. In this department two of the Commissioners, Messrs. Fyshe and Bazin, have spent considerable time, and the following report is theirs :—



## SESSIONAL PAPER No. 29a

Your Commissioners have spent a large amount of time in trying to get an insight into the general administration of the government business, as shown in the management of this department. They found that, to make any efficient inspection was a matter of enormous difficulty, owing to the system in vogue of distributing all the correspondence of the department in files according to their subjects—a new file being started as every new matter comes up; and sometimes a separate file for each branch or section of a subject. There are now in existence nearly 30,000 of these files.

This system seems to have been adopted partly to meet occasional demands from the members of the House of Commons for complete files of letters connected with some matter which the House was inquiring into. When such a demand is now made the requisite file of letters can be produced at once. The system is also a convenience to the officer conducting the correspondence, since it enables him with the least possible trouble to see the whole previous history of the matter being dealt with. But if it has these advantages they are much more than counterbalanced by greater disadvantages. There can never be a certainty, in looking over a file, that all letters which have been written in connection with the subject are before you; and letters may be practically lost, at least temporarily, by being placed on the wrong file when there is no file number marked on them. A much greater objection, however, is that by this system anything in the shape of an efficient inspection of the department becomes all but impossible. To overhaul the management of even one of the agencies of the department from the head office might mean the necessity of wading through hundreds or even thousands of files.

If there is ever to be any adequate provision made for the periodical inspection of this department, or others like it, which your Commissioners think is an absolutely necessary addition required for the machinery of administration, it will be necessary to have some changes made in this respect, to the extent at least of having all the letters to and from the different agencies consecutively numbered, and filed in chronological order. If it be deemed absolutely necessary to continue the present system of filing, on account of the requirements of parliament, it can easily be done by using copies only.

Your Commissioners have taken up, and at great labour have followed through some of the files in this department, making extracts as they went along, which have been rewritten, as nearly as possible in chronological order, and which are now available and can be examined if required. The judgments they have formed are based largely on those extracts and on what they have seen in the offices.

These files have reference to the repairs of the *Anticosti* lightship, with some of her previous history; to challenged accounts; to the proceedings of the Lighthouse Board; to contracts of various kinds, principally in connection with the building of lighthouses in re-enforced concrete; and to the new types of buoys and beacons recently adopted by the department.

The department is practically swamped with correspondence, 100 to 120 letters a day being about an average. Each letter has to be put on the file to which it has relation, and that means a day's work of the records staff of the department, which consists of six officers. Next morning the files are distributed among the different officials for the new letters to be answered. This means the enforced delay of at least one day, which might often be serious in the case of important business. When answers are prepared to the letters they are presented for signature to the Deputy Minister, who is assumed to know all about them, but which is practically impossible. In not a few cases letters are written, signed by the deputy and despatched, notwithstanding that they may be in conflict with previous correspondence or instructions on the same subject, and therefore calculated to bring reproach and discredit on the department.

No effort seems ever to have been made with a view to cutting down this enormous



7-8 EDWARD VII., A. 1908

mass of correspondence, a large amount of which with better organization could in our opinion be done away with and the rest of it more effectively handled.

There are officers enough in the department, both inside and outside, to do all the work efficiently, if they were properly trained and organized; but there is no efficient organization. The only attempt at it is the appointment of men whose titles would seem to indicate what their duties are; but those duties have never been specifically defined. There is no record of anything of the kind, and there are no written or printed rules and regulations known in the service, which your Commissioners think is lamentable.

It is practically impossible to fix responsibility on anybody. The deputy is supposed to shoulder responsibility for everything as his signature shows; but that means that he speaks for 'the department,' and 'the department,' like the King, can do no wrong. There seems to be a huge redundancy of work which proceeds in a lumbering, haphazard way, giving rise to constant blundering and confusion. There is no sign visible of a single directing head, or an intelligent purpose, unless it be that of spending as much money as possible. Zeal for economy and good management, or pride in the work, is not visible. Perfunctory and mechanical discharge of duties is the rule, with apparently no perception of any need for improvement.

The lack of organization and of organizing power in the department has recently been very conspicuously and painfully illustrated by the fact that the Accountant's or Bookkeeping branch had apparently fallen into such confusion that expert accountants had to be called in to put things to rights, and create some intelligible system. After months of work by these highly paid experts the result has been at least greatly improved books as far as mechanical form is concerned, but probably little else; and this achievement has been accomplished at an almost fabulous expense.

There is not only a lack of efficient organization and method in the department. There would also seem to be a lack of conscience. In connection with the enormous expenditures which are deemed necessary, the word 'discount' never appears. It is tacitly assumed that there is no such thing; but the whole commercial world knows otherwise. If no one gets any benefit from trade with the government except the trader, then it must be clear that in these great purchases made for the government, without discount, its officers must be assisting the trader to get better prices from the government than he can get anywhere else; for, everywhere else he has to give discount. In other words, some of the government's officers are serving two masters, and apparently succeeding with both—scripture notwithstanding.

It seems amazing that this question has never been courageously faced and dealt with. There is evidently a power in the hands of responsible officers of some of the departments which they can exercise without the necessity of giving any account of it, and with the most demoralizing consequences all round. It is certain that under such a state of things it must be impossible to develop high character in the service, or rather to prevent the deterioration of what character there is.

The extracts from the 'Challenged Accounts' file show constant inquiries from the Auditor General as to prices, but there is always some more or less unsatisfactory explanation, ending with whatever certificate may be necessary, and further investigation is baulked.

A list of prices paid in Quebec was, in February last, submitted to the manager of the shipyard at Sorel, for comparison with the prices which he was paying there; and in his reply he stated that the prices generally were about 50 per cent higher than the prices being paid at Sorel. One item objected to was the purchase of a certain brand of flour at \$6.95 a barrel. When this was inquired into at the instance of the Auditor General the agent replied: 'These are ——'s prices, and the same prices are charged by every flour dealer in Quebec for the same brand of flour. These brands cannot be bought for less here. If as good flour can be bought in Halifax for \$5.20 per barrel it would pay the department to import it from there. There are other



## SESSIONAL PAPER No. 29a

brands of flour that can be bought in this market from — and others at \$6 upwards, but not less than \$6, suitable for our purposes. Our people generally choose the best, for the reason that it is subject to changes of temperature which might cause it to harden or sour, as has often occurred with ordinary flour.' And he adds later on: 'Referring to the matter of flour, there is but one flour dealer on the patronage list. I beg respectfully to suggest that you place one or two more on the list of such dealers.'

Your Commissioners took the trouble to inquire of the makers of the particular brand of flour in question what price they were selling it at in Quebec at the time of the purchase referred to and were informed that the price was \$4.50 per barrel, at which price they would only have been too glad to sell to the department. It should hardly be necessary to make any comment on this.

Your Commissioners are informed on the best of authority that this state of things has been going on ever since pre-Confederation times. As some evidence that the heads of the department have been quite aware of it, we find on one of the files a memorandum by one of the officers dated 31st May, 1905, regarding expenditures in connection with lighthouses. 'I am of opinion that in the Quebec Agency alone a saving of at least \$25,000 per annum can be made by compelling the agent to obtain authority for his expenditures over ordinary supplies and maintenance. If this is not carried out, the department can look for an overdraft for the next fiscal year of from \$50,000 to \$100,000.'

The cure suggested is too ludicrous to be taken seriously; but, as evidence of the condition of things, and the department's knowledge of it, this memorandum is significant. It was marked approved and initialled by the minister at that time.

In another memorandum dated 5th March, 1906, we find the following: 'The maintenance stock is fairly large, although nearly everything is also purchased in retail. The only improvement I could suggest would be to appoint a storekeeper, and not let anything go out of the store unless a requisition is signed by the agent. I may also add that if you had a good storekeeper, articles which are often required could be purchased wholesale instead of retail, and thus a considerable saving could be effected—a saving of \$8,000 or \$10,000 a year could be made. I think it would also be advantageous to have the shops better equipped so as to be able to make repairs to machinery of the steamers, &c. Now, we have to go to—or some one else for every little repair. From 1st July to this date we have already paid \$59,131.66 to — alone for repairs of all kinds, and we still have four months to run to the end of the fiscal year.'

Another curious memorandum appears on file, dated September last. It is in reference to a letter from a contractor at Prescott complaining that his contract to supply anthracite coal for the depot there, for one or three years, involved a loss to him of 50 cents a ton. Contract price was \$5.75 and cost price \$6.25, and he begs for consideration. 'I am willing,' he says, 'to continue the furnishing of the coal, under the circumstances, at cost price.' The memorandum is as follows: 'I recommend that the contractor's offer be accepted; and as he has furnished coal at a loss in the past, that 5 per cent profit be allowed him for coal in future. Anthracite coal in Ottawa costs from \$7.25 to \$7.75 and the regular price at Prescott is \$7 per ton.' This was agreed to.

These are comparatively small matters, but they are not small in the aggregate; and they are not small as symptoms of the disease the department is suffering from.

A great part of your Commissioners' time has been given to the files connected with the buoy service, which is one of the most important branches of the department. About three years ago the department took a new, and apparently vigorous, departure, in the effort to supply new and improved aids to navigation. This work, which had been under the charge of the Chief Engineer, was divided up, and a Lighthouse Board was established, apparently with the idea of effecting better results by making a specialty of this branch of the department. A new officer was appointed in connection



7-8 EDWARD VII., A. 1908

with it called the Commissioner of Lights; whose whole time is now given to its management, which includes the management of a lighthouse depot established at Prescott, where a great variety of work is carried on connected with the lighthouse and buoy service. Your Commissioners have to report that in their opinion this new departure has been a most unfortunate one so far as the efficiency of the special work is concerned; and it certainly has not added to the general efficiency of the Marine and Fisheries Department.

The Lighthouse Board consists of six members:

Lt.-Col. F. Gourdeau, Deputy, Marine and Fisheries Department, chairman.

Lt.-Col. W. P. Anderson, Chief Engineer, Marine and Fisheries Department.

Commander O. G. V. Spain, Marine and Fisheries Department.

J. F. Fraser, Commissioner of Lights, Marine and Fisheries Department.

Hugh A. Allan, Montreal, Allan Line of Steamships.

Capt. J. W. Troupe, Victoria, B.C., Manager Canadian Pacific Railway Steamship Lines in British Columbia.

Four of these gentlemen are the senior officers of the Marine and Fisheries Department, while the other two represent the shipping interests. This Board seems to have no duties but the giving of their decision upon all applications for new or improved aids to navigation coming to them from all parts of the country, from the Straits of Belle Isle and Newfoundland in the East to British Columbia in the West. Whatever importance their decisions may have (and they mean much when expressed in dollars) it does not concern them. Figuring as an impartial and skilled tribunal, passing upon all demands for government money under the plea of necessary aids to navigation, they can do so without the slightest sense of responsibility, for they absolutely incur none. The responsibility for all consequences is immediately assumed by the Marine and Fisheries Department, although the head of that department is not a member of the Lighthouse Board and personally cannot be considered responsible for them.

Between June, 1905, and June, 1907, this Board approved of and passed applications for new and improved aids to navigation amounting to \$1,691,813. With the voting away of this vast amount of money the responsible minister had nothing to do. He was simply asked to initial the minutes of the different meetings of this most powerful but irresponsible board. The effect of this state of things is disastrous. It means practically the removing of all responsibility from those to whom extensive powers of administration and expenditure are granted.

When one realizes the enormous pressure being constantly brought to bear on the government of the day in favour of grants and bounties of all kinds, from one end of the country to the other, it would surely seem to be a most unwise thing to create a board with extensive powers, which can be and are used in sympathy with this universal outside pressure, and without being accountable to anybody.

The two outside members of this board simply represent the shipping interest, which is their own. They cannot serve the country and themselves equally well in the same matter. The other members of the board are government officials, who, whatever their standing may be, personally or officially, are not independent of political influence or departmental pressure. They are in no proper sense qualified to fill such a position of trust as a seat on this Lighthouse Board should mean—where the most absolute sense of justice, with complete independence, is called for; with a keen desire to administer the people's money with the utmost economy and good judgment, and with all personal considerations sunk.

If the board is intended to be a permanent institution it should be reorganized; and the Minister of Marine and Fisheries should be a member of it, as being chiefly responsible for the finding of its expenditures.

There can be very little question that the Lighthouse Board has been the means of greatly increasing the expenditure of the department, and that much of the increase has been wasted.



## SESSIONAL PAPER No. 29a

Your Commissioners regret that they have been unable to investigate the condition of things in some of the other departments. But to do the work with any pretensions to thoroughness would take much more time than would probably be agreeable to the government. They have been able to go over only a very small section of even the Marine and Fisheries Department. If they had had time it would have been most desirable to have inspected the work of the department at the agencies—Quebec, Sorel, Halifax, St. John and Prescott—particularly Quebec and Halifax.

But from what they have seen they are fully convinced that some system of continuous inspection, either under the Auditor General's Office, or under an independent and permanent Civil Service Board, is absolutely necessary to create, or to maintain when created, a civil service worthy of the country, and fully equal to the duties required of it. No private corporation of even half the magnitude of some of the government departments could be carried on successfully without such a system of inspection.

Your Commissioners have to confess that the general conclusions which they have formed regarding the administration of the department are most unfavourable. It seems to have few redeeming features: although there are some, one of which is the presence in the department of some good men, chiefly, but not wholly, in the lower ranks. With a better organization and better methods these might form the nucleus of a good staff. The trouble is not of recent origin but has been long continued and is the result of evil methods and practices persisted in for many years. Organization, discipline, zeal for the public service, and regard for economy are all conspicuous by their absence. Money is wasted in small things as in great because no one seems to have any motive to do otherwise. While there is no real punishment for the most outrageous blundering or the most incompetent service, there is at the same time absolutely no means for the discovery of merit and the promotion of talent. It seems to have been the same under all administrations, and government departments, like private corporations and private individuals, having once acquired a distinctive character find it impossible to change it by any impulse from within.

The political pull has much to do with this; and no radical improvement need ever be expected until the political pull is completely eliminated from all branches of the service.

The question of salaries is of course the main one with the employees, but the question of quality and value of service requires just as much consideration from the other side. It is true that the salaries of most of the civil servants are not equal to what they were thirty or forty years ago, in consequence of the greatly increased cost of living, the obvious and logical result of our wasting, impoverishing and demoralizing system of protection. As there is no prospect, however, of much relief from our self-imposed burdens taken up in our endeavours to improve on nature, the least we can do is to try and redress the injury which has been wrought to the fixed salary class, prominent among whom are the civil service employees. That it is our clear duty to do. The chief sufferers have been the lowest paid officers, and they should have the largest proportionate increase.

N.B.—Messrs. Courtney and Bazin, while of opinion that the increased cost of living is largely due to the fiscal policy in force in the Dominion, consider that the descriptive remarks respecting protection are unnecessary for the purposes of this report.

## MILITIA AND DEFENCE.

The expenditure in this department is going up by leaps and bounds. In 1903-4 the total expenditure, both in capital and consolidated fund, was in the neighbourhood of three and a half million dollars. In the estimates lately submitted to parliament for the fiscal year ending March 31, 1909, appropriations are asked for aggre-



7-8 EDWARD VII., A. 1908

gating \$6,500,000. That is to say, in four years and three-quarters the expenditures will have increased, if the supply asked for is granted, to the extent of three million dollars. Your Commissioners have made a comparison between these two years for specific reasons. In 1904 there was introduced into parliament an Act respecting the Militia and Defence of Canada, which in many particulars was a new departure from the former Act. In the Act of 1904 by section 6 it is enacted:—

‘The Governor in Council may appoint a deputy of the minister and such other officers as are necessary for carrying on the business of the department, all of whom shall hold office during pleasure.’

In all the Act, which has over 140 sections, no other reference is made to the deputy, and it is a curious circumstance that while certain officials have their appointments permissive, yet in certain others they are mandatory: as, for example, it is stated in the revised Act, section 30, that ‘there *may* be appointed an officer to be charged with military inspection of the militia.’ Section 32 states ‘there *shall* be an adjutant general. Section 33 ‘there *shall* be a quartermaster general; section 34 ‘there *may* be a master general of ordnance’; and in section 36 it is stated: ‘In and for each militia district there *shall* be appointed by the Governor in Council an officer called the district officer commanding.’

Your Commissioners cannot explain the seeming difference in the appointments of these officers, but leaving that aside they have to draw attention to the fact that by section 7 of the Act it is enacted that—

‘The Governor in Council may appoint a Militia Council to advise the Minister on all matters relating to the militia which are referred to the Council by the Minister \* \* \* \*’

That is to say, apparently the powers of the Council will only refer to matters in which the Minister of Militia requires advice. Be that as it may, very shortly after the Act was assented to the Militia Council came into existence and two reports have been made before parliament from that body for the honourable the Minister of Militia and Defence. In each of the reports, in the presentation to your Excellency, it is stated that in presenting the report of the Militia Council for the specific year ‘such report being that of the Department of Militia and Defence, &c.’ It follows, therefore, that the Militia Council have the full control of the department; that it is in effect *the* department; and in presenting the report the department as an entity is swallowed up by the Council. In the first report of the Militia Council, that for the year ended December 31, 1905, in the fourth paragraph it is stated that ‘An important question under the present system of administration is the control of expenditures. With the institution of the higher commands, held by officers having larger powers of administration, the question of financial decentralization is receiving careful consideration. If adopted, the powers to be given of authorizing expenditure of public funds will be clearly defined by explicit regulations both as to details and extent.’

It follows, therefore, that the control of expenditure is in a great measure the business of the Militia Council, and in gauging the efficiency of the department attention should be given to the composition and powers of the Council. The Council is modelled on the Army Council of Great Britain which was created as a result of the outcome of inquiries into the army by the Esher Commission. The Army Council of the mother country is made up of the Secretary of State for War, who presides; the Chief of the General Staff, the Adjutant General, the Quartermaster General, the Master General of Ordnance, the Political Under Secretary of State for War, the Financial Secretary of War, also a member of the administration, Mr. Buchanan, M.P. It will be seen, therefore, that the Army Council of Great Britain is made up of the professional together with the political element of the War Office: that the War Office is kept entirely distinct; and the only connection between the War Office and



## SESSIONAL PAPER No. 29a

the Army Council is that the permanent Under Secretary of State for War is the secretary of the Army Council—much the same as the Deputy Minister of Finance in Canada is the secretary of the Treasury Board—but the functions and duties of the War Office are kept entirely apart from the Army Council. The control, especially of expenditures, is under the purview of the Director General of Finance in the War Office. As has been pointed out in dwelling on the difference between the Public Accounts Committee of Canada and the same committee in Great Britain, one of the three reports of the committee in Great Britain deals entirely with the War Office, and the committee were very severe in their report as to the method of keeping accounts, going so far as to say that if the views held by the War Office were prevalent throughout, no system of accounting would be of any value.

In Canada the Militia Council is made up of seven members—the Minister of Militia and Defence, four military members bearing the titles of Chief of the General Staff, Adjutant General, Quartermaster General and Master General of Ordnance; the titles also borne by the professional members of the Army Council in Great Britain—but the other two members of the Canadian Militia Council are the deputy head of the department and the accountant. That is to say, the Militia Council in Canada differs from the Army Council in Great Britain in that the department is swallowed up in the one and entirely distinct in the other.

Your Commissioners have to call attention to the evidence of Colonel Fiset and Major-General Lake. It will be seen from it that the members of the Militia Council have officers to assist them in the performance of their duties bearing the titles of Directors, being the same title as is given to the assistants of the Army Council in Great Britain. The headquarters staff in Canada numbers about forty. In addition to the Council an officer has been appointed, called the Inspector General, at a salary of \$6,000 per annum. In Great Britain the appointment of Inspector General was made for reasons which do not exist in Canada; but as the Inspector General in Canada has only to report, your Commissioners are very doubtful, however valuable the reports may be, that the retention of an officer at such a large salary is beneficial and altogether in the public interests. From past experience, it would seem as if this office were being made a stepping stone to the retirement of high military officers in Canada on large allowances. The Inspector General is unlike the Auditor General, in that he has only to report; he has no powers of dismissal or control, and while the Commissioners have very great respect for the present able official who occupies that position, they are of opinion that when the office becomes vacant it need no longer be filled up. While on this subject, your Commissioners have to point out that throughout the entire public service of Canada there are but few officials who rejoice in a salary over \$4,000 per annum, or even, with the exception of deputies, are in receipt of that much. In fact your Commissioners can only recall at the moment the Deputy Minister of Justice, who receives \$6,000; the Deputy Minister of Railways and Canals, who is in receipt of \$7,500, and the General Superintendent of the Inter-colonial Railway, who receives \$6,000 per annum; also, possibly, the General Superintendent of Experimental Farms, who receives \$4,000 and a house. Yet in the service of the Department of Militia and Defence there are two officers receiving \$6,000 per annum, three members of the Militia Council receiving \$4,000 and an officer in one of the commands receiving \$5,200, besides other officers receiving salaries and allowances far beyond the average official. In fact, for the service performed, the Militia Department awards to its officers pay vastly higher in proportion than any other of the departments under the Crown. Since the formation of the Militia Council several adjuncts to the militia service have been created. This will be seen by reference to the evidence of Major General Lake. Your Commissioners are not prepared to say whether the Ordnance Store Corps, or the Army Service Corps, or other corps are necessary, but one particular corps your Commissioners regard as unnecessary and undesirable. Your Commissioners refer to the staff of paymasters. In the evidence



7-8 EDWARD VII., A. 1908

before the Commissioners of 1892, the then General Officer Commanding, Major General Herbert, was asked this question: 'As respects paymasters in the district staffs mentioned a moment ago?' Answer—'I confess I do not see the object of having district paymasters in these days when the transmission of money can be made so easily by means of a cheque. I see no reason why a cheque should not be sent directly from the deputy minister to the person who requires it without the intermediary of a third person.' In consequence of this evidence the old system of paymasters was abolished, but again, with all its defects, the system is being re-introduced. The Auditor General in his evidence shows the evil effects of this system. Large sums are sent to the district paymaster, portions of these sums are sent to the sub-paymasters, until at one time as much as \$60,000, according to the Auditor General, was held by the paymaster at Halifax. The expenditure disbursed by the paymasters is scarcely more than a third of the total expenditure of the department. The reason given by Major General Lake for the re-introduction of the system of paymasters was that he could not see how an army in the *field* could get on without paymasters. This seems to your Commissioners to carry to the extreme the principle of being prepared for war in time of peace. The reason given by the deputy head of the department is that it saves trouble, and frequently before the system of paymasters was introduced two or three hundred cheques were sometimes issued from the department in a day. But if the Intercolonial Railway, with its 9,000 employees, can manage their payments by cheques, and the Post Office Department, with 11,000 odd postmasters, can do the same, it does seem to the Commissioners that with its limited payments and comparatively small number of persons dealt with by the paymasters, the necessity of creating this corps is not apparent.

Your Commissioners made a computation of the number of officers employed at headquarters and with the officers of the permanent corps they number over 200. The number of men in the permanent corps is somewhere under 3,000. In the first Militia Council report to the 31st December, 1905, it is stated that the strength of the permanent corps on the 31st December, 1904, was 959, and on the 31st December, 1905, 2,058, or just 1,100 more. It would follow that the average strength of the permanent corps in 1905 was 1,509, and by the report of the Militia Council the number of desertions was 492 during that time, or just about one in three. In the second report of the Militia Council for the year closing June 30, 1906, it was shown that on the 30th June, 1906, the strength of the permanent corps was 2,267, the average strength during that time was 2,160. The desertions in that six months were 348, or somewhere about one in six. Your Commissioners have not seen any report since the 30th June, 1906, and are unable to give subsequent figures, but taking these figures from the official reports it would show a very grave state of affairs with such a large number of desertions from the corps. Your Commissioners can hardly think that the average Canadian, who presumably has as great a sense of regard for the oath of allegiance as the soldier of any other part of the empire, would willingly desert unless for grave reasons, and your Commissioners have come to the conclusion that the large percentage of desertions is to a great extent caused by the want of sympathy between the officers of the permanent corps and the men. It would seem that to a certain extent resentment is shown by the men on account of this want of sympathy by the officers in the daily lives of those under their command.

Your Commissioners have referred to the high rates of pay enjoyed by the officers in the service of this department. This is no doubt a cause of grave dissatisfaction to the members of the other departments in the public service, who, while occupied with grave questions relating to the government of the country, with their time fully occupied in the earnest pursuit of their duties, see in a favoured department people paid much better than themselves and working no harder, even if as hard, and in work of less paramount importance. The accountant of the Militia Department, who has an expenditure of six million dollars a year confined to a few appropriations, is much more highly paid than any of the accountants of the other departments. The account-



## SESSIONAL PAPER No. 29a

ant of the Railway Department has to adjust accounts relating to a revenue of six or seven millions and has also to do the bookkeeping in connection with the expenditure of eighteen millions a year. The accountant of the Public Works has under his control accounts connected with appropriations totalling ten millions a year, and numbering some hundreds. The accountants of the Finance Department, gathering up the details from all the other departments, have under their examination a daily turn over in cash of one million dollars a day, and the accountants of the Audit Office have under examination the expenditure of all the other departments. None of these accountants are so highly paid or so highly placed as the accountant of the Militia and Defence, and the result causes grave dissatisfaction. It is stated that the accountant of the Militia Department is the adviser, financially, of the minister; so also are all other accountants in the departments, and it would scarcely follow that the accountant in a department controlling however great an expenditure should be in a better position than those who are doing more arduous work. Conjointly with the title of Accountant of Militia is the title of Paymaster General, an outcome of the system of creating a corps of paymasters. This is an entirely misleading title. There is a member of the administration in Great Britain called the Paymaster General, a part of the political system there, but whose duties lie in connection with all departments. And not only is the title misleading, but when the initials only of the title are used it leads to confusion with a member of the government, the Honourable the Postmaster General. For the accountant of this department to be named the Paymaster General is incorrect, as he can only be the paymaster of matters in connection with militia expenditure. The misuse of names is not confined to the titles of officers, but is characteristic also of the Militia Council whose minutes are promulgated as minutes of the Minister of Militia in Council. Canadians have got into the way of appreciating the term "Your Excellency in Council," but in connection with the Militia Council it is hardly suitable to the case and throughout the Dominion is liable to be misunderstood.

Not only is this system of payment to the higher officials of the Militia Department beyond the ordinary, but it is a cause of great dissatisfaction even amongst themselves. The Deputy Head, Colonel Fiset, whose frank and manly evidence the Commissioners feel called upon to notice, stated very naturally in his memorandum that, compared with the other members of the Council, his salary of \$3,500 per annum was not what he ought to be paid; and the accountant of the department, who is also a member of the Council, is not paid at the same rate as the ordinary members of the Council, which shows, therefore, that when once an unequal system of high payment comes into existence it causes dissatisfaction in the department as well as in the other departments.

Your Commissioners have noticed that it has been held to be of serious importance that the expenditure of the militia in Canada should increase with the growth of the revenue, and that when once the revenue has arrived at a hundred millions a year the expenditure should be in the same proportion to thirteen millions as thirteen millions is to one million, that rate being paid for conditions at the time of Confederation. It would follow, therefore, that with a revenue of \$100,000,000 a year the expenditure should be at the rate of eight millions. How this can be adjusted with the various retardations which must occasionally happen through a bad harvest, stringency of the money market and other causes, the Commissioners cannot understand. It would seem that the militia expenditure would have to be cut down in proportion to the revenues. The better method, in the opinion of the Commissioners, is that the expenditures should be increased according to the growth of the population and be put on a per capita basis. In conclusion, your Commissioners have to point out that the expenditure has grown in a little over four years from three and a half millions to six and a half millions; that the Permanent and Headquarters Staff have increased to the number of about 220; that in addition to the general system



7-8 EDWARD VII., A. 1908

of high pay the favoured men of the militia service in Canada draw pensions not only for themselves but for their wives and children; that the staff is sufficient for a corps of one hundred thousand men, according to the evidence submitted; that the permanent corps are under three thousand men; that the desertions have been one in three; that the number of militia trained in the annual camps is about 40,000 men; that according to the evidence of Major General Lake the men attached to the rural battalions have no drill except at the annual camps, and it is arguable whether the city corps are as efficient as they were some years ago; that while only 40,000 men come out for drill of ages from 18 to 50, yet compared with the population of over a million men in Canada between the ages of 20 and 40 the proportion seems small. Whether with all the large expenditure of public moneys the result as detailed shows efficiency, your Commissioners leave to the consideration of Your Excellency. Your Commissioners have not gone deeply into the question of stores purchased for the militia service, as there is no means by which they could appreciate whether the amounts payable for sub-target guns or for Ross rifles are proper and just, but according to the evidence the contract for the Ross rifle was prepared by the counsel employed by the company, and no security was exacted.

If with all the consideration of the Public Accounts Committee and the War Office, the expenditure in Great Britain is such that the Public Accounts Committee consider it their duty to draw attention to expensive ideas, particularly amongst military men, and that grave irregularities are punished by reprimand, the system in Canada where the control is not as effective as in the motherland would seem to be more disadvantageous to the Dominion. While the Commissioners have felt bound to point out what they consider the several defects in the Militia Department, they are constrained to report that in some cases the officers employed by that department are men of high character and fully alive to their responsibilities.

### PUBLIC WORKS.

This department has largely increased its expenditure during the last few years, although a large expenditure, that of the ship channel, has been transferred from the Public Works Department to the control of the Department of Marine and Fisheries. The expenditure of the Public Works Department in 1903-4 was, in round numbers, \$5,000,000; and this is to be increased during the coming year, according to the estimates recently brought down, to about \$11,250,000. In looking over the system adopted in this department it will be found that with the exception of a very few instances all the officials both at Ottawa and in the outside are not under the Civil Service Act. In Ottawa alone hundreds of labourers are employed and in the outside service there are engineers, architects, clerks of works, foremen and outside labourers to a very large number.

In certain cases there may be overpayments of wages such as the notorious instance which was brought to light about a year ago, when a clerk of works appointed by political influence was found to have sublet his work to another person at a much lower rate. Your Commissioners consider that some steps should be taken to organize the large army of employees in connection with this department, many of whom have served their entire lifetime in its employ, and bring them under the definite regulations so that their employment may be considered fixed and stable. Your Commissioners desire to point out that in this department the services of officials are often charged to several different votes. Your Commissioners are of opinion that in all cases the salaries of officials should be charged against one appropriation only; and that no allowances for extra services should be paid unless a sum for the purpose has been voted by parliament, not in a general clause merely, but individually and by name. This remark should be of general application to all departments. In all such cases parliament should be fully advised of the circumstances.



## SESSIONAL PAPER No. 29a

Your Commissioners are led to believe that in many cases works have been undertaken by the Department of Public Works at the instance of municipalities or bodies of people locally interested, in which the opinion of the outside officers of the department as to the desirability of the proposed works was not asked for. The only information sought for related to the feasibility of the works in question. The Commissioners of 1892 drew attention to the practice of building customs houses, &c., in small towns. With regard to this the Deputy Postmaster General at that time stated that not only did it tend to increase the charge to the department, for the reason that by moving to a public building the postmaster had to give up his own business, but in other ways by the employment of caretakers, &c., &c., it largely added to the cost of the service. Your Commissioners think it desirable again to bring under notice the observations made in 1892.

## SECRETARY OF STATE.

Your Commissioners desire to call attention to the memorial submitted by the Under-Secretary of State in connection with the records relating to the external affairs of the Dominion, and submit that the time has come when regulations regarding such records should be promulgated.

Before proceeding to the matter of recommendations your Commissioners desire to point out a few matters which have come to their attention during the progress of their investigation which would seem to be worthy of attention.

Your Commissioners in dealing with the Inspectors of the Post Office Department, suggested that a system of per diem allowances should be reverted to. They wish to amplify the remarks in that connection, and before proceeding to other matters, they would recommend that a system of per diem allowances to public officials engaged in travelling on public business be instituted under regulations to be laid down by the Treasury Board at such rates as would accord with the position of the officials and the nature of the business to be performed.

In the preparation of the blue-books presented to parliament there seems to be a certain amount of overlapping and duplication. It is difficult, for instance, to know in what respect the blue books emanating from the Customs and Trade and Commerce Departments differ. The gist of the blue books is finally put together by the Director of Census and Statistics in the Statistical Year-Book of Canada, and it would seem to the Commissioners desirable to ascertain whether the blue books issued by the several departments could not be reviewed by some authoritative body with a view to their simplification and co-ordination, thereby increasing their value without increasing their cost. Your Commissioners believe that this might be done by, possibly, a joint committee of the two Houses of parliament entrusted with the printing of parliamentary documents.

In the next place your Commissioners notice that several departments are engaged in the matter of inspections in connection with the trade of the Dominion. The Department of Inland Revenue besides the adulteration of food is charged with the inspection of weights and measures, gas and electricity. The Department of Trade and Commerce is charged with the inspection of grain, hides, pot and pearl ash and the administration of the system of bounties. The Department of Agriculture is entrusted with the inspection of fruits, canned goods, &c. Your Commissioners consider that it would be a matter of economy and would lead to simplification if all these inspections were grouped together in one department under one responsible minister somewhat similar to the system adopted by the Board of Trade in Great Britain.

Another matter which at the present time is deserving of serious consideration is the matter relating to the public health of the Dominion. There seems to be a division of authority between the Dominion and the local governments on this question. The Dominion would undoubtedly have under its control the question of quarantine, and



7-8 EDWARD VII., A. 1908

the local governments have under their control matters relating to the public health in their several provinces, and jurisdiction over hospitals, &c. But still large questions of public health are dealt with by the Dominion Government. The Department of Inland Revenue is charged with the matter of analysis of food ; there is a Director of Health under the control of the Department of Agriculture, whose duties consist of the control of quarantine, the health of labourers employed in public works, &c. The quarantine is performed at places at some little distance from the ports to which the ships are sailing. When a ship with immigrants arrives at its port after quarantine further medical inspection takes place under the control of the Department of the Interior by medical men duly appointed for that purpose. The work performed by these men is always more or less under pressure. Dr. Pagé stated that at Quebec during the last season he had to pass some 5,000 immigrants in a day. Even after this, immigrants leaving Quebec, before reaching their several destinations, are placed under medical examination by other medical officers who board the trains in transit. Another medical officer, having the chief control of immigration, has also under the Department of Indian Affairs, the inspection of the health of the Indian community ; and the Marine Department has the charge of sick mariners and marine hospitals. Your Commissioners consider it desirable that, in view of the attention paid by the public in these days to the prevention of consumption and the formation of anti-tuberculosis hospitals throughout the Dominion, all these health officers should be brought under the control of one minister in one department, and possibly in addition thereto a national laboratory be established. Your Commissioners beg to point out the evidence of Dr. Montizambert and Dr. Pagé on this subject. If this suggestion is received with favour your Commissioners would consider it desirable that under this Department of Public Health the medical examination of candidates for entrance to the Civil Service should be conducted, and also the medical examination of officials applying for leave of absence on account of ill health. As has been pointed out in a previous part of the report no doubt many men under a daily wage suffer from their inability to employ a doctor to look after them on account of having to lose their pay for each day of absence.

Another important matter which is worthy of consideration is the preparation of maps required by the several departments of the Dominion Government. Under the system at present in vogue maps are prepared by the Departments of Railways and Canals, Marine and Fisheries, Public Works, Militia and Defence, Post Office, Geological Survey and the Department of the Interior. Much praise has been given to an Atlas of the Dominion lately prepared by the Geographer of the Department of the Interior. Your Commissioners would suggest whether it is not possible to group the several officials engaged in this one object under one department and one responsible minister.

Your Commissioners have now finally to bring to the consideration of Your Excellency in Council the conclusions at which they have arrived. It has been pointed out that as far as salaries are concerned the higher officials, such as deputy heads, are underpaid in proportion to the emoluments derived by persons in outside avocations. Your Commissioners have pointed out what they consider should be the normal salary of a deputy head, but even in the case of deputy heads, although it can scarcely be said that no one department is unimportant, yet there are degrees of importance amongst the departments ; and while the salary mentioned should be, in the opinion of the Commissioners, the normal salary, yet in special cases the Commissioners consider special emoluments should be given.

Coming to the question of classification your Commissioners have already pointed out that the classification at present existing is mostly disregarded. Officials are made chief clerks from length of service without change of duties. In some departments the number of chief clerks is much in excess in comparison with other departments. In the opinion of your Commissioners there should be, below the deputy heads, a rank of officers having special and technical qualifications, such as the officers of the Experi-



## SESSIONAL PAPER No. 29a

mental Farms, engineers, architects, &c. Below these there should be a chief for each branch as Accountant, Chief of Correspondence, Contracts, Engineering, &c., or any other important special work. Below these there should only be the rank and file of clerks without any special name unless it be the Writer Class.

In the matter of pay and promotion, every officer in the service should be treated on his merits. When a young man of great efficiency, who gives indication of force of character, appears it is surely to the advantage of the country that it should get the full benefit of his capacity as soon as possible. To secure this he should have swift promotion instead of having obstacles thrown in his course by narrow official regulations and limitations. Each technical or special officer or agent should have his duties clearly defined and he should be held to a strict responsibility for their efficient performance. Letters connected with his special work should be answered and signed by him as if he were solely responsible, and only countersigned (if thought necessary) by the deputy. Moreover, the Commissioners regard it of great importance that in each department there should be framed a complete code of rules and regulations for the carrying on of all the work of the department, and every officer of the department should be required to make himself familiar with this code.

Your Commissioners are of opinion that the service should be entirely free from political favouritism or patronage; that appointments should only be made by merit after competitive examination; and, that for that purpose, a permanent Commission of three officials should be created to deal with the question of the service; that this Commission should be entrusted with all examinations in connection with the service; that they should cause different examinations to be made in the different subjects required by the several classes employed in the Civil Service. To illustrate the meaning and taking for instance, the Department of Agriculture, your Commissioners find that the Civil Service Commission in Great Britain require examinations from the veterinary staff in pathology and bacteriology and also into the Diseases of Animals Act; while in the Botanical Gardens they require examinations in systematic and structural botany; in the Customs there is required, in the case of a second class clerk, lower section, for port service an examination in inorganic chemistry with elements of physics; in the Inland Revenue in Great Britain, besides ordinary subjects, geometry and elementary chemistry are considered; in the Public Works office examinations in estimates and specifications, the use and properties of materials and survey and leveling are required. In a word, in every distinct service in the Imperial government an examination is instituted suitable to the particular service.

In addition to the examinations the Commissioners consider that it would be desirable that such commission should have power to inspect from time to time, say not seldomer than once a year, every department of the government service: such inspection to cover the whole management of each department, these inspection reports to be promptly considered by the Commissioners and such action taken thereon by them as they may deem necessary for the maintenance or improvement of the efficiency of the service both outside and inside.

Your Commissioners consider that appointments made under this system in the public service should be supplemented by a rigid system of probation.

Your Commissioners are of opinion that somehow or other the immediate question of salaries should be dealt with. They cannot recommend general increases, but they would suggest to Your Excellency in Council the advisability of at least taking votes for granting increases to deserving officials, and that for eastern Canada, both in the inside and outside service, such increase might be at the rate of 15 per cent for officials whose salaries are under \$1,500 and 12½ per cent for salaries above that rate; and for the western provinces where no doubt a greater need prevails, these scales should be 25 and 20 per cent to the same proportion of incomes and all provisional allowances should cease. Your Commissioners suggest that such increases should only be granted on rigid examination, but as time goes on, if the suggestions of your Com-



7-8 EDWARD VII., A. 1908

missioners are carried into effect, these special increases should be abolished and a scale of salaries laid down suitable to each department and office in the public service.

Your Commissioners have in conclusion to point out that they are unanimously agreed that a comprehensive superannuation system should be placed on the statute book; and that this system in the present state of the Dominion should include pensions to dependents of civil servants, for there seems little doubt that with the exception of slight set backs the conditions of life in the Dominion are and are likely to be such that advances in the prices of commodities will be the rule, and it will be almost impossible for the average civil servant to effect any savings from his salary. With that view your Commissioners consider that the time has arrived when an efficient pension system should be put into force.

Your Commissioners have endeavoured to the best of their powers to thoroughly sift the conditions prevailing in the Civil Service. Possibly they have allowed their inquiries to extend rather beyond what might have been considered the limits laid down, but your Commissioners are of opinion that to get at the full knowledge required to make a report their inquiries should be as extensive as possible. With this view they construed the reference as to efficiency and sufficiency of the departmental staffs as including in its scope the control of the appropriations granted by parliament.

In fact your Commissioners could hardly have done otherwise considering how their attention had been directed to these matters by statements in parliament and in the public press.

Your Commissioners, in conclusion, cannot but express their sense of the high importance of the Civil Service and the necessity of doing everything possible to improve it. While there are many conscientious, hard working and efficient men in it, it cannot be denied that there are some otherwise. It cannot be doubted either that it is a much more difficult proposition to preserve a uniformly high state of efficiency in a government staff than in the ordinary work of the world carried on by money making organizations. This, your Commissioners think is generally recognized, but to achieve any real success in either field the supreme necessity is character which above all means conscience. No government can ignore this and live. While demanding the highest character they should do everything possible to develop it, and one of the first things necessary is to see that its servants can at least live in a moderate degree of comfort, and, that after that a career be opened to every one in the service in which the rewards will be justly proportioned to the value of the service rendered.

All of which is respectfully submitted.

J. M. COURTNEY,  
THOS. FYSHE,  
P. J. BAZIN.

Ottawa, Ont.,  
February 28th, 1908.



## APPENDICES .







## APPENDIX A.

At the request of the Royal Commission the undersigned respectfully presents the following statement in support of the claims of employees of the Dominion for greater liberality at the hands of government and parliament in providing for payment of the public service.

Nine tables have been prepared from official and other authentic sources to supply the Commission with evidence in the pursuit of its investigations.

Tables A, B, C, D, E, F and G relate to the prices of articles which enter into the cost of living for the period of fifteen years following the inquiry made in 1892, and tables H and I relate to the salaries and wages of the employees of manufacturing establishments in the same period.

Tables A and B are wholesale market prices of food stuffs, groceries, &c., in the cities of Montreal and Toronto, compiled from records of weekly quotations for the years 1892, 1896, 1901 and 1906. For the former city the quotations of the *Journal of Commerce* have been taken, and for the latter those of the *Monetary Times*, and the yearly averages show for each article the highest and lowest prices as computed from the quotations.

Tables C and D are average prices of articles prepared from the trade tables of imports and exports of the Dominion, computed from quantities and values for each year of the period. Import prices are shown for twenty-four articles, embracing dairy products, meats, groceries, coal, woollen and cotton goods and carpets; and export prices are shown for nineteen articles, embracing dairy products, meats, fish, bread-stuffs, fruit and lumber.

Tables E and F are compiled from tables C and D to show average prices of the same kinds of articles for the five-year periods of 1892-96, 1897-1901 and 1902-1906, together with relative prices of the second and third periods, compared with the first taken as 100 or standard.

Table G shows the relative retail prices of thirty principal articles of food in the United States during the seventeen years 1890-1906, the average price for the ten years 1890-1899 being taken as 100 or standard, as compiled by the Bureau of Labour at Washington and published in its Bulletin for July of this year.

Table H presents the average wage earnings of all persons employed in the factory industries of Canada and the provinces for the census years 1891, 1901 and 1906, with percentages of increase of earnings in the periods; and table I the average earnings by sexes for officers and other employees for the census years 1901 and 1906 for the Dominion and the provinces, together with the per cent increase of earnings in the five years.



7-8 EDWARD VII., A. 1908

TABLE A.—Wholesale prices of food articles, &c., in the Montreal market for the years 1892, 1896, 1901 and 1906, compiled from the weekly quotations of the *Journal of Commerce*.

Schedule.		1892.		1896.	
		\$ cts.	\$ cts.	\$ cts.	\$ cts.
Flour—					
Patent.....	Brl.	4 77	to 4 98	4 17	to 4 24
Strong bakers.....	"	4 40	to 4 54	3 93	to 3 88
Straight roller.....	"	4 33	to 4 48	3 81	to 3 97
Oatmeal—					
Granulated.....	Bag.	1 99½	to 2 05	1 51	to 1 57
Rolled.....	"	2 10	to 2 10		
Beans.....	Bush.		1 47	1 12½	to 1 17½
Butter—					
Finest creamery.....	Lb.	0 20½	to 0 20½	0 18	to 0 18¾
Township dairy.....	"	0 18½	to 0 19½	0 15½	to 0 17
Western.....	"	0 15½	to 0 17	0 12	to 0 14½
Cheese—					
Finest western white.....	"	0 09¼	to 0 09¼	0 08¾	to 0 09
Finest western coloured.....	"	0 09½	to 0 09½	0 08¼	to 0 08½
Eastern.....	"	0 09½	to 0 09½	0 09	to 0 09¼
Eggs, fresh.....	Doz.	0 14	to 0 15	0 13¾	to 0 15½
Eggs, lined.....	"	0 13½	to 0 14¾		
Bacon, smoked.....	Lb.	0 10½	to 0 11	0 08½	to 0 09½
Hams, city cured.....	"	0 10½	to 0 11	0 08½	to 0 10½
Pork, short cut.....	Brl.	16 33	to 17 13	12 25	to 13 06
Pork, mess.....	"	15 30	to 16 05	12 66	to 13 14
Lard.....	Lb.	0 08½	to 0 09	0 05¾	to 0 06½
Honey.....	"	0 07½	to 0 08¾	0 08½	to 0 09
Potatoes.....	Bag.	0 61	to 0 67	0 35	to 0 40
Tea, Japan, good to fine.....	Lb.	0 17½	to 0 25	0 17	to 0 19
Tea, Japan, finest.....	"	0 27½	to 0 30	0 26	to 0 36
Tea, Japan, choicest.....	"	0 34	to 0 37½	0 22½	to 0 25
Coffee, Java.....	"	0 27½	to 0 31	0 23½	to 0 27
Sugar, granulated.....	"		0 04¾	0 04¼	to 0 04¼
Sugar, yellow.....	"	0 03½	to 0 04½	0 03½	to 0 03½
Molasses.....	Gal.	0 30½	to 0 32½	0 30½	to 0 33½
Raisins, Valencia.....	Lb.	0 04½	to 0 05½	0 04	to 0 05½
Currants, Provincial.....	"	0 05½	to 0 05½	0 03½	to 0 04½
Coal oil, Canadian.....	Gal.	0 13½	to 0 14½	0 15½	to 0 15½
Coal oil, American.....	"		0 20½	0 19½	to 0 20
Apples, green.....	Brl.	2 70	to 3 27	2 73	to 3 73



SESSIONAL PAPER No. 29a

TABLE A—Continued.

		1901.		1906.	
		\$ cts.	\$ cts.	\$ cts.	\$ cts.
Flour—					
Patent . . . . .	Brl.	4 22	to 4 25	4 53	to 4 60
Strong bakers. . . . .	"	3 89	to 4 05	4 12	to 4 31
Straight roller. . . . .	"	3 52	to 3 62	3 86	to 3 97
Oatmeal—					
Granulated. . . . .	Bag.	2 05	to 2 17		
Rolled. . . . .	"			2 13	to 2 15
Beans . . . . .	Bush.	1 50	to 1 56	1 56	to 1 64
Butter—					
Finest creamery. . . . .	Lb.	0 19 <sup>5</sup> / <sub>8</sub>	to 0 20 <sup>1</sup> / <sub>5</sub>	0 21 <sup>1</sup> / <sub>2</sub>	to 0 22 <sup>2</sup> / <sub>3</sub>
Township dairy. . . . .	"	0 17 <sup>1</sup> / <sub>2</sub>	to 0 18 <sup>1</sup> / <sub>2</sub>	0 19 <sup>1</sup> / <sub>2</sub>	to 0 20 <sup>1</sup> / <sub>4</sub>
Western. . . . .	"	0 15 <sup>1</sup> / <sub>2</sub>	to 0 16	0 18 <sup>1</sup> / <sub>2</sub>	to 0 19 <sup>1</sup> / <sub>2</sub>
Cheese—					
Finest western white. . . . .	Lb.	0 09 <sup>1</sup> / <sub>3</sub>	to 0 09 <sup>1</sup> / <sub>2</sub>	0 12	to 0 12 <sup>1</sup> / <sub>4</sub>
Finest western coloured. . . . .	"	0 09 <sup>1</sup> / <sub>3</sub>	to 0 09 <sup>1</sup> / <sub>2</sub>	0 12 <sup>1</sup> / <sub>8</sub>	to 0 12 <sup>1</sup> / <sub>4</sub>
Eastern . . . . .	"	0 09	to 0 09 <sup>1</sup> / <sub>3</sub>	0 11 <sup>5</sup> / <sub>8</sub>	to 0 12 <sup>1</sup> / <sub>4</sub>
Eggs, fresh. . . . .	Doz.	0 17 <sup>1</sup> / <sub>3</sub>	to 0 18 <sup>1</sup> / <sub>3</sub>	0 19 <sup>3</sup> / <sub>4</sub>	to 0 20 <sup>1</sup> / <sub>2</sub>
Eggs, limer. . . . .	"	0 15	to 0 16	0 15 <sup>1</sup> / <sub>3</sub>	to 0 17 <sup>1</sup> / <sub>3</sub>
Bacon, smoked. . . . .	Lb.	0 13 <sup>1</sup> / <sub>2</sub>	to 0 15	0 15	to 0 16
Hams, city cured. . . . .	"	0 13	to 0 14 <sup>1</sup> / <sub>3</sub>	0 14 <sup>1</sup> / <sub>4</sub>	to 0 14 <sup>1</sup> / <sub>2</sub>
Pork, short cut. . . . .	Brl.	19 64	to 20 07	21 75	to 22 50
Pork, mess. . . . .	"	19 00	to 19 83	21 80	to 22 19
Lard. . . . .	Lb.	0 07 <sup>1</sup> / <sub>2</sub>	to 0 08 <sup>1</sup> / <sub>2</sub>	0 11 <sup>1</sup> / <sub>2</sub>	to 0 12 <sup>1</sup> / <sub>3</sub>
Honey. . . . .	"	0 08 <sup>1</sup> / <sub>4</sub>	to 0 10	0 08 <sup>1</sup> / <sub>4</sub>	to 0 09 <sup>1</sup> / <sub>4</sub>
Potatoes . . . . .	Bag.	0 58 <sup>1</sup> / <sub>2</sub>	to 0 67 <sup>1</sup> / <sub>2</sub>	0 78	to 0 92
Tea, Japan, good to fine. . . . .	Lb.	0 19	to 0 20	} 0 16	to 0 40
Tea, Japan, finest. . . . .	"	0 26	to 0 36		
Tea, Japan, choicest. . . . .	"	0 22 <sup>1</sup> / <sub>2</sub>	to 0 25		
Coffee, Java . . . . .	"	0 22	to 0 25		0 31
Sugar granulated. . . . .	"	0 04 <sup>2</sup> / <sub>5</sub>	to 0 04 <sup>2</sup> / <sub>5</sub>		0 04 <sup>1</sup> / <sub>5</sub>
Sugar, yellow. . . . .	"	0 03 <sup>7</sup> / <sub>10</sub>	to 0 04 <sup>1</sup> / <sub>5</sub>	0 03 <sup>3</sup> / <sub>4</sub>	to 0 04 <sup>1</sup> / <sub>3</sub>
Molasses. . . . .	Gall.	0 28	to 0 34 <sup>3</sup> / <sub>4</sub>		0 34
Raisins, Valencia. . . . .	Lb.	0 06	to 0 07 <sup>1</sup> / <sub>4</sub>	0 04 <sup>1</sup> / <sub>8</sub>	to 0 04 <sup>5</sup> / <sub>8</sub>
Currants, Provincial. . . . .	"	0 09 <sup>1</sup> / <sub>2</sub>	to 0 11	0 04 <sup>1</sup> / <sub>2</sub>	to 0 04 <sup>3</sup> / <sub>4</sub>
Coal oil, Canadian. . . . .	Gall.	0 16	to 0 17		
Coal oil, American. . . . .	"	0 17 <sup>3</sup> / <sub>4</sub>	to 0 18 <sup>3</sup> / <sub>4</sub>		0 19 <sup>3</sup> / <sub>4</sub>
Apples, green. . . . .	Brl.	3 71	to 4 79	2 92	to 4 37



7-8 EDWARD VII., A. 1908

TABLE B.—Wholesale Prices of Food Articles, &c., in the Toronto Market for the Years 1892, 1896, 1901 and 1906, compiled from the weekly quotations of the *Monetary Times*.

Schedule.		1892.		1896.	
		\$	cts.	\$	cts.
Flour—					
Manitoba patent.....	Brl.	4	83	4	17
Strong bakers.....	"	4	43	3	70
Straight roller.....	"	3	67	3	39
Oatmeal.....	"	3	88		3 00
Beans.....	Bush.			0	94
Butter—					
Prints, creamery.....	Lb.	0	13	0	13 <sup>1</sup> / <sub>2</sub>
Dairy.....	"	0	10 <sup>1</sup> / <sub>2</sub>	0	08 <sup>4</sup> / <sub>5</sub>
Cheese.....	"	0	04 <sup>1</sup> / <sub>16</sub>	0	02 <sup>3</sup> / <sub>4</sub>
Apples, dried.....	"	0	06 <sup>2</sup> / <sub>3</sub>		0 04
Apples, evaporated.....	"		0 07 <sup>3</sup> / <sub>4</sub>		
Beef, mess.....	Brl.	11	50	10	25
Pork, mess.....	"	15	62		13 00
Bacon—					
Long clear.....	Lb.	0	07 <sup>7</sup> / <sub>8</sub>	0	05 <sup>5</sup> / <sub>8</sub>
Smoked.....	"	0	10 <sup>2</sup> / <sub>5</sub>	0	09 <sup>1</sup> / <sub>4</sub>
Hams.....	"	0	11	0	09 <sup>3</sup> / <sub>4</sub>
Lard.....	"	0	09 <sup>1</sup> / <sub>2</sub>	0	07 <sup>3</sup> / <sub>8</sub>
Eggs, fresh.....	Doz.	0	13	0	12 <sup>1</sup> / <sub>5</sub>
Eggs, lined.....	"	0	15		0 12 <sup>3</sup> / <sub>4</sub>
Coffee, Mocha.....	Lb.	0	29	0	27 <sup>2</sup> / <sub>3</sub>
Raisins, Valencia.....	"	0	04 <sup>3</sup> / <sub>4</sub>	0	06 <sup>1</sup> / <sub>3</sub>
Currents, Fil.....	"	0	05 <sup>1</sup> / <sub>4</sub>	0	04 <sup>1</sup> / <sub>4</sub>
Prunes.....	"	0	05 <sup>1</sup> / <sub>3</sub>		0 05 <sup>1</sup> / <sub>2</sub>
Syrup, pale amber.....	"	0	03	0	03
Molasses.....	Gall.	0	36	0	32 <sup>1</sup> / <sub>2</sub>
Pepper, black.....	Lb.	0	11 <sup>1</sup> / <sub>2</sub>	0	08
Pepper, white.....	"	0	20	0	20
Sugar, granulated.....	"	0	04 <sup>1</sup> / <sub>2</sub>	0	04 <sup>3</sup> / <sub>8</sub>
Sugar, brown.....	"	0	03 <sup>3</sup> / <sub>4</sub>	0	03 <sup>1</sup> / <sub>3</sub>
Tea, Oolong.....	"	0	30	0	35
Tea, Japan.....	"	0	17	0	13 <sup>1</sup> / <sub>4</sub>
Tea, Ceylon.....	"	0	20	0	23 <sup>1</sup> / <sub>2</sub>
Tobacco—					
Myrtle navy.....	"		0 60		0 60
Brier.....	"		0 55		0 47
Oil, petroleum—					
Canadian, 5 to 10 barrel lots.....	Per gall.		0 14 <sup>1</sup> / <sub>4</sub>	0	16 <sup>1</sup> / <sub>4</sub>
American, water white.....	"	0	23	0	20 <sup>3</sup> / <sub>4</sub>



SESSIONAL PAPER No. 29a

TABLE B—Continued.

Schedule.		1901.		1906.	
		\$ cts.	\$ cts.	\$ cts.	\$ cts.
Flour—					
Manitoba patent.....	Brl.	3 98	to 4 21	4 53	to 4 60
Strong bakers .....	"	2 60	to 3 85		4 34
Straight roller .....	"	2 93	to 2 99	3 45	to 3 53
Oatmeal.....	"	3 64	to 3 91	2 49	to 2 55
Beans .....	Bush.	1 71 $\frac{2}{3}$	to 1 72 $\frac{1}{2}$	1 69	to 1 77 $\frac{1}{2}$
Butter—					
Prints, creamery.....	Lbs.	0 19 $\frac{2}{3}$	to 0 20 $\frac{3}{4}$	0 22 $\frac{2}{3}$	to 0 24
Dairy.....	"	0 14 $\frac{7}{8}$	to 0 16	0 17 $\frac{2}{3}$	to 0 19 $\frac{1}{5}$
Cheese.....	"	0 09 $\frac{2}{3}$	to 0 10	0 13 $\frac{1}{10}$	to 0 13 $\frac{3}{5}$
Apples, dried.....	"	0 04 $\frac{1}{4}$	to 0 05 $\frac{1}{3}$		0 06
Apples, evaporated.....	"	0 06 $\frac{1}{12}$	to 0 07 $\frac{2}{5}$		0 10 $\frac{1}{2}$
Beef, mess. ✓.....	Brl.	11 50	to 12 00		
Pork, mess. ....	"	17 50	to 19 25	19 50	to 20 42
Bacon—					
Long clear. ....	Lb.	0 10 $\frac{9}{10}$	to 0 10 $\frac{3}{4}$	0 11	to 0 11 $\frac{1}{2}$
Smoked . ....	"	0 13 $\frac{1}{10}$	to 0 13 $\frac{5}{10}$	0 14 $\frac{1}{2}$	to 0 15 $\frac{1}{3}$
Hams .....	"	0 13 $\frac{1}{2}$	to 0 13 $\frac{3}{4}$	0 13 $\frac{1}{2}$	to 0 14 $\frac{1}{2}$
Lard. ....	"	0 11	to 0 11 $\frac{1}{2}$	0 11 $\frac{1}{2}$	to 0 11 $\frac{1}{2}$
Eggs, fresh .....	Doz.	0 13 $\frac{5}{7}$	to 0 15	0 17 $\frac{3}{10}$	to 0 18 $\frac{1}{2}$
Eggs, limer .....	"			0 15 $\frac{1}{2}$	to 0 10
Coffee, Mocha.....	Lb.	0 25	to 0 32	0 20	to 0 28
Raisins, Valencia.....	"	0 06 $\frac{1}{2}$	to 0 07 $\frac{4}{5}$		0 5 $\frac{1}{2}$
Currants, Fil.....	"	0 08 $\frac{4}{5}$	to 0 10	0 05 $\frac{3}{4}$	to 0 05 $\frac{4}{5}$
Prunes.....	"	0 07 $\frac{1}{4}$	to 0 07 $\frac{1}{2}$		0 08
Syrup, pale amber .....	"	0 03 $\frac{1}{4}$	to 0 03 $\frac{3}{4}$	0 03 $\frac{1}{2}$	to 0 04 $\frac{1}{2}$
Molasses .....	Gall.	0 25	to 0 40	0 30	to 0 50
Pepper, black.....	Lb.	0 17 $\frac{1}{2}$	to 0 18	0 16 $\frac{1}{2}$	to 0 20 $\frac{1}{4}$
Pepper, white .....	"	0 28	to 0 30	0 25 $\frac{4}{5}$	to 0 44 $\frac{3}{5}$
Sugar, granulated.....	"	0 04 $\frac{2}{5}$	to 0 04 $\frac{1}{2}$		0 04 $\frac{1}{4}$
Sugar, brown.....	"		0 03 $\frac{4}{5}$		0 03 $\frac{1}{10}$
Tea, Oolong .....	"	0 35	to 0 65	0 35	to 0 65
Tea, Japan. ....	"	0 17 $\frac{2}{3}$	to 0 31	0 18	to 0 35
Tea, Ceylon .....	"	0 22	to 0 29 $\frac{1}{3}$	0 22	to 0 24
Tobacco—					
Myrtle navy .....	Lb.		0 70		0 74
Brier.....	"		0 63		0 70
Oil, petroleum—					
Canadian, 5 to 10 barrels.....	Gall.		0 14 $\frac{1}{4}$		0 14 $\frac{4}{5}$
American, water white.....	"	0 16 $\frac{1}{2}$	to 0 16 $\frac{3}{4}$		0 16 $\frac{7}{10}$



7-8 EDWARD VII., A. 1908

TABLE C.—Import prices of 24 articles which enter into the cost of living in Canada for the fifteen years 1892-1906.

Articles.		1892.	1893.	1894.	1895.	1896.	1897.	1898.	1899.
		\$	\$	\$	\$	\$	\$	\$	\$
Butter.....	Lb.	0·206	0·206	0·182	0·160	0·172	0·156	0·159	0·183
Cheese.....	"	0·090	0·091	0·091	0·088	0·075	0·084	0·080	0·078
Bacon and hams.....	"	0·093	0·101	0·116	0·104	0·091	0·086	0·072	0·076
Beef, salted.....	"	0·042	0·040	0·043	0·042	0·043	0·036	0·045	0·050
Pork, in brine.....	"	0·051	0·072	0·075	0·066	0·049	0·039	0·049	0·051
Coffee, green.....	"	0·198	0·187	0·191	0·182	0·195	0·150	0·101	0·098
Cocoa and chocolate.....	"	0·200	0·219	0·188	0·177	0·172	0·166	0·192	0·194
Tea.....	"	0·161	0·165	0·148	0·152	0·143	0·136	0·135	0·141
Currants, dried.....	"	0·037	0·037	0·022	0·020	0·019	0·023	0·036	0·029
Raisins, dried.....	"	0·037	0·033	0·029	0·028	1·029	0·037	0·039	0·037
Sugar.....	"	0·027	0·026	0·028	0·021	0·022	0·022	0·020	0·022
Molasses.....	Gall.	0·216	0·212	0·202	0·205	0·213	0·176	0·160	0·206
Coal, anthracite.....	Ton.	3·81	4·24	4·15	3·81	3·60	3·91	4·00	3·72
Coal, bituminous.....	"	2·51	2·46	2·42	2·28	2·13	2·07	1·85	1·70
Woollen goods—									
Cashmeres <sup>1</sup> .....		0·777	0·747	0·677	0·672	0·667	0·639	0·539	0·554
Coatings and overcoatings <sup>1</sup> .....		0·626	0·593	0·622	0·603	0·597	0·604	0·526	0·586
Tweeds <sup>1</sup> .....		0·831	0·806	0·808	0·727	0·702	0·701	0·542	0·604
Flannels <sup>1</sup> .....		0·760	0·764	0·658	0·670	0·642	0·534	0·159	0·136
Socks and stockings <sup>2</sup> .....		1·100	1·024	0·904	0·144	0·147	0·141	0·135	0·140
Wool, washed.....	Lb.	0·165	0·157	0·151	0·146	0·135	0·154	0·160	0·142
Cotton goods—									
Cotton fabrics, printed or dyed.....	Yd.	0·059	0·074	0·072	0·078	0·080	0·080	0·078	0·087
Cotton wool or raw cotton.....	Lb.	0·081	0·088	0·083	0·063	0·085	0·079	0·067	0·060
Carpets, Brussels.....	Yd.	0·692	0·633	0·612	0·607	0·564	0·564	0·590	0·621
Carpets, tapestry.....	"	0·284	0·313	0·235	0·300	0·320	0·310	0·327	0·325

<sup>1</sup> Per lb. for 1892-1897 and per yard 1898-1906.  
<sup>2</sup> Per lb. for 1892-1894 and per pair for 1895-1906.



SESSIONAL PAPER No. 29a

TABLE C—Continued.

Articles.		1900.	1901.	1902.	1903.	1904.	1905.	1906.
		\$	\$	\$	\$	\$	\$	\$
Butter .. .. .	Lb.	0·206	0·232	0·229	0·266	0·239	0·228	0·221
Cheese .. .. .	"	0·144	0·109	0·101	0·122	0·115	0·143	0·164
Bacon and hams .. .. .	"	0·104	0·119	0·119	0·143	0·132	0·115	0·110
Beef, salted .. .. .	"	0·047	0·048	0·052	0·057	0·043	0·045	0·046
Pork, in brine .. .. .	"	0·053	0·068	0·083	0·091	0·068	0·068	0·073
Coffee, green .. .. .	"	0·100	0·106	0·086	0·084	0·090	0·096	0·101
Cocoa and chocolate .. .. .	"	0·194	0·192	0·188	0·180	0·176	0·180	0·176
Tea .. .. .	"	0·144	0·138	0·151	0·144	0·149	0·139	0·143
Currants, dried .. .. .	"	0·030	0·070	0·039	0·027	0·031	0·031	0·033
Raisins, dried .. .. .	"	0·047	0·057	0·047	0·058	0·052	0·043	0·041
Sugar .. .. .	"	0·024	0·023	0·020	0·018	0·019	0·027	0·021
Molasses .. .. .	Gall.	0·261	0·241	0·180	0·197	0·209	0·214	0·195
Coal, anthracite .. .. .	Ton.	3·99	4·10	4·25	4·83	4·60	4·64	4·68
" bituminous .. .. .	"	1·53	1·97	1·85	2·19	2·22	1·98	1·85
Woollen goods—								
Cassimeres <sup>1</sup> .. .. .		0·553	0·513	0·507	0·555	0·538	0·681	0·651
Coatings and overcoatings. <sup>1</sup> .. .. .		0·599	0·499	0·569	0·587	0·593	0·620	0·635
Tweeds <sup>1</sup> .. .. .		0·591	0·603	0·549	0·541	0·519	0·531	0·528
Flannels <sup>1</sup> .. .. .		0·155	0·183	0·186	0·184	0·173	0·174	0·177
Socks and stockings <sup>2</sup> .. .. .		0·124	0·145	0·133	0·143	0·149	0·147	0·149
Wool, washed .. .. .	Lb.	0·196	0·151	0·133	0·155	0·180	0·239	0·236
Cotton goods—								
Cotton fabrics, printed or dyed....	Yd.	0·095	0·096	0·096	0·095	0·102	0·103	0·100
" " wool or raw cotton. ....	Lb.	0·077	0·097	0·087	0·088	0·122	0·099	0·112
Carpets, Brussels .. .. .	Yd.	0·609	5·631	0·632	0·643	0·661	0·659	0·708
" tapestry .. .. .	"	0·331	0·333	0·356	0·357	0·399	0·374	0·357

<sup>1</sup>Per lb. for 1892-1897 per yard for 1898-1906.  
<sup>2</sup>Per lb. for 1892-1894 and per pair for 1895-1906.



TABLE D.—Export Prices of 19 Articles which enter into the cost of living in Canada for the fifteen years 1892-1906.

Articles.	1892.	1893.	1894.	1895.	1896.	1897.	1898.	1899.	1900.	1901.	1902.	1903.	1904.	1905.	1906.
Eggs.....	\$ 0.137	\$ 0.127	\$ 0.139	\$ 0.124	\$ 0.123	\$ 0.131	\$ 0.121	\$ 0.131	\$ 0.143	\$ 0.149	\$ 0.149	\$ 0.194	\$ 0.182	\$ 0.198	\$ 0.169
Butter.....	0.184	0.184	0.198	0.191	0.179	0.182	0.182	0.183	0.203	0.202	0.203	0.204	0.192	0.187	0.207
Cheese.....	0.098	0.100	0.100	0.097	0.084	0.089	0.089	0.088	0.107	0.106	0.098	0.108	0.103	0.094	0.113
Bacon and hams.....	0.095	0.106	0.103	0.095	0.082	0.085	0.094	0.089	0.094	0.112	0.115	0.112	0.102	0.105	0.117
Beef.....	0.044	0.059	0.065	0.077	0.051	0.044	0.060	0.068	0.077	0.084	0.096	0.087	0.086	0.069	0.070
Pork.....	0.055	0.091	0.050	0.062	0.048	0.036	0.032	0.026	0.041	0.069	0.087	0.092	0.104	0.084	0.074
Meats, canned.....	0.099	0.099	0.093	0.092	0.088	0.064	0.092	0.087	0.107	0.113	0.102	0.107	0.100	0.092	0.100
Mackerel, pickled.....	8.348	9.711	9.083	9.511	12.870	10.868	11.965	12.386	13.152	7.056	7.786	11.625	10.293	10.983	8.349
Lobsters, canned.....	0.162	0.141	0.154	0.149	0.148	0.183	0.192	0.210	0.226	0.204	0.212	0.225	0.236	0.235	0.270
Salmon, canned.....	0.101	0.106	0.099	0.098	0.113	0.104	0.082	0.092	0.078	0.082	0.102	0.111	0.113	0.130	5.108
Beans.....	1.304	1.287	1.215	1.212	1.017	0.738	0.730	0.785	1.073	1.347	1.465	1.560	1.591	1.282	1.578
Pease, split.....	0.941	0.865	0.835	0.839	0.793	0.671	0.806	0.934	0.942	0.959	1.136	1.136	1.114	1.114	1.157
Potatoes.....	0.504	0.379	0.362	0.382	0.381	0.319	0.437	0.484	0.485	0.411	0.517	0.585	0.556	0.549	0.521
Flour of wheat.....	4.684	4.244	3.965	3.763	3.848	3.653	4.343	3.918	3.634	3.589	3.652	3.649	3.861	4.448	4.034
Oatmeal.....	4.021	4.003	3.497	3.443	3.307	3.045	3.137	3.305	3.256	3.081	3.755	3.708	3.701	3.803	4.079
Apples, dried.....	0.056	0.057	0.069	0.059	0.047	0.032	0.049	0.053	0.050	0.044	0.061	0.051	0.053	0.044	0.058
Apples, green.....	2.091	2.300	2.906	2.135	2.497	1.504	2.974	2.437	2.695	2.185	3.035	2.757	2.872	2.533	3.354
Planks and boards.....	11.28	11.28	7.01	11.09	10.40	10.07	10.90	10.59	11.41	12.75	13.45	14.68	15.41	15.01	15.98
Shingles.....	2.06	2.00	1.94	1.90	1.93	1.76	1.76	1.73	1.86	1.84	1.95	2.02	2.05	2.03	2.03

<sup>1</sup> Not specified in the trade returns.



SESSIONAL PAPER No. 29a

TABLE E.—Average and relative import prices of 24 articles which enter into the cost of living in Canada for the five-year periods of 1892-1896, 1897-1901 and 1902-1906, and relative prices for the same periods, 1892-1896 being 100.

Articles.	Average price in			Relative price in		
	1892-1896.	1897-1901.	1902-1906.	1892-1896.	1897-1901.	1902-1906.
	\$	\$	\$	p.c.	p.c.	p.c.
Butter..... Lb.	0·180	0·184	0·237	100·0	102·2	131·7
Cheese..... "	0·088	0·093	0·117	100·0	105·7	133·0
Bacon and hams..... "	0·100	0·088	0·120	100·0	88·0	120·0
Beef, salted..... "	0·042	0·045	0·048	100·0	107·1	114·3
Pork, in brine..... "	0·060	0·053	0·076	100·0	88·3	126·7
Coffees, green..... "	0·151	0·110	0·092	100·0	57·6	48·2
Cocoa and chocolate..... "	0·190	0·189	0·179	100·0	99·4	94·2
Tea..... "	0·153	0·139	0·145	100·0	90·8	94·8
Currants, dried..... "	0·027	0·034	0·032	100·0	125·9	118·5
Raisins, dried..... "	0·031	0·044	0·048	100·0	141·9	154·8
Sugar..... "	0·025	0·022	0·021	100·0	88·0	84·0
Molasses..... Gall.	0·208	0·210	0·199	100·0	101·0	95·6
Coal, anthracite..... Ton.	3·92	3·95	4·60	100·0	100·7	117·3
Coal, bituminous..... "	2·36	1·80	2·02	100·0	76·3	85·6
Woollen goods—						
Cassimeres <sup>1</sup> .....		1898-01 { 0·537	1903-06 { 0·592		1898-01 { 100·0	1903-06 { 110·2
Coatings and overcoatings <sup>1</sup> .....		{ 0·552	{ 0·610		{ 100·0	{ 110·1
Tweeds <sup>1</sup> .....		{ 0·588	{ 0·529		{ 100·0	{ 90·0
Flannels <sup>1</sup> .....		{ 0·161	{ 0·177		{ 100·0	{ 110·0
Socks and stockings <sup>2</sup> .....	<sup>3</sup> 0·145	<sup>3</sup> 0·132	<sup>3</sup> 0·148	<sup>3</sup> 100·0	<sup>3</sup> 91·0	<sup>3</sup> 101·1
Wool, washed..... Lb.	0·152	0·207	0·176	100·0	136·2	115·8
Cotton goods—						
Cotton fabrics. printed and dyed..... Yd.	0·073	0·088	0·099	100·0	120·6	135·6
Cotton wool or raw cotton... Lb.	0·079	0·075	0·101	100·0	94·9	127·8
Carpets, Brussels..... Yd.	0·626	0·607	0·659	100·0	97·0	105·3
Carpets, tapestry..... "	0·306	0·326	0·368	100·0	106·5	120·3

<sup>1</sup> Per lb. for 1892-1897 and per yard for 1898-1906.  
<sup>2</sup> Per lb. for 1892-1894 and per pair for 1895-1906.  
<sup>3</sup> Last two years of each period.



7-8 EDWARD VII., A. 1908

TABLE F.—Average and relative export prices of 19 articles which enter into the cost of living in Canada for the five-year periods of 1892-96, 1897-1901 and 1902-1906, and relative prices for the same periods, 1892-1896 being 100.

Articles.	Average price in			Relative price in		
	1892-1896. 1897-1901.		1902-1906.	1892-1896.	1897-1901.	1902-1906
	s	s	s	p. c.	p. c.	p. c.
Eggs . . . . . doz.	0·130	0·136	0·173	100·0	104·6	133·1
Butter . . . . . lb.	0·187	0·192	0·199	100·0	102·6	106·4
Cheese . . . . . "	0·095	0·096	0·103	100·0	101·1	108·4
Bacon and ham . . . . . "	0·093	0·095	0·116	100·0	102·1	124·7
Beef . . . . . "	0·072	0·077	0·084	100·0	106·9	116·7
Pork . . . . . "	0·061	0·037	0·094	100·0	60·6	154·1
Meats, canned . . . . . "	0·094	0·091	0·037	100·0	96·8	103·2
Mackerel, pickled . . . . . brl.	9·405	9·922	9·426	100·0	105·5	100·2
Lobsters, canned . . . . . lb.	0·150	0·203	0·236	100·0	135·3	157·3
Salmon, canned . . . . . "	0·103	0·086	0·109	100·0	83·5	105·8
Beans . . . . . bush.	1·212	0·947	1·436	100·0	78·1	118·5
Pease, split . . . . . "	0·856	0·868	<sup>1</sup> 1·137	100·0	94·4	132·8
Potatoes . . . . . "	0·392	0·426	0·543	100·0	108·7	138·5
Flour of wheat . . . . . brl.	4·162	3·880	3·940	100·0	93·2	93·2
Oatmeal . . . . . "	3·697	3·157	3·800	100·0	85·4	102·8
Apples, dried . . . . . lb.	0·059	0·046	0·052	100·0	78·0	88·1
Apples, green . . . . . brl.	2·299	2·179	2·910	100·0	94·8	126·6
Planks and boards . . . . . M. ft.	11·16	11·09	14·94	100·0	99·4	133·9
Shingles . . . . . M.	1·97	1·79	2·02	100·0	90·9	102·4

<sup>1</sup> Average for 3 years, 1902, 1905 and 1906.



SESSIONAL PAPER No. 29a

TABLE G.—Relative retail prices of the principal articles of food in the United States, 1890 to 1906, average price for 1890-1899 being 100.

Year.	Apples evaporated.	Beans, dry.	Beef, fresh, roasts.	Beef, fresh, steaks.	Beef, salt.	Bread, wheat.	Butter.	Cheese.	Chickens (full grown) dressed.	Coffee.	Corn meal.	Eggs.	Fish, fresh.	Fish, salt.	Flour, wheat.
1890	109.0	103.3	99.5	98.8	97.5	100.3	99.2	98.8	101.3	105.4	100.0	100.6	99.3	100.7	109.7
1891	110.3	106.2	100.0	99.4	98.3	100.3	106.4	100.3	104.0	105.2	109.7	106.9	99.6	101.7	112.5
1892	99.3	102.4	99.6	99.3	99.5	100.3	106.8	101.5	103.8	103.8	105.2	106.8	100.1	102.2	105.1
1893	107.0	105.0	99.0	99.6	100.3	100.1	109.9	101.8	104.2	104.8	103.1	108.1	100.1	103.4	96.1
1894	105.8	102.8	98.3	98.2	98.9	99.9	101.7	101.6	98.6	103.3	102.2	96.3	100.4	101.5	88.7
1895	97.4	109.5	98.6	99.1	99.6	99.7	97.0	99.2	98.4	101.7	100.8	99.3	99.8	98.9	89.0
1896	88.6	92.7	99.1	99.5	99.8	99.9	92.7	97.9	97.1	99.6	95.0	92.8	100.2	97.5	92.7
1897	87.8	91.5	100.3	100.2	100.9	100.0	93.1	99.0	94.0	94.6	93.7	91.4	99.8	95.2	104.3
1898	95.4	95.9	101.7	102.0	102.1	99.8	95.1	97.5	96.8	91.1	95.0	96.2	100.5	98.8	107.4
1899	99.5	99.7	103.7	103.9	103.2	99.6	97.7	102.4	101.8	90.5	95.1	101.1	100.2	100.2	94.6
1900	95.2	110.0	106.5	106.4	103.7	99.7	101.4	103.9	100.8	91.1	97.4	99.9	100.4	99.1	94.3
1901	96.8	113.9	110.7	111.0	106.1	99.4	103.2	103.3	103.0	90.7	107.1	105.7	101.4	100.9	94.4
1902	104.4	116.8	118.6	118.5	116.0	99.4	111.5	107.3	113.2	89.6	118.8	119.1	105.0	102.8	94.9
1903	100.8	118.1	113.1	112.9	108.8	100.2	110.8	100.4	118.5	89.3	120.7	125.3	107.3	108.4	101.2
1904	99.2	116.8	112.8	113.4	108.3	103.9	109.0	107.4	120.7	91.8	121.5	130.9	107.9	111.7	119.9
1905	106.0	116.3	112.2	112.9	107.9	104.5	112.7	110.9	123.6	93.6	122.2	131.6	109.9	113.8	119.9
1906	115.6	115.2	115.7	116.5	110.8	102.3	118.2	115.5	129.1	94.7	123.2	134.2	116.2	116.8	108.1

TABLE G.—Relative prices of the principal articles of food, &c.—*Concluded.*

Year.	Lard.	Milk, fresh, unskimmed.	Molasses.	Mutton and Lamb.	Pork, fresh.	Pork, salt, Bacon.	Pork, salt, dry or pickled.	Pork, salt, Ham.	Potatoes, Irish.	Prunes.	Rice.	Sugar.	Tea.	Veal.	Vinegar.
1890	98.2	100.5	104.7	100.7	97.0	95.8	95.3	98.7	109.3	116.8	101.3	118.6	100.0	98.8	102.9
1891	99.8	100.5	101.7	100.6	98.7	96.6	98.9	99.3	116.6	116.5	102.5	112.7	100.4	99.6	105.5
1892	103.6	100.6	101.2	101.0	100.5	99.1	100.5	101.9	95.7	113.5	101.3	96.2	100.2	100.0	102.7
1893	117.9	100.4	100.6	99.9	107.0	109.0	108.7	109.3	112.3	115.6	98.4	101.5	100.1	100.0	99.5
1894	106.9	100.2	100.3	97.8	101.8	103.6	103.4	101.9	102.6	100.9	99.0	93.8	98.7	98.7	99.8
1895	100.1	100.0	99.0	98.7	99.7	99.4	99.2	98.8	91.8	94.2	98.8	91.8	98.5	98.5	98.9
1896	92.5	99.9	98.7	98.7	97.4	96.7	95.5	97.6	77.0	86.8	96.7	96.6	98.8	99.5	97.2
1897	89.8	99.7	97.7	99.6	97.6	97.4	97.3	98.2	93.0	84.3	97.9	95.7	98.5	99.9	97.4
1898	93.9	99.4	97.9	100.4	98.6	100.2	99.1	95.1	105.4	86.3	101.7	101.3	100.7	101.2	97.9
1899	97.1	98.9	98.2	102.6	101.7	102.9	101.8	99.2	96.1	85.1	102.4	101.7	104.4	103.7	98.3
1900	104.4	99.9	102.2	105.6	107.7	109.7	107.7	105.3	93.5	83.0	102.4	104.9	105.5	104.5	98.5
1901	118.1	101.1	101.3	109.0	117.9	121.0	117.5	110.2	116.8	82.6	103.5	103.0	106.7	108.8	98.9
1902	134.3	103.3	102.1	114.7	128.3	135.6	132.5	119.4	117.0	83.4	103.5	96.0	107.2	115.2	99.5
1903	126.7	105.8	103.8	112.6	127.0	139.8	129.0	121.3	114.8	80.2	103.9	96.1	106.0	114.9	99.1
1904	117.3	106.3	104.0	114.1	124.0	137.9	125.8	118.4	121.3	79.6	101.6	101.9	105.8	115.5	98.9
1905	116.6	107.0	104.4	117.8	126.6	138.8	126.0	118.5	110.2	81.4	102.6	103.9	105.7	117.7	100.3
1906	128.0	108.9	105.3	124.1	137.7	150.4	136.9	127.2	114.4	85.1	105.7	98.2	105.5	123.2	103.6



7-8 EDWARD VII., A. 1908

TABLE H.—Average wage-earnings of all persons employed in factory industries in Canada and the provinces for the census years 1891, 1901 and 1906, with percentages of increase in the periods.

Provinces.	1891.	1901.	1906
	\$	\$	\$
Canada .....	271·87	329·18	417·86
British Columbia .....	311·71	476·39	479·44
Manitoba .....	432·88	463·60	559·31
New Brunswick .....	223·84	259·69	318·86
Nova Scotia .....	267·08	241·09	383·28
Ontario .....	299·01	339·39	433·44
Prince Edward Island .....	139·27	117·18	152·59
Quebec .....	261·51	331·28	393·60
The Territories .....	393·29	398·77	541·77
	1891 to 1901.	1901 to 1906.	1891 to 1906.
Per cent increase in Canada .....	21·08	26·94	53·70
British Columbia .....	52·83	0·64	53·47
Manitoba .....	7·09	20·65	29·20
New Brunswick .....	16·01	22·79	42·45
Nova Scotia .....	16·42	58·98	85·09
Ontario .....	13·50	27·71	44·96
Prince Edward Island .....	15·86	30·22	9·57
Quebec ...	26·68	18·81	50·51
The Territories .....	1·44	35·86	37·73







7-8 EDWARD VII., A. 1908

The Montreal and Toronto market prices are given for the years 1892, 1896, 1901 and 1906, being at intervals of five years, which show fairly the movements of prices for food articles over a period of 15 years. The figures are not complete for every article, but in almost every case they are given for one market or the other. Flour was slightly lower in 1906 than in 1892, the average decrease being about six per cent in Toronto and ten in Montreal. There was a small increase in the price of oatmeal in Toronto, but nearly 35 per cent decrease in Montreal. Butter shows an increase of about four cents per pound in Toronto and two cents in Montreal, and cheese 2½ cents in both markets. Fresh eggs were dearer in Toronto by 4½ cents and in Montreal by 5½ cents per dozen in 1906 than in 1892. All meats also show large increases in both cities—mess pork an increase of \$4 per barrel in Toronto and \$6.32 in Montreal; bacon, 3½ cents per pound in Toronto and 5 cents in Montreal; hams, 3½ cents in Toronto and Montreal, and lard 2 cents in Toronto and 3¼ cents in Montreal. The general increase in the prices of meats and other animal products in the two cities from 1892 to 1906 was about 30 per cent, ranging from 20 to 45 per cent. The prices of groceries were on the whole somewhat increased. It may be said, however, that the quotations are not in all cases strictly comparable, and that these deductions should be accepted with a measure of reserve. They are not mathematically accurate, but are safe for approximate conclusions.

Better because more complete data are supplied in tables C and D, being the average prices of imports and exports computed from the trade tables. These show that, beginning with 1900, prices of articles which enter into the cost of living have been gradually rising, except in the case of tea, coffee and sugar. Comparison of prices is more readily made in tables E and F, where averages are shown for three periods of five years each, namely, 1892-1896, 1897-1901 and 1902-1906. The averages of the first period being taken as 100—a standard or index number—it will be seen that prices of imports have increased for 17 articles out of 24 and of exports for 17 out of 19. For imported butter, cheese, bacon and hams, salted beef and pork in brine, the average of the five years 1902-1906 is higher than in the five years 1892-1896 by 14.3 to 33 per cent, and that for exported articles of the same class the corresponding prices are higher by 3.2 to 54.1 per cent. For eggs the increase is 33.1; butter, 5.4; cheese, 8.4; bacon and hams, 24.7; beef, 16.7; pork, 54.1, and canned meats, 3.2 per cent. Coffee, cocoa, chocolate, tea, sugar and molasses were below the standard of import prices in the last period of five years, but currants and raisins were above it by 18.5 and 54.8 per cent respectively. Anthracite coal increased by 17.3 per cent, woollen goods, except tweeds, by about 10 per cent, and cotton fabrics by 35.6 per cent. The export price of canned lobsters increased 57.3 per cent; beans, 18.5; split pease, 32.8; potatoes, 38.5, and green apples, 26.6 per cent. Flour of wheat fell 6.8 per cent and dried apples 12 per cent, but the price of planks and boards, the raw material of the house-builder, increased by 33.9 per cent.

The United States table (G) of retail prices embraces breadstuffs, meats, fruits, groceries, &c., to the number of 30 food articles. It covers a period of 17 years, and is relative in the sense that the average price computed for the ten years, 1890-1899, is taken as standard or 100, with which the prices of each year are compared. In the case of 18 articles the figures for 1900 exceed the standard, and from that year forward there was nearly a steady increase in relative prices. The following table shows the comparison for the years 1892 and 1906 with the standard of 100 for the 10 years, 1890-1899, together with the increase of 1906 over 1892, and of the standard or index number for 1890-1899.



## SESSIONAL PAPER No. 29a

Articles of Food.	Relative Prices to Standard in—		Increase of 1906 Prices over—	
	1892.	1906.	1892.	Standard or 100.
Apples, evaporated .....	99.3	115.6	16.3	15.6
Beans, dry .....	102.4	115.2	12.8	15.2
Beef, fresh, roasts .....	99.6	115.7	16.1	15.7
Beef, fresh, steaks .....	99.3	116.5	17.2	16.5
Beef, salt .....	99.5	110.8	11.3	10.8
Bread of wheat .....	100.3	102.3	2.0	2.3
Butter .....	106.8	118.2	11.4	18.2
Cheese .....	101.5	115.5	14.0	15.5
Chickens (full grown, dressed) .....	103.8	129.1	25.3	29.8
Coffee .....	103.8	94.7	-9.1	-5.3
Corn meal .....	105.2	123.2	18.0	23.2
Eggs .....	106.8	134.2	27.4	34.2
Fish, fresh .....	100.1	116.2	16.1	16.2
Fish, salt .....	102.2	116.8	14.6	16.8
Flour of wheat .....	105.1	108.1	3.0	8.1
Lard .....	103.6	128.0	24.4	28.0
Milk, fresh, unskimmed .....	100.6	108.9	8.3	8.9
Molasses .....	101.2	105.3	4.1	5.3
Mutton .....	101.0	124.1	23.1	24.1
Pork, fresh .....	100.5	137.7	37.2	37.7
Pork, salt, bacon .....	99.1	150.4	51.3	50.4
Pork, salt, dry or pickled .....	100.5	136.9	36.4	36.9
Pork, salt, ham .....	101.9	127.2	25.3	27.2
Potatoes .....	95.7	114.4	18.7	14.4
Prunes .....	113.5	85.1	-28.4	-15.1
Rice .....	101.3	105.7	4.4	5.7
Sugar .....	96.2	98.2	2.0	-1.8
Tea .....	100.2	105.5	5.3	5.5
Veal .....	100.0	123.2	23.2	23.2
Vinegar .....	102.7	102.6	-0.1	2.6

The minus sign (—) prefixed to numbers shows a decrease for 1906 as compared with the relative prices of 1892 and 1890-99. It occurs only in the case of four articles; all others show increases, ranging from 2 to 51.3 per cent over the 1892 and 2.3 to 50.4 per cent over the standard prices. In the case of four articles, viz.: eggs, mutton, fresh pork, and salt, dry or pickled pork, the relative increase of 1906 over the standard is more than 30 per cent; and of five, viz.: chickens, corn meal, lard, mutton, salt pork and hams and veal it is 20 to 30 per cent more; while in the case of nine articles, viz.: evaporated apples, dry beans, roast beef, beefsteak, butter, cheese, fresh fish, salt fish and Irish potatoes it is 15 to 20 per cent more. There are five articles, viz.: wheat flour, fresh milk, molasses, rice and tea in which the average increase of 1906 is 5 to 10 per cent more than the standard, two in which the increase is less than five per cent above the standard, and three in which the price is below it. The relative prices of coffee, prunes and vinegar are alone lower in 1906 than in 1892; those of fresh pork, salt pork and bacon, and salt, dry and pickled pork are 36.4 to 51.3 per cent higher; those of chickens, eggs, lard, mutton, salt pork, ham and veal are 23.2 to 27.4 per cent higher; and those of evaporated apples, dry beans, roast beef, beefsteak, salt beef, butter, cheese, corn meal, fresh fish, salt fish, and Irish potatoes are 11.3 to 18.7 per cent higher.

It is obvious therefore that according to all prices quoted from Canadian and American sources food articles have increased substantially in cost to the consumer in the fifteen years, 1892 to 1906. It is difficult to say definitely how much that increase has been, partly because true averages cannot be computed from such a variety of quotations—wholesale prices, retail prices and prices ascertained from the quantities and values of trade tables. But the increase price of food articles in the period



7-8 EDWARD VII., A. 1908

may be taken to range from 15 to 20 per cent\*; and for other articles, such as rent, fuel, light, clothing, taxes, &c., the rate of increase has been fully as large.

A comparison of salaries is made as an example in the following table to show the averages paid to permanent employees in four of the principal departments of government in the years 1892, 1900 and 1905, viz., the Departments of Agriculture, Customs, Finance and Post Office, together with the per cent of increase in the periods in each department:—

Departments.	Average salary per employee in			Per cent of increase.		
	1892.	1900.	1905.	1892 to 1900.	1900 to 1905.	1892 to 1905.
	\$	\$	\$			
Agriculture . . . . .	1,111	1,232	1,273	11·0	3·3	14·6
Customs . . . . .	1,046	1,223	1,157	16·9	−5·4	10·6
Finance . . . . .	1,360	1,426	1,436	4·8	0·7	5·6
Post Office . . . . .	898	959	941	6·8	−0·2	4·8

There are decreases in the average salaries of Customs and Post Office in the years 1900 to 1905; and while in the salaries of Agriculture there was an increase of 14·6 per cent in the years 1892 to 1905, there was an increase of only 10·6 per cent in those of Customs, of 5·6 per cent in those of Finance and of 4·8 per cent in those of Post Office, which are far below the rate of increase in the cost of living in the same period.

Tables H and I furnish another instructive comparison with the salaries of government employees and the cost of living in the average salaries and wages paid to employees of factory works in Canada, as shown for the census years 1891, 1901 and 1906.

The census of 1891 grouped under one head the earnings for salaries and wages, and therefore table H makes a comparison for the three census years in that form. It shows that for the whole of Canada the earnings of factory employees increased 21·0 per cent from 1891 to 1901, 26·94 per cent from 1901 to 1906 and 53·70 per cent

\* The average per cent increase of 1906 over each of the ten years, 1892-1901, in the United States all food (30 articles) weighted according to family consumption was as follows :—<sup>a</sup>

	Per, cent.
1892 . . . . .	13·5
1893 . . . . .	10·8
1894 . . . . .	16·0
1895 . . . . .	18·3
1896 . . . . .	21·2
1897 . . . . .	20·1
1898 . . . . .	17·2
1899 . . . . .	16·3
1900 . . . . .	14·4
1901 . . . . .	10·0

Prices were highest in the second and tenth years of this period. The average for 1906 was greater than for any other year of the decade by 13·5 to 21·2 per cent, and greater than for six of the years by 16 per cent and over.



## SESSIONAL PAPER No. 29a

from 1891 to 1906. Percentages are given in the table in the same way for each province of the Dominion, from which it appears that in the two large manufacturing provinces of Ontario and Quebec the increase of average earnings of all employees in the 15 years was 44·96 per cent in Ontario and 50·51 per cent in Quebec.

Table I shows the earnings separately in the Dominion and each of the provinces for the two chief classes of officers and workers, and while the Commissioners are referred to the details in the table it may suffice to point out for the Dominion as a whole (1) that in the period of five years the average salaries per head of male officers, managers and clerks increased \$83 or 10 per cent and of females \$43.39 or 13·69 per cent; (2) that the average earnings of other employees (workers) increased \$85 per head or 25½ per cent for males and \$46.61 or 26½ per cent for females, and (3) that the average earnings of children under 16 years of age increased \$42 per head or 39·83 per cent. These increases, be it noted, relate to the period of five years ending with 1905,—the last census of manufactures, taken in 1906, being for the calendar year 1905.

The force and meaning of this illustration are in the statement of it. Canada in all of its affairs is in a condition of large prosperity, and although it has been true during the last fifty years that the notion of public economy most strongly impressed upon the people relates to the cost of the Civil Service, it does appear to be reasonable that the persons chosen to conduct the business of the country and entrusted by government and parliament with that responsibility should be paid a wage commensurate with the quality of their labour, and with the needs of their lives in the conditions which environ them.

ARCHIBALD BLUE.







## APPENDIX B.

AN ACT RESPECTING THE SUPERANNUATION OF PERSONS  
EMPLOYED IN THE CIVIL SERVICE OF CANADA.

His Majesty, by and with the advice and consent of the Senate and House of Commons of Canada, enacts as follows:—

1. This Act may be cited as *The Civil Service Superannuation Act*, Short title. 1907-8.

2. The Civil Service, for the purposes of this Act, includes and consists of— Interpretation.

(a.) All officers, clerks and employees in or under the several departments of the executive government who are employed continuously, and to whom *The Civil Service Act* applies; Persons under Civil Service Act.

(b.) All such officers, clerks and employees of the second or outside division of the Civil Service as the Governor in Council, from time to time, designates, and to whom *The Civil Service Act* does not apply, and who are employed continuously in an established capacity; Certain persons in the outside Service

(c.) The permanent officers and servants of the Senate and House of Commons, and the permanent officers and servants employed in the Library of Parliament, saving all rights and privileges of either House in respect to the appointment or removal of its officers and servants: Officers and servants of Senate and Commons.

Provided that the Civil Service for the purposes of this Act shall not include any person who by the provisions of Part II of the Royal Northwest Mounted Police Act is made subject to the application of that Act instead of this Act. Exception.

3. This Act shall apply to such officers, clerks and employees in the Civil Service as shall have been appointed on or after the first day of July, one thousand nine hundred and eight, and to such other officers, clerks and employees, appointed to the Civil Service prior to the said date, to whom the provisions of this Act are declared by any other Act to apply. Application.

4. In any case of doubt the Governor in Council may, by general or special regulations, determine to what persons the provisions of this Act do or do not apply, and the conditions on which, and the manner in which, they shall apply in any case or class of cases. Regulations.

5. The Governor in Council may grant a superannuation allowance not exceeding the allowance hereinafter authorized to any person who has served in an established capacity in the Civil Service for ten years or upwards, and who has attained the age of sixty years or become incapacitated by bodily infirmity from properly performing his duties. Eligibility.

2. The superannuation of any person to whom this Act applies shall not be deferred beyond the attainment by such person of the age of sixty-five years: provided that the Governor in Council may defer the superannuation of such person for a further period not exceeding one year, if he deems it in the public interest so to do. Limit of active service, age 65.



7-8 EDWARD VII., A. 1908

Breaks in service not to be counted.

6. If the service has not been continuous, the period or periods during which such service has been interrupted shall not be counted.

Preliminary inquiry by Treasury Board.

7. The superannuation of every civil servant to whom the provisions of this Act apply shall be preceded by an inquiry by the Treasury Board,—

- (a) Whether the person it is proposed to superannuate is eligible within the meaning of this Act; and
- (b) Whether the superannuation of such person will result in benefit to the service, and is therefore in the public interest; or
- (c) Whether superannuation has become necessary in consequence of the mental or physical infirmity of such persons or by reason of such persons having reached the age of sixty-five years.

Report of Board.

8. No civil servant shall be superannuated unless the Treasury Board reports that he is eligible within the meaning of this Act; and no civil servant who is less than sixty-five years of age shall be superannuated unless the Treasury Board reports in addition that such superannuation will be in the public interest.

#### ALLOWANCES AND GRATUITIES TO CIVIL SERVANTS.

Rates of allowances.

9. The superannuation allowance hereinbefore mentioned shall be calculated upon the average yearly salary, during the last three years of service, of the person to whom such allowance is to be made, and shall not exceed, if the person has served for ten years, but less than ten and one-half years, an annual allowance of ten-fiftieths of such average salary, and if he has served for ten and one-half, but less than eleven and one-half years, an annual allowance of eleven-fiftieths thereof, and in like manner a further addition of one-fiftieth of such average salary for each additional year of service, similarly reckoned, up to thirty-five years, when an annual allowance of thirty-five-fiftieths may be granted, but no addition shall be made for any service beyond thirty-five years.

Ten years may be added.

10. The Governor in Council may, in the case of any person who entered the Civil Service after the age of thirty years, as being possessed of some peculiar professional or other qualifications or attainments required for the office to which he was appointed, and not ordinarily to be acquired in the public service, add to the actual number of years of service of such person, such further number of years not exceeding ten, as is considered equitable, for reasons stated in the order in council made in the case, and such additional number of years shall be taken as part of the term of service on which the superannuation allowance of such person shall be computed.

Diminished allowance if service unsatisfactory.

11. If the head of a department reports with respect to any person employed in his department, and about to be superannuated, from any cause other than that of ill-health or age, that the service of such person has not been satisfactory, the Governor in Council may, as to him seems fit, grant such person a superannuation allowance less than that to which he would have otherwise been entitled.

Gratuity when yearly allowance not earned.

12. If any person to whom this Act applies is constrained, from any infirmity of body or mind, to quit the Civil Service before the period at which a superannuation allowance might be granted him, the Governor in Council may allow him a gratuity not exceeding one month's pay for each year of his service; and if any such person is so constrained to quit the service before such period, by reason of severe bodily injury, received without his own fault, in the discharge of his public duty, the Governor



## SESSIONAL PAPER No. 29a

in Council may allow him a gratuity not exceeding three months' pay for every two years' service, or a superannuation allowance not exceeding one-fifth of his average salary during the then last three years.

13. If any person to whom this Act applies is removed from office in consequence of the abolition of his office for the purpose of improving the organization of the department to which he belongs, or is removed or retired from office to promote efficiency or economy in the Civil Service, the Governor in Council may, as compensation for his loss of office, grant such person, if his term of service is less than ten years, a gratuity not exceeding three months' pay for every two years' service; and if such person's term of service is ten years but less than twenty-five years, the Governor in Council may grant him, in addition to the superannuation allowance to which his term of service entitles him, a gratuity not exceeding one month's pay for each year's service; but no gratuity or compensation other than the superannuation allowance to which his term of service entitles him, shall be granted to any such person whose term of service is twenty-five years or upwards.

Compensation if retirement compulsory.

14. The amounts deducted from salary under the terms of section 15 of this Act shall form part of the Consolidated Revenue Fund; and the superannuation and other allowances and gratuities granted under this Act shall be payable out of the said Consolidated Revenue Fund.

Receipts and payments.

## CONTRIBUTIONS.

15. A deduction shall be made from the salary of every civil servant to whom this Act applies at the rate of four per centum per annum on such salary; but such deduction shall be made only during the first thirty-five years of service.

Rate of contribution 4 per cent. Limitation.

2. An account shall be kept, to be called the Civil Service Superannuation Account, Number Three, of all amounts received and paid out under the provisions of this Act, and the balance to the credit of the said account at the end of any fiscal year shall be at least equal to the present value of the prospective allowances and gratuities granted or grantable to persons subject, at the end of such fiscal year, to the provisions of this Act; such present value to be ascertained upon the basis of such standard or other tables of mortality as are, in the opinion of the Governor in Council, appropriate, and a rate of interest not exceeding four per centum per annum.

Account No. 3 to be kept.

Provision for valuation.

## COMPULSORY RETIREMENT.

16. Retirement shall be compulsory on every person to whom the superannuation allowance hereinbefore mentioned is offered, and such offer shall not be considered as implying any censure upon the person to whom it is made; nor shall any person be considered as having any absolute right to such allowance, but it shall be granted only in consideration of good and faithful service during the time in respect of which it is calculated.

When.

No absolute right to allowance.

17. Nothing herein contained shall be understood as impairing or affecting the right of the Governor in Council to dismiss or remove any person from the Civil Service.

Right of dismissal unimpaired.

## DEATH BEFORE SUPERANNUATION; DISMISSAL.

18. In the event of death before superannuation of any person to whom this Act applies, such person being at the time of his death a contributor

Contributions may be repaid in



7-8 EDWARD VII., A. 1908

event of  
death in  
certain  
cases.

under the provisions of section 15 of this Act, or having so contributed during thirty-five years of service, and no widow, or child below the age of eighteen years, surviving him, the Governor in Council may, on the recommendation of the Treasury Board, pay to the heirs of such person the whole, or such portion as is deemed expedient, of the amount so contributed by such person.

In event of  
dismissal.

2. The Governor in Council may, on the recommendation of the Treasury Board, pay to any person dismissed from the public service of Canada after the first day of July, one thousand nine hundred and eight, who at the time of such dismissal was contributing under the provisions of section 15 of this Act, or who had so contributed during thirty-five years of service, the whole, or such portion as is deemed expedient, of the amount so contributed by such person.

With  
interest.

3. The Governor in Council may also, on the recommendation of the Treasury Board, in addition, pay to the persons referred to in the first two subsections of this section, interest to the date of such death or dismissal, as the case may be, on the contributions so repaid, or any portion thereof, at such rate of interest, not exceeding four per centum per annum, and calculated in such manner, as the Governor in Council deems advisable.

In dis-  
cretion of  
Governor  
in Council.

19. Nothing in the last preceding section contained shall be construed to confer upon any person any right to demand or enforce the repayment of any amount contributed by such deceased or dismissed person, or any interest thereon, and all payments made under the last preceding section shall be wholly in the discretion of the Governor in Council.

#### FORFEITURE OF ALLOWANCE.

In what  
cases  
forfeitable.

20. Every person who receives a superannuation allowance, and is under the age of sixty years, and is not disabled by bodily or mental infirmity, may be called upon to fill, in any part of Canada, any public office or situation for which his previous services render him eligible, and which is not lower in rank or emolument than that from which he retired; and if he refuses or neglects so to do, he shall forfeit his said allowance.

#### PROVISION FOR WIDOWS AND CHILDREN.

General  
conditions  
of grant.

21. Subject to the provisions hereinafter contained, the Governor in Council may, on the recommendation of the Treasury Board, grant an annual allowance for life to the widow, and an annual allowance until attainment of the age of eighteen to each of the children, of any civil servant to whom this Act applies, who at the time of his death was either actively employed in the public service of Canada, or was in receipt of a superannuation allowance.

Cases when  
allowance  
shall not be  
granted.

22. Such annual allowance shall not be granted in the following cases:—

- (a.) If the person to whom it is proposed to grant the allowance is, in the opinion of the Treasury Board, unworthy of it;
- (b.) If the civil servant married after being superannuated;
- (c.) If the civil servant was at the time of his marriage over sixty years of age;
- (d.) In the case of a civil servant who married after the first day of July, one thousand nine hundred and eight, if he was more than twenty years older than his wife;



## SESSIONAL PAPER No. 29a

(e.) If the civil servant died within one year after his marriage, unless he was manifestly in good health at the time of his marriage, and his death was caused by disease or injury not due to causes within his own control, and the Treasury Board is satisfied that there are no other objections to the granting of the allowance.

23. The annual allowance to the widow of a civil servant, if such civil servant has served for a period of twenty years or upwards, shall not exceed one-fourth, and if such civil servant has served for a period of less than twenty years, shall not exceed one-third, of the annual superannuation allowance which the civil servant was in receipt of, or to which he would have been entitled, as the case may be; and the annual allowance to a child may be fifty dollars but shall not exceed one hundred dollars; Provided, however, that the annual allowance granted to the widow of a civil servant shall not exceed six hundred dollars; provided, further, that the total amount paid during any one year to the widow and children of a civil servant shall not exceed one-half of the annual superannuation allowance which the civil servant was in receipt of, or to which he would have been entitled, as the case may be.

Rates of allowances to widows ;

and to children.

2. Any provision of subsection one of this section to the contrary notwithstanding, there may be granted to the child of a civil servant, if such child be motherless and, in the opinion of the Treasury Board, in great need, an annual allowance not exceeding two hundred dollars.

Special allowance if child in great need.

3. In the event of a civil servant dying before the period at which a superannuation allowance might be granted him under the terms of this Act, the Governor in Council may allow his widow a gratuity not exceeding one month's pay for each year of his service.

Gratuity to widow.

24. A widow's or a child's allowance shall be discontinued if she or it becomes unworthy of it.

Allowance to cease on remarriage of widow.

2. If a widow remarries, her allowance shall cease from the day following that of her marriage.

## REPORTS.

25. The Minister of Finance shall lay before Parliament within fifteen days after the commencement of each session thereof,—

Annual to Parliament.

(a) a statement of all superannuations and retiring allowances within the year granted under the terms of this Act, giving the name and rank of each person superannuated or retired, his salary, age and length of service, the allowance granted to him on retirement, the cause of his superannuation and whether the vacancy has been subsequently filled, and if so, whether by promotion or by new appointment, and the salary of the new incumbent;

(b) a statement of all allowances granted to widows and children of civil servants under this Act within the year, showing the name, age and sex of each person to whom any such allowance has been granted; and the name, age at death, salary and length of service of the civil servant to whose dependents such allowance or allowances have been granted;

(c) a statement showing the condition of the Civil Service Superannuation Account, Number Three, at the end of the last preceding fiscal year.

26. The order in council made in any case of superannuation, or of granting an allowance, shall be laid before Parliament at its then current or next ensuing session.

Order in council to be laid before Parliament.







## FINANCE DEPARTMENT,

OTTAWA, CANADA, March 23, 1908.

J. M. COURTNEY, Esq., C.M.G., I.S.O.,  
Chairman Civil Service Commission,  
Ottawa.

DEAR SIR,—With reference to the report of your Commission, which was placed in the hands of the Minister of Finance on the 17th instant, I am requested by Mr. Fielding to call your attention to the remarks made by Messrs. Fyshe and Bazin, on page 33 (MS. page 59) thereof, on the subject of the Department of Marine and Fisheries:

‘Your Commissioners have taken up and at great labour have followed through some of the files of this department, making extracts as they went along, which have been rewritten as nearly as possible in chronological order and which are now available and can be examined if required. The judgments they have formed are based largely on these extracts and what they have seen in the offices.’

I am now requested to say that as these ‘extracts’ appear to have an important bearing on the conclusions formed by Messrs. Fyshe and Bazin, it seems desirable that they should be included in the report. I have, therefore, to ask that you will be good enough to forward the extracts in question to me as soon as possible.

Yours truly,

T. C. BOVILLE,

*Deputy Minister of Finance.*

460 WILBROD STREET,

OTTAWA, March 24, 1908.

T. C. BOVILLE, Esq.,  
Deputy Minister of Finance.

DEAR SIR,—In reply to your letter of yesterday, I now beg to forward the extracts made by my colleagues in connection with their remarks respecting the Marine and Fisheries Department in the report of the Civil Service Commission.

Yours very truly,

J. M. COURTNEY.







## CHALLENGED ACCOUNTS, &amp;c.

## MARINE AND FISHERIES DEPARTMENT.

(Quebec, Montreal, St. John, Halifax, Victoria, Charlottetown.)

June 22, 1905.—Accountant Davison sent to Quebec to reorganize bookkeeping in conformity with system at Sorel and Prescott.

*Memo. re expenditures by M. and F. re Lighthouses—Extravagance and loose management at Quebec Agency.*

May 31, 1905.—I am of opinion that in the Quebec agency alone a saving of at least \$25,000 per annum can be made by compelling the agent to obtain authority for his expenditures over ordinary supplies and maintenance. The undersigned is of the opinion that the same system should be adapted to each agency of the department, and begs to make the following recommendation:—1st. That Mr. Davison visit each agency of the department, so that a uniform system of accounting should prevail at each. 2nd. That he should determine the amount required for each agency for ordinary maintenance and supplies; and 3rd. That the agents be compelled to get authority from the department for any expenditure. If this is not carried out, the department can look for an overdraft for the next fiscal year of from \$50 to \$100,000. (Signed J.F.F. Approved, R.P.)

*Telegram—Gregory to Department—Employees in distress for back pay.*

September 8, 1905.—Sending back construction pay-lists to-day. Parent may not be here for 3 weeks. Office besieged with poor women wanting money. Pay-lists are correct. Parent will certify them when he comes back. Have telegram him pressing me pay them. Have no money pay with, nor return \$5,000 advance, owing to every cent being out. Answer whether you will pay or not that can do so, or send people away empty-handed.

September 9.—Answer: Draw for amount of construction pay-lists. Show this telegram to bank as authority. B. of M. usually cash such drafts at par.—W. L. MAGEE, for Deputy.

September 13.—See Letter—Deputy.

September 20, 1905.—Gregory was instructed to incur no expenditure exceeding \$100 without receiving approval from headquarters.

*Irregularities at Quebec Agency.—Lost accounts.*

December 21, 1905.—Deputy to Gregory: Severe arraignment of management of agency *re* lost accounts of Samson & Fillion. I regret to state that this is but one more of the many irregularities connected with the Quebec agency, and I am advised that only in one case is a responsible officer's name connected with the orders given. But no doubt exists that the orders were given, and very probably the material was supplied. The cost of fitting up these fog alarm stations in Quebec has been so great that it has practically crippled the construction vote for two years.



7-8 EDWARD VII., A. 1908

December 26, 1905.—A. E. Parent's explanation? ? See Stumbles XX.

January 3, 1906.—Commissioner of Lights J. F. Fraser writes L. E. Côté, Technical Assistant Commissioner of Lights, about accounts received from Samson & Filion for pipes, valves, &c., for various stations below Quebec. Certified to by you. The bills are dated September and October, 1904. Please advise me if you are aware, either through a personal check or through that of your assistants, that the material billed was received. \$3,685.06.

B.H.F. (Assistant Chief Engineer).—The material, so far as I know, was ordered by the Quebec agency on lists furnished by Mr. Côté. I knew nothing of the matter until the accounts were received, and a casual inspection shows that many things were ordered that were supplied by the Fog Signal Company and should not have been necessary at these stations.

January 3, 1906.—Deputy writes to Côté about same accounts.

January 9, 1906.—Côté replies. After so long a time I could not be expected to know if the material had been received. As far as I can remember now, the bills seem correct, and I return them after certifying them, as you instruct me to do. (Very inadequate explanation.)

*Iron slab for moulding boat frames.*

February 6, 1906.

March 14, 1906.—Depty writes Gregory about a perforated cast-iron slab, for moulding boat frames, 6 feet square by  $\frac{3}{4}$ -inch thick, \$237.87, ordered by Gregory. Memo. by B.H.F.: 'Order should have been approved by Parent. Money was not available, and agent should have let it stand over till next year. 3rd. Amount more than he should have expended without authority from deputy, in view of his strict instructions. 4th. A glance at the requisition will show that the article is not properly described, nor is the price mentioned. Cannot judge of the price charged; but that a casting 6 feet square by  $\frac{3}{4}$  inch thick should require 18 solid days in the planer seems to me ridiculous.

May 3, 1905.—DEAR MR. GREGORY.—Young Willie Walsh, who represents McColl Bros. & Co., Montreal agents for Vesta Boiler Compound, has asked me to say a good word to you for him; and if the material is as good as represented, I hope you will place some orders in his way.—C. FITZPATRICK.

May 6, 1905.—Mr. W. Leo. C. Walsh, representing McColl Bros. & Co., will call on you, probably Tuesday, in reference to some oil. If you can give him an order, I will feel obliged.—R.P.

*Kantslip.*

March 14, 1905.—Letter from department, asking explanation of bill from McColl Bros. & Co. for Kantslip, \$548. With the present information in my possession, I am inclined to believe that you have ordered a very large amount of this material for which the department has no present use.

March 16, 1905.—Gregory replies that stuff was purchased on direction of the Hon. R.P. on the wharf at Quebec, who directed me, then and there, to give a good order to the agent of McColl Bros. & Co., Mr. Leo C. Walsh, who stood beside him at the time. That was over a year ago. I gave an order to Mr. Walsh, as requested, and when the goods arrived, I was somewhat surprised at the size of the packages, and I refused to take them; and a lengthy correspondence took place between McColl Bros. & Co. and myself on the subject—in fact, I declined to give them any more



## SESSIONAL PAPER No. 29a

orders. Subsequently, I received a letter from the late minister, as well as another from Hon. Mr. Fitzpatrick, copies of which I herewith inclose. An opportunity some time after occurred when I saw the late minister here and spoke to him, as it seemed to me that that firm had taken advantage of his kindness about the matter. He told me to keep the goods and try to get rid of them to the best advantage, which I did by distributing them around where I understood the Kantslip could be used on belts, &c. If any has been sent where it was not really required, I shall see that it is removed where it can be used to advantage.

The new system now established of informing you immediately of any order I may receive from the minister or deputy minister verbally will avoid for the future any misunderstanding.

March 21, 1906.—See Gregory's letter.

*Delay paying salaries.*

April 2, 1906.—Gregory telegraphs: Please send cheques for salary staff and resident engineer—in great distress.

April 28, 1906.—Letter to Gregory shows a different spirit from what had prevailed formerly—indicating the change of head of department.

*Prices extravagant.*

June 30, 1906.—Auditor General calls attention to various accounts rendered during the current fiscal year by J. B. Côté, Quebec, for sundry lighthouse supplies amounting, so far as the vouchers sent me show, to nearly \$5,000, and to inquire if the prices, certified in each case by Mr. Gregory, are the ordinary retail prices, or prices specially agreed upon, in view of the large quantities purchased.

July 11, 1906.—Letter from Auditor General: Reference to accounts rendered by J. B. Morin, Quebec, for plumbing and other repairs to lightships in Quebec district during last year, to amount of \$2,122.79, and to inquire if prices charged were determined by contract or agreement between your department and Mr. Morin, or if they are merely the ordinary prices charged for work and material, irrespective of the amount involved.

Reply to this, September 24.

July 11, 1906.—Gregory's reply to Auditor General's letter, June 30. New work done by Côté at prices agreed upon, but repairing of oil tanks, lamps, &c., no prices can be fixed. When work is completed satisfactorily, prices are examined, and if found fair and just, the accounts are certified. All his work has been satisfactory and prices just.

July 12, 1906.—Letter from Auditor General. Accounts rendered by J. J. Murphy, Quebec, \$4,075.08, for lumber, cement, &c., delivered at the Quebec agency for use in connection with maintenance of lights, and to point out that so far as the accounts show, the prices charged and certified to by the agent as fair and just, are merely the ordinary retail prices for which supplies might be obtained, irrespective of the quantities required or the amount involved.

July 13.—Similar letter about Samson & Filion's account for lighthouse supplies, &c., amounting to \$10,000, nearly.

July 13.—Similar letter *re* Terrieaux & Racine's account.

July 16.—Letter from deputy to Gregory, saying Auditor General is calling attention to payments, amounting to \$4,816.94, to C. A. Parent for lighthouse supplies, and wanting to know about prices—whether agreed upon or merely retail.

July 6.—Similar letter from Auditor General about accounts, La Compagnie Martineau, for lighthouse supplies amounting to \$2,088.17.

July 6.—Similar letter *re* accounts Mechanics' Supply Company, Quebec.



7-8 EDWARD VII., A. 1908

July 12.—Gregory's reply. I have the honour to state that the prices charged by the Mechanics' Supply Company and La Compagnie Martineau are the market prices of goods they sell to contractors and dealers in their line. The prices for all iron are fixed every year, and prices have been settled with Messrs. Chas. A. Parent, Samson & Fillion, La Compagnie Martineau, and others for bar iron, boiler plates and other goods in their line.

*About prices—A.G.'s inquiries.*

July 19, 1906.—Gregory writes about Auditor General's inquiry regarding prices. I beg respectfully to state that the prices charged by J. J. Murphy, Samson & Fillion, Terreau & Racine, are all fixed and agreed upon in advance. (Query.—What evidence is there of this—say copy of agreement or correspondence thereanent). If lower rates are expected I have no idea how you can obtain them. There has been no other system in the service before or since Confederation, and it remains with the department to establish means of effecting a change.

July 19.—Similar letter regarding accounts C. A. Parent. The prices certified in the account as fair and just are prices agreed upon, and the same as given by other hardware firms on the list of patronage of this agency.

July 19.—*Re* Morin's account for plumbing. 'Prices charged by J. B. Morin are in perfect keeping with those charged by the other plumbers and tinsmiths on the patronage list of this agency, and I know of no means of making a contract between the department and a plumber.

July 27, 1906.—See deputy's letter to Gregory on next page, authorizing him to buy chemical fire extinguishers from P. E. Perreault.

*Delayed Payments.*

August 10, 1906.—Telegram from Gregory: 'Please send cheque \$640.50 pay list Cape Bauld June last sent 20th ulto. Families in distress for want of money.'\*

*Shocking delay in settlement of accounts.*

August 13.—Letter from Mailloux, Acct. Quebec agency, in connection with certain 'accounts left here by you' to be arranged immediately and return them to you so as to enable you to have them paid before the 15th inst. G. T. Davie & Sons, F. X. Drolet. These accounts were forwarded to the department in the month of October last.

*About prices—A.G.'s inquiries.*

August 29.—Gregory replies to points raised by Auditor General as to prices and to deputy's letter in which he says: 'but you do not say whether you always purchase from the lowest tenderer for each article you mention on the list you send out for quotation.' (Gregory's reply avoids any reference to tenders. Evidently there are no tenders.)

As to lumber, I get prices for lumber from the different dealers. The foreman goes around the different lumber yards and chooses what he wants; then the one whose price is the lowest for the same grade of lumber establishes the price we allow any one; and if they do not accept that price we take it from the one who will do so.

I have never been ordered to adopt any other means to carry out the intentions of the department than those I have just mentioned.

*Patronage.*

August 29, 1906.—The same system is adopted for groceries, and prices have been approved of by the Department of Marine and Fisheries at Ottawa as per your letter of April 28, 1906. I have always been directed to divide the patronage amongst the different parties in my list and do my best to carry this order out.



SESSIONAL PAPER No. 29a

*Delayed pay-list.*

September 13, 1906.—Gregory telegraphs: 'Please send funds pay-list ending with August to recoup me. September fortnight will be due Saturday and I have nothing on hand to pay with.

*Seven different Letters to say what could have been said in one.*

September 24, 1906.—Seven different letters by deputy to Auditor General about methods of fixing prices, referring to following names:—C. A. Parent, Samson & Fillion, Martineau & Co., Mechanics Supply Co., Terreau & Racine, J. J. Murphy, Richelieu and Ontario Navigation Company, J. B. Morin.

*Fire extinguishers.*

July 27, 1906.—I have to inform you that if you consider that chemical fire extinguishers are necessary on board the vessels of the Quebec agency you are to purchase them from P. E. Perreault, 312 St. John St., Quebec. Mr. P. has been advised to call upon you in connection with this matter.

October 8, 1906.—Gregory writes about fire extinguishers bought from Perreault who is now an employee of the agency and has a lot of fire extinguishers on hand which he would like to sell to the department. Under the circumstances, as he is a poor man with a family and now unable to go out and solicit their sale. This was well understood by the late lamented minister, who was his friend, and fully recognized the worthiness of the said chemical fire extinguishers. I would recommend that the department take them off his hands, as we have several stations requiring such protection.

October 12, 1906.—Letter from deputy: 'With reference to fire extinguishers purchased by you from P. F. Perreault, I find no authority on file in the department for the purchase of these fire extinguishers and I notice that within the last couple of years large purchases have been made from this gentleman. In this connection I may say that in 1904-5 the late minister purchased from Mr. Charles Patton fire extinguishers to the sum of \$9,000. If this number 142 were sent to Quebec for the use of your agency lighthouses and Dominion steamers. Besides that a number were stored in Montreal and are there still. If you had notified the department that fire extinguishers were absolutely necessary to put on board the Dominion steamers and to be used at lighthouses the required number could have been sent from Montreal. Instead of this it appears you made purchases from Mr. Perreault without any instructions or authority from the department. The minister would like to have an explanation in regard to this matter. He would also like to have a statement of how the fire extinguishers purchased in 1904-5 were distributed.

October 8, 1906.—Gregory writes to department in answer to their letters of October 4 and 5 returning P. E. Perreault's accounts for chemical fire extinguishers and asking me to inform you upon what authority the purchases were made. He refers to letter of July 27, 1906.

October 15, 1906.—In this letter Gregory says: 'I shall have a statement prepared by the Inspector of Lights as soon as possible showing how the fire extinguishers purchased in 1904-5 were distributed, and forward the same to the department.'

(This statement appears never to have been received by the department.)



7-8 EDWARD VII., A. 1908

## MEMO. SHOWING DISTRIBUTION OF PATTON'S FIRE EXTINGUISHERS, QUEBEC AGENCY.

*Received 50 from Dominion Lighthouse Depot, Prescott, Ont., May 8, 1905—  
Deliveries, 1906.*

Amherst island lighthouse, 1; Anticosti, south point, 1; Anticosti, west point, 1; Anticosti, east point, 1; Anticosti, south-west point, 1; Belle Isle, west end, 2; Belle Isle, north end, 2; Bird Rocks, 1; Cape Bauld, 2; Cape Chatte, 1; Cape Despair, 1; Cape Gaspé, 1; Cape Magdalen, 2; Cape Norman, 2; Cape Ray, 2; Cape Rosiner, 1; Cape Etang du Nord, 1; Entry island, 1; Egg island, 1; Flowers island, 2; Fame Point, 2; Forteau, 2; Greenly island lighthouse, 2; Macquereau point lighthouse, 1; Martin river lighthouse, 2; Matane lighthouse, 1; Métis lighthouse, 1; Paspébiac lighthouse, 1; Perroquets lighthouse, 1; Plateau Rock lighthouse, 1; Points des Monts lighthouse, 1; Point Rich lighthouse, 2; Portneuf lighthouse, 2; Ste. Félicité lighthouse, 1; Seven islands lighthouse, 2; Bryon island lighthouse, 1.

October 30, 1907.—Gregory to deputy: Confirms following telegram:—‘Only 50 Patton's fire extinguishers, not 142, received on May 8, 1905. Sending list by mail to-night where distributed.’ List inclosed, as given on this sheet.

October 29, 1907.—Deputy to Gregory: Referring to your letter of October 15, 1906, relating to fire extinguishers, I have to inform you that in the last clause you promised to have a statement prepared by the inspector of lights as soon as possible showing how the fire extinguishers purchased in 1904-5 were distributed, and the statement forwarded to the department. A search has been made for the statement, but it does not appear to have reached the department. I have to request you to have it sent immediately or a copy of it. The Civil Service Commissioners are now looking into the matter at Ottawa and have requested the statement promised by you.

October 15, 1906.—Deputy said in letter to Gregory that 142 fire extinguishers were sent to Quebec in 1904-5 for use of agency lighthouses and Dominion steamers. Also a number stored in Montreal and are there still.

*Blundering Correspondence.*

September 21, 1906.—Gourdeau writes Gregory about account in connection with Governor General's trip on SS. *Minto*, in which a charge was made, apparently for wine, and which he was instructed to disallow as being contrary to previous instructions.

Gregory replied on September 24 that there was not a drop of wine put on board; that the expense was for wine glasses. Gourdeau replied, September 28, that explanation was satisfactory, and instructed him to forward original account for payment.

Gregory then writes, October 10, asking why F. T. Thomas & Co.'s account was reduced. Gourdeau replies, October 12: ‘I beg to inclose herewith the account, and you will see that the reduction was made at your own office, for wine glasses.’ Gregory replies, October 10, and refers him to his own letter of September 28, and to mine of September 29 returning the account as directed.

October 15, 1906.—Mailloux, accountant, at Quebec, writes to Boudreau, accountant's department: ‘I beg to request that you will give me, as soon as possible, the information required by official letter to Col. Gourdeau, dated 10th ulto., copy inclosed, as it appears I cannot get this information in the regular way by the department.’ On this letter was crossed in pencil: ‘The information asked for was given some time ago. Please try to trace this letter on file.’

October 24.—Deputy writes that the accounts for which these cheques were issued were incurred by the steamer *Aberdeen* while in Quebec.



SESSIONAL PAPER No. 29a

*Quebec Agency purchasing unnecessarily expensive lumber—Resident Engineer says he is not responsible.*

October 31, 1906.—B. H. Fraser writes P. E. Parent, resident engineer: 'I inclose herewith accounts from J. J. Murphy for materials for various stations below Quebec. You will please explain why such costly lumber has been ordered for these works, and whether cheaper material could not be obtained and would not be satisfactory.

November 1.—Parent replies: 'I have to state that these qualities were wanted, as the timber was wanted for windows, frames, doors, friezes, &c., and other furnishing material for dwellings. Naturally when timber or other construction material is required, an order is prepared and handed to the agent, who tells us where the timber is to be purchased, and the agent also looks after the cost of those materials. I cannot, therefore, answer for anything else but as to the goods received and the quality wanted.

*Neglect and Delay.*

November 8.—Gregory acknowledges receipt of your letter of September 17 last returning cheque No. A 2750, altered as requested by my letter of September 14. Letter and cheque referred to were only received at this agency yesterday (November 7).

*Restrictions on Gregory.*

November 17, 1906.—Long letter from Gregory in answer to instructions that no repairs to government vessels or plumbing be hereafter made unless the same have first been approved by Mr. Beauchemin, assistant to Inspector Schmidt; pretends to be well satisfied, but evidently is not.

*Delay in paying crews.*

December 4, 1906.—Gregory telegraphs: Captains Irvine, Christensen and Leblanc need badly balance due them to pay off their crews. When can they expect cheques? See statement 192, voucher 1332.

*Purchasing chairs for 'Montcalm' without authority.*

Memo. for Deputy Minister by A. W. O.: I attach an account received from the agent at Quebec, dated October 6, for five large Morris chairs covered in plush at \$18 for the *Montcalm*. I do not see any authority given to the agent for this order. I am to request you to be good enough to initial the account for payment, if correct.

Written across this in red ink: These were purchased for the Governor General's trip. He afterwards decided to take the *Minto*. 8-12-06, F. G. (Account paid, December 10.)

*Delay with pay-list.*

April 23, 1907.—Gregory asks when he may expect a cheque in payment of pay-list of clerks of this agency from December 16 to 31, 1906?

*Excessive delay in paying accounts.*

April 26, 1907.—Gregory writes about an account, F. T. Thomas & Co., \$75 for chimneys' supplies—August last forwarded in my statement 119 voucher 906, October 12, 1906. Your communication of October 26, 1906, states that the account in question will be paid.



7-8 EDWARD VII., A. 1908

*Gregory suggests that Department should state what prices in S. & F.'s account should be reduced to.*

May 10, 1907.—Letter from Gregory *re* Samson & Filion's accounts. I return herewith Samson & Filion's bills in order that you may put down opposite each item the price which is considered should be paid for such goods. I will then bring the matter up before Samson & Filion in such a manner as you may think proper.

Reply—May 15 (evidently by Stumbles) repudiated suggestion and suggested reduction of 25 per cent.

June 21-26, 1907.—Quebec agency bought Harvest Queen flour at \$6.95, and Shamrock at \$6.90. The market price for this flour at which it could have been bought in any quantity at that time was \$4.50 per barrel.

*Chief Engineer objects to unneeded repairs.*

July 31, 1907.—Anderson, chief engineer, asks Gregory for explanation of repairs to Prince Shoal lightship when Schmidt had reported no repairs would be required, \$172.71, F. X. Drolet. Also \$305.90, F. X. Drolet, for repairs to Red Island lightship when same report was made by Schmidt.

*Samson & Filion's excessive prices—Agent must make the best of it, although Department convinced that they are unjustifiable.*

July 25, 1907.—Deputy writes to Gregory: In reply to your letter 22nd instant, in which you state that S. & F. want their account paid (\$1,085.54) and stating that the department reflects upon their reputation as merchants, I have to inform you that there was no reflection upon their reputation in any way or form. The department took steps to compare the prices for the same articles with the prices paid at Sorel, and the difficulty to a large extent rests on the fact that you certified their account at high prices. Under these circumstances, there is no other course to follow than for you to make the best arrangement you can with this company. The department is quite satisfied that the prices are not what is called reasonable and fair for the goods, compared with the goods purchased in other cities. I would like very much to have the matter settled as amicably as possible, but I cannot overlook facts that have been brought to my attention, and which I have gone to great trouble to rectify (verify).

*Samson & Filion take no backwater.*

August 3, 1907.—Letter from Samson & Filion: Having looked over our prices on manilla rope charged on the account of C.G.S. *Champlain*, we have to notify you that the price is correct. This rope is the purest manilla, and manufactured expressly to fill orders as given to us by Captain McGough. On packing, the prices are charged accordingly with the quantity chosen. Our globes and paint prices are charged accordingly with the quantity ordered.

(Subject reported on by Desbarats, Sorel, February 4, 1907.) See his report attached.

July 5, 1907.—Gregory's reply to letter from department asking what authority he had for making such large purchases without the sanction of the department, reference being particularly to supplies for Belle Isle, Seven Islands, Prince Shoal, Red Island and White Island lightships.—2 pages.

*Only one flour dealer on patronage list.*

September 5, 1907.—Letter from Gregory, 4 pages, in reply to department's letter of September 4, *re* accounts of F. X. Gagnon and Samson & Filion, complaining again of excessive prices—in which he explains in extenuation of the prices paid for flour that there is only one flour dealer on his patronage list. See typewritten letter attached, dated September 5, 1907.



## SESSIONAL PAPER No. 29a

*Fresh restrictions on Gregory.*

September 6, 1907.—Letter to Gregory giving new instructions with regard to bank account. The department requires that in future a copy of the storeman's or yardman's receipt for material and supplies be pasted to the back of the bills to which they apply, and thus forwarded to Ottawa. The same practice should be followed in connection with any bills paid at the agency. It is further required that the purchase order number appear on every bill, and the name of the person authorizing the purchase.

September 11, 1907.—Letter from acting chief engineer to resident engineer, Quebec, asking for information about two accounts for materials charged to construction.—No answer.

*High-priced articles for SS. 'Champlain' ordered by Captain McGough.*

September 24, 1907.—Memorandum about Samson & Filion's account goods supplied *Champlain*. Captain McGough being asked what quality of goods he had ordered replied that he had ordered the 'best,' as he considered the very trying work of the *Champlain* in winter required the very best. This being the case, I am of the opinion that Captain McGough is responsible for ordering so much high priced articles. The conclusion was that a deduction of 25 per cent should be made.

Memorandum for Deputy Minister: Dominion steamer inventories—March 5, 1906.

Construction material in store.

Maintenance material in store.

*Druid*—ship supplies, silverware, crockery &c., on board (2 sheets).

*Aberdeen*—ship supplies, silverware, crockery, &c., on board (7 sheets).

*Montcalm*—ship supplies, silverware, crockery, &c., on board (10 sheets).

*Champlain*—ship supplies, silverware, crockery, &c., on board (8 sheets).

Maintenance (4 sheets).

Construction (1 sheet).

Inventory of gas buoys, sinkers, &c. (1 sheet).

*Improvident purchasing.*

The maintenance stock is fairly large, although nearly everything is also purchased in retail.

I beg to say that Mr. O'Farrell, Superintendent of Lights, keeps his books very well, that he makes an inventory every fall of what is left with each lighthouse keeper, besides of what he has in stock; and this enables him to check the expenditure of his men.

*Evidently no proper storekeeping—No efficient check of stores—Great Saving might be effected by prudent wholesale purchases and by having Department's own shops properly equipped to do its own repairs.*

The only improvement I could suggest would be to appoint a storekeeper and not let anything go out of the store unless a requisition is signed by the agent. As it is at present the maintenance and construction materials are in the same building and the men in the shop can go and take what they need for their work, indiscriminately from one or the other, regardless of what it is for. I may also add that if you had a good storekeeper, articles which are often required could be purchased wholesale, instead of retail; and thus a considerable saving could be effected. A saving of 8 or \$10,000 a year could be made. I think it would also be advantageous to have the shops better equipped, so as to be able to make repairs to machinery of the steamers, &c. Now, we have to go to F. X. Drolet or someone else for every little repair. From July 1 to this date we have already paid \$59,131.66 to Mr. Drolet alone for repairs of all kinds, and we still have four months to run to end of fiscal year.



7-8 EDWARD VII., A. 1908

While I was in Quebec a circular was issued to all the merchants, &c., on the patronage list to forward their accounts monthly. This will enable the department to control the appropriations better.

A file is prepared on which yearly inventories of all stores owned by the department will be placed, and this will enable the officers in charge of the different votes to control more effectively the purchases. Circulars are being issued to agencies, &c., to forward copies of their inventories to the department and I would suggest that they be prepared either during December or January.

September 10, 1906.—Inventory of deck stores—Engineers and Stewards Departments:—

C.G.S. *Stanley*, J. B. Ferguson, chief engineer, 7 sheets.

C.G.S. *Minto*, J. S. Ferguson, chief engineer, 2 sheets.

C.G.S. *Aberdeen*, W. M. Stewart, chief engineer, 6 sheets.

*Coal Contract for Prescott Agency.*

September 13, 1907.—Letter from Jas. Buckly, Prescott, complaining that his contract to supply anthracite coal for depot there for one or three years involved a loss to him of 50 cents a ton. Contract price was \$5.75 and cost price \$6.25. Begs for consideration. I am willing to continue the furnishing of the coal under the circumstances at cost price—say \$6.25 per ton.

Memorandum for Deputy Minister thereanent.—September 17, 1907.—(By W. W. S.): I recommend that Mr. Buckly's offer be accepted, and as he has furnished coal at a loss in the past, that 5 per cent profit be allowed him for coal in future. Anthracite coal in Ottawa costs from \$7.25 to \$7.75 and the regular price at Prescott is \$7 per ton.

GOVERNMENT SHIPYARD,

Lt.-Col. F. GOURDEAU,

SOREL, February 4, 1907.

Deputy Minister of Marine and Fisheries,  
Ottawa.

SIR,—I am in receipt of your letter sending me unofficially a number of accounts for supplies for the steamer *Champlain*, and asking me to give my opinion on the prices charged.

It is evident that all this material has been bought at retail over the counter, and full retail prices charged. On a number of items, I am unable to form any judgment, as sufficient detail is not given in the accounts. I find, however, that as a rule, the prices are a shade higher than those which prevail in the retail stores at Sorel, and are generally about 50 per cent higher than the prices which we pay at the Sorel shipyard. In a few cases the difference amounts to 100 per cent. On the item of washing soda, we pay 85 cents per 100 pounds; the Quebec charge is \$3. It can be bought in Sorel for \$1.50.

For parafine candles we pay 9 cents; the Sorel retail price is 15 cents, and the Quebec price is 20 cents.

The cold-blast lanterns, we pay \$4.50 per dozen; the Sorel retail price is \$7.50, and the Quebec price is \$9.

On Comfort soap we pay \$3.65 per case, the Sorel retail price is \$4.25, and the Quebec price is \$5.

On parlour matches we pay \$4.50 per case, buying them at retail at Sorel; the Quebec price is \$5.

I append a comparative statement of the prices which we pay at the Sorel shipyard and the prices charged by Samson & Filion. Where their prices are not more than 50 per cent higher than our wholesale prices, I would consider their charges fair, but where they go beyond that, there was an over-charge, which might be due to some special circumstances, but which would call for an explanation.

On heavy material, such as rope, steel, iron, white lead, &c., the margin should be very much smaller than 50 per cent, and on these items, I find Samson & Filion's



SESSIONAL PAPER No. 29a

prices quite fair. In stating that prices are fair, I am considering them as retail prices for small quantities.

As to your question about the paint, there is no doubt that paint could be mixed on board at a much smaller cost than that of the ready-made paint, but it requires a good man to mix paint well. We buy small quantities of Sherwin-Williams paint for special uses, but as a rule we mix our own paint

Yours obediently,

G. J. DESBARATS,  
*Director of Shipyard.*

COMPARATIVE STATEMENT of prices paid to Samson & Fillion, Quebec, and prices paid by Government Ship Yard, Sorel.

	Samson & Fillion	Govt. Ship Yard.
	\$ cts.	\$ cts.
Pure manilla rope, $\frac{5}{8}$ pr. lb . . . . .	0 18	0 14 $\frac{1}{2}$
Galv. patent shackles, 1-in., each . . . . .	1 25	0 67
Galv. patent shackles, 1 $\frac{1}{4}$ -in., each . . . . .	1 50	1 40
Steel wire rope, $\frac{7}{8}$ pr. ft. . . . .	0 15	0 10 $\frac{3}{4}$
Manilla rope sisal, 1 $\frac{1}{8}$ pr. lb . . . . .	0 15	0 11 $\frac{1}{2}$
Lantern globes, pr. doz . . . . .	1 20	0 75
Steel plates, pr. 100 lbs. . . . .	3 00	1 80
Bar iron, pr. 100 lbs. . . . .	2 20	2 15
Split pins, 2 $\frac{1}{2}$ x $\frac{1}{4}$ or cotter pins, pr. 100 lbs. . . . .	0 50	0 28
Galvanized iron, No. 28, pr. 100 lbs. . . . .	5 00	4 50
Galvd. nails pr. lb . . . . .	0 15	0 07
1 pt. can oil glue, per case. . . . .	0 50	0 33 $\frac{1}{3}$
Brass screw, 1-in x 14-in., pr. gross . . . . .	1 40	1 00
Brass screw, $\frac{3}{4}$ -in. x 8-in., gross. . . . .	0 80	0 50
Hammer handles, pr. doz . . . . .	1 35	0 89
Marine black paint, pr. gall . . . . .	2 00	1 40
Aluminum paint, pr. gall . . . . .	4 50	4 50
White enamelled, pr. gall . . . . .	3 00	2 00
Grey enamelled, pr. gall . . . . .	3 00	2 00
Pure white lead, pr. 100 lbs. . . . .	7 00	6 25
French green imperial, pr. lb . . . . .	0 20	0 16
Turpentine, pr. gall . . . . .	1 15	0 95
Smoke stack, pr. gall . . . . .	2 00	1 20
Red hand lantern globes, pr. doz . . . . .	3 75	3 60
Lamp chimneys, pr. doz . . . . .	1 20	0 75
Washing soda, pr. 100 lbs . . . . .	3 00	0 85
Soft soap, pr. 100 lbs . . . . .	10 00	5 00
Cotton waste, pr. lb . . . . .	0 10	0 09 $\frac{1}{8}$
Deck brushes with rubber back, pr. doz . . . . .	7 00	4 50
Scrubbing brushes, pr. doz . . . . .	3 50	1 75
Corn brooms, per doz . . . . .	3 50	2 40
Coal shovels, pr. dozen . . . . .	15 00	9 90
Pick handles, pr. doz . . . . .	2 50	2 00
Candles, parafine, pr. lb . . . . .	0 20	0 09
Copper wire, pr. lb . . . . .	0 40	0 27
Cold blast lanterns, pr. doz . . . . .	9 00	4 50
Burners, pr. doz . . . . .	1 50	1 00
Sheet copper, pr. lb . . . . .	0 40	0 30
Sunlight soap, pr. case . . . . .	5 00	3 75
Parlor matches, pr. case . . . . .	5 00	4 50
Red lead in powder, pr. lb . . . . .	0 08	0 05 $\frac{3}{4}$
Whiting, pr. lb . . . . .	0 02	0 01
Duck packing, pr. lb . . . . .	0 60	0 40 $\frac{1}{2}$
Metallic asbestos, pr. lb . . . . .	1 50	0 83
Pure red rubber packing wire ins., pr. lb . . . . .	1 40	0 65
Glass gauge washers, pr. doz . . . . .	0 60	0 15
Tube cleaners, 3-in., each . . . . .	2 50	2 10
Comfort soap, pr. case . . . . .	5 00	3 65
Emery cloth, pr. doz . . . . .	0 45	0 20
Sheet brass, pr. lb . . . . .	0 40	0 30
Plumbago, pr. lb . . . . .	0 40	0 30
Ingot tin, pr. lb . . . . .	0 50	0 45
Hack saw blades, pr. doz . . . . .	1 80	1 25



7-8 EDWARD VII., A. 1908

C. G. S. CHAMPLAIN, QUEBEC, JUNE 1, 1907, MARINE DEPARTMENT, ACHETE DE  
SAMSON & FILION.

		\$	cts.	\$	cts.
May 26.	C. G. S. CHAMPLAIN, ENGINE.				
Ordre 4881.	40 lbs. square duck packing, 1-in.	0	60	24	00
	40 " " " 1-in.	0	60	24	00
	40 " " " 1-in.	0	60	24	00
	30 " " " 1-in.	0	60	18	00
	25 " " " 1-in.	0	60	15	00
	15 " " " 1-in.	0	60	9	00
	40 " round " 1-in.	0	60	24	00
	40 " " " 1-in.	0	60	24	00
	40 " " " 1-in.	0	60	24	00
	30 " " " 1-in.	0	60	18	00
	25 " " " 1-in.	0	60	15	00
	15 " " " 1-in.	0	60	9	00
	18 " 2 boxes Garlock packing, 1-in.	1	00	18	00
	10 1/2 " 2 " " " 1-in.	1	00	10	50
	7 1/4 " 2 " " " " 1-in.	1	00	7	25
	7 3/8 " 3 " " " " 1-in.	1	00	7	75
	3 1/8 " 3 " " " " 1-in.	1	00	3	13
	1 3/8 " 3 " " " " 1-in.	1	00	1	50
	5 1/4 " 3 " " " " 1-in.	1	00	5	25
Ordre 4882.	27 1/2 " 3 " square flax " 1-in.	0	60	16	50
	19 1/4 " 3 " " " " 1-in.	0	60	11	55
	11 3/4 " 3 " " " " 1-in.	0	60	7	05
	15 3/8 " 3 " " " " 1-in.	0	60	9	30
	5 1/2 " 2 " " " " 1-in.	0	60	3	45
	15 1/2 " 2 " Metalbestos bras packing, 3/4-in.	2	50	38	75
	40 " 5 doz. asbestos cord.	0	40	16	00
	50 " asbestos tape, 1/8-in.	1	00	50	00
	10 doz. cotton wick bale.	1	20	12	00
	1 gross lamp wick, No. 1.			1	20
	1 " " " No. 2.			1	20
	8 doz. lantern chimneys C.B.	1	20	9	60
	1 " corn brooms.			3	50
	1 " little "			1	80
	6 scrubbing brushes, rubber back.	0	50	3	00
	1 doz. tube steel cleaners, 3-in.			30	00
	6 firing shovels.	1	10	6	60
	2 gross emery cloth.	5	40	10	80
	3 " matches, silent.	4	50	13	50
	18 manhole door joints.	2	00	36	00
				563	18

Articles received, examined and found correct by

H. J. McGOUGH,  
Master.

I certify that the above was duly authorized and that prices charged are fair and just.

J. U. GREGORY,  
Agent.



SESSIONAL PAPER No. 29a

QUEBEC, JUNE 1, 1907, MARINE DEPARTMENT, ACHETE DE SAMSON & FILION.

		\$	cts.	\$	cts.
May 27.	C. G. S. CHAMPLAIN, ENGINE.				
Ordre 4883.	3 dust pans.....	0	20	0	60
	6 cold blast lanterns.....	0	75	4	50
	27 lbs., 2 yards, rainbow packing, $\frac{1}{8}$ -in.....	1	00	27	00
	14 " 2 " " $\frac{1}{16}$ -in.....	1	00	14	00
	13 lbs., 2 yards, trade rubber.....	0	40	5	20
	1 doz. ass. files.....			3	50
	1 " ".....			6	00
	1 " ".....			6	68
	1 set tap and die for bolts, $\frac{1}{8}$ x $\frac{3}{4}$ -in.....			16	00
	15 lbs. ass. washers.....	0	10	1	50
	15 doz. machine bolts.....	0	35	5	25
	1 " ass. paint brushes.....			7	35
	50 lbs. tallow.....	0	15	7	50
	6 file handles.....	0	10	0	60
	3 file brushes.....	0	22	0	66
	17 feet 1 bar galv. pipe, $\frac{3}{8}$ -in.....	0	04	0	68
	16' 3" 1 bar galv. pipe, $\frac{1}{2}$ -in.....	0	05	0	82
	17' 2" 1 " " $\frac{3}{4}$ -in.....	0	05 $\frac{1}{2}$	0	95
	29' 6" 1 " " 1-in.....	0	08	1	64
	39' 0" 2 bars " 1 $\frac{1}{4}$ -in.....	0	10	3	90
	5 lbs. 1 bar round iron, $\frac{3}{16}$ -in.....	0	03	0	15
	17 " 1 " " $\frac{1}{8}$ -in.....	2	30	0	39
	8 " 1 " " $\frac{1}{8}$ -in.....	2	40	0	19
	2 " 1 " " $\frac{1}{4}$ -in.....	2	85	0	06
	25 " 1 " " $\frac{1}{2}$ -in.....	2	25	0	57
	47 " 1 " " 1-in.....	2	25	1	06
	3 doz. ass. pipe fitting.....	3	64	10	92
	1 Jenkins globe valve, $\frac{1}{2}$ -in.....			1	20
	1 " " $\frac{3}{4}$ -in.....			1	65
	1 " " 1-in.....			2	10
	2 " " 1 $\frac{1}{4}$ -in.....	3	00	6	00
	1 " " 1 $\frac{1}{2}$ -in.....			4	13
	2 doz. Jenkins valve dish.....	2	40	4	80
	5 doz. glass gauge rubber.....	0	60	3	00
Ordre 4888.	3 boxes Sunlight soap.....	5	00	15	00
	263' 2" 10 bars galv. pipe, 2-in.....	0	16	32	50
	1 doz. ass. galv. fitting.....			3	74
	100 lbs. cup grease.....	0	20	20	00
	6 doz. sweet rag.....	2	40	14	00
Ordre 8896.	2 salometers.....	1	75	3	50
	2 thermometers.....	3	50	7	00
	6 $\frac{3}{4}$ lbs. solder.....	0	55	3	71
	2 boxes soldering paste.....	0	50	1	00
				251	40

Articles received, examined and found correct by

H. J. McGOUGH,  
Master.

I certify that the above was duly authorized and that prices charged are fair and just.

J. U. GREGORY,  
Agent.



7-8 EDWARD VII., A. 1908

QUEBEC, June 18, 1907.

Lt.-Col. F. GOURDEAU,  
Deputy Minister, Marine and Fisheries,  
Ottawa.

SIR,—I have the honour to acknowledge receipt of your letter of the 17th instant returning Mr. Raoul R. Bergevin's account against the C.G.S. *Eureka*, and requesting me to inform you of the reason why such a large quantity of carpet was used on board this vessel.

I beg respectfully to state that by your communication of the 26th March last, No. 26336, you appeared to place this matter very much in the hands of Mr. Larochelle, President of the Corporation of Pilots, who directed the captain and steward to obtain what was necessary to fit the boat out for the service; the consequence was that he ordered from Mr. Bergevin what appeared to be required. For the quantity obtained the carpet and oilcloth appear to be at a reasonable price, and the boat undergoing a thorough outfitting appeared also to need all that was purchased. You will please bear in mind that there were many changes made to the *Eureka*, and really I am not aware that anything more than was required was given to the vessel.

Respectfully submitted.

J. U. GREGORY,  
*Agent, Dept. Marine and Fisheries.*

OTTAWA, June 26, 1907.

The AGENT,  
Dept. Marine and Fisheries,  
Quebec, P.Q.

SIR,—The department is in receipt of accounts from J. B. Côté and W. R. Blakiston, amounting to \$971.60 and \$271.90, respectively, for supplies to Belle Isle, Seven Islands, Prince Shoal lightship, Red Island lightship and White Island lightship, the total amounting to \$1,243.50, forwarded with statement No. 131, and before payment of the accounts is considered I am to request you to inform me if instructions were received from the department to make these large purchases. According to the orders given by the minister, no large purchases were to be made without first having received the sanction of the department.

In this connection I may say that it is impossible to control the appropriation when large amounts are expended at the agencies without any knowledge of the same being noted, and the minister has already intimated that he will not ask parliament for any supplementary vote for maintenance of lights if the appropriation is expended before the close of the fiscal year. I may say that a particular statement of all unauthorized expenditure is kept to present to the minister on his return from Europe.

Your obedient servant,

C. STANTON,  
*for Deputy Minister Marine and Fisheries.*

QUEBEC, July 5, 1907.

Lt.-Col. F. GOURDEAU,  
Deputy Minister, Marine and Fisheries,  
Ottawa.

SIR,—I have the honour to acknowledge receipt of your letter of the 26th ultimo, No. 26239, requesting me to inform you if instructions were received from the department to make large purchases, and that according to the orders of the minister, no large purchases were to be made without first having received the sanction of the



SESSIONAL PAPER No. 29a

department, these remarks referring to a statement involving accounts, to the amount of \$1,243.50, from Messrs. J. B. Côté and W. R. Blakiston, for supplies for Belle Isle, Seven Islands, Prince Shoal lightship, Red Island lightship and White Island lightship.

I beg, respectfully, to state that I considered myself fully authorized to incur such expenditures, particularly as regards Belle Isle, Seven Islands and general purchasing of tanks, &c. (and beg to refer you to departmental correspondence on these subjects), so that we might be ready for the opening of navigation in the urgent and positive interest of the public service. I cannot see how my action will, in any way, cause the expenditure of this agency to overrun the amount asked to carry on the service, as I have every reason to believe that we will be considerably within my estimates, unless some extraordinary service is performed by the vessels under the control of this agency, such as has occurred sometimes and which could not be foreseen. The orders to carry on the work by Mr. Blakiston were issued by Captain Koenig, inspector of lights, and were all represented as being necessary to outfit the lightships for the services they had to perform very shortly afterwards.

The account of Mr. J. B. Cote for pans, tanks, &c., is also for the outfitting of the lighthouse service and fully authorized. These general supplies for outfitting light-houses, lightships, &c., have never been questioned before and are absolutely necessary, and I do not know how to run this agency without providing for them at the proper time, and no one else can do so.

Please bear in mind that there is a yearly large increase in the number of lights and fog-alarms established in this agency, and every one of them requires equipment, and advantage must be taken of any opportunity to have the goods delivered in time by such means as are available. I surely will not exceed the amount asked to carry on the services of this agency, and even if it were slightly exceeded, it would not be due to me but to the increased requirements unforeseen by me when the estimates were made out.

It would appear, by our triplicate copy, that the endorsement on the account of Mr. J. B. Cote is not for the west end of Belle Isle, but for the northeast end. Please correct the original and duplicate copies sent to the department accordingly.

I trust that these explanations will be satisfactory.

Your obedient servant,

J. U. GREGORY,

*Agent, Department of Marine and Fisheries.*

OTTAWA, July 10, 1907.

ALFRED LAROCHELLE, Esq.,

President Corporation of Pilots,  
Quebec, P.Q.

SIR,—I am to inform you that I am in receipt of an account furnished by Raoul R. Bergevin, amounting to the sum of \$373.70, for carpets, oilcloth, bedding and kitchen utensils for the ss. *Eureka*. The account shows that 125 yards of carpet and 52 yards of oilcloth were purchased, and this appears to be a very large quantity for such a small vessel. I may state that the appropriation for administration of pilotage voted by parliament will not stand such large expenditures.

The agent of the department at Quebec, Mr. Gregory, states that the furnishings of the steamer were ordered by you, and I am to request you to inform me why it was necessary to furnish the vessel so lavishly and why such large quantities were required for such a small vessel.

Your obedient servant,

F. GOURDEAU,

*Deputy Minister Marine and Fisheries.*



7-8 EDWARD VII., A. 1908

Letter from Gregory as to this matter, dated 18th June in which he says the department placed it very much in the hands of Larochelle.

QUEBEC, July 11, 1907.

C. STANTON, Esq.,

For Deputy Minister Marine and Fisheries.

DEAR SIR.—Referring to No. 27999, I have signed the requisition of Capt. Lavoie, of *Eureka*. As she was overhauled fore and aft in the dock every thing on board was destroyed and she was to be refitted anew and all articles signed by me were useful for carpets oilcloth bedding a dozen beds for Pilots and the rest for the crew. I have been on board myself and I don't see any things lavishly, as for kitchen utensils and victuals I never had anything to do with it.

Your obedient servant,

ALFRED LAROCHELLE,  
*Superintendent of Quebec Pilots.*

26913.

(Memo. for Deputy Minister.)

I have an account of Samson & Filion, Quebec, for packing for the steamer *Champlain*, amounting to the sum of \$562.18. It appears to me that the quantity and the price charged for this packing is very excessive. There is a charge also for 50 pounds of tallow at 15 cents a pound. I just found out from Matthews & Co. by 'phone that they can supply any quantity of tallow at 9 cents a pound. In that case Messrs. Samson & Filion are making a good profit on the tallow. The prices charged and certified to by the agent, Quebec, are so excessive that I do not feel like issuing a cheque without receiving further instructions. This tallow is based on the price of beefsteak.

A. W. OWEN,  
*Accountant.*

OTTAWA, August 21, 1907.

ACCOUNTANT.—This should be carefully looked into.—F. G.

27999.

OTTAWA, September 4, 1907.

The AGENT,

Dept. Marine and Fisheries,  
Quebec, P.Q.

SIR,—I notice an account received in your statement No. 275, rendered by F. X. Gagnon for supplies for Cape Norman, in which there is a charge of \$24 a barrel for pork, while an account received from Halifax shows that the best pork can be purchased at \$17.50 a barrel.

With regard to flour, I may say that the best flour is charged at \$5.20 per barrel in Halifax, while accounts from Quebec charge \$6.95. Why is there such a difference between Quebec and Halifax when the freight rates to Halifax are higher than to Quebec?

There is an account rendered by Samson & Filion, statement No. 267, in which lard is charged at 15c. a lb. when the same article can be supplied in large quantities in Ottawa and Montreal at 9c. per lb. For small quantities F. X. Gagnon charges 12c. per lb., while Samson & Filion charge 15c.

Samson & Filion have rendered an account amounting to \$563.18 for packing for the *Champlain*, and the department considers the amount and price charged very excessive.



SESSIONAL PAPER No. 29a

These differences in prices cause the minister a great deal of trouble in the Public Accounts Committee, when he depends upon his officers to purchase goods at the very lowest rate. An explanation is required before payment of the accounts is considered.

Your obedient servant,

F. GOURDEAU,  
*Deputy Minister Marine and Fisheries.*

QUEBEC, September 5, 1907.

LT.-COL. GOURDEAU,

Deputy Minister Marine and Fisheries,  
Ottawa.

SIR,—Referring to your letters of the 3rd and 4th instant, No. 27999, in which you state that the differences in prices between Quebec, Halifax, &c., cause the minister a great deal of trouble in the Public Accounts Committee, when he depends upon his officers to purchase goods at the very lowest rate, and that an explanation is required before payment of the accounts is considered.

I beg to note the contents of your letters.

1. In statement No. 275, rendered by Mr. F. X. Gagnon, for supplies for Cape Norman, a charge of \$24 for a barrel for pork, while an account received from Halifax shows that the best pork can be purchased there for \$17.50 per barrel. I beg respectfully to state that the prices for the best province of Quebec mess pork, for family use, packed in Quebec, such as we always use, is now and has been at the rate of \$24 to \$25 per barrel and no less. The Chicago pork, which is not considered as profitable, has been sold and is now being sold, in this market, at \$22 to \$23 a barrel, and there has always been and there is yet a difference of \$2 or \$3 a barrel between Chicago pork and province of Quebec pork, the latter is the cheaper at the higher rate. As to the best pork being purchased at \$17.50 a barrel, it would decidedly pay the department if they can get as good pork at Halifax for \$17.50 as we pay \$24 for, to buy the pork and bring it up here for the use of the steamers. I cannot do it, purchasing the same from friends of the administration or outsiders. There are several grades of pork, some barrels contain a portion of heads and feet and is thin pork and often called 'prime' pork. I have no doubt I can get such pork as that for \$17 to \$18 a barrel, but it is not suitable for our use.

2. The prices of 'Harvest Queen' and 'Shamrock' brand flours per barrel are \$6.95 for the former and \$6.90 for the latter. These are Messrs. E. M. Lennon & Co.'s prices and the same prices are charged by every flour dealer in Quebec for the same brands of flour. These brands cannot be bought for less here. If as good flour can be bought in Halifax for \$5.20 per barrel, it would pay the department to import it from there. There are other brands of good family flour that can be bought in this market from Messrs. E. M. Lennon & Co. and others, at \$6 upwards, but not less than \$6, suitable for our purposes. Our people generally choose the best, for the reason that it is subject to changes of temperature, which might cause it to harden or sour, as has often occurred with ordinary flour.

3. As to the account of Messrs. Samson & Filion, I beg respectfully to remark that I do not know of any lard having been bought from that firm, at any price. I understood that a special quality of tallow was bought and selected by the engineers for the machinery of the C.G.S. *Champlain*. When I purchase tallow for the steamers, I get it from Mr. Jean Drolet, butcher, and allow 9 cents a pound for it, and no more. Messrs. Samson & Filion are very heavy dealers in the goods they sell. The Militia Department and the Department of Public Works purchase from that firm and appear satisfied of the manner in which they deal with them; they keep goods of several grades; we generally get the best, especially for our vessels running in salt water.



7-8 EDWARD VII., A. 1908

As to the balance of the bill of \$563.18, packing, cotton wick, lamp wick, lanterns, chimneys, brooms, scrubbing brushes, tube cleaners, firing shovels, emery cloth, matches, manhold joints, door joints, &c., this large bill was made on account of the *Champlain* being away from Quebec the whole season, and, as customary, a large stock was supplied for the vessel before she left to go away from the source of supplies. If you will please notice, in Samson & Filion's accounts, as well as many others, you will find that we have marked off in red reductions we have made in prices charged, but occasionally an item may escape us and I shall always be thankful for the department bringing the fact to my notice in time so that I may make the correction.

Referring to the matter of flour, there is but one flour dealer on the patronage list. I beg respectfully to suggest that you place one or two more on the list of such dealers.

As to the tallow, I shall make it a point to inquire again why the engineer of the *Champlain* required a special kind of tallow. There may be a reason for this extra charge, as there has been reasons for soft soap being bought at 2 cents per pound and being bought at 10 cents per pound. It is all called soft soap, but there is a vast difference in its component parts.

Now, before writing this answer to your letter, I beg to state that I have made inquiries among the dealers in flour, pork, and all the other articles mentioned, not only among the friends of the administration but outsiders also, and the prices quoted are Quebec prices, and these prices, by tender as far as possible, were obtained from dealers in Quebec, friends of the administration, and submitted for your approval, by my letter of the 18th March, 1907. The same kind of correspondence has been carried on between this agency and every administration I have served under, whether Liberal or Conservative, before and since confederation. I have more than once stated that if lower prices were wanted to throw the supplying of goods open to public tender and you will get low prices, for I have no doubt that there are people in this market, on either side of politics, as the case might be, who will put their prices down very low, simply to take the patronage away from the others, and such offers have been made to me more than once.

Respectfully submitted,

J. U. GREGORY,

*Agent, Department of Marine and Fisheries.*



SESSIONAL PAPER No. 29a

MORIN SHOAL—LIGHTHOUSE COMMISSIONERS' BOARD—LIGHTHOUSE  
BOARD MINUTES.

MORIN SHOAL.

*Shoal discovered.*File 21159.  $\frac{11785}{26283}$ 

November 12, 1904.—Shipping Federation (Thos. Robb, manager) beg to acknowledge receipt of your telegram of even date notifying us that your engineers had discovered a dangerous obstruction directly in the channel opposite Murray Bay. Immediately on receipt of your telegram, our respective members were notified by circular letter.

November 15.—H. & A. Allan, telegraph deputy: 'Kindly ascertain and advise us crossbearings of shoal which has been discovered lately obstructing channel opposite Murray Bay. This information is necessary for safe navigation of channel.'

Deputy telegraphs F. W. Cowie to ascertain and advise H. & A. Allan of said crossbearings.

*Spar Buoy placed.*

November 12.—Gregory asks deputy to inform shipping authorities that I despatched *La Canadienne* this afternoon to place a horizontal striped black and red spar buoy over the patch discovered nearly opposite Murray Bay, as per information given by Mr. Cowie. This buoy will be put in position to-morrow morning at daylight.

November 14.—Gregory advises deputy that the spar buoy has been placed. Bearings and particulars will be supplied by Cowie. In connection with the matter it appears that a gas buoy will be required for next season. As we have now no spare gas buoys on hand, I would respectfully suggest 3 or 4 new gas buoys be provided for this agency. (Marked: 'Provision made 1/1/05. J.F.F.')

*Mr. Cowie.*

November 15.—Thos. Robb, of Shipping Federation to Deputy Minister. In further reference to your telegram of 12th inst., *re* a dangerous obstruction directly in channel opposite Murray Bay. 'The Executive Council of this Federation desire me to thank you for the prompt measures taken by you in locating as well as marking this spot with barrel buoys, and at the same time my executive desire me to urge you to take the necessary steps with a view of removing this obstruction, so that the channel may be clear when navigation opens next season. Trusting you will give this matter your immediate attention, I have the honour to be,—T. ROBB.'

*H. & A. Allan and Shipping Federation.*

November 18.—H. & A. Allan write to W. L. Magee, Acting Deputy Minister: Owing to yesterday being a holiday, we did not advise you that we had received from Mr. Cowie a chart showing the position of the obstruction to navigation in the channel off Murray Bay, and Capt. Vipond of our ss. *Tunisian* took the crossbearings from the chart and communicated the information to the other masters of our fleet, and we in turn have passed on the information to the other lines here through the Shipping Federation.



7-8 EDWARD VII., A. 1908

November 16.—H. & A. Allan write deputy minister: We beg to acknowledge receipt of your telegram of the 14th inst. Mr. Cowie has never communicated with us, and as the *Tunisian* sails hence at 9 a.m. on Friday next, it is of the utmost importance that we should be advised of the exact location of the obstruction in the channel off Murray Bay. Will you please ask him to wire us as soon as possible?

November 19.—A notice to mariners required respecting buoy off new shoal opposite Murray Bay. Get particulars through Stewart from Cowie. I saw Mr. Cowie and he promised me this at once.—W.P.A.

November 18.—W. L. Magee, for deputy minister, wires to Cowie, at Sorel: Furnish the Allans, Montreal, by telegram immediately with information required in my telegram to you, 15th inst.: *Tunisian* ss. sailing this a.m.

November 18.—W. L. Magee to Allans, Montreal: Have telegraphed Cowie to-day to furnish you immediately by wire information required for ss. *Tunisian*.

November 18.—M. C. Blais wires to W. L. Magee (from Sorel): Telegram to Cowie received two hours after he had left for Montreal. Have wired Mr. Allan to watch his arrival for information wanted.

November 18.—Allan wires to Magee, viz.: Received information required concerning obstruction off Murray Bay from Cowie yesterday.

November 18.—F. W. Cowie writes to deputy minister, from Sorel, viz.: In reply to yours of the 15th inst., stating that you had wired me to send to the Allans, of Montreal, the location of the 'Morin' shoal,' lately discovered opposite Murray Bay, and asking to report to the department the substance of my reply, I beg to give you a copy of the letter sent, as follows:—

'Messrs. H. & A. ALLAN,—I am instructed by Colonel Gourdeau, Deputy Minister, to furnish you with the bearings of the shoal, which we have called 'Morin Shoal,' discovered last week in the River St. Lawrence ship channel below Quebec.

'It was too late to place a gas buoy this season, but Mr. Forneret placed on Sunday last a red and black spar buoy to mark the shoal.

'As it is difficult to give you the information otherwise, I am sending by express my own copy of the chart from which you may locate the shoal on your charts, and return it to me at your convenience.

'I understand that President Morin, who was with us when making the investigation, has notified all the Quebec pilots.'

November 17.—H. & A. Allan write to Cowie, acknowledging receipt of his letter of 15th instant.

*Thos. Robb asks for Information.*

November 29.—Thos. Robb writes the deputy minister with further reference to a dangerous obstruction in the channel opposite Murray Bay: 'My executive desire me to ask if the department would favour them with copies of any reports they may have had from any of the pilots regarding this shoal.

'I may say that at our last meeting, it was suggested that there is part of a submerged wreck of a vessel that was laden with oak and took fire there some years ago.. Trusting to be favoured with this information.'

*Deputy to Robb, Shipping Federation.*

December 1.—W. L. Magee, for deputy minister, writes to Robb (Shipping Federation), viz.: I beg to acknowledge receipt of yours of the 29th ult., asking for copies of any reports the department has received from any of the pilots regarding 'Morin shoal' in the River St. Lawrence, opposite Murray Bay, and to state in reply that the matter is being referred to the superintending engineer of the River St.



## SESSIONAL PAPER No. 29a

Lawrence channel, with a view to furnishing you with any information that is on file in regard to the subject.

A note has also been made of the recommendation contained in yours of the 15th ult., that the necessary steps be taken to remove this shoal, so that the channel may be clear when navigation opens next season.

*Copy of Robb's Letter sent F. W. Cowie.*

December 1.—W. L. Magee writes to Cowie, transmitting copy of above letter of Robb (Shipping Federation) and asking him to furnish any such reports he may have. What is your opinion regarding this shoal being part of a submerged wreck? The Shipping Federation, in a letter dated November 15, recommend that the necessary steps be taken to remove this obstruction, so that the channel may be clear when navigation opens next season.

*C.P.R. Steamer Mancger writes Minister on Matter.*

November 30.—A. Piers, C.P.R. SS. lines, writes the minister, viz.: 'With reference to my communication of the 15th September, in which I called attention to an obstruction which was struck by the ss. *Montcalm* in the navigable channel between Cape Goose and Cape Salmon on the 10th September last.

'I shall be glad if you will let me know what steps have been taken to locate and remove this obstruction, so that I may properly advise the masters of our ships which will be coming to this port next season.

'I need hardly call your attention to the urgency of this matter, as you are already aware that this obstruction has been struck several times in the past eight years.

*Minister's Reply.*

December 5.—Unsigned letter (copy), headed, Office of the Minister of Marine—to A. Piers, manager of C.P.R. SS., thus: 'Owing to my absence from the city, your letter of the 30th November is just to hand, regarding an obstruction between Cape Goose and Cape Salmon. I will refer this matter to my officers for a report and will communicate to you.'

*Quebec Pilot's Evidence.*

Copy of a letter dated September 14, from F. X. Dion, Secretary of the Quebec Pilots, reporting that on the 10th inst. (September) E. Larochelle, pilot, being in charge of the ss. *Montcalm*, believes to have touched what is supposed to be Morin shoal, and same thing happened on two different occasions, 1st in 1893, and 2nd again, August 14, this year (1904).

*F. W. Cowie's Report for Minister's Information, 6/12/04.*

December 6.—F. W. Cowie writes deputy acknowledging receipt of his letter of 1st inst., thus: According to your instructions, I beg to enclose a copy of the translated report from the secretary-treasurer of the Quebec Pilots, on which the examination was ordered to be made.

With reference to the question of this shoal being part of a submerged wreck or caused by such an obstacle, I beg to say that in my opinion it is simply a continuation of the formation of shoals and islands which occur in the middle of the River St. Lawrence below Quebec, and not caused by any silting around a submerged wreck. The engineers who made the examination reported that in the limited time which they had at their disposal, they defined the shoal to be at least three-quarters of a mile long, and the bottom fairly hard.

(Minister wishes this to be brought before Lighthouse Board.)



7-8 EDWARD VII., A. 1908

As this obstruction is in the direct course of steamers, steps will require to be taken to have it safely and distinctly marked by a gas buoy. There being deep water on either side, it will be quite unnecessary to remove this shoal, if it can be properly marked, so as to be avoided by vessels by passing on either hand.

(Passed upon by Lighthouse Board, 31/3/06.)

The existence of this shoal in the direct track of ships for many years, with a depth of only 20 feet at low water where the chart shows over 66 feet, shows the absolute necessity of a new organization below Quebec

It has already been proposed that defined ship channel with proper shore marks and range lights be adopted and marked at suitable intervals with gas buoys. This course could then be swept and thoroughly examined by the ship channel staff with the new steamer for which provision was made in the estimates of last year, and then adhered to by all vessels.

It is impossible to sweep the whole of the river. By the adoption of certain courses marked by powerful range lights, however, the limits of the ship channel might be thoroughly examined, so that the recurrence of a ship touching on an uncharted shoal would be avoided.

February 6, 1905.—Capt. Koenig, of the ss. *Montcalm*, writes Gregory, saying that gas buoys would be required in the Traverse, also one to be placed on the shoal discovered last November off Murray Bay.

February 6.—Above letter transmitted by Gregory to the department at Ottawa.

*Shipping Federation suggests Lighship.*

February 10.—The Shipping Federation writes the deputy minister, viz.: That we are fast approaching the opening of navigation, calling your attention to Morin shoal, and suggesting some other aid more powerful than a gas buoy is necessary, and takes this opportunity of asking that a lightship may be located at this point, &c., &c. (Lighthouse Board, 15/2/05.)

*Deputy suggests No. 7 Automatic Gas Buoys.*

February 22.—Deputy minister, in answer to Gregory's letter of the 6th inst., says that there will be shipped from Ottawa to Quebec, for opening of navigation, from 15 to 18 No. 7 automatic acetylene buoys, which are better suited for swift currents than the gas buoys at present in service

*Matter receiving Department's Attention.*

March 9.—Deputy minister writes to Shipping Federation, in answer to their letter of the 10th ult., *re* Morin shoal, and informs them the matter is to receive consideration of the department.

May 3.—Shipping Federation (again) writes, as navigation has now commenced, I shall be glad to have your early decision regarding Morin shoal.

*Shipping Federation replied to.*

May 11.—Deputy minister writes to Shipping Federation: No lightship available to be placed at Morin shoal, but the department has developed a very large lighted signal buoy which will, no doubt, meet the situation; in the meantime a gas buoy will be placed.

*Gas buoy placed by Capt. Gagnon and examined by Capt. Koenig.*

May 15, 1905.—Capt. Koenig reports to Gregory that the Morin shoal gas buoy, was laid on May 2, by Capt. Gagnon in  $4\frac{1}{2}$  fathoms of water, and that he personally



## SESSIONAL PAPER No. 29a

visited the buoy on the 11th May, and found it properly moored and showed a good bright light. This was sent by Gregory to the department on May 16.

*Meeting with Shipping Federation, who want a Lightship.*

Morin shoal.—Memorandum of a meeting with Shipping Federation in Montreal, February 21, 1906.

The President of the Shipping Federation pointed out that nearly all the captains trading to the St. Lawrence are in favour of the establishment of a lightship at this place with fog alarm. This is a place they want to be able to run in a fog.

The deputy minister said he could see no objection to placing on this shoal at the opening of navigation, the spare lightship now in stock at Quebec. This was satisfactory to the Ship Federation, and the minister directed that special note be made of this for attention at Ottawa.

Attached is a copy of the notice to mariners with reference to the establishment of the gas buoy on this shoal last season, also a copy of the notice with regard to the discovery of the shoal.

April 3, 1906.—Memorandum by J. F. F. for deputy minister: With reference to the application of the Shipping Federation for placing a lightship or similar aid to navigation on Morin shoal, the undersigned calls attention to the discussion at the last meeting of the lighthouse board with reference to this matter.

J. F. F. —L. P. B.

A 2nd class lightship, if the expenditure is approved, would probably cost the department \$30,000 or \$40,000 with a maintenance charge of \$6,000 or \$8,000 per annum.

*No money available for a lightship, but \$500 available for a gas buoy.—A.W.O. 5 4 06.*

Before this matter is passed upon the undersigned is of the opinion that one of the large No. 11 lightship buoys should be especially adapted to this position by the addition of a 500 pound bell with modified American bell attachment and placed in position so that the Shipping Federation may decide whether it meets with the requirements of navigation.

The buoy necessary is available and the additional cost of providing the special bell attachment would probably not exceed \$500.

As indicated above, before recommending the lightship the undersigned is of the opinion that the gas buoy referred to should be tried in this position.

The same remarks apply to the question of providing a lightship for the entrance to Juan de Fuca straits, British Columbia.

*Deputy asks Willson what a large automatic buoy would cost.*

May 10, 1906.—Deputy minister to T. L. Willson: With further reference to my letter asking you to furnish plans and estimates of cost of a large automatic buoy to be utilized in place of a lightship, I have to request you to give the information as soon as possible, as the department has been asked to place a lightship off Morin shoal, River St. Lawrence, and it does not feel justified in going to the large expense of first cost and maintenance which a lightship involves and it may be possible to meet the needs of navigation in the manner suggested above.

*Deputy asks Willson when he can deliver special bell attachment for No. 11 lightship buoy for Morin shoal.*

May 30, 1906.—Deputy minister asks T. L. Willson: When can you deliver to this department a special bell attachment for the No. 11 lightship buoys? I have to request you to be good enough to reply to my letter as soon as possible. The Shipping Federation urge the department to place a lightship on Morin shoal, and it is desirable



7-8 EDWARD VII., A. 1908

to test the No. 11 lightship buoy with special bell attachment before considering the question of the cost of a lightship.

*Willson replies:—In about thirty days.*

May 31, 1906.—Thos. L. Willson to Deputy Minister: Yours of May 30th, file 21159, received. In answer I have to state that I am making a special bell attachment for the No. 11 lightship buoys and as soon as the steel casting is received, for which the foundry now has pattern, I will be able to give you a definite date of delivery. At this date of writing it will probably be 30 days before delivery can be made.

*Deputy advises Que. Agent of department's intention to ship No. 11 lightship buoy and give it a trial before considering a lightship.*

August 9, 1906.—Deputy minister (C.S.) writes to Quebec agent: An application has been made to the department to place a lightship on the Morin shoal, River St. Lawrence.

Before considering the question of providing for an expensive aid to navigation such as the one asked for above it is the intention of the department to moor a No. 11 lighted whistling and bell buoy at this shoal.

I inclose for your information a blue print giving the dimensions of the buoy referred to.

Will you please advise me whether this buoy should be shipped to Quebec or Lévis. It can be towed into position by the *Druid*. The weight of the buoy charged is 16 tons and it carries a gas lantern with a lens of 375 mm.

*Gregory says Capt. Koenig and the pilots see no use for anything but the buoy already in place.*

August 16, 1906.—Gregory writes to deputy minister: Referring to above letter of August 9, I have the honour to state that I have called the attention of Captain Koenig, Superintendent of Buoys, to your communication and he stated that he had an interview with the president of the Corporation of Pilots, and he said that they never asked for a lightship on the Morin shoal near Murray bay.

The No. 11 lighted whistling and bell buoy, as shown by the blue print, is not at all suited for that locality. This buoy will draw over 26 feet of water, while there is really only 19 feet water at low tide on the shoal in question and the mariners have asked that the buoy be put right on the shoal, as now exists.

*All navigators we meet here are of same opinion.*

August 16, 1906.—All the navigators we come into contact with appear satisfied with what has been done. We have no idea whatever who could have asked for anything more. We cannot see the necessity for anything else than what is there at the present time, i.e., buoy No. 102, 8 feet diameter, red and black horizontal bands, shoal water spar gas buoy.

*Commissioner of Lights so Notifies Shipping Federation.*

September 4, 1906.—Commissioner of Lights writes to Robb (Ship Federation) with reference to the proposed additional aid to navigation on Morin shoal: I have to inform you that the agent at Quebec and Captain Koenig of the *Druid* state that the Quebec pilots do not ask for any further aid to navigation on Morin shoal than the small gas buoy which is now in position. Will you please inform me if the Shipping Federation require a further aid at that point.



SESSIONAL PAPER No. 29a

*Shipping Federation very much surprised.*

September 10, 1906.—Shipping Federation, Robb writes to J. F. F. as follows:—I beg to acknowledge receipt of your favour No. 21159 and thank you for same, informing us that the agent at Quebec and Capt. Koenig of the Canadian Government Steamer *Druid* state that the Quebec pilots would not ask for any further aid to navigation on the Morin shoal other than the small gas buoy which is now in position.

Your letter was submitted to a meeting of the executive council of this federation, and my executive were surprised to learn that the Quebec pilots were satisfied with the small gas buoy at present locating this shoal.

*Are unanimously of a different opinion and are backed by many of the principal SS. Captains trading to the Port.*

My executive are of the unanimous opinion that the present buoy is not sufficient to mark this shoal, as it lies right in the track of shipping, and in thick or hazy weather a ship would be right on top of it before the buoy could be seen, and that what is required here is a lightship with a good fog horn, so that a ship could get warning in time to avoid the shoal, and in coming to this decision we are supported by the following captains of the principal steamship companies trading to this port:—

Captain Jones, ss. *Canada*; Captain Ingham, ss. *Englishman*; captain of the *Huronian*; Captain Wallace, ss. *Hungarian*; Captain Lindsay, ss. *Jacona*; Captain Christie, ss. *Manxman*; Captain Maddox, ss. *Ottawa*; Captain Harrison, ss. *Pomeranian*; Captain Outram, ss. *Pretorian*; Captain Fairful, ss. *Sicilian*; Captain Vipond, ss. *Virginian*; Captain Meikle, ss. *Wobun*.

In addition to this, at a deputation of this federation which had the honour of waiting on the Minister of Marine in February last, at which the chairman of Lighthouse Board, Lt.-Col. Gourdeau, was present, an assurance was given that one if the old lightships was available for this place and we have been anxiously waiting for that promise to be fulfilled, and as far as the pilots are concerned, from past experience my executive cannot place much reliance in their vacillating opinions, otherwise we would be practically in the same state as we were 10 years ago, when the conditions, as you are aware, were unsatisfactory to all concerned.

*Deputy advises Gregory that a No. 11 lightship gas and whistling buoy with special bell attachment will be sent.*

September 18, 1906.—Deputy Minister writes Quebec agent thus: Acknowledging receipt of your letter of the 16th ult., in which you inform me that you have consulted Capt. Koenig and the president Corporation of Pilots, relative to the necessity for a lightship or similar aid to navigation for Morin shoal, and that the opinion is expressed that no additional aid to navigation is required. I beg to state that your representations have been laid before the Shipping Federation and the manager and secretary advises me that it is the unanimous opinion of his executive that the buoy is not sufficient to mark the shoal and that in this decision the Shipping Federation is supported by the captains of the principal ss. companies trading to Montreal.

In view of this, I have given instructions to ship to you at Lévis, one No. 11 lighted whistling buoy with special 500 lb. bell attachment, and I have to request you to have this placed in position before the close of navigation in order that it may be tested. You will please advise me when you receive the buoy, in order that the department may send a foreman to supervise charging and placing the same.

September 18.—Deputy Minister gives instructions to T. L. Willson to ship to J. U. Gregory, agent of this department at Quebec, one No. 11 whistling buoy with 500 lb. bell, via G.T.R. and I.C.R. to Lévis. This buoy is intended for Morin shoal,



7-8 EDWARD VII., A. 1908

River St. Lawrence. Please advise me when this shipment is made and also advise the agent at Quebec.

September 21.—T. L. Willson to deputy minister thus: As requested in your letters of April 17, June 18 and August 8, we are now able to quote you on the cost of attaching a 500 lb. bell with our improved sealed bell-ringing device operated by hard steel balls 6 inches in diameter.

We hereby quote \$1,050 each for these apparatus complete, including attaching to supports of No. 11 automatic gas and whistling buoy, f.o.b. Ottawa.

In cases where the lantern supports to which it is desired to attach these bells are not at Ottawa, it is understood that your department will deliver them to us f.o.b. cars Ottawa.

*Fourteen days after the buoy was shipped.*

October 2.—C. Stanton for Deputy Minister, writes to T. L. Willson, viz.: Acknowledging receipt of your letter of the 21st ult., quoting price for bell attachment for Morin shoal lighted whistling buoy, I have to state that your offer is approved and you are directed to place the attachment on the lantern support of the buoy referred to.

*From Mr. Willson's Engineer.*

October 9.—Copy of long report made by A. E. Smail to T. L. Willson *re* No. 11 buoy Morin shoal, it was put into place. Pintsh buoy was left alongside, and the Pintsh light looked like a candle. 19, 10, '06.

*H. and A. Allan write that one of their captains passed the light and found it not burning.*

October 16.—H. and A. Allan write Deputy Minister thus: Captain John A. Fairful, of our ss. *Sicilian*, reports that he passed the Morin shoal buoy at dark when coming up the river on the 8th inst, and the light was out. He adds that as this patch is right in the fair way he does not think it is efficiently guarded by an unwatched light, and suggests that a light vessel be placed there.

October 23.—Deputy Minister writes Allans acknowledging receipt of letter October 16, saying lighted whistling and bell buoy placed on shoal October 10.

*Captain Vipond found it burning.*

October 24, 1906.—On file a letter of Capt. Vipond to the Allans: The Morin shoal light was burning bright when I passed upwards on October 20, but would suggest a lightship there in place of gas buoy.

October 24.—H. & A. Allen write inclosing above letter of Vipond, and again refer to lightship instead of the gas buoy.

*Willson renders bill for bell attachment.*

October 25.—Thos. L. Wilson to Gourdeau, Deputy Minister: As directed by you under date of October 26, we have placed the bell attachment referred to, on type 11 automatic gas and whistling buoy serial No. 589. We inclose herewith invoices in triplicate covering the same.

*Capt. Koenig condemns No. 11 lightship gas bell and whistling buoy as too big. Could not get satisfactory information about bell and whistle.*

November 9.—Gregory sends a long report of Capt. Koenig, inspector of lights and buoys, Quebec, who strongly recommends that in place of this large buoy (drawing 28 feet), a smaller one should be moored next year, and fitted with a 300 mm. lantern, which are very good lights and always seen at a distance not less than 6 miles. As to the bell and whistle, I could not obtain satisfactory information.



## SESSIONAL PAPER No. 29a

November 20.—Deputy Minister J. F. F. sends T. L. Wilson a copy of Capt. Koenig's report, with reference to Morin shoal.

*No. 11 Gas Whistling and Bell Buoy condemned by Capt. Koenig and the Pilots.*

November 22.—J. U. Gregory to deputy minister, viz.: I have the honour to acknowledge receipt of your communication of the 20th inst., No. 21159, referring to Capt. Koenig's report in regard to the lighted bell and whistling buoy recently placed on Morin shoal. I beg respectfully to state that the said buoy arrived here yesterday, 21st inst., at 9 a.m., in tow of ss. *Druid*, having been replaced by a spar buoy for the balance of the season of navigation as agreed between Capt. Koenig and Alf. La Rochelle, president of the Corporation of Pilots, as well as E. La Rochelle, superintendent of pilots here, which agreement was forwarded to the department on the 14th inst., Capt. Koenig informed me that the Morin shoal buoy was in tow of the *Druid* for 14 hours, and within the distance of her tow line the bell and whistle were rarely heard, and that each was very weak. The superintendent of pilots here informed Capt. Koenig that pilots had stated that they had not heard either the bell or whistle of the said buoy unless they were close to it. Capt. Koenig is under the impression that such a buoy on a sea coast, where there is a heavy swell and an undertow, the apparatus would be operated with very much more power than would likely be encountered with river influences.

*Shipping Federation again recommend a lightship for Morin shoal, although only two of their Masters urged it.*

December 7.—Robb Ship Federation sends in a synopsis of the replies received from several of the masters of vessels giving their views with regard to the new lights at Martin river, Gannet rock, Maugher's beach and Greenly island; and also the new gas buoy on the Morin shoal. You will note that eleven replies have been forwarded by masters, all of whom favourably report on the marked improvement of the lights at Martin river, Gannet rock, Maugher's beach and Greenly island, and five masters report favourably on the improvement to the light on Morin shoal. Two of them are strongly in favour of a lightship on the shoal, instead of a buoy.

*Referred to Lighthouse Board, December 15.*

December 13.—Recommended by Shipping Federation, December 3, that a lightship be placed to mark Morin shoal.

*Lightship proposition passed by Lighthouse Board.*

February 6.—One of the old lightships on Lake St. Peter is to be utilized to mark this shoal.

The above recommendation passed at a meeting of the Lighthouse Board held on February 6, 1907, approved by the Honourable the Minister of Marine and Fisheries, and now referred to the Commissioner of Lights.—20/2/'07.

This came up at a meeting of the Lighthouse Board, April 26, 1906, and was referred to the commissioner of lights for necessary action.

File 25172.

LIGHTHOUSE COMMISSIONERS BOARD.

*Application to Trinity House, London, for any information which would be useful in forming the proposed Lighthouse Board.*

October 30, 1903.—Deputy to secretary Trinity House, London: 'I have to request that you will be good enough to forward me any printed matter or information that you may have in reference to the formation of the Board of Commissioners of Lights. The Canadian government intend to form a board in Canada after the same lines,



7-8 EDWARD VII., A. 1908

and any information that you can give me on this subject will be much appreciated.'—(Initialled O. G. V. S.).

October 30, 1903.—Similar letter to Commissioner of Irish Lights, Dublin.

October 30, 1903.—Similar letter to secretary Commissioners of Northern Lighthouses, Edinburgh.

*Letter from Commissioners of Northern Lighthouses, Edinburgh.*

November 20, 1903.—Received the following from Edinburgh: 'I have pleasure in inclosing a book entitled, "Lighthouse History and Statutes," prepared by one of our staff, which, I think, you will find of service. I shall be very glad to give you all information in my power on any point which may occur to you during your perusal.

*Lighthouse Board Appointed.*—Members : Lt.-Col. Gourdeau, Deputy; Col. W. P. Anderson, Chief Engineer; Comr. O. G. V. Spain, J. F. Fraser, Comr. of Lights; H. A. Allan, Montreal.

January 14, 1904.—To His Excellency the Governor General in Council: With a view to meeting the rapidly increasing requirements of the service in connection with the construction and maintenance of lights and fog alarms, &c., throughout the Dominion the undersigned has the honour to recommend, under the provisions of chap. 70 of the Revised Statutes of Canada, as amended by 57-8 Vict., chap. 41, that a board, to be called the lighthouse board of Canada, be appointed to inquire into and report to him from time to time upon all questions relating to the selection of lighthouse sites, the construction and maintenance of lighthouses, fog alarms and all other matters assigned to the Minister of Marine and Fisheries by section 2 of chap. 70, Revised Statutes. The board to be composed of the following: Lieut.-Col. F. Gourdeau (chairman), Lieut.-Col. W. P. Anderson, Comr. O. G. V. Spain, J. F. Fraser (Comr of Lights), Hugh A. Allan, Montreal, W. C. Gordon to act as secretary. The undersigned also recommends that when any matters pertaining to aids to navigation within the Montreal or Quebec pilotage districts are under consideration by the board the president for the time being of the corporation of pilots for these respective districts shall, respectively, be *ex officio* a member of the Lighthouse Board when summoned by the chairman to attend such meetings. The members of the board other than officials of the Marine and Fisheries Department, to have their travelling expenses paid when attending meetings of the board, and in addition an honorarium of \$5 a day.

*B. H. Fraser Appointed Assistant Chief Engineer.*

June 3, 1904.—To His Excellency the Governor General: B. H. Fraser to be appointed Assistant Chief Engineer of the Department of Marine and Fisheries, with authority to represent the Chief Engineer on the Lighthouse Board of Canada, and to act for him generally whenever that officer may be absent from headquarters. Memo. to that effect by W. P. A., June 2, 1904, initialled R. P.

*W. H. Noble Appointed Assistant Commissioner of Lights.*

July 24, 1905.—To His Excellency the Governor General: Recommend that W. H. Noble, Asst. Commissioner of Lights, be appointed Asst. Commissioner of Lights of the Department of Marine and Fisheries, with authority to represent the Commissioner of Lights on the Lighthouse Board of Canada, and to act for him generally whenever that officer may be absent from headquarters.



## SESSIONAL PAPER No. 29a

*J. F. F. recommends that notice should be given beforehand to Members of Lighthouse Board of all new applications for Aids to Navigation.*

September 1, 1905.—Memorandum by J. F. F.: 'With reference to applications for new aids to navigation which come before the Lighthouse Board, it has been observed in many cases that the members of the board learn of the application for the first time when the board meets. In many cases no member of the board has had an opportunity of visiting the locality where the new aids are asked for, and it is difficult at times to give any question the full consideration which its importance may merit. In order to obviate this difficulty the undersigned strongly recommends that instructions be given to the secretary of the board to prepare a precis with reference to the new aids asked for, and that a copy be given to each member of the board sufficiently in advance to the meeting, so that the matter can be looked into and considered in advance to the meeting.'

*C. J. Smith, R. and O. Nav. Co. to Deputy re Meeting Lighthouse Board.*

March 20, 1906.—Letter from C. J. Smith, G. M. R. and O. Nav. Co., to Deputy: 'Mr. Hugh Allan told me a day or two since that possibly there might be a meeting of the Lighthouse Board on Saturday next. As we have several matters to bring before the board may I ask that you notify me two or three days in advance of the meeting, in order that we may have an opportunity to be represented.' (This letter stamped as received March 21; written on upper left corner, 'Received 3.25 p.m., 23/3/06.')

March 23, 1906.—Deputy telegraphs C. J. Smith: 'Meeting of Lighthouse Board to-morrow at 12.30.'

March 23, 1906.—Wm. Sloan writes to minister in favour of having British Columbia represented on the Lighthouse Board.

March 30, 1906.—Minister replies.

*Capt. Troup, of C. P. R., British Columbia, to be a Member Lighthouse Board.*

April 5, 1906.—Memo. for Deputy Minister by L. P. B.: Captain Troup, manager C. P. R. SS. lines in British Columbia, is recommended to act on the Lighthouse Board for British Columbia matters. I am told that he would probably act without remuneration, and that even the cost of his trip east once a year or so would be defrayed by the C. P. R. Would there be any objection to his appointment.'

Memo. for the Minister by Deputy: After consulting with members of the Lighthouse Board, I consider it would be an advantage to have Captain Troup nominated as a member of the board, if his appointment will not involve any expense to the department.

*Suggests that Chief Engineer be sent to British Columbia to consult with Captain Troup about whole subject of protection to navigation on that coast.*

In view of the many proposals for improvements in aids to navigation suggested as a result of the *Valencia* disaster, I think it would be well to send the Chief Engineer of the department to British Columbia after the session to consult with Captain Troup and report to the minister on the whole question of protection to navigation on that coast, including the exact location of the proposed new fog alarm in the Strait of Juan de Fuca, the organization of a life-saving service, and improvement of telegraphic communication, &c.'

May 10.—Memo. for Deputy Minister by L. P. B.: Please prepare letter to J. W. Troup, Victoria, B.C., asking if he would accept a position on Lighthouse Board to represent the interests of British Columbia.



7-8 EDWARD VII., A. 1908

*J. W. Troup appointed to Lighthouse Board.*

May 12, 1906.—Deputy to Capt. J. W. Troup, Victoria, B.C., offering him position on Lighthouse Board.

May 23, 1906.—J. W. Troup to minister: Accepts on condition that he can make only one trip a year.

September 29, 1906.—Deputy telegraphs J. W. Troup 'Propose holding meeting Lighthouse Board Wednesday, October 10, when British Columbia matters will be considered. Will it be convenient for you to attend? If so, you are authorized to draw on the department for \$200 expenses. Answer.'

October 2, 1906.—J. W. Troup to Deputy: 'Am arranging to be in Ottawa 10th inst., as per your telegram.'

*Information wanted by English Royal Commission on Lighthouse Administration.*

November 7, 1906.—Memo. received from Lord Elgin showing the points on which information is desired by the Royal Commission on the lighthouse administration of the United Kingdom, and to request you to invite your ministers to furnish answers to the several questions for the information of the Royal Commission.

December 13, 1906.—Memorandum (not signed): Can the deputy minister advise where the original minutes of the Lighthouse Board are filed?

*Chief Engineer's Reply to above inquiry from England.*

January 22, 1907.—Deputy to Governor General's secretary inclosing report by Chief Engineer as to matters inquired about by Royal Commission on Lighthouse Administration. Report as follows:—

I. The lighthouse administration and other aids to navigation in Canada are administered by the Department of Marine and Fisheries. Up to 1905 all these aids were under the sole control of the Chief Engineer's branch of the department, but in that year a commissioner of lights was appointed, who was given charge of the establishment of buoys, and of the maintenance of lighthouses, construction work only being left in charge of the Chief Engineer. A lighthouse board was also appointed, whose duty it is to report to the Minister of Marine and Fisheries on applications for new aids to navigation referred to them for consideration. The power of acting on the reports of the Lighthouse Board remains in the minister as representing the government of the country, and he also has authority to order the installation of aids not recommended or considered by the Lighthouse Board; in other words, the sole control rests in the government of the country, represented by the Minister of Marine and Fisheries. There are no semi-official commissions or committees, nor are any private lights maintained, with the exception of a few private wharf lights.

II. The Lighthouse Board consists of four officials of the Department of Marine and Fisheries and one ship owner. The officials are not paid, but the outsider is allowed travelling expenses. Other men having knowledge of shipping conditions are invited from time to time to attend meetings of the board at which matters affecting districts in which they are interested are discussed.

III. The only experts in connection with the department are the technical officers who have charge of the establishment of new aids to navigation: (a) The erection of new stations is under the supervision of the Chief Engineer of the department, who either in person or through resident engineers inspects localities where new aids are asked for and carefully locates the sites before plans are prepared; (b) The Chief Engineer has had an experience of 32 years in this branch of work, and is an acknowledged authority on location and erection of light buildings; the equipment of lighthouses is under the control of the Commissioner of Lights, a trained official; (c)



## SESSIONAL PAPER No. 29a

Putting out of contracts—Contracts for construction are invited through the Chief Engineer; contracts for maintenance and supplies are invited by other branches of the department; contracts are almost invariably awarded after tenders have been publicly invited, and all contracts are awarded on the minister's approval.

IV. The officials of the department are appointed under the Civil Government Act and hold office as civil servants for life. The Chief Engineer of the department receives a salary of \$3,000 per annum and the Commissioner of Lights \$2,500. No qualifications are required by law, but all the engineering officials of the department have engineering qualifications.

V. All lights are free to shipping, the expenditure being provided out of the general revenue of the country. The Privy Council of Canada allots the amounts to be expended on construction and maintenance accounts yearly. The expenditures are all authorized from the department, and are certified by the several officers. Accounts are audited by the general auditor of the Dominion.

VI. From the constitution of the department it is manifest that appeals can easily be made to the minister as the head of the department. He is responsible to the Privy Council and to parliament, and has full control of all departmental policy.

VII. The aids to navigation have been under the control of the Department of Marine and Fisheries since confederation in 1867, and the system has been found satisfactory. The only alterations made have been the appointment of the Commissioner of Lights and of the Lighthouse Board, as already explained, for the sake of distributing the work in consequence of the rapid growth of the country.

VIII. No remarks. This question was, 'Any other remarks?'

IX. In December, 1905, in the Dominion of Canada, there were 822 light stations from which 1,038 lights were exhibited, under the control of 837 light-keepers. There were 78 steam fog alarms, 15 fog bells and nine fog guns or bomb stations, 119 gas buoys, 53 whistling buoys, 43 bell buoys, and about 3,800 smaller buoys, under the control of the department, submitted herewith.

X. The whole of the coasts of Canada, including the Atlantic and Pacific seaboards, the great lakes and the inland rivers are under the control of this department for aids to navigation. I am not aware that the length of coast line has ever been estimated, but it covers a great many thousands of miles.

XI. The yearly expenditure of the department for the last published fiscal year, and a comparative statement of expenditure for many years past will be found in appendices 14-17 on pages 235-245 of the report.

*Method of dealing with matters passed by the Commissioners of Lights.*

April 6, 1907.—Memorandum for the Chief Engineer and the Commissioner of Lights: In future after the minutes of the Lighthouse Board have received the approval of the minister, the proper officers will prepare a report to council of all recommendations of \$5,000 or over, giving detailed information in each case. A minute of each recommendation of \$5,000, or over, will be prepared by the secretary of the Board and handed to the proper officers, so as to have the necessary reports to council drafted. Signed F. Gourdeau, Deputy Minister. Initialled, W. P. A., J. F. F., B. H. F., A. W. O.

April 17, 1907.—Memorandum for the chairman of the Lighthouse Board (by J. F. F., C. of L.): The undersigned desires to bring the attention of the Lighthouse Board to certain recommendations that have been passed at previous meetings, and for the purpose of inviting discussion on this point, moves, seconded by Commissioner Spain, that the board reconsider the following recommendations passed at a meeting held on February 26, 1907 :—

1st. East Head, Musquash—4th order apparatus and quick-flashing light, present lantern on a new tower, \$5,000.

2nd. Cape Spencer—Illuminating apparatus, \$2,000; fog alarm and tower, \$13,000.



7-8 EDWARD VII., A. 1908

3rd. Cape Jourimain to be improved to a 4th order quick flashing light, \$2,000.

4th. Miscou, Bay Chaleur—New lantern and central panels. 1st order flashing apparatus, \$5,000.

5th. Escuminac, light to be improved to a 3rd order flashing light, to be used in present French lantern ; details to be arranged by commissioner of lights, \$6,000.

6th. Flower Island—Central range, 3rd order apparatus to be placed in present lantern and tower. (?)

7th. Lepreau—3rd order flashing light, \$7,000.

(Passed February 6, 1907, when chief engineer reported present, \* \* \* \*)

\* \* \* except No. 7, which was passed at meetings October 10, 11, 1906.)

The point which the undersigned desires to raise is that in practically every case the recommendation provides that the existing lantern is to be used and that the central belt of the dioptric apparatus is to be provided. All these recommendations were passed by the Board during the illness of the undersigned, with the exception of the recommendation relative to Lepreau. This latter was concurred in at the time, and since the meeting of the Board at which the Lepreau item was passed, the undersigned has given consideration to the whole question raised above, and is of the opinion that if it is practicable to make any change whatever in the lights referred to, that it is not necessary to provide the apparatus and lantern complete, inasmuch as it does not appear reasonable to pay the major portion of the cost of the complete apparatus and only receive the central belt. The existing lantern cannot be used without eliminating the upper prisms of the dioptric lights which provide about one-third of the lighting power when incandescent mantles are used. The flat glazing of the existing lanterns is objectionable principally on account of the light reflected back into the lantern, and the possibility of false flashings being produced. Lanterns of the Canadian type are not used for dioptric lights by the most prominent lighthouse engineers in other countries, and the undersigned can see no reason for adopting a less efficient method for Canada, and asks that the above recommendations be reconsidered and the complete apparatus provided.

*Memorandum by Chief Engineer for Minister, protesting against above memorandum by J. F. F.*

April 22, 1907.—Memorandum submitted for the minister's information *re* New Lighthouse Apparatus, recommended by Lighthouse Board in connection with the Memo. prepared by the commissioner of lights, objecting to the action of the Lighthouse Board in proposing to place improved illuminating apparatus in the present lanterns at seven lightstations. The undersigned begs to submit his reasons to the minister for objecting to the conclusions of the commissioner of lighthouses. The present lanterns at the seven stations are as follows:—

1. At east head Musquash the lantern is a 10-foot cast-iron lantern of Canadian manufacture.

2. At Cape Spencer, there is a similar lantern.

3. At Cape Jourimain the lantern is a bronze lantern of either English or French make.

4. At Miscou, it is proposed to obtain an English lantern.

5. At Escuminac the present lantern is a first rate bronze French lantern.

6. At Flower Island the lantern is a 10-foot cast-iron one, Canadian make—both tower and lantern being new in 1899.

7. Point Lepreau—A new cast-iron Canadian lantern of improved design was furnished in 1899. This lantern has glazing 4 feet high.

The commissioner of lights wishes to condemn these lanterns and provide new English lanterns with illuminating apparatus, including upper prisms, and against this proposal I most strenuously protest on the ground that a change in the lanterns is not required, and that such change would not only entail very heavy expenditure for



## SESSIONAL PAPER No. 29a.

new lanterns, but would also entail rebuilding most of the towers to carry the heavier and larger English lanterns. The commissioner objects to the central rings only being provided, on the ground that about one-third of the lighting power is lost by omitting the upper prisms. I deny emphatically that one-third of the light comes from the upper prisms. They only transmit a very small percentage of the light, and it has been the best practice of lighthouse apparatus makers to omit them altogether in many recent installations, on the ground that they are not worth the extra expense involved, and that the lantern was more compact without the extra height of glazing required to accommodate the upper prisms. I would point out the general objections made to our Canadian lanterns is the fact that they have vertical sash bars and flat glazing. The cry against our Canadian lighthouses has been raised by European makers of lanterns simply so that they could supply their own more expensive style of manufacture. As a matter of practical use of the lanterns there is no great difference in the efficiency of the flat glazing and the curved glazing. The lights under discussion are none of them main sea coast lights, most of them are in narrow channels where the distance to be covered is quite restricted. The centre prisms of 3rd order apparatus with incandescent lights in them are stronger than the old first order lights, and are amply sufficient to meet all requirements of navigation. Therefore the undersigned sees no reason to condemn lanterns and buildings that will serve every practical purpose, for the mere purpose of incurring useless additional expense. Respectfully submitted, W. P. Anderson, member Lighthouse Board. Stamped: 'Referred to chief engineer, May 21, 1907.' Note on margin: 'This should be laid before the Minister, W. P. A., 21/5/1907.'

## LIGHTHOUSE BOARD MINUTES.

*Quebec (\$151,700).*

June 15, 1905.—Cape Anguille, Newfoundland Coast—Complete new station, \$30,000, illumining apparatus for same, \$10,000; outward bound vessels have no warning should they make a land fall to the northward of Cape Ray (\$40,000).—(Colonel Anderson dissenting.)

Cape Ray, Nfld.—New dwelling for keeper; old one practically uninhabitable in winter (this is chargeable to maintenance) (\$2,500).

River St. Lawrence.—To provide for the manufacture of steel frames for permanent lighthouses. It is the intention to have these built at the department's works at Sorel and are for superstructures to be placed on permanent piers referred to in the estimates for ship channel (\$15,000).

Belle Isle, north end.—To complete dwelling for the staff at this station (\$5,000).

To complete the installation of machinery (\$1,500).

This work will complete this station, which was started two years ago. Only four months work can be done each year owing to distance from base of supplies.

Algernon Rock.—To rebuild the foundation of lighthouse in concrete as recommended by chief engineer. This must be attended to at once as the tower is actually in danger (\$6,000).

Cape Race.—Improved tower. (A hyperradial light to be substituted for the first order triple flashing light passed by board and approved by minister October last. No estimate is required for this change as commissioner of lights is of opinion that it can be arranged out of the amount already provided (\$5,000).

Bird Rocks.—New fog alarm (\$20,000).

St. Paul's Island.—New fog alarm, improving aids to navigation, new lighting apparatus (provided results of future investigations favourable which are to be conducted under chief engineer) (\$40,000).



Seven Islands.—New fog alarm (\$9,000).

Rimouski.—New tower (\$2,000).

Fame Point, Heath Point, Cape Ray.—First order lights to be installed at these places instead of second order lights as passed by the Board on 15th October last and approved by minister. No additional amount required as commissioner of lights considers present estimate will cover this.

Entry Island.—Bell buoy (\$3,000. Asked for by Hon. Mr. Lemieux and recommended by Commander Wakeham.

*New Brunswick (\$24,800).*

Escuminac.—New fog-horn (\$10,000).

St. Andrews.—Cribwork protection to beacon light. The experience of last winter has shown that this work must be done this season (\$5,000).

Goose Lake.—Protection work (the sea has encroached on the lighthouse property to such an extent that this work must be commenced at once) (\$2,000).

Partridge Island.—Water supply—(This is to extend the water supply from the quarantine station to the fog alarm. Fog is very prevalent here and water has frequently to be delivered to keep the alarm in operation. This is very expensive and with the extension the necessity will not exist). (\$4,000.)

Partridge Island.—New dwelling for assistant keeper (old dwelling past repair) (\$2,000).

Quaco.—New dwelling for engineer (\$1,800).

*Prince Edward Island (\$7,000).*

Souris, East.—New light on outer end of breakwater (recommended by agent and also by chief engineer) (\$1,000).

Indian Point.—Repairs. (These are very necessary, so the chief engineer says—) (\$6,000).

*Manitoba (\$5,000).*

Cox Reef, Lake Winnipeg.—New tower and dwelling (the channel island tower destroyed by fire last season will be rebuilt to suit new channel. Position exposed. Contract for this has been let) (\$5,000).

*Ontario (\$39,000).*

Lake Cerebe.—New tower on piles (This tower is to be erected on a shoal in the middle of Lake Cerebe and contract for same has been let) (\$2,000).

Tobermorey.—New dwelling for keeper (old dwelling practically unfit for use) (\$1,200).

Burlington.—New tower. Contract let (\$2,000).

Rondeau.—New tower (to replace a wooden building struck by lightning) (\$2,000).

Welcome Island.—New light (asked for by Canadian Association of Masters and Mates) (\$5,000).

Parry Sound.—Permanent piers and lights (\$20,000).

Sister Island.—Moving light (\$1,000).

Colchester Reef.—Protection work (now in hand) (\$5,000).

*Nova Scotia (\$21,500).*

Brier Island.—New dwelling for keeper (\$3,000).



## SESSIONAL PAPER No. 29a

Grand Passage.—New dwelling (\$3,000).

Cape Forchu.—Yarmouth harbour, new tower and lighthouse apparatus: tower, \$5,000; apparatus, \$10,000 (\$15,000).

Sand Point.—Bergman's Point, River Philip harbour: Spar buoys to be placed.

Noel.—Light on breakwater (\$500).

*British Columbia (\$92,000).*

Trial Island.—New station. (This includes erection of tower, fog alarm house, dwelling for staff and usual outbuildings, also purchase and installation of fog alarm machinery. This is strongly urged by all shipmasters, as the island is a menace to all vessels approaching Victoria from eastward. This estimate also includes the lighting apparatus (\$30,000).

Point Atkinson.—New fog alarm (Recommended by agent, also by Mr. Noble, assistant commissioner of lights). (\$20,000).

Race Rocks.—New fog alarm (Recommended by Mr. Noble) (\$20,000).

Pine Island.—New tower (Recommended by Victoria Board of Trade and all local navigators; also by agent (\$7,000).

For improvement and new aids to navigation in British Columbia. (This includes new towers for Entrance island, Sehl's island, Union bar, Maud island; also moving light at Berens island. (\$15,000).

I. Total, \$341,000.—June 21, 1905.

*Recommendations of Commissioner of Lights amounting to upwards of \$368,500.*

July 24, 1905.—This meeting was called especially to consider a recommendation prepared by the Commissioner of Lights in regard to the desirability of carrying out certain improvements in the coast signal buoy service. The improvements suggested consist of two kinds:

1st. Increasing materially the size of the present signal buoys, thereby adding to their power.

2nd. Lighting the same; adopting the new principle of automatic acetylene lights. In this system it is pointed out that each buoy contains its own gas supply and is entirely independent in respect to lighting of any shore plant or steamer. It was represented to the board that this automatic principle has been tested in service and found entirely satisfactory, the standard lighted whistling buoy at the inner automatic Halifax harbour, which has the same area of whistling tubes as the Courtenay whistling buoy, having proved much superior as a whistling buoy. A description of three sizes and types of lighted signal buoys was submitted by the Commissioner of Lights, ranging in price from \$3,750 to \$8,500 each, the latter being the type recommended for favourable consideration, which is a 'special lighted whistling buoy 11 feet diameter, twin whistling tubes 36 inches diameter, 18-inch whistle, focal plane of light 30 feet above water. Area of whistling tubes, 14 square feet; weight, charged, 16 tons,' to be substituted for existing buoys at the following places:—

Nova Scotia: Sambro, Egg Island, Ship Harbour, Sheet Harbour, Beaver Island, Liscomb, Isaac's Harbour, White Head, Cape Canso, Louisbourg, Lunenburg, La Havre, Lockport, Brazil Rock, Yarmouth Fairway, Cape Fourchu, Northwest Ledge, Southwest Ledge, Little Hope Island, Sydney Harbour (20).

New Brunswick: South Wolf, Split Rock, Black Point, Zephyr Rock, Lepreau, Musquash, Quaco Ledge (7).



7-8 EDWARD VII., A. 1908

Prince Edward Island: Indian Rocks, Tryon Shoal, Fitproy Rock (West Point), making a total of 31 'special lighted' whistling buoys as given above, at \$8,500 (\$263,500).

II. The purchase of two 'lightship whistling buoys,' elliptical in plan, arcs 11 feet and 14 feet, twin whistling tubes 48 inches diameter, 18-inch whistle, focal plane of light 30 feet above water, area of whistling tubes, 25 square feet; weight charged, 19 tons; cost, \$15,000 each, for the following places: Halifax Harbour and Blonde Rock, N.S. (\$30,000).

III. Twenty-five standard No. 7 gas buoys at \$3,000, for the following places: (a) to complete number required for Quebec agency, including 3 spare buoys; (b) to provide for Parry Sound district, including 3 spare buoys; (c) to provide buoy for Niagara Lake, Ontario (\$75,000).

31 buoys, No. 11.. . . .	\$363,500
2 No. 14.. . . .	30,000
25 No. 7.. . . .	75,000

II.. . . . \$368,500

*Commissioner of Lights recommendation endorsed by L. H. Board and approved by Minister on condition that proposed experiment with the Special Lighted Whistling Buoy on Lurcher Shoal be deemed a success.*

IV. This totals a sum of \$368,500, and the board, after full discussion, came to the conclusion that in so far as the test of the Halifax inner automatic was concerned it was not sufficient to justify the submission of a recommendation for your approval for so sweeping a change in the buoy service on the Atlantic coast without further evidence of the reliability of the light and whistle under exposed ocean conditions, and to this end the Commissioner of Lights was instructed to place a special lighted whistling buoy on the Lurcher shoal in the Bay of Fundy for one month during which time it can be observed continuously from the Lurcher lightship, and a complete record kept of the test, which record is to be forwarded to the department by the captain of this lightship. If the Lighthouse Board is then satisfied with the completeness and success of the test above referred to, it was decided to recommend for your approval, which is now respectfully done, the adoption of the special lighted whistling buoy for the 31 places enumerated elsewhere in these minutes, the purchase of lightship whistling buoys for Halifax harbour and Blonde Rock, N.S., and the 25 standard No. 7 gas buoys. The board met at 11.30 o'clock a.m., and adjourned at 11.58 a.m. All of which is respectfully submitted for the approval of the Honorable the Minister of Marine and Fisheries, F. G. (Approved by Minister 29th July, 1905). (No further action until report of test is received). Copy given to the chief engineer, also Commissioner of Lights, 29/7/'05.

August 5, 1905.—At this meeting, 'careful consideration' was given to all applications brought forward, and attached will be found the recommendations, which are now respectfully submitted for your approval. Board met at 11 a.m. and adjourned at 12.05 p.m.

#### *Recommendations.*

Nova Scotia—Bar reef, Main-à-Dieu passage: whistling buoy to be placed 3 cables E.S.E. from Helen rock, eastern extremity of Bar reef, in about 40 fathoms of water, asked for by petition from Main-à-Dieu and recommended by Mr. Johnson, M.P.; also by agent at Halifax. Spare buoys on hand. No cost.

North Sydney bar: Department to build independent foundation for light as Public Works will probably not build any extension to ballast wharf. Chief engineer to look into this personally when in North Sydney. Mr. D. D. McKenzie, M.P., is concerned about this light.



## SESSIONAL PAPER No. 29a

Big Patch shoal: Bell buoy to be substituted for spar buoy. Asked for by petition from Port Felix through Mr. Sinclair, M.P., and recommended by Supt. of Lights. No cost. Spare buoys on hand.

Cape North, N.S.: New fog alarm. (This item was passed at meeting of board held on 15th June, 1905, but omitted in minutes). (\$20,000).

New Brunswick—Cocagne harbour: Range lights to be established on mainland in Cocagne harbour, to lead to the inner harbour anchorage. Pole light (\$500). This includes cost of lantern.

Ontario—McKay island, entrance Bruce Mines, Lake Huron: Small lighthouse to be erected here. (Boat captains plying in these waters petitioned for some aid, suggesting a gas buoy on Prout reef.) Chief engineer visited the place and reported that failing a gas buoy on Prout reef, what is wanted is a light on McKay island. (\$800).

Jackstraw shoal: To be changed to a red light; no expense.

Gananoque narrows: Gas buoy to replace barrel buoy; no expense.

Fiddler's Elbow: Gas buoy to replace barrel buoy ; no expense.

III. Total—\$21,300.

The above three changes are asked for by masters plying in these waters.

*Aids to Navigation applied for, but allowed to stand over or declined.*

Locality and details of aids to navigation applied for: No date.

26623. Dimock's point: at mouth of St. Croix river, near Windsor, N.S.; asked for by petition through Mr. Black, M.P., who recommends same; also recommended by Supt. of Lights.

25523. Avon river, Minas basin: Lightship wanted where fairway buoy now is; asked for by petition forwarded through Mr. Black, M.P., who recommends same. Inspector Hutchins recommended a gas buoy instead. To stand.

Harbour island, Darby point: Light asked for by petition through Mr. Sinclair, M.P.; known also as Holly point. To stand.

Western head, Liverpool harbour: Fog alarm asked for by petition through Hon. Mr. Fielding. Recommended by Supt. Hutchins. To stand for want of money; and Mr. F. so informed 8th August, 1905.

Middle Ledge, Isaac's harbour: Asked for by petition from Isaac's harbour; does not say what. To stand.

Larry's river: Light on breakwater asked for by petition. Breakwater not completed and consideration of establishment of light deferred. To stand.

Gannet rock and Brier island: Establishment of whistling buoy in fairway recommended by Supt. Hutchins. Not entertained.

Sydney, C.B.: Automatic buoy off harbour mouth. Asked for by Capt. Hackett; reported against by chief engineer. Refused.

St. Peter's island: Lighthouse asked for by petition through Mr. Finlayson, M.P. Recommended by Supt. Lights. To stand.

Bass river: Light on wharf; asked for by Hugh McKenzie, Truro, and recommended by Hon. Mr. Fielding. Suggested that Point is better place. Referred to chief engineer, 8th August, 1905.

Purdy's turn, Jemseg: Light asked for by petition through Hon. Mr. Emerson, who recommends same. To stand for present. No action.

March 31, 1906.—Meeting March 31, 1906. The following gentlemen appeared before the board to plead the merits of the various applications for aids to naviga-



7-8 EDWARD VII., A. 1908

tion in which they are particularly interested: Wm. Sloan, M.P., Comox, Atlin, B.C.; C. J. Smith, gen. mgr. Richelieu and Ontario Navigation Company, Montreal. Careful consideration was given all matters brought up and attached will be found the recommendations agreed upon. Board met at 11.30 and adjourned at 3.40.

\$74,380.

British Columbia—Lookout island: 30-day light. (B.C. Board of Trade asked for this, also Mr. Sloan, M.P., and recommended by chief engineer, and agent, B.C. (\$750).

Yellow island Baynes' Sound: Fog alarm asked for by Mr. Sloan, M.P., also Vancouver Shipmasters' Association. Building, \$4,000; 1½ inch diaphone, \$3,500 (\$7,500).

Pultney point: Fog horn (hand); asked for by Vancouver Shipmasters' Association; also Mr. Sloan, M.P. (\$50).

Scarlet point, Christie pass: Fog horn (hand), asked for by V.S.A., and Mr. Sloan, M.P. (\$50).

Egg island: To complete fog alarm and install machinery (\$5,000).

West coast, Vancouver island: A new station to be erected on a site to be selected; recommended by assistant chief engineer (B. H. F.) not present at meeting. (\$30,000).

Pine island: Fog alarm, new tower and dwelling asked for by V. B. of Trade and recommended by agent and assistant chief engineer (\$16,500).

Lucy island: New tower and dwelling, asked for by Mr. Macpherson, M.P., in 1904; reported favourably by chief engineer, September, 1905. (\$5,000).

To erect small lights as may be found most desirable; asked for by assistant chief engineer and included in estimates (\$2,000).

General account: This is asked for by assistant chief engineer, and is to cover travelling expenses of agency officials, general repairs, superintendence, inspection of works, salaries of engineers, &c. (\$8,000).

Ivory island, Milbank sound: Fog signal wanted; asked for by Mr. Sloan, and also by Van. S. A. The chief engineer intimated that Mr. B. H. F., assistant chief engineer, is now working on a self-contained fog alarm which might be tried at this place. No estimate of cost.

\$9,000.

Prince Edward Island—Indian point: To rebuild foundation of tower. Work very necessary and cannot be delayed, so the assistant chief engineer reports. (\$4,000).

Souris: To erect and complete the steel lighthouse provided for this station. Recommended by assistant chief engineer. (\$1,000).

General account: Asked for by assistant chief engineer, and to cover general repairs, superintendence, inspection of works, salaries engineers, &c., locally employed, and travelling expenses of agency officials. (\$4,000).

\$17,000.

Now Brunswick—Cape Tormentine: Range lights; asked for by petition sent through Mr. Emmerson and recommended by agent at Charlottetown. No estimate. Only additional cost is salary of keeper for summer, as range lights are in position and operated in winter, when *Stanley* is on route.

Fog alarms: Improvements to existing fog alarms; asked for by assistant chief engineer. (\$8,000).

Small lights: Asked for by assistant chief engineer. (\$1,000).



## SESSIONAL PAPER No. 29a

General account: Asked for by assistant chief engineer, and is intended to cover general repairs, superintendence and inspection of work, salaries of local engineers, &c., and travelling expenses of agency officials. (\$8,000).

\$112,900.

Nova Scotia.—Cape North, fog alarm. Assistant chief engineer says this was to have been done last year, but was not overtaken. Material has been purchased and machinery can be obtained from a station where a low-pressure pattern diaphone has been installed (\$7,500).

Light to be changed to a quick flashing light—recommended by Shipping Federation and asked for by commissioner of lights. More information seems to be wanted for this large vote (\$17,250).

North Sydney: Pier and light. Assistant chief engineer says this is to replace the mast light carried away by storm, and must be built in a more substantial manner than the former one (\$5,000).

Sydney harbour (entrance) Low Point light. Illuminating power to be increased and light made distinctive; asked for by Shipping Federation (\$17,250).

Cape George: Tower and dwelling to be rebuilt. The agency officials report that this tower cannot last another season. Assistant chief engineer says it has been left till last minute (\$4,000).

Port Maitland, Yarmouth county: Fog bell for end of pier (asked for by petition sent through Mr. Law, M.P., who strongly recommends same; also agent) (\$600).

Eastern Point reef, Lunenburg county: A combination gas and bell buoy; asked for by petition, and recommended by Mr. Maclean, M.P. Commissioner of lights recommends a lighted bell buoy. Inspector of lights, Nova Scotia, reports favourably. (Have one in stock, no expense).

Goillon reef, Lennox passage: Conical steel buoy to replace present spar buoy. (Asked for by Mr. Finlayson, M.P., and reported on favourably by superintendent of lights, Nova Scotia) (\$300).

Goulet beach, Cape la Ronde, Lennox passage: Iron can buoy (asked for by Mr. Finlayson, M.P., superintendent of lights, Nova Scotia, reports favourably and says there are spare buoys in stock)—no cost.

Liscomb or Wedge island. These two lights are very similar, and Capt. Johnson, of the *Lady Laurier*, recommends that one of them should be changed. (No cost).

Cumberland basin: Two black spar buoys be placed to mark the channel opposite Fort Cumberland. Also two spar buoys (one black and one red) to mark the turning point; easterly to lead into the channel asked for by Mr. Logan, M.P. and recommended by superintendent of lights, Nova Scotia) (in stock, no cost).

Yarmouth harbour, Hen and Chickens: Gas and bell buoy, to replace conical buoy (in stock).

John's cove: A black can buoy to be replaced (asked for by Mr. Law, M.P., and recommended by Superintendent Hutchins) (in stock, no cost).

Cerberus, Chedabucto bay: Asked that a whistling buoy be placed. Petition sent through Mr. Finlayson, M.P., who recommends same. Superintendent Hutchins reports favourably for an automatic whistling buoy be placed  $\frac{1}{2}$  S.W. from the Cerberus in about 26 fathoms water (one in stock).

Grand Digue, Lennox passage: Superintendent of lights, Nova Scotia, reports that mariners complain of the pole lights here, and recommends that a tower 33 feet from base to vane, like one on Freestone island, be erected—chief engineer concurs (\$2,000).

Fog alarms. Improvements to existing fog alarms (\$25,000). The inspector of fog alarms has made a partial inspection of Nova Scotia fog alarms and finds that a



7-8 EDWARD VII., A. 1908

large number require new boilers and other improvements. The assistant engineer asks for this amount, which is in the estimates.

Small lights: Not enumerated, but asked for by assistant chief engineer (\$2,000).

General account: To cover general repairs, inspection of work, salaries of local engineers, &c., and travelling expenses agency officials, and unforeseen expenses (asked for by assistant chief engineer) (\$20,000).

Cranberry island, Brier island, Cape Sable, Scattarie: To complete the installation of fog alarms at above places (asked for by assistant chief engineer) (\$10,000).

To pay for contracts already awarded, but which will not be completed before July 1 (asked for by assistant chief engineer) (\$2,000).

*Ontario (\$74,900).*

Presqu'Isle, Lake Ontario: Fog alarm wanted (asked for by Lake Ontario and Bay of Quinté Steamboat Company, one of whose steamers went ashore there in a fog; also by Dominion Marine Association, Kingston, and Mr. Smith, manager Richelieu and Ontario Navigation, who appeared personally before Lighthouse Board) (\$10,000).

False Ducks: Duplicating machinery and rebuilding lighthouse and dwelling (\$5,000). The tower of this place was struck by lightning last fall and the dwelling destroyed by fire (asked for by assistant chief engineer).

Port Colborne: To enlarge the fog alarm building and duplicate the machinery and move existing lights to suit improvement. (The assistant chief engineer says this work must be of the strongest description. Port Colborne is a most important point and the engineer should have better accommodation and duplicate machinery, as in case of a breakdown he would be helpless) (\$12,000).

Mississagi strait: To rebuild the fog alarm at this place, which is used up (asked for by assistant chief engineer) (\$10,000).

Thames river: Gas buoy to be placed at mouth of channel leading into Thames river (asked for by Mr. Clements, M.P. Have one in stock, but freight, moorings, &c., will cost \$200).

Surprise shoal, Georgian bay: Gas buoy with bell (asked for by Canadian Association of Masters and Mates); also by C.P.R. SS. Co. Recommended by Chief Hydrographer, W. J. Stewart.

Port Dalhousie: Front light on end of pier should be a red light (asked for by petition of Canadian Association of Masters and Mates) (small cost, no estimate given).

Small lights, not enumerated, but asked for by assistant chief engineer (\$2,000).

Fog alarms: Improving existing fog alarms (\$15,000). It is reported by the assistant chief engineer that the fog alarms on the lakes have not been properly inspected heretofore. A new system is being organized, and it is expected a good deal of work will be found urgently necessary in connection with the plants.

General account: The assistant chief engineer says there is large repair work to be done in this agency, such as lighthouse at Almonte, Sulphur Island, Little Current, shelter shed at Stokes bay and repairs at Bois Blanc, Chantry island, Black Bear island, Saugeen, Penetanguishene, Gull harbour, Red river and completion of works at Georges island and Collingwood (\$20,000).

*Quebec (\$144,925).*

Belle Isle high light: Illuminating power to be increased and character of light changed from fixed to occulting, 5 seconds light and 5 seconds dark (asked for by Shipping Federation) (\$1,250).



## SESSIONAL PAPER No. 29a

Belle Isle low light: Illuminating power to be increased with a new 2nd order lens showing over an arc of 240° and light changed from fixed to occulting (recommended by Shipping Federation) (\$1,250).

Flower island: Most powerful illuminant to be installed, and present light changed to one giving two flashes every 10 seconds (asked for by Shipping Federation) (\$17,250).

Point Rich, Nfld.: A triple flashing light to be provided, giving three flashes every 20 seconds (asked for by Shipping Federation) (\$17,250).

Belle Isle straits: That a beacon be erected on the Nfld coast about 18 miles west of Cape Norman (asked for by Shipping Federation) (\$150).

Cape Pine, Newfoundland: Character of light to be changed to flashing 3rd order. Illuminating power to be increased (asked for by Shipping Federation) (\$17,250).

Port Basque, Newfoundland: Illuminating power of light to be increased and light changed to a quick flashing white light (asked for by Shipping Federation) (\$17,250).

Cape Chatte: Illuminating power of light to be increased and light changed to a quick flashing white light (asked for by Shipping Federation) (\$17,250).

Father Point: Most powerful illuminant to be provided and characteristic changed to quick flashing; also that light be screened to clear Cock point shoal to the eastward (asked for by Shipping Federation) (\$17,250).

Cape Dogs: Lighthouse and fog signal. At present there is no light on the north shore from Prince shoal to Cape Salmon, a distance of 15 miles (asked for by Shipping Federation; also by general manager Richelieu and Ontario Navigation Company) (\$10,000).

Quebec harbour: Illuminating power to be increased. At present these lights are absorbed by the city's lights (asked for by Shipping Federation) (\$75).

Lark reef, mouth of Saguenay: Gas buoy to replace red conical buoy on S.E. part of the reef (asked for by Richelieu and Ontario Navigation Company). Capt. Koenig says it would be very useful, and Mr. Gregory concurs. Capt. Koenig also reports that the only buoy that will stand upright in this current is type called No. 1B form, of which there are none in stock (\$100). Commissioner of lights says if it will be necessary to get one of this class of buoy the cost will be more, as one will have to be purchased.

Point Amour: To complete work unfinished at close of navigation (asked for by assistant chief engineer). No estimate given. It is included in a bulk sum for unfinished work.

Cape Rosier: To complete work unfinished at close of navigation (asked for by assistant chief engineer). No estimate given. It is included in a bulk sum for unfinished work.

Saguenay river, Grosse Roche, Rivière du Moulin: To complete contracts and rebuilding range lights (asked for by assistant chief engineer) (\$3,600).

Cape Norman: New dwelling for keeper. Resident engineer at Quebec reports this absolutely necessary. Asked for by assistant chief engineer (\$2,000).

Small Lights: Small harbour and fishing lights, as may be considered most important by Lighthouse Board. Asked for by assistant engineer. (\$3,000).

General account: Superintendence of works, salaries of local engineers, travelling expenses, agency officials and general repairs, as may be found necessary; asked for by assistant chief engineer (\$20,000).

IV. Total, \$433,575.



7-8 EDWARD VII., A. 1908

*Aids to Navigation wanted in British Columbia—Supported by Mr. Sloan, M.P.—April 26, 1906.*

Submitted for approval of Minister of Marine and Fisheries, April 9, 1906.

Estevan Point, Vancouver Island.—First-class light wanted. Asked for by Mr. Sloan, M.P., who came before board. To be noted for discussion with minister. Referred to chief engineer.

Middle Bank, Strait of Fuca.—Lightship equipped with the most powerful light, fog alarm, and wireless telegraphy. Asked for by Mr. Sloan, M.P., who appeared before board. To be anchored about 15 miles out. Referred to chief engineer.

Cape Beale.—Fog alarm. Agent in British Columbia to experiment with booms, as suggested in report of chief engineer. Chief engineer to make personal examination of sites between Cape Beale and Carmanah and report on best one, where a first-order dioptric light and fog alarm is to be installed. Referred to chief engineer.

Pine Island.—Mr. Sloan, M.P., brought up the matter of a new tower at this place, and was informed by the chief engineer that the matter is being attended to.

Ballenas.—Light asked for at this place by Mr. Sloan, M.P.; also recommended by Vancouver S.M. Association. What is wanted is an improved light, so as to be visible all round, and a fog signal installed. Agent, British Columbia, to be asked for report.

Lund.—Light wanted. Asked for by Mr. Sloan, M.P., who intimated that it is very important.

Pitchen Sound.—Mr. Sloan, M.P., asked for a beacon here at the request of Capt. Hughes, who navigates in the vicinity. Agent, British Columbia, asked for report.

Zero or Paddle Rock.—Whistling buoy wanted. Asked for by Captain Hughes, who navigates in the vicinity, through Mr. Sloan, M.P.

Carslake Point.—Whistling buoy wanted. Asked for by Captain Hughes, who navigates in the vicinity, and recommended by Mr. Sloan, M.P. Agent, British Columbia, asked for report.

Alfred Reef.—Bell buoy wanted. Asked for by Captain Hughes, through Mr. Sloan, M.P.

*St. Mary's Island, Quebec—New Fog Alarm and Light Station.*

St. Mary's Island, Quebec.—Assistant chief engineer asked for \$20,000 for a new fog alarm and light station; also a dwelling. Mr. Allan intimated that Captain Vipond reported unfavourably on this. Stand; no action.

Bryon Island.—Assistant chief engineer asked for \$15,000 for a new fog alarm at this place. Stand; no action.

Port Daniel.—Lighthouse applied for by petition, through Mr. Marcil, M.P., who strongly recommended same. To stand.

*Shipping Federation ask that a Lightship with Fog Whistle be placed on Morin Shoal.*

Morin Shoal (near Murray Bay)—The Shipping Federation asked that a lightship with fog whistle be placed here. Inquiries to be made about a suitable vessel or buoy. Referred to the Commissioner of Lights for necessary action, 26-4-'06.

*Other Extensive Demands by Shipping Federation.*

Montreal Harbour.—The Shipping Federation asked that the ledges, reefs and shallow water within the harbour be buoyed; that entrance lights be established on the guard and Victoria piers, and a screened light put on Isle Ronde, which will show



## SESSIONAL PAPER No. 29a

when a vessel comes abreast of the Heney carriage factory. To be brought to the attention of the Montreal Harbour Commissioners, who look after the lights in the harbour. Done, 26-4-'06.

Montreal Harbour.—The Shipping Federation asked that the range lights at Hochelaga be raised a sufficient height to be visible as soon as a vessel goes within the line of range, and the lanterns and illuminating power be increased. Mr. Boucher communicated with, 26/4/06.

Cap Rouge.—The Shipping Federation asked that a light be placed on the north pier of the Quebec bridge. Bridge Company to be asked to do this. Done, 26/4/06.

Nicolet to Champlain.—The Shipping Federation asked that the necessary changes in range lights be made to mark the improvements just completed in the channel between these points. This is being done.

Isle aux Raisin.—The Shipping Federation asked that 3 buoys be placed to mark anchorage at this place. Mr. Boucher communicated with, 26/4/06.

Red Island and Princess Shoal.—The Shipping Federation ask that an additional high gas buoy be placed on the north end of Red island bank to enable mariners to use this channel, which is  $2\frac{1}{2}$  miles wide and saves two crossings. Mr. Gregory asked for report. Done, 1/5/06.

*Murray Bay to Quebec—Aids to Navigation suggested by Shipping Federation.*

Murray Bay to Quebec.—The Shipping Federation ask that the range lights Goose cape, Cape St. Joseph and Cap à l'Aigle be made distinctive. At the present time they are very much alike, and it is difficult at times to be sure of the one visible.

(a) Cap Salmon to head of North Traverse.—That this part of channel be marked by a distinct range of lights—2 traverse lights, as at present.

(b) Head of Traverse to Pillars past Channel Patch.—The Shipping Federation asked that this part of channel be marked by range lights at L'Islet, the front light to be placed on the wharf.

(c) The Pillars to Crane Island. The Shipping Federation recommend that this part of channel be marked by range lights; front light on pier now nearly completed; high light on Crane island wharf.

(d) Beaujeu Bank.—Shipping Federation recommend that this part of the channel be marked, after dredging, by range lights near St. Thomas bank and St. Thomas point.

(e) Crane Island to St. Laurent Wharf d'Orleans.—The Shipping Federation recommend that the channel here be marked by a range of lights at each end of the tangents.

Referred to chief engineer for report, 22-5-06.

*Ontario.*

False Ducks, Lake Ontario.—Gas buoy asked for for deep-water boats. Petition from Canadian Association Masters and Mates, February, 1905. Stand; no action.

Kennedy Shoal, Georgian Bay.—Gas buoy asked for by petition from Canadian Association Masters and Mates, February, 1905. Stand; no action.

Eastern Gap, Toronto.—That lights here be improved. Asked for by petition from Canadian Association Masters and Mates, February, 1905. Chief engineer announced that there is no necessity for this, since the new lighthouse is being built there.



7-8 EDWARD VII., A. 1908

Port Dover.—Buoy asked for reef on southeast side of breakwater. No action; stand until application renewed.

Port Lewis.—Gas buoy. This has been placed.

Rainy Lake.—Range lights asked for at Sand bay, above Pithers rapids. Light at Pithers point and a light and range on mainland below Pithers rapids. Asked for by captains of tow boats operating on lake. To stand. Mr. Nash, agent of department at Rat Portage, so advised, 17-4-'06. (?)

Minnicog, Georgian Bay.—Beacons leading into this place to be kept lighted at night. Asked for by Mr. Jas. Playfair, Midland, in February, 1905. Stand until application renewed, March 31, 1906.

Bronte Harbour, Lake Ontario.—Light on pier. Stand; no action.

Goderich Harbour.—Gas buoy wanted outside breakwater. Asked for by contractors of breakwater and mayor of Goderich. Stand.

Nine Miles Point.—New light wanted. Done; no action.

Cobourg, Ont.—Light keeper applied for a Chance lens lantern (red) for west pier. Stand; no action.

Port Dalhousie.—Fog horn for pier asked for by petition from Canadian Association Masters and Mates in February, 1905. Stand; no action.

Graham Shoal, off Duck Island, Lake Huron.—Gas buoy asked for by petition from Canadian Association Masters and Mates, February, 1905. Stand—no action.

Red Rock, Georgian Bay.—Fog alarm asked for by petition by masters of vessels trading on the bay, 1898. Reported against by chief engineer in 1902. Application renewed, 1905, by petition, and recommended by lightkeeper; also by Mr. Watson, M.P. Stand—no action, unless application renewed.

Kitchener Island, False de Tour, Lake Huron.—Light asked for by petition from captains navigating in vicinity. Recommended by chief hydrographer. Mr. Dymont, M.P., presses for it also. Stand.

Niagara-on-the-Lake.—Lighthouse and fog alarm asked for by Dominion Marine Association. Stand.

Niagara Shoal.—Gas buoy asked for. Stand.

Cape Hurd Channel.—Channel to be marked by buoys. Asked for by petition from mariners in 1902. Application renewed in 1904 by Mr. J. E. Campbell, Hepworth, Ont. Stand—no action, unless application renewed.

Agate Island.—Lighthouse asked for by Mr. W. C. Fremlin and Mr. J. J. Kehoe, Marksville. Chief engineer: that lighthouse on North Sister rock had been removed to West Sister rock, and there is no need of the Agate Island light. No action.

Meldrum Bay, Lake Huron.—Lighthouse asked for by petition sent through Mr Dymont, M.P., who recommends same, March, 1905. Stand.

Pelee Island.—North end light. Discontinue light. No action necessary.

Spruce Island, Parry Sound.—Permanent pier proposed by assistant chief engineer. The building of this to stand over.

#### *New Brunswick.*

Negro Head, Pisarinco harbour: Spar buoy to be replaced by bell buoy. Asked for by petition in 1904.—Stand—no action.

Machias, Seal island: Fog alarm, improvements suggested by Mr. Thomson Schmidt and Mr. D. J. Stevens. Referred to chief engineer, 21-5-06.



## SESSIONAL PAPER No. 29a

Wilmots' Bluff.—Extensive repairs required, reported by agent St. John. Referred to chief engineer, 21-5-06.

Montgomery island and Dalhousie wharf.—Improving range lights. Inspector of lights suggests changes. Referred to chief engineer, 21/5/06.

Kouchibouguac.—Range lights asked for by petition sent through Mr. LeBlanc, M.P.—Stand.—No action unless revived again.

Purdy's Turn, Jemseg river.—Lighthouse asked for by petition.—Stand—No funds—interested parties so advised, 2-5-06.

Burton, Sunbury county.—Light asked for by W. Johnson. Reported on unfavourably by agent St. John.—Stand.—No action.

Cherry island: St. John agent suggests improvements in fog signal. Chief engineer not in favour of any change.—Stand.

*Nova Scotia.*

Guyon island: Fog alarm asked for by shipmasters and also brought to attention of department by Mr. A. Johnson, M.P.—Stand.

Grand Passage.—Dwelling for keeper.—Being done.

Green Island, Holly Point, Bickerton: Capt. Johnson says these lights ought to be changed as they are misleading in misty weather.—Stand.

Kidston Island: Asked through Mr. McKenzie, M.P., that lighthouse be elevated. Superintendent of lights in Nova Scotia says light is high enough, but it might be improved.—Stand.

Neil's Harbour: Pole light wanted on end of breakwater.—Stand.

Margaretsville Annapolis county.—Fog alarm asked for by Mr. Pickup, M.P. Superintendent lights reports that interests of general navigation do not call for one, and in this the agent, Halifax, concurs.—Stand.—Mr. Pickup advised, 2/5/06.

North Ingonish, Victoria county.—Light asked for by D. D. McKenzie, M.P. Superintendent of lights reports favourably and chief engineer supports same. Owing to many more pressing wants this must stand over.—No action.

Point West Bay, Richmond county: Petition for light sent through Finlayson, M.P., who recommends same. Superintendent of lights reports that necessity for light not pressing.—Stand. Mr. Finlayson so advised. 2/5/06.

Herring Cove, Halifax county: Roche, M.P. and Carney, M.P., ask for a light on the breakwater. Superintendent of lights favourable to one, but chief engineer says light already there answers all requirements.—Stand until more pressing needs are satisfied. Roche and Carney so advised. 2/5/06.

Cumberland Basin: Two small range lights northwardly from Amherst Basin pier asked for by Logan, M.P. Reported on favourably by superintendent of lights. Must stand for more pressing aids to be attended to first.

Minudie.—Light recommended for Barrowfield head.—Stand.—No action.

Louisbourg harbour: Submarine bell for.—Stand—no action.

Yarmouth harbour: Cat Rock bell buoy to be replaced by a gas and bell buoy.

Ships' stern.—Bell buoy of American type to be substituted for present Canadian buoy. B. of T. Yarmouth ask for these changes.—Stand.

Windsor: Dr. Black, M.P., recommends that Dominion Atlantic R. R. bridge be lighted. D.A.R. asked to carry this out as promised. 2/5/06.



7-8 EDWARD VII., A. 1908

Upper Kemp Head, Big Bank shoal, Frasers' point: Three places are identical. Lighthouse asked for by petition through E. D. McKenzie, M.P.—Stand—no action until revived.

Sydney Harbour: Shipping Federation ask for a whistling buoy at Petries Ledge. Gas buoy for Livingstone shoal. Ditto near South Bar.—Stand.

Egg Island: Fog signal asked for by Shipping Federation. To be taken up when money is available.—Must stand for present.

Buoys: Shipping Federation recommend that all buoys be repainted and relettered at least once every year. Chief engineer explained that cause for complaint would be removed now that the department is getting another steamer for this agency.—No action.

Cape Fourchu (fog alarm): Oil plant recommended to replace steam plant by assistant inspector government steamers. Referred to chief engineer. 21/5/06.

Island Harbour, Guysborough county: Light asked for by petition sent through Sinclair, M.P., who recommends same. Superintendent of lights suggests Darby Point. Stand—Sinclair, M.P., informed verbally of decision of board, 28 April, 1906.

Louisbourg: New diaphone for fog alarm. Referred to chief engineer, 21/5/06.

Rankin's Island, Argyle harbour: Light asked for by petition through Law, M.P. Superintendent of lights reports favourably, but chief engineer not impressed with necessity for one.—Stand—Mr. Law, M.P. so advised. 2/5/06.

Red Bank, Avon river: Light asked for by petition sent through Dr. Black, M.P., who recommends same strongly. Report of agent Halifax not received at date of this meeting. Hold until report received.—No present action.

*Prince Edward Island.*

Charlottetown harbour: Range lights petitioned for by masters trading there and reported on favourably by the agent.—Stand.—No funds at present. Agent and petitioners so advised. 3/5/06.

June 1, 1906.—Meeting. Present: Chairman, Spain, J. F. Fraser, B. H. Fraser.

*Nova Scotia (\$1,450).*

Jordan breakwater, Shelburne tower light, 7th order dioptric asked for by wharfinger through Cox, M.P.P., who forwards same through Hon. Mr. Fielding. Recommended by superintendent of lights, Halifax, (\$700).

Island Harbour, Northwest point: Tower light 7th order dioptric asked for by petition sent through Sinclair, M.P., who recommends same, (\$700).

Dimock's point, Hants county: Light asked for by petition sent through Dr. Black who recommends same.—Recommended by superintendent of lights, N. S. What is required is to attach tower of Windsor electric light on a pole (\$50).

Hantsport: Buoy (gas and bell) to be placed at tail of bar; asked for by petition through Dr. Black who recommends same, also recommended by superintendent of lights.—No cost, have one in stock.

*Quebec (\$2,075).*

Port Daniel, west: Lighthouse applied for by petition through Marcil, M.P., who strongly recommends same. Agent Quebec says: A light would be very useful in the general interests of navigation. Resident engineer, Quebec, says: No engineering difficulties in the way. Tower, \$700; lantern, \$575; freight and erection, \$100; lens occulting light, \$700 (\$2,075).

V. Total \$3,525.



## SESSIONAL PAPER No. 29a

October 10 and 11, 1906.—President, chief engineer, acting chairman; Spain, J. F. Fraser, H. A. Allan, Captain J. W. Troup. The chief hydrographer appeared before the board and outlined a scheme for lighting the approaches to Prince Rupert which will be made the subject of a separate report. The board met 10th inst. 10.50, adjourned 4.30 p.m. 11th at 10.15 a.m., adjourned 3.50 p.m.

*Prince Edward Island (\$6,580)*

Charlottetown harbour: Range lights asked for by petition to be placed on Warren's farm, recommended by Lloyds' agent Prince Edward Island, also by agent department, (\$830).

Souris: (main sea light).—Mr. Hughes, M.P., asks that it be changed to a flash light. Agent department recommends this. Light to be made occulting and power of lamp increased (\$1,000).

Lennox Island: Range lights to guide the Indians in from their fishing grounds on dark nights. Asked for in petition sent through Indian Department, recommended by agent, (\$250).

Miscouche shoal, off Summerside: Captain Cameron, of *Empress*, which plies here asks for lighted buoy.—Recommended by agent (\$4,500).

Gaspereaux shoal, off Graham shoal: To remove present steel can buoy at Miscouche to this place when lighted buoy goes to Miscouche.—No cost.

*Nova Scotia.*

Digby Gut: Gas buoy to be placed off lantern point (Digby Gut). Have one in stock. Col. Anderson dissenting, saying that entrance is perfectly clear of danger, and is already marked by a good light and fog alarm on land.

*New Brunswick (\$7,600).*

Point Lepreaux: 3rd order flashing light. Agent says this is one of the most important and dangerous places for steamers running up Bay of Fundy, (\$7,000).

Wilmots Bluff: Small tower light to replace mast light. Recommended by agent and chief engineer, (\$600).

*Ontario (\$6,300)*

Port Burwell: Red light on end of pier, (\$200).

Northport Shoal, Bay of Quinté. Gas buoy asked for by Richelieu and Ontario Navigation Company (\$3,500).

Welcome Island, Thunder Bay, Lake Superior: 2nd class fog alarm (can use machinery that came out of Thunder Cape). Asked for by Port Arthur Board of Trade and also by Mr. Conmee, M.P., for building, (\$2,000).

Way shoal, below mouth of Blanche river: 4 range light, (\$500).

Lanterns for same (this is in the Ottawa river, and the chief engineer already has the minister's authority for erecting these lights), (\$100).

*British Columbia (\$166,820).*

Paschena Point (Beeghados Point): 1st order lighthouse, 1st order fog alarm (\$40,000); 1st order lighting apparatus (\$25,000).

Boat Point, Sarah island: Unwatched light. Vancouver Shipmasters Association asked for this, (\$2,000).

Point Atkinson: 3rd order quick flashing light (small model). Recommended by commissioner of lights after inspection, (\$4,350).



7-8 EDWARD VII., A. 1908

Middle Bank, Strait of Fuca. Lighted whistling buoy with bell, (\$8,500).

Zero Rock, Rivers inlet: Unwatched light (Captain Troup remarked that this should be done right away), (\$2,000).

Dodds' Narrows. Red light (Vancouver Shipmasters Association asked for this), (\$1,000).

Whiffin Spit, Sooke harbour: Department to pay for upkeep of this light. At present fishermen maintain it. Fraser River cannery ask department to take care of it, (\$120).

Plover Point, Mosquito harbour, Clayoquot sound: Unwatched light to be furnished; single wick lamp will do. Capt. Townshend will keep light going (\$500).

Klunugget, Grenville channel: Day beacon painted white (\$200).

Ballenas: Light to be shifted to end of island (moving tower), \$400; installing fifth order flashing apparatus, \$2,500; fog alarm previously in use by the department or Daball trumpet in use by United States, \$2,000 (cost of building). Machinery, \$1,000 = \$5,900.

Yellow Island: Foghorn previously used by department or Daball trumpet used by United States. Cost of building, \$2,000; machinery, \$1,000 (\$3,000). A fog alarm is already authorized at this place. This is to get authority to install a cheaper type.

Sisters: Fog alarm previously used by department or Daball trumpet. Cost of building, \$2,000; machinery, \$1,000.

Cape Beale: Fog alarm, 3-inch diaphone. Machinery, \$9,000; building, \$4,000. installation, \$2,000 (\$15,000).

Comox Bar: Gas and bell buoy. Vancouver Shipmasters' Association asked for something here (\$4,000).

Spanish Bank: Remove present bell buoy from Comox Bar to this place. Fraser River cannery ask for bell or whistling buoy here.

West Rock or Clark Rock, Gulf of Georgia: Unwatched light, or placed on beacon, to be built on Clark Rock (\$2,000).

Carmanah: Third order of light to be installed. Fog alarm to be improved if possible (\$14,000).

Esquimalt: Fog alarm 10,000 blow bell. Nanaimo pilots complain that at present there is no guide to lead them in (\$500).

Cape Mudge: Larger reflector to be put here to show down gulf. Captain Troup says that at present light cannot be seen further than six miles out in gulf (\$50).

Chatham Point: Bell buoy on Beaver Rock with tide bell attachment (\$5,000).

Christie pass: Light to be made white with red sector only over Noble island (\$50).

Fog rocks, Fitzhugh sound: Unwatched light. Col. Anderson in favour of light-house with watched light (\$2,000).

Swan rock, Rivers inlet: Spar buoy (\$25).

Gibson island, entrance to Skeena: Spar buoy (\$25).

Tree Bluff, Chatham sound: Iron buoy off end of spit (\$300).

Skidigate: Iron buoy (\$300).

Lucy island: Hand foghorn (\$25).

North Skeena passage: Buoy on rock between Inverness cannery and North Pacific cannery; chief hydrographer to place this next year—No charge.

Village island: Beacon on rock outside Village island, Port Essington (\$800).

North Skeena passage: Small iron buoy on rock between Inverness cannery and North Tree point; chief hydrographer to look after it (\$300).



## SESSIONAL PAPER No. 29a

Gibson reef, off Gibson island: Unwatched light, Watson rock (\$2,000).

Walbeau rock, Pointer island: Steel buoy (\$300).

Morning reef, Klawnugget: Unwatched light (\$2,000).

Ledger's reef: Gas buoy on reef off McNeill's point, Mr. Haddington island (\$3,500).

Ripple shoal: Can buoy (\$300).

Race point, Porlier pass: Increasing arc of front light in Porlier pass to make it visible all round (\$150).

Siwash rock: Spar buoy (\$25).

Victoria: Beacon lights in harbour to be attached for electricity with cable recently purchased from the War Department; laying cable (\$100).

Prospect bluff: Installing fog alarm at lighthouse (\$5,000).

Sands head, Fraser river: Lighthouse to be moved out to point (\$3,000).

Sands head, Fraser river: lighted buoy to be placed at point temporarily until lighthouse moved (\$10,500).

VI.—Total, \$187,300.

February 6, 1907.—Meeting. Present: Chairman, Chief Engineer, Spain, H. A. Allan and W. H. Noble, in absence of Commissioner of Lights. The following gentlemen appeared before the board to plead the merits of the various applications: Dr. J. B. Black, M.P., Hants county, N.S.; D. Finlayson, M.P., Richmond county, N.S.; Michael Carney, M.P., Halifax; Mayor McIlwreith, Halifax; Mr. Bell, president Halifax board of trade. Mr. A. N. Maclean, M.P., Lunenburg, was notified when the meeting would take place, but he found it impossible to be present. The following departmental officials were present: Mr. Lord, Charlottetown; Harding, St. John; Hutchins, Superintendent of Lights, N.S., Kelly, Superintendent, N.B.; O'Farrell, Inspector Lights, Quebec, and Captain Koenig, master C. G. S. *Druid*. Board met 10.30 a.m.; adjourned 5.30 p.m.

*Nova Scotia (\$33,300).*

Mitchener's point, Avon river: Small light asked for by Dr. Black, M.P. Tower and building, \$600; lantern and apparatus, \$200; land and right of way, \$100 (\$900). Tower, 4 feet; lantern, 7th order lens.

Madam or Big island: Instead of a lighthouse as asked for on the south end of Janvrin island, the board decided to put a combined gas and whistling buoy on the Cerberus instead of whistling buoy authorized by the board March 31 last. Cost of combined gas and whistling buoy, \$6,000. The board also decided to place an American bell buoy on Peninsular shoal, instead of the combined gas and bell buoy recommended by Superintendent of Lights; in stock, no cost.

Fourchu harbour, Richmond county: Light asked for by Finlayson, M.P. Wooden tower, \$1,000, and 5 ft. wooden lantern; 7th order apparatus. Also decided to shift the bell buoy here to mark Pot rock as soon as lighthouse is established.—Apparatus in stock, no cost.

Petit de Grat, Richmond county: Back range light, recommended by Finlayson, M.P. (\$1,000).

Cole harbour, Guysborough county: Establishment of small inner harbour light in Mr. Munro's house there. No cost for instalment; maintenance, \$50 per annum.

Cape George, Antigonish county: New lighthouse, 10 ft. lantern, 3rd order quick flashing light (\$10,500).

Halifax harbour: The question of replacing the buoys in the harbour by a light-ship was allowed to stand until new large buoy is tried.—No cost, one in stock.

Dartmouth: New lighthouse. Decided that steps should be taken to secure the



7-8 EDWARD VII., A. 1908

land recommended by Mr. Hutchins for site this year, and that an estimate be submitted to the board of the cost of a steel skeleton tower, for future consideration. Land required for new tower to be built later (\$200).

Shelburne harbour: Bell buoy to replace can buoy on 'Jig rocks' (\$700).

Glace bay: Range lights and spar buoys. Asked for by A. Johnston, M.P. (\$2,000).

Mabou harbour: The recommendation of the superintendent of lights, *i.e.*, that two new range lights be built here was approved by the board, and matter will be referred to chief engineer for working out of details.

Cape Sable ledges: A combined gas and whistling buoy on S.W. ledge. Asked for by Mr. Fielding (\$10,000).

Port Greville, Cumberland county: Range lights. Asked for by Mr. Logan, M.P. (\$1,000).

*Prince Edward Island (\$17,000).*

Panmure island, at entrance Georgetown harbour: A second-class diaphone building and apparatus. Asked for by Hughes, M.P. (\$10,000).

Entrance to Murray river: Whistling buoy to be moved from Indian rocks to Murray river entrance.

Indian rocks: Small sized gas buoy to replace present bell buoy (\$3,500).

Point Prim: Small sized gas buoy to replace present bell buoy (\$3,500). These three asked for by Hughes, M.P.

*New Brunswick (\$74,250).*

S.E. end Partridge island: Combined gas and bell buoy. (Agent N.B. asks for this.) Exact location to be arranged by the agent, captain and pilots—In stock, no cost.

Long Point, Belle Isle bay: Small pole light, land mast and lamp (\$300).

Mispec harbour: An electric light on one of the ends of the breakwater. Asked for by agent. (Carried on basis of cost.)

1. East Head, Musquash: Fourth order apparatus (modern quick flashing light). Present lantern on a new tower and repairs. Asked for by agent N. B. (\$5,000.)

2. Cape Spencer: Fog alarm, \$10,000; lighthouse tower, \$3,000; telegraph apparatus, \$2,000. (Mr. Stockton, M.P.), (\$15,000).

Heron islands, L. station (Restigouche river): Removal of tower and placing it on new foundation (\$400). New lantern and fourth order lens with petroleum vapour lamp, to be provided out of stock. Asked for by Inspector of Lights, N. B.

Relief L. S. to replace *Lurcher*. Decided by the board that the L. S. *Anticosti* should replace *Lurcher* when that vessel is repaired next winter. The details of this arrangement to be settled in department. (*Lurcher* file is No. 20198 M.)

Gannet Rock: First-class diaphone. Machinery, \$10,000. building, \$10,000 (\$20,000). The board decided that in the intervening time bombs be fired off every five minutes during a fog. Asked for by St. John board of trade.

North-western ledge off Brier island: Automatic gas and whistling buoy. (St. John board of trade.) (\$9,000.)

Southwest ledge, Brier island: Automatic gas and whistling buoy. (St. John board of trade.) (\$9,000.)

Round reef, St. John harbour: Spar buoy on south side of round reef (\$50).

Swallow Tail light, Grand Manan: Light to be changed from fixed to revolving (\$500).



## SESSIONAL PAPER No. 29a

Beacon light, St. John harbour : To be improved to an occulting white light. (Asked for by St. John agent.) (\$500.)

Wilmot's bluff light: New site of lighthouse and 7th order apparatus. (Asked for by St. John agent.) (\$1,000.)

3. Cape Jourmain light, Northumberland strait: To be improved to 4th order quick flashing light (\$2,000). Stronger light asked for by N. B. agent.

4. Miscou light, Bay des Chaleur: New lantern and central panels of 3rd order, double flashing apparatus. Improved light asked for by agent, N. B. (\$5,000).

5. Escuminac light: To be improved to 3rd order flashing light, to be used in present French lantern. Details to be arranged by Commissioner of Lights. Cost apparatus. (Asked for by N. B. agent.) (\$6,000.)

Portage island light, Miramachi river: To be improved to a revolving white and red light or a 4th order occulting apparatus. (Asked for by agent.) (\$500.)

6. Flower island: Central rings, 3rd order apparatus to be placed in present lantern and tower. Already provided for, but only authorized by the board now. (Asked for by Commissioner of Lights.) (\$2,000.)

*Quebec (\$23,700).*

English point, English bay: Lighthouse asked for by W. M. Dobell, Quebec; also Shipping Federation.

Point Echourie light: Moving present tower and making a more distinctive light (\$1,000). Recommended by Inspector of Lights and by agent, Quebec.

Bicquette fog alarm station: Machinery for duplicating fog alarm, \$8,000; chge. building, \$2,000 (\$10,000). Modern quick flashing apparatus and new lantern. (Old fog alarm in very bad condition and new lighting apparatus is necessary.) (\$10,000.)

Morin shoal, near Murray bay: One of the old L. Ss. on Lake St. Peter is to be utilized to mark the shoal. No cost.

Red island L. S., River St. Lawrence: To be kept where she is and a large can buoy is to be located at her former station. Can buoy in stock.

Ile Vache Marine, Esquimaux point: Two small pole lights. (Asked for by Girard, M.P.) (\$400.)

Moisie river and bay of Seven islands: A buoy at entrance to bay of Seven islands. In stock, no cost.

Magpie, north shore (Gulf St. L.): Two pole lights. (Asked for by Girard, M.P.) (\$300.)

Part II. appears as an addendum to these recommendations. It includes items or applications, numbering 35, which were either refused or held over. Some other unimportant matters were put under way.

VII.—Total \$148,250.

March 6, 1907.—Meeting—Present: Chairman, Chief Engineer, Spain, J. F. F., Allan, B. B. Kelligher, chief engineer G. T. Pacific, and C. J. Smith, G. M. R. and O. Nav. Co. were present; also W. J. Stewart, Chief Hydrographer; U. P. Boucher, agent, Montreal. Board met 10.45 a.m.; adjourned 3.30 p.m.

*British Columbia (\$20,000).*

Vicinity Prince Rupert, Marion rocks or Ellinor rock : Gas buoy to be established in the better locality after survey is completed this year, and a concrete masonry day beacon; the danger left unbuoyed. Gas buoy, \$3,000; day beacon, \$1,000 (\$4,000).

For a lighthouse outside in best locality. Location to be decided after survey completed in the vicinity of Holland rock or White Top rock. Small lighthouse with dwelling; 5th order lens (\$5,000).

Casey point: Range lights (\$5,000).

Further aids (\$6,000).



7-8 EDWARD VII., A. 1908

*Quebec (\$22,000).*

Cap à l'Est: A single wick Wigham lamp; the R. and O. Nav. Co. undertaking to maintain it without charge, as agents of department. One in stock, no cost.

Six gas buoys, \$3,000 each, to mark the curves and tangents in Lake St. Peter (\$18,000).

Buoy Q45 to be replaced, to mark shoal opposite Cap Santé. In stock, no cost.

Entry island, Magdalen islands: Light to be strengthened to 4th order lens and occulting light, \$2,000; and a whistling buoy to be placed off eastern end of Entry island. In stock—no cost.

Goose cape light: To be changed to a 4th order occulting light, \$2,000.

*Manitoba (\$6,000).*

Lake Winnipeg: Wigham light on piles at mouth of Red river. In stock—no cost. Public Works to be asked to provide the group of piles to carry the lamp.

Warrens Landing (at the approach to): 2 pairs of range lights, \$3,000

Balck river (approach to): Gas buoy recommended, if found possible, \$3,000.

*Newfoundland (\$13,000).*

Cape Pine: Fog alarm recommended by Shipping Federation. Machinery, \$8,500; building, \$3,500; installation, \$1,000, \$13,000.

*Nova Scotia (\$2,500).*

Cumberland basin (head waters), Bay of Fundy: 2 small range lights northwardly from Amherst basin pier. Asked for by H. J. Logan, M.P., \$1,200.

Cape Sharp light: Light to be strengthened to 4th order lens and 25mm. petroleum vapour light, \$1,000.

Eastern passage—entrance: Automatic buoy between Cape Negro island and Black point, just outside of Budget shoal. Asked for by Mr. Fielding. In stock—no cost.

Island harbour light: To be changed from a fixed to an occulting light. Recommended by Mr. Sinclair, M.P., \$300.

*New Brunswick (\$22,000).*

South point light, Brier island: Light to be made similar to that on Gannet rock. Asked for by St. John (N.B.) Board of Trade. Change to be made as soon as possible, \$20,000.

Ward's point, Westmoreland county: Small diaphone plant, \$850; building, \$1,150. Recommended by Mr. Emmerson, \$2,000.

*Ontario (\$11,800).*

Halfway between Windmill point, on Ile Perrot, and L.S. No. 3, Lake St. Louis: Gas buoy, \$3,000.

Brockville narrows—abreast of head of 1st island above Brockville: Gas buoy, \$3,000.

Ottawa river: Small light for north side Jones' island, 7 miles below Carillon, \$800.

Port Dalhousie: Fog alarm. Recommended by Dominion Marine Association, \$2,000.

Southampton: Gas buoy off north end of the 'Spit' from Chantry island, \$3,000.

VIII.—Total, \$97,300.



## SESSIONAL PAPER No. 29a

Part II.—Consisting of 64 applications left over or put in way of being dealt with.

Meeting, April 17, 1907. Present: Chairman, chief engineer, Spain, J.F.F., H. A. Allan; also Joseph Girard, M.P.; Geo. Parent, M.P.; J. H. Sinclair, M.P.; Francis King, secretary Dominion Marine Association; James H. Hall, vice-president Ottawa Forwarding Company; Captain Clark, Ottawa Forwarding Company; Captain Noonan, manager Rideau Lakes Navigation Company. In the afternoon, the commissioner of lights moved, seconded by Commander Spain, that certain recommendations which had previously passed the board be reviewed. A difference of opinion having arisen between the chief engineer and commissioner of lights relative to certain technical points, the chief engineer thought he would submit his side of the argument to the minister. The chief engineer's memorandum has been prepared and is now in my hands. I propose to refer the chief engineer's objections back to the board, in order that the commissioner of lights may have an opportunity of replying to the same, when the whole question will be reconsidered.

*Nova Scotia (\$8,048).*

Bass river, Colchester county: Small light on wharf. Recommended by Mr. Fielding, \$800.

Cape Sharp: Fog alarm—increasing power of present alarm. Asked for by assistant chief engineer, \$4,000.

New harbour: Courtney whistling buoy to replace bell buoy. Recommended by Sinclair, M.P. In stock.

Little Liscomb: Light contingent on favourable report from agent. Recommended by Sinclair, M.P., \$2,000.

Iron can buoy, painted black, to be located about  $1\frac{1}{2}$  cables south of Horse rock. Recommended by superintendent of lights. No change to the buoy known as 'Spry Bay bell,' \$300.

Gunning point, near entrance to Tanners pass, Black rocks: Small bell buoy. Recommended by A. K. Maclean, M.P., \$474.

Grand river, Richmond county: Harbour bell buoy granted, provided department can maintain it (chief engineer dissenting). Recommended by D. Finlayson, M.P., \$474.

Cape Argos shoal, eastern entrance Strait of Canso: Whistling buoy. Carried, contingent upon favourable report from inspector of lights. Recommended by Mr. Sinclair, M.P. In stock—no cost.

*Quebec (\$4,515).*

Sault au Mouton: Two pole lights. Recommended by Girard, M.P., \$500.

Ste. Anne de Beaupré and Cap Brulé Channel between: 2 ranges lights. Recommended by Parent, M.P., \$4,000.

Gascons, Bonaventure county: Fog horn (hand). Recommended by Marcil, M.P., \$15.

*Ontario (\$29,050).*

Easterly end Pigeon island, Ottawa river: Wigham 30-day light. Tower lamp in stock. Contingent on favourable report from chief engineer, after inspection. Recommended by Dominion Marine Association, \$200.

Sney channel, above Dickenson's Landing: To be buoyed, as in past years. Recommended by Dominion Marine Association. No cost.

Brighton harbour: Illuminating apparatus of outer pair of range lights to be strengthened. To be taken from Prescott stock. Recommended by Dominion Marine Association.



7-8 EDWARD VII., A. 1908

Eastern Gap, Toronto harbour : Light to be changed from a 6th to a 4th order. Recommended by Dominion Marine Association, \$1,000.

Campbell rock, Georgian Bay, about 9 miles south of Killarney : Spar buoy. Recommended by Dominion Marine Association, \$50.

Hope island, Georgian Bay: 3" diaphone, \$8,500; building, \$4,500. Recommended by Dominion Marine Association, \$13,000.

Jackfish, Lake Superior: Small light. Recommended by Dominion Marine Association and C.P.R., \$800.

Point Porphyry, Lake Superior: Fog alarm; 3" diaphone, \$8,500; building, \$4,500. Recommended by the Dominion Marine Association, \$13,000.

Flower-pot island, Georgian Bay: 1" diaphone, to run by an oil engine. Recommended by chief engineer, \$1,000.

IX.—Total, \$41,613.

PART II.—30 other applications were left unfinished.

June 5.—Meeting—Present : Chairman, chief engineer, Spain, J. F. F., H. A. Allan, Captain J. W. Troup. The Lighthouse Board recommend the Minister of Marine and Fisheries that wireless telegraph stations be established, as explained before the board, at or in the neighbourhood of Estevan point, Pachena point, Cape Lazo, Point Grey and Victoria. 2nd. That it is desirable, in the interest of efficiency and economy, that the operators of wireless stations, when located at light-stations in British Columbia, should also be employed as fog alarm engineers and lightkeepers at those stations, their salaries being increased to cover the extra work involved. At my request, the chief engineer took the chair after the intermission for lunch.

*British Columbia (\$49,350).*

Kelp reef, Hero straits: Unwatched light (recommended by agent), \$2,000.

Helen point, Active pass : Automatic gas and bell beacon, \$2,500, and freight and installation, \$500.

Beaver rock, Chatham point : Chief engineer moved, seconded by Captain Troup, that an automatic gas and bell beacon replace the tidal motor bell at Beaver rock, Chatham point.

Prospect point light: To be changed to a powerful occulting red light—petroleum vapour light and screen. Recommended by agent, \$1,000.

Gillard island, Eucletan rapids: Wigham light on N.E. point of island. Recommended by agent and Captain Troup. In stock—no cost.

Skidegate harbour, Lawn Hill, Queen Charlotte island: Gas buoy to indicate entrance to this harbour, instead of iron buoy granted October 10 last. Suggested by agent and recommended by Captain Troup, \$3,750.

Tree bluff: Gas buoy, instead of iron buoy granted October 10 last. Recommended by Captain Troup. In stock—no cost.

Entrance island light, Quatsino sound: Small permanent light to replace present 31-day light. Building, \$2,000; apparatus, 5th order, \$400. Recommended by agent, \$2,400.

Clayoquot harbour entrance: Range lights, \$4,000; Beacon on Half-tide rock, \$2,000; two platform buoys, \$200—to be provided for next year. Recommended by Sloan, M.P., and H. C. Brewster, M.P.P., \$6,200.

Ledge reef: The gas buoy placed on L.R. off Macneill point is to be moved to the south end of the dangers off Haddington island, so as to permit of the passage north of Haddington island being used. Recommended verbally by Captain Troup.

Leading island, Kyaquot sound : Wigham light or lights, if found necessary and possible to range them, to be provided by department and maintained by Captain



## SESSIONAL PAPER No. 29a

Balcom, of the Pacific Whaling Company. Recommended verbally by Captain Troup. No cost.

Lewis rock beacon, Baynes channel: Wigham light. Recommended verbally by Captain Troup, \$1,000.

Solander island, Triangle island, or other point: Recommended that the department be authorized to order one first-class lighting apparatus for the west coast of British Columbia. Location to be decided later, \$30,000.

*Ontario (\$100).*

Eastern entrance to Toronto harbour: Existing bell at end of harbour to be improved. Canadian Association of Masters and Mates, Toronto, ask that the fog horn at eastern entrance Toronto harbour be placed at outer end of pier.

Meaford harbour, Georgian Bay: Gas buoy on end of Meaford breakwater to be removed and replaced by an electric light and an electric range light near elevator. Asked for by Meaford Board of Trade, \$100.

X.—Total, \$49,450.

PART II.—24 applications were left unfinished.

*Recapitulation of Amounts voted by Board.*

No. 1—June 21, 1905.. . . . .	\$ 341,000
2—July 24, 1905.. . . . .	368,500
3—August 5, 1905.. . . . .	21,300
4—March 31, 1906.. . . . .	433,575
5—June 1, 1906.. . . . .	3,525
6—October 10 and 11, 1906....	187,300
7—February 6, 1907....	148,250
8—March 6, 1907.. . . . .	97,300
9—April 17, 1907.. . . . .	41,613
10—June 5, 1907.. . . . .	49,450
<hr/>	
Total for three years.. . . . .	\$1,691,813
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Average per year.. . . . .	\$ 563,937



## ANTICOSTI LIGHTSHIP.

## MARINE AND FISHERIES DEPARTMENT.

In examining into the working of this department we have found great difficulty in obtaining what may be called whole views of anything. The letters to and from the different agencies are not consecutively numbered and filed in chronological order, as we think should be done. They are not numbered at all, but are arranged in files according to their subjects ; and on the same files are placed copies of the replies made to them, with perhaps copies or originals of any relative documents. This system seems to have been adopted partly to meet occasional demands from the members of the House of Commons for complete files of letters connected with some matter which the House was inquiring into. When such a demand is now made the requisite file of letters can be produced at once. The system is also a convenience to the officer conducting the correspondence, since it enables him with the least possible trouble to see the whole previous history of the matter being dealt with. But if it has these advantages they are much more than counterbalanced by the obvious fact that almost anything in the shape of efficient inspection of the department becomes all but impossible. To overhaul the management of even one agency of the department might mean the necessity of referring, at enormous labour, to over 20,000 files of letters. Hence the great difficulty of obtaining whole views of anything.

The department is practically swamped with correspondence—100 to 120 letters a day being about the average. Each letter has to be put on the file to which it has relation, and that means a day's work of the 'records' staff of the department (consisting of three officers). Next morning the files are distributed among the different officials to be answered. A stamp being put on each letter: 'Referred to accountant' ; 'referred to chief engineer' ; 'referred to commissioner of lights' ; 'referred to Mr. Stumbles' or 'referred to——' the special name being filled in.

The custom has been to assume that everything has to be formally settled by the head of the department—the deputy. Each letter has to be answered by some one in the department who is supposed to be 'au fait' with the subject, or at any rate to give his attention to it. A letter is prepared by him, but the deputy signs it, knowing often little or nothing about it, and having no time to inquire. Hit or miss the letter goes, and in many cases it is found later on that it was written in ignorance of or conflicting with previous correspondence or instructions, and therefore calculated to bring reproach and discredit on all concerned. But nobody is the wiser for all this. It is regarded as unfortunate perhaps, but more or less inevitable in the nature of things. Certainly nobody is punished for it. The rush of unorganized work and the consequent jumble goes on as before.

While the deputy is nominally responsible for whatever is done in his department, the administration of the department shows that he is in point of fact held responsible for nothing. He, as head of the department, assumes to regulate everything, but he regulates very little. His signature is necessary to all documents because the law requires it, but in his absence some other signature is perfunctorily supplied, and it is held to do just as well.

When things are decided upon, such as important contracts, requiring the most careful and strenuous attention the papers are all duly signed and things are then allowed to take their course. Somebody or other is supposed to look after the business and in a kind of a way three or four or half a dozen people put their oars in at different times and places, each one being supposed to have some authority, because his title would indicate that ; but they are as likely as not to clash with each other, or at any rate to produce anything but the result originally intended.



## SESSIONAL PAPER No. 29a

There are officers enough in the department, both inside and outside, to do all the work efficiently, if they were properly organized, but there is no efficient organization. The only attempt at it is the appointment of men whose titles would seem to indicate what their duties are ; but those duties have never been specifically defined. There is no record of anything of the kind, and there are no written or printed rules and regulations known in the service. It is practically impossible to fix responsibility upon anybody. A plausible explanation is always forthcoming for everything that goes wrong, and as apparently there is always more than one so-called responsible officer concerned, and usually three or four, there is no difficulty in explaining everything away.

*Anticosti.*

To illustrate the kind of administration that goes on in the department, we have at considerable labour gone over carefully two or three files of correspondence in connection with the *Anticosti* lightship.

1904.—In July, 1904, this lightship was being fitted out for her station, and the Quebec agent, under whose supervision she is supposed to be, writes to the deputy (July 25) requesting him to please furnish the lightship *Anticosti* with a complete set of charts for the River and Gulf of St. Lawrence, a nautical almanac, azimuth table, pointers, deck and engineer's log books, extracts ship's log, chronometer and stationery complete for the ship as soon as possible. (This letter is marked 'Commander Spain, 29-7-'04.')

On August 3, nine days afterwards, the deputy writes back to the Quebec agent, instructing him to procure and send to *Anticosti* lightship first opportunity, one nautical almanac, also be good enough to send here a list of the stationery that is required for the lightship. The other supplies mentioned will be ordered from Ottawa. A memorandum is made out for Mr. Walsh to this effect: 'The following articles are required for the *Anticosti* lightship ; 1 mate's log, 1 chief engineer's log, 50 extracts of ship's log.

On August 4, Quebec agent replies: 'Your letter August 3, I beg to report that Capt. Couillard was furnished with a few articles of stationery here, but he asks that the department make up what they think he will require. As I had no pay-lists on hand I could not furnish him with any. Will you please furnish these also. I have obtained a nautical almanac which I will send the *Anticosti* first opportunity. Will you please furnish the other supplies asked for.' (Across the lower left corner of this letter was written in a very shaky hand: 'Will the deputy minister please cause a list of stationery to be made out.'—M. F. W.

On August 8, the deputy again writes Quebec agent: 'I have given instructions that pay-lists be sent to your address. You will be good enough to send me a list of stationery supplies that this lightship will require, as it is impossible for the department to know what is wanted.' This letter is initialled by O. G. V. S.

November 2.—Quebec agent writes deputy: 'Please inform me by return mail if possible when the *Anticosti* is to leave her station for Quebec. I understood it was to be after November 15. The steamer *Aberdeen* will proceed below, Monday morning, 7th inst., and could give the information *en passant*.'

November 4.—Deputy replies: 'The vessel is to remain on her station as long as possible, having due regard to her safety, and taking into consideration that she is to winter in Louise basin. You will instruct the captain of the *Aberdeen*, leaving 7th inst., to give this information to the *Anticosti*.'

November 7.—Quebec agent telegraphs that the *Anticosti* has left her station for unknown reasons. Deputy replies: '*Anticosti* must keep her station until close of navigation. Do everything possible to send her back promptly, and report reason for leaving without orders.'



7-8 EDWARD VII., A. 1908

November 8.—Deputy instructs Gregory to get from captain of *Anticosti* a written statement why he left station without orders.

On the same day, the following letter went from the department to the Quebec agent: 'Referring to my letter August 8, requesting you to send me a list of stationery supplies that this lightship will require, as the department does not know what is wanted. I have to remind you that no reply has yet been received to this communication. You will please forward the list with as little delay as possible.'

*Gregory advises arrival of 'Anticosti' and gives captain's reasons for leaving station. Agent had no official information of captain's orders.*

November 11.—Quebec agent telegraphs and writes deputy: '*Anticosti* arrived. Captain reports, obliged to leave on account of shortness of chain and defective shackles. Believed it impossible to remain on station during present heavy weather, after riding out some late storms. All his officers same opinion. Shall I prepare to pay off crew and put ship in winter quarters? Engines require considerable repairs. Mailing report. Capt. Couillard states that he would not have left the station before the date fixed by Commander Spain, and given to him (15th inst.) but was obliged to do so for the reasons stated in my telegram. I had no official information of such orders.' Gregory, the Quebec agent of the department, 40 years continuously in the service, apparently cannot fit out a lightship without writing to the department at Ottawa for every little thing required—things which he should know more about than any other man in the department or out of it. The people he asks for help (in the department) know less about it than he does, and they refer back to him. He falls back on the captain; and the captain in his vague ignorance can do nothing but ask that the department make up what they think he will require. Instructions about a matter of stationery for the vessel are bandied back and forth until the vessel had left her station for the season and was on her way back to Quebec. The last demand for the list of stationery being made on the Quebec agent by the department on the same day that the department was telegraphing all round that the vessel had left her station. The captain apparently had orders from Commander Spain which neither the Quebec agent nor the deputy at Ottawa was aware of. Query; Under whose orders was this captain acting?

*Gergory complains of the Department ignoring him in giving orders to his Subordinates.*

After it is all over the agent respectfully suggests, in the interest 'of the public service, and for the maintenance of discipline and order in this agency, that all instructions given to any officers in its employ, information of the same be given to me, so that I may take note of the same in my order book, as I do not trust such important matters to my memory, and it would also prevent confusion.' This, after 40 years' service.

*Gregory on Ship's Condition.*

November 11.—On same day Quebec agent writes (letter apparently not on file): 'It is quite evident that there is considerable to be yet learned and done before that vessel (*Anticosti*) can be made perfectly reliable. She leaks considerably, above water line.'

*Will require considerable overhauling of her engines and connections.*

On her way up she bent one of her excentric rods, opposite Cape Chatte, about five miles off the land, and lost five hours trying to repair it. Had this occurred on her station during a gale she would have parted with her chain. Captain Couillard says the chances are she would have gone ashore. She will require considerable overhauling of her engines and connections.



SESSIONAL PAPER No. 29a

*Suggests new method of mooring vessel, which he thinks would be the most reliable.*

I would respectfully suggest some improved means of mooring that vessel, as I have no great faith in mushroom anchors of the size she carries. I understand they only weigh about 3,000 lbs. We moor some of our gas buoys with a 5,000-lb. sinker on what I believe is a better bottom than they have at Heath point, Anticosti. From my conversation with Commander Spain, I am under the impression that a very heavy dead weight in the shape of stone, with moorings that can be floated some way, so that the *Anticosti* can pick it up, would be the most reliable means of anchoring that vessel. (Commander Spain, 1-2-, '05; answered, 9-2-, '05.)

*'Anticosti' goes into Winter Quarters.*

November 11.—Deputy to Gregory: 'Place *Anticosti* in winter quarters. Pay off crew, except those required to look after ship.

*Anticosti's cables to be entered free of duty.*

November 16.—Gregory telegraphs Deputy: 'To save demurrage please send to me permit to pass entry for cables for *Anticosti* lightship.'

Deputy replies: 'Commissioner of Customs has telegraphed Collector to pass your entry cables for *Anticosti* free. Printed forms will be sent you by to-day's mail.'

*Captain suggests change in hawse pipe.*

November 18, 1904.—Captain Couillard writes to Deputy, through Quebec agent: 'I humbly suggest that some change should be made in the actual arrangement for the mooring of the *Anticosti* lightship. The present hawse pipe is laid at an angle of about 90 degrees, which makes it a very hard job to take in and out, and very dangerous and difficult to secure when the anchor is hanging at the hawse pipe. My suggestion would be that another hawse pipe be made with an angle of 45 or 50 degrees—then the chain would be lighter for the windlass to heave; and, having almost a fair lead the anchor would work in and out the hawse pipe without any aid. The windlass would be able to work an anchor much heavier than the one now in use, which is needed for the permanent anchoring of the lightship on her station.'

*Heavier anchor wanted; should be at least 8,000 lbs.—Vessel should be docked, painted and seam and butt overhauled—Main deck, electrical apparatus, fog diaphone and many other things require attention.*

The anchor should be at least 8,000 lbs. I suggest also that the lightship be docked and her bottom painted, and seam and butt overhauled as she leaks considerably about her top work. I understand all new ships leak more or less after heavy labour at sea, for a time. Such being the case with the *Anticosti*, I strongly recommend a good overhauling. The main deck also requires to be re-caulked. The electric apparatus also needs to be overlooked, as well as the fog diaphone, which has proved to be defective in regularity of sounding. I recommend all shackles to be clinched instead of iron pin in cross pieces of shackles. A watch or pilot house would be a good combination for the comfort as well as for the good maintenance of the watch in bad weather. The cabin also needs some alterations, and more room is required for the use of officers living in the cabin. Enclosed you will find a sketch of the bow of the lightship with her actual hawse pipe and the one suggested.

*Gregory encloses above report and agrees in the main with it, but sees no reason for docking vessel—Wants to know what action to take.*

November 23.—Gregory encloses above report and confirms it in such a way as to indicate that he may possibly have inspired it. About docking the lightship, however,



7-8 EDWARD VII., A. 1908

his letter dissents from the report and says: 'I can see no reason for putting this vessel into dock if she does not leak under the water line. I am perfectly well aware that all new vessels leak more or less from heavy labouring at sea, and such no doubt is the case with the *Anticosti*. She will therefore require overhauling and re-caulking. The electric apparatus also requires to be overhauled and put in good working order. The fog diaphone has been found to be very defective also. Please inform me at the earliest possible what action to take in this matter. (Referred to Commander Spain, 30-11-'04).

December 1.—Deputy to Gregory: Your letter of 29th November (copy not given). Make arrangements to put the *Anticosti* lightship into dock for a short period, so as to enable her to be re-caulked for her next season's work.

December 1, 1904.—Gregory incloses log of *Anticosti* from November 11 to 30.

*Coal consumed by Lightship.*

December 21, 1904.—Deputy wants to know what amount of coal was used by the *Anticosti* from the time she left Quebec till she returned to winter quarters—the elapsed time and the average consumption of coal per day?

January 3, 1905.—Gregory's acct. replies: 287 tons, 103 days,  $2\frac{3}{4}$  tons per day.

The captain's weak excuses for abandoning his station were apparently accepted without question or investigation; and the ship was put into winter quarters, with a programme for alterations and repairs drawn up by her captain and the agent of the department, which might not have been thought excessive for a vessel that had sailed round the world, but for a comparatively new lightship that had been on duty only 103 days, and lying at anchor the whole time, seems very extraordinary.

*Gregory instructed to have vessel's engines and connections thoroughly overhauled—  
Diagram showing how 'Lurcher' lightship is moored.*

February 9, 1905.—Deputy to Gregory. Instructs him to have the engines and connections of this vessel thoroughly overhauled as soon as possible, so as to enable her to proceed to her station off Heath Point immediately at the opening of navigation. In regard to the moorings of this lightship I inclose for your information a diagram from Commander Spain of the way the *Lurcher* lightship is moored. These moorings have enabled this vessel to hold through the very severe gales of wind that have prevailed on the Nova Scotia coast for the last two months; and it appears to the department as the best means of mooring the *Anticosti*. You will have a copy made of this diagram and return it to Commander Spain as soon as possible.

*Gregory writes about anchors but cannot get what is wanted.*

March 3, 1905.—Gregory to Depy.—Your letter 18th ulto (not given) authorizing me to buy 4 3-ton anchors for mooring the *Anticosti* lightship. I have the honour to state that I cannot find any 3-ton anchors, but I can get two Rodger patent anchors comparatively new, weighing about 4,850 lbs. each. There are also some common (but good) anchors here, weighing from 3,700 to 3,800 lbs. Will you please inform me whether you consider these anchors heavy enough for the purpose so that I may secure them at once, as at this season of the year there may be a demand for them elsewhere.—(Commander Spain, 7-3-05. Answered, 10-3-05.)

*Instructed to buy three of the best common anchors, but if larger could be got it would be better.*

March 10.—Deputy to Gregory.—Your letter 3rd: 'I have to instruct you to purchase three of the best common anchors you can for this vessel; 3,800 lbs. does not seem to be quite heavy enough, and if it is possible to get larger anchors the department considers it would be better.



## SESSIONAL PAPER No. 29a

*Captain Couillard writes agent about mooring of Lightship—Objects to Department's plan and offers his own instead.*

April 6, 1905.—Captain Couillard to Gregory.—I kindly beg permission to express an opinion in regard to the mooring of the *Anticosti*. 'I understood that it is the good will of the department to moor the lightship with a bridle with 105 fathoms on each end of the anchors, a submarine buoy at the coupling of the chains, forming the centre, and a swivel and a single chain from centre to the ship. Considering the nature of the bottom, which is hard and rocky, and consequently not good holding ground, making it possible that the vessel drag one anchor towards the other and this would make it an ugly job. Furthermore, suppose they would hold, which is doubtful, it will be a very hard job to lift it in the fall on account of the heavy weather prevailing at that time of the season. My humble suggestion would be to have two anchors on same cable, 30 fathoms apart from one, and allow second anchor to be shackled 30 fathoms from first anchor. With this arrangement the ship would always ride on two anchors, no matter how the wind would blow. Should the ship drag she would not get her mooring fouled. With the experience I have gathered during my stay on the station two mushroom anchors and 200 fathoms of chain is sufficient to hold the lightship on her station in any kind of weather. The trouble arose last year from shackling of chains which were not properly secured. This year all the shackles will be clinched and made more solid. I will, nevertheless, faithfully carry out any instructions given to me, whatever they may be.

*Gregory agrees and pretends that the plan is just what Commander Spain and he suggested originally.*

April 6, 1905.—Gregory incloses above to Deputy and says: 'This seems to me to be exactly the arrangement he started out with by the orders of Commander O. G. V. Spain last season, and personally I had faith in it, so had Capt. Couillard. He attributes the parting of his chain to bad shackling, especially in the matter of shackle pin bolt \* \*

\* \* We have four mushroom anchors on hand and one 4,800 lbs. Rodger anchor. Therefore, are well prepared for any emergency. The ship will have four anchors—two in use, and two spare on board. Please inform me whether this is approved of. If my opinion is of any value I must say that I second this manner of mooring the *Anticosti* lightship for the reason stated. I would not volunteer my personal opinion in this matter had not Commander Spain, through the telephone, spoken to me on this subject. Many years experience in providing moorages for steamers, lightships, heavy buoys, &c., is also an excuse for my offering an opinion upon a question in which I take as deep an interest as I would for anything else connected with the efficiency of the service of this agency; and Captain Koenig as well as all our other captains are of the same opinion. The handling of stockless anchors is very much easier than tying up two common anchors bridled together on poor holding ground, especially as the vessel does not winter on her station. Respectfully submitted and awaiting further orders. (Commander Spain, 11-4-05. Answered 13-4-05.) As this recommendation was in flat opposition to the judgment of the department as expressed in their letter of 9th February last, it had evidently to be urged with great diplomacy, but it was done successfully—the department climbing down as gracefully as possible.

*Department agrees with the recommendation, and instructs accordingly.*

April 13.—Deputy to Gregory: 'In regard to the mooring of the *Anticosti* lightship this coming season, I have to instruct you that in the opinion of the department the best manner of mooring this lightship would be to have two anchors on the same cable, about 30 fathoms apart. With about 200 fathoms of chain out there would be little danger of fouling, and she ought to be able to ride out any weather. I note that you have four mushroom anchors on hand and one 4,800 lb. Roger anchor, and are,



7-8 EDWARD VII., A. 1908

therefore, well prepared for any emergency. The ship will have four anchors (two in use and two spare) on board.' (Initialled on margin 'W.C.G.')

May 20.—Gregory advises that *Anticosti* left this morning for her station.

*Was vessel put in proper order ?*

Apparently little or nothing had been done in the direction of the captain's suggestions for the improvement of the ship's equipment, except to purchase new anchors. There is no record of her engines and connections having been overhauled as the agent intimated would be necessary. (See his letter of November 11 last).

October 9.—Quebec agent wants to know when the *Anticosti* will leave her station

October 13.—The reply was given by Commander Spain—November 20—apparently it was still the department's habit to ignore the Quebec agent in such matters.

No further correspondence appears on this file until February, 1906, but in the meantime a new file had been started called '*Anticosti* repairs file.' The *Anticosti* was apparently used, during the season of 1906, to replace the *White Island* lightship until June; and did not get to her own station until the 28th of that month. On November 8 she again broke away from her moorings, lost her anchor, with 210 fathoms of chain and had to take refuge in Gaspé basin.

*Vessel again compelled to leave her station—Investigation suggested.*

November 10, 1906.—Gregory writes the department, after confirming the above news: 'The last message I received from Capt. Couillard is dated 9th inst., as follows, viz.: 'Unable to return to station, having only 60 fathoms chain left, please wire me instructions what to do. Meantime taking coal.' As this is the second time that the *Anticosti* has lost her valuable mooring chain under the same master at about the same season of the year, I would respectfully suggest that this matter be thoroughly inquired into, in order to ascertain whether there are means of preventing a recurrence of the same. (Referred to Commander Spain, 14-11-'06.)

*Department orders investigation.*

November 14.—Deputy to Gregory, *re* letter 10th. 'This is the second time that the *Anticosti* lightship has lost her anchors and chains at about the same season of the year. It appears to the department that there must be some carelessness on the part of the master, as our other lightship, the *Lurcher*, which is in a much more exposed position, and with nothing like as good holding ground, manages to stay on her station. On the return of Capt. Couillard to Quebec you will hold a thorough investigation into the matter, making your report after you have heard all the evidence, as to the advisability of retaining Capt. Couillard in charge of this ship (initialled in margin O.G.V.S.).

*Report of Investigation.*

November, 1906.—I. The windlass was too weak to lift the large amount of chain; it became absolutely necessary, owing to the weakening of the windlass and for the safety of the ship and the lives on board, to slip the chain and seek shelter in Gaspé basin.

II. The hawse pipe is very unfavourably looked upon ever since the ship is in service, and I would respectfully suggest that its suitability be inquired into.

III. The boilers and condensing tubes are in need of overhauling and repairs.

The first engineer's evidence was that windlass proved unfit to wind in the chain she was dragging. It is too weak for the work it has to perform. The chain might have been saved if the windlass had been stronger. (This engineer has only a 3rd class certificate and cannot sign his name.)



## SESSIONAL PAPER No. 29a

The second engineer has only a 4th class certificate, and cannot sign his name either. His evidence differs somewhat from that of the first engineer, but says it is on account of the latter's error. He agrees with him, however, as to the weakness of the windlass and the unfitness of the hawse-pipe.

*No blame attaching to Captain Couillard, or his officers and crew.*

November 21.—In inclosing the results of his investigation (21 Nov.) the agent writes that he obtained the sworn evidence of Captain Couillard, Calixte Bernier, mate; Albert Boulanger, 2nd mate; F. Laverdiere, chief engineer; Zotique Larose, 2nd engineer, and Placide Boudreau, boatswain. I pressed all the questions to the witnesses as closely as possible and called upon them to declare upon oath whether they believed everything was done to retain the lightship on her station; and from their sworn evidence and statements I can see no reason to blame Captain Couillard for leaving his station and seeking shelter in Gaspé, and that no fault can be found with Captain Couillard or his officers and crew.

*Department considers explanations satisfactory and instructs agent to have proper windlass supplied and hawse pipe attended to for next voyage.—*

*Anchors and Chains.*

November 27.—On the 27th November the deputy acknowledges receipt of this report, and says 'the department considers that the explanations as given are satisfactory, and before the vessel goes into commission next season you will see that she is fitted with a proper windlass, which will be strong enough to lift her anchors and cable when a large amount of cable is out. You will also have the hawse pipe attended to and put in satisfactory condition. The department are in communication with Captain Schmidt in reference to the boiler and condenser tubes. You will be good enough to at once advise the department what length of chain is required and what weight and class of anchors are necessary for this ship so that they may be ordered immediately.' Initialled O. G. V. S.

It seems amazing that such a report should have been received by any one in the department as a satisfactory explanation. Figure Commander Spain being satisfied that the weak windlass was the cause of the inability to hoist the chain—to say nothing of the deputy or other officers of the department. Where was Captain Schmidt when the investigation was being held? Why was not he or some similar officer present to examine into the condition of the boilers and engines and the work of the engineers? where even an outsider could have seen the chief trouble must have lain. Later on the chief engineer of the vessel was found to be an incompetent fraud and was dismissed without ceremony; and all the evidence to prove this must have been available to any one with eyes to see at the time of the so-called investigation.

Mr. H. A. Allan of Montreal, who was communicated with by the minister with regard to the lightship leaving her station, said he 'could not understand why a lightship in the position in which the *Anticosti* lightship is supposed to be located should find it necessary to leave her station by reason of heavy weather. I am inclined to think from what I have heard since I last had the pleasure of seeing you, that the people on the *Anticosti* lightship slipped their chain and went off to winter quarters.'

*Chief Engineer drops on the file (perhaps by accident) and protests against the proceedings.—No action should be taken on evidence of men under investigation.*

On the 17th December (three weeks after the department had expressed its satisfaction with Gregory's investigation) the chief engineer of the department writes: 'File No. 21040M., respecting *Anticosti* lightship, has just reached me and I would respectfully protest against going to the expense of putting a new windlass on the vessel, and against giving the agent such a free hand to make repairs without any



7-8 EDWARD VII., A. 1908

report from a competent inspector. I would point out, before any expenditure on changes in the vessel are made, that the windlass on the vessel is an improved Scotch windlass of the same quality as that on the *Lurcher* lightship which has never been complained of, and the *Lurcher* is in a much more exposed position than the *Anticosti*. Moreover, I am surprised that action should be taken on the evidence of men whose conduct was under investigation, without hearing a word from the other side of the question.

*If new crew were put on vessel, complaints would probably cease.*

I think that if a new crew were put on the vessel the complaints would probably cease. I am making this memo. as large repairs of this kind are charged against construction vote, and I am certainly not satisfied that any expenditure in this is required except for new anchors and chains. In this case the expenditure was not referred to the accountant to be noted, nor to ascertain whether funds were available, and the amount required will be at least \$5,000 if carried out, and possibly \$10,000, as the whole bow must be rebuilt to put in new hawse pipes. (Initialled W.P.A., A.W.O.) Stop this at once, F.G., 20-12-'06.

*Deputy cancels his former instructions to Agent.—Chain and Anchors.*

Dec. 24, 1906.—This memo. seems to have been somewhat of a shock to the deputy, as well it might. He immediately wrote to Gregory as follows, Dec. 24: 'Referring to my letter 27th November authorizing a new windlass and hawse pipe for lightship *Anticosti*, I have to advise you to take no steps to purchase a windlass or change the hawse pipe without further consulting the department and reporting on the cost. We are awaiting from you a report of what you can do in the matter of buying cable.'

*C. T. Schmidt reports.*

Dec. 26, 1906.—C. T. Schmidt, inspector of government steamers, was evidently instructed at the same time to report on the windlass and hawse pipe, for he writes to the deputy on Dec. 26, as follows: 'On the 21st inst. I made an inspection of the windlass, hawse pipe and fore-castle head deck of the lightship *Anticosti* now lying in the Lévis dry dock at Quebec. I then took all measurements, &c. for the proposed change in the hawse pipe and moving of the windlass rendered necessary by such change.'

*Sees no fault in the windlass.*

In my opinion the windlass is suitable, and in such condition as to render it able to cope with any amount of chain in 20 fathoms of water. I may say that this windlass is a duplicate of that on the lightship *Lurcher*; and for all the trouble that has been experienced in the mooring of this vessel I can find no single word which would lead the department to believe that the windlass had not given every satisfaction.

*Deputy writes Captain Koenig on the subject.*

December 28, 1906.—The deputy apparently still looking for some support to the department's view of the *Anticosti's* windlass, wrote on December 28 to Captain Koenig, steamer *Druid*: 'I have to inform you that a statement has been made by the Captain of the lightship *Anticosti* respecting the windlass of the lightship; and the question of supplying a new windlass of a different type is now being considered, and I have to request you to inform me if you have any intimate knowledge of the windlass at present on board the lightship, and if you have seen it work. I understood that you were on board the lightship for some time when she was first taken to Quebec and had an opportunity of forming an opinion as to the efficiency of the windlass. Please inform me what your opinion is with regard to supplying a new windlass and hawse pipe, after you have considered the matter carefully.'



SESSIONAL PAPER No. 29a

*Koeing replies that there is no need for change of windlass.*

January 10, 1907.—Koenig replies to this January 10 : 'I beg to state that I was acting master of the *Lurcher* lightship on her voyage from Quebec to Halifax. The *Lurcher* and *Anticosti* lightships are sister ships. They are both alike as to the machinery and auxiliary power. The windlass of the *Anticosti* is comparatively new, and a powerful one. I do not see the necessity to condemn the windlass for a new one.

This ends the windlass dispute, but with no credit to the department.

*. Anchors and Chains.*

January 14, 1907.—A memorandum signed by B. H. F. and initialled W. P. A. recommends that Mr. Schmidt be instructed to prepare specifications for the work of repair on the *Anticosti* which he has already outlined, and that tenders be invited. This was done ; meantime Gregory on January 17 writes the department about anchors and chains. He is offered a suitable 5,500 lbs. anchor at 5 cents per lb. and suitable chain of the best quality, with Llodys test can be imported for \$3.40 to \$3.60 per 100 lbs. The price asked for the anchor appears to be rather high, unless patented. Please advise me what action the department intends to take in this matter.

*Schmidt reports tubes in bad order—Windlass perfectly efficient—Pity to change gear which other men could work with perfect safety—The chain could have been saved—Reflects on Engineers.*

January 22, 1907.—Schmidt sends in his report and says : 'I very much regret the trouble with the tubes of this vessel, but nothing can change my opinion as expressed in the report. I again wish to state that I consider the windlass of the *Anticosti* capable of landing any length of chain of dimensions in use in depths where she is anchored on her station. It would be a pity to change the gear to suit the captain which other men could work with every measure of safety. The gale which drove the said lightship from her station, was undoubtedly of great violence, but I feel sure the chain could have been saved. The engineers of this vessel are well paid, and I see no reason why, during the winter season, they should not do all the opening up, regrinding of valves, and themselves obtaining any parts they may require in usual way. It appears to me that in the past an engineer considered that all he had to do was to point out work. Now I assert that men of the class employed should be able to do all the overhauling, as would be the case in any ordinary privately owned vessel.' This shows clearly enough where he thought the source of the *Anticosti's* troubles lay, namely, in the engineer's department, which evidently had had no supervision from the captain, nor from any one else. The estimated cost of repairs was \$6,000, outside of electric plant.

*Gregory on Anchors and Chain.—Urges starting repairs on 'Anticosti.'*

January 29.—Gregory again writes the department about the urgent matter of securing suitable anchors and chains for the *Anticosti* in time for the opening of navigation; and, a few days afterwards (4th Feb.) writes strongly recommending that the repairs and alterations to the *Anticosti* be started immediately—marked 'recommended immediate authorization. W. P. A., 6-2-'07.

*Chain and Anchors.—Alterations to hawse pipe.*

February 12.—He again writes: 'Please inform me whether measures have been taken to provide the *Anticosti* with suitable anchors and mooring chain, the anchors to fit the new hawse pipe. I would strongly recommend that means be taken to change the hawse pipe at once or later on it will be impossible to work to advantage around the lightship. I understand from Captain Koenig that nothing was yet done in the



7-8 EDWARD VII., A. 1908

matter, when he was in Ottawa recently. I was recently directed not to take any action, or I would have done so, in accordance with your first communication.

*Gregory to give careful description of what is required in chain and anchors.*

February 19.—Deputy writes Gregory: ‘Referring to moorings for *Anticosti* lightship, I have to request you to carefully describe the moorings required, giving the length and description of the chain and a description of the shackles, swivels and anchors. The original chain supplied for the *Anticosti* was 1½-inch Lloyds’ test, stud link cable. The experience since the lightship was moored in position should enable the officers to select the most suitable moorings.

*Gregory replies, says Captain favours Martin Stockless anchors—5,000 lbs. weight.*

February 21.—Gregory replied: ‘The chain required is similar to the one that came with the lightship from the builders, and similar to another chain supplied by Coghlin & Co., Montreal. I was offered the same style 1½-inch chain delivered at Quebec for \$3.25 per 100 lbs. The anchor, Captain Couillard thinks most suitable, and possessed of the best holding powers, are of the Martin style, self-canting, stockless to fit in the new hawse pipe, and should weigh about 5,000 lbs. each. The anchors lost were of the mushroom style and weighed 4,800 lbs. each, so Captain Couillard stated. I presume that Commander Spain will know the name of the makers of the style I mention. Please inform me what action the department will take in this matter. This should be done as soon as possible.

*Captain Couillard thinks a 6,000 lbs. anchor and a 2-inch chain should be used. This contradicts agent’s letter of February 21.*

February 28.—In this connection Captain Couillard writes the Deputy: ‘It was proved that the vessel drifted for three miles with an anchor of 4,800 lbs. and 175 fathoms chain. 12 hours before the chain broke 15 more fathoms were added—190 in all. This did not keep the vessel from drifting; and when the anchor got caught at the bottom the chain broke. I think a 6,000 lb. stockless anchor and a chain 2 inches in diameter should be used.

*Gregory annoyed at the Department’s Criticism of his so-called Indefiniteness.*

March 1.—Gregory to Deputy: ‘Your letter 27th ulto. (copy not on file). I beg to request that you will please point out to me what items in any communication referring to anchors and chains for the *Anticosti* you find very indefinite or which in any way interfere with the department’s understanding that suitable mooring chains and anchors are required by the lightship in question. As the department ordered the first chain and the second chain without reference to me at all—the latter from Messrs. Coghlin & Co., Montreal, I certainly had reason to believe that as this lightship was constructed and outfitted under special inspection, without any reference at all to this agency the officers of the department were thoroughly posted in what was necessary to replace anything belonging to that vessel; but I would thank you to show me where I am failing, as my attention is called by your communication of the 27th ulto., dictated by W. W. S., so that I may govern myself according to instructions you may choose to give me on such matters.

*Gregory advises department prompted by Captain Koenig, that steps should be taken at once to outfit the lightships of the agency.—Captain Koenig and myself feel bound to warn the department against this delay.*

March 1.—Another long letter on same day by Gregory to Deputy: ‘I have the honour to report that it has been suggested to me by Captain Koenig that means should be taken at once to proceed with work absolutely necessary to outfit the lightships of



## SESSIONAL PAPER No. 29a

this agency. Mr. Schmidt is away in Halifax and Mr. Beauchemin is absent on other work. The work to these lightships should be finished at once in order that they may be ready for the opening of navigation and there is only about a month to complete this work. Please bear in mind that they have been sent to their stations on the 1st day of April, and there is nothing to prevent their being sent to their respective stations as early this season. Captain Koenig and myself feel it our bounden duty to warn the department against this delay. I do not wish to be over officious, but have never yet been behind hand; and I should like to avoid being censured later on for delays caused by others. (Initialled B. H. F.) (This letter refers not alone to the *Anticosti*. J. F. F. 7/3/07.

*Repairs to 'Anticosti'—No necessity to advertise for Tenders.*

March 2.—Memorandum *re* repairs to *Anticosti* (no signature).—As the time is short for doing this work instructions should be issued at once as to where tenders are to be invited. I would recommend that only a few firms having special facilities should tender on this work. The amount being less than \$5,000 there is no necessity for advertising publicly.

*Work on lightships—And tenders for work on 'Anticosti.'*

March 7, 1907.—Memorandum: Instructions have been given regarding all the work to be done to these lightships with the exception of the *Anticosti*, as far as construction repairs are concerned. There is the electric plant to be overhauled and possibly outfitting to be done by the maintenance branch in addition. With reference to the *Anticosti* plans and specifications are ready as soon as instructions are given where tenders are to be called. This should be attended to at once. (Initialled B. H. F. L. P. B.—'Gregory to get tenders locally—B. O. M.')

*Gregory authorized to incur the ordinary expenditure outfitting lightships—but anything further is to receive sanction of the Department.*

March 7.—Deputy writes Gregory: 'Your letter 1st instant with reference to the outfitting of the lightships of your agency—with reference to any alterations that may be required, this is receiving the attention of the department, and you will be immediately communicated with. Regarding the outfitting of the lightships you are authorized to incur the ordinary expenditure for this purpose. Any expenditure over and above what is generally required is to receive the sanction of the department.'

*Deputy explains to Gregory what he omitted to do re new chain.—Refers to Captain Couillard's suggestions, which should have been put before the Department sooner.*

March 8, 1907.—Deputy to Gregory in reply to his letter of 1st instant: 'No statement of the size of the chain used on board the lightship was given by you, nor any report respecting the suitability of the chain that had been used for mooring the lightship. The department consequently invited tenders for a chain similar to that furnished in 1904 by Messrs. Polson & Co. It appears from a report by Captain Couillard that he recommends a 6,000 lb. stockless anchor for a chain 2 inches in diameter.' This is the information that the department should have had at the outset to enable it to get the size which the captain thinks should be purchased.

The time is now nearly up for receiving the tenders, and if the chain is not large enough the department will either have to invite new tenders or take 1½-inch chain.'



7-8 EDWARD VII., A. 1908

*The initials on the letter referred to are none of your business.*

With regard to your reference to initials that appeared on my letter, as you supposed indicating that the letter was dictated, I have to inform you that when my signature is placed on a letter I am responsible for that letter, and the letter is therefore from the Deputy Minister of Marine and Fisheries. The initials are placed on the letter for official purposes, which have nothing to do with the subject matter.

*Gregory knows nothing of any recommendation by Captain Couillard—A 2-inch chain and 6,000-lb. anchor quite unnecessary—The new anchors only 200 lbs. heavier than the old ones.*

February 28.—Captain Couillard thinks 6,000-lb. anchor and 2-inch chain should be used.

March 12.—Gregory to Deputy: 'Your letter of 8th instant, I beg to state that I cannot find any recommendation for a 6,000 lb. stockless anchor passed through my hands. If it did I have no copy of same; nor is it at all considered necessary for a vessel of the size of the *Anticosti*. A 5,000 lb. anchor seems quite sufficient. As to a 2-inch chain, if that is allowed it will necessitate a new clutcher barrel for the windlass, which would be very expensive. We do not consider it at all necessary. I do not remember of a 6,000 lb. anchor having been spoken of before me. 5,000 lb. is all that I understood the Captain wanted. The *Anticosti* did not leave her station the first time on account of her chain being too small, nor her anchors too light. The captain attributed his being forced to leave the station to the fact, as he said, of one of the shackles spreading out. We have nothing to prove this, as it was mere supposition. The second time he said he dragged a mushroom anchor. That seems to have been proven. Consequently we have asked for a 5,000-lb. anchor of a different description, and a heavier weight than the mushroom anchor, as the mushroom anchor does not appear to be suitable for the anchorage ground at Heath point, Anticosti island. Therefore I can see no reason for changing the tenders you are calling for. Hence my inferring that as the department has all the measurements for the chain, a 5,000 lb. anchor and 1½-inch chain as being what we consider suitable for that lightship. The holding power of the anchor seems to be the objective point.

*Davie's tender accepted.*

March 13.—G. F. Davie & Sons tender for repairs and alterations to *Anticosti*, \$3,849 (recommended by W.P.A., O.G.V.S., F.G., and L.P.B., 15-3-'07).

Contract was never signed, as correspondence shows.

*Deputy again writes about anchors and chains—Asks Gregory to consult some of the officers about the two anchors.*

March 15.—Deputy to Gregory: 'Your letter of 12th. The department is inclined to agree with you as regards size of chain. Two kinds of anchors have been offered—one a Martin stockless anchor and the other a Taylor anchor. The Martin anchor, it appears, has a cast iron head, whilst the Taylor anchor is altogether of wrought iron. The latter anchor would cost about half the price of the imported Martin anchor. It is claimed for the Taylor anchor that it is not liable to be broken if it falls on a rock when being dropped, whilst there is some liability of an anchor made of cast iron being fractured or broken if it is dropped on a rock bottom. Please consult some of the officers on this subject and let me know at once their opinions respecting these two anchors. The master of the lightship wrote me on February 28 from Montmagny about a larger size chain being used. (Initialled W.W.S.)



SESSIONAL PAPER No. 29a

*Deputy's answer to Captain Couillard.*

March 15.—Deputy to Captain Couillard: Your letter of 28th ultimo. A letter was written Mr. Gregory on the subject and he does not consider that a 2-inch chain is necessary, and also thinks that a Martin anchor 5,000-lb. weight is heavy enough for the vessel. He also states that it would be necessary to alter the windlass at considerable expense if a 2-inch chain was purchased instead of 1½-inch—the size for which the windlass was made. The department will therefore order a chain of 1½-inch stud link cable, and a Martin or Taylor anchor, which of course would be better than a mushroom anchor.

*Captains Belanger and Koenig favour the Taylor Stockless Anchor.—Objects to Captain Couillard addressing the Deputy direct, instead of through the Quebec Agency.*

March 16.—Gregory to Deputy: 'Your letter of 15th inst., I have talked over the matter of the stockless anchor with Captains Belanger and Koenig: both favour the Taylor stockless anchor. Captain Belanger says he has two Taylor stockless anchors on the *Montcalm*, and they are giving excellent satisfaction. Therefore, I may say that our people prefer the Taylor stockless anchor; and as it happens to be cheaper than the Martin anchor and possesses the quality of not breaking when falling on a rock, I would respectfully recommend that the department obtain 2 Taylor stockless anchors for the *Anticosti*, of 5,000 pounds each. I notice in your communication that you say that the master of the said lightship wrote you February 28 last from Montmagny about a larger size chain being used. I would suggest that this man be directed, when he requires any such supplies, to make his application to the agent of the department at Quebec, who should never fail, and does not fail, to consult able men about the most suitable chains and anchors required for such a service. The application from him to the department would then be on record in the agent's office.'

*Is McConkey to be Inspector?*

March 18.—Gregory writes department, inquiring whether McConkey, inspector of hulls, will superintend the repairs to the said lightship. If not, who is to do so?

*Please telegraph McConkey to come up at once.*

March 19.—Gregory telegraphs: 'Please telegraph McConkey come up at once about *Anticosti* L. S. contract—this being work to ———. This matter wants to be attended to at once.

*G. F. Davie & Sons' tender.*

March 13.—A tender was received from Geo. F. Davie & Sons, Quebec, \$3,489, for repairs to the *Anticosti* at Quebec—date of contract, March 16—to be completed April 29. No deposit. Inspector, McConkey.

Contract was never signed, as correspondence shows.

No specifications apparently given. (Specification was afterwards found; was written by C. Thomson Schmidt.)

*Who is to be Inspector of Repairs?*

March 18.—Gregory writes to the department, inquiring whether McConkey, inspector of hulls, will superintend the repairs to the said lightship. If not, who is to do so?



7-8 EDWARD VII., A. 1908

*Send McConkey.*

March 19.—Gregory telegraphs: 'Please telegraph McConkey come up at once about *Anticosti* lightship contract—this being work to haul (?). This matter wants to be attended to at once.'

March 19.—Deputy ordered McConkey from Halifax.

*Articles of Agreement to be signed.—They never were signed.*

March 22.—Letter to Gregory, inclosing articles of agreement with G. F. Davie & Sons for the necessary repairs and alterations to the *Anticosti*, to be signed by the contractors.

March 23.—Gregory telegraphs: 'Please obtain and wire immediately internal diameter of hawse pipe necessary to take 5,000 pound stockless anchor ordered for *Anticosti*. Inspector McConkey reports size of hawse pipe given in specification of repairs not large enough. Unable to proceed with work until size of pipe is determined. (Endorsed in red ink to Commander Spain.—F.G.)

*This is luminous.*

March 26.—Deputy replies: Reference hawse pipe for *Anticosti*. Specification for new anchor states that it must fit hawse pipe. Hawse pipe should, therefore, be a very little bigger than the last one.

March 27.—Samson & Filion's tender for chain and anchors accepted.

*Captain takes a hand in.*

March 27.—Alfred Couillard, master, *Anticosti*, writes Gregory that the lightship needs very much to be put in dock for overhauling and general cleaning of her bottom, which is very dirty. Last time she was in dock was in April, 1905.

*Gregory endorses him, as does Inspector McConkey.—Gregory wants Instructions.*

March 27.—Gregory incloses Couillard's letter and says: I have consulted Mr. McConkey on this subject, who is decidedly of the opinion that the vessel should be docked before proceeding to her station; that her rudder be properly examined into, and that she be scraped and painted. All such vessels, it is well known, should be docked at least once a year. It is not necessary that she be put in graving dock, but she could be hauled up on the marine slip of Davie & Sons, and launched at any condition of high tide. Of course, this would be after the completion of contract with Davie & Sons for alterations to the stem and hawse pipe, &c., &c. Will you please inform me what action to take in this matter?

*McConkey reports progress and discloses fresh needs of the lightship—A new anchor has been ordered—not taken account of in Specifications for repairs and alterations.*

March 26.—McConkey writes Deputy, reporting progress on the work of alterations to the *Anticosti*—re shifting position of windlass and compressors to upper deck, fitting new hawse pipes, and renewing upper portion of stem. After describing what work is being done, he says: 'Patterns are being made for the stern piece and main hawse pipe. A wrought iron forging for new stern piece will be procured from the Nova Scotia Steel Works, New Glasgow, in two weeks after receipt of pattern. The whole of the work is progressing satisfactorily at present. Specification calls for a new main hawse pipe of 12 inches internal diameter, but it having been decided to supply a stockless anchor, 5,000 pounds weight, I find that the size of pipe given in specification would not be large enough to admit the anchor shank. This has caused



## SESSIONAL PAPER No. 29a

delay in preparing the pattern for the stem piece until the proper size of the pipe is determined.'

*McConkey has altered specifications—Consequently, Davie & Sons cannot sign contract as drawn.*

March 30.—Letter from G. F. Davie & Sons, acknowledging receipt of copy of agreement *re* repairs to *Anticosti*, but since we accepted the contract for this work, your hull inspector, Mr. McConkey, has altered the specification concerning the stem of the vessel, which will cause extra work and necessitate longer time than at first mentioned. We have informed your agent at Quebec to this effect, and he has referred us to Ottawa.

(This letter was stamped: 'Refer to Commander Spain, 3 Apl., '07'—then 'Refer to J. F. Fraser.' It should have gone to Stumbles, and probably got to him eventually.)

*Docking of 'Anticosti'—Instructions wanted.*

April 5.—Telegram—Gregory to Deputy: 'Refer my letter 27th ulto. about docking *Anticosti* lightship. Must have answer by Tuesday latest. *Druid* expected to come out that day.

*Instructions given, as Gregory suggested.*

April 6.—Deputy telegraphs Gregory: 'Haul *Anticosti* up on marine slip to get rudder examined and have her painted and scraped.'

*Then found impracticable.*

April 6.—Gregory replies: 'Davie says *Anticosti* too heavy to be hauled up on marine slip. Can take her in graving dock about middle next week. Do you authorize?'

*Must now go into Graving Dock.*

April 8.—Deputy replies: 'Make arrangements for *Anticosti* to go into graving dock as soon as possible.'

*McConkey again reports progress—Discloses new requirements.*

April 23, 1907.—McConkey writes to Gregory and has the honour to report that the work on the *Anticosti* is progressing satisfactorily. It has been delayed somewhat by waiting for the stem piece from New Glasgow. It arrived Sunday and was tried in place yesterday and found to be a good fit and a first-class job. I beg to point out that no provision has been made in the specification for placing the large fog bell. This had to be removed from its position on the upper deck to make room for the windlass, and probably in preparing the specification it was expected that the bell could be placed between the windlass and companion hatch. There is no available place forward where this bell could be fixed as at present fitted, the angle iron frame or standard that supports the bell being entirely too large and out of proportion to the requirements. A new standard will require to be made if it is intended to use the bell as before.

*More trouble.—More requirements.*

I regret to inform you that I find the shell plating becoming badly pitted in way of the light water line, and the rivets in this part are in a bad state. It is absolutely necessary to renew about 250 rivets on the port side, 100 on starboard side; also about 40 keel rivets. Only those which are loose and leaking are included in this number. Provision should be made to haul the vessel out of water when she comes off her sta-



7-8 EDWARD VII., A. 1908

tion in the fall, and the riveting from stem to stern along the water line and for about 5 feet below thoroughly overhauled and renewed, as found necessary—this part being in way of the lower deck and includes the fresh water tank, should be kept in good condition. A new cast-iron fair lead warping chock is required at the bow. The captain makes application for three bunker scuttles to be fitted on the upper deck for passing the coal to 'tween decks. It has been intended to fit these scuttles, as I found there are two complete fittings on board which, the captain informs me, were supplied with the vessel. I beg to recommend that these scuttles be fitted for coaling purposes, as under present arrangements to coal the bunkers from the upper deck necessitates passing it (the coal) in bags over the vessel's sides and through the cargo ports. I would also recommend that 50 lbs. of rivet cement be supplied for the purpose of filling on the pitted plates. The work can be done by the crew.

*Gregory reports that as McConkey's requirements are absolutely necessary he is providing for them.*

April 23, 1907.—Gregory writes deputy inclosing above letter and says :—'As work recommended by McConkey is of a character absolutely necessary to be attended to, he is carrying it out while the vessel is in dock. If the vessel is hauled up when she comes up in the fall, the overhauling in the riveting below water line can be attended to then. The bunker scuttles to be fitted on the upper deck for passing the coal 'tween decks, are no doubt very much needed, and would greatly facilitate the taking of coal on board while the vessel is on her station, and will pay for themselves at once.'

(This letter stamped : 'Referred to Commander Spain,' and then stamped : 'Dealt with.—O. G. V. S.')

*Authority for the same then given.*

April 26.—Deputy writes Gregory (initialled O. G. V. S.) authorizing what McConkey suggests.

May 7.—Memorandum for chief accountant by C. Thomson Schmidt, Inspector of Government steamers.

*First appearance of F. X. Drolet's part in the job—Schmidt again on deck—Machinery shamefully neglected—Engineer discharged in consequence—Boilers being impaired by oxidation.*

The attached bill, amounting to \$1,175.46, rendered by the firm of F. X. Drolet against the lightship *Anticosti*. When the machinery was opened up it was found that owing to the shameful neglect on the part of the engineer, who has since been discharged, all parts were in a shockingly bad condition. Two independent pumps have been installed for the purpose of keeping the water in the boilers in constant circulation, and it is hoped thereby to overcome the rapid oxidation which is taking place in same. These pumps, you will find, were strongly recommended in my report, and I understand that upon the strength of that recommendation, after due consultation between Messrs. Gregory, Parent and Beauchemin, it was decided to install the same. There is no doubt that these pumps will be of great benefit to the boilers.

*No tools on board. Many other requirements.*

The diaphone plant has been overhauled and compressor valves, springs, &c., adjusted. I would here remark that no tools could be found on board for the purpose of making these repairs; also, that no name could be found by which the maker of the compressor could be identified. Four complete valves for spare gear have been supplied, also one set of steam piston rings. The independent air pump, when



## SESSIONAL PAPER No. 29a

opened up, was found in a bad way, owing to neglect, and it was necessary to send the same to the shops to have its somewhat complexed valve gear overhauled.

The main condenser when tested, was found to be leaking badly, and it was necessary to repack same and renew ten tubes.

The parts opened up were found in such a condition that Mr. Beauchemin (Schmidt's assistant) decided it would be necessary to open up everything for the purpose of satisfying himself that when Mr. Belanger, the chief engineer, recently appointed, leaves for his station, everything will be in first-class order, and Belanger held responsible for same. I understand there is still a further charge to be made against this vessel, as the work was not completed on the 30th March. (Was this the date up to which he reported?).

*This is the first appearance on the file of any word regarding work done or to be done by F. X. Drolet.*

I have inspected the work done, particularly in connection with the fitting of these circulating pumps, and find all to have been carried out in a thoroughly workmanlike and satisfactory manner.

All work was duly authorized. (By whom?). Prices are fair and just. I would therefore recommend that the bill be paid.

*Still further trouble disclosed by Schmidt.*

May 8.—C. Thomson Schmidt writes as follows to Deputy: 'I have the honour to inform you that Messrs. Amiot, Lecours & Lariviere, with whom Mr. Beauchemin placed the order for 200 tubes, required for the port boiler of the *Anticosti*, now advise Mr. Gregory that it will be impossible to supply them before the middle of August, and in their letter dated 4th instant, ask Mr. Gregory to inform them as to what action shall be taken in the way of claiming damages from the mill with which it appears that the fault rests.

*Proposes what he admits will not be a satisfactory job.*

I have wired in every direction but cannot get any tubes of the size required before the middle of June, and as these have to come from Scotland, a further delay, due to mistake in shipment, may occur, and therefore places the question of waiting for these tubes impossible. I propose that 3-inch tubes shall be fitted, having the ends of each swelled to the diameter of  $3\frac{1}{4}$  inches. This will necessitate considerable amount of labour being put upon the tubes, and when finished, we will neither have a satisfactory job or the same heating surface we would have with the tubes as ordered. It is, however, the best that can be done under the circumstances. When I have formed some idea of the additional cost entailed in fitting these tubes, I will then be in a position to report to Mr. Gregory as to the amount of claim that should be made, if the department so desires. The rest of the work in the engine room department of the *Anticosti* is now completed, and the department may have no anxiety as to the vessel not being ready when required, as far as detention caused by non-delivery of the tubes is concerned. (Note: The phraseology and style of this letter, and of many others from Quebec, signed by special officers of the department other than Gregory, would seem to indicate that they are all dictated by Gregory.)

*Gregory has now his innings—Discovers that the electric plant of the 'Anticosti' requires overhauling.*

May 11.—Gregory to Deputy: 'I have the honour to inform you that the electric plant on board the *Anticosti* requires to be overhauled, and needs, as usual, an electrician to attend to the same.

I presume Mr. Coté, inspector of these electric plants, will come down to attend to



7-8 EDWARD VII., A. 1908

the same, as customary. I recommend that he would be here about the 20th of the month, and advise me of the same.

*Coté instructed at Sorel to go and attend to it.*

May 27.—Deputy writes to Coté at Sorel: 'I am advised by the agent of this department at Quebec that the electric light plant on the *Anticosti* requires to be overhauled at once. I have to instruct you to proceed to Quebec and have the same carried out, sending to me at the same time an estimate of the cost of this work.

*Deputy discovers that the agreement with G. T. Davie & Sons re 'Anticosti' repairs has never been signed by them.*

August 26, 1907.—Deputy writes Gregory: 'Referring to my letter of March 23 last, enclosing articles of agreement with Geo. T. Davie & Sons of Levis, for the necessary repairs and alterations to the *Anticosti*, I have to inform you that the papers do not appear to have been returned to the department. I have to request you to look into this matter and have the papers signed and returned to the department, for the completion of the file. (Signed J. B. Halkett, for Deputy Minister.)

(Note: The writer of this letter had only to turn back a short distance on his file of letters on this subject, and he would have found the letter of G. T. Davie & Sons, of March 30, '07, explaining why they could not sign the agreement in question.)

September 12.—G. T. Davie & Sons write to Gregory in answer to his letter of 10th instant *re* agreement for repairs, &c., to *Anticosti*, giving the same reasons already given to the Deputy at Ottawa in their letter of March 30.

September 16.—Gregory then writes to the Deputy, giving the same information.

*Department indignant at this gross irregularity.*

September 21.—Deputy writes to Gregory (signed by Stanton, probably dictated by Stumbles): In reply, I have to inform you that I should have been notified of the alterations in an official way, in order to make the contract agree with the cost of the work. I do not see how the accounts can be certified in accordance with the contract, when no attention was paid to the contract, or any notification given for the necessity of changing the contract.

*McConkey overhauled.*

September 21.—A long letter was then written to McConkey (signed Stanton, dictated Stumbles), calling his attention to this matter. I have to inform you, where a contract is taken, as in this case, no alterations in the contract should be made without advising the department, so that a new specification and contract could be prepared. As the matter now stands, the accounts cannot be certified in accordance with the contract made in April last (It was dated March 16). The necessary repairs and alterations were to cost \$3,849. The department does not see how matters of contract can be carried out, if officers of the department make changes without any authority, or the officer who approves of the changes notifying me, so that the contract will cover the cost of the work.

*McConkey replies. Says Gregory knew of everything and that Schmidt knew nothing of new anchor.*

September 27.—Long letter from McConkey (from Pictou) refers to whole history. Says Gregory was informed of everything, as well as the department. Had full approval of Mr. Gregory to proceed with the work, in order to have the vessel ready to go on her station at the time required. Inspector Schmidt assured me that when the plans and specifications were prepared, he had no knowledge of a 5,000 pound anchor to be supplied the vessel.



SESSIONAL PAPER No. 29a

*Fresh Instructions to Gregory, which are quite harmless.*

September 30.—Deputy writes to Gregory on same subject. Refers to McConkey's explanation. Requests him in future to be good enough to return the contract or see that it is returned, when any alterations are made in it, so that when the account comes to the department, it can be seen that it corresponds with the contract.

*Department at last waked up over the enormous cost of repairs to this vessel.—Calls on the Accountant for a comparative statement with the similar figures for the ss. 'Lurcher,' from the beginning.—Statement furnished, and matter forgotten.*

Memorandum, without date or initials: The department has accounts unpaid at the present time from F. X. Drolet, amounting to \$3,013.27, and from J. B. Morin, amounting to \$807.76, both for repairs to the *Anticosti* lightship. The undersigned desires to call the deputy minister's attention to the extremely heavy repairs which have been incurred in connection with this lightship, and would deem it advisable that a statement be prepared showing the amount of repairs annually since the *Anticosti* went into commission. In this connection, a comparative statement should be prepared showing the cost of repairs to the *Lurcher* lightship. There appears to be something radically wrong in the excessive cost in maintaining the *Anticosti* lightship in the proper condition.

(Stamped: 'File and return J.F.F.' 'Referred to Commissioner of Lights 5 Oct.' 'Approved C.S. 3/10/07.' 'Mr Owen, please let me have this statement. J.F.F. 7/10/07.') Statement now given and annexed hereto.

*Gregory refers Deputy to his own Instructions.*

October 1.—Gregory writes to deputy, replying to his letter of September 21. Begs respectfully to state that I forwarded to you, on April 23 last, McConkey's report on the progress of the work and the alterations necessary, which were not covered by the contract, and I received your authority, dated April 26, to carry out the improvements found absolutely necessary. It is utterly impossible for any contract to be made for the repairs of a vessel or a house which will cover anything.

*Gregory gets fresh Elementary Instructions in dealing with Contracts, so that the Department may keep clear of the Auditor General.*

October 4.—Deputy (signed Stanton, dictated Stumbles) writes Gregory: I have to inform you that when contracts are sent out by this department to be signed by contractors, it is expected that the contractors will sign the contract and return it to the department, unless there is something in the contract to which the contractor objects. He is then supposed to give his reasons for not signing the contract, and if the department considers it a reasonable one, the contract may be changed. If there are any extras for work not foreseen, then a supplementary agreement or understanding is generally arrived at, and accounts are certified in accordance with the contract, or with the agreement to pay an additional sum. By this means the department is kept from any difficulty with the Auditor General. In the case of this particular contract, it was inclosed to you on March 22 last, with the request to have it signed, and it was not returned to the department until it was written for, on August 26, (What was the department thinking about all that time?) and then explanations were given why the contract was not signed, which should have been given in April last (and which were given on the 30th of March last).



7-8 EDWARD VII., A. 1908

MAINTENANCE AND REPAIRS OF 'LURCHER' AND 'ANTICOSTI' LIGHTSHIPS.

*Lurcher.*

	Maintenance.	Repairs.	Total.
1903-04.. . . . .	\$ 9,785 94	\$2,441 83	\$12,227 77
1904-05.. . . . .	24,389 55	2,106 33	26,495 88
1905-06.. . . . .	22,598 93	1,560 31	24,159 24
1906-07.. . . . .	18,366 78	668 23	19,035 01

*Anticosti.*

	Maintenance.	Repairs.	Total.
1904-05.. . . . .	\$12,890 41	\$ 1,780 65	\$14,671 06
1905-06.. . . . .	20,101 47	10,349 94	30,451 41
1906-07.. . . . .	10,630 30	1,203 11	11,833 41

In comparing the cost of maintenance and repairs of the *Lurcher* and *Anticosti* lightships, it will be seen that the *Anticosti* lightship was not in commission in 1903, and was not placed on her station until late in the season of 1904. This will explain the difference for these years.

Accounts, amounting to \$9,650, for repairs to the *Anticosti* lightship incurred during the year 1906-07, are in the hands of the commissioner of lights, payment of which has been withheld for the present, and to add this amount to the expenditure of the *Anticosti* lightship would make the amount for repairs \$10,853.11, instead of \$1,203.11 as shown in the statement.

To make a comparison, the expenses for maintenance and repairs of the *Lurcher* for four years amounts to \$81,917.90 and for the *Anticosti* for three years, including the amounts withheld, would make the expenditure \$66,605.88.

It should also be noted that the *Lurcher* is in commission and at her station the whole year round, while the *Anticosti* is only in commission for seven months or during the time of the season of navigation in the gulf and river St. Lawrence.

*Gregory clears himself of any responsibility for the failure to get the Davie agreement executed.*

October 3, 1907.—Gregory writes deputy: ‘In reply to letter 30th ultimo, upon further inquiry into this matter I find that Geo. T. Davie & Sons wrote to the department on March 30 last on this very subject, as I had requested them to do so, as the correspondence had taken place direct between the department and Davie & Sons; and in that communication they distinctly state the facts connected with the contract. I inclose copy of G. T. Davie & Sons’ letter.’

October 10.—*Anticosti* again drags her anchor (See *Anticosti*, 21040 M—page 12).

*Department acknowledges its oversight, but is not yet satisfied. Explains its methods to prevent misunderstandings.*

October 10.—Deputy replies (dictated by Stumbles): ‘In reply to your letter of 3rd inst., I have to inform you that the letter of G. T. Davie & Sons of March 30 last is on file. When your letter was received I caused a search to be made for the letter and found it. This explains everything satisfactorily so far as the changes and alterations are concerned. It does not, however, cover the question of returning the contract signed and making out a supplementary one for the extras or alterations that were made. For your information I may state that contracts are made out in the contract branch and sent either through the agents or directly to the contractors, to be signed. If the contracts are not returned, the contract branch may not know the reason and consequently correspondence takes place on the subject. The letter of March 30 last was not seen by the officer who is in charge of the contracts, but it



## SESSIONAL PAPER No. 29a

should not have been shown him, in order that a new contract could be made out, or a supplementary one. This explanation is given in order that there may be no misunderstanding.'

*Anticosti* accounts rendered up to date (not yet all in):—

F. X. Drolet.. . . . .	\$3,013 27
J. B. Morin.. . . . .	807 76
G. T. Davie & Sons.. . . . .	3,849
“ “ extras.. . . . .	1,500 00
“ “ still to come in.. . . . .	.....
	<hr/>
	\$9,170 03

October 29, 1907.—Deputy telegraphic Gregory as follows:—‘Referring to contract with Messrs. Davie & Sons for *Anticosti* lightship, specification was not sent with contract. Required for C. S. Commissioners.’

Gregory replies: ‘See my letter September 16 last giving Davie’s reasons for not being able to carry out contract according to specifications. Season was late, lightship urgently wanted, and cost, due to alterations in specification, very little over contract price. This appeared unavoidable under circumstances and for efficiency of service. Will get original specification from Davie and send it to you to-morrow.’

*Gregory’s final vindication of himself and all concerned in Anticosti matter.*

October 30, 1907.—Gregory writes deputy confirming telegrams as above, and inclosing original specification for repairs *Anticosti*. I beg to add that I do not believe there is a builder of ships in Canada, nor of houses, who can undertake the repairs upon a specification which will cover everything that will be required to put such a ship or such a house in perfect condition. Every care was taken by the department and its officers to do nothing more than was absolutely necessary to cover the conditions of the contract for \$3,849. Mr. McConkey’s reports fully show what cropped up as the work progressed, and was not known when the specification was made out. The season was advancing rapidly and the lightship was needed as early as possible for the safety of navigation, and was under heavy expense in the graving dock. It must be taken into account also that there was much work done of the ordinary character necessary to keep any vessel in working condition, as takes place every spring. I cannot see what else could have been done by the department in this matter than was done for the efficiency as well as the economy of the service, and further I do not believe there is a ship builder in America who will think otherwise.

See file 21040 M, *Anticosti*, page 12.

November 16, 1907.—*Anticosti* again left her station.

The circumstances connected with this vessel, as shown in the foregoing extracts, would seem to indicate a great lack of efficiency on the part of her captain and crew. Yet there seems to have been practically no fault found with them at any time. No investigation of any kind apparently was held to inquire into the causes of the first disaster; and it would even seem as if the vessel did not get the overhauling then thought necessary both by the Quebec agent and the captain, before she again went to sea. (See letters November 11 and 18, 1904.)

If the investigation which was held in consequence of the second collapse had been thorough it would probably have been found, as already stated, that the chief trouble was in the engineer’s department and that it was of old date.

The vessel arrived at Quebec, after the second disaster, on 11th November, 1906, but it was not until over four months later that any repairs were begun on her. What possible justification can there be for such a waste of time?



7-8 EDWARD VII., A. 1908

No sooner had the repairs begun, however, according to specifications drawn up by one of the department's experts, than the inspector began to find that many other repairs or alterations were necessary, or were said to be necessary.

The first trouble was the hawse pipe which had been specified to be 12-inch internal diameter ; and that was not large enough it seems for the new anchor. Schmidt, who drew the specifications, was evidently not aware that a new and larger anchor was to be ordered and it was apparently nobody's business to tell him.

Then the inspector discovers that no provision has been made in the specifications for placing the large fog bell.

The shell plating is becoming badly pitted, and many rivets loose.

The captain wants three bunker scuttles to be fitted on the upper deck for passing the coal to 'tween decks (as if she were a coal barge, instead of a lightship). These, the agent says, are very much wanted, and would greatly facilitate the taking of coal on board while the vessel is on her station, and will pay for themselves at once. (He does not say how.)

Shortly afterwards a bill for \$1,175.46 presented by F. X. Drolet turns up for payment, this being the first heard of it. It appears to have been challenged by the accountant, so a memorandum appears on the file in connection with it, drawn up by Mr. C. Thomson Schmidt, inspector government steamers, and the same officer who drew up the specifications for the repair work tendered for by G. T. Davie & Sons. His explanation of the matter is given in the memorandum in question, at great length. (See May 7, page 23.)

The day after this memo. was written Mr. Schmidt writes to the deputy disclosing a new trouble, which is very interesting reading. An order for 200 tubes had been given by Mr. Beauchemin (who authorized him?) to Messrs. Amiot, Lecours & Larivière, who in turn placed it with some manufacturer, who failed to fill the order. Messrs. Amiot, Lecours & Larivière apparently recognized no liability on their part, and suggested that the department sue the manufacturer for damages. The damage was quite serious, as Schmidt explained, it forced him to adopt the expedient of making 3-inch tubes do for 3½-inch tubes by having them swelled at the ends. He says, naively, 'This will necessitate a considerable amount of labour being put upon the tubes, and, when finished, we will neither have a satisfactory job, nor the same heating surface we would have had with the tubes as ordered.'

Then the electric light had to be overhauled by special officer from Sorel, which was not ordered until the 27th of May, and the vessel did not start for her station till the 27th of June, nearly three months behind time, although she had been lying in Quebec since the 11th of November.

After all this enormous amount of trouble, worry and blundering expense the *Anticosti* started for her station on the 27th of June, and left it again without orders on the 16th of November.

It seems to be a pretty conspicuous case of 'how not to do it.'



## LIGHTS.

## THE LIGHT BRANCH OF THE DEPARTMENT.

We have endeavoured to get some insight into the management of this branch of the department by the only means open to us, namely, by perusing several files of correspondence bearing on the business pertaining to it.

We have already commented on the difficulty of obtaining through its correspondence a full knowledge of any business transacted by the department on account of all letters being distributed among an enormous number of files, each file supposed to contain all the letters and documents or data in connection with one subject. If the letters had been filed in chronological and numerical order, as is customary in ordinary business, we should have found our task much more simple and easy.

The light branch of the department has within the last three years come to be almost entirely bound up with a private concern in Ottawa called the International Marine Signal Company, of which Mr. T. L. Willson is president and chief proprietor, he having established the business as a private concern, which was incorporated about December 7, 1906.

It is based on a patent for automatic low pressure acetylene gas buoys, taken out by Mr. Willson, which is supposed to be a great improvement on all other buoys formerly in use by the department, and still used by other countries. A sample of the new buoy was offered to the department for test in August, 1904. We have not seen any account of the test, which was made by the present Commissioner of Lights, but it was deemed entirely satisfactory; and the Deputy wrote Willson October 7 and October 11, 1904, saying that the Commissioner of Lights, who had tested the buoys, advised that they possess a number of advantages over the types previously in use; and that these automatic gas buoys would now be used exclusively by the department, concluding his letter by ordering 46 buoys at Willson's own prices, amounting to \$148,000. Any imported materials required for the manufacture of them to be admitted free of duty.

This was a good beginning for Mr. Willson, and, with the splendid facilities extended him by the department, he has not been slow to better it.

It may seem that in taking up with a new idea so largely and so suddenly, the department were hardly acting with the prudence required by the circumstances. New ideas are not apt to reach a perfect development all at once, and the most ordinary considerations would seem to have called for more caution.

The buoys first purchased consisted of three types, designated No. 5, No. 7, and No. 9, respectively, costing \$2,000, \$3,000, and \$5,000 respectively.

*Buoys first purchased—\$148,000.*

By March 31, 1905, Willson had shipped to the order of the department 16 buoys, a No. 5 and a No. 7, to Prescott, three number sevens and a No. 9 to Halifax; eight number sevens to Quebec, and one No. 5 stored to the order of the department.

As early as March 6, 1905, the Commissioner of Lights appeared to be animated by very progressive ideas, with regard to these buoys.

He is on record with the following memorandum dated July 6, 1905:

*Memorandum by Commissioner of Lights.*

July 6, 1905.—On May 6, 1905, the undersigned prepared a memo. giving facts and figures with reference to the Signal Buoy Service of the Dominion.

The salient points were the recommendation to provide 40 Standard automatic lighting whistling buoys at \$3,750 each. The matter was not acted upon at the time,



7-8 EDWARD VII., A. 1908

but the supplementary estimates for 1905-06 contain an amount of \$360,000 to provide for these changes. Since the introduction and testing of the Standard lighted whistling buoys, two new and much larger types have been evolved.

The Standard whistling buoy heretofore adopted is 9 feet in diameter, carries twin whistling tubes 20 inches in diameter, has a 10-inch whistle, and carries its light 10 feet above the sea level, and costs \$5,000.

A much larger and more powerful type is now available: 11 feet in diameter, with twin whistling tubes 36 inches in diameter, carries an 18-inch whistle, has four times the whistling capacity of the standard type, and carries its light 30 feet above sea level, and is a practical substitute for a lightship; the cost of this is \$8,500.

A still larger buoy is available for special positions, elliptical in plan, the axis of ellipse being 11 and 14 feet. It carries twin whistling tubes 4 feet in diameter, has an 18-inch whistle, with six times the whistling capacity of the Standard buoy, and carries a powerful light 30 feet above sea level.

In view of the larger and more powerful types available, the undersigned is now prepared to recommend that these be substituted for the smaller Standard lighted whistling buoy.

Owing to the inability of the undersigned to visit Nova Scotia at the time, Mr. Hutchins, superintendent of lighthouses, came to Ottawa, and the question of the improvement of the coast signal buoy service was thoroughly discussed with him, and the undersigned now recommends that the department place orders for the following apparatus:—

1st. Viz.: 2 elliptical lightship gas buoys, 11 x 14 feet, at \$15,000 each,	
for Halifax and Blonde rock. . . . .	\$ 30,000
2nd—30 Cylindrical lightship gas buoys, 11 feet in diameter, \$8,500 each..	255,000
3rd—25 Standard No. 7 gas buoys at \$3,000 each.. . . .	75,000
	<hr/>
Total.. . . .	\$360,000

(Note at the beginning of this memo.: He states that the Standard whistling buoy heretofore adopted is 9 feet in diameter, carries twin whistling tubes 20 inches in diameter, has a 10-inch whistle, and carries its light 10 feet above the sea level, and costs \$5,000.)

These latter (the 25 Standard No. 7) to complete buoyage required for Quebec agency, and partially replace the 39 Scout Kingston type of gas buoys withdrawn from the service.

In order to obtain the material within the fiscal year for which the appropriation is available, the undersigned recommends that it be ordered immediately. (Initialed: J.F.F., R.P.)

*Commissioner of Lights recommends the purchase of \$360,000 more, the type having been much improved.*

It will be observed that he was alive to the great improvements already claimed to have taken place in the manufacture of the buoys; so much so that he wanted the whole year's appropriation, amounting to \$360,000, invested at once in new buoys, without apparently having considered beforehand where they should all be placed or if they were really required. Of the original types only the No. 7 reappears in his new recommendation, but he is strongly in favour of the larger and more powerful types available, and recommends that these be substituted for the smaller standard lighted whistling buoy.

*Change in standard gas buoy.*

A few days after the filing of this memorandum, which appears to have been endorsed by the Minister, on the 19th of July, Willson writes to the Deputy to inform



## SESSIONAL PAPER No. 29a

him that in future the standard automatic gas buoys will be different in form, being semi-spheroidal in shape, and  $8\frac{1}{2}$  feet in diameter, this being the stronger form, and a very great improvement over the existing form.

*Buoys sent Quebec have to be returned to Ottawa for alteration.*

In August, 1905, the Quebec agent acknowledges instructions from the Deputy to remove the lantern supports from all the automatic gas buoys which have been sent to his agency, and ship the same in one car load, if possible, to P. J. Powers, Ottawa. Under these instructions he shipped 17 lantern supports.

*Other Changes.*

Other changes were made with the view of reducing the weight of the lantern supports at the instance of Willson's engineer, and with the consent of the commissioner of lights, who instructs Willson to furnish the new supports for the following sizes of buoys, viz.: Nos. 5,  $6\frac{1}{2}$ , 7,  $8\frac{1}{2}$  and 9.

*Willson instructing Halifax agent of the department direct.*

To give some idea of the changes and alterations that were deemed necessary in the Willson buoys already delivered, along with the returning of all the lantern supports from Quebec, take the following letter by Willson addressed direct to the agent of the Marine and Fisheries Department at Halifax in a style pretty much as if the latter were an employee of his own.

October 10, 1905.—T. L. Willson to J. Parsons: We have shipped you a new lantern support fitted with a purifier for buoy No. 506 (type 7). This is one of the Standard gas buoys you have in service, either at Middle Ground or Neverfail. This support has attached to it a box containing the necessary connecting pipe, valve and bolts to attach it to the buoy. The lantern support and lantern now on this buoy should be removed at the earliest opportunity and replaced by the new support and a clean lantern. This work could be done without taking the buoy out of service, if properly handled, on a day when the weather is not too rough. Please return the old lantern support to us here, that we may fit a purifier to it and send it to you for the (other Standard gas buoy you have) we previously shipped you, along with the last automatic gas and whistling buoy. We sent you a new lantern support with purifier for the buoy you have on the inner automatic station. It is intended to use the whistle and rubber ball valves now on the buoy. As there is some fitting to be done in attaching this new support to its buoy, it will be necessary to take this buoy in, which can of course be done in this case, as you have in stock spare buoys of the same type, with purifiers already attached. Please return us the old lantern support from this buoy also. When the above work is done, all the automatic gas buoys in your division will be equipped with purifiers.

About the same time September 25, 1905, the assistant commissioner of lights at Prescott writes T. L. Willson that he has shipped to his address the superstructure belonging to No. 7 valveless buoy. He does not mention for what purpose. The buoy itself remains at Prescott till November 2, 1906, when the assistant commissioner of lights ships it also to Willson, as, he says, it has not been, nor is likely to be of any service until alterations are made. Willson, or the I. M. S. Co., took till September 12, 1907, to make the alterations, and then writes to the commissioner of lights as follows: 'We have finally shipped to you all the gas buoys which you had sent us for alterations, including the No. 7 valveless, to which we had to fit a new lantern support, owing to the original not being returned to us with the buoy, ignoring the fact that the whole superstructure of the buoy had been sent him in November, 1906.'



7-8 EDWARD VII., A. 1908

Up to October 10, 1905, Willson had shipped to the order of the department 47 buoys, as follows, viz.: to Prescott 10 No. 5 and 2 No. 7; to Halifax, 3 No. 7 and 9 No. 9; to Quebec, 12 No. 7; to Lévis, 5 No. 5; to Port Arthur, 3 No. 5; to St. John, 1 No. 9; to Point du Chene, 1 No. 9, and 1 gas and bell buoy now in shop—embracing 18 No. 5, 18 No. 7 and 11 No. 9.

*Lighted Whistling Buoys for Maritime Provinces and standard buoys for other localities required.*

On October 17, 1905, another memorandum appears on the file drawn up by the commissioner of lights. He says he drew the attention of the minister to the necessity of making arrangements for certain lighted whistling buoys for the maritime provinces and standard buoys for other localities, for which provision was made in the estimates for 1905-6. This matter was referred to the Lighthouse Board and provisional recommendation was given pending a 30 day test of the buoys referred to. The test has since been carried out with a No. 9 gas and whistling buoy at the position indicated, viz.: adjacent to the *Lurcher* lightship, and test was entirely satisfactory, as can be seen by the report of the captain of the lightship, attached herewith. The undersigned (J.F.F.) therefore recommends that the formal order be given to Mr. Willson as the minister has already approved of memorandum authorizing these buoys (July 6, 1905), and has advised Mr. Willson to proceed with work. (On the margin of this memo. is written: 'I concur for minister's signature' F. G.—'Minister directs that this order be given as he has visited the works and is satisfied with the work on hand, which he orders to be carefully inspected from time to time. 19/10/05. F. G.')

*The order for \$360,000 worth of buoys now given, without apparently knowing where they were required.—October 19, 1905. And without the authority of an order in council.—This order in council was repeatedly applied for, and refused, and was not granted until July 24, 1906.*

The order for \$360,000 worth of the buoys was accordingly given Willson in letter of 19th October, 1905.—namely for 30 No. 11 combined gas and whistling buoys 11 feet diameter \$8,500 each, \$255,000; 35 No. 8½ Standard gas buoys, \$3,000 each, \$105,000.

The price quoted above to be f.o.b. Ottawa. The necessary shipping directions will be given you from time to time, as the buoys referred to are ready for delivery.

It will be noticed that the whole of this large amount was invested in two types of buoys. Neither of which had hitherto been supplied to the department by Willson, although the No. 8½ buoy was supposed to be an improvement on the old No. 7, and cost the same price.

On January 17, 1906, T. L. Willson writes the commissioner of lights that the standard gas lighted and combination whistling buoys for 1906 will be:—

A. Standard buoys suited to carry 300 wx/m, occulting lanterns 9 feet above water, capable of giving 30 times the light of the usual compressed oil gas or Pintsch buoy now in service.

B. Eleven feet diameter cylindrical whistling buoys, suited to carry 375 mm. occulting lanterns 30 feet above water, giving a light equal to about 3rd order lighthouse and each carrying two whistling tubes 3 feet in diameter, draught about 27 feet.

C. Eleven by fourteen and a half feet, oval whistling buoy, suited to carry 500 mm. occulting lanterns 30 feet above water, giving a light about equal to a second order lighthouse and each carrying 2 whistling tubes 4 feet in diameter, draught about 27 feet. Both of the latter have eighteen inch diameter whistles.

(File, no action, January 17, 1906, J. F. F.).

This communication would seem to be meant to convey the impression that only



## SESSIONAL PAPER No. 29a

the larger and newly developed buoys should now be ordered by the department, or at any rate that that was Mr. Willson's opinion.

Meantime we may consider how the buoys already in service were standing the stress of experience.

*Change in lantern supports suggested by Capt. Johnson, of C. G. S. 'Lady Laurier.'*

On January 18, 1906, Willson writes the commissioner of lights as follows: 'On a recent trip to Halifax our Mr. Creelman had his attention called by Captain Johnson of the *Lady Laurier*, to the advisability of omitting the platform plates from the lantern supports of our standard gas buoys, as they are likely to gather ice, and, in his opinion, they are not needed for attending to lanterns. We would like to know if the department desires us to omit these plates, we to put the holes in the supporting angles and supply the plates, ready to rivet on, if at any time the department should desire to have them.

On January 22, 1906, the Commissioner of Lights replies: 'It may possibly be that the omission of those plates would prevent the accumulation of ice on the upper part of the lantern support; and as this is a matter that can only be determined after a trial, I have to request you to omit the plates from the Standard gas buoys to be supplied. But you are to put the holes in the supporting angles, and in the platform plates which otherwise would go on the gas buoys, and ship to the Dominion light-house depot at Prescott, with a covering letter explaining the object of the shipment.

*Improvement adopted, but no attempt made to save anything by it.*

This seems to be rather an original kind of economic progress or improvement, where the unnecessary material cut out is carefully shipped to the government's depot at Prescott and labelled as old junk, although richly paid for as part of a most expensive patented machine.

The chief engineer does not appear to have been consulted about this, nor any one else but Mr. Willson.

*Mooring of buoys.*

On December 30, 1905, a year and a quarter after the introduction of these buoys into the service, A. Legere, the resident engineer of the department at Halifax, wrote the Commissioner of Lights asking for plan showing how the combined gas and whistling buoys are moored; also the gas buoys and combined bell buoys, as it is outside of his jurisdiction, and that the agent at St. John, N.B., Mr. Harding, having asked him for it, he thought he would write for it.

Although the answering of this letter involved only writing a line in reply and inclosing blue print plans, it was not answered till January 30, 1906, a delay of a whole month.

It does not appear that any general instructions to the department's agents with regard to the mooring of these buoys were issued by the Commissioner of Lights until September 27, 1907, when the following circular letter was written: 'I inclose herewith a blue print showing the proper way to moor the No. 8½C automatic gas buoys. Hereafter all moorings put out are to conform in all respects to the dimensions shown on the print.' This was about three years after the introduction of these buoys into the service. Even after that, Victoria agent wrote on October 3, 1907: 'Your letter 27th ulto. as to correct way of mooring No. 8½C gas buoys. Up to the present we have not used any wire rope in mooring these buoys, and request information as to whether the wire rope is to be in addition to the 2 or 2½ lengths of chain, as the case may be.'

*Further change in the buoys.*

February 9, 1906.—Deputy writes Willson: 'I have to instruct you to place the necessary receptacle for attaching the submarine bell to the buoys in place of the



7-8 EDWARD VII., A. 1908

cast steel bracket which the specifications provide, on the understanding that this change entails no additional cost to the department.'

*Experimenting with whistles.*

March 12, 1906.—Deputy (J.F.F.) writes the agent at Halifax: 'I am advised by the manufacturer that some No. 11 lighted whistling buoys are ready for shipment. Instructions have been given to ship these to Halifax. You will arrange to have the first two buoys held at Halifax until the department is able to determine whether the 12-inch or the 18-inch whistle is the more suitable for this type of buoy. When this information is obtained the No. 11 buoys are to be placed in the exposed positions off the coast of Nova Scotia, replacing the present Courtenay whistling buoys and the No. 9 gas and whistling buoys.

*Willson announces further improvements which he offers to add to the No. 9 buoy free of charge; and suggests his taking back the No. 9 buoys at cost and substituting No. 11 for them.*

March 31, 1906.—T L. Willson writes deputy: that improvements have been accomplished in the No. 11 combined automatic gas and whistling buoys, viz.:—

I. The attachment of the receptacle for the submarine bell.

II. The increased height of the air chamber above the water in the whistling tubes.

III. The combined purifier head of the generator instead of being separate as in the No. 9.

I will make changes in the No. 9 buoys which I have furnished, to correspond with the above, free of charge to your department, and further, in the event of your department substituting the No. 11 buoys for the No. 9, I will take back and allow full value for the No. 9 buoys when delivered F.O.B. cars at Ottawa

*Willson's offer of substitution of No. 11 buoys for No. 9 buoys declined for the present.*

April 6, 1906.—This letter acknowledges Willson's offer, and says that it is not probable that the department will require a substitution of buoys, inasmuch as the No. 9 gas buoy meets with the requirements of the department for many localities where lighted signal buoys are necessary. If, however, a change is desired later on the department will be pleased to take advantage of the offer which you make.

*Two No. 11 buoys sent to Halifax—Whistle experiments to be made with them.*

Meantime two of the new No. 11 buoys had reached Halifax where they had to lie for some time at the railway wharf, as there were no preparations for them and no machinery with which to handle them. On 5th April the superintendent of lights at Dartmouth advises the agent of the department at Halifax that the two buoys have been safely landed on the wharf at Dartmouth. As they have no ship available, and the cars were required, we were obliged to employ Beazley Bros. to rig a special purchase on their dredge, to remove the buoys from cars. The transportation (across the harbour) from deep water terminus to Dartmouth cost \$100 for the buoys, which was the best bargain we could make. In regard to testing (whistles) I beg to make the following suggestions: On 14th March last the *Lady Laurier* placed a combined light and whistling buoy, with an improved submarine bell attached, at the outer automatic station. Captain Johnson reports that the submarine bell sounded once after being submerged and then ceased sounding. We have since had no opportunity of testing this buoy with the *Lady Laurier's* receiving apparatus, and I can't say whether or not the bell is still inoperative. As this outer automatic station is the most appropriate for this large 11 feet buoy, just received, I suggest that the buoy now there



## SESSIONAL PAPER No. 29a

be brought in, the submarine bell removed, regulated again, and attached to the 11 feet buoy, and this new 11 feet buoy placed on that station, where satisfactory tests with the 12-inch and 18-inch whistles, &c., can most conveniently be made. If this plan is approved I can arrange to have the buoy brought in at a time most convenient for carrying out the change, and involving as little lost time as possible.

April 10, 1906.—The deputy replies to this letter, as follows : ‘The intention of the department in shipping to you the first two buoys of this type is to have them anchored side by side in some convenient point in Halifax harbour in order to determine whether the 12-inch or 18-inch whistle is the most suitable for this size buoy.  
\* \* \* \* \* It is important that this whistle test be carried out as soon as possible so that whistles may be ordered for the remainder of the No. 11 lighted buoys now under construction.

On receipt of this letter please advise me when this whistle test can be carried out, so that Mr. Creelman (Willson’s engineer) can go from Ottawa to Halifax and be present at the test.

*Whistle experiments completed successfully.*

April 27, 1906.—Finally, after much trouble and delay, Hutchins reports to the Halifax agent that he, along with F. Creelman and Captain Johnson, have made two tests of the buoys whistles—12-inch and 18-inch and report favourably ; and recommend the 12-inch whistle be adopted for use on those 11 feet gas buoys. The sound produced was loud, deep, and well sustained. It appears, however, that it was not until the 16th of July that the deputy authorized Willson to supply 12-inch whistles for the No. 11 gas buoys.

*Further shipments to Halifax of No. 11 gas buoys.*

In the meantime, and before this whistle test was completed further shipments of the new No. 11 buoys had been made to Halifax, eight in all, up to 21st of April, 1906, and two more in May. Not one of these had apparently been called for by the Halifax agent, or the superintendent of lights there.

*Captain Johnson objects to them.*

May 28, 1906.—On 28th May, Captain Johnson of the *Lady Laurier* writes thus : ‘Before any more large gas buoys are sent here I think it my duty to inform you that they are not practicable, as they are too large. The smaller size, with a few alterations, would be first-class and quite safe.’

*Department pretends to think that Johnson’s objection is solely on account of his not having powerful enough gear to handle them.*

The deputy simply acknowledged receipt of his letter without comment. The commissioner of lights wrote a memorandum about it, dated 1st June, and affected to believe that the sole reason of Captain Johnson’s objection to the No. 11 buoys was that his gear on the *Lady Laurier* was not powerful enough to handle them. He says he ‘is not surprised at Captain Johnson taking this ground, seeing that the hoisting gear of the *Lady Laurier* has not strength enough to lift the buoys. The department has plans provided for a new derrick and hoisting gear which will be capable of lifting a weight of 25 tons, which should obviate to a large extent Captain Johnson’s objection.’

In accordance with this memorandum the deputy wrote to the Halifax agent of the department on 13th June, as follows : ‘Captain Johnson of the *Lady Laurier* informs the department that in his opinion the No. 11 gas buoys are too large, and he has to tow them into position. I have to request you to inform Captain Johnson that the department has plans provided for a new derrick and hoisting gear for the *Lady Laurier* which will be capable of lifting and controlling a weight of 25 tons and thus obviate the objection raised by Captain Johnson.’



7-8 EDWARD VII., A. 1908

All the buoys supplied to the department after February, 1906, seem to have been of the larger types, No. 9½ and No. 11, with the No. 8½, which is the improved No. 7.

*Willson again offers to alter the old types of buoys at his own expense, excepting the cost of freight and handling.*

On November 7, 1906, Willson writes to the Deputy: 'Referring to my letter of March 31, 1906, and yours of April 6, 1906, I will make the improvements in the No. 9 gas buoys, as offered, and further that I will make improvements in the 5, 6 and 7 sizes, which are now equipped with detachable purifier boxes now in service, to bring them up to the present standard by substituting the fixed purifier head upon the gas buoys, instead of the present arrangement; all of the above to be done free of charge to your department, on condition that you deliver the said buoys F.O.B. Campbell's siding, Ottawa. After these changes are made, we will deliver the buoys F.O.B. cars at Ottawa, to your order.'

*This was informally accepted.*

Although there appears no formal letter of acceptance of this offer on file, the buoys referred to seem to have been all sent to Ottawa at different times for alteration, as suggested—of course, at great inconvenience, and expense for freight and handling.

A further development about this time was the automatic gas beacon, principally for points in British Columbia, at a cost of \$1,500 each.

*Total Number and Values of Buoys and Beacons supplied by Willson up to March 31, 1907.*

Up to November 2, 1906, Willson had supplied to the department 124 buoys and 1 beacon of the aggregate value of \$537,825. Up to March 31, 1907, he had supplied 50 more buoys and beacons, making a total of \$692,325 in two years and a half. Up to the end of 1906, all the buoys supplied by Willson had been for use in Ontario, Quebec and the Maritime Provinces, but with the opening of 1907 British Columbia began to get its full share of attention; the types of buoys sent there being No. 8½ and No. 11.

*St. John Agent wants three No. 11 Gas Buoys.*

January 14, 1907.—On January 14, 1907, the St. John agent of the department wrote the Deputy, saying that 'three No. 11 gas and whistling buoys are required by this agency. You will please ship them at your earliest convenience.'

*Deputy wants to know what for.*

On January 21, the Deputy replied: 'I have to instruct you to inform me as to name of locality for which these buoys are intended, in order that application may be submitted to Lighthouse Board for their consideration.'

*Agent gives names of places.*

January 29.—St. John agent, in reply, recommends that a No. 11 gas buoy be anchored off Southern Wolf Island, in place of the Courtenay automatic now anchored there, another to replace the Courtenay whistling buoy now anchored off Split rock; and the third is for a spare buoy.

*Again reminds Deputy of his request.*

April 2.—No attention is paid to the letter, so St. John agent writes again on April 2: 'Reverting to my letter of January 14 last, asking to be provided with



## SESSIONAL PAPER No. 29a

3 No. 11 gas buoys for Split rock, off South Wolf island; and the other for a spare buoy; and your reply of February 1, informing me that the matter would be laid before the Lighthouse Board, I have not received any further information on the subject up to this date.'

*Is asked for a Return of what he has.*

May 8.—This letter is not answered till May 8, when the Deputy writes: Your letter, April 2, referring to your former letter, January 14, asking for 3 No. 11 gas buoys. I have to request you to be good enough to forward to me a list of the gas buoys which have been sent to you for the Bay of Fundy, and the positions in which these buoys have been placed, together with any recommendations which you may have for additional automatic buoys for your agency.

*Which he gives, and the matter ends there.*

May 23.—On May 23, St. John agent sends a complete list of gas buoys received at his agency, and stating where they are placed. They consist of five No. 11, one No. 11½, one No. 9½, one No. 8½, eleven No. 8, and two No. 7.

Apparently, nothing further was done about this, as the matter disappears from the file.

*Buoys for British Columbia.*

About the beginning of 1907, special attention appears to have been given to British Columbia in the matter of buoys.

December 11, 1906.—An order in council was asked for by the minister to authorize the following recommendations of the Lighthouse Board, viz.:—

For Ontario: Northport shoal, Bay of Quinté: gas buoy 8½C at.. . . .	\$3,000
Prince Edward Island: Miscouche shoal: gas buoy 8½C at.. . . .	3,000
British Columbia: Middle bank, strait of Fuca: gas buoy, 1 No. 11, with bell.. . . .	9,550
" Sand Head, Fr. river, gas buoy, 1 No. 11, with bell.	9,550
" Comox bar, gas buoy, 1 No. 8½, with bell.. . . .	3,750
" Ledger's reef, off McNeill's point, gas buoy, 1 No. 8½	3,000
" One spare gas buoy, 11, with bell.. . . .	9,550
" " 8½, with bell... . . .	3,750
And six gas beacons, as follows:—Boat point, Sarah island; West rock, Gulf of Georgia; Gibson's reef, off Gibson; Zero rock, Rivers inlet; Fog rock, Fitzhugh sound; Morning reef, Klewnugget, at \$1,500 each.. . . .	9,000

*Victoria agent advises what the I. M. S. Co. are going to send him.*

February 13.—Victoria agent writes to Deputy, as follows: 'I have to inform you that the engineer of the International Marine Signal Company of Ottawa advises that, according to instructions received from the department, six automatic gas beacons had been shipped to the Pacific coast via G.T.R. and C.P.R. I notice that these beacons are intended for certain points enumerated in Mr. Creelman's letter, and, amongst them Gibson's reef, for which I presume Watson's rock is meant. Instructions were received some time ago to establish a Wigham's 31-day lamp at this point. I beg to be advised whether it is the intention of the department to adhere to the instructions which I have already received or to establish a gas beacon on Watson's rock.

*It conflicts somewhat with what the department has already instructed him—What are they going to do about it.*

Here we have instructions given by the department to the International Marine Signal Company affecting the administration of their British Columbia agent, with



7-8 EDWARD VII., A. 1908

whom, however, the department does not take the trouble to communicate, even although the matter involves the cancelling of instructions previously given him. It would almost look as if the International Marine Signal Company were regarded by the chief officers of the department as a branch of the Department of Marine and Fisheries, and a favoured one at that.

*Shipments of buoys and beacons to British Columbia.*

January 19.—The International Marine Signal Company advises Deputy: That, as instructed by his letter of January 10, they have shipped to British Columbia 2 gas buoys, No. 11, serial Nos. 626-7; January 30, shipped to British Columbia, 2 gas buoys, No. 8½, serial Nos. 628-630; February 5, the I.M.S. Co., shipped six gas beacons to Victoria, B.C.; February 27, I.M.S. Co., shipped 1 gas and whistling buoy, No. 11 and No. 629, with bell, intended for spare.

February 16.—Victoria, B.C., agent writes to Commissioner of Lights: 'I beg to requisition for the following:—6 gaskets for carbide door cover for No. 8½ auto. gas buoys; 6 rubber gaskets for carbide door, No. 7½ beacons. (Recommended, J.F.F., 25-2-'07.)

*Fresh instructions from the Deputy.*

March 5.—Deputy to Victoria agent: Your letter 13th ult. I beg to state that the Lighthouse Board has passed an unwatched light for Gibson's reef off Gibson island. With reference to Watson's rock and the 31-day light, I have to inform you that the department has no Wigham lights available, and as I indicated in a previous letter, you are authorized to use your own judgment as to the disposition of the gas beacons forwarded to you. You have been requested to forward a complete report as to the number of unwatched lights requested granted, and the means available at your agency for carrying out instructions given.

*Six gas beacons and four gas buoys lying on wharf at Vancouver.*

March 6.—Victoria agent to Deputy: Reports that he has lying on the C.P.R. wharf at Vancouver, 6 gas beacons and 4 gas buoys, waiting transportation to destination, and the *Quadra* is the only available steamer; and it will keep her engaged for upwards of two months.

*No more buoys should be shipped for the present.*

Would recommend that no more buoys be shipped to the coast until we are in a position to place them as soon as they arrive.

The department has already been advised on several occasions that present accommodation will not permit the storage of a large shipment of aids to navigation and supplies.

*Another Number 11 advised for Spare.*

I am advised by engineer of the I.M.S. Co. of the shipment of one No. 11 automatic gas and whistling buoy with 500 lb. bell apparatus, No. 629, marked 'intended for spare.'

*Nine more automatic gas beacons advised.—Ship four Wigham lamps to Prescott.*

March 13.—To agent, Victoria: 'Instructions have been given to the I.M.S. Co. to ship to you nine automatic gas beacons complete. The necessary lanterns will be forwarded from the Dominion Lighthouse Depot, Prescott. As you were advised in another letter, you are to ship the 4 Wigham lamps at your agency to the lighthouse depot at Prescott, and automatic gas beacons are to be used where required in British Columbian waters. (Initialled J.F.F.)



## SESSIONAL PAPER No. 29a

Only on 5th instant, after having instructed Victoria agent to use a Wigham lamp for a certain place, the deputy said that the department had no Wigham lamps available, and now instructed him to ship four in use to lighthouse depot at Prescott.

*Gibson's reef confounded with Watson's rock or reef.*

March 14.—Victoria agent to Deputy: 'You letter 5th advising that Lighthouse Board had passed an unwatched light for Gibson's reef off Gibson island; in reply I beg to explain that the reef off Gibson's island is named Watson's reef on the chart, and that a gas beacon is being shipped on board the *Quadra* to be installed on this rock.

This is the second time within a month that the agent has set the Deputy right about Watson's rock or reef, and his confusing it with Gibson's reef, off Gibson island.

*Another No. 8½ gas and bell buoy for spare.*

March 18.—I.M.S. Company have shipped to British Columbia one No. 8½ automatic gas and bell buoy for spare. We have notified Captain Gaudin of this shipment. (The department is evidently determined to make the B.C. agency a dumping ground for all the buoys Willson can wheedle them into buying, whether they are wanted or not.)

*Power Derrick Scow for British Columbia.*

March 20, 1907.—Deputy to Victoria agent: Your letter 6th, with reference to lack of facilities for handling aids to navigation at your agency, I have to advise you that plans are being prepared, and tenders will be called for the construction of a power derrick scow for British Columbia waters. While it may take some time for the construction of this scow you are directed to forward to me a report indicating what boats are available and may be chartered for the purpose of placing gas buoys and other aids to navigation that may be forwarded to you. The department recognizes that the *Quadra* is unable to overtake the work as it stands now in British Columbia and pending the furnishing of permanent appliances, it is necessary that other steps be taken. Your early attention to this is requested (J.F.F.).

*No. 14 Lightship Gas Buoy for Blonde Rock.*

March 5, 1907.—Deputy to Halifax agent: 'Instructions have been given to the I. M. S. Co., to forward to you one No. 14 lightship gas buoy similar to that recently placed in the position of the outer automatic buoy. The buoy referred to above is to be placed at Blonde Rock. It may be some time before delivery can be made of the buoy referred to.

(The No. 9 buoy at Blonde Rock went adrift about October 10, 1906—No. 546—and has not been recovered.)

*Scout Buoys sent to Halifax—Obviously Junk.*

March 21, 1907.—Deputy to Halifax: Instructions have been given to the Lighthouse Depot at Prescott to ship to you 15 Scout type gas buoys. These have been condemned by the department, and have been replaced in service by No. 8½ automatic gas buoys. They may be used at your agency in place of conical or can buoys with a suitable top, and the department is making arrangements to provide a sealed ball-bell attachment so that the buoys can be utilized as bell-buoys. Please advise me the disposition that you suggest making of these. (J. F. F.)



7-8 EDWARD VII., A. 1908

*Though Nominally to be used.*

March 25, 1907.—Deputy to Halifax agent: 'I have to advise you that additional instructions have been given to the Lighthouse Depot at Prescott to ship you 13 more Scout type gas buoys. These are condemned as gas buoys, and are to be used as either conical can or bell buoys; and for the latter a special attachment will be provided. (J. F. F.).'

*Halifax will endeavour to use them.*

March 27, 1907.—Halifax agent to Deputy: In partial reply to yours 21st, I beg to say when the buoys are received and cared for we will endeavour to utilize them for some of the many opportunities that our rivers, bays and coast shoals present. Awaiting these buoys and the sealed ball-bell attachments.

*Halifax sent 2 No. 6 buoys to Ottawa 8th March.—Have no others.—Halifax agent replies to instructions from Deputy to return all No. 5 and No. 6 buoys to Ottawa for alteration.*

April 1, 1907.—C. A. Hutchins (approved Parsons agent, Halifax): Your letter 25th ulto., I beg to report that on 8th ulto. we sent to Ottawa 2 No. 6 gas buoys in accordance with previous instructions; we have no more on hand. We have on hand at this agency 2 No. 8 gas buoys in the dockyard Nos. 506 and 8 and 1 No. 8 at present in St. John, No. 519 to be replaced off the Avon river as soon as the ice disappears. Those three buoys have the purifiers in the lantern supports. The 2 No. 6 already returned were brought in from the Middle Ground and Neverfail, Halifax harbour, having been replaced by No. 8½ buoys. We should have at least 1 No. 8½ buoy on hand, as spare, to relieve Middle Ground and Neverfail. I beg to ask if we shall send these No. 8 buoys 506, 508, 519 to have purifiers fitted in heads of buoys. A combined gas and bell buoy should be sent to St. John to replace No. 519 for Avon river. This buoy is attended to by the *Lansdowne* from St. John.

The above letter was in answer to Deputy's of 25th March, which was also written to St. John, and on 30th March to Prescott, and was as follows: All No. 5 and No. 6 gas buoys at the agency are to be returned to Ottawa, in order that new heads containing purifier may be placed by the manufacturer, as he has offered to do this free of cost to the department, if the buoys are delivered to him f.o.b. Ottawa. On receipt of this you will reply by wire the number of No. 8½ gas buoys which will be required to replace the No. 5 and No. 6 buoys at your agency.

*Bell attachment wanted for Scout Buoys, and price asked for from I. M. S. Co.  
Price \$474.*

These buoys were evidently called in to Ottawa in accordance with Willson's offer of 7th November last to alter them free of expense to the department except freight and handling. He made no mention, however, of No. 8 buoys, a few of which were evidently in the same category as the 5s, 6s and 7s.

May, 1907.—On May 6 a price was asked from the I. M. S. Co., at which they would supply a bell attachment for the 'Scout' buoys which were to be converted into bell buoys for the maritime provinces. The price quoted was \$474.

*Bell attachment to be tested at Prescott appears to have been neglected.*

On May 10 the commissioner of lights advised assistant commissioner of lights, Prescott, that a bell attachment for Scout buoys had been ordered from the I. M. S. Co., to be shipped to Prescott. I have to request you to have this tested and send a report to the department.



## SESSIONAL PAPER No. 29a

This was duly acknowledged May 13, and was promised attention. It did not appear to get it, however, as on June 18 the commissioner of lights telegraphed to his assistant at Prescott: 'Advise me when you will complete test of Scout type bell buoy.' No answer appears on the file.

*Remaining Pintsch buoys abandoned.*

On the 26th of June the three remaining Pintsch buoys in the service were abandoned and three No. 8½ buoys put in their place at Barrett Ledge, Channel Patch and Beaujeu Bank respectively.

*Latest improvement up to date.*

June 10, 1907.—On 10th June the Assistant C. of L., at Prescott, acknowledges to deputy receipt of his letter of 7th inst., in which you inform me that you are sending under separate cover blue print sheet No. 1001 giving the governing dimensions of the latest type No. 9½ automatic gas and whistling buoys, which is provided by this department, and which carries an adjustment for submarine bell (J. F. F.)

A similar letter from Victoria agent is dated 14th June. This seems to refer to the latest improvement or alteration carried out on these buoys.

*Book of instructions for the handling of Buoys issued by the I. M. S. Co.*

June 18, 1907.—On the 18th June, after the buoys have been nearly three years in service the commissioner of lights sends to all the agencies of the department, a book of instructions issued by the International Marine Signal Co. for assembling and charging automatic low pressure gas buoys. Presumably up to this date they had had no instructions, and were left to their own devices, as they had been up to a comparatively late date, with regard to the mooring of the buoys.

*Great accommodation by the department to the I. M. S. Co.*

June 28, 1907.—At this date a singular transaction with the department was proposed by the I. M. S. Co., and after some delay carried out. The company were in need of a No. 11 lighted whistling and bell buoy to sell to the government of Brazil, and of course had no such expensive luxuries in stock. But being fully as well posted as the department itself as to its buoy service, they knew that they had supplied it with just such a buoy in August, 1906, at a cost of \$9,550, which was provided, or at any rate considered as a spare, and was still lying at Prescott. They asked the department to give them back this buoy and take in exchange for it two of their improved No. 9's, now called No. 9½, at a cost of \$5,000 each, the department to pay them the difference of \$450, but to get no advantage whatever from the deal—neither discount nor bonus.

*History of the transaction.*

The eagerness of some of the officials of the department to serve the company in this matter, without consideration for the government, was quite remarkable. There were no difficulties at all. It was explained that the No. 9½ type, lighted whistling, was not available at the time that the No. 11 buoy was purchased by the department, and that the 9½ type will meet all the requirements of the department. So, after submission to the Privy Council it was carried through.

The No. 11 buoy was shipped from Prescott on the 19th July. On the 13th August the deputy wrote the I. M. S. Co., as follows :—

'I have to acknowledge receipt of your letter of 28th June *re* exchanging one No. 11 gas buoy for your giving two No. 9½ buoys, difference of \$450 to be paid by the government. In reply I beg to inform you that authority is given to return to you the No. 11 lighted whistling and bell buoy; and I have to instruct you to ship to the



7-8 EDWARD VII., A. 1908

L. H. depot, at Prescott, for transmission to the Parry Sound depot two No. 9½ lighted whistling buoys, and credit against the account the price paid by the department to you for the No. 11 lighted whistling and bell buoy.'

The No. 11 buoy, as above stated, was shipped from Prescott 19th July.

The two No. 9½ buoys were shipped from Ottawa on 17th August.

On the 19th August the deputy writes to the C. of L. who was then at Prescott, as follows: 'With reference to the order in council of 1st inst. approving of the purchase of two buoys for Parry Sound depot, I am to request you to inform me when you expect that these buoys will reach destination'?

On 21st inst. the C. of L. replies: 'Your letter 19th inst., I beg to state that it was the intention to send these buoys to Parry Sound on the gas and derrick scow now under construction at Prescott. I returned from Montreal yesterday, after having seen the contractor for the machinery and derrick, and I find that so little progress has been made that it will be late in the fall before the scow can reach the Georgian Bay. If the delivery of the buoys is required before this I would recommend that the cars be not unloaded at Prescott, but rerouted to Depot Harbour.'

On 28th August deputy replies: 'Your letter 21st. I have to inform you that it is considered desirable that these buoys be sent by freight. I understand that Mr. Noble has telephoned you to this effect.

So the two buoys were shipped by rail to Parry Sound, the government of course paying the freight, which is not small.

The first buoy was said to have been purchased to go to Parry Sound by the scow which was building. The buoy was bought 4th August, 1906, and paid for, \$9,550, and lay at Prescott waiting for the scow until 19th July, 1907, when Willson kindly took possession of it again and substituted two others for it. These could not wait any longer for the scow, and of course had to pay their way. It is presumed that one spare buoy was all that was wanted at Parry Sound, if even one was wanted. Then why send two? Probably for the luxury of paying the freight.

We are informed that the scow left Prescott 21st October and arrived in Parry Sound on 1st November.

When did the two buoys arrive there, and what was done with them?

*Commissioner of Lights calls for more buoys for British Columbia.*

June 28.—On June 28, the Commissioner of Lights again puts himself on record in a memorandum showing that in his opinion British Columbia was not even yet sufficiently supplied with buoys. He says: 'In view of the increase of shipping and the necessity of additional aids to navigation in British Columbian waters, the undersigned has the honour to recommend that 10 No. 9½ lighted and whistling buoys be procured from the I. M. S. Company at a cost of \$5,000 each, and shipped by the department to the agent at Victoria, B.C. (Signed J.F.F.; initialled W.T.).

This recommendation passed Council July 10, and the whole ten buoys were despatched on July 24 and 26.

*Ten more buoys No. 9½, for Victoria, B.C.—Agent advised of them.*

In advising the agent the Deputy said: 'Instructions have been given the I.M.S. Company to ship to you 10 No. 9½ lighted whistling buoys for British Columbian waters. I have to instruct you to forward to me, after consultation with Captain Troup, a list of the points where these buoys are most urgently required. The I.M.S. Company has been instructed to forward a blue print, giving the governing dimensions of the buoys referred to. Lanterns for these buoys will be forwarded to you in due course. (Initialled J. F. F.)

*Agent acknowledges instructions and is waiting for Captain Troup.*

July 26.—Victoria agent to Deputy: 'Your letter 19th advising 10 No. 9½ buoys, also to forward me a blue print giving plans and dimensions of these buoys. I am in communication with Captain Troup with reference to the placing of these buoys where they are most urgently required.



SESSIONAL PAPER No. 29a

*Department shows urgency to get buoys disposed of.*

And again, on July 30, he writes the Deputy: 'I have to inform you that Captain Troup has been away on a trip to Alaska on board the C.P.R. steamer *Princess Royal*, returning yesterday. He leaves for Montreal to-morrow, and requests that the question of placing these buoys be left in abeyance until his return in about ten days, in order that he may obtain a report from the captains engaged in the coasting trade. I beg to acknowledge your telegram of this date: "No additional buoys beyond the 10 lighted whistling buoys shipped you will be forwarded to British Columbia until further arrangements made for additional facilities. Wire best arrangements you can make to charter suitable tug to place number lighted whistling buoys, and to tow scow. If more assistance than tug required, can you charter any suitable steam barge for the outside work." The I.M.S. Company has forwarded me three drawings governing the dimensions of the No. 9½ lighted and whistling buoys.'

(Note the long telegram. What necessity was there for it? Note also the anxiety to have the buoys placed or disposed of in some way.)

August 8.—Deputy to Victoria agent: 'Your letter 30th ulto., in which you advise me that you wish to await Captain Troup's return before sending to me a list of the points where the 10 lighted whistling buoys should be placed.

I beg to call your attention to the necessity of your keeping a sufficient number of these for spare buoys. Please be good enough to let me have the list referred to at the earliest possible moment.

*Expense no consideration—Almost an invitation to extravagance.*

'Please note also that I will require a report from you as to the general facilities which you may need for placing and maintaining the new aids to navigation supplied to your agency. The report should be clear, and any recommendations made should be specific.'

*Spare buoys in British Columbia.*

1 No. 11; 4 No. 9½; 1 gas buoy; 1 gas and bell buoy.

August 17.—Victoria agent to Deputy: 'Your letter 8th inst., calling my attention to the necessity of keeping a sufficient number of buoys for spare ones, and in reply beg to inform you that after the Swiftsure bank and the Sand heads buoys have been installed, we shall have one spare No. 11 buoy in readiness for relief. We are only placing 6 of the No. 9½ and will have 4 to spare. We have also one each to spare of the gas, and the combined gas and bell buoys (7 spares in all).

*I. M. S. Co. advise that all the No. 5, No. 6 and No. 7 buoys now changed except five No. 5 and one No. 6.*

September 12.—The I.M.S. Company write Commissioner of Lights: 'As instructed by yours of August 1, we have finally shipped to you all the gas buoys which you had sent us for alterations, including the No. 7 valveless, to which we had to fit a new lantern support, owing to the original not being returned to us with the buoy. We note that you have not yet returned to us for alterations five of the No. 5 buoys, serial numbers 505, 530-1-2-4, and also 1 No. 6 buoy, serial number 550. As these latter buoys were originally shipped to Prescott, we presume that these are the buoys which are still at Parry Sound.'

*Buoys left out during the winter in Parry Sound channel.*

September 25.—Commissioner of lights replies: Your letter 12th. In reply, I have to advise you that these buoys were left out during the winter at the Parry Sound ship channel, and I think that they have been recovered, with the exception of one. Owing to the department's lack of facilities at this point, it has not been possible to



7-8 EDWARD VII., A. 1908

lift out these buoys and ship them to you, but this will be attended to at the earliest possible moment.

*Great difficulty in collecting complete information about the buoys supplied by T. L. W. and the I. M. S. Co.*

The Auditor General having called on the department for a complete list of all the buoys purchased from T. L. Willson and the I. M. S. Co., together with a certificate from each agent of the department to whom they had been sent, that they had been received, and were either in service, or in store, or had been shipped to some other agency, the department seemed to have the greatest difficulty in giving a clear account of what had been done with each buoy. No books or proper records have been kept in the office of the commissioner of lights. Each agency had to be applied to for all the evidence it could give, which in some cases had to be revised, resulting as usual in an abundant correspondence, tedious and confused. The I. M. S. Co. also had to give their assistance, as the following shows:—

*I. M. S. Co. asked to supply a complete list.*

September 25.—Deputy to I. M. S. Co., September 25. ‘I desire to call your attention to the request made some time ago to furnish this department with a complete list of all buoys and beacons supplied to it, together with the points to which they were sent to. Kindly give this matter your immediate attention.’ (Initialed J.F.F.)

And on the same day a letter was written to W. Kearns, of the Auditor General’s office, as follows:—‘I have your note, 24th inst. The list promised you is nearly completed. We are almost without any facilities at Victoria for handling new aids to navigation, but they are being attended to with the least possible delay, and boats have been chartered for this purpose. Plans have been prepared for the new buoy steamers, and I expect the coming session will see sufficient provision made for this and other services. I have so far received excellent reports relative to both the gas buoys and beacons.

*Nothing but appreciation of the new buoys discoverable in the correspondence of the department.*

There is nothing to be found in any of the foregoing extracts taken from the department files which gives the faintest indication of anything unsatisfactory in the work of T. L. Willson or the International Marine Signal Co. It never appears to have been criticized by any officer of the department; and, as there appears at the same time to have been no question of price, the impression is conveyed that no exception whatever could be taken to it. This is confirmed by the direct evidence of the deputy in his letter of January 31, 1906, to the Naval Secretary of the United States at Washington, where he says: ‘This department has had in the past considerable difficulty in carrying out its policy of providing an efficient buoy lighting system and has taken great pains to test and investigate the Willson buoy, with the result that it has been fully adopted; and the department purchases no other types. It is regarded as a distinct improvement on all others which the department has used. I can therefore recommend it to your board.’

In a subsequent letter, dated June 13, 1907, to the Secretary of the Trinity House, London, he is much more guarded, as he had good reason to be; but even in this letter no one could gather from it anything but unqualified approval of the buoys, based on the department’s experience of them. He gives a complete statement of all the buoys and beacons acquired by the department from Willson and the I. M. S. Co., and the cost of the aggregate number of each type. He says: ‘The experience of this department shows that the lighted whistling buoys which have been supplied by the I. M. S. Co. are superior to the Courtenay whistling buoys heretofore in service, inasmuch as the area of the whistling tubes is greater. This department has had in its



## SESSIONAL PAPER No. 29a

service compression gas buoys using both Pintsch and acetylene gas. The Pintsch gas buoys have been discarded by the department, and the acetylene high pressure buoys are being replaced as rapidly as possible by automatic gas buoys of the type manufactured by the International Marine Signal Co. I have pleasure in sending you, under separate cover, copies of the annual reports of this department for the years 1904-5, which contain certain information with reference to the gas buoy service of Canada.'

It seems to us that a much more extended experience of the Willson gas buoy than the department had had was necessary to justify the writing of such letters as the above to the representatives of the United States and Great Britain.

It seems hardly possible that every report coming to the department from its agents and inspectors could have expressed nothing but unmixed satisfaction with everything turned out by Willson and the I. M. S. Co. If there were no other evidence except the fact that all the earlier buoys made had rapidly become obsolete, and had required to be changed and improved so as to satisfy the makers themselves, if not the department, that should have been sufficient to deter the deputy from openly giving such unqualified endorsements.

We know, however, that when he wrote the letter to the secretary of the Trinity House, he was in possession of the annexed report from the Superintendent of Lights at Halifax, dated May 14, 1907.

This report (which appears to be the only one on the files of the department, although the buoys have been in use for three years), affecting as it does the latest type of buoy, and taken in connection with the loss of the buoys from Blonde rock and Brazil rock, which were of the No. 9 type, is calculated to throw the utmost suspicion on the workmanship and design of these buoys; and to deepen the impression already gained from a perusal of the correspondence, that the department has been most imprudent in committing itself so unreservedly to Willson and the International Marine Signal Co., at enormous expense to the country.

This report placed on file 26688—'Improvement of coast buoy service, Maritime Provinces.' J.F.F.

The Agent,

M. and F., Halifax, N.S.

HALIFAX, N.S., May 14, 1907.

SIR,—I have to report some unsatisfactory results from our fall and winter tests of the No. 11 gas buoys, which I beg to make in detail, as follows:—

Cape Canso: Buoy No. 562. Placed buoy July 20, 1906. On January 21, 1907, Captain Johnson found buoy hove down on its side, the lantern support being covered with ice. On February 8, 1907, the *Lady Laurier* brought in buoy and moorings. Buoy in good order. Lantern full of ice and water.

Comment: The fact that the buoy was hove down by the weight of accumulated ice on the lantern support suggests that the height of superstructure is too great for service on this coast.

Sambro: Buoy No. 574. Buoy placed December 31, 1906. Reported out, January 7, 1907. Relighted, January 7, 1907. Reported out, April 8, 1907. On April 17, 1907, Captain Johnson found the lantern support and fixtures had entirely disappeared. Brought in buoy and moorings. Lantern support not yet recovered from the bottom.

Egg island: Buoy No. 583. Placed buoy, January 18, 1907. On April 11, 1907, Captain Johnson reported lantern support entirely gone. On May 8, 1907, *Lady Laurier* picked up buoy and moorings, and Captain Johnson grappled for and recovered the lantern support from the bottom. One corner angle-iron and four braces bent, and one brace broken, whistle-pipe pulled out of flange. Part of ventilator gone. Remainder of ventilator bent. Whistle diaphone plate loose. Rubber valve balls collapsed, possibly by being softened by the crude petroleum, 22 gallons of



7-8 EDWARD VII., A. 1908

which we put in each tube, or else by the natural pressure in 36 fathoms water, when lying on the bottom.

Inner automatic: On April 23, 1907, this buoy was examined. All the nuts on bolts holding the lantern support to buoy, that is, the four corner angle-irons, had entirely worked off and disappeared. Four of the bolts and nuts holding the whistle-pipe flanges to buoy had entirely disappeared, and the other four were loose. The latter could not be tightened, but new bolts, fitted with split keys under the nuts were fitted to the four angle-iron lantern supports. It will thus be seen that the lantern support was only held in position by two whistle-pipes, and one of these was four bolts short. Had this not been looked after promptly after discovering the loss at Egg island and Sambro, we would have lost the lantern support of this buoy the first gale which occurred. Loose bolts were placed in holes of whistle support to prevent escape of air.

Remarks and Suggestions: The primary trouble is caused by the nuts on bolts securing the four angle-iron corners of support to the buoy, working loose, no provision of any kind for locking, or preventing nuts from working loose having been provided.

Secondly, the castings on foot of said angle-iron supports, and also the cast bracket on buoy, on which those four legs are bolted, are uneven on the surface, and in consequence do not make a solid or rigid joint. This, I think, could be remedied by having the connecting parts of castings planed true, or by making a shaft coupling joint, or male and female joint, commonly so called.

Thirdly, the four iron corners of lantern support should be secured to the cast brackets on top of buoy by jam nuts and split keys, or some device to prevent the nuts from working loose.

The lantern should also be secured by some similar means.

Height of lantern supports: It is my opinion, and also that of our captains, with whom I have discussed the question, that the height of the lantern supports on our No. 11 buoys is entirely too great for service on this rough coast. We had expressed this opinion before the severe test alluded to in this report was made. We think it quite unnecessary to show a gas buoy light at an elevation of 30 feet above the water. In weather when lights should be visible, we have our coast lights as a general guide. In no case is it necessary to see a gas buoy light at a greater distance than four or five miles, and in thick weather the sound signal is the only guide to their discovery. Therefore, we advocate, for this reason, and also as a matter of convenience and economy, that the height of the superstructure be reduced to that of the No. 9 buoys, showing the light from the lantern at an elevation of about 15 feet above the water.

Length of tubes: We also think that the length of the tubes might be decreased by about five or six feet, without affecting the force or volume of air forced through the air pipes. The reduction of the length of lantern support and tube under buoys would give the buoy greater buoyancy, and increase the freeboard, thus increasing also the air space and reserve of air between the water in the tubes and the diaphragm in buoy, which should increase the power, and prolong the sound of the whistle.

On the first favourable opportunity the *Lady Laurier* will grapple and bring in the lantern support lost from the Sambro buoy, which lies on the bottom in about 26 fathoms water. The condition when recovered will be reported.

Your obedient servant,

C. A. HUTCHINS,

*Superintendent of Lights.*

This is an exact copy of report taken from file 26688. J.F.F. 20/2/08.



SESSIONAL PAPER No. 29a

May 30, 1907.

The Agent,  
Marine and Fisheries,  
Halifax, N.S.

SIR,—I have to acknowledge receipt of the letter of the superintendent of lights, dated the 14th instant, transmitted by you, covering a report on fall and winter tests of No. 11 gas buoys.

I have carefully considered the report referred to and it is the intention of the department that the high towers provided shall be retained for the present and be tested again during the coming winter. In this connection, I note the loss of the lantern supports and lanterns, and I have to instruct you to see that longer bolts are provided for holding the lantern supports to the buoys and that a lock nut or a cotter pin is used.

Referring in detail to your report, I may state that the Cape Canso buoy No. 562, should not have a counterweight attached to the submarine signal receptacle, although these counterweights are now in Halifax and weigh about 2,800 lbs. each.

With reference to the Sambro buoy No. 574, I do not observe any inspector's report relative to the buoy being relighted. Please be good enough to forward this report to me.

There is no doubt that provision should have been made for bolting more securely the lantern supports to the buoys, but as no difficulty had ever been experienced in the past, it was not expected that this would prove serious. The instructions above relative to lock nuts or cotter pins will obviate this difficulty in the future.

It is not considered, even now, necessary, that the cast steel pieces to which the lantern supports are bolted, should be planed. There is considerable 'give' in the lantern support, and the casting at the base of the same should be drawn down to the casting riveted to the buoy.

With reference to lantern bolts for No. 11 buoys, I have to advise you that instructions will be given to see that these are provided with a cotter pin. Relative to the height of lantern supports the department is not prepared to make any change in the height at the present moment as I have indicated above, and it will not be practicable to shorten the whistling tubes without considerable expense in view of the fact that the submarine bell receptacle is attached.

I have to request you to forward from time to time any observations which you may wish to make relative to these or other gas buoys in the service.

Your obedient servant,

F. GOURDEAU,  
*Deputy Minister of Marine and Fisheries.*



## CONTRACTS.

January 18, 1907.—With Chas. Koenig, captain of C. G. S. *Druid*, to pay the board of the master, officers and crew of his steamer at the rate of 60 cents each per day, according to bills of fare attached, one for each day of the week. Should there be any officer of the government service on board or other passenger, the amount to be paid to Koenig for each would be \$1 per day. If any labourers are on board they would have to be paid for at rate of 75c. per day.

February 21, 1907.—With Midland Towing and Wrecking Co., Limited, to remove the wrecked tug *Castle*, now lying sunk in the Detroit river, by May 1, 1907. Consideration, \$1,750.

January 2, 1907.—Drummond, McColl & Co., steel plates and shapes required for the construction of the hull 'A' frame, spuds, beam, dipper arm, bucket, &c., of dipper dredge No. 19, to be built at the government shipyard at Sorel.

Steel plates, 725,000 lbs., at \$1.80 per 100 lbs., delivered free on board cars at Sorel.

Steel checkered plates, 65,000 lbs., \$2.80 per 100 lbs., delivered as above.

Steel angles, 250,000 lbs., \$1.80 per C.

Steel bulb angles, 4,000 lbs., \$2.10 per C.

Steel Z bars, 18,000 lbs., \$1.80.

Steel channels, 320,000 lbs., \$1.80.

Steel I beams, 18,000 lbs., \$1.80.

They shall deliver any less or greater quantity. Open hearth, ship steel, quality specified in Lloyds rules, on or before June 1, 1907.

In competition with seven others. Ck. \$1,500 with Finance Department.

March 19, 1907.—Robb Engineering Co., Amherst, 9 conical buoys, 7 ft. diameter, \$245 each; no deposit.

March 19, 1907.—J. Matheson & Co., New Glasgow, 7 conical buoys, 3 can buoys, \$1,270; no deposit.

March 19, 1907.—Burrill Johnson Iron Co., 63 buoys, \$12,936; no deposit.

April 5, 1907.—Alex. Bremner, Montreal, International Portland cement in lots of 1,000 barrels, at \$2.40 a barrel. In competition with two others; deposit, \$240.

April 8, 1907.—Letter to C. Thomson Schmidt, Inspector of Government Stmr., Halifax: I herewith inclose a list of the accepted tenders for the construction of steel buoys required for the maritime provinces. Contracts have been entered into with the different firms for the construction and delivery of the buoys, and I have to request you to make arrangements to have the necessary inspection made.

October 7, 1907.—D. J. Stevens, Asst. Inspector of Govt. Stmr., writes to C. Thomson Schmidt, Inspector of Govt. Stmr. at Quebec, as follows:—

'I beg to report that on the 2nd and 3rd inst. I examined and tested twenty-four 5-ft. can buoys under construction at the new Burrill Johnson Iron Co.'s works, Yarmouth; also examined 15 4-ft. can buoys and six 5-ft. conical buoys. Each of the 5-ft. can buoys was subjected to a hydrostatic test pressure of 15 lbs. in my presence, and upon the final tests they all proved good and tight under the pressure. The buoys are in accordance with the plan and specification; the material is good and the workmanship good, with the exception of the riveting and mooring eye forgings, which are somewhat rough in appearance. When these buoys are cleaned, heated, oiled and painted and weighed they will be fit to be taken delivery of. I examined fifteen 4-ft. can buoys and found them so far in accordance with the plan and specification. The mooring eyes and doors have yet to be fitted before they can be tested. I examined



## SESSIONAL PAPER No. 29a

the work done on six 5-ft. conical buoys. The cone and bilge plates are formed, but not yet put together. The material and workmanship so far is good.

QUERY.—Why should the Assistant Inspector report to the Inspector? He seems to do so in every case.

October 25, 1905.—The deputy addresses a letter to Chas. Koenig, Inspector of Buoys and Lighthouses, Quebec, acknowledging receipt of photograph of best type of buoy for strong currents.

March 20, 1907.—Sam'l Gammon, Bathurst, N.B. Wooden lighthouse to replace mast light on Little Belledune Point, county of Restigouche, \$1,100, in competition with four others, up to \$1,820; no deposit. Bond for 'Two thousand five dollars' given, with other two names as sureties. (Query.—What inquiries are made about the financial standing of the sureties?)

April 11, 1907.—Charter Party, John E. Moore, St. John, for ss. *Lord Kitchener* up to June 7 or from day to day after that, to be employed in the lighthouse and buoy service in the N.B. agency of the Department of Marine and Fisheries, or any other lawful service, \$125 per day.

Agrees that the crews shall take on board and discharge all cargo at the places of loading and unloading and that the department shall not be liable for the employment of extra labour in loading and discharging cargo unless the said minister so agrees.

In the event of loss of time from breakdown of machinery, boiler or hull due to their defectiveness, for more than 24 hours, the payment of the hire shall cease until she shall again be in an efficient state to resume the service.

## REINFORCED CONCRETE.

July 18, 1906.—Tenders were asked for for the construction of 3 lighthouse towers of reinforced concrete—specifications prepared by the chief engineer. Tenders to be in by August 20.

*Contract No. 57, 1906—To be completed October 20, 1906.*

August 18, 1906.—E. A. Wallberg (personally) writes Col. Anderson, chief engineer, as follows:—'We have to-day mailed our tender for the 3 lighthouse towers which you are calling for on Monday. I trust that you will be able to recommend our tender as I fear that there may be some people who do not understand this class of work who may quote less than it is worth, and I think that it would be a great mistake to let a construction so important and where heavy loads have to be carried, to any one who are not thoroughly familiar with both theory and practice of reinforced concrete, and who have not the proper experience and organization to carry it out. We will be glad to call on you at any time if you consider it advisable.

On same day (August 18) Wallberg (in his own name) writes to Deputy: In connection with our formal tender herewith for 3 lighthouse towers reinforced concrete, we beg to advise that these will be built in all particulars like to tower which we are now building for you at Cape Race, and we will embody all the small changes in details and stairs which were suggested by your engineers, and we will make all details entirely to their approval. We submit herewith a general plan of one of these towers. The structure will be anchored by having every alternate rod embedded 2 feet in the rock foundation and the tower will be built entirely in monolithic concrete in proportion of one of 'star' cement to two of sand to four small broken stone or equivalent proportion of hard clean gravel. The apparatus will rest on 2 steel beams. The upper floor with balcony, lower floor, stairs and tower itself will all be reinforced with steel bars as per plans.

*Can complete them all in one month.*

We are in a position to begin this work immediately on receipt of order and to complete the first tower in (from) 2 to 3 weeks and if you so require we can complete



7-8 EDWARD VII., A. 1908

them all in 1 month. We could submit a cheaper form of tower which we would also guarantee, but we do not feel justified in doing so and we trust that you will take into consideration the heavy design and heavy reinforcement which we are using and also our experience in doing this class of work. We sincerely trust to receive your esteemed order. We enclose our certified cheque herewith (\$542.50).

Tenders.—Cape Magdalen tower, \$3,300; Matane Tower, \$3,600; Little Metis Tower, \$3,900.

On a memorandum showing this tender dated August 23, 1906, and initialled by Mr. Stumbles, was written the following: 'The prices are reasonable and the towers can be erected this autumn which is a great advantage. Recommend acceptance, August 27, 1906, initialled B. H. F.—Crossed in red ink 'For Minister's approval, F. G., August 28, 1906.—Then initialled L. P. B.—(Notified August 29, 1906, W.W.S.)

*Tender accepted and Tenderer to prepare his own Specifications.*

August 29, 1906.—Deputy writes Steel Concrete Co., Limited: Your tenders for the Cape Magdalen tower at \$3,300, the Matane tower at \$3,600 and the L. M. tower at \$3,900, have been accepted and a contract will be prepared and sent you for signature. In the meantime I have to request you to have plans and specifications of the towers prepared which will be embodied in the contract. You may prepare for the construction of the towers at once.

August 30, 1906.—Acknowledged. We will proceed with the work and forward plans and specifications to you in a few days.

August 31, 1906.—S. W. Black for Expanded Metal and Fireproofing Co., Ltd., Toronto, Writes chief engineer: We shall take it as a favour if you will advise us of the names of successful tenderers for concrete lighthouses on the St. Lawrence. Thanking you in advance for your courtesy. Chief engineer replies September 1: I have to advise you that the contract for at least one of concrete lighthouses has been awarded to the Steel Concrete Co., Ltd., of Montreal.

*Shipment of Material Doubtful.*

September 14, 1906.—E. A. Wallberg telegraphs B. H. Fraser: Mr. Parent, Que., advises may not be able to transport our materials Metis and other places this fall. I propose see him Monday. What can you arrange? Wire.

*Engage ss. 'Aranmore' for that purpose.*

September 15, 1906.—Deputy telegraphs P. E. Parent, Resident Engineer, Que.: Inquire from Holliday if *Aranmore* ready to convey materials Metis, Cape Magdalen and Matane. Wire reply. See Wallberg who will be in Quebec Monday. Ascertain if absolutely necessary to ship material at once. Crew of *Aranmore* must load and unload.

September 15, 1906.—Deputy telegraphs Wallberg Co.: 'Making inquiries and arranging about steamer to convey material for concrete towers. Copy of this endorsed.

*Charter Party signed September 17, 1907.*

Charter Party made and handed deputy for signature. W. W. S. 17/9/06.

*Designs forwarded and Men engaged to start at once.*

September 19, 1906.—E. C. Warren (for Concrete Co.) writes B. H. F. as follows: 'We are mailing you herewith prints No. 40, 41, 42 showing proposed designs for lighthouses at Matane, Little Metis and Cape Magdalen. The details of these 3 lighthouses are indicated on drawing No. 40. We have men engaged to start on this work at once and are arranging for shipment of materials and would therefore appreciate



## SESSIONAL PAPER No. 29a

it very much if you could give this matter your immediate attention and advise us at an early date.

*Diameter of Towers.*

September 26, 1906.—E. A. Wallberg (in his own name) writes B. H. F. Kindly wire me to-morrow about the exact diameter of the towers for Little Metis and also for Little Hope. (?) You have my plans and I do not know whether you want them built 10' 1½" or 10' 6" diameter. I have sent my foreman to Quebec to arrange for sailing to Little Metis as soon as possible. We have also shipped the iron and other parts for Little Hope (?) and are waiting your definite instructions regarding that.

September 27, 1906.—B. H. F. telegraphs Wallberg: Concrete towers to be 10 feet 2 inches outside diameter, radius of bolt circle 5 feet one quarter inch. Mailing details to-day.

*Plans satisfactory except that stronger reinforcing required for towers.*

September 27, 1906.—B. H. F. assistant chief engineer writes Wallberg (in his W's own name) confirming above telegram and continues: 'I inclose herewith detail for the lantern and beg to say that the plans submitted by you are satisfactory with the exception of the 60-foot tower for which we would require stronger reinforcing as follows: The vertical bars in the lower 20 feet of the tower to be ⅞-inch, in the central 20 feet to be ¾-inch, in the upper 20 feet to be ⅝-inch. Regarding the exact dimensions of this tower my telegram says 10 feet 2 inches. It would be quite satisfactory to make them 10 feet 1½ inches in outside diameter. Trusting you will be able to commence work on these towers at an early date and push them rapidly to completion.'

October 2, 1906.—Deputy telegraphs to Wallberg: 'Send 2 more copies blue prints lighthouses Matane, Metis, Cape Magdalen for contract.

October 1, 1906.—Wallberg writes B.H.F. replying your favour 27th ult.: 'We note that your bolt circle will be 5 feet ¼ inch radius and the outside diameter of the tower 10 feet 2 inches. This will leave the center of bolts ¾ inch inside of the outer diameter line, but as we are making the balcony concrete 12 inches thick where it joins the main wall this will give a good body for anchor bolts. These anchor bolts should not bed more than 8 inches to 9 inches into the concrete as it would not do to let them run down through being so close to the outside, and the 8 inch depth will give a great deal more strength than ever required. We call your attention to this detail so that if the bolts come very long they should be cut off so as not to break through the outside of the concrete. Kindly let us hear from you on this point. This letter is stamped (refer to chief engineer, October 4), and initialled B. H. F., W. P. A., 4/10/06. Also written across corner: 'Commissioner of Lights please have this noted by your erectors. 10/10/06, B. H. F., noted J. F. F.,' also stamped 'referred to Commissioner of Lights, October 13, 1906.'

Note.—There are four typewritten copies of the above letter on the file, on one of which across the corner is written 'File Gen. Steel Concrete file, J. F. F.'

October 3, 1906.—E. C. Warren (for Steel Concrete Co.) writes Deputy acknowledging his letter of 2nd inst. (which was a telegram to Wallberg and confirmation) mailing under separate cover 2 prints each of revised drawings (showing design for Little Hope lighthouse) for lighthouses at Matane, Little Metis and Cape Magdalen (and also 3 revised drawings). The reinforcing steel as shown on these drawings is in some cases larger than is necessary, but to facilitate delivery of material, we were obliged to use the sizes as indicated. Stamped refer to chief engineer and initialled B. H. F., W. P. A., 5/10/06. (These initials both look as if made by one hand) also stamped 'blue prints filed in my office under the No. 16606—14, 5/10/06, W. P. A., Chief Engineer.'



7-8 EDWARD VII., A. 1908

October 22, 1906.—B. H. F. telegraphs Wallberg Steel Co., weights of lanterns and apparatus, three towers Quebec district to be as in specification.

*Chief Engineer instructs Parent to have the building of these towers closely inspected to make sure that good materials are used—Minute details given involving continual presence of Inspector.*

October 27, 1906.—Chief engineer writes P. E. Parent, resident engineer, Quebec: 'As you are aware the Steel Construction Company has the contract for erecting new towers of reinforced concrete at Matane, Little Metis and Cape Magdalen, and materials for this work were sent down by the *Aranmore*,' with the exception of crushed stone which Mr. Wallberg did not have ready when the steamer left. You will understand that the strength of buildings of this class depends principally upon the integrity of the concrete, and good concrete can only be made with crushed granite. I have therefore to instruct you to have the buildings of these three towers most closely inspected to make sure that a good rich concrete is used and that only clean granite stone properly broken is put in the granite. The temptation to use soft local stone to save trouble in breaking will be so great that it must be specially guarded against. The inspecting officer in each case if he sees the least tendency to use inferior materials or to neglect the junction of one course with the next course or to neglect any steps that would insure perfectly solid walls must immediately stop the work and report by telegraph.

*Sixty-two days after awarding of contract Resident engineer had not received copies of plans.*

October 30, 1906.—P. E. Parent replies—I was informed only verbally of certain clauses of the contract entered into with Mr. Wallberg by the department, one of them being that the department had to deliver the construction materials on the ground for the contractors. As I have not yet received a copy of the contract referred to, or of the plans and specifications up to this date, I was not quite sure if this work was to be done directly under my supervision. I must also state that I do not know who has been appointed inspector for these different works.

*Charter party for use of 'Aranmore,' dated 17th September, she has therefore been under charter for six weeks.*

As to the kind of stone that has been used up to this date in the concrete work at Little Metis, I must inform you that this broken stone comes from Beauport, and is not broken granite but broken limestone. Should granite be absolutely required and the limestone discarded by Mr. Wallberg should be notified in consequence. Mr. Wallberg's foreman has already refused to use the local stone, which he has found too soft. As to the modes of conveyance at our disposal to deliver Mr. Wallberg's materials on the spots where required, I have to inform you that the steamer *Aranmore* left last week on her last trip to the straits of Belle Isle, and that at present we have no ship at our disposition to go to Metis or Matane. You will therefore kindly instruct if we are to rent a schooner or another ship for this purpose. Kindly send me this information as soon as possible by return mail so that I can act accordingly, and go to Little Metis to inspect the works if you find it necessary. Please note that this season is well advanced, and I am afraid that Mr. Wallberg will experience some difficulty in preventing his concrete from freezing; moreover, if he undertakes the construction of the Matane and Cape Magdalen towers after the one at Little Metis will have been completed, it seems to me that it would be greatly advisable to request Mr. Wallberg to postpone the construction of the towers at Matane and Cape Magdalen until next spring.

*Resident engineer to blame as he was aware of the necessities of the case from the first—See his communication with Wallberg, 14th September last.*

October 31, 1906.—B. H. F., acting chief engineer replies—I regret that you were not sooner put in possession of the facts regarding this contract. However, there is



## SESSIONAL PAPER No. 29a

no doubt that you were aware that material would have to be supplied at these places, and the department will be under a heavy expense if this is not done, and Mr. Wallberg is building towers under guarantee, and if he takes the risk of building them this season—that is his affair. At the same time it is necessary for you or one of your assistants to arrange for a thorough supervision of the work and no time should be lost in attending to this. As regards the delivery of material you were supplied with the fastest boat to be absolutely at your control to carry out such work for the balance of the season. It was understood at the time that the work would have to be rushed to the close of navigation, and you were specifically instructed to keep this boat for your own purposes and to see that no delay might happen. A letter was written to the agent the other day informing him that the *Aranmore* was chartered solely for construction purposes, and that the cost of the rental of the boat is paid out of the construction vote, and consequently this boat was to be used in the first instance for construction work, and that if any space was available it might be used to convey lighthouse supplies to the different stations if the *Aranmore* is not delayed in any way.

*B. H. F. to Parent about Aranmore being used for other purposes than transporting materials for Wallberg.*

That I take it would mean that supplies could only be sent to such stations where the boat was to call and this only in such quantities as could be unloaded while the boat was waiting at the station. If you have permitted the boat to be taken for other purposes, or have sent her down to the gulf under the direction of an officer in another service I shall consider that you are to blame for any delay or difficulty that may be met with in carrying on the construction work in consequence. I shall be glad to hear from you immediately that you have made some suitable arrangement for delivering Mr. Wallberg's materials to him at the various stations mentioned above without causing any delay in the erection of the towers.

*Wallberg has to send prints of lighthouses to Parent.*

November 7, 1906.—E. A. Wallberg writes W. P. A., chief engineer : 'Replying to your wire of to-day we will be pleased to mail Mr. Parent at Quebec a set of prints of the lighthouse towers to-morrow.

November 9, 1906.—Unsigned letter to P. E. Parent, Quebec : 'In compliance with a request received from Mr. B. H. F. I send you herewith a copy of the standard plan of steel tower.

*Vessel waiting for stone.*

November 9, 1906.—W. P. Anderson telegraphs E. A. W. Steel Construction Co.: 'Resident engineer, Quebec, reports, *Champlain* waiting for your broken stone. Must insist on materials being furnished without further delay. We hold you responsible for delay in completion of contract.

*Department telegraphed to for plans and specifications.*

November 7, 1906.—B. H. F. telegraphs J. M. O'Hanley, M. and F. Dept.: 'Plans of reinforced concrete towers and specifications must be sent Parent by first mail.

*Specifications sent by Chief Engineer.*

W. P. A. writes P. E. Parent: 'Mr. Fraser telegraphed O'Hanly to-day to send plans and specifications reinforced concrete towers to you by first mail. As we have no copies on hand, the only plans received from Wallberg having been used for contracts I have telegraphed him to furnish you with the plans. I inclose herewith the specification. I inclose copies of the original plans but these have been replaced by amended plans showing brackets on the two higher towers.



7-8 EDWARD VII., A. 1908

*Wallberg applied to for plans.*

November 7.—W. P. A. telegraphs Wallberg: Please send complete set plans reinforced concrete towers to P. E. Parent, M. Dept., Quebec, by first mail.

*Parent's defence to acting Chief Engineer's indictment.*

November 1, 1906.—P. E. Parent writes in reply to letter 31st ult.: 'I beg to state that after having consulted with Mr. J. U. Gregory, agent, Department Marine and Fisheries, Quebec, it appears that amendments were made to the charter party by Mr. Stumbles at Quebec by which the *Aranmore* was to do both construction and maintenance work, and an increased number of deck hands was to be provided for that purpose at the expense of both Messrs. Holliday Bros., and the department as it was found absolutely impossible to perform our work with less than 16 deck hands, while the *Aranmore* had only six when she was chartered. These amendments were made owing to the fact that the *Montcalm* was undergoing heavy repairs at Sorel, and that the agency here had no ships whatever to supply the lighthouses on the north shore of the St. Lawrence and the straits of Belle Isle this fall, and the supplying of these lighthouses being a vital question for the department something had to be done. Col. Gourdeau, Deputy Minister of Marine and Fisheries told Mr. Gregory over the telephone not to employ any schooners to supply the *Anticosti* lightship with coals, but to send the *Aranmore*, which he did. As the *Aranmore* has a very large carrying capacity I could not see any reason why she could not be used for both services, especially as she had to go to the very stations with ordinary supplies for the lighthouses, where we have a large number of men working at construction work, for instance, northeast Belle Isle, Cape Bauld, Cape Norman, Greenly island, Anguille, Cape Magdalen, Seven islands.

As to the delivery of the material for the construction of the towers at Matane, Metis and Cape Magdalen by the *Aranmore* for Mr. Wallberg, contractor, I may say that the *Aranmore* has already made a trip for this gentleman after having been idle waiting a few days for a certain amount of broken stone. When the steamer *Aranmore* was ready to start on her trip to the gulf on the 27th October, the contractors were by no means ready to ship any more materials down below. The *Aranmore* would then have had to wait here in Quebec a great number of days to transport a comparatively small quantity of materials and this at the rate of \$300 per day. During this time work could not have been done easier in the straits, and as the season is well advanced the later the ship would have gone the more trouble and danger she would have encountered.

*Stone not ready sixty-nine days after contract was accepted.*

November 7, 1906.—Please note that the *Aranmore* is bringing back to Quebec on her return all the men that have been employed during this past summer season at the various stations where works are going on.

You are surely aware that after November 1 the season in the straits is very rough, and that it is not advisable to leave gangs of men there to work, say a day per week, and that it is better to bring them back to Quebec as early as possible after this date.

After many attempts, we succeeded in securing one schooner, whose captain was willing to go down to Cape Magdalen, but his charges were exorbitant, that is, \$10 per ton weight, or \$800 for the entire cargo.

Mr. Gregory and I thought it advisable to ask the department to let us use the *Champlain* for this trip, which request was granted. Yesterday, the *Champlain* took on board a good portion of Mr. Wallberg's materials, but we learned that the stone was not ready, and the steamer is at the wharf waiting for the delivery of same. As soon as everything will be on board, she will proceed down to Matane and Métis, cancelling her trip to Cape Magdalen, as I am aware that it is most probable that Mr. Wallberg will abandon this station this fall and carry on the works there only



## SESSIONAL PAPER No. 29a

next spring. (This letter evidently written by Gregory,—Parent not equal to any such performance.)

*Steamer still delayed.*

November 9.—Wallberg writes W. P. A., acknowledging telegram steamer waiting for his stone. Says: We are doing eevrything we can to hasten sailing.

*Memo. for Mr. Parent.*

November 8.—If Mr. Wallberg explains or shows that the towers are well under way and have reached a considerable height, he is to use his judgment about sending down material to finish the towers. It must be distinctly understood that the department assumes no liability after to-day. If the boat reaches the places and has difficulty, or finds it impossible to land the stuff immediately, she is not to remain. Signed B. H. F.; dated at Quebec, November 8. Written across corner: 'File. No action. W. P. A.'

*Just finishing at Little Métis.*

December 4.—Wallberg Steel Co. writes W. P. A.: Advises he is just finishing at Little Métis. Will leave our staging up and leave our tools and other materials till spring, so that in case any minor points of finish are required, then they can be done to advantage. We have also our forms made and have made a beginning on the work at Matane, but we have closed it down for the season. Have also delivered all the iron work for both Matane and Cape Magdalen. Would be glad to have you arrange to make us payment for the Métis tower, and in such case we will not ask for any estimates on account of the other two this fall.

*Wallberg wants payment on account.*

December 11.—B. H. F. telegraphs P. E. Parent, Que.: Advise me what amount can safely be advanced on account construction concrete towers.

December 6.—Wallberg writes department: Inclosing herewith duplicate contracts duly executed for the three lighthouses, at Little Métis, Matane, Cape Magdalen, and also the contract for Little Hope lighthouse towers.

*Wallberg wants contracts on Pacific Coast.*

December 6.—Wallberg writes B. H. F.: We understand that you will build a lighthouse at Prince Rupert, on the Pacific coast, and no doubt you will have a number of others as well. We would like to figure on these, as we are quite prepared to build on the Pacific coast, as well as anywhere else. Our foreman at L. M. reports that he is finished and is leaving there to-morrow, which will close our work for this season in that vicinity. Our men will no doubt remain at Little Hope to finish there, which I hope they will do in the next two weeks. I have a letter from Mr. Legere, who visited there some time ago, stating that all is going well. We should be able to do a large number of these promptly and in very good style next year, and we trust that you will give us an opportunity.

December 13.—Deputy writes Steel Concrete Co.: I herewith inclose copy of the articles of agreement with you for the construction of 3 reinforced concrete lighthouses. This copy has been completed and may be retained for your use.

*Parent to say how much to be paid to Wallberg.*

December 12.—P. E. Parent telegraphs from Quebec B. H. F.: Will advise you in a day or so what amount can safely be advanced on account construction concrete towers.

December 14.—P. E. Parent telegraphs from Quebec, B. H. F.: I advise  $\frac{3}{4}$  cost of Métis concrete tower only to be paid Wallberg. Will report and see you next week.



7-8 EDWARD VII., A. 1908

*Inspection at Little Métis by Parent.*—Apparently none before this date, and now too late.

December 15.—Parent writes chief engineer: That on 12th inst. he had visited the works that have been done by Mr. Wallberg at Little Métis. I have found the concrete tower practically completed, and that portion which was visible, that is, the first 40 feet from the ground, appears to be good substantial work.

As to the top part, it being completely covered by the wooden moulds, I could not examine it to ascertain the quality of the work.

The exterior of the tower, as well as the counterforts, present a very good appearance, except in a few places, where the surface is not smooth, stones being seen in the concrete; but this can easily be patched up with pure cement next spring. As to the interior, everything seems to be in good condition, except the stairs, which will require a finishing touch, and this again is proposed to be done next spring. I was told by the lighthouse keeper, who has worked with Mr. Wallberg's foreman, that the only weak spot might be the top of the lantern floor, as this was done when the weather was frightfully cold, and the different coats of cement then laid might not be found to adhere very well next spring.

In a general way, it is almost impossible to exactly ascertain the quality of the concrete tower, as everything is frozen hard. As soon as the sun begins to heat the tower, it will then be easy to detect the faults, as, if there is any ice, snow or extra water in the concrete, when these thaw and drain out, the faults, if any, will then appear. As a result of my inspection, I beg to recommend the department to pay Mr. Wallberg three-quarters of the sum agreed for the construction of that tower, as I am perfectly satisfied that the one-quarter remaining will be amply sufficient to guarantee the completion of the tower next spring in a satisfactory manner.

Stamped: 'Refer to cf engr.,' who endorses: 'Acct. pay  $\frac{3}{4}$  of contract price. W. P. A., 21/12/06.' W. W. S. writes in red ink: 'Contract price, \$3,900. W. W. S., 22/12/06.' Acct. writes on it: '\$2,925 paid on acct., Dec. 27, '06. O.'

*Wallberg disputes with workmen.*

December 26.—Letter from Frs. Parent to the minister about an account for \$115.20 for broken stone supplied to the Steel Concrete Co., Montreal, against whom he had drawn a draft at sight for that amount through the Banque Nationale, and it had been returned with answer, 'We cannot get anything out of this company.' He asks the minister to retain the amount out of what the government still owes on the contract.

January 5, 1907.—Letter received from E. F. Hebden, general manager M. B. of C., saying they had received letter containing cheque for \$2,925 in favour of E. A. Wallberg, president Steel Concrete Company, Montreal, and asking what disposition they were to make of it.

*Dept. blunder.*

January 9.—Deputy replies that it was a mistake. The cheque should have been addressed to the Steel Concrete Company, Merchants Bank Building. Initialled A. W. O.

*Disputes with workmen.*

January 18.—C. Stanton, for deputy, writes Wallberg, inclosing copy of translation of letter from Joseph Jacquet and L. Florence in regard to non-payment of wages on work at Cape Race and Little Hope. (See copy of letter annexed.)



SESSIONAL PAPER No. 29a

MONCTON, January 7, 1907.

Hon. L. B. BRODEUR,  
Minister of Marine and Fisheries,  
Ottawa.

SIR,—We have recently learned of your offer to assist in obtaining the salary due us by your contractor, Mr. E. A. Wallberg (Steel Concrete Co.).

Until that information reached us, we were under the impression that you took no interest in the fate of the workingmen, as we understood our troubles had been brought to your notice by Mr. Goffette, who received no reply from you, but simply your offer through the honourable the Minister of Labour. It seems strange that Mr. Légère did not give you better information in this matter, and that he seconded Mr. Wallberg so well in his bad action.

We were engaged by Mr. Wallberg and our engagement was confirmed by Mr. Goffette, the Superintendent, at the rate of \$4 per day and all our expenses. On our return from Cape Race my companion was paid at the rate of \$3 and myself at \$2.80. We protested and Mr. Goffette then told me I would get \$3, like my companion, and that we would be employed during the whole winter. I was asking \$3.30, and he told me he would support my request, but that I would certainly receive \$3. He insisted upon our accepting these conditions, and, on this understanding, we proceeded to Little Hope. We are now left on the street without work, and we cannot even get the \$3 which were promised us for the whole winter.

I think it is needless, sir, to describe any further our tribulations. The bad faith of your contractor has been clearly established by facts as well as by his own correspondence. We respectfully beg to submit our case for your consideration and hope you will take such action as will promptly procure payment of what is due us.

We beg to remain, sir, etc.,

JOS. JACQUET,  
L. FLORENCE.

January 21.—E. A. Wallberg (personally) writes B. H. F., as follows:—‘In connection with the letter of your deputy, dated 18th inst., regarding claims of Messrs. Jacquet and Florence, we beg to advise that we arranged to meet them with their friends, Messrs. Dorais & Dorais here, and writer met Mr. Florence, while Jacquet is in Moncton with Goffette. We settled with Florence, as per copy of receipt herewith, and Dorais & Dorais advised that they would recommend the acceptance of Jacquet’s account, which we paid to them, as per copy of receipt inclosed, so that we feel that these matters are fully disposed of. Florence was well disposed, but considered that he had been promised various things by Goffette, whom we feel is at the bottom of any misunderstanding with these other two men.

February 14.—Telegram, B. H. F. to E. A. Walberg, Steel Con. Co.: Do you expect to be in Ottawa shortly? Wish to see you. ? ? ?

No reply on file.

*Wallberg asked to make arrangements for transporting materials for lighthouse towers.*

March 26.—B. H. F. to Steel Con. Co.: Will you be good enough to make immediate arrangements with the agent of this department at Quebec regarding the transport of men and materials that you will require for the completion of your contracts for concrete lighthouses in the Gulf of St. Lawrence, so that there will be no delay when the boats are leaving Quebec.

*Gregory’s scathing criticism of management with regard to transport of Wallberg’s materials.—Query: Who is responsible for it?*

April 29.—Gregory writes deputy: I have the honour to report that the agent of Mr. Wallberg, who is the contractor for the new concrete buildings at Métis, Matane



7-8 EDWARD VII., A. 1908

and Cape Magdalen, is here. He wants a special trip of the supply steamer to take down 60 yds. of broken stone and 500 bags of cement to Métis. It will take the supply steamer the best part of a full day, weather permitting, to reach Métis, and no one knows how many days it may take before a landing can be effected at Métis. If the weather is favourable, the landing can take place in a few hours; but if not favourable, the steamer may have to cross over to the other side and wait for suitable weather to land there. It will also take a whole day to get back. Therefore, the closest estimate that I can make of this one service is from 3 days upwards, at a cost of \$250 per day for the steamer. Will be simply an expenditure of from \$750 upwards to land the small quantity of supplies I mention. This will require to be repeated at Matane and Cape Magdalen. The whole of this service I do not believe can be managed at a less cost to the department, under most favourable conditions, than \$3,000. I think I can get the whole of this work done by schooners for less than \$500. The reason the agent of Mr. Wallberg gives for wanting special trips of the steamer is that he will require to remove the scaffolding of one building, when finished, to where he is going to begin the next one. I do not believe that the scaffolding cost over \$50, and it seems ridiculous to make special trips costing over \$700 each simply to save the cost of \$50 worth of scaffolding. Schooners are far handier to do this work at Matane and Cape Magdalen, as they can enter into the river and land the supplies in almost any weather; besides, we have no boat available. When I state that the service may cost \$3,000, this is the very closest calculation I can make, allowing no loss whatever for weather; but if the weather is not favourable, that amount would probably be more than doubled by the detention which would take place. The coal that we will burn on one trip will cost more than the three trips of a schooner. I consider it my duty to lay these facts before the department prior to incurring such heavy expenses, as schooners can do the work better than we can with our steamers, and very much cheaper. I am not aware what steamer the department will have available for this work under any circumstances.

*Work finished at Little Metis—But was said to be virtually finished last December when it was inspected.*

May 1, 1907.—P. E. Parent telegraphs B. H. F.: ‘Wallberg through with work at Little Metis—now ready for Matane. Will I send his materials by schooner or await *Aranmore*. Any delay would be injurious to Wallberg. Also advise if illuminating apparatus can be put up immediately. Kelso here. Has nothing to do and might be sent down. (Stamped, ‘Refer to Mr. Stumbles.’) Query.—What can Stumbles have to do with it?

*Wallberg Materials again.*

May 1, 1907.—B. H. F. telegraphs Parent: ‘Cannot make special trips for Wallberg. If he cannot wait for regular trips must transport his own material.

*If he cannot wait for Regular trips of Department Steamers must transport his own material.*

May 1, 1907.—Deputy writes Gregory.—Reply to yours April 29, with reference to the transport of material for the reinforced concrete towers being constructed by Mr. Wallberg, Mr. Parent has been advised to-day that the department will make no special arrangements to handle this material. It was distinctly understood that this would go on regular trips of the department’s steamers and no provision has been made for handling the material in any other manner. Owing to the enormous amount of construction work recommended by the lighthouse Board this season the utmost economy must be exercised in handling the vote, and if necessary you will inform Mr. Wallberg’s agent that if he cannot afford to wait for the first trip of one of the boats to the gulf he will have to arrange for his own transportation. (Initialled W. P. A.)



SESSIONAL PAPER No. 29a

## MEMORANDUM.

*What special motive produced this unusual bit of foresight?*

Ottawa, April 30.—Plans have been prepared for several reinforced concrete structures which are to be built during the coming season. This work to be satisfactory must be done by experienced men, and consequently, if let by tender, it must be distinctly understood that tenders will not be accepted unless sent in by parties who satisfy the department that they have the necessary facilities for doing first class work of this kind. On the other hand, if the department decides that the work is to be done by its own men, it will be necessary to effect an organization for this purpose. Several thoroughly experienced and competent foremen will have to be engaged. I should prefer having the work done by contract if possible. B. H. F. I approve of this, W. P. A. Approved, F. G. B. H. F. to note approval, W. P. A., 3/5/'07.

*Wallberg applies for patent and on strength of it wants more business from the Department.*

May 17, 1907.—Wallberg, Prest. Steel Con. Co., writes Hon. W. Templeman, acting Minister: 'With reference to our conversation of yesterday in connection with the contracts of lighthouse towers in reinforced concrete, we beg to advise that we have applied for a patent on this construction which we expect to be issued in a few days, and request that you send us particulars of such new construction in this line as you may have in the near future. As we now have 5 of these towers under construction for your department, we are very anxious to secure others so as to keep our gangs busy, as we now have several of them thoroughly organized for this class of work. We are prepared to do work either on the Atlantic or Pacific coast and we can assure you that we will quote the lowest prices consistent with first class construction. We have talked the matter over with your acting chief engineer, Mr. B. H. Fraser, and we trust you will take the matter up with him and send us particulars of such new work, as you may have. The Hon. Mr. Brodeur has given us contracts for 3 towers at various times recently without calling for other tenders as I have no doubt that he has found our prices quite reasonable. We trust you will be able to do likewise on other work.'

May 22, 1907.—Deputy writes in answer to above: 'In the event of any further tower of this kind being required your application will be considered. Initialled W. P. A.'

*Chief Engineer objects to Wallberg's patent.*

May 23, 1907.—C. Stanton for Deputy writes Commissioner of Patents: The chief engineer of this department is given to understand that an application is pending before you for the issue of a patent for reinforced concrete towers for lighthouses. I beg to advise you that this department has already built reinforced concrete lighthouse towers and would desire to be heard as to priority of invention before such patent is granted (initialled W. P. A.)

*Letter Missing.*

May 25, 1907.—B. H. F. telegraphs Wallberg, Moncton: 'Writing you Moncton re concrete towers.' Where is this letter?

*More Omissions.*

June 28, 1907.—W. P. A. telegraphs from Matane light, Quebec, to Deputy Minister Marine: 'Made satisfactory start. Remind Fraser no provision made for lantern anchor bolts, Matane tower and Madeline, concrete finished here next week. (Written on this, 'Immediate, Mr. Fraser, F. G.).'

June 29, 1907.—Assistant chief engineer writes Steel Con. Co.: I inclose herewith blue prints showing details of anchorage for lanterns for concrete towers. Please instruct your erectors to leave the necessary holes to receive the anchor bolts in question.



7-8 EDWARD VII., A. 1908

*Wallberg's Patent and Proposition to Department thereanent.*

July 9, 1907.—Wallberg writes Deputy: 'As you are aware the Steel Con. Co., Ltd., of which I am president has built several reinforced concrete lighthouse towers for your department. These towers are based on a design of my own and for which I am desirous of securing a patent. Application has been made, and I understand that it would be granted at an early date, but for the fact that your department has requested of the patent office that no such application be granted until you have been consulted. In order to protect the Department of Marine and Fisheries and on account of construction which it has given to my company in the past, I will undertake to carry out all work which is covered by this patent for the department for a fair contract price as may be fixed by consultation with the officers of the department and without charging anything extra for royalty. Should, however, the department decide to do such work themselves, I would, of course, expect the privileges of the Patent Act to be extended to me by allowing me such royalty as would properly be due to my interests in this matter. I will be pleased to consult with the officers of your department as to the amount of this royalty for each individual tower. I trust the above will meet with your approval and that consequently you will have no further objection to my patent application and that you will write the Commissioner of Patents accordingly. I am prepared to enter into an agreement covering the above arrangement to bind me and my heirs and assigns.

## MEMORANDUM.

*Wallberg's proposals find favour with the Department.*

Ottawa, July 12, 1907.—I have carefully read over Mr. Wallberg's letter in connection with his application for a patent for reinforced concrete towers. Mr. W. has shown me his application and I believe that he is entitled to any protection that will be granted him by the patent office in connection with his application. There is no doubt that the department should be protected in connection with this matter as well as Mr. W. and I am of opinion that his proposition does this fully, and I would be in favour of the department withdrawing any objection to his patent being granted on the understanding that he makes the agreement he refers to, binding himself, his heirs and assigns. I also consider that there should be a clause in the agreement that if the holder of the patent at any time refuses to carry out the work of construction the department will then have the right to do the work without the payment of any royalty. B. H. F. Approved F. G.

*Wallberg so informed.—What does Chief Engineer say to this?*

July 13, 1907.—Deputy F. G. writes E. A. Wallberg as follows: 'In reply to yours of 9th inst relative to your application for a patent for concrete towers, I would say that the department is inclined to accept your proposition on receipt of agreement covering the points you mention, viz.: that you will carry out any work covered by your patent for the department at a fair price to be fixed by consultation with the officers of the department and that should yourself or the holder of the patent at any time refuse to carry out such work, the department will have the privilege of doing so, as seems advisable without any royalty being charged, the department will withdraw any objection to this particular application being put through. It would probably be well for you to consult with the officers of this department as to the price of the towers and the allowance for royalty before the agreement is prepared. (Initialed B. H. F.)

July 22, 1907.—Wallberg acknowledges receipt of cheque for \$4,000 on account of our contracts.

*Wallberg's men idle, wants more work from the department.*

July 23, 1907.—Wallberg writes to Deputy: We beg to advise you that we have a full gang of men experienced in construction of reinforced concrete lighthouse



SESSIONAL PAPER No. 29a

towers, and this gang has now finished the tower at Little Hope Island. We trust you have some other work which you want done this season on which we can place these men, otherwise we will have to disband the gang and if we do so we cannot secure a competent gang for this year. There is now just enough time to build one more tower in the east this year before cold weather, provided we can secure an order at once. We await your further orders.

Memorandum, July 24, B. H. F.

This Indenture, made the Twenty-third day of July, One thousand nine hundred and Seven:

Between Emil Andrew Wallberg, of the City and District of Montreal, in the Province of Quebec, Contractor, hereinafter called the Contractor,

Of the First Part ;

And His Majesty King Edward the Seventh, represented herein by the Minister of Marine and Fisheries of Canada,

Of the Second Part.

Whereas, the contractor is the inventor of a certain new and useful improvement in monolithic towers, and has made application to the Patent Office of the Dominion of Canada for a patent of the said invention.

And whereas, it is desired to use the said invention in work to be done by the Department of Marine and Fisheries:

Witnesseth, that in consideration of the premises and of the sum of one dollar (receipt whereof is hereby him acknowledged) the contractor covenants and agreed with His Majesty as follows:—

1. The contractor agrees to do and carry out for His Majesty all work which may have to be done in any part of the Dominion of Canada requiring the use of the said invention or in which the said invention can be advantageously employed for a fair contract price to be fixed by consultation between the contractor and the officers of the Department of Marine and Fisheries and without making any charge whatsoever except such as shall be agreed upon as aforesaid by way of royalty or in any other way for the use of the said invention.

2. The contractor further agrees that if at any time he is unable or unwilling to carry out work offered to him on terms as aforesaid the Department of Marine and Fisheries of Canada may itself execute and carry out the said work and may use the said patented invention without making any payment by way of royalty for the said use of the said patented invention.

In witness whereof, the contractor has hereunto set his hand and seal, and these presents have been signed and sealed by the said minister and countersigned by the secretary of the Department of Marine and Fisheries of Canada on behalf of His Majesty.

E. A. WALLBERG.

Signed, Sealed and Delivered  
by the contractor in the  
presence of

CHAS. MURPHY.

Signed, Sealed and Delivered  
by the Minister and Secretary  
of the Department of Marine and  
Fisheries, in the presence of



7-8 EDWARD VII., A. 1908

July 24, 1907.—Memorandum by B. H. F., evidently called out by Wallberg's letter asking for more work. (See copy attached.)

*Telegram, 14th February to Wallberg—Memo. re patent, 12th July, 1907.*

## MEMORANDUM.

With reference to Mr. Wallberg's letter hereunder, I would say that in my opinion the only way in which we can be certain of having this work completed this season, is to put the work in Mr. Wallberg's hands. The designs have been prepared and tenders could be asked for at once. Authority has already been given to accept tenders for this class of work only from contractors who have had previous experience in it and can satisfy the department that they understand fully the method of doing first-class reinforced concrete work. Each contractor has, to a certain extent, a method of his own, and no doubt would suggest modifications in the design to suit their particular plans or methods, all of which will involve consultation and tend to delay. When tenders were called for this class of work previously, there was very little response from the contractors. Mr. Wallberg was the only tenderer, and I believe that it would be to the advantage of the department to place the work in Mr. Wallberg's hands provided a satisfactory price can be arranged. The department has to send a lot of machinery to this station at an early date, and the material for the lighthouse could be taken at the same time. The lantern for this tower has been ordered and will be ready to erect by the time the tower is completed. The erection of the tower is included in the work proposed to be done during the present season and money has been provided to pay for the same.

B. H. F.

OTTAWA, July 24, 1907.

*Completion of Wallberg's Contracts.*

August 2, 1907.—Telegram, W. P. Anderson to P. E. Parent: Wallberg reports his contracts completed. Can you inspect buildings on return trip for payment certificates?

*Wallberg's patent.*

July 23, 1907.—Proposed agreement with the government offered by Wallberg providing for the use of his so-called invention in reinforced concrete work for the government. (See copy attached).

*B. H. F. endorses Wallberg's proposition.*

July 24, 1907.—Memorandum (in consequence) by B. H. F. again: I consider that the accompanying agreement protects the department, and as soon as it has been properly executed we can notify the patent department that under the circumstances we will offer no objection to Mr. Wallberg's application; at the same time, they should understand that we still desire to be consulted in connection with any further applications regarding the construction of lighthouses or other works usually undertaken by this department. (B. H. F.)

*Chief Engineer objects.*

Written across upper left hand corner: 'Col. Anderson to see this. (F. G.)'  
Written at foot: 'Why should the minister sign this? If Mr. Wallberg has invented anything he is entitled to his patent and his royalty without this; if not so entitled, why should we be bound to deal with him. I advise the minister to refuse to sign.—W. P. A., 2/8/07.'

*Minister objects also.*

Written across lower right hand corner: 'I am of opinion that if Mr. Wallberg has anything that he has a right to patent that he should procure a patent therefor,



## SESSIONAL PAPER No. 29a

and whenever the government want to use the arrangement patented that it pay like any private individual for use of same. No good purpose can be served by making this contract.—W. T.’

August 8.—Wallberg notified in accordance with this last note.

*Patent Office wants further information re reinforced concrete towers.*

August 17, 1907.—Letter from W. J. Lynch, Patent Office, to deputy: ‘Referring to your letter, May 23 last, to the Commissioner of Patents, I am directed by him to say to you that the examiner would like to be furnished with as full information as possible regarding the nature of reinforced concrete towers heretofore constructed by the Department of Marine and Fisheries. It is, of course, impossible to allow a broad claim for a reinforced tower, but in order to deal satisfactorily with specific claims it is desirable to know as fully as possible what has already been done.

*Department shows that Wallberg is not entitled to patent.*

August 24.—J. F. H., for deputy, writes chief clerk patent office: ‘In reply to inquiries contained in your letter, 17th inst., I beg to forward herewith plans of four buildings which this department is erecting in reinforced concrete to show that this method of construction is not new with us. Moreover, I should like to explain, with reference to some reinforced concrete lighthouses built by Mr. W. for this department, that Mr. W. offered to supply his own plans because he claimed that it suited him better than working to plans which we were prepared to furnish, as we had announced to Mr. W. before he built any reinforced concrete towers for us that it was our intention to use that method of construction. You will please note that there is nothing new in buildings erected in reinforced concrete. I am not sure that lighthouses have been previously built in this style, but it has been used for mill chimneys and other high towers, and of course the principle involved is the same. In my opinion, if Mr. W.’s contention that a reinforced lighthouse is patentable, he would be equally entitled to take a patent for any other building similarly constructed. (Initialled on the side, W. P. A.)

*Payments made on Wallberg Contracts.*

August 30.—E. C. Warren, for Steel Con. Co., writes: ‘Would like to arrange a settlement with you to cover our contracts for the construction of lighthouses at Little Metis, Matane and Cape Magdalen. We understand from Mr. B. H. F. that these have been inspected and found to be satisfactory.’

September 3.—Deputy writes Steel Con. Co., in reply to above, to send in immediately your account for this work. Payment will be promptly made on receipt of the accounts.

October 19.—Wallberg, for Steel Con. Co., writes inclosing accounts for Little Hope, Little Metis, Matane and Cape Magdalen. Little Hope paid in full, balance \$3,875. We also request estimate of about \$4,000 on Heath Point tower, contract for which amounts to over \$6,500. All materials for this work delivered and considerable portion of work performed.

*Little Hope Lighthouse Tower and Dwelling.*

May 17, 1906.—Memorandum by B. H. F. re Little Hope new tower: Arrangements have been made for the resident engineer at Halifax to supply information at the earliest possible moment to prepare plans for rebuilding this station. It will cost from \$10,000 to \$15,000 to build a new tower and dwelling and rebuild the breakwater. . . . The rebuilding of the the light is, of course, urgent, but no doubt the details will be approved by the Lighthouse Board before work is commenced. (This



7-8 EDWARD VII., A. 1908

light was destroyed by fire on April 19, 22/5/'06.) (Await information from Halifax—W. P. A., 14/6/'06.)

*Light for same.*

May 19.—Memo. for the minister: Light at Little Hope Island, N.S., has been burned, and it is necessary to erect a new tower and provide lighthouse apparatus for this station. The undersigned recommends a 3rd order small model quick flashing light (characteristic to be determined later) with a 7-ft. circular lantern, for which the sum of \$7,000 should be provided. The apparatus itself will cost, delivered in Montreal, about \$6,200, and the remainder of the amount is required for freight and erecting expenses. No signature, but initialled G. W.

July 2.—Long letter from Resident Engineer J. A. Légère to W. P. A., proposing plans for new lighthouse, dwelling, breakwater, repairs, &c., at Little Hope.

*Chief Engineer recommends certain work at Little Hope Island.*

August 1.—Memo. by W. P. A.: I recommend that repairs to the Hope Island breakwater be sanctioned at once, and be done by days' labour under Mr. Légère's supervision, at an estimated cost of \$3,000. I think possibly a good deal of this work might be done in concrete, so as to be permanent, just about as cheaply as cribwork. I think also that a little extra expenditure in groines and a little saving in facework might be an improvement. It will be seen from Mr. Légère's report that one or more of the groines already built have filled in. With regard to a tower I recommend the erection of a reinforced concrete tower 50 feet high, and ask for permission to get tenders for such a building. I recommend the erection of a comfortable small dwelling which can be built by contract or days' labour, as Mr. Légère thinks best. Endorsements: 'This tower should be sufficiently high to utilize to advantage a 2nd order 9-ft. light.—J. F. F.' 'Money available.—B. H. F., A. W. O.' 'Authorized—F. G.'

*Instructions as to same.\**

August 27.—Telegram, B. H. F. to J. A. Légère, Halifax: Proceed with repairs Little Hope breakwater. Plans being prepared for fireproof tower and dwelling. If necessary, small temporary shed for lightkeeper may be erected. Hope to call for tenders shortly.

August 23.—Letter from Légère to Chief Engineer, calling attention to the urgency of the work at Little Hope breakwater.

August 24.—Chief Engineer writes Parsons inclosing plans for a new dwelling for lightkeeper.

*Wallberg's tender for Little Hope Lighthouse tower.*

August 30.—E. A. Wallberg, for Steel Con. Co., writes B. H. F., quoting for a lighthouse tower for Little Hope island in reinforced concrete, \$4,950, 10 ft. 6 in. diameter and 75 ft. high, and will be built exactly similar to the other towers which we are constructing for you. We can begin the construction of this tower at once and complete it very promptly, and in order to do so we trust to have your acceptance at very earliest moment.

September 4.—E. A. Wallberg telegraphs B. H. F.: Expect go Halifax to arrange for gravel and materials for Little Hope to begin quickly. Can you confirm order. Wire Moncton.

*Cape Race tower.*

September 4.—B. H. F. replies: Will not recommend acceptance your offer till I have seen Cape Race tower. Can arrange purchase material which we will turn over to you as part of contract price should you get the work. If this is satisfactory, let me know.



## SESSIONAL PAPER No. 29a

*Resident Engineer, Halifax, suggests arrangements for Little Hope work.*

September 1.—J. H. Légère writes B. H. F.: I received your telegram stating that the work at Little Hope island might be done by Wallberg when through their work at Cape Race, and I have answered you that Wallberg's foreman at Cape Race had wired me that he would be through September 15. I would be very glad, of course, if you could arrange to go to Cape Race when the vessel goes there. I want the ship to take a load of materials to Little Hope Island about September 10, and then go to Cape Race on or about September 17. I am not certain whether I can arrange this, but I will let you know as soon as possible.

September 5.—E. A. Wallberg telegraphs, from Moncton, B. H. F.: Arrangements your wire yesterday quite satisfactory. Saw Légère yesterday. Am certain about Cape Race. Writing.

*Wallberg explains his plans.*

September 22.—E. A. W., Steel Con. Co., writes: We inclose herewith blue print of Little Hope lighthouse tower as we propose to construct it as soon as you fully decide. We are sending on materials according to this plan. We understand that the foundation is gravel, so we have made an extended base with buttresses and this figures now ample for stability without any further anchorage. We would suggest, however, that the earth be banked up around base, about as we have shown, which will give a good appearance and shed the water away from the tower, at the same time bedding it into the gravel and give additional stability. We have figured on 50 lbs. wind pressure in every case, which is more than we will ever obtain. Gives other details, then closes. Please advise us as soon as possible about this and about the other three for which you have plans. Also please send us the sketch of the house at Port Colborne which you wished us to consider.

*Work not to be done this fall.*

September 28.—B. H. Fraser telegraphs Legere: 'Shall not build Little Hope tower this fall. Sending instructions re temporary lights.'

*Assistant Chief Engineer talks of Temporary Arrangements, but is apparently willing to let Wallberg decide.*

October 1.—Assistant Chief Engineer to Legere: 'Since writing you re temporary light at Little Hope island, I have been in consultation with Mr. Wallberg regarding the proposed design for the tower for that station. I was under the impression that owing to its height and small diameter that there would probably be a considerable vibration, in fact enough to interfere with the rotation of the illuminating apparatus and probably break the incandescent mantles. Mr. Wallberg, however, purposes entering into a contract with us under a guarantee that this will not occur and consequently if he desires, he may proceed with the erection of the tower this fall. Under the circumstances it will be well to let the matter of a temporary light rest, and if the tower is erected the light may be installed thereon in a temporary manner, using the 7 ft. lantern lately taken from Mauger Beach station and 6th order temporary light which will be furnished from Prospect. In case the construction of the tower is not proceeded with the lantern can be erected on a rough wooden trestle which may be boarded in if desirable and weighted down with ballast. The height should not be less than 20 feet. During the winter months it would be difficult to maintain a pole light so as to give a satisfactory service. I believe Mr. Wallberg's intention is to proceed immediately with the construction of the tower and I will advise you later as to this matter sending a copy of the accepted plan.

October 3.—Chief Engineer informs Legere that it will probably not be possible to have the new dwelling erected at Little Hope this season.



7-8 EDWARD VII., A. 1908

October 3.—B. H. F. telegraphs Wallberg: 'Send Legere 2 copies latest plan Little Hope, send 3 copies here for approval and attaching to contract. Send 2 copies each other 3 towers for same purpose.

*Wallberg gives Guarantee.*

October 1.—E. A. Wallberg writes B. H. F.: In reply to your wire regarding Little Hope tower, we hereby guarantee that there will be no breaking of mantles of your lights due to vibration of the tower and agree to make good any loss or defects due to such cause. We are pushing the work ahead as fast as possible.

*Wallberg Decides Matter.*

October 3.—Telegram from Legere to B. H. F.: Your telegram September 28 saying not to build Little Hope light is followed by one from Wallberg, October 2, saying building authorized by you. Kindly advise me whether this is so—have plans forwarded.

October 3.—B. H. F. replies: 'Writing you fully *re* Little Hope. Wallberg will send plans.

*Wallberg's Tender Accepted.*

September 17.—Minister writes Governor General in Council about Little Hope matter and recommends that Steel Concrete Co.'s offer to rebuild for \$4,950 be accepted. The company have just completed the erection of a similar tower at Cape Race, Newfoundland, and are preparing to erect 3 others in Quebec for which tenders were publicly invited and theirs was the only tender. The acceptance of their offer would seem to be the only way the work can be done without loss of time.

Contract dated September 27.

October 4.—Approved by committee of P. C.

*Temporary Light for Little Hope suggested by Noble.*

October 5.—W. H. Noble, Assistant Commissioner of Lights, writes from Prescott, J. F. F., Com. Lights, Ottawa: Have a memo. from B. H. F. Can you arrange a temporary light for Little Hope island. I can put up the lantern taken down at Mauger's Beach on a temporary staging until a permanent tower is erected. If this is approved I beg to recommend that a 4th order lens of 36° with 25 m/m Diamond or Chance light and stand by lamp be supplied. Stamped, File and return October 9, 1906. J. F. F. Stamped, Referred to Commissioner of Lights, October 11; same stamp. October 20, and same stamp November 7.

*Wharfage Charge objected to by Wallberg.*

October 29.—E. A. Wallberg writes B. H. F. about a bill for \$5.20 from Robin Collas & Co., for wharfage for lumber in connection with Little Hope. As you are doing the transportation, material should have been delivered at your wharf and if you could not arrange to receive it there you should bear this charge.

October 30.—B. H. F. replies, and hardly thinks the charge is a legitimate one against the department.

*Work to be put in hand immediately.*

November 2.—Chief Engineer writes Legere inclosing 2 copies foundation plans for new dwelling at Little Hope island. You may put this work in hand immediately. (Omitted, and sent with note on 7th. W. P. A.)



## SESSIONAL PAPER No. 29a

*Plans wanted for Department.*

November 27, 1906.—Memorandum for Mr. B. H. Fraser by W. W. S.

Please supply us with 2 copies of the specifications and plans of the reinforced concrete tower to be erected at Little Hope island and also state when the tower is to be completed, as we require the information for the contract.—Endorsed, plans 16606 and 7 given Mr. Stumbles. 27/11/06 B. H. F. Completed before close of 1906.

*Trouble with Wallberg's Workmen.*

November 24.—Deputy writes Steel Con. Co.: This department is in receipt of a complaint from J. L. Goffette to the effect that he has not been paid wages due him by your company and further that you have men employed since October 2, last, on Little Hope island who have not been paid. If you are not prepared to settle with these men the department will have to refer the matter to the Department of Labour for settlement under the terms of your contracts.

*Agreement with Wallberg.*

November 27, 1906.—Deputy writes Steel Con. Co., inclosing articles agreement (in duplicate) for the construction of a reinforced concrete lighthouse tower at Little Hope island, and requests that he have the names of two good sureties placed in the bond and have it signed by them after you have signed and dated it.

*Inspector of Work.*

November 26.—J. A. Legere telegraphs Chief Engineer: 'Can I have our foreman John Morton remain at Little Hope island as inspector new concrete tower. Man is satisfactory to E. M. Farrell, M.P.P.'

November 27.—W. P. A. replies: You may keep Morton if satisfied he is competent insure good concrete.

*Wallberg stops work.*

December 11.—B. H. F. telegraphs Legere: 'Wallberg wishes stop work Little Hope, assuming full responsibility. Make effort remove his men to Halifax earliest possible moment save expense. Instruct foreman advise Wallberg amount required at Halifax to settle wages.'

*Men removed from Little Hope Island.*

December 14.—Legere replies: Took men from Little Hope yesterday and to Halifax this morning.

December 14.—Chief Engineer writes Legere: 'I have your telegram stating that the men were removed from Little Hope. Please advise me whether all work has been stopped there or if it was only Wallberg's men that were removed.'

*Workmen's Trouble.*

December 15.—Letter from Minister of Labour to Mr. Brodeur inclosing copy of letter from J. L. Goffette about his and other workers' wages being unpaid by the Steel Concrete Co. Calls his attention to the fact that he corresponded with him on this matter on the 21st November. (Letter stamped 'referred to chief engineer.')

December 20.—B. H. F. telegraphs Legere: 'Can you recommend any payment on account of construction Little Hope lighthouse?'

December 20.—Deputy writes Deputy Minister of Labour asking to be furnished with a list of the current wages paid in the vicinity of Little Hope island for masons, concrete workers and labourers.



7-8 EDWARD VII., A. 1908

*Wallberg Explains regarding his Trouble with Workmen.*

December 15.—Wallberg writes Deputy: We have your favour 24th ult. regarding complaint from Mr. Goffette that his wages have not been paid. He has been paid all that we legitimately owe him. He is a trouble breeder and is making unfounded claims because he was discharged for insubordination. Since that time he has tried to cause trouble among our other men, but without any success. Regarding the 2 men at Little Hope, they have been paid regularly and are perfectly contented, but he wanted us to send their money through him, which we refused to do. We pay all legitimate claims and wages without the slightest delay and we trust the above explanation is satisfactory. Any claim that Mr. Goffette may have he will have to take to the courts.

*Goffette (Wallberg's workman) writes Minister.*

December 18.—J. S. Goffette writes Mr. Brodeur and says: 'The men who have been working at Little Hope for nearly 3 months have quit work without being paid and were Saturday and Sunday last in the streets of Halifax. Confirms his 3 letters of last month which have remained unanswered. Regret the stand you take in this question. I would willingly have accepted your arbitration in my difference with Mr. Wallberg your contractor. I hope you will come to some decision in this matter.

P.S.—I have just received a telegram from the workmen stating that they have not yet been paid.

*Wallberg invokes Assistance of Department (almost instructs it) to settle his Differences with his Workmen.*

December 21.—Wallberg writes Department: 'I have a letter from Mr. Jacquette together with bills which I inclose herewith. They each claim 668 hours at 30 cents or \$200.40. If this time figures up to the date when they landed in Halifax I will allow it and will also allow the 30 cents per hour, but I will not allow any time nor hotel expenses after they reached Halifax.

Jacquette was not paid 30 cents an hour at Cape Race if the letters of Mr. Goffette are correct, but I will allow it now. Regarding their expenses I will allow Florence \$68.45 and Jacquette \$26, but before paying them I wish you would look them over and see that they have receipts covering these expenses, as they look very high. They state car fare Halifax and return \$24.60. I wish you would look into this particular as I cannot understand that item at all. Jacquette was paid \$120 on account and I sent \$80 for Florence to Belgium, which you will deduct. This will make a deduction of \$200 and the total wages and expenses figure up \$495.25. On the 18th inst. they were each paid \$25 on account as per receipts which Mr. Legere sent me and Legere lent Jacquette \$10, so this will leave a balance of \$235.25. If you find their wages accounts and expenses accounts correct in such case you can pay this and take a receipt from each one, which receipts I attach hereto. In case you do not quite understand the matter you could pay them most of it and leave any items which are not clear until Mr. Legere returns, when he will understand perfectly. I want to get the matter settled. I do not consider their claims just as represented to me by Mr. Goffette, but I have decided to settle them. I have an account of Isaac Wagner, St. Catherines, for board, \$49. Ask Jacquette if this has been paid or shall I pay it. Thank you for your trouble in this matter.

*Minister explains matter to Mr. Lemieux.*

December 22, 1906.—Mr. Brodeur writes Mr. Lemieux: 'I would say that it appears to me Mr. Goffette will have to take his case to the courts. He does not appear to be a workman. I doubt whether any of the workmen have a complaint against the company, as the work at Little Hope is apparently going on quite satisfactorily under the supervision of our resident engineer. I am quite sure we would have heard if the



## SESSIONAL PAPER No. 29a

workmen were having any trouble with the contractors. The work at Little Hope is being done by contract, and it is now about half completed, but no payments whatever have been made on account. I inclose herewith a copy of a letter from the Steel Concrete Company in connection with this matter.

*Condition of work at Little Hope Island.*

December 18, 1906.—Legere, Hal., writes B. H. F.: ‘In reply yours 14th instant, asking whether all the work was closed at Little Hope Island, or only that part which is under contract, I beg to inform you that all the work has been closed for this season. It has been really unfit to do any work since the 1st December. The break-water has been repaired and I think the work has been well done. I will have the work on the new dwelling begun early in the spring.’

December 27, 1906.—Legere telegraphs B. H. F.: ‘Little Hope tower about one-third completed. Some men have claims against contractor. Writing fully to-night from St. John.’

*Memorandum—Steel work for dwelling at Little Hope Island and other materials to be provided for.*

December 29, 1906.—The Department is erecting a steel and concrete keeper's dwelling at Little Hope Island. The foundations are being put in by the resident engineer at Halifax. The steel frame of the building should be ordered now so as to be ready for the spring. It should cost in the vicinity of \$800, and I would recommend that offers be got from several Nova Scotia firms for providing the steel work ready to be erected on the foundation. I would also recommend that a price be got from the Expanded Metal Company of Toronto, for covering in this building and erecting the partitions, as was done so satisfactorily in the case of Lake St. Peter lighthouses. (Initialed B. H. F. I concur, W. P. A.)

‘The work as a whole has been approved and the money provided.’—B.H.F. I recommend C. S.. 3-1-'07. L.P.B.

*Resident Engineer explains the difficulties encountered in carrying out the work and its present condition.*

December 27, 1906.—Legere from St. John, N.B., writes B.H.F.: ‘Your telegram received some days ago asking how much I would recommend to be paid for work done to Little Hope lighthouse tower. I now beg to report:—When it was decided to proceed with the work at Little Hope, there were none of our steamers available to transport the men and materials for the contractor from Halifax to Little Hope, so, as agreed between Mr. Wallberg and ourselves, I chartered a schooner to transport the men, materials, &c., for a certain sum, and expected that everything would be landed in a week's time, but instead of that the very bad wind storms of the last fall delayed the landing for over 20 days. The schooner had to put in Liverpool for shelter. I was away from Halifax at the time, and had Mr. Murphy go down to try and have the men at least taken over on a steamer. Mr. Murphy advised me that they would not go without their materials, which of course it was impossible to land. Having landed at last they were delayed occasionally for lack of gravel which they had not ready for us, and which at times it was difficult to take over. They have now the tower built some 20 feet above the ground and the foundations 6 feet below the ground level to hard clay bottom. I consider that from one-third to two-fifths of the work has been performed, and seems to have been well done—some of it of course will need retouching. All the cement they have used was taken from our own stock, which I had taken to the Island, as well as the sand, on a previous trip of one of our steamers. Counts of the materials from our stock which they are using is being kept, and was to be deducted from the amount due the contractor. The two men representing the contractor have some misunderstanding with Mr. Wallberg regarding their wages,



7-8 EDWARD VII., A. 1908

expenses, &c., and I think it would be well for Mr. Wallberg to settle with these men before the department pays anything on account. I understand they are taking the matter into the courts—at least they informed me they were to do so. I will talk the matter over with the chief engineer when he comes down, which I understand will be shortly.

*Memorandum—Dictated by B. H. Fraser—Regarding payment on account of work—  
Difficulty with workmen to be first settled.*

January 14, 1907.—‘Mr. Wallberg called at the office some time ago to see if he could not receive payment on account of the work done at Little Hope. I would recommend that he be written to and informed that the resident engineer recommends that no payments be made until he has settled with his representatives, whom it appears have a grievance. Mr. Wallberg has not been altogether open with the department in connection with this matter, and possibly it might be as well to notify the Department of Labour that Mr. Goffette’s charges have been to a certain degree substantiated. (Initialled, W. P. A.—Approved, F. G. Mr. Stumbles, 15-1-’07. See correspondence on steel concrete file. We are now awaiting an explanation from Mr. Wallberg.—B. H. F.)

*Memorandum for Mr. Noble. Change in Little Hope light.—Query ; who discovered the reason for this and who was responsible for the original costly blunder?*

February 2, 1907.—I understand there is to be some change in the lantern and apparatus for Little Hope lighthouse. I should be glad to have full particulars as to weight and dimensions so that the top of the tower can be finished off to suit. There will be no trouble in doing this if we are advised at once. The height of the present tower is designed for a 2nd order light. If a lower order is to be installed the tower need not be so high, and this will be an advantage.—B.H.F. (W.P.A., 20-3-’07; also W.H.N., 2-2-’07).

February 23, 1907.—B.H.F. telegraphs from Halifax to W. H. Noble, Ottawa: ‘Try delay any action Little Hope tower till my return next week.’ (No action.—W.H.N., 22-2-’07). G., 1-3-’07; W.N.

March 2, 1907.—Chief Engineer writes Steel Concrete Co. with reference to change of light at Little Hope tower. Wants an offer from the company for (cost) change.

March 21, 1907.—Wallberg writes Chief Engineer: ‘We beg to quote you for alterations in the reinforced concrete lighthouse tower at Little Hope Island, for which we have contract, the sum of \$2,300. These alterations will be shown on our blue print No. 80, herewith.—W.P.A., 22-3-’07.

*Memorandum (B.H.F.).—Department agrees to alterations and to Wallberg’s tender for them.*

I have gone carefully into the offer of the Steel Concrete Co. for making the necessary changes in the Little Hope tower, to enable it to carry a 2nd order lantern and apparatus, and if the change is to be made, I consider that their offer should be accepted, as it is reasonable for the work that has to be done. It will be necessary to take down a portion of the tower and make first-class connection at the head of the present buttresses. This should be done under the most careful supervision. The tower will be practically doubled in strength towards the top, and very much stiffened. (Initialled, B. H. F.; I concur; W. P. A., 2-4-’07; for Minister’s approval, F. G., L. P. B.)

*Resident Engineer at Halifax suggests names of tenderers for steel work for Little Hope Island dwelling.*

March 27, 1907.—J. A. Legere, Halifax, to B.H.F., assistant chief engineer: ‘With reference to the new steel dwelling to be erected at Little Hope Island, I beg



## SESSIONAL PAPER No. 29a

to submit the following names of firms of Nova Scotia from which I think tenders might be asked: Robb Eng. Co., Amherst; J. Matheson & Co., N.G.; N. S. Steel Works, N. G.; Fraser Bros., N. G.; The New Burrill Johnson Co., Yarmouth, N.S.; Iron Fdry Co., Dartmouth; Ferguson & Co., Halifax. If I have omitted any you might please advise me of same, or also whether some of the names submitted should not be asked to tender. If it is the wish of the department that some of the firms in New Brunswick should be asked, kindly advise me as to whom they are.' Stamped; referred to chief engineer.

March 20, 1907.—Expanded Metal and F. P. Co., Toronto, write B. H. F., K. E. Hotel, Tor.: 'Quoting prices on material required in erection of dwelling at Little Hope Island, according to blue print submitted to us; total, \$406. Will provide foreman at \$5 a day and expenses. (Initialled, B.H.F., W.P.A., 5-4-'07.)

April 8, 1907.—Chief Engineer to Steel Concrete Co.: Advises acceptance of their offer and asks for date of completion of tower.

April 10, 1907.—Chief Engineer to Expanded Metal F. P. Co.: 'I find that your price is much higher than that quoted by your local agent in Ottawa. I should be glad to hear from you immediately as to whether there is not some mistake in your quotation.

*Memorandum (B.H.F.).—One thousand dollars payment to Wallberg recommended.*

April 10.—The Steel Con. Co., Montreal, is erecting a concrete tower at Little Hope light station for the contract price of \$4,950. The resident engineer reports that from one-third to two-fifths of the tower is completed, and I would recommend that an advance of \$1,000 be paid on account of this work, out of the vote 1906-7. Money available, B. H. F.—A. W. O. Pay, W. P. A., 11-4-'07. Paid April 11, '107. Q.

April 12, 1907.—E.M. and F.P.Co. to W.P.A., chief engineer: Your favour 10th instant to hand. We have looked up our estimate on materials for Little Hope Island. Offer to make no reduction in prices quoted, but explain that the articles are of the best, and they have to allow for sundry risks.

*Acknowledges letter 27th ulto. Gives resident engineer instructions about Little Hope Island dwelling.*

April 17, 1907.—From Chief Engineer to Legere: 'I have to instruct you to procure this (tenders for steel work) as soon as possible, locally, using your own judgment as to where to invite tenders. Time of delivery should be taken into account. I am making arrangements for shipment of metal lathing for walls and partitions for this dwelling and shall be glad to know if you will require an expert for placing of the same. The walls of this building are to be lathed and plastered. I inclose herewith extract from a letter received from the Expanded Metal & F.P. Co., in connection with this matter. After referring to the usual method of doing the lathing &c., and giving other instructions, he says: 'I should think that with the assistance of the expert concrete man at work on the tower, you should be able to finish this building without the services of an expert from Toronto.

*Resident Engineer telegraphs to Department for plans 27 days after these had been accepted by them.*

April 16, 1907.—B.H.F. sends order to Expanded Metal & F. P. Co.: 'Stuff to be shipped to J. Parsons, agent, Halifax.' (Cost, \$276.82.)

April 22, 1907.—Chief Engineer writes Steel Con. Co. asking why no letter has been received in answer to our letter 8th April.

April 24, 1907.—Steel Con. Co. replies; apologises for oversight; expect to complete construction promptly; are sending our foreman off to-day. Thanking you for previous favours and trust that our tender for Heath Point lighthouse may be decided on favourably.'



7-8 EDWARD VII., A. 1908

*Plans sent.*

April 29, 1907.—J. A. Legere telegraphs to B. H. F.: 'Send altered plans of Little Hope at once; also man to inspect work. Ship will leave Wednesday.'

B.H.F. replies: 'Enclose herewith plans of changes Little Hope tower; also detail of the connection between old and new work as explained to you while in Ottawa and accordance with my telegram to-day. Man here cannot get away inspect Little Hope; use best local man available. Am mailing plans to-night. Shall send extra copies later.'

*With explanations.*

I also inclose sketch showing rearrangement of the floor beams and opening necessary for rope which drives clockwork. There should also be an opening in light room floor to allow this rope to pass through. The opening should be at or near centre of tower so as to give a free fall of the weights inside the stairway. I communicated to-day with the Steel Concrete Co. in connection with the detail of the joint, and expect them to notify their man to-morrow to carry out arrangement shown on the inclosed sketch. It will be necessary of course for holes to be drilled through the stairs for the steel reinforcement to pass through, but it is not intended to carry the inside concrete work through the stairs. It should stop against them top and bottom.

*Company acknowledges receipt of these.*

April 30, 1907.—E. C. Warren, Steel Concrete Co. writes B. H. F.: 'Are in receipt of your details showing arrangement of I-beams, &c., supporting platform slab of Little Hope lighthouse; also B. P. giving your method of bonding new work to old. We are advising our foreman, Mr. Jacquet, as to these details; also Mr. Wallberg who is at present in Moncton.'

(Query: Is this the same Jacquet who last fall had a row with Wallberg about his wages?)

*Department now sends Inspector.*

May 6, 1907.—B. H. F. to Legere, Halifax: 'Could send man now inspect connection old and new work Little Hope; advise me fully how he could reach station and return with least loss of time, giving date to leave here.'

May 6, 1907.—Legere replies: Leaving here Thursday. Man for Little Hope should come at once and to Halifax; advise me.

May, 7, 1907.—B. H. F. to Legere, Halifax: 'DeMiffanis leaves this afternoon by C.P.R. Better meet him on arrival, Halifax.'

*Plans found to vary from Wallberg's.*

May 9, 1907.—Understand from DeMiffanis plans sent me, Little Hope tower not the ones to be used. Advise at once. Work begun as per your plans.

May 10, 1907.—B. H. F. replies: 'Prefer to use my plan, Wallberg prefers his. If he insists, the work to be done to satisfaction of DeMiffanis.'

*Memorandum for Commissioner of Lights.—New Light.*

April 10, 1907.—Can you furnish me with details of the openings required in the lantern floor of the Little Hope lighthouse tower?—B. H. F.

April 11, 1907.—Cable: Chanfeare-Smithwick, England: 'Send details of base, second order lantern and apparatus Little Hope tower concrete.'

*Expanded Metal Company's goods received at Halifax.*

May 8, 1907.—Tremaine for Halifax agent writes deputy advising receipt of goods from Expanded M. and F. P. Co., Toronto, has to pay \$19.53 freight on them. Wants



## SESSIONAL PAPER No. 29a

to know whether this should be paid by them or by the contractor. Stamped 'referred to chief engineer.' Letter to Expanded M. and F. P. Co., 14-5-07.—B. H. F.

*Freight disputed.*

May 13, 1907.—B. H. F. writes to Expanded M. and F. P. Co.: Referring to my letter 16th April, please advise me whether you have carried out shipping instructions given therein; that is in the matter of prepayment of freight and forwarding of invoices to Mr. Parsons with freight vouchers attached.

*Letter 17th April only received 10th May.*

May 10, 1907.—Legere writes P. H. F. acknowledging letter 17th April: 'Has just been received,' and I may say that I have already asked for tenders for steel work Little Hope this Saturday morning. The alterations of the tower are carried out hope to be able to place order soon. The materials from Toronto received and foreman to prepare foundation and cellar ready for superstructure.

*Resident Engineer details his arrangements.*

I have gone over the matter of the tower with DeMiffanis and he left this morning for Little Hope island. Plans from Mr. Wallberg to his foreman passed through here after foreman left and I had them forwarded to him. I did not open same as I thought they were simply a notice of ratification of plans sent me by you. However, if they are instructions to carry on work as Wallberg seems to wish, I have instructed DeMiffanis to make very sure that the work was performed satisfactorily. With reference to the necessity of having an expert sent from Toronto to complete the interior of dwelling, I think it will be possible for us to manage without this. I will advise you again as to this latter, and also as to the method of procedure of the tower.

May 15, 1907.—Expanded M. and F. P. Co. to B. H. F.—Your letter 13th. We have prepaid freight charges and forwarded invoices to Mr. Parsons.

*Inspector reports not very satisfactorily.*

May 11, 1907.—H. DeMiffanis writes: (No addressee given.) 'I have landed to Little Hopse this Saturday morning. The alterations of the tower are carried out according to my plan, and ready for concrete. I believe that the boss misunderstood a telegram sent to him by Mr. Wallberg on May 3rd and telling him to proceed according to former instructions; but as the work is nearly completed and absolutely satisfying in the present way I have advised this man to continue the tower in accordance with my plan, and I think they will start at the new part in a few days. The old one is good; only some light defects in the concrete are to be fixed before completion. I have indicated them to the boss and will watch to their suppression.'

*Chief Engineer objects to unnecessary cost transporting broken stone—From Inspector's report.*

May 21, 1907.—Chief Engineer to Steel Concrete Co.: 'Am advised by Mr. DeMiffanis of this office that your men engaged in work at Little Hope are bringing broken stone from the mainland by private steamer, and with the intention of billing this department with the cost. We have no objection to landing the stone in one trip with our own boat, as we did at Cape Race, but we must absolutely refuse to pay any such charges as I understand are being incurred by these men at Little Hope. Mr. DeMiffanis states that it will cost at least \$1,000 to transport the stone to the station in the way it is being done now.'

*And reports same to Resident Engineer at Halifax.*

May 21, 1907.—Chief Engineer to Resident Engineer, Halifax: 'I inclose herewith copy of a letter sent to-day to the Steel Concrete Co. in connection with the



7-8 EDWARD VII., A. 1908

supply of broken stone at Little Hope light station. I find that some accounts have already been paid for carrying sand and gravel to this station, but they were marked, "Ordered by Mr. Murphy," and certified by yourself, so it was presumed that they were in connection with the work on the breakwater and not that being done by the Steel Concrete Co.'

*Supplementary agreement now signed.*

May 23, 1907.—Deputy to Steel Concrete Co.: 'I herewith inclose supplementary agreement in duplicate, providing for the changes in the reinforced concrete lighthouse tower at Little Hope island, and have to request you to sign both copies in presence of a witness.—(Initialled W. W. S.)

May 25, 1907.—Deputy sends copy to agent M. and F., Halifax; also inclose copy of blue print referred to.

*Plans of dwelling sent foreman.*

May 27, 1907.—Acting Chief Engineer to John Silver, foreman construction, Little Hope. At the request of Mr. DeMiffanis I inclose herewith copy of plan of dwelling to be erected, Little Hope, for your guidance in carrying on the work. You will notice that the location of the cistern trap has been changed, and this should be built with a curbing 2 or 3 inches high to keep dirt and water from getting into the tank'. I have further to advise you that the bolt circle for the anchor bolts of the lantern is 10 feet 6 $\frac{3}{8}$  inches in diameter. The bolts are——in diameter and are spaced at 16 $\frac{1}{2}$ -inch centres.

*Copy of same to resident Engineer, Halifax.*

May 27, 1907.—Acting Chief Engineer to Legere inclosing copy of above letter, also an extra copy of the dwelling plan for Little Hope. A similar copy has been sent the foreman there at the request of Mr. DeMiffanis so as to avoid delay; also copy of letter sent to-day to Steel Concrete Co.

*Rough work objected to.*

May 27, 1907.—Acting Chief Engineer to Steel Concrete Co.: 'I have a report from Mr. DeMiffanis of this office with reference to the construction of the lighthouse tower at Little Hope. He states that the concrete is strong but exceedingly rough, and considers that the outside should receive a coat of cement wash when the work is complete. I would be glad to know if you would instruct this work to be done without extra cost.'

*Explanations re cost transporting broken stone.*

May 23, 1907.—E. C. Warren for Steel Concrete Co. to W. P. A., Chief Engineer: 'We are in receipt of your communication 21st inst., in which you mention that our men at Little Hope are not handling broken stone economically. We have sent your letter to Mr. Wallberg, who is at present in Moncton, and he will probably advise you from there.—No action—W. P. A., 30-5-07.'

May 27, 1907.—E. A. Wallberg, for Steel Concrete Co., from Moncton to W. P. A., Chief Engineer: Replying to your favour of 21st inst. re steamer used for gravel at Little Hope, I saw Mr. Legere on Friday last, and he advised that he had arranged for this steamer at favourable terms. I may advise that most of this gravel is now transported.—No action—W. P. A., 30-5-07.

*Inclosure missing from letter—Resident Engineer, Halifax, explains his arrangements re stone, sand and gravel transportation.*

May 27, 1907.—J. A. Legere to Chief Engineer: 'Have your letter 21st saying you are inclosing copy letter to Steel Concrete Co. with reference to broken stone



## SESSIONAL PAPER No. 29a

and sand for work at Little Hope. Such copy was not inclosed, but I may say that I saw original, Mr. Wallberg having shown it me at Moncton. As you are aware we agreed to transport the materials, including sand and gravel to the station. This material is being supplied from Port Mouton and taken to the site by a steamer which was bargained for by us, as I found I could not get our own steamer to land these materials. The *Lady Laurier* is at present overworked by buoy work, and the *Aberdeen* has just came off from repairs and left for Cape Race, and in the meantime sand and gravel must be supplied. I made the best arrangement I could with the steamer transporting this sand and gravel, and pay them \$25 per trip from Port Mouton to Little Hope island, a distance of about 10 miles each way. I might possibly be able to charter schooner to take a load or so of sand and gravel, and this might be done more cheaply than with the steamer. We have to carry besides the contractor's sand and gravel that for our own work at the new dwelling house being erected there.—Noted.—No action—W.P.A., 30-5-07.'

*Wallberg explains and minimizes roughness of work.*

June 7, 1907.—Extract from letter from E. A. Wallberg: 'In reply to your favour of 27th May I will put on the cement wash if you wish, and without charge, but a few hundred feet away the tower would look exactly the same. Your man is no doubt accustomed to plaster finished concrete work as done in Europe, but there is none of this done in America, as it is not considered good practice. The finish does not bind permanently with the body concrete. Please advise your wishes and I will arrange accordingly: 'Mr. DeMiffanis to consult with Mr. Fraser and advise me of decision, W. P. A., 13-6-07.'

*Steel for dwelling at Little Hope Island.*

June 25, 1907.—Legere to Chief Engineer: 'With reference to your letter 17th April instructing me to procure for the Little Hope dwelling the steel work required, I may say that I invited tenders from seven different parties but none were willing to tender except J. Matheson & Co., N.G. Their tender is \$800 for materials as per plan and specification, delivered f.o.b. on car with freight prepaid to Halifax. The amount of steel in this structure is about 15,500 lbs, which makes the cost per lb. a little over 5 cents. This is quite reasonable, and I have advised Messrs. Matheson that their tender is accepted. They cannot make delivery before 12 weeks, which will be some time in September. P.S.—We have to erect at the grounds, J. A. L.

*Tower finished.—Resident Engineer to report on it and on claim for extra Excavation.*

July 5.—Acting Chief Engineer to Resident Engineer, Halifax: I understand that the lighthouse tower at Little Hope has been completed. Will you be good enough to report on this at the earliest possible moment, stating if the work is satisfactory, so that the contractors may be paid. I understand also that, owing to the nature of the site, a considerable amount of excavation was required over and above that shown in the plan submitted and on which the tender was based. You will also report as to whether you consider any extra amount should be allowed for this work, and if so, what the amount should be.

*Steel for dwelling should be delivered earlier than twelve weeks.*

July 5.—Acting Chief Engineer to Resident Engineer, Halifax: Acknowledge receipt yours 25th *re* steel frame for Little Hope dwelling. I would suggest that you endeavour to get an earlier delivery of this material, if possible, as I hardly think the building will be fit to live in this winter, unless it can be erected and plastered during comparatively warm weather.



7-8 EDWARD VII., A. 1908

*Repetition of letter of 5th.—See above.*

July 11.—Acting Chief Engineer to Resident Engineer, Halifax: I understand that the lighthouse tower at Little Hope has now been completed, and should be glad to have your report on this matter, so that the contractor may be settled with, if the work has been satisfactorily done.

See letter of July 5—above.

*Foreman on dwelling foundation work reports on tower.*

July 9.—Frank Silver, foreman on dwelling foundation, and Inspector: 'I have to report that the steel concrete tower at Little Hope island was completed Thursday, July 4, and I must say that the work was done according to plans. The full complement of steel bars has been put in, as per plan, and also the connection with the old part of the tower built last season was well and strongly made, as shown on plans. As regards the cement and concrete, it has been well handled, and concrete was richly made. Sand and gravel was good and clean. I must say that the tower is perfectly plumb; the work I consider strongly built, but somewhat rough, especially underside of stairway. (Note.—Should like to see the original of this letter.)

*Resident Engineer also reports on tower.—Incloses copy foreman's report.—Some details to be finished.—Nothing extra should be allowed for extra excavation work.*

July 13.—J. A. L. to Chief Engineer: Beg to inform you that the steel concrete tower at Little Hope island was completed July 4, and that I had the men taken back to Halifax on Saturday, July 6. I made a personal inspection of this tower, and I found that the work seems well done and the concrete work strong-looking. The joint between the part built last year and the part made this year was well made and according to altered plans sent. The tower is very plumb, the string fastened to the centre point at the top hanging directly over the centre at the base in the inside of the tower. The shell is slightly lumpy in places, *i.e.*, is not in a direct line but is done about as well, I think, as could possibly be done. The underside of the stairway is quite rough, however, and I think we should level it off with concrete. This would have been done by the contractors, only that they ran out of cement, and the delay which would have been occasioned by sending for more would have been considerable, and I did not think it wise to have them remain there. One man could fix this up in a few days—say 1 week—and about 3 barrels of cement ought to be sufficient to do the work. About \$30 ought to cover the whole cost of this work. The railing was very well placed, and it is satisfactory to me. I am inclosing copy of report received from my foreman and inspector at Little Hope island, in which he reports that the steel bars were all placed as shown and that the work was well and strongly built. The tower is now ready to receive the lantern, and I think that no danger will result if it is put on at once. Instructions should be given the erector to see me before he proceeds to the island, as I may be able to give him valuable information. In the case of the Cape Race tower, I was away when a man from England arrived, and I was not advised that he was there, so that he went to Cape Race without seeing me, and this occasioned great inconvenience, both to him and to myself. I am inclosing three views of this Little Hope tower, which I took at the time of my inspection. You will notice in one of them that the men are standing on the foundation which I have had built for a new dwelling which is to be erected there. This work is very well done indeed. I may say that the cement used by the contractors was supplied by the department. They used 67 barrels last year, which cost us \$2.02½ each, or \$135.67; and 123 barrels this year, which cost us \$2.15 per barrel, or \$264.45; making in all, for the cement, \$400.12. This, together with the \$30 which I estimate it will cost to fix the underside of the stairway, would make a total of \$430.12 to be deducted from the amount of contract due to the contractors.

P.S.—I do not think the contractor should be allowed any extra for depth of



SESSIONAL PAPER No. 29a

foundation, as I explained to him fully the nature of the soil before he took the contract, last year.

July 17.—Chief Engineer reports to above effect to Steel Con. Co.—End of file 20269.

File 21084.

*Matane: Wallberg says foundation sand.—Chief Engineer objects to such contention. Memo. for Mr. B. H. Fraser.*

October 19, 1906.—Wallberg called me up on the phone to say that he had a report from Matane that the foundation was sand. I told him that we were aware that there was no rock there, but that the foundation was a good stiff soil, and that he would have to make his tower foundation sufficiently heavy to prevent either displacement or excessive vibration. W. P. A.

‘Records—Get sufficient memos. on this file to show how work of building was initiated. W. P. A. 24/10/06.’ Endorsed: ‘Specification distinctly covers this. 22/10/06. B. H. F.’

*Parent explains why work at Matane was not inspected by him.*

Dec. 15.—P. E. Parent, R.E., Quebec: With reference to the new lighthouse under construction at Matane, I have the honour to inform you that nothing has been done there this fall, except the excavation for the foundation and the delivery of a certain quantity of construction materials. Therefore, I did not think it advisable to drive the 30 miles between Little Métis and Matane, owing to the very bad and stormy weather prevailing the day I was there. I may also state that if I have not visited Métis and Matane before the 12th inst., it is entirely due to the fact that the roads were reported absolutely impassable, either with winter or summer rigs. Besides this, it was necessary for me to be in Quebec to look after the men that returned from the straits, the last gang returning on the 9th inst.

*Wallberg wires department about sending tower materials to Matane.*

May 7, 1907.—E. A. Wallberg telegraphs from Moncton to department: ‘Please arrange schooner transport our tower materials, Quebec to Matane. Whole month delay for steamer serious. Wire Moncton.’ (Refd. to Cf. Eng. F. G.)

*Deputy replies.*

May 7.—Deputy to Wallberg: I beg to confirm my telegram of to-day: ‘Our engineer went fully into matter transport material with Warren. He promised to make proposal. Will give same full consideration when received.’

File 28075.

*International Marine Signal Company purchase file.*

December 22, 1906.—Memo. to Clerk, P.C., January 14, 1907; approved by the Governor in Council, December 22, 1906.

On a report dated December 11, 1906, from the Minister of Marine and Fisheries, stating that he has had under consideration the recommendations of the Lighthouse Board of Canada, passed at a meeting held on October 17, 1906. The minister recommends, in order to carry out that portion of the improvements recommended relating to the establishment of gas buoys and gas beacons, that authority be given to him to purchase from the International Marine Signal Company, Limited, the following gas buoys and gas beacons for the localities mentioned below, viz.:—

14 gas buoys and beacons (8 buoys, 6 beacons), amounting to \$54,150.

3 x \$9,550, 2 x \$3,750, 3 x \$3,000, 6 x \$1,500 = \$54,150.

29a—14



7-8 EDWARD VII., A. 1908

December 26, 1906.—Extract from report of Committee, P.C., December 26, 1906:

On a memo., dated December 17, 1906, from the Minister of Marine and Fisheries, recommending that authority be granted to purchase from the International Marine Signal Company, Limited, the following gas and bell buoys, to be placed at points indicated below:—

Yarmouth Harbour, combined gas and bell buoy, \$3,750.

Hantsport: Combined gas and bell buoy, \$3,750.

Eastern Point reef, Lunenburg: Combined gas and bell buoy, \$3,750.  
\$11,250.

January 10, 1907.—Deputy writes T. L. Willson, president International Marine Signal Company, Limited: 'I have to instruct you to ship to Captain Jas. Gaudin, agent of department at Victoria, B.C., marked for Middle Bank, Strait of Fuca:

'One gas buoy, No. 11, with bell.

" for Sand Head, Fraser river.

" (spare one), for Sand Head, Fraser river.

" No. 8½, with bell, for Comox bar.

" No. 8½, with bell, for Ledger's reef, off McNeill point.

" No. 8½, with bell (spare one), for Ledger's reef, off McNeill pt.

" No. 7½, for Boat point, Sarah island.

" No. 7½, for Zero rock, Rivers inlet.

" No. 7½, for West rock or Clark rock, Gulf of Georgia.

" No. 7½, for Fog rock, Fitzhugh sound.

" No. 7½, for Gibson reef, off Gibson.

" No. 7½, for Morning reef, Klewnugget.

'In all: 3 No. 11 gas buoys, with bells; 3 No. 8½ gas buoys (one with bell); 6 gas beacons, No. 7½.'



SESSIONAL PAPER No. 29a

## BUOY SERVICE—T. L. WILLSON, INTERNATIONAL MARINE SIGNAL CO.

*Willson tender's for buoys.*

October 5, 1904.—Willson tenders for aut. gas buoys, with understanding that materials necessary to import shall be free of duty: No. 5, 5 ft. 9 in., \$2,000; No. 7, 7 ft. 3 in., \$3,000; No. 9, 8 ft 10 in., \$5,000.

August 6, 1904.—Willson writes deputy that he has under construction three gas buoys, and offering them for test and report.

*J. F. F. has instructions to test buoys.*

August 12, 1904.—Deputy acknowledges receipt of above letter 6th, and informs him that J. F. F. has instructions to take over these buoys, test same and report.

*C. of L. apparently doing Willson's work.*

September 27, 1904.—Commissioner of Lights writes to Powers & Co., boiler-makers, Ottawa (in absence of Willson) about bitumastic solution to apply to both interior and exterior of the gas buoys now being built for this department.

*Letter from English buoy manufacturer. He is turned down.*

September 30, 1904.—Letter received from James Thomson, president Engineering Works, Wolverhampton, Eng.; desirous of being put into communication with the Chief Engineer of Lighthouse Board, to bring before him specialties in the way of welded gas buoys.

October 2, 1904.—Memo. J. F. F. *re* above letter: 'As the Willson gas buoys have been tested he cannot see that the department will require any welded gas buoys, as those which Mr. Thomson desires to bring to the notice of this department.' This memo. is suggested by J. F. F. as a suitable reply to Mr. Thomson.

October 7, 1904.—Thomson was written to in these terms, and so squelched.

*Lengthy memorandum by J. F. F. and B. H. F. in favour of Willson's buoys.*

October 7, 1904.—J. F. F. writes a memorandum, B. H. F. apparently joining (four foolscap pages) on the merits of the Willson gas buoys, winding up with a recommendation to order from Willson 12 No. 5 buoys (\$24,000), 20 No. 7 buoys (\$60,000), and 10 combined gas and whistling buoys, No. 9 (\$50,000); total, \$134,000, exclusive of four buoys already on hand.

*Willson notified that test of his buoys was successful.*

October 7, 1904.—Deputy answers Willson that acetylene gas buoys have been successfully tested, and that acetylene has been adopted by the department as the illuminant for its gas buoys (marked 'Concurred in, F. G., 8/10/04, and initialled R.P.)

*And that they would be used exclusively by the department. Orders \$148,000 worth.*

October 11, 1904.—Deputy writes Willson that J. F. F., who has tested the buoys, advises that they possess a number of advantages over the type previously in use, and that the automatic gas buoys be used exclusively by the department; and concludes by ordering 12 No. 5, 23 No. 7, and 11 No. 9—in all 46—cost \$148,000. Imported materials to be admitted free of duty.



7-8 EDWARD VII., A. 1908

*Automatic buoy for Zephyr Rock, Straits of Northumberland.*

October 12, 1904.—Memo. by J. F. F.: That an automatic gas buoy should be provided for Zephyr Rock, Strait of Northumberland.

*C. of L. already improving new buoy by suggesting submarine bell attachment.*

January 3, 1905.—C. of L. writes Willson asking blue prints giving the dimensions and showing the water lines of the No. 7 buoy, as it may be possible to make arrangements with the Submarine Signal Co. to attach to these standard buoys their submarine bell device.

*A number of buoys already finished.*

February 7, 1905.—Willson informs deputy that a number of automatic buoys are finished, and asking shipping directions.

*Ship to Quebec and Prescott.*

February 20, 1905.—Deputy to Wilson: Instructs him to ship his No. 7 gas buoys, now ready, to Quebec agency in car lots. The No. 5's you will ship in car-load lots to agency at Prescott.

*Invoices for 504-514 11 buoys.*

March 2, 1905.—T. L. Willson writes he is inclosing invoices in triplicates for Nos. 504-14 inclusive, eleven automatic gas buoys.

*Minister wants all papers concerning Willson buoy business put before him. Will probably ask for tenders under new law.*

May 12, 1905.—Memorandum for Deputy Minister (by Minister): Please place before me report to Council and all documents concerning the order for new apparatus to Willson. I will probably, after consulting with my colleagues, ask for tenders under the new law (initialled R.P.)

At foot of above: Report to Council prepared March 6, and original given to minister. Copy filed in office of commissioner of lights—Signed, J. F. F.

*Prescott writes about charging cost of buoys which they have reshipped.*

May 9, 1905.—W. H. N., Asst. C. of L., to C. of L., re account of T. L. Willson, asking if \$9,000 charged for buoys shipped to Lévis are to be charged to Quebec buoy service from this depot (Prescott) and the amount credited the advance of \$30,000 charged against this depot.

*C. of L. gives him instructions.*

May 18, 1905.—C. of L. to W. H. N.: 'Your letter, 9th inst., re gas buoys shipped to Lévis, I have to inform you that the buoys have been inspected and passed at Ottawa and the accounts certified here. The advance of \$30,000 charged against the Prescott depot should be charged to general account, and only those buoys which were actually used between Moncton and Kingston charged to Prescott. I have made a memo. to this effect for Mr. Owen.

*Automatic Acetylene Gas Buoys and Beacons.*

1904.—In the fall of 1904 the acetylene gas buoy was taken up by the department, after a test by the commissioner of lights, deemed to be entirely satisfactory. Immediately after the test that officer drew up a memorandum on the subject ending with a recommendation to order from T. L. Willson, the manufacturer, twelve 5' 9" buoys at \$2,000 each (\$24,000) twenty 7' 3" buoys at \$3,000 each (\$60,000) and ten combined



## SESSIONAL PAPER No. 29a

gas and whistling buoys \$5,000 each (\$50,000) in all \$134,000, exclusive of four buoys already on hand.

A few days afterwards an order was sent to Willson for a slightly larger amount, namely for \$148,000 to consist of 12 No. 5 buoys at \$2,000 each, \$24,000; 23 No. 7 buoys at \$3,000 each, \$69,000; 11 No. 9 buoys at \$5,000 each, \$55,000=\$148,000.

*No. 7 Buoys shipped Quebec, No. 5 Buoys to Prescott, in carload lots.*

1905.—In February Willson reported that a number of these buoys were completed and asking for shipping directions. On February 20 the deputy instructed him to ship the No. 7 buoys to J. U. Gregory, the Quebec agent, and the No. 5 buoys to the Dominion Lighthouse Depot, Prescott, all in carload lots, by C.P.R.

*Prescott to prepare 18 Connecting Tubes for No. 7 buoys for Quebec.*

February 22.—The commissioner of lights instructs his assistant at Prescott to prepare and hold in readiness for shipment 18 connecting tubes between buoy and lantern for No. 7 automatic gas buoys, with necessary valves and fittings. They will probably be required for Quebec agency.

*Instructions to Halifax about Painting Buoys.*

March 9.—The Commissioner of Lights writes to the Agent of the Department at Halifax: 'Referring to automatic buoys sent your agency, these have been covered with two coats bitumastic solution. If it is necessary to paint these buoys they should be covered first with a patent knotting varnish in order that the bitumastic solution may not discolour the red paint. A similar letter was written to the Quebec agent, and 13th March telegram sent to each agent on this subject.'

*Same to Quebec.*

March 13.—The Quebec agent replies by telegram to the Commissioner of Lights as follows: 'Captain Koenig in Ottawa. Explain buoy painting matter there.'

*Automatic Gas Buoys shipped by Willson to date.*

March 14.—Willson writes to Deputy: 'In accordance with verbal request from your department, I give you below a memo. of the automatic gas buoys, shipped to date to the order of your department August 22, 1904, September 30, and October 13, Nos. 501, No. 5, 502, No. 7, 503, No. 7 (3) delivered to Prescott; December 31, 1904, February 15, 1905. Nos. 504, No. 9, 507 No. 7, delivered to Halifax, February 21, 1905. No. 505, No. 5, stored. February 22, 1905. Nos. 506 (No. 7), 508 (No. 7) delivered to Halifax, February 25, 28, March 2, Nos. 509, 514 (No. 7) delivered to Quebec.'

March 31.—Nos. 515 and 516 No. 7 buoys were also shipped to Quebec.

April 5, 1905.—No. 7 buoys (3) Nos. 517-520, No. 7, inclusive were shipped to Quebec.

April 12, 1905.—No. 7 buoys (2) Nos. 521-523, No. 7, were shipped to Lévis as per instructions. Also one (without number) No. 7.

May 1, 1905.—No. 5 buoys (3)—No number—shipped to Port Arthur.

May 6, 1905.—No. 5 buoys (3) Nos. 530-2—shipped to Prescott.

May 9, 1905.—Prescott ships three gas buoys to Lévis.

May 13, 1905.—Three No. 5 buoys, Nos. 533-5-6 shipped to Prescott.

*Canadian Bank of Commerce manager informed that Department owes Willson \$99,000.*

May 15.—Deputy writes manager Canadian Bank of Commerce, Ottawa, as follows: 'This is to certify that the department owes to Thos. L. Willson on a contract



7-8 EDWARD VII., A. 1908

for gas buoys the sum of \$99,000 which sum will be paid as soon as appropriations are available. The balance of the contract—\$10,000—will be payable when the final delivery of the buoys is made.

*Willson offers to furnish a Lightship Buoy 11 feet by 14 feet for \$15,000, and a smaller one for \$8,500.*

May 17.—T. L. Willson writes Deputy: 'Referring to your letter file 26283 of May 10. I beg to state that I will furnish to your department a large lightship buoy 11 x 14 feet in plan, having whistling tubes 4 feet in diameter and arranged to carry your departmental lantern at an elevation 30 feet above the water for \$15,000; and a smaller lightship buoy, circular, 11 feet in diameter, whistling tubes 3 feet, \$8,500, detail plans of which are now being prepared.

*Willson asked for plans, prices, &c., for Gas Beacons on same principle as Gas Buoys.*

June 15.—Deputy asks Willson to furnish him with plans, specifications and prices for gas beacons operating on the same principle as automatic acetylene gas buoys. It is probable that an automatic beacon light would be of service to the department in British Columbia.

*Willson names \$1,325 for half ton carbide capacity.*

June 22.—Willson replies—says price for beacon holding half ton of carbide would be \$1,325. Detailed plans will be furnished in the near future, to the department.

*Startling Recommendation by Commissioner of Lights.—Endorsed by Minister and acted upon.—Marked on Margin 'File no action' July 31, 1905. J. F. F.*

July 6.—Memorandum by Commissioner of Lights.

On the 6th March, 1905, the undersigned prepared a memo. giving facts and figures with reference to the signal buoy service of the Dominion. The salient points were the recommendation to provide 40 standard automatic lighted whistling buoys at \$3,750 each. This matter was not acted upon at the time, but the supplementary estimates for 1905-6 contain an amount of \$360,000 to provide for these changes. Since the introduction and testing of the standard lighted whistling buoys two new and much larger types have been evolved. The standard whistling buoy heretofore adopted is 9 feet in diameter, carries twin whistling tubes 20" in diameter, has a 10" whistle and carries its light 10 feet above the sea-level, and costs \$5,000. A much larger and more powerful type is now available, 11 feet in diameter with twin whistling tubes 36" in diameter, carries an 18" whistle, has four times the whistling capacity of the standard type, and carries its light 30 feet above sea level, and is a practical substitute for a lightship. The cost of this is \$8,500.

A still larger buoy is available for special positions, elliptical in plan, the axis of the ellipse being 11 and 14 feet. It carries twin whistling tubes 4 feet in diameter, has an 18-inch whistle with six times the whistling capacity of the standard buoy, and carries a powerful light 30 feet above sea level.

In view of the larger and more powerful types available, the undersigned is now prepared to recommend that these be substituted for the smaller standard lighted whistling buoy.

Owing to the inability of the undersigned to visit Nova Scotia at the time, Mr. Hutchins, superintendent of lighthouses, came to Ottawa, and the question of the improvement of the coast signal buoy service was thoroughly discussed with him; and the undersigned now recommends that the department place orders for the following apparatus, viz.:—

1. Two elliptical lightship gas buoys, 11 x 14 feet, at \$15,000 each, for Halifax and Blonde rock (\$30,000).

2. Thirty cylindrical lightship gas buoys, 11 feet in diameter, \$8,500 each (\$255,000).



## SESSIONAL PAPER No. 29a

3. Twenty-five standard No. 7 gas buoys, at \$3,000 each (\$75,000).

Total, \$360,000.

(Note: At the beginning of this memo. he states that the standard whistling buoy heretofore adopted is 9 feet in diameter carries twin whistling tubes 20 inches in diameter, has a 10-inch whistle and carries its light 10 feet above the sea level, and costs \$5,000).

These latter (the 25 standard No. 7's) to complete buoyage required for Quebec agency, and partially replace the 39 Scout Kingston type of gas buoys withdrawn from the service.

In order to obtain this material within the fiscal year for which the appropriation is available, the undersigned recommends that it be ordered immediately. (Initialed J.F.F., R.P.).

*Twelve No. 5 buoys ordered.—Destination to be given later.*

July 12, 1905.—Deputy advises T. L. Willson that the department will require 12 No. 5 automatic gas buoys to be placed in hand, and advise when the department may expect delivery of the same. Shipping directions to be given later.

July 19, 1905.—T. L. Willson acknowledges receipt of the order for 12 automatic gas buoys, No. 5.

*New standard No. 8½ instead of old No. 7.*

July 19, 1905.—T. L. Willson informs the Deputy that in future the standard automatic gas buoys will be different in form, being hemi-spheroidal in shape, and 8½ feet in diameter, this being the strongest form and a very great improvement over the existing form.

*Eight No. 9 buoys for Halifax.*

July 21, 1905.—Willson ships 1 buoy, gas and whistling, No. 9, No. 543, to Halifax.

July 25, 1905.—Willson sends invoice for 7 No. 9 gas and whistling buoys Nos. 539, 541-2, 544-7, held to the order of the department (most of these shipped to Halifax shortly afterwards—Aug. and Sept.) See Parsons' letter 10th Aug., 1905, below.

*Fifty thousand dollars paid Willson.*

July 27, 1905.—Deputy sends Willson cheque for \$50,000 in payment for 10 auto. buoys.

July 28, 1905.—Willson notifies that he has shipped 27th July to Halifax 1 No. 9 gas and whistling buoy, serial No. 542.

August 3, 1905.—Willson notifies that he has shipped 2nd August to Halifax 1 No. 9 gas and whistling buoy, serial No. 541.

*Gregory instructed to remove lantern supports from all auto. gas buoys sent him and forward same to Ottawa.*

August 3, 1905.—Gregory acknowledges Deputy's letter 21st ulto., instructing him to remove the lantern supports from all the automatic gas buoys which have been sent to his agency, and ship the same, in one car load if possible, to P. J. Powers, Ottawa. He says that he has shipped seventeen lantern supports to Powers. (What was the meaning of this?).

August 8, 1905.—Willson advises having shipped 5th Aug. to Halifax 1 auto. gas buoy, serial No. 539, No. 9.

*Experiments for altering and reducing weight of lantern supports made by Willson's engineer, and change recommended.*

September 6, 1905.—Frank Creelman, in the employ of T. L. Willson, writes to the latter on the subject of lantern supports; seemed desirable to determine whether



7-8 EDWARD VII., A. 1908

these lantern supports could be made strong enough without making the structure weigh too much. We had an experimental support  $6\frac{1}{2}$  feet high constructed exactly like the standard support, except the two lower panels are omitted, and the main leg angles are somewhat heavier than in standard, and he continues on giving details and explanations, and concludes by saying that he is of opinion that supports of  $6\frac{1}{2}$  feet and 5 feet high, will be amply strong, constructed like the experimental one; and he would recommend that all lantern supports of the sizes mentioned above be made with legs of  $2\frac{1}{2} \times 2\frac{1}{2} \times \frac{3}{8}$ -inch angles, and the two lower panels of bracing omitted. In addition to overcoming the objections with regard to icing up, the new type of support will render the generator more accessible for cleaning and recharging.

September 18, 1905.—Willson advises having shipped to Halifax 2nd Sept. 1 No. 9 auto. gas buoy No. 545, as per instructions.

*Commissioner of Lights approves Creelman's suggestions.*

September 11, 1905.—Willson sends to Commissioner of Lights copy of Creelman's report on the subject of lantern supports, and he replies approving of Creelman's suggestions.

*Freight on buoys shipped to Halifax.*

August 10, 1905.—J. Parsons, agent M. and F., Halifax, writes that he has had to pay the freight on three buoys at \$72 each and \$82 for a fourth buoy, the difference of \$10 being for blocking the buoy. I have no knowledge of the terms on which the buoys were built, whether the shippers should pay the freight or not. Space for storing these large buoys at the present time is exceedingly limited. Please advise.

*Deputy replies to Halifax agent about freight and storage facilities.*

September 13, 1905.—The Deputy evidently took about 32 days to answer this letter. He acknowledges receipt of it on 13th Sept., and states that the buoys are received by the Department at Ottawa and the freight is paid by the department. I am aware that the facilities are limited, and the department has under consideration the question of providing proper facilities at that point.

September 19.—Willson advises having shipped to Halifax, on September 18, 1 No. 9 aut. gas buoy, Serial No. 547.

*Commissioner of Lights instructs Willson to adopt new style of lantern support for No. 5, No.  $6\frac{1}{2}$ , No. 7, No.  $8\frac{1}{2}$  and No. 9 types of buoys.*

September 20.—The Commissioner of Lights writes T. L. Willson, acknowledging receipt of his letter of 11th inst., covering report of experiments made as to the strength of lantern supports proposed to be furnished by you for gas buoys. He is of the opinion that, from the results obtained, the type of lantern support proposed is sufficiently strong to meet our service conditions; and, furthermore, renders access to the valves easier, and lessens the chance of ice accumulating. You will therefore please furnish these supports for the following sizes of buoys, viz.:—Nos. 5,  $6\frac{1}{2}$ , 7,  $8\frac{1}{2}$  and 9.

*Superstructure No. 7 valveless buoy shipped to Willson.*

September 25.—Assistant Commissioner of Lights, Prescott, writes T. L. Willson that he has shipped to his address one superstructure belonging to No. 7 valveless buoy.

September 28.—Willson advises that in accordance with instructions from department shipped to Halifax, September 23, 1 No. 9 buoy, Serial 546.

*Willson asked for list of all gas buoys made by him for department.*

October 5.—The Commissioner of Lights writes Willson, requesting him to furnish a list of all gas buoys made by him for the department, with the serial numbers and where shipped. (See next page.)



## SESSIONAL PAPER No. 29a

*Willson instructs Halifax agent as to lantern supports and lanterns.*

October 10.—Willson sends commissioner of lights copy of a letter written by him (Willson) to Parsons, agent Marine and Fisheries, Halifax, on the subject of lantern supports and lanterns, indicating to him what to do.

*New lantern support, with purifier, for 506.—One now on buoy to be removed and replaced by the new one.—Old one send here to have purifier fitted to it.—Previously shipped you new lantern support and purifier for buoy at inner automatic station.—This buoy will have to be taken in, as some fitting is required in attaching new support, but this can easily be done.*

October 10.—T. L. Willson to J. Parsons: 'We have shipped you a new lantern support, fitted with a purifier, for buoy No. 506 (type No. 7). This is one of the standard gas buoys you have in service, either at Middle Ground or Neverfail. This support has attached to it a box containing the necessary connecting pipe valve and bolts to attach it to the buoy. The lantern support and lantern now on this buoy should be removed at the earliest opportunity and replaced by the new support and a clean lantern. This work could be done without taking the buoy out of service, if properly handled, on a day when the weather is not too rough. Please return the old lantern support to us here, that we may fit a purifier to it and send it to you for the other standard gas buoy you have. (Should have three.) We previously shipped you, along with the last automatic gas and whistling buoy we sent you, a new lantern support with purifier for the buoy you have on the inner automatic station. It is intended to use the whistle and rubber ball valves now on the buoy. As there is some fitting to be done in attaching this new support to its buoy, it will be necessary to take this buoy in, which can, of course, be done in this case, as you have in stock spare buoys of the same type, with purifiers already attached. Please return us the old lantern support from this buoy also. When the above work is done, all the automatic gas buoys in your division will be equipped with purifiers.

*Gas buoys received from Willson to date, 47.*

October 10.—Willson sends Commissioner of Lights the following memo.:—Of all the gas buoys shipped him to the order of the department, viz., 501 to 547, inclusive = 47 buoys: to Prescott, 10 No. 5, 2 No. 7; to Halifax, 3 No. 7, 9 No. 9; to Quebec, 12 No. 7; to Lévis, 5 No. 5; to Port Arthur, 3 No. 5; to St. John, 1 No. 9; to Pt. du Chêne, 1 No. 9, and one gas and bell buoy now in shop. (For more minute particulars, see page 2, Miscellaneous Excerpts.)

October 12.—The Commissioner of Lights asks Willson for cuts of the buoys to be used in the illustration of the annual report. (Furnished file. J. F. F.)

*See Minute of Lighthouse Board, 24 July, 1905, which passed the recommendation conditionally on one of the buoys being tested for 30 days successfully.*

October 17.—Memorandum by Commissioner of Lights: Says he drew the attention of the minister to the necessity of making arrangements for certain lighted whistling buoys for the Maritime Provinces and standard buoys for other localities for which provision was made in the Estimates for 1905-6. This matter was referred to the Lighthouse Board, and provisional recommendation was given, pending a 30 day test of the buoys referred to. The test has since been carried out with a No. 9 gas and whistling buoy at the position indicated, viz., adjacent to the *Lurcher* lightship, and test was entirely satisfactory, as can be seen by the report of the captain of the lightship, attached herewith. The undersigned (J. F. F.) therefore recommends that the formal order be given to Mr. Willson, as the minister has already approved of memo. authorizing these buoys (July 6, 1905), and has advised Mr. Willson to proceed with work.



7-8 EDWARD VII., A. 1908

(On the margin of this memo. is written: 'I concur for minister's signature. F. G.' 'Minister directs that this order be given, as he has visited the works, and is satisfied with the work on hand, which he orders to be carefully inspected from time to time. 19/10/05. F. G.')

*Order for buoys amounting to \$360,000 given to Willson.*

October 19.—Deputy Minister (countersigned J. F. F.) has to inform T. L. Willson that the department will purchase from you the following buoys, viz.:—

30 No. 11 combined gas and whistling buoys, No. 11, 11 ft. diameter, at \$8,500 each—\$255,000.

35 standard No. 8½ gas buoys, at \$3,000 each—\$105,000.

The price quoted above to be F.O.B., Ottawa. The necessary shipping directions will be given you from time to time, as the buoys referred to are ready for delivery.

October 26.—Willson writes Deputy: Acknowledging receipt of the order of October 19 for 30 No. 11 aut. gas buoys at \$8,500 each, and 35 standard aut. gas buoys No. 8½ at \$3,000 each; all of above to be suited for your departmental lanterns.

*St. John agent asks for 3 gas and whistling buoys.*

November 30.—F. J. Harding, agent, St. John, N.B., writes department, asking to be provided with three combined gas and whistling buoys, three combined gas and bell buoys and three gas buoys, for the use of the agency.

(This letter was not answered until January 18, 1906.)

*Auditor General asks under what authority \$40,000 was paid Willson.*

December 22, 1905.—The Auditor General writes deputy and wants to know upon what certificate was made the payment of \$40,000 to Thos. L. Willson.

(Crossed: 'Minister's authority. F. G.')

*Resident Engineer, Halifax, wants to know how the combined gas and whistling buoys are moored, also the gas and combined bell buoys.*

December 30.—J. A. Legere, resident engineer, Halifax, writes Commissioner of Lights, asking for plan showing how the combined gas and whistling buoys are moored; also the gas buoys and combined bell buoys, as it is outside of his jurisdiction; and that the agent at St. John, N.B.—Mr. Harding—having asked him (Legere), he thought he would write for it.

(Note: This letter was not answered until January 30, 1906.)

January 8, 1906.—Deputy writes to Auditor General inclosing certificate *re* payment of \$40,000 cheque No. 24,420 to T. L. Willson, Ottawa.

*Deputy to Auditor General in Explanation of Buoy Transactions.*

January 8, 1906.—Deputy writes Auditor General: 'I have to acknowledge receipt of your letter of the 20th ulto. calling attention to the following payments made during last year from the vote for the construction of lights, viz.: T. L. Willson, Ottawa, \$192,500. With reference to this amount I have to state that it was not practicable to call for tenders for gas buoys furnished by Willson inasmuch as they are patented and only supplied by him. I may add, however, that the prices charged for all gas buoys are proportionately to the gas contents of the same, and on this basis, the buoys supplied by Mr. Willson cost the department about one-half as much as the gas buoys furnished heretofore.'



## SESSIONAL PAPER No. 29a

*12 No. 5 Buoys Ordered to be Shipped to Prescott.—No Evidence of these 12 Buoys having been Shipped.*

January 9, 1906.—The commissioner of lights instructs Willson to ship the twelve No. 5 automatic gas buoys which you have held for some time for this department, to the Dominion Light Depot, Prescott. Before doing so you will communicate with W. H. Noble to find out if the C.P.R. siding into the yard is open; and in any event you will please ship by the Grand Trunk, as the G.T.Ry. have agreed to absorb the switching charge from their tracks into the department. The automatic gas beacon has been, on instructions from me, forwarded to you from British Columbia. (Query: Why?)

(Note.—Memo. given by Willson, October 10, shows ten No. 5 buoys and two No. 7 buoys shipped to Prescott. It would seem from the instructions now given that these buoys had never left Willson's premises.)

SPARKS' CHAMBERS (Room 49),

OTTAWA, February 19, 1908.

Col. F. GOURDEAU,

Deputy Minister Marine and Fisheries Department,  
Ottawa.

DEAR SIR,—We find that a letter was addressed by you to Mr. T. L. Willson on July 12, 1905, to the effect that the 'Department will require twelve No. 5 automatic gas buoys to be placed in hand, and advise when the department may expect delivery of the same. Shipping directions to be given later.'

On July 19, Mr. Willson acknowledges receipt of the order for twelve No. 5 automatic gas buoys.

On January 9, 1906, the Commissioner of Lights instructs Willson to 'ship the twelve automatic gas guoys, which you have held for some time for this department, to the Dominion Lighthouse Depot, Prescott.'

We can find no subsequent trace of these buoys, and shall be glad if you can explain what became of them.

Your obedient servants,

THOS. FYSHE,

P. J. BAZIN,

*Civil Service Commissioners.*

The Deputy Minister replied as follows: February 21, 1908.

I have just received your letter with reference to the disposition of twelve No. 5 gas buoys ordered by this department from Mr. T. L. Willson on January 9, 1906, and stating that you are unable to trace the disposition of these buoys. I must say that I was surprised that there should not be a proper record of this matter, and took occasion to look into it personally, and I send for your information files Nos. 27122 and 26860, together with the official 'record of automatic gas buoys, book No. 1, which belongs to the Commissioner of Lights Branch, and I have marked the portions of the files and of the record book referring to the disposition of these buoys. You will observe that instructions were given to the manufacturer to ship these buoys to Prescott, that later directions were given to the L. H. Depot at Prescott to ship certain of these buoys to New Brunswick, that to avoid expense the L. H. depot directed the manufacturers to make the shipment from Ottawa, and further, that the remaining buoys, covering the buoys not directed to be sent elsewhere, were sent to Prescott. I have no objections to give the Civil Service Commissioners any information which may be required with reference to the operation of this department, but at the same time I am advised that the facts upon which you want information are not within the scope of your inquiry.



7-8 EDWARD VII., A. 1908

SPARKS BUILDING,

OTTAWA, February 26, 1908.

Col. GOURDEAU,

Deputy Minister Marine and Fisheries Department.

DEAR SIR,—We have to acknowledge receipt of your letter of 21st instant in explanation of the inquiry made in our letter of 19th instant. Your explanation does not quite fit the facts—inasmuch as the nine buoys shipped to Campbellton and Chatham and three to Prescott at the time named, were all type No. 6 buoys. The twelve No. 5 buoys which we inquired about were ordered from Willson not on the 9th of January, 1906, as you say, but on July 12, 1905. The order was acknowledged by Willson on July 19, 1905, and on January 9, 1906, when the Commissioner of Lights instructed Willson to send the buoys to the Dominion L. H. depot, Prescott, he described them as the twelve No. 5 automatic gas buoys which you have held for some time for this department.

Some further explanation would seem to be necessary.

Your obedient servants,

THOS. FYSHE,

P. J. BAZIN,

*Commissioners of the Civil Service.*

*Auditor General asks what Precautions Department have taken with Willson Buoys—  
there being no Competition.*

January 11, 1906.—Auditor General to Deputy: Referring to payments, amounting to \$192,500 to T. L. Willson and asking (as competition not possible, Willson being the only maker) if the deputy had taken the necessary care to ascertain the cost of these buoys and their superiority over the buoys heretofore used in the lighthouse and coast service of Canada. Would not the excellence of manufacture, the quantity of material used and the record of the proposed buoy in other countries be considerations to be taken into account, in addition to its capacity, before finally deciding to adopt the buoy offered by Mr. Willson, in preference to the one in use at the time? I shall be obliged therefore if you will let me know in what manner you satisfied yourself in regard to these features of the buoys in question before finally deciding to accept them in preference to the buoys in use at the time.

Are the Willson buoys manufactured in Canada, and are they used elsewhere than in connection with the lighthouse and coast service of Canada?

*Payment to Willson, \$40,000.—Further certificate wanted from J. F. Fraser.*

January 11.—The Auditor General writes *re* payment of \$40,000 in favour of Willson. Finds that J. F. F.'s certificate does not state the value of the buoys delivered to the department and accepted, as in all respects according to contract at the time he certified, for the minister's information, that it would be proper to make an advance of 80 per cent of the contract amount. Please obtain from Mr. J. F. Fraser a further certificate to this effect.

*Washington asks for Information about Willson Automatic Acetylene Gas Buoys.*

January 15.—Department Commerce and Labour, Lighthouse Board, Washington, writes to Deputy: 'The board has the honour to ask what class, if any, of acetylene buoys are in use in the Canadian lighthouse service; the cost of these buoys, how they act, and if they have proven to be satisfactory in Canadian waters. The board also beg to ask if the Department of Marine and Fisheries can recommend the use of these buoys to the United States lighthouse establishment?



## SESSIONAL PAPER No. 29a

*Willson informs J. F. F. what the Standard Gas Lighted and Combination Whistling Buoys for 1906 will be, as if it depended wholly on himself, the Department having to take what he says.*

January 17.—T. L. Willson writes J. F. F., Commissioner of Lights: that the standard gas lighted and combination whistling buoys for 1906 will be:—

A. Standard buoys suited to carry 300 m/m occulting lanterns, 9 feet above water, capable of giving 30 times the light of the usual compressed oil, gas or Pintsch buoy now in service.

B. Eleven feet diameter cylindrical whistling buoys suited to carry 375 m/m occulting lanterns 30 feet above water, giving a light equal to about 3rd order light-house, and each carrying two whistling tubes 3 feet in diameter—draught about 27 feet.

C. Eleven by fourteen and a half feet oval whistling buoy suited to carry 500 m/m occulting lanterns 30 feet above water, giving a light about equal to a second order lighthouse, and each carrying 2 whistling tubes 4 feet in diameter—draught about 27 feet. Both of the latter have eighteen inch diameter whistles. (File—no action, January 17, 1906. J. F. F.)

*Deputy Replies to St. John Agent's Request of November 30, last.*

January 18.—The deputy acknowledges receipt of St. John agent's letter of November 30, and stating that the department cannot at present accede to his request, but the buoys will be sent to you as soon as they are manufactured, possibly by the 1st May.

(A memorandum dated January 18, says: 'One of the gas buoys referred to for St. John harbour has already been shipped from Prescott.)

*Improvement in lantern support on buoys suggested by Captain Johnson of 'Lady Laurier.'—Willson would like to know if Department Desires it.*

January 18.—Willson writes Commissioner of Lights: On a recent trip to Halifax our Mr. Creelman had his attention called by Captain Johnson of the *Lady Laurier* to the advisability of omitting the platform plates from the lantern supports of our Standard gas buoys, as they are likely to gather ice, and in his opinion they are not needed for attending to lanterns. We would like to know if the department desires us to omit these plates, we to put the holes in the supporting angles and supply the platform plates ready to rivet on, if at any time the department should desire to have them.

*The Commissioner of Lights approves of the suggestion.*

January 22.—Commissioner of Lights replies: It may possibly be that the omission of those plates would prevent the accumulation of ice on the upper part of the lantern support; and as this is a matter that can only be determined after a trial, I have to request you to omit the plates from the standard gas buoys to be supplied. But you are to put the holes in the supporting angles and in the platform plates which otherwise would go on the gas buoys, and ship to the Dominion Lighthouse Depot at Prescott, with a covering letter explaining the object of the shipment.

(Note: The chief engineer does not appear to have been consulted about this, nor any one else.)

*Deputy replies to Washington about the Willson buoys.*

January 29.—Deputy writes U.S. Naval Secretary, Lighthouse Board, Washington: 'The low-pressure buoys are Willson type. The buoys which have been received and are in the service are Numbers 5, 7 and 9. Orders have been placed for Nos. 8½, 11 and 14. The prices paid, or contracted for, by the department are as follows:—No. 5, \$2,000; No. 7 and 8½, \$3,000; No. 9, \$5,000; No. 11, \$8,500, and No. 14, \$15,000. The buoys in service have given satisfaction, and the number in use



7-8 EDWARD VII., A. 1908

is to be material increased; and the Willson acetylene low-pressure buoys can be recommended by the department.

January 30.—Commissioner of Lights to J. A. Legere, Resident Engineer, Halifax, inclosing blue prints covering the method of mooring automatic gas buoys.

January 31.—Deputy writes another letter to U.S. Naval Secretary: Going over exactly the same ground, then goes on as follows:—This department has had in the past considerable difficulty in carrying out its policy of providing an efficient buoy-lighting system, and has taken great pains to test and investigate the Willson buoy, with the result that it has been fully adopted; and the department purchases no other types. It is regarded as a distinct improvement on all others which the department has used. I can, therefore, recommend it to your board. Some detailed information appears in the report of this department for 1904 and in the report for 1905, which will be issued shortly. Should you desire, I will be pleased to forward you copies.

*Willson instructed to place receptacle for attaching submarine bell on buoys, in place of bracket as at present.*

February 9.—Deputy to Willson: 'I have to instruct you to place the necessary receptacle for attaching the submarine bell to the buoys in place of the cast steel bracket which the specifications provide, on the understanding that this change entails no additional cost to the department.

*Willson wants shipping instructions for some No. 11 buoys now ready.*

March 10.—Willson informs the department that he is ready to begin delivery of some of the No. 11 lighted whistling buoys, complete, and asking for shipping instructions.

*They go to Halifax.*

March 12.—Deputy (J.F.F.) instructs Willson to ship the No. 11 buoys to the agent of the department at Halifax.

*J. F. F. so advises Halifax agent, and instructs him about a whistling test.—After whistling test made, No. 11 buoys to take places of Courtenay whistling buoys and No. 9 gas and whistling buoys.*

March 12.—Deputy (J. F. F.) writes Parsons, department's agent at Halifax: 'I am advised by the manufacturer that some No. 11 lighted whistling buoys are ready for shipment. Instructions have been given to ship these to Halifax. You will arrange to have the first two buoys held at Halifax until the department is able to determine whether the 12-inch or the 18-inch whistle is the more suitable for this type of buoy. When this information has been obtained, the No. 11 buoys are to be placed in the exposed positions off the Nova Scotia coast, replacing the present Courtenay whistling buoys and the No. 9 gas and whistling buoys.

*Secretary of Shipping Federation, Montreal, pays his respects to the Deputy and to Willson, and suggests experiments with a red flashing light.*

March 13.—Thos. Robb, Manager and Secretary, Shipping Federation, writes Deputy, saying that a deputation of their federation had been inspecting the works of the Willson Gas Buoy Company. The members were much pleased at the department having given them the opportunity of seeing the manner in which the construction and details are being carried out. Suggests making experiments to show whether a red flashing light cannot be obtained to show as far as a white flashing light, so as to illustrate the advantage of such an improved system as we learn has been adopted in Great Britain and the United States, in connection with the different river channels.



## SESSIONAL PAPER No. 29a

*Deputy sends Willson copy of above letter, and says what he has promised.*

March 16.—Deputy writes Willson copy of above letter. I have replied that as soon as the large gas lanterns were received, that the test asked for would be carried out. Please advise me when you expect to receive the 375 mm. lanterns.

*New lantern for automatic buoy No. 502, No. 7, Prescott.*

March 16.—T. L. Willson advises having shipped a new lantern for automatic buoy No. 502 to breakwater contractor, Prescott. (No. 502 was second buoy constructed for the department.)

*Two No. 11 buoys for Halifax, 560, 561.*

March 16.—Willson advises having shipped two No. 11 combined gas and whistling buoys to Halifax. Serial Numbers 560 and 561.

*Deputy asks Halifax agent to advise him when whistling buoys arrive. Department will send expert to supervise test.*

March 24.—Deputy writes Parsons, Halifax agent, asking him to advise when the two lighted whistling buoys reach Halifax, &c. It is the intention of the department to send from Ottawa a competent person to supervise the tests.

*Three cars buoys arrive at Halifax from Prescott.*

March 26.—W. H. Olive, agent I.C.R., Montreal, wires J. F. F., Commissioner of Lights, that 3 cars of buoys have arrived at Halifax on 23rd from Prescott—864, 896 and 894. Please advise Willson. (Why from Prescott, and what buoys were they?)

*Parsons advised.*

March 26.—Same day, Deputy wires Parsons, Halifax: 'Three cars No. 11 buoys in Halifax. When can *Laurier* place these two to carry out whistle tests?'

*Prescott receives 3 No. 6 from Willson, and wants invoice, 550, 553, 558.*

March 27.—W. H. Noble, Prescott: 'On the 14th February we received by G.T.R. three No. 6 type buoys from T. L. Willson. Could you obtain an invoice for this material?'

*Commissioner of Lights instructs Willson regarding these. His reference to 12 No. 6 buoys not intelligible.*

March 29.—Commissioner of Lights, in connection with above, writes T. L. Willson: 'A request has been received from W. H. Noble for invoice of three No. 6 (5?) gas buoys shipped by you to Prescott. The invoices for the 12 gas buoys ordered were received by this department; and I have to request you to send duplicate copies of invoice for 3 gas buoys to W. H. Noble.' (Must look into this.)

*Duplicate invoice for 3 No. 6 buoys sent to Prescott.*

March 29.—Commissioner of Lights writes to Assistant Commissioner of Lights, Prescott, that Willson has been requested to send duplicate invoices for the three gas buoys referred to in your letter. I may state, the invoices for these buoys have been received by the department, and the accounts paid.

*Two No. 11 buoys arrived Halifax, March 24. 'Lady Laurier' not ready to make whistling test.*

March 30.—C. A. Hutchins, Superintendent of Lights, Dartmouth, N.S., writes to Agent Marine and Fisheries, Halifax: The two 11-ft. lighted buoys recently sent from Ottawa arrived at Halifax on the 24th inst. They are still on cars at deep water terminus, as the *Lady Laurier* was off for repairs when they arrived. As the *Laurier* repairs will not be finished before April 15, and as she is then required to



7-8 EDWARD VII., A. 1908

proceed to the *Lurcher* lightship to supply water and coal, I beg to suggest that the testing of those 2 buoys be deferred until the *Laurier* returns from the *Lurcher*. Due notice can be given to the department, in order that the person appointed to supervise the tests may be here in good time.

*Wilson advises improvements in No. 11 buoy, and offers to change the No. 9 buoys already delivered to the department to correspond with the other, free of charge to Department, on receiving them F.O.B. cars, Ottawa.*

March 31.—T. L. Willson to deputy: Writes that improvements have been accomplished in the No. 11 combined automatic gas and whistling buoys, viz.:—

1st. The attachment of the receptacle for the submarine bell.

2nd. The increased height of the air chamber above the water in the whistling tubes.

3rd. The combined purifier head of the generator instead of being separate as in the No. 9.

I will make changes in the No. 9 buoys which I have finished to correspond with the above, free of charge to your department; and, further, in the event of your department substituting the No. 11 buoys for the No. 9, I will take back and allow full value for the No. 9 buoys when delivered F.O.B. cars, Ottawa.

*Two station purifiers and ten cans purifying material shipped Prescott and Sorel.*

April 4.—T. L. Willson sends invoice for material and work on two station purifiers and ten cans of purifying material shipped to Prescott and Sorel, as per letter March 17, containing bills of lading. (No amount given.)

*Two No. 11 buoys shipped—?*

April 5.—Wilson sends invoice for two automatic gas buoys No. 11, Nos. 562-3, shipped March 31 and April 5.

*Two No. 11 buoys safely landed at Dartmouth wharf.—They cost \$100 to be taken across the harbour.—In doubt about the efficient working of bell attachment to buoy now at outer automatic station.—Propose to change that buoy for one of the new ones, attaching bell to the latter.*

April 5.—C. A. Huchins, Superintendent of Lights, Dartmouth, advises the agent at Halifax that the two buoys have been safely landed on the wharf at Dartmouth. As they have no ship available and the cars were required, we were obliged to employ Beazley Bros. to rig a special purchase on their dredge to remove the buoys from cars; the transportation from deep water terminus to Dartmouth cost \$100 for the buoys, which was the best bargain we could make. In regard to testing, I beg to make the following suggestions. On March 14 last the *Lady Laurier* placed a combined light and whistling buoy, with an improved submarine bell attached, at the outer automatic station. Capt. Johnson reports that the submarine bell sounded once after being submerged, and then ceased sounding. We have since had no opportunity of testing this buoy with the *Lady Laurier's* receiving apparatus, and I can't say whether or not the bell is still inoperative. At this outer automatic station is the most appropriate for this large 11 feet buoy just received, I suggest that the buoy now there be brought in, the submarine bell removed, regulated again and attached to the 11 foot buoy, and this new 11 feet buoy placed on that station, where satisfactory tests with the 12-inch and 18-inch whistles, &c., can most conveniently be made. If this plan is approved I can arrange to have the buoy brought in at a time most convenient for carrying out the change, and involving as little lost time as possible.

*Deputy acknowledges Willson's notification of improvements in the No. 11 and No. 9 gas buoys.—Department will not require a substitution of buoys, as No. 9 meets with requirements of the department for many localities.*

April 6.—Deputy (J. F. F.) writes to Willson acknowledging receipt of his letter of 31st ulto. re improvements which have been made in the No. 11 gas buoys and No.



## SESSIONAL PAPER No. 29a

9 gas buoys. I am advised by the officer in charge that it is not probable that the department will require a substitution of buoys, inasmuch as the No. 9 gas buoy meets with the requirements of the department for many localities where lighted signal buoys are necessary. If, however, a change is desired later on the department will be pleased to take advantage of the offer which you make.

*Willson writes Deputy about changing paints for the buoys.—Sherwin-Williams paints to be adopted.*

April 6.—Willson writes deputy at great length on the subject of changing paints for the buoys, giving apparent reasons for doing so; also correspondence exchanged between the Sherwin-Williams Paint Co., of Montreal, and T. L. Willson, and concluding by the adoption of the Sherwin-Williams paint. Willson says he has submitted the information verbally and has given instructions to proceed with the painting as described. He also adds that the paints, as described, are the most expensive on the market. (This letter not answered until June 1. Then it was declared to be entirely satisfactory; and necessary authority was given.)

*Deputy writes Hutchins, Halifax, about whistling test with No. 11 buoys and gives him instructions. Willson's man Creelman to be present.*

April 10.—Deputy to Hutchins, Halifax: Your letter 5th inst., the intention of the department in shipping to you the first two buoys of this type is to have them anchored side by side in some convenient point in Halifax harbour in order to determine whether the 12-inch or 18-inch whistle is the most suitable for this size buoy. The department has the choice of either and will select the one that is most suitable for this buoy. . . . Important that this whistle test be carried out as soon as possible, so that whistles may be ordered for the remainder of the No. 11 lighted buoys now under construction. On receipt of this letter please advise me when this whistle test can be carried out so that Mr. Creelman (Willson's man) can go from Ottawa to Halifax and be present at the test.

*Item for labour in P. J. Powers & Co.'s account re station purifier—not detailed sufficiently, and certified to.*

April 10, 1906.—Commissioner of Lights to T. L. Willson: 'With reference to accounts rendered by you for station purifier for this department, my attention had been directed by the Audit office to the item for labour, \$491.50. I have had the opportunity of looking over the accounts which have been rendered to you by P. J. Powers & Co., and I am perfectly satisfied as to the correctness of the charge, but it would be better to render to this department a copy of P. J. Powers' account and some further evidence from Mr. Powers that the amount of work charged for was actually performed on the work referred to.

*Claim for free entry of gasway tubes.*

April 12, 1906.—Geo. T. Merwin, Montreal, writes to U. P. Boucher, agent M. and F., Montreal, with reference to (his) mine of 29th instant, in which I (he) requested a free entry for gasway tubes for gas buoys (No. 61). Would say that this certificate had not come to hand as yet, and I would ask that you kindly hurry it forward.

April 14, 1906.—U. P. Boucher writes deputy inclosing copy of above letter, in which he states he has not yet received a free entry for gas way tubes as per my letter of the 30th ulto., in which I send you the said invoice, as we will need these for the opening of navigation.



7-8 EDWARD VII., A. 1908

*One No. 11 buoy to Halifax via Ste. Rosalie Junction.*

April 14.—Willson notifies the department having shipped one No. 11 automatic buoy to Halifax, care of J. Parsons, agent, via Ste. Rosalie Junction.

*Hutchins proposes arrangements for whistle test.*

April 16.—Hutchins, Superintendent of Lights, writes to deputy saying: As your letter expresses urgency in carrying out the test of whistles on those two 11 ft. buoys, I would suggest, on Friday morning the 20th inst., I proceed with the *Lady Laurier* to place those two buoys in the water ready to be towed out to the testing ground, somewhere in the vicinity of the inner automatic buoy; that Mr. Creelman leave Ottawa as soon as possible after receipt of this letter, to be present here to direct the work. Presuming on your approval, I shall proceed to carry out my part, as soon as the *Lady Laurier* is handed to me, &c., &c.

*Whistle test.*

April 17.—C. A. Hutchins wires Deputy: Referring to your letter 10th advise Creelman coming here at once. Letter—particulars mailed you yesterday.

April 18.—Hutchins wires J. F. F.: 'Wired deputy yesterday, send Creelman at once; *Lady Laurier* now waiting to test whistle on buoys. *Laurier* cannot place submarine bells until she returns from trip to Yarmouth about 30th April.

April 18.—Deputy wires Hutchins: 'Creelman be in Halifax Friday night. If everything ready and weather fit try and conclude test by Saturday night.

*Automatic Gas Buoy—Accounts for Auditor General.*

April 18.—J. F. F. writes to W. Kearns, Audit Office, inclosing accounts aggregating \$25,325 for automatic buoys and beacons obtained by this department from T. L. Willson. You have the requisite accounts covering all these items, but the accounts which are certified and inclosed indicate the points to which the material is shipped, and consequently contain more information than those in your possession. Will you please be good enough to send me the accounts which were forwarded to you and replace them by the present ones.

April 19.—Deputy wires Hutchins: 'Letter 16th April *re* movements *Lady Laurier* approved. Creelman will be in Halifax Friday night.

*Exhaustive memorandum on automatic Acetylene Gas Buoys, by Commissioner of Lights.—Memorandum by J. F. F., Commissioner of Lights.—See original Memo. by J. F. F., July 6, 1905, when he recommended ordering buoys to value of \$360,000—Followed up by fresh Memo., 17th October, 1905, reiterating former recommendation—The order for \$360,000 of buoys was then given.—No Order in Council for this large expenditure has as yet been obtained; and in the meantime the Minister had died, hence the urgency for an Order in Council for this large amount, and hence this new and elaborate memorandum.*

April 18.—The undersigned desires to draw attention to the general question of gas buoys required for aids to navigation, to enable the department to carry out improvements promised to the shipping interests, and to meet the needs of navigation as they may arise from time to time. This department has had in its service in the past, and has at the present moment, examples of each type of gas buoy which has been developed, and from practical experience is in position to determine which best meets the requirements of the service. The types of gas buoys referred to above are as follows: 1st. Compression buoys burning oil gas; 2nd. Compression buoys burning acetylene; 3rd. Low pressure acetylene boys. Compression oil gas buoys were the first developed, and originally consisted of a riveted steel buoy into which a rich and specially purified oil gas, known as Pintsch gas was forced by a suitable compressor.



SESSIONAL PAPER No. 29a

A support carried the gas lantern sufficiently above the level of the water to render the rays of light collected by a lens within the lantern effective at a distance. The riveted steel construction was later improved by the substitution of a welded buoy body in one piece. This change was necessary on account of the difficulty of holding gas under high pressure, in a riveted envelope subject to the stress which gas buoys may experience in service.

Acetylene compression buoys differ from compressed oil gas buoys only in the substitution of acetylene for oil gas as the illuminant. Low pressure acetylene gas buoys carry within the buoy body a charge of carbide of calcium from which gas is generated as required. In method of operation the following difference in each type is observed.

In oil gas buoys the illuminant is made in special gas works on shore and transferred in holders to buoys in position. With compression acetylene buoys the same system may be employed, or the acetylene may be generated as required on the tender utilized for supply purposes. Low pressure acetylene buoys are filled with carbide through an opening in the buoy as required. Compressed oil gas buoys have been in the service of the department for more than twenty years. Compressed acetylene buoys for three years and low pressure acetylene buoys for one year; and the advantage of the latter over the former types may be summarized as follows :—

1st. In the compression type the gas is raised to a pressure varying from 150 to 225 lbs. per square inch. In the automatic type the pressure does not exceed a few pounds per square inch.

2nd. Compression buoys require for their maintenance a generating and compressing plant.

3rd. One compression buoy in position requires the same gas plant as a number of buoys or the gas must be transported from a distance in steel holders, whereas automatic low pressure acetylene buoys do not require any special charging facilities.

The considerations mentioned above determined the department on the recommendation of the undersigned to adopt low pressure acetylene buoys after practical test under service conditions. The automatic lighting principle has been adapted to signal buoys of different sizes. The following table shows the capacities and price charged for gas buoys, compression and automatic :—

COMPRESSION.

Type.	Gas capacity cubic feet per atmosphere.	Total capacity compression at 10 atmospheres and automatic at 4 atmospheres per pound.	Price without Lanterns.	Price per cubic foot of Gas Contents.	Number of Whistle Tubes.	Diameter of Whistle Tubes.	Area of Whistle Tubes.	Designation.
1c	176	1,760	\$1,200	\$ .68	.....	.....	.....	Shallow draft spar.
2	169	1,690	1,300	.77	.....	.....	.....	do do
3	138	1,380	1,200	.87	.....	.....	.....	Deep draft spar.
4	176	1,760	1,450	.82	.....	.....	.....	B 3.
5	353	3,530	2,200	.62	.....	.....	.....	B 1.
6	400	4,000	4,000	1.00	1	18"	1.76	Special.
7	1,980	19,800	11,500	.57	1	18"	1.76	Ocean.

AUTOMATIC.

8a	1,000	4,000	2,000	.50	.....	.....	.....	No. 5.
9	2,000	8,000	3,000	.37	.....	.....	.....	" 7.
10	2,500	10,000	3,000	.30	.....	.....	.....	" 8½.
11	3,000	12,000	5,000	.42	2	20"	4.25	" 9.
12	3,000	12,000	8,500	.71	2	36"	14.	" 11.
13	3,000	12,000	15,000	1.25	2	48"	25.	" 14.



7-8 EDWARD VII., A. 1908

*Comparison of Pintsch Gas Buoys with the Willson Automatic Acetylene low pressure Buoys.*

A comparison of the two types of gas buoys, the details of which are given above, shows that the standard Pintsch gas buoy costs from .68 to .82 cents per cubic foot gas content, while the standard low pressure acetylene buoy costs 30 cents per cubic foot gas content (the above figures do not bear out this statement). A comparison of the special Pintsch whistling buoy with the No. 9 low pressure acetylene buoy shows that the Pintsch buoy costs \$1 per cubic foot, gas content, while the No. 9 lighted whistling buoy costs 42 cents per cubic foot.

Furthermore, it has an area of whistling tube more than double the Pintsch buoy. Comparing the ocean type of Pintsch buoy a cost of 57 cents a foot is found. The No. 11 low pressure acetylene buoy costs 71 cents per foot, while the area of whistling is more than seven times as great as that of a Pintsch buoy, while the absolute cost of the buoy is \$8,500 against \$11,500.

Comparing the ocean type of Pintsch buoy with the No. 14 low pressure acetylene buoy, the cost of the latter is \$3,500 greater. Its cost per cubic foot gas content is \$1.25, against 57 cents for the Pintsch buoy, but the area of the whistling tubes is more than twelve times greater than the Pintsch buoy referred to above.

The gas generated by the decomposition of carbide produces acetylene which burned volume for volume gives a candle more than five times Pintsch gas.

This test was carried out on the request of this department by the officer of the Department of Inland Revenue responsible for this class of work.

The largest gas lantern which has hitherto been developed for Pintsch gas buoys carries a lens of 300 m.m. diameter. While in order to increase the power of the acetylene lighted buoys of the larger size, gas lanterns have been developed carrying lenses of 375 and 500 m.m. diameter, or of the fourth or fifth order, while 300 m.m. lenses used in the larger sized Pintsch gas lanterns are equivalent to the sixth order. The low pressure acetylene buoys referred to above are the invention of T. L. Willson and are protected by patents issued in Canada and throughout the world.

The question of improvement of the signal buoy service of the Dominion by the substitution of No. 11 gas buoys was referred to the L. H. Board, and a provisional recommendation was given, pending a 30-day test of one of these buoys in an exposed position near the Lurcher shoal, Bay of Fundy. A No. 11 L.S. buoy not being available, the test was carried out with a smaller No. 9 lighted whistling buoy, low pressure type, which having passed the test successfully, a decision was given by the late Minister to provide the necessary No. 11 L.S. gas buoys, and instructions were given Mr. Willson to furnish thirty buoys of this type to the department; and also thirty-five No. 8½ standard gas buoys. The undersigned recommends that the necessary steps be taken, by order in council, to cover the provision of thirty No. 11 L.S. gas buoys, thirty-five standard gas buoys, low pressure type, and that the necessary authority be obtained to order from time to time as the needs of the service may demand, automatic low pressure gas buoys of the Willson type. (Signed J.F.F., afterwards marked cancelled.)

*Application to Council in accordance with foregoing Memorandum—'Cancelled.'*

April 20.—The Minister to His Excellency Governor General in Council: 'The undersigned has the honour to submit to council the accompanying report from the Commissioner of Lights, Dept. M. & F., in regard to the general question of gas buoys required for aids to navigation to enable the department to carry out improvements promised to the shipping interests, and to meet the needs of navigation as they may arise from time to time. The undersigned reports that he has given the representations of the commissioner his most careful consideration, and approves of the suggestions contained in the report alluded to; and he therefore recommends that the necessary authority be given to cover the expenditure entailed in providing thirty No. 11 L.S. gas buoys at \$8,500 each, \$225,000; and thirty-five No. 8 standard gas buoys at \$3,000 each, \$105,000; making a total of \$360,000 duly voted by parliament; and that



## SESSIONAL PAPER No. 29a

he be empowered to order from time to time as the needs of the service may demand, additional automatic low-pressure gas buoys of the Willson type. (Marked cancelled.)

*Three No. 11 Buoys for Halifax, 564, 565, 566.*

April 19, 1906.—Willson incloses invoices for 3 No. 11 buoys No. 564/6 with receptacle for submarine bell shipped to Halifax.

April 20.—Willson incloses invoices for two lantern supports and two boxes of wrenches for buoys 564 and 565.

April 21.—Willson incloses invoices for one No. 11 buoy No. 567 shipped to Halifax.

*Mersey Docks and Harbour Board want information from Commissioner of Lights about Willson buoys, acetylene lights, whistles and submarine bells.*

April 21.—Mersey Dock and Harbour board write C. of L. about Willson buoys fitted with acetylene lights, whistle and submarine bells. Wants information as to these buoys and also as to their efficiency. If you could let me have a drawing of one of them I would be glad, or perhaps you might put me in communication with the manufacturer.

*Hutchins reports favourably on whistle test—Recommends 12-inch whistle.*

April 27.—C. A. Hutchins reports to agent at Halifax of Department of Marine and Fisheries that he along with F. Creelman and Captain Johnson have made two tests of the buoy's whistles 12" and 18", and report favourably, and recommend the 12" whistle be adopted for use on those 11-foot gas buoys. The sound produced was loud, deep and well sustained. (Noted, this must be transmitted through the agent at Halifax, C.S. 30-4-06.)

*Willson borrowing whistles from Halifax agency.*

April 30.—Hutchins writes J.F.F. thus: 'Mr. Creelman received a telegram from Willson asking him to borrow two ten-inch whistles for temporary use on two buoys he was shipping to Upper Provinces, until he received a stock of 10" whistles I at once forwarded the whistles to Mr. Willson to be returned to the Dartmouth depot after he receives the 12-inch whistles. I also sent to Willson the two 18-inch whistles recently used here experimentally. Freight in both cases to be paid by Willson. (Noted, no action, J.F.F., 10-5-06.)

*Two No. 11 buoys for Depot Harbour, 568, 569.*

May 11.—Willson incloses invoices for two No. 11 automatic buoys, Nos. 568, 569; 568 shipped on 3rd inst., and 569 on 8th inst., to Depot Harbour, c/o J. F. Fraser, Commissioner of Lights.

*P. J. Powers & Co.'s account re two station purifiers.*

May 14.—Willson writes J. F. F. in answer to his letter April 10, file 25868, with reference to an account for two station purifiers, which account bears date April 14, 1906, for a total of \$869.25. I herewith inclose you detail statement from P. J. Powers & Co., for item of labour \$491.50 which was charged in a lump sum. All the material and labour charged to you on these purifiers has been put in at actual cost to me, and without any charge for drawing, designing or supervision.

May 23, 1906.—Willson sends invoice for one No. 11 auto. gas buoy, No. 570, shipped to Halifax.

May 25, 1906.—Willson sends statement dated 25th May, showing balance due him, \$80,104.65.



7-8 EDWARD VII., A. 1908

*Capt. Johnson objects to No. 11 buoys.—Not practicable.—Too large.*

May 28, 1906.—Captain Johnson of the *Lady Laurier*, writes thus: 'Before any more large gas buoys are sent here, I think it my duty to inform you that they are not practicable, as they are too large. The smaller size with a few alterations would be first class and quite safe. Marked 'immediate—Mr. Fraser, F.G.' (June 1—Deputy simply acknowledges receipt of this letter.)

*Capt. Johnson objects to any more No. 11 buoys being sent to Halifax.—J.F.F. not surprised.—His hoisting gear is not strong enough.*

June 1, 1906.—Memorandum by J.F.F. for the deputy minister *re* No. 11 gas buoys, of which Captain Johnson of the *Lady Laurier*, complains as being not practicable and too large. Is not surprised at Captain Johnson taking this ground, seeing that the hoisting gear of the *Lady Laurier* has not strength enough to lift the buoys. The department has plans provided for a new derrick and hoisting gear, which will be capable of lifting a weight of 25 tons, which would obviate to a large extent Capt. Johnson's objection.

*Application again made to Council in accordance with Commissioner of Lights' memorandum and recommendation to cover the \$360,000 order for buoys given by the late Minister, and for future orders.—Again withdrawn.*

June 4, 1906.—Minister to His Excellency in Council: 'The undersigned has the honour to submit to Council the accompanying report from the Commissioner of Lights, Department of Marine and Fisheries, which has been concurred in by the deputy minister, in regard to the general question of gas buoys required for aids to navigation to enable the department to carry out improvements promised to the shipping interests and to meet the needs of navigation as they may arise from time to time. The undersigned reports that the late minister having given the representations of the commissioner his most careful consideration, and having approved of the suggestions in the report alluded to, recommended that the necessary authority be given to cover the expenditure entailed in providing thirty No. 11 lightship gas buoys at \$8,500 each (\$255,000), and thirty-five No. 8½ standard gas buoys low pressure type at \$3,000 each (\$105,000) making a total of \$360,000, duly voted by parliament. The No. 11 lightship gas buoys to be placed at the following points, viz.: Nova Scotia, Sambro, Egg Island, Ship Harbour, Sheet Harbour, Beaver Island, Liscomb, Isaac's Harbour, Whitehead, Cape Canso, Louisbourg, Brazil Rock, Lunenburg, Lahave, Lockport, Yarmouth Fairway, Cape Fourchu, Northwest Ledge, Southwest Ledge, Little Hope Island, Sydney Harbour (20). New Brunswick: Split Rock, Musquash (2). Prince Edward Island: Indian Rocks, Tryon Shoal, West Point (3). Ontario: Lone Rock, Sequin Bank, Surprise Shoal (3). Quebec: Morin Shoal (1). British Columbia: Juan de Fuca Strait (1).

The 35 No. 8½ standard gas buoys to be utilized to complete the change from high pressure to low pressure buoys in the Quebec district, and for the purpose of removing from service the 'Scout' type high pressure gas buoys. (L.P.B.)

(Marked. Privy Council. Referred back. John J. McGee, 17 July, '06. File, J.F.F. Cancelled).

June 4, 1906.—Memo. for minister by deputy: 'The undersigned transmits for the minister's information a memo. prepared by the Commissioner of Lights, in which he recommends that 30 No. 11 lightship and 35 No. 8½ gas buoys low pressure type be procured for the service of the department, and that low pressure buoys be adopted by the department, and that authority be given to procure the same as they may be required from time to time. The undersigned has given careful consideration to the memo. referred to and concurs in the recommendation contained therein.



SESSIONAL PAPER No. 29a

*Re inspectors Willson may send to department's agencies.*

June 5, 1906.—Deputy to Willson: 'In future, if it is necessary for you to send any of your special inspectors to Parry Sound, or any other agency of this department, I have to request you to instruct them to report to Mr. Brais, agent (or the agent of the department in the district), who will provide facilities for carrying out any inspection desired.' (Initialled J.R.F.)

*Canadian Bank of Commerce again anxious.*

June 6, 1906.—The manager of the Canadian Bank of Commerce writes to the minister regarding the position of the contract between the department and Mr. T. L. Willson, as they (the bank) are seriously interested. (Accountant to prepare statement.—F.G.)

*Deputy replies that the department owes Willson about \$90,000, and further large deliveries will take place before end of fiscal year.*

June 11, 1906.—Deputy replies to C. B. of C., that the department owes Mr. Willson the sum of about \$90,000, and further large deliveries will take place before the closing of the accounts for the present fiscal year. The department has ample appropriations available to pay any account due Willson, and is only awaiting the passage of a formal order in council confirming the orders entered into by the department last October, with Mr. Willson. The order in council referred to is expected within a few days, when all amounts due Mr. Willson will be promptly paid.

*One No. 11 buoy shipped to Halifax, 571.*

June 11, 1906.—T. L. Willson incloses invoice for one No. 11 auto. gas buoy, No. 571, shipped to Halifax via St. Rosalie junction.

*Captain Johnson of 'Lady Laurier' objects to No. 11 buoys as too large.—A new derrick and hoisting gear promised him.*

June 13, 1906.—Deputy to Halifax agent (J.F.F.): 'Capt. Johnson of the *Lady Laurier* informs the department that in his opinion the No. 11 lightship gas buoys are too large, and he has to tow them into position. I have to request you to inform Captain Johnson that the department has plans provided for a new derrick and hoisting gear for the *Lady Laurier* which will be capable of lifting and controlling a weight of 25 tons, and thus obviate the objection raised by Captain Johnson.

June 13, 1906.—T. L. Willson sends account for 50 cans of gas purifier (4,000 lbs. at 5c.) and 50 cans 5c. each.

*Three No. 11 buoys held to order of department, 572-3-5.*

June 20, 1906.—T. L. Willson incloses invoice for 3 No. 11 auto. gas and whistling buoys, 572-3-5, held to order of Marine Department at Ottawa.

*One No. 11 shipped to Halifax, 574.*

June 21, 1906.—T. L. Willson incloses invoice for 1 No. 11 auto. gas and whistling buoy, 574, shipped to Halifax.

*Two No. 11 held to order of department, 576-7.*

June 22, 1906.—T. L. Willson incloses invoice for 2 auto. gas and whistling buoys, 576-7, held to order of department at Ottawa.

*Canvas for chutes.*

July 6, 1906.—Commissioner of Lights writes Willson asking him for quotations on canvas for chutes for loading gas buoys.



7-8 EDWARD VII., A. 1908

*Chutes prices.*

July 9, 1906.—Willson quotes as follows: 10 chutes for No. 5 buoys, \$1.21 each; 23 chutes for No. 7, \$2.04 each; 14 chutes for No. 11 buoys, \$2.42 each.

*One No. 11 buoy shipped Halifax, No. 577.*

July 10, 1906.—Willson to deputy: 'As directed by you, we have shipped to J. Parsons, Halifax, one No. 11 buoy, serial No. 577.

Where to and what?

July 12, 1906.—Willson sends invoice for one auto. buoy, serial 578, shipped 3rd July (where to?).

*12-inch whistles to be supplied for No. 11 buoys.*

July 16, 1906.—Deputy authorizes Willson to supply 12-inch whistles for the No. 11 gas buoys.

*Deputy's memo. for J. F. Fraser.—Authority for big purchase of buoys (Oct., 1905) to be got through Privy Council.*

July 16, 1906.—Memorandum for J.F.F.: The following is translation of a memo. received on Saturday at 4 p.m from the minister: 'The old recommendation in connection with the purchase of buoys is not the copy of the one already before council. I also want copy of the report of Mr. Fraser, that accompanied the other recommendation to council.' I have to leave this afternoon for Quebec and as the minister is very anxious to have all the matters in which you are interested passed by council you had better remain here and meet the minister either to-morrow evening or Wednesday morning and give him all the information he requires in connection with these matters to be passed in council.'

L. P. B.—Minister's report to Privy Council on the subject of gas buoys, recommending the necessary authority to cover the expenditure entailed in providing 30 lightship buoys No. 11 at \$8,500 each and 35 No. 8½ Standard gas buoys at \$3,000 each, making a total of \$360,000, duly voted by Parliament. (Privy Council refers back J. J. McGee, 17 July, 1906.—Marked, 'cancelled' in blue.)

*Hints to J. F. F. in Drafting Application to Council.—Trial of a new Buoy a Great Success.—Lighthouse Board and Technical Officer in Charge Strongly recommended it.*

July 20, 1906.—Memo. for Mr. J. F. Fraser: *Re* drafting the report to council, you will utilize the following points: High pressure buoys offer a constant danger—even loss of life and considerable destruction of property.

In 1904, Mr. T. L. Willson patented an automatic low pressure buoy that the Lighthouse Board looked into and recommended the trial of. The result was a great success; and the Minister (Mr. Préfontaine) on the recommendation of the Lighthouse Board consented to adopt this buoy. The minister also acted on the recommendation of the technical officer in charge of that service and gave instructions to purchase these buoys at the price indicated. The undersigned since then, has carefully and personally looked into this question. He has examined into the price paid, and has established the fact that Mr. Willson has sold to other countries buoys at the very same price, and therefore recommends the payment of the price arrived at between the late Minister and Mr. Willson.

Memo. of April 18, 1906 (given above) again filed.

*Another application to Privy Council—Application again cancelled.*

July 21.—Minister to His Excellency in Council: The undersigned has the honour to submit to council the accompanying report from the commissioner of lights, Depart-



## SESSIONAL PAPER No. 29a

ment of Marine and Fisheries, which has been concurred in by the deputy minister in regard to the general question of gas buoys required for aids to navigation to enable the department to carry out improvements promised to the shipping interests, and to meet the needs of navigation as they may arise from time to time. In 1904 Mr. T. L. Willson patented an automatic low pressure gas buoy and placed at the disposal of the department three buoys for the purpose of carrying out certain tests. These buoys were placed in service and adopted by the department. Mr. T. L. Willson also designed and built certain large lighted signal buoys and the question of the adoption of these lighted signal buoys has been referred to the Lighthouse Board of Canada, and it was recommended that a 30 day test be carried out in an exposed position. This test was completed in a satisfactory manner at the Lurcher shoal, Bay of Fundy; and the late minister gave directions to purchase 30 No. 11 lighthouse gas buoys at \$8,500 each (\$225,000) and 35 No. 8½ Standard gas buoys, low pressure type, at \$3,000 each (\$105,000), making a total of \$360,000 duly voted by parliament. These lightship gas buoys have been assigned to the following points:—

(Same as contained in minister's letter to council dated June 4—see above.)

The undersigned has carefully considered the question of prices and has examined the basis on which these have been arrived at, and finds that the manufacturer has now under construction for the United States Government, subject to their approval and test, several gas buoys of various types; and the prices submitted to the United States Government are identical with the prices charged this department. The undersigned therefore recommends that authority be given to enter into a contract with Mr. T. L. Willson for the gas buoys referred to (marked 'Cancelled').

*Final Application to Council which was Passed.*

July 24, 1906.—To His Excellency in Council: 'The undersigned has the honour to submit that previous to August, 1904, the department had in its service gas buoys of various sizes of the compression type; that a certain number of the compression gas buoys burned oil gas and that the remainder burned acetylene; that on or about the date referred to above, an automatic low pressure acetylene gas buoy was invented by Thos. L. Willson, of Ottawa, who offered to the department several of the low pressure buoys to be tested under service conditions. Two of the four sample buoys submitted were tested under service conditions of the Lighthouse Depot at Prescott, Ont., and in October, 1904, the commissioner of lights submitted a detailed report to the department in which it was recommended that 12 No. 5 gas buoys at \$2,000 each, 20 No. 7 at \$3,000 each, and 10 lighted whistling buoys No. 9, at \$5,000 each, be procured by the department at a total cost of \$134,000, in addition to the acceptance of the 4 test buoys referred to above which cost \$14,000. The report referred to above contemplated an expenditure of \$148,000 which was approved by the late minister and the material ordered by departmental letter of 11th October, 1904. These buoys were delivered to the department in due course and are now in service.

On the 6th March, 1905, the commissioner of lights prepared a report on the signal buoy service of the department and recommended that the Courtenay whistling buoys in use be replaced by No. 9 lighted whistling buoys of the Willson type, as the supplementary estimates of 1905-6 contained an amount of \$360,000 to provide for improvements in that service.

*Increase in size from No. 9 to No. 11, July 6, 1905.*

On 6th July, 1905, a larger and more powerful lighted signal buoy having been designed, it was recommended that the No. 11 automatic low pressure lighted whistling buoy be substituted for the smaller No. 9 lighted whistling buoy in the changes contemplated.



7-8 EDWARD VII., A. 1908

*October 17, 1905, \$360,000 buoys ordered.*

On the 17th October, 1905, the attention of the then minister was directed to the necessity of taking action in the matter of providing gas buoys if it was the intention of the department to carry out the improvements recommended. The then minister having, previously to the date immediately referred to above caused this matter to be submitted to the Lighthouse Board, a 30 day test was imposed, which was successfully carried out in the vicinity of the *Lurcher* lightship, Bay of Fundy, and directions were given to order from Mr. T. L. Willson 30 combined gas and whistling buoys 11 feet in diameter, 35 Standard No. 8½ gas buoys at \$3,000 each, the value of the above being \$360,000. This was done by departmental letter of 19th October, 1905.

Previous to the introduction of the Willson low pressure automatic acetylene buoys the welded compression buoys required for the service were purchased without competition. The advantages of the Willson low pressure acetylene buoys over the older types of compression buoys may be summarized as follows : 1. In the compression type the oil and acetylene gas is raised to a pressure varying from 150 to 225 lbs. per square inch ; in the automatic type the pressure does not exceed 5 lbs. per square inch. 2. Compression buoys require for their maintenance a generating and compressing plant, while no special plant is required for charging low pressure buoys. 3. A compression gas buoy service of but one buoy requires for its maintenance the erection of a special gas plant to manufacture oil or acetylene gas, while the same plant could provide gas for a number of buoys of the same type ; and if the gas is transported in steel holders, practically the same number of holders is required for one compression buoy as would serve to charge a number. Carbide of calcium in tins is the only material necessary for recharging automatic low pressure buoys. In the matter of safety the low pressure buoys are superior to the compression type. With the former no accident, such as that which occurred at Kingston, in April, 1905, would have been possible. The considerations mentioned above determined the adoption of the low pressure acetylene buoys after a test under service conditions. It was further reported that the prices at which the acetylene low pressure buoys were ordered, were fair and just as appears from the following table which makes a comparison between high pressure gas buoys and automatic gas buoys. (See comparison given in Minister's letter to Privy Council, April 18, 1906. See page 219—MS. 14.)

The undersigned has carefully considered the question of prices, and has examined the basis on which these have been arrived at, and finds that the manufacturer has now under construction for the United States government several gas buoys of various types ; and the prices submitted to the United States government are identical with the prices charged this department. (This omits to state, what is done in preceding excerpt, that the order of the United States government is experimental and subject to test and approval. Besides, Willson would not have dared to ask less from the United States government in view of his relations with that of Canada. The price, however, is not the same, because in our case the duty on Willson's materials is exempt by the contract.)

The undersigned observes that the Willson low pressure gas buoys are manufactured in Canada, while, the welded compression buoys heretofore used were manufactured in foreign countries (G. B.?) The adoption of low pressure buoys has created a new Canadian industry and gives employment to a large number of workmen. The undersigned therefore recommends that authority be given to pay for 30 No. 11 lightship gas buoys, and 35 No. 8½ standard gas buoys ordered by departmental letter of 19th October, 1905. (Passed by Privy Council.)

*Four No. 11 Buoys shipped, Halifax.*

July 30.—Willson incloses invoice four No. 11 buoys shipped to Halifax, 581 and 582 via C.P.R. and Intercolonial Railway. 579 and 580 by G.T.R. and I.C.R., also shipping bills for 576, 578.



## SESSIONAL PAPER No. 29a

*Claim for cost of alterations to buoys by Dept. Agent at Quebec on T. L. Willson.*

July 4.—Quebec agent writes T. L. Willson: 'As instructed by your Mr. Smail, some alterations have been made to the automatic acetylene gas buoys for which I inclose certified pay-list. Please forward the amount with as little delay as possible, as these men are wanting their wages very badly.'

*Willson disclaims liability for it—C. of L. supports Willson's contention.*

July 6.—Wilson to Deputy: Inclosed please find letter from J Gregory, agent, Department of Marine and Fisheries, Quebec, dated 4th inst., referring to file 19328 of that agency. This work was done on account of improvements made in this type and class of buoy since these buoys were delivered to and accepted by the department. The actual parts for these improvements were furnished by me free of charge to your department, and the work of attaching the same to the counterweight was performed by the firm of F. X. Drolet at a contract price of \$15 for each buoy, which includes transportation of counterweight from your dock and return. This work I pay for myself. The question arises as to whether it is a proper thing for me to pay for labour of department employees on the premises of the department in connection with the actual service of the department? P.S.—The account which Mr. Smail requested your Mr. Gregory to certify as correct was to be the bill of Drolet, upon completion of his work and delivery to the department in good order. (Written across upper left corner, 'I consider department should pay this account, J. F. F., 3-8-06.' 'The payment of this account involves a principle and is therefore referred to the minister for ruling.' C. S., 4-8-06. 'Bring up on our return F. G.' 'Bring up 15th September, J. D. D.')

*Three No. 11 Buoys shipped to Halifax, and three held over.*

August 4.—T. L. Willson incloses invoice for 6 type 11 gas buoys Nos. 583/8, the three first shipped to Halifax, and the other three are held subject to your order.

*Three more for Halifax.*

August 6.—T. L. Willson incloses shipping bills for three type 11 buoys 583/5 shipped to Halifax.

*One No. 11 Buoy and thirty-five No. 8½.*

August 9.—T. L. Willson incloses invoice for one type 11 buoy No. 589; also 35 type 8½ buoys Nos. 590/624 inclusive (marked certified and forwarded for payment, J. F. F., 9-10-06.)

*Buoys not accounted for.*

Memo., 20th June, 1906, three buoys 572/5 held to order—No trace of delivery.

Memo., 4th August, 1906, three buoys 586/8, held to order—No trace of delivery.

*Chutes suddenly wanted.*

August 8.—M. Brais, Agent, Parry Sound, telegram J. F. F.: 'Please advise me when will canvas chutes be shipped. Three Star shoal buoy reported out. Being unable to reach Richmond immediately sent Jones to investigate. Should buoy have to be recharged, have no chute for the purpose. Wire reply.'

August 8.—J. F. F. to Brais: 'Am sending you by express to-morrow 8 canvas chutes for 3 sizes buoys.'

*To be sent to Parry Sound.*

August 8.—J. F. F. to Willson: I have to instruct you to ship by express to M. Brais, agent, Parry Sound, 3 canvas chutes for No. 5 gas buoys, 2 ditto for No. 11 gas buoys, and 3 for No. 7 buoys.

*Also to Prescott.*

August 8.—J. F. F. to Willson: I have to instruct you to prepare for shipment 10 chutes for No. 5 gas buoys at \$1.21, 23 chutes for No. 7 gas buoys at \$2.04, and 14



7-8 EDWARD VII., A. 1908

chutes for No. 11 gas buoys at \$2.42. Shipping instructions will be given you later. Shipped to Prescott.

*Improper regulating of automatic buoys at Morrisburg to be inquired into.*

September 19.—J. F. F. to Assistant Commissioner of Lights, Prescott: Mr. Frank Creelman, of T. L. Willson's staff, states that his assistant, Mr. Smail, informs him that on August 13, while at Prescott, Mr. Leslie stated that the regulator for the automatic gas buoy at Morrisburg was adjusted for 2" pressure, and further, that this was the regular pressure at which these lanterns were set. Please inquire into this matter, as you are aware that the occulting boxes are set to 4" and the regulator to 3".

*Instructions re shipment of buoys given to T. L. Willson.*

September 19.—Memo. for file: Instructions have been given to T. L. Willson to make the following shipments of gas buoys:—

No. 11	whistling buoy, with 500 lbs. bell, for Morin shoal (file 21159).
12	No. 8½ to Quebec agency (file 19505).
5	" Parry Sound (26826).
7	" Montreal-Kingston division (26827).
3	" Port Arthur (19387).
4	" Mr. Boucher, ship channel (27041). Total, 32.

*Willson's account against department to date.*

November 2.—Willson's account for buoys and material up to date, since October, 1904, when the automatic gas buoy was adopted by the department, \$541,694.68. (For details, see 3 folios forward. Page 231.)

*Two No. 5 buoys and one No. 7 valveless shipped to Willson—Refer to page 237 (MS. 29).*

November 2.—Assistant Commissioner of Lights, Prescott, to T. L. Willson: There has been shipped to your address, per C.P.R. freight, as per statement of supplies herewith inclosed, 2 automatic gas buoys No. 5 and 1 automatic gas buoy No. 7 (valveless). This latter I have taken the opportunity of shipping on the same car, as it has not been, nor is likely to be, of any service until alterations are made. Please acknowledge receipt of these buoys on the inclosed form.

*Improvements on buoys offered by Willson. Willson offers to make improvements in No. 9, also in Nos. 5, 6 and 7 buoys, which are now equipped with detachable purifier boxes, instead of fixed ones.*

November 7.—T. L. Willson to Deputy: Referring to my letter March 31, 1906, and yours April 6, 1906, I will make the improvements in the No. 9 gas buoys, as offered; and further, that I will make improvements in the 5, 6 and 7 sizes, which are now equipped with detachable purifier boxes, now in service, to bring them up to the present standard by substituting the fixed purifier head upon the gas buoys, instead of the present arrangement; all of the above to be done free of charge to your department, on condition that you deliver the said buoys F.O.B. Campbell's siding, Ottawa. After these changes are made, we will deliver the buoys f.o.b. cars at Ottawa, to your order.

*Auditor General wants certificates from agents of buoys delivered.*

November 12.—Auditor General to Deputy: Wants agents' certificates of delivery of buoys. Buoys to value of \$128,500 held in workshops of Willson, although paid for. I have to ask for explanations for having made payment before final delivery.



## SESSIONAL PAPER No. 29a

*Forms for keeping records of gas buoys.—1,000 copies Gas Buoy Inspector's report.—40 loose-leaved ledgers, 100 pages each.*

December 4.—Memorandum by J. F. F.: Attached herewith are ruled forms showing requirements necessary for the gas buoy service in connection with keeping records of the same. The undersigned recommends that 1,000 copies of gas buoy inspector's report (Appendix A, attached herewith) be provided, and also loose-leaved books, forty in number, each containing 100 pages, similar to that shown in form B attached; and in addition thereto, 1,000 sheets of the upper half of the last sheet mentioned above.

*Certificates required by Auditor General.*

November 12.—At this date the Auditor General asked for a certificate from each agent, Marine and Fisheries Department, as follows:—

I certify that            automatic buoys of type No. 5,            type No. 7,            type No. 7½,            type No. 8½,            type No. 9,            type No. 11 were received at this station, and that            have been placed, and            in store (this in addition to the statement already sent him).

It was the middle of December before all these statements were sent in.

*J. F. F. wants to know positions of all Halifax buoys, except No. 6 buoys, to be returned to Ottawa.*

December 13.—J. F. F. telegraphs Hutchins, Dartmouth: Please forward to me at once positions assigned by you to all gas buoys now in Halifax, with exception of No. 6 buoys, to be returned to Ottawa. Urgent.

*Locations assigned to gas buoys sent to Halifax agency.*

December 14.—Hutchins to Agent, Halifax: 'On service, No. 11 buoys: 561, Egg island; 562, Canso; 563, Louisburg; 577, outer automatic, Halifax harbour; 560, Blonde rock, now being placed. No. 9 buoys: 543, Lunenburg; 545, inner automatic, Halifax harbour; 542, Lockport; 540, Little Hope; 541, Brazil rock; 539, Sambro; 504, Yarmouth S.W. fairway; 546, Blonde rock (reported adrift October 10, 1906, and has not since been recovered). No. 7 buoys: 526, Thrum Cap, Halifax harbour; 519, Avon river; 508, Neverfail, Halifax harbour. No. 6 buoys: 558, Middle Ground, Halifax harbour.

*At depot:*

No. 11 buoys:	564-7, 570-1, 574, 576, 578-85, 588.. . . .	17
No. 9        "	538, 547.. . . .	2
No. 8½     "	590, 595 (ready to be placed).. . . .	2
No. 8        "	506-7.. . . .	2
No. 6        "	503 (Cannot identify this with 503 from the records. Should it not be 553?).. . . .	1

In all, in depot.. . . . 24

No. 507 is gas and bell buoy brought in from Thrum Cap. The above No. 11 buoys will be assigned the following positions, replacing No. 9 and Courtenay buoys: Inner automatic, Halifax harbour (9), Sambro (9), Lunenburg (9), Little Hope (9), Lockport (9), Brazil rock (9), Yarmouth S. W. fairway (9), Yarmouth N. W. fairway, N. E. shoal, Liverpool, Shelburne, Pubnico, Sheet rock, Liscomb, Isaac's harbour, Whitehead = 16. This will leave us one No. 11 on hand as spare.



7-8 EDWARD VII., A. 1908

*T. L. Willson incorporates his business as the International Marine Signal Co.*

December 7.—Thos. L. Willson writes to deputy that he has transferred all his business as a manufacturer of gas buoys, beacons and other aids to navigation to the International Marine Signal Co., Limited, who will hereafter carry on the said business in his place, including all correspondence, contracts and any obligations whatsoever which he has had or may have with your department. He is the president of the said International Marine Signal Co., and will personally manage the company, and see that it fulfils all its contracts and obligations.

*Above change advised to the department's agents.*

December 11.—Deputy writes circular to all the agents of the Marine and Fisheries advising the above change in Willson's business. In view of its being necessary to communicate directly with the manufacturer relative to gas buoy work, all letters should be addressed to the company mentioned above.

*C. of L. writes the I. M. S. Co. on a project for standardizing all the burners used in the gas buoy service.*

December 10.—C. of L. writes to the International Marine Signal Co. thus: I find the time has arrived when it will be possible for the department to standardize all the burners used in the gas buoy service, and settle definitely the patterns to be made for each size gas buoy. I understand from Mr. Creelman that this matter is being considered by your company and I shall be glad to receive any blue prints or information which you may have relative to this before the department decides finally the size and type to be used.

*Memo. by C. of L. on the subject of gas beacons for British Columbia.*

December 14.—Memorandum by the Commissioner of Lights (to accompany report to Council *re* gas buoys and beacons for British Columbia). A gas beacon for Dock island, B.C., was supplied by Mr. T. L. Willson for the sum of \$1,325, without illuminating apparatus. This beacon contained, when charged, 1,000 lbs. carbide, and with the burners supplied, had sufficient gas for four months. The designating number was 5. The latest type beacon is No. 7½, which is quoted at \$1,500 (see letter October 20, 1906, file 21984 M), which carries 1,500 lbs. carbide and will last without re-charging six months. The price is \$175 more, or 13·2 per cent greater, while the capacity is increased 50 per cent. Before the Lighthouse Board, Captain Troup stated that the Dock island gas beacon was the best light in British Columbia, with the exception of two or three coast lights. The automatic gas beacons are complete lighthouses, ready to be set up and put in operation in a few hours.



SESSIONAL PAPER No. 29a

MATERIAL furnished Department of Marine and Fisheries during 1904-5-6 by T. L. Willson.

	Number.	Type.	Serial Number.	Destination.	Value.		
					\$	\$	
1904..	1	5	501, deep draft.....	Prescott .....	3,000	\$3,000	each
	2	7	2/3.....	" .....	6,000	3,000	"
	1	9	4.....	Halifax.....	5,000	5,000	"
1905..	1	7½	7.....	" .....	3,750	3,750	"
	2	7	6/508.....	" .....	6,000	3,000	"
	9	5	505, 530/7.....	Prescott .....	18,000	2,000	"
	12	7	9 520.....	Quebec.....	36,000	3,000	"
	5	7	521/5.....	Levis. ....	15,000	3,000	"
	1	7	526, special.....	" .....	3,750	3,750	"
	3	5	7/9.....	Pt. Arthur .....	6,000	2,000	"
	9	9	538 43, 545 7.....	Halifax.....	45,000	5,000	"
	1	9	544 .....	Pt. du Chene....	5,000	5,000	"
1906.	6	6	548.551 2.555 7.....	Campb'ltn, N.B.	12,000	2,000	"
	3	6	550.553.558.....	Prescott.....	6,000	2,000	"
	22	11	560.7.570/1.574.576/85.588.	Halifax.....	187,000	8,500	"
	2	11	568/9.....	Depot Harbor...	17,000	8,500	"
	2	11	586/7.....	Prescott.....	17,000	8,500	"
	3	11	572/3.575.....	St. John, N.B..	25,500	8,500	"
	1	11	589 .....	Levis .....	8,500	8,500	"
	2	8½c	590.595 .....	Halifax.....	6,000	3,000	"
	4	8½c	591/4 .....	Sorel. ....	12,000	3,000	"
	12	8½c	596.606.609.....	Levis .....	36,000	3,000	"
	5	8½c	607/8.610/12.....	Depot Harbor ..	15,000	3,000	"
	2	8½c	613.14.....	Pt. du Chene....	6,000	3,000	"
	3	8½c	615/17.....	Port Arthur....	9,000	3,000	"
	7	8½c	618/19.620/2.623/4 .....	Prescott.....	21,000	3,000	"
	3	6	549.554.559 .....	Chatham.....	6,000		
	124		Carried forward.....		530,500		

		Destination.	Value.
			\$ cts.
	Brought forward .....		536,500 00
Dec. 30, 1905..	1 beacon to British Columbia, Nov. 28 .....	British Columbia....	1,325 00
Apl. 4, 1906.....	Material and labour on 2 station purifiers.....	Sorel and Prescott ..	821 75
Mar. 17, 1906.....	10 cans purifier .....		47 50
	Freight account on buoys as rendered. ....		410 40
June 13, 1906.....	4,000 purifiers and 50 cans.....	Prescott .....	212 50
" 21, 1906.....	3,566 lbs. chain.....	Parry Sound.. ....	117 65
" 21, 1906.....	2 connecting links.....		3 30
July 6, 1906.....	10 cans purifier.....		51 25
" 18, 1906.....	12 cans purifier .....	Sorel .....	71 43
Sept. 13, 1906.....	Canvas chutes.....	Parry Sound.....	92 90
" 22, 1906.....	Generator tubes.....	St. John, N.B.....	1,000 00
Oct. 25, 1906.....	500 lb. bell and mechanism on buoy 589 .....	Quebec .....	1,050 00
			541,703 68
	Error account, July 6.....		9 00
			541,694 68



7-8 EDWARD VII., A. 1908

MATERIAL furnished Department of Marine and Fisheries during 1904-5-6 by T. L. Willson—*Concluded.*

Prescott .....	12	\$2,000 each	\$ 24,000		
" .....	10	3,000 "	30,000		
" .....	2	8,500 "	17,060		
				\$ 71,000	24 buoys, av. price, \$2,958.
Halifax .....	1		\$ 3,750		
" .....	1		5,000		
" .....	4	\$3,000 each	12,000		
" .....	9	5,000 "	45,000		
" .....	22	8,500 "	187,000		
				252,750	37 buoys, av. price, \$6,831.
Levis and Quebec...	29	3,000 "	\$ 87,000		
" .....	1		3,750		
" .....	1		8,500		
				99,250	31 buoys, av. price, \$3,201.
Port Arthur .....	3	\$2,000 each	\$ 6,000		
" .....	3	3,000 "	9,000		
				15,000	6 buoys, av. price, \$2,500.
Depot Harbour. ....	2	8,500 "	\$ 17,000		
" .....	5	3,000 "	15,000		
				32,000	7 buoys, av. price, \$4,571.
Campbelltown.....	6	2,000 "		12,000	6 buoys, av. price, \$2,000.
Sorel .....	4	3,000 "		12,000	4 buoys, av. price, \$3,000.
St. John, N.B. ....	3	8,500 "		25,500	3 buoys, av. price, \$8,500.
Point du Chene.....	1		\$ 5,000		
" .....	2	\$3,000 each	6,000		
				11,000	3 buoys, av. price, \$3,667.
Chatham .....	3	2,000 "		6,000	3 buoys, av. price, \$2,000.
	124			\$536,500	124 buoys, av. price, \$4,326.
Halifax. ....	1	No. 14 (Mar. 5, '07)..	\$ 15,000	15,000	
To March 31, 1907 :—					
Victoria .....	3	No. 11 \$5,500 each	\$ 25,500		
" .....	3	No. 8 $\frac{1}{2}$ 3,000 "	9,000		
Prescott .....	27	No. 8 $\frac{1}{2}$ 3,000 "		81,000	
Victoria.....	16	No. 7 $\frac{1}{2}$ (*) 1,500 "	24,000		
				58,500	
	174				
				\$691,000	

\*Beacons.

File 27858.

*Gas and bell buoys wanted at Yarmouth Bar, Hantsport and Eastern Point Reef, Lunenburg—\$11,250. All these required owing to previous errors on the part of the department (C. of L.).*

December 17.—Memo. for the Minister : Referring to the attached report to Council *re* gas and bell buoys for Nova Scotia the undersigned notes that (1) the buoy asked for Yarmouth harbour (Hen and Chickens) was passed by the Lighthouse Board, March 31, 1906 (file No. 26230)), and that it was stated that a buoy was available for this location. The buoy referred to is at Thrum Cap (No. 7), Halifax harbour, and is in service. (2) The gas and bell buoy for Hantsport was passed by the Lighthouse Board, June 1, 1906. It is noted on the board minutes that a buoy was in stock. This referred to a gas buoy, not a gas and bell buoy, and the former was borrowed from the Quebec agency, consequently a lighted bell buoy must be provided (file No. 26623). (3) Eastern Point reef. Lunenburg buoy was passed by the Lighthouse Board March 31, 1906, and was stated to be available, which was an error not corrected at the time.



SESSIONAL PAPER No. 29a

*Order in Council for new buoys.*

December 11.—Minister to His Excellency in Council: Undersigned recommendations of Lighthouse Board have been considered, and recommends they be authorized:—

For Ontario—Northport shoal, B. of Q., gas buoy, 8½C....	\$3,000
For Prince Edward Island—Miscouche shoal, gas buoy, 8½C..	3,000
For British Columbia—	
Middle Bank, Strait of Fuca, gas buoy, No. 11, with bell..	9,550
Sand Head, Fraser River, gas buoy, No. 11, with bell..	9,550
Comox Bar, gas buoy, No. 8½, with bell..	3,750
Ledger's reef, off McNeill's Point, gas buoy, No. 8½..	3,000
One spare gas buoy, with bell. No. 11..	9,550
One spare gas buoy, with bell, No. 8½..	3,750
Boat Pt., Sarah island, gas beacon, No. 7½..	1,500
West Rock, Gulf of Georgia, gas beacon, No. 7½..	1,500
Gibson reef, off Gibson, gas beacon, No. 7½..	1,500
Zero Rock, Rivers Inlet, gas beacon, No. 7½..	1,500
Fog Rock, Fitzhugh Sound, gas beacon, No. 7½..	1,500
Morning Reef, Klewnugget, gas beacon..	1,500
	<hr/>
	\$54,150

*Gas buoy or beacon for Northport shoal, B. of Q.*

January 11, 1907.—Deputy to T. L. Willson: Referring to gas buoy or gas beacon intended for Northport shoal, B. of Q., you will receive shipping instructions for this as soon as information can be obtained as to the best shipping route. (Initialled W. H. N.) (Feb. 27, 1907, I. M. S. Co. were instructed to ship this buoy to D.L.H.D. Prescott; initialled J. F. F.)

*Buoy for Miscouche shoal, P.E.I.*

January 11.—Deputy to T. L. Willson.—Referring to gas buoy No. 8½C for Miscouche shoal, P.E.I., you will receive shipping instructions for this as soon as possible.

*No. 11 buoys wanted for St. John agency.*

January 14.—St. John agent to Deputy: Three No. 11 gas and whistling buoys are required by this agency. You will please ship them at your earliest convenience.

*Names of Localities must be given.*

January 21.—Deputy to St. John agent: Your letter 14th, have to instruct you to inform me as to name of locality for which these buoys are intended, in order that application may be submitted to Lighthouse Board for their consideration.

*Four No. 8½C gas buoys shipped from Prescott, to be replaced by others.*

February 19.—Memo.: With reference to the four No. 8½C gas buoys, which were authorized by Order in Council of December 29, 1906, for British Columbia, and which were shipped from Prescott, the undersigned begs to recommend that the I. M. S. Co. be instructed to ship to Prescott four No. 8½C gas buoys to replace those sent to British Columbia.

Victoria Agent calls Deputy's attention to advices he has received from I. M. S. Co. of six automatic gas beacons for certain points enumerated. Wants specific instructions.

February 13.—Victoria agent to deputy: 'Have to inform you that the engineer of the I. M. S. Co. of Ottawa advises that according to instructions received from



7-8 EDWARD VII., A. 1908

the department six automatic gas beacons had been shipped to the Pacific coast via G. T. R. and C. P. R. I notice that these beacons are intended for certain points enumerated in Mr. Creelman's letter, and amongst them Gibson's reef, for which I presume Watson's rock is meant. Instructions were received some time ago to establish a Wigham's 31-day lamp at this point. I beg to be advised whether it is the intention of the department to adhere to the instructions which I have already received, or to establish a gas beacon on Watson's rock. (Answered, J. F. F., 5/3/'07.)

*Halifax writes: Have no spare combined gas and bell buoys on hand—Should have at least four.*

February 19.—C. A. Hutchins, Halifax (approved J. Parsons, agent) calls attention of the department to the fact that we have no spare combined gas and bell buoys on hand here. The Thrum Cap buoy has now been in service eight months and should be changed very shortly, as the carbide will soon be exhausted. We should always have at least one spare buoy at the dockyard. We also require combined gas and bell buoys for the following stations, viz.: Avon river, Hen and Chickens shoal, Yarmouth, Lunenburg. The spare bell buoy we had here, which was formerly at use on Thrum Cap, Halifax harbour, was recently placed off Lahave. We therefore require, as soon as possible, at least four combined gas and bell buoys. (I recommend this; cost, \$3,750—J. F. F., 27/2/'06.)

*Correspondence relative to purchase of gas buoys from T. L. Willson.*

February 20.—Memorandum for Minister: Attached herewith are copies of the correspondence relative to the purchase of gas buoys from T. L. Willson. The record is complete, and the undersigned does not see that any additional explanations relative to this matter can be given beyond what is contained in the correspondence.

*Gaskets for carbide doors.*

February 16.—Victoria, B.C., agent, to J. F. F., C. of L.: I beg to requisition for the following: Six gaskets for carbide door cover for No. 8½ automatic gas buoys, 6 rubber gaskets for carbide door No. 7½ beacons. (Recommended, J. F. F., 25/2-'07; F. G., ordered, 28/2/'07—J. F. F.)

*Buoys for British Columbia, two No. 8½, two No. 11.*

January 19.—I. M. S. Co. advises deputy that, as instructed by his letter of January 10, they have shipped to British Columbia two gas buoys No. 11, serial Nos. 626-7.

January 30.—I. M. S. Co. advises deputy that, as instructed by his letter of January 10, they have shipped to British Columbia two gas buoys No. 8½, serial Nos. 628-630.

*Three No. 11 buoys asked for by St. John.*

January 29, 1907.—St. John agent recommends that a No. 11 x 14½ gas buoy be anchored off Southern Wolf Island in place of the Courtenay automatic now anchored there, and the other to replace the Courtenay whistling buoy now anchored off Split Rock; and the third is for a spare buoy.

*I.M.S. Co.'s buoys endorsed by Amn. Association Masters, Mates and Pilots.*

January 29, 1907.—The I.M.S. Co. send copy of a letter that they received from the Amn. Association of Masters, Mates and Pilots, endorsing the Willson automatic gas buoys.

*Six beacons for Victoria.*

February 5, 1907.—The I.M.S. Co. have shipped 6 gas beacons to Victoria, B.C., serial Nos. 4, 5, 6, 7, 8 and 9 (for Boat Pt.; Sarah Island, B.C.; Zero Rock; Rivers



## SESSIONAL PAPER No. 29a

Inlet; West Rock, Gulf of Georgia: Fog Rocks, Fitzhugh Sound; Gibson Reef, off Gibson, Morning Reef, Klewnugget.

*One No. 11 for Victoria, as spare.*

February 27, 1907.—The I.M.S. Co. have shipped to Victoria 1 No. 11 type automatic buoy, No. 629, gas and whistling, with bell, intended for spare.

*Four No. 8½ for Prescott.*

February 27, 1907.—Deputy instructs I.M.S. Co. to ship to Prescott 4 No. 8½ gas buoys to replace the same number shipped to B. C.

*Five sent Prescott.*

March 4, 1907.—I.M.S. Co. send five No. 8½ gas buoys Nos. 631-5.

*Lightship gas buoy for Blonde Rock.*

March 5, 1907.—Deputy to Halifax agent: Instructions have been given to the I. M. S. Co. to forward to you 1 No. 14 L.S. gas buoy similar to that recently placed in the position of the outer automatic buoy. The buoy referred to above is to be placed at Blonde Rock. It may be some time before delivery can be made of the buoy referred to. (The No. 9 buoy at Blonde Rock went adrift 10th Oct., 1906, No. 546.)

*Unwatched light for Gibson's Reef.—Dept. have no Wigham lights.—Agent to use his own judgment in placing beacons.*

March 5, 1907.—Deputy to Victoria agent: Your letter 13th ulto. I beg to state that the L. H. Board has passed an unwatched light for Gibson's reef off Gibson island. With reference to Watson's rock and the 31-day light, I have to inform you that the department has no Wigham lights available, and as I indicated in a previous letter you are authorized to use your judgment as to the disposition of the gas beacons forwarded to you. You have been requested to forward a complete report as to the number of unwatched lights requested granted, and the means available at your agency for carrying out instructions given. (Initialled J. F. F.)

*Victoria agent remonstrates against sending more buoys than they can take care of.*

March 6, 1907.—Victoria agent to department: That he has lying on the C.P.R. wharf at Vancouver 6 gas beacons and 4 gas buoys, waiting transportation to destination, and the *Quadra* is the only available steamer, and it will keep her engaged for upwards of 2 months. Would recommend that no more buoys be shipped to the coast until we are in a position to place them as soon as they arrive. The department has already been advised on several occasions that present accommodation will not permit the storage of a large shipment of aids to navigation and supplies. (Extract wanted. J.F.F.). I am advised by engineer of I.M.S. Co. of the shipment of 1 No. 11 auto. gas and whistling buoy with 500 lb. bell apparatus, No. 629; marked 'intended for spare.'

*Twelve No. 8½ gas buoys for Prescott.*

March 13, 1907.—C. of L. to assistant C. of L.: Instructions have been given to the I. M. S. Co. to ship to you at Prescott 12 No. 8½ auto. gas buoys. These are to be used by you to replace the Scout type of buoy now in service.

*Nine automatic gas beacons for Victoria (not located).—Six sent 5 Feb. were specially located.*

March 13, 1907.—To agent, Victoria: Instructions have been given to the I.M.S. Co. to ship to you 9 automatic gas beacons complete. The necessary lanterns will be



7-8 EDWARD VII., A. 1908

forwarded from the Dom. L. H. Depot, Prescott. As you were advised in another letter you are to ship the 4 Wigham lamps at your agency to the L. H. Depot at Prescott, and automatic gas beacons are to be used where required in B. C. waters. (Initialled J.F.F.)

*Gas beacon already provided for Gibson's (Watson) reef.*

March 14, 1907.—Victoria agent to deputy: Your letter 5th advising that L.H. Board had passed an unwatched light for Gibson reef, off Gibson Island, in reply, I beg to explain that the reef off Gibson Island is named Watson reef on the chart, and that a gas beacon is being shipped on board the *Quadra* to be installed on this rock.

*One No. 8½ gas and bell buoy for Victoria.*

March 18, 1907.—I.M.S. Co. have shipped to B.C. one No. 8½ auto. gas and bell buoy, for spare. We have notified Capt. Gaudin of this shipment.

*Seven No. 8½ gas buoys for Prescott.*

March 20, 1907.—Assistant C. of L. Prescott, acknowledges receipt of 5 No. 8½ auto. gas buoys, serial Nos. 631-5; also on 19th March, 2 No. 8½, 637-8.

*'Scout' buoys sent to Halifax to be used as bell buoys, after a sealed ball bell attachment has been provided.*

March 21, 1907.—Deputy to Halifax agent: Instructions have been given to the L. H. Dept. at Prescott to ship to you 15 Scout type gas buoys. These have been condemned by the department and have been replaced in service by No. 8½ auto. gas buoys. They may be used at your agency in place of conical or can buoys with a suitable top; and the department is making arrangements to (have) provide a sealed ball bell attachment so that the buoys can be utilized as bell buoys. Please advise me the disposition that you suggest making of these. (Initialled J.F.F.)

*Prescott instructed to ship them.*

March 21, 1907.—C. of L. to Assistant C. of L., Prescott: I have to instruct you to ship to the agent of this department at Halifax the 15 Scout type gas buoys which have been condemned by the department as gas buoys and which are to be replaced by No. 8½ automatic type.

*Three No. 8½ gas buoys for Prescott.*

March 21, 1907.—C. of L. to Assistant C. of L.: Instructions have been given to I.M.S. Co. to ship to you at Prescott 3 No. 8½ auto. gas buoys. These buoys, together with the 12 referred to in my letter of 13th inst., cover the 15 buoys provided by order in council 11th March, 1907.

*Nos. 5 and 6 buoys called in for alterations, and No. 8 buoys to take their place in great hurry.—Want to know how many by telegraph.*

March 25, 1907.—Deputy (J.F.F.) advises St. John agent that all No. 5 and No. 6 gas buoys at the agency are to be returned to Ottawa, in order that new heads containing purifier may be placed by the manufacturer, as he has offered to do this free of cost to the department, if the buoys are delivered to him f.o.b. Ottawa. On receipt of this you will reply by wire the number of No. 8½ gas buoys which will be required to replace the Nos. 5 and 6 buoys at your agency. Same thing written to Halifax agent, and on 30th March, same thing to Prescott agent.



## SESSIONAL PAPER No. 29a

*Thirteen more Scout buoys sent to Halifax—One to be retained for experimenting with bell attachment.*

March 28.—C. of L. to asst. C. of L., Prescott: Referring to my letter 21st instant, instructing you to ship fifteen Scout buoys to Halifax agent, I have to instruct you to ship thirteen additional buoys of this type and retain for the present one buoy for the purpose of having fitted to the same the bell attachment which the department proposes for all buoys of this type. Arrangements have been made to supply the deficiency in the number of gas buoys caused by taking this buoy out of service.

*St. John agent wired what No. 8½ buoys required to replace No. 5 in Restigouche, Miramichi and elsewhere.*

March 27.—J. F. F. wires Harding, St. John, agent: 'Wire number and shipping directions for No. 8½ gas buoys to replace all No. 5 gas buoys, Rivers Restigouche and Miramichi and elsewhere, including spare buoys. Number fives to be returned to I.M.S. Company, Ottawa. (Apparently no answer to this.)

*Thirteen more Scouts for Halifax.*

March 28.—Deputy to Halifax agent: I have to advise you that additional instructions have been given to the L.H. depot at Prescott to ship you thirteen more Scout type gas buoys. These are condemned as gas buoys, and are to be used as either conical, can or bell buoys; and for the latter a special attachment will be provided. (J.F.F.)

*Three No. 5 gas buoys to be sent I.M.S. Co., Ottawa, for alteration.*

March 30.—C. of L. to asst. C. of L., Prescott: I have to instruct you to ship the three No. 5 gas buoys in the Montreal-Kingston division to the I.M.S. Co., Ottawa. The manufacturer has offered to lengthen the tubes and supply new heads containing purifier without cost to the department, provided the buoys are delivered on cars, f.o.b. Ottawa. (See next item.)

*Above buoys (three No. 5) already disposed of.*

April 2.—Asst. C. of L. to C. of L.: Your letter 30th ultimo. I beg to inform you that two of these buoys were shipped on November 2 last along with the No. 7 valveless buoy to T. L. Willson (per copy letter inclosed). The other No. 5 type buoy was shipped to Thames river and is still there (stamped file and return, J.F.F.)

*Halifax will endeavour to utilize discarded Scout buoys.*

March 27.—Halifax agent to Deputy: In partial reply to yours 21st, I beg to say when the buoys are received and cared for we will endeavour to utilize them for some of the many opportunities that our rivers, bays and coast shoals present. Awaiting these buoys and the sealed ball bell attachments.

*St. John agent complains of inattention to his request.*

April 2.—St. John agent to Deputy: Reverting to my letter January 14 last asking to be provided with three No. 11 gas buoys for Split Rock, off South Wolf Island, and the other for a spare buoy, and your reply of February 1 informing me that the matter would be laid before the L.H. Board, I have not received any further information on the subject up to this date (stamped, refer to C. of L.)

*Have no No. 6 buoys, but have three No. 8 with purifiers in lantern supports.—Should have one No. 8½ as spare buoy.—A combined gas and bell buoy should be sent to St. John to replace No. 519.*

April 1.—C. A. Hutchins (approved by Parsons, agent); Your letter 25th ultimo, I beg to report that on 8th ultimo we sent to Ottawa two No. 6 gas buoys in accordance



7-8 EDWARD VII., A. 1908

with previous instructions. We have no more on hand. We have on hand at this agency two No. 8 gas buoys in the dockyard—Nos. 506 and 8 and one No. 8 at present in St. John—No. 519 to be replaced off the Avon river, as soon as the ice disappears. Those three buoys have the purifiers in the lantern support. The two No. 6 already returned were brought in from the Middle Ground and Neverfail, Halifax harbour, having been replaced by No. 8½ buoys. We should have at least one No 8½ buoy on hand as spare to relieve Middle Ground and Neverfail. I beg to ask if we shall send these No. 8 buys, 506-8 and 519 to have purifiers fitted in heads of buoys. A combined gas and bell buoy should be sent to St. John to replace No. 519 for Avon river. This buoy is attended to by the *Lansdowne* from St. John.

*New power derrick scow for B.C.—Want a report on what boats are available for chartering meanwhile.*

March 20.—Deputy to Victoria agent: Your letter, 6th, with reference to lack of facilities for handling aids to navigation in your agency, I have to advise you that plans are being prepared and tenders will be called for the construction of a power derrick scow for B.C. waters. While it may take some time for the construction of this scow you are directed to forward to me a report indicating what boats are available and may be chartered for the purpose of placing gas buoys and other aids to navigation that may be forwarded to you. The department recognizes that the *Quadra* is unable to overtake the work as it stands now in B.C., and pending the furnishing of permanent appliances it is necessary that other steps be taken. Your early attention to this is requested. (Initd., J.F.F.)

*Purifier felts wanted for Halifax.*

April 15.—C. A. Hutchins to Halifax agent: Will you please order from Ottawa for immediate delivery one dozen purifier felts for No. 11 gas buoys—*i.e.*, one dozen tops and one dozen bottoms. (Letter sent, I.M.S. Co., 22-4-07.)

*Freight on buoys.*

April 22.—W. Thomson, freight agent G.T.R., Ottawa, to C of L.: I attach dup. accounts for four cars of buoys delivered to the I.M.S. Co. You advised that you would pay freight charges on these cars. Please let me have cheque by return and oblige.

*Charlottetown notified by I.M.S. Co. of shipment of three No. 8½ buoys.*

April 26.—Charlottetown agent to deputy, telegram I.M.S. Co., date 23rd inst. notifies me of the shipment three gas buoys No. 8½—one for Miscouche shoal, Indian rocks and Pt. Prim. What about buoy instructed get from Pt. Prim which I have asked agent to send Pictou. (Telegram sent, A.O.C. 27-4-07.)

*No. 9 Lighted Whistling buoy for Pt. Prim.*

April 27.—Deputy replies: The agent at Halifax received instructions to supply No. 9 lighted whistling buoy complete for Point Prim. You will correspond with him.

*Quotation wanted for bell attachment to Scout buoy.*

April 30.—C. of L. to asst. C. of L.: I have to request you to furnish me with a full report as to the conditions obtaining at the mouth of the river Thames, and advise if there is sufficient water to replace the No. 5 buoy now in service by a No. 8½. I propose shortly to visit this locality, but in the interval require the report referred to above.

*Quotation wanted for bell attachment to Scout buoy.*

May 6.—Deputy to I.M.S. Co. Be good enough to quote bell attachment for Scout type gas buoys which have been withdrawn from the service, and which are to be converted into bell buoys for the maritime provinces. (Quotes \$474 each.)



## SESSIONAL PAPER No. 29a

*Arrange for bell apparatus to be used with discarded Scout buoys.*

May 7, 1907.—I.M.S. Co. to Deputy: Your inquiry of 6th received *re* bell attachment for Scout type of gas buoy. We can supply our patent sealed ball type of bell apparatus for these buoys with 4-inch diameter hard steel balls and 200 lbs. bronze bells complete, including the required pedestals for the heads of the buoys, for the price of \$474 each. F. O. B., Ottawa. We have one of these apparatus ready which we could ship you immediately on receipt of the order. (Written across upper left corner: 'I recommend that one bell attachment be purchased and tested first at Prescott, and later at Halifax. Cost \$474 plus freight, J. F. F., 7-5-07.) (Approved, F. G. Attachment ordered to be shipped to Prescott, J. F. F., 10-5-07. Letter to Prescott, 10-5-07. J. F. F.)

*Deputy now inquires about St. John Buoys, instead doing what agent wanted.—  
(Notice the delays.)*

May 8, 1907.—Deputy to St. John agent: Your letter 2nd April referring to your former letter 14th January, asking for three No. 11 gas buoys, I have to request you to be good enough to forward to me a list of the gas buoys, which have been sent to you for the Bay of Fundy, and the positions in which these buoys have been placed, together with any recommendations which you may have for additional automatic buoys for your agency.

*Depth of water at mouth of Thames river—14 feet No. 8½ buoys draws 9 feet.*

May 3, 1907.—Asst. C. of L. to C. of L.: Your letter 30 ult.: 'From the report of Fitzpatrick when this buoy was first placed he states there is 14 feet water on both sides of the buoy for 200 feet. I observe also that in draft notice to mariners which I sent on 23rd July, 1906 (copy inclosed), the draft of water is also given as 14 feet. Consequently a No. 8½ buoy will be quite suitable for this depth of water. Although with a draft of 9 feet there will not be very much to spare. (See letter, 7th May, J. F. F., 10-5-07.)

*Place No. 8½ buoy and send No 5 to I. M. S. Co., Ottawa.*

May 7, 1907.—C. of L. to Asst. C. of L.: I have to instruct you to replace the No. 5 gas buoy at River Thames by a No. 8½ gas buoy, and have the No. 5 buoy shipped to the I. M. S. Co., Ottawa: Please advise me when this is carried out and no draft notice to mariners will be required.

*No number 8½ available.*

May 8, 1907.—Assistant C. of L. to C. of L.: Your letter 7th received, and your instructions will be duly attended to. I may state, however, that there is no No. 8½ buoy available at the present moment.

*Use one from Montreal-Kingston division.*

May 10, 1907.—C. of L. to Assistant C. of L.: Your letter 8th. I have to instruct you to utilize one of the No. 8½ gas buoys for the Thames river which were intended for the Montreal-Kingston division, and replace the same by a shallow draft spar gas buoy, compression type.

Noble replies 13th May and says your instructions will be carried out as early as possible.

*Ball attachment for Scout Buoy to be tested.*

May 10, '07.—C. of L. to Assistant C. of L.: Have to advise you that a ball attachment for 'Scout' buoys has been ordered from the I. M. S. Co., to be shipped to the Dom. L. H. Depot, Prescott. I have to request you to have this tested, and send a



7-8 EDWARD VII., A. 1908

report to the department. (This letter also acknowledged 13th May, and will be duly attended to.)

*Tribute of efficiency of automatic gas buoys in B.C., by 2nd officer, C.P.R. steamer 'Tartan.'*

May 11, 1907.—T. L. Willson submits a letter of the 2nd officer of the R. M. S. *Tartan*, C.P.R. steamer, showing his appreciation of the self-regulating acetylene gas buoys, &c. This was crossed 'Should the Minister see this? J. F. F.' and 'The Minister has seen it, C. S.' This letter was addressed to the Willson Carbide Co., of St. Catherines, and referred to Willson, Ottawa.

*Buoy supplies for Quebec.*

May 11, 1907.—I. M. S. Co. to Deputy: As instructed your letter 19th we have shipped to J. U. G, Quebec, 12 cans of acetylene purifier; 12 complete sets of rubber gaskets for No. 7 gas buoys and 12 complete sets for No. 8½ gas buoys.

*Buoy supplies for Halifax.*

May 13, 1907.—Deputy to I. M. S. Co.: Ship to agent this department, Halifax, 24 gaskets for valve at lower end of gas buoys, 24 gaskets for purifier, 24 gaskets for carbide door, 50 ⅜-inch brass split cotter pins for water valve. Shipment should be sent by express. (Shipped by express, 17th May. Account sent Halifax for certificate, 18-5-07, J. F. F.)

*Spare gas and bell buoy required for Halifax, cost \$3,750, No. 689.*

May 7, 1907.—Deputy to Gov. in Council wants authority to purchase from the I. M. S. Co., 1 combined gas and bell buoy to be held at Halifax as a spare buoy, as the one previously provided for this purpose has been placed at the mouth of La-Have river, as it is necessary that at least one buoy of this class be held in reserve.—Shipped 21st May.

*Station purifier wanted.*

May 15, 1907.—Deputy to I. M. S. Co.: Please quote price for one station purifier similar to the two previously furnished by you and shipped to Prescott.

*Only three Pintsch Buoys now in service—Want them abandoned.*

May 15, 1907.—Memorandum of 12th April again submitted (by J. F. F.), which is as follows: The only Pintsch gas buoys which now remain in the service of this department are three gas and bell buoys in the Quebec agency, viz., at Barrett Ledge, Channel Patch and Beaujeu Bank. For these three buoys and the gas beacon on Beaujeu Bank pier the department is compelled to keep up a Pintsch gas plant at Quebec. Relative to the gas buoy service the policy of the department has been consistent in the past—to replace Pintsch gas buoys by acetylene lighted buoys for various reasons which have been set out in the last three annual reports of the department. The replacing of the Beaujeu bank beacon by a suitable light will relieve the department of the expense of maintaining the Pintsch gas plant at the Quebec agency.

*One No. 8½ gas buoy for Sturgeon Bank, B.C.—\$3,000.*

May 14, 1907.—Minister to Governor in Council: 'Undersigned recommends he be authorized to procure from I. M. S. Co., one No. 8½ C gas buoy at a cost of \$3,000 to be placed at the elbow of Sturgeon Bank, B.C. (Initialled J. F. F.)

I. M. S. Co. instructed to ship this buoy only on 21st June. It was shipped on 26th June.

*One station purifier for gas and derrick scow for Parry Sound.*

May 20, 1907.—I. M. S. Co. to Deputy: Your letter 15th. Will supply one station purifier for acetylene gas similar to the two previously furnished by us for \$500 f.o.b. cars, Ottawa. (Endorsed. This is required at once for gas and derrick scow



## SESSIONAL PAPER No. 29a

building for Parry Sound. Cost, \$500. 23-5-07. Approved F. G. Ordered 8 June, J. F. F.)

This purifier was not shipped until 30th October. (See file at that date.)

*I. M. S. Co.'s report re testing of their Pintsch gas lanterns.*

May 20.—Commissioner of Lights to Assistant Commissioner of Lights, Prescott: I inclose for your information copy of a report received from the I. M. S. Co. re testing of their Pintsch gas lanterns.

Report missing.

*Supt. of Lights reports on towers of No. 11 gas buoys.*

May 20.—Commissioner of Lights to I. M. S. Co.: I inclose for your information copy of a report received from the superintendent of lights, Halifax, on the towers for the No. 11 gas buoys.

Report missing.

*Gas buoys received at New Brunswick agency.*

May 23.—Gas buoys received at N. B. agency:

Type No.	Serial No.	Where placed.	When placed.	Description.
11	572	Old Proprietor.....	21 Apl, '07....	Fixed white gas and whistling.
11	5	Broke adrift from Old Proprietor. Ashore at Tusket Isld.		
11	3	North Wolf. ....	30 Jany, '07..	Occulting white gas and whistling.
11	664	Point Lepreau.....	9 May, '07.....	Occulting white gas and whistling.
11	3	Anchored in Carleton to be placed N. W. Brier Island.		
11½	589	Anchored in Carleton to be placed S. W. Brier Island, spare buoy, 11th Oct. '07.		
9½	698	1 mile off Partridge Isld.	11 May, '07.....	Occulting white gas and whistling.
7	519	Foul ground .....	22 Dec., '07 .....	Occulting white gas and whistling.
7	5	Avon River .....	16 Apl, '07.....	Occulting white gas and whistling.
8½	520	Gas and bell, spare buoy at ballast wharf St. John N. B., spare buoy.		
8	674	No. 9 spare buoy at ballast wharf, St. John, N.B. spare buoy.		

*Miramichi River Service.*

Three No. 6 buoys shipped Ottawa, replaced by type No. 8.

No. 8 655 At Fairway, 17 May, '07, occulting white.

8 6 At Dredge, 17 May, '07, occulting white.

8 2 Spare buoy at Chatham, N.B.

*Restigouche River Service.*

Six No. 6 buoys shipped Ottawa, replaced by type No. 8.

No. 8 Fullerton's Bar.

8 Point La Limb.

8 Point Le Garde.

8 Oak Point.

8 Traverse.

8 Spare buoy at Campbellton, N.B.

8 To be placed Zephyr Rock, off Pt. Duchene, N.B. This buoy is in Charlottetown, P.E.I.



7-8 EDWARD VII., A. 1908

*T. McAvity & Sons, St. John, N.B., after business with the I. M. S. Co.*

June 1, 1907.—T. McAvity & Sons, St. John, N.B., to Minister: The Willson Gas Buoy Company, who supply a large number of gas buoys to your department, use a considerable number of 10" and 12" whistles (steam) which are of American make, and imported from Cincinnati; also a number of bells, which are imported from Troy, N.Y. We would ask you if you would kindly drop them a line requesting them to merely give us the preference on these two items, viz., whistles and bells. We will guarantee to give them equally as good articles in every respect. By doing this you will confer a favour on yours truly, T. McA. & Sons.

*Carload of No. 5 gas buoys to be returned to Prescott.*

June 19.—Commissioner of Lights to I. M. S. Co.: Have to request you to ship immediately to the D.L.H. Depot, Prescott, one carload of the No. 5 gas buoys which were sent to Ottawa to have the tubes lengthened and new purifying head attached.

Specifications on file here for No. 7 automatic gas buoy; also additional specifications required for No. 9.

*Acetylene gas purifier sent to Victoria, evidently without being ordered.*

May 31.—Victoria Agent to Deputy: 'I inclose herewith certified invoices for the following:—20 cans acetylene gas purifier containing 1,687 lbs., 20 cans for above, 25 top felts for purifiers, 25 bottom ditto, received from I. M. S. Co. (Accounts certified and forwarded for payment. J. F. F.)

*Circular to all agencies showing types and numbers of buoys shipped them.*

June 7.—Deputy (per C. S.) to all 6 Agencies of Department: 'I am sending to you, under separate cover, for your information, a blue print, sheet No. 769, showing the various types of aut. gas buoys, together with serial numbers of the same, which have been shipped to various agencies by this department. (Initialled J. F. F.)

*No. 9½ imported type now furnished by Department.*

June 10.—Assistant Commissioner of Lights, Prescott, to Deputy: Acknowledging receipt of your letter 7th inst., in which you inform me that you are sending, under separate cover, blue print, sheet No. 1001, giving the governing dimensions of the latest type No. 9½ aut. gas and whistling buoy which is provided by this department, and which carries an adjustment for submarine bell. (Initialled J. F. F.)

June 14.—Similar letter from Victoria agent, dated June 14.

June 11.—Assistant Commissioner of Lights to J. F. F. Acknowledging letter, June 10, advising shipment carload of No. 5 buoys which were sent to Ottawa to have their tubes lengthened and new purifying heads attached.

*One dozen bronze bolts shipped to each agency of department, evidently without being asked for.*

June 11.—C. S. for Deputy: Orders I. M. S. Co. to ship the following:—1 doz. bronze stud bolts for carbide doors, Nos. 8½, 9½ and 11 gas buoys, to the following agents of this department:—Victoria, B.C.; Parry Sound, Prescott, Quebec, Sorel, Charlottetown, P.E.I.; St. John, N.B.; Halifax, N.S.; accounts for same to be rendered to agents. (Initialled J. F. F.) Shipped June 18.

*Communication with Trinity House, London, as to the department's experience with automatic low-pressure acetylene gas buoys.*

June 13.—Deputy to Secretary, Trinity House, London: There are at present in Canadian waters 201 automatic low-pressure acetylene gas buoys, which have been



## SESSIONAL PAPER No. 29a

obtained for this department from the I. M. S. Co., of Ottawa. The following table gives the number of each type of buoy referred to above, together with the value of the same.

		Av.
143 standard gas buoys.. . . . .	\$405,000	\$ 2,832
8 No. 8½ gas buoys, with bells... . . . .	30,000	3,750
46 gas and whistling buoys.. . . . .	347,000	7,543
3 No. 11 gas and whistling buoys, with bell... . .	28,650	9,550
1 No. 14 gas and whistling buoy.. . . . .	15,000	15,000
<hr/>		
\$825,650		

In addition to the above, the department has in service 18 aut. low pressure gas beacons, which operate on the same principle as the gas buoys, viz.: 1 No. 7 beacon, which carries a charge of 1,000 lbs. carbide, and 17 No. 7½ beacons, which carry charges of 1,500 lbs. each and cost the Dominion \$1,500 each, F.O.B. Ottawa.

*Information about Automatic Gas Buoys in the Canadian Service given to Trinity House, London.*

These are in use on the Pacific coast. The No. 7½ gas beacons and all the gas buoys referred to above, are furnished to the department at the cost mentioned, exclusive of lanterns. The bell attachment for the buoys is of a special type. The bell is struck by a steel ball rolling in a tube the outer end of which is closed and the inner end covered by a corrugated bronze diaphragm. By this means the rolling ball is not affected by atmospheric conditions. The experience of this department shows that the lighted whistling buoys which have been supplied by the I. M. S. Co. are superior to the Courtenay whistling buoys heretofore in service, inasmuch as the area of the whistling tubes is greater. This department has had in its service compression gas buoys, using both Pintsch and acetylene gas. The Pintsch gas buoys have been discarded by the department and the acetylene high pressure buoys are being replaced as rapidly as possible by automatic gas buoys of the type manufactured by the I. M. S. Co. I have pleasure in sending you under separate cover copies of the annual reports of this department for the years 1904-5 which contain certain information with reference to the gas buoy service of Canada.

*Test of 'Scout' Buoy Bell Attachment.*

June 18.—J. F. F. telegraphs to W. H. N., Prescott: 'Advise me when you will complete test of Scout type bell buoy. (Apparently no answer.)

*I. M. S. Co.'s Book of Instructions for Assembling and Charging Automatic Gas and Whistling Buoys.*

June 18.—Commissioner of Lights' circular to agencies: Victoria, Halifax, St. John, Parry Sound, Chatham, Montreal, Quebec, Prescott. 'Am sending you under separate cover a book of instructions issued by the I. M. S. Co., for assembling and charging automatic low pressure gas buoys. I desire to call your special attention to a paragraph on page 5 as follows: 'Replace the carbide door with its rubber packing. The surface on which this packing rests must be perfectly clean. Be careful to screw the bolts down evenly, so as to avoid having the packing tighter on one side than on the other. The attention of the department has been directed to the necessity of having special attention paid to the paragraph mentioned above, inasmuch as two cases of stud bolts have been broken by screwing the carbide door down unevenly. Please see that the officers who are charged with the placing and maintaining of automatic gas buoys have this brought to their attention, and advise me when it has been done.



7-8 EDWARD VII., A. 1908

*Gas Buoy Shipped before Order in Council Providing for it was Obtained.*

June 21.—C. S. (for deputy) orders I. M. S. Co. to ship Gregory 1 Standard No. 8½ gas buoy for Fly Bank (initialled, J. F. F.)

On this file under date July 10 is the following:—Clerk P. C. On a memo. dated June 13, 1907, from the acting Minister of Marine and Fisheries, stating that representations have been made to him by the agent Marine and Fisheries, Quebec, that it is in the interests of navigation that a gas buoy be established on the eastern end of the Fly Bank. The minister therefore recommends that authority be given to him to procure a No. 8½ gas buoy from the I. M. S. Co., at a cost of \$3,000. The committee advise that the required authority be granted.

*3 No. 8½ Buoys for Quebec.*

June 21.—C. S. (for deputy) instructs I. M. S. Co. to ship to Gregory three No. 8½ gas and bell buoys for Barrett Ledge, Channel Patch and Beaujeu Bank (Shipped June 26. account certified and forwarded for payment, 28/6/07, J. F. F.).

*Sundry Expenses I. M. S. Co.*

June 22.—I. M. S. Co. to J. F. F., Commissioner of Lights: We inclose herewith invoices in triplicate for services and expenses of our Mr. Garry to Quebec in March and April and to Owen Sound and Parry Sound in May.

June 24.—Deputy to I. M. S. Co.: Department will not pass above expense bills without a voucher for hotel expenses.

*Tobin Bronze Stud Bolts received at Victoria.*

June 27.—Victoria agent to I. M. S. Co.: 'Please find attested receipt in triplicate for 1 doz. Tobin bronze stud bolts for carbide door of automatic gas buoy.

*Commissioner of Lights wants 10 No. 9½ Gas and Whistling Buoys sent to Victoria, B.C., nothing of the kind asked for.*

June 28.—Memorandum (by J. F. F.). In view of the increase of shipping and the necessity of additional aids to navigation in British Columbia waters, the undersigned has the honour to recommend that 10 No. 9½ lighted whistling buoys be procured from the I. M. S. Co. at a cost of \$5,000 each, and shipped by the department to the agent at Victoria, B.C. Signed, J. F. F. Initialled, W. T.

*I. M. S. Co. propose a Swap of Buoys, 2 No. 9½ for 1 No. 11 (the latter now at Prescott as a spare). Giving the Department much Trouble but no Compensation.*

June 28.—I. M. S. Co writes thus: We beg respectfully to ask your kind attention to the following matter, and we shall be very glad if you can see your way clear to accept our proposition. We have an inquiry from the government of Brazil for a No. 11 lighted whistling and bell buoy, which may require to be shipped almost immediately to Para, Brazil. Unfortunately we have no No. 11 buoys of this type in stock, and it would take us a few months to manufacture one. We understand that there is now at the Lighthouse Depot in Prescott one of these buoys which has been considered as a spare, and we would like to know if you would be good enough to allow us to have such buoy, and to let us replace it by two of our No. 9½ lighted whistling buoys. The price paid by your department to us for the said No. 11 buoy was \$9,550. Our price for the two No. 9½ buoys which we offer instead of the No. 11 would be \$10,000, so that there would only be a difference of \$450 to be paid to us, and you would get two buoys in exchange for one. Trusting that you will be able to meet our wishes in the matter, and thanking you in anticipation. (Endorsed on upper left corner. 'See memo. attached with draft report to council.' J. F. F.)



SESSIONAL PAPER No. 29a

*Department Evidently willing to make Swap, would even seem to be Anxious to do so.  
Memorandum for Deputy Minister—19 July.*

Attached herewith is a letter from the I. M. S. Co., requesting that they be allowed to take back the No. 11 lighted bell and whistling buoy shipped to this department as a spare buoy for the Parry Sound division furnishing the department in lieu thereof 2 No. 9½ lighted whistling buoys. The undersigned recommends that the necessary authority be procured by order in council, and if approved, a draft notice to council is attached. (Initialled J. F. F.) (In red ink 'Accountant to say if expenditure can be met. F.G.' 'Prepare O. C. F.G.')

*Two 8½ standard gas buoys for Detroit river, Amherstburg, \$6,000.*

June 21, 1907.—Acting minister to Gov. in Council: 'Representations have been made to the department as to the necessity of providing 2 buoys for the Limekiln crossing near Amherstburg, to be used during the progress of the dredging at that point. The channel referred to is one of the greatest importance and is used by all traffic bound up and down the Detroit river. The undersigned therefore requests that authority be granted to order 2 No. 8½ standard gas buoys from the I.M.S. Co. at a price of \$3,000 each. (Initialled J. F. F.) Above passed council 10th July.

*Auditor General asks for statement from each agency of all buoys received from T. L. Willson or the I.M.S. Co., and what disposition has been made of them.*

July 4, 1907.—A.G. to deputy: 'I wrote you some time ago asking for a statement from each of the agencies of the department, showing the number of gas buoys received from Mr. T. L. Willson and the disposition which had been made of them, but so far I have not received a reply. These statements I deem necessary to a proper audit of your expenditure in connection with the gas buoys purchased from Mr. Willson, and I shall be obliged if you will cause them to be sent me at your early convenience. Of course I shall expect now that the statements will include all gas buoys received up to March 31, 1907, whether from Mr. Willson or the I.M.S. Co. You will have noticed that the order in council recently passed authorizing the purchase of these buoys, assigns a particular location to each, so that in the absence of the information which the statement I ask for should supply, I am not in a position to report whether or not the directions of the Gov. Gen. in Council have been carried out.'

*Statement being prepared.*

July 9.—C.S. (for deputy) writes to the A.G. that the statement asked for by letter of 4th July is being prepared.

*I.M.S. Co. asked for cost of explosive bell for gas beacon decided on for Helen Point Active Pass.*

July 5, 1907.—At the last meeting of the L. H. Board, and after a personal inspection by the minister and several of the members thereof, a recommendation was made which has since been approved, that a gas beacon with explosive bell be provided for Helen Point Active Pass. I may state that the department has before it no official information from your firm as to the cost of the explosive bell referred to, over and above the cost of the gas beacon. Please be good enough to let me have this information.

*Ten No. 9½ buoys for British Columbia—\$50,000.*

July 4, 1907.—Acting Minister M. & F. to Gov. in Council: 'In view of the increasing trade in B. C. waters and the necessity of provision being made for further aids to navigation, the undersigned has the honour to recommend that he be authorized to procure from the I.M.S. Co. 10 No. 9½ lighted whistling buoys at a cost of



7-8 EDWARD VII., A. 1908

\$5,000 each. (Initialled J.F.F. per W.H.N.).' (Above recommendation passed council 10th July).

*One Standard gas and bell buoy for Queen Charlotte Island—\$3,750.*

July 4, 1907.—Acting minister M. & F. to Gov. in Council asking authority to procure from I.S.M. Co. 1 standard gas buoy for Skidegate Harbour, Lawn Hill, Queen Charlotte Island, at a cost of \$3,750. The above-mentioned aid to navigation has been recommended by the L. H. Board of Canada.

(Above recommendation passed council 10th July).

*Blue prints for No. 9½ buoys to be sent to Victoria.*

July 19, 1907.—J. B. H. for deputy to I.M.S. Co.: 'I have to request you to furnish Capt. J. Gaudin, agent M. & F. Dept., Victoria, with 3 blue prints giving the weight and governing dimensions of No. 9½ gas buoys. (Initialled J.F.F.)

*One No. 11 auto. gas and whistling buoy sent from Prescott to I.M.S. Co., No. 586.*

July 19, 1907.—Asst. C. of L., Prescott, to I.M.S. Co.: 'I have sent you to-day in G.T. flat car to your address, charges collect, one automatic gas and whistling buoy No. 11 type, serial No. 586, without superstructure, one box wrenches and one whistle. (Stamped file; no action.—W.H.N.).

*Victoria agent advised of ten No. 9½ buoys to be sent him, with blue prints.—Lanterns to go forward in due course.*

July 19, 1907.—J. B. H. for deputy to agent M. & F., Victoria, B.C.: Instructions have been given the I.M.S. Co. to ship to you 10 No. 9½ lighted whistling buoys for B. C. waters. I have to instruct you to forward to me, after consultation with Capt. Troup, a list of the points where these buoys are most urgently required. The I.M.S. Co. has been instructed to forward to you a blue print giving the governing dimensions of the buoys referred to. Lanterns for these buoys will be forwarded to you in due course. (Initialled J.F.F.).'

(Five of these shipped July 24th, 708-712, and five July 26th, 713-717.

*Proposed swap and explanations regarding same submitted to Privy Council.*

July 29, 1907.—Memo. (by J.F.F.) acting minister M. & F. to Gov. Genl.: 'The undersigned has the honour to report that the department purchased from the I.M.S. Co. 1 No. 11 lighted whistling and bell buoy as a spare buoy for the Georgian Bay district, at a cost of \$9,550; that the buoy referred to was shipped to the L. H. Depot at Prescott to be conveyed to the Georgian Bay by the gas and derrick scow under construction at Prescott, and intended for the Parry Sound district. Representations have been made to the undersigned by the I.M.S. Co. that they require for export 1 No. 11 lighted bell and whistling buoy, and ask that the department return to them the buoy referred to above and accept in lieu thereof two No. 9½ lighted whistling buoys which cost \$5,000 each. It has been reported to the undersigned that the No. 9½ type lighted whistling buoy was not available at the time that the No. 11 buoy was purchased by the department, and that the 9½ type will meet all the requirements of the department. The undersigned has the honour to request that he be authorized to make the exchange referred to above and to pay the difference in price, viz., \$450.

*Swap approved by Council.*

August 1, 1907.—The above was approved by the Privy Council.



## SESSIONAL PAPER No. 29a

*Victoria agent consults Captain Troup about placing buoys.*

July 26.—Victoria agent to Deputy, advising that he was in communication with Capt. Troup with reference to the placing of these buoys where they are most urgently required. These are the ten No. 9½ buoys.

*Accounts for buoys coming in from I. M. S. Co., giving no information as to where they were used.*

July 30, 1907.—A. G. T., Assistant Accountant to J. F. F., D. L. II. Depot, Prescott: I am putting through to-day some accounts received from the I. M. S. Co. amounting to a large sum, and as we have no particulars as to the places the buoys are being sent to, we are obliged to charge the whole to general account. As this is not absolutely satisfactory I have to request you to forward to me at your earliest convenience a list of the various places for which these buoys were purchased so that we may distribute the charge in our books.

*Victoria Agent in communication with Captain Troup about placing buoys.*

July 26, 1907.—Victoria Agent to Deputy. Your letter 19th advising 10 No. 9½ buoys, also to forward me a blue print giving plans and dimensions of these buoys. I am in communication with Captain Troup with reference to the placing of these buoys where they are most urgently required.

*Captain Troup wants to hear from Captains in Coasting Trade before deciding to place buoys—No additional buoys to be sent British Columbia meantime—Wire best arrangements you can make for handling these buoys.*

July 30, 1907.—Victoria Agent to Deputy: I beg to inform you that Captain Troup has been away on a trip to Alaska, on board the C.P.R. steamer *Princess Royal*, returning yesterday. He leaves for Montreal to-morrow, and requests that the question of placing these buoys be left in abeyance until his return in about ten days, in order that he may obtain a report from the captains engaged in the coasting trade. I beg to acknowledge your telegram of this date: 'No additional buoys beyond the ten lighted whistling buoys shipped you, will be forwarded to B.C. until further arrangements made for additional facilities. Wire best arrangements you can make to charter suitable tug to place number lighted whistling buoys and to tow scow. If more assistance than tug required can you charter any suitable steam barges for the outside work.' The I. M. S. Co. has forwarded me three drawings governing the dimensions of the 9½ lighted and whistling buoys. (Stamped—Refer to C. of L., 7th August, 1907.)

August 7, 1907.—Department to I M. S. Co.: Labour and material loading, one No. 11 buoy, \$34.68.

*Deputy calls Agent's attention to necessity of keeping sufficient number of spare buoys.*

August 8, 1907.—Deputy to Victoria Agent: Your letter 30th ult. in which you advise me that you wish to await Captain Troup's return before sending to me a list of the points where the ten lighted whistling buoys should be placed. I beg to call your attention to the necessity of your keeping a sufficient number of these for spare buoys. Please be good enough to let me have the list referred to at the earliest possible moment. Please note also that I will require a report from you as to the general facilities which you may need for placing and maintaining the new aids to navigation supplied to your agency. The report should be clear and any recommendations made should be specific.

(Practically an invitation to order new requirements and to be decided about it.)



7-8 EDWARD VII., A. 1908

*I. M. S. Co. notified that proposed exchange of buoys has been authorized.*

August 13, 1907.—Deputy to I. M. S. Co.: I have to acknowledge receipt of your letter of 28th June *re* exchanging one No. 11 gas buoy, for you giving two No. 9½, difference of \$450 to be paid by the government. In reply I beg to inform you that authority is given to return to you the No. 11 lighted whistling and bell buoy, and I have to instruct you to ship to the L. H. Depot, at Prescott, for transmission to the Parry Sound Depot, two 9½ lighted whistling buoys, and credit against the account the price paid by the department to you for the No. 11 lighted whistling and bell buoy.

*Freight on buoys.*

August 16, 1907.—Wm. Thomson, Freight Agent, G.T.R. to Deputy: On 18th July we received from Chatham, Ont., one gas buoy delivered to the I. M. S. Co., freight charges on which were \$101. I. M. S. Co. inform me that these charges are payable by you. Will you kindly let me have your cheque at your earliest convenience?

*Two No. 9½ buoys sent to Prescott.—(Who paid the freight?)*

August 17, 1907.—I. M. S. Co. to Deputy: 'As directed by you under date of 13th August we have shipped by G.T.R. to W. H. N., Prescott, two No. 9½ aut. gas and whistling buoys, Nos. 718 and 9 in exchange for the No. 11 aut. gas and whistling buoys taken over from your department. Inclosed B. L. invoice and credit, covering the above shipment. (File and return, J. F. F., 19-8-07. Accounts sent Prescott, 10-9-07.)

*About spare buoys in British Columbia: one No. 11, four No. 9½, one gas buoy, one gas and bell buoy.*

August 17, 1907.—Victoria Agent to Deputy: Yours 8th inst. calling my attention to the necessity of keeping a sufficient number of buoys for spare ones, and in reply beg to inform you that after the Swiftsure Bank and the Sand Heads buoys have been installed we shall have one spare No. 11 buoy in readiness for relief. We are only placing six of the No. 9½ and will have four to spare. We have also one each to spare of the gas and combined gas and bell buoys. (Stamped file—No action, 3-9-07, J. F. F.)

*Deputy wants to know when the two 9½ buoys for Parry Sound will reach their destination.*

August 19, 1907.—Deputy to J. F. F., Prescott: 'With reference to the order in council of 1st inst. approving of the purchase of two buoys for Parry Sound Depot, I am to request you to inform me when you expect that these buoys will reach destination?'

*Exchanged buoys have now to be shipped by rail to Parry Sound—Expense no object—The Commissioner of Lights suggesting this if required—(This by the officer chiefly responsible for the whole thing)—Shipped 17th August.*

August 21, 1907.—J. F. F., Prescott to Deputy: Your letter 19th inst., I beg to state that it was the intention to send these buoys to Parry Sound on the gas and derrick scow now under construction at Prescott. I returned from Montreal yesterday after having seen the contractor for the machinery and derrick, and I find that so little progress has been made that it will be late in the fall before the scow can reach the Georgian Bay. If the delivery of the buoys is required before this I would recommend that the cars be not unloaded at Prescott, but re-routed to Depot Harbour. (Written across—send by freight, F. G.)



## SESSIONAL PAPER No. 29a

*Buoys to go by freight, too late for re-routing.*

August 28, 1907.—Deputy to C. of L., Prescott: Your letter 21st. 'I have to inform you that it is considered desirable that these buoys be sent by freight. I understand that Mr. Noble has telephoned you to this effect.—(Initialled W. H. N.)

*All No. 5 buoys now changed, except five and one No. 6.*

September 12, 1907.—I. M. S. Co. to J. F. F., C. of L.: As instructed by you, 1st August, we have finally shipped to you all the gas buoys which you had sent us for alterations, including the No. 7 valveless, to which we had to fit a new lantern support, owing to the original not being returned to us with the buoy. We note that you have not yet returned to us for alteration five of the type No. 5 buoys, serial numbers 505, 530, 1, 2, 4 and also one No. 6 buoy, serial number 550. As these latter buoys were originally shipped to Prescott we presume that these are the buoys which are still at Parry Sound.

September 25, 1907.—C. of L. to I. M. S. Co.: Your letter 12th: In reply I have to advise you that these buoys were left out during the winter at the Parry Sound ship channel, and I think that they have been recovered with the exception of one. Owing to the department's lack of facilities at this point it has not been possible to lift out these buoys and ship them to you, but this will be attended to at the earliest possible moment.

*G.T.R. account for Freight not paid yet.*

September 25, 1907.—Memorandum for accountant (by J. F. F.): This account (evidently referring to G.T.R. account for freight on buoy from Chatham referred to above), dated July 18, has been left on file, although the file was referred to you. The account is certified and should be paid to G.T.R.

*Almost without facilities for handling new Aids to Navigation in B.C.*

September 25, 1907.—To W. Kearns, A.G.'s office: I have your note 24th inst. The list promised you is nearly completed. We are almost without any facilities at Victoria for handling new aids to navigation, but they are being attended to with the least possible delay, and boats have been chartered for this purpose. Plans have been prepared for the new buoy steamers, and I expect the coming session will see sufficient provision made for this and other services. I have so far received excellent reports relative to both the gas buoys and beacons.

*I. M. S. Co. asked for complete list of all buoys and beacons supplied and where shipped to.*

September 25, 1907.—Deputy to I. M. S. Co.: I desire to call your attention to the request made some time ago to furnish this department with a complete list of all gas buoys and beacons supplied to it, together with the points to which they were sent to. Kindly give this matter your immediate attention. (Initialled, J.F.F.)

*All freight on buoys to be prepaid.*

September 26, 1907.—Memorandum (J. F. F.) Owing to the difficulty experienced by the agents of the department in the various provinces in connection with the payment of heavy freight charges on gas buoys shipped from Ottawa, the undersigned recommends that the necessary steps be taken to prepay all freight charges by the department at Ottawa, before the material leaves for its destination. (Approved. F. G.—See letter to I. M. S. Co. on this file, J. F. F. 7-10-07.)

*11 x 14½ ft. buoy, Blonde Rock, Halifax Harbour, \$15,000.*

September 26, 1907.—Deputy to I. S. M. Co.: Your letter, 25th, advising shipment 11 x 14½ L. S. type gas and whistling buoy, serial No. 720, for Blonde Rock, N.S.



7-8 EDWARD VII., A. 1908

and inclosing invoice in triplicate and duplicate B L. This invoice has been forwarded to this department at Halifax for the necessary certificate.

*No. 8½ C. Buoys Manner of mooring—Evidently promulgated for the first time.*

September 27, 1907.—C. of L. to all agents: I inclose herewith a blue print showing the proper way to moor the No. 8½ C. automatic gas buoys. Hereafter all moorings put out are to conform in all respects to the dimensions shown on the print.

*I. M. S. Co.'s statement of buoys and beacons furnished department.*

October 2, 1907.—I. M. S. Co. (J. Bain, G. M.) to deputy: Your letter, 26th ultimo. We inclose herewith the required statement which we trust will be satisfactory for your purpose. (Copy sent Mr. Kearns, Audit Office, 7-10-07, J. F. F.) (See page 231, MS. page 24b.)

*Plan of mooring No. 8½ C. buoys at Halifax.*

October 2, 1907.—Parsons, agent, Hal., to C. of L.: Your favour 27th ult., duly to hand with blue print showing how our No. 8½ C. gas buoys should be moored. We have used just such moorings as here patterned for some years. We are not troubled with the bridle giving way. The links or shackles break apart by the continual wear of ocean setting our buoys adrift. Since using government test chains, the breaking of our moorings has given no less trouble. (Stamped file, no action, J. F. F.)

*Department wants full particulars of all buoys re-shipped from the various agencies.*

October 9, 1907.—Deputy to all agencies: With further reference to circular letter, 7th inst., &c. As you are aware from time to time instructions have been received from the department to ship to other agencies certain of these gas buoys. I have to request you to check over the list and send to me a statement giving the serial number and type of the different buoys which have been sent out of your agency, under instructions from the department, giving at the same time the agency to which they were sent.

*Victoria wants further instructions as to mooring buoys.*

October 3, 1907.—Victoria agent to C. of L.: Your letter 27th ult., as to correct way of mooring No. 8½ C. gas buoys. Up to the present we have not used any wire rope in mooring these buoys and request information as to whether the wire rope is to be in addition to the two or 2½ lengths of chain as the case may be. (Marked file and return, October 8, '07, J. F. F.)

*Spare purifier recommended for Prescott.*

October 14, 1907.—Memorandum: The undersigned begs to recommend that authority be given to procure from the I. M. S. Co. one station purifier for spare at an estimated cost of \$500, respectfully submitted, J. F. F. (Stamped file and return October 23, '07, J. F. F., and in red ink 'This spare purifier would complete two sets of compressors, and in case of accident or fire I recommend this. The vote can also meet this. F. G., 22, 10, '07.)

*Buoys at Halifax agency—in service and in store.*

October 16, 1907.—Hal. to Deputy, saying they have at their agency: 20 No. 11 gas and whistling buoys on service, 3 No. 9 gas and whistling, 3 No. 8½ gas and bell, 2 No. 8½ gas only, 1 No. 7½ gas and bell, 1 No. 8 gas only. In the dockyard they have 7 No. 11 gas and whistling (one without lantern support), 3 No. 9 gas and whistling, 4 No. 8½ gas only, 1 No. 7 gas and bell, 2 No. 7 gas only. The above No. 11 buoys now at dockyard will be assigned the following places, replacing No. 9 and Courtenay buoys—Shelburne, Brazil Rock (now No. 9, g. & w.), Little Hope (now No. 9, g. & w.), Pubnico, S. W. Ledge, Cape Sable.



## SESSIONAL PAPER No. 29a

(In December.—Steamer *Kildonan* wrecked on Brazil Rock. Had the buoy been changed in the meantime, or was it being made and leaving the rock unmarked for a period during which the wreck took place?)

October 16, 1907.—Halifax to deputy: The following No. 9 type gas and whistling buoys No. 538, 542 and 545 have been sent out of this agency under your instructions to Charlottetown.

*No. 9 buoy—No. 546 gone adrift from Blonde Rock, October 1, 1906.*

October 1, 1906.—Buoy No. 546, No. 9, placed at Blonde Rock, went adrift about October 1, 1906, and has not been recovered.

October 22, 1907.—J. F. F. to U. P. Boucher, Montreal (telegram): Wire me total number of gas buoys in service at this date in your agency. Required for annual report. (Ans. 57, my letter 21st inst. gives full details.)

October 22.—J. F. F. to asst. C. of L., Prescott: Similar telegram. (Ans. A. Boyle, 36 aut., 3 compression gas buoys, M-K div.)

October 23, 1907.—J. F. F. to Boucher (telegram): Of the 57 gas buoys in service now, how many are automatic? (Ans. 11.)

October 24, 1907.—I. M. S. Co. send in account for No. 8½ C. bell buoy lantern support, \$84.

*Buoy for Beaujeu Bank, \$3,750.*

October 29, 1907.—Deputy to I. M. S. Co.: Instruct you to ship to Gregory, Que., 1 No. 8½ gas and bell buoy for Beaujeu Bank (Authorized, October 25.)

*Extra station purifier for Prescott.*

October 29, 1907.—Deputy to I. M. S. Co.: Instruct you to ship to D. L. H. depot, Prescott, 1 station purifier similar to those supplied by you for this department at your price, \$500. (Initialled, J. F. F.)

October 29, 1907.—Deputy to asst. C. of L., Prescott: Advises above. This purifier will be used together with the spare gas plant available at Prescott in case of a break down on the ship channel between Montreal and Kingston, or at Parry Sound.

October 7, 1907.—J. F. F. writes to Kearns, of the Audit Office, inclosing list furnished by the I. M. S. Co. of all gas buoys and beacons furnished the department during the years 1904, 5 and 6, and up to March 31, 1907, and saying he is having prepared a more complete one to indicate the serial numbers, types, &c., whether in service or spare. This should go to him about the 20th inst.

October 7 and 9.—Circular letter of the deputy to all agents of the department, instructing them to prepare a complete list of all automatic acetylene gas buoys under their charge, giving the serial number, type and character of the buoys; whether lighted or lighted signal, position, and the number of buoys held at their agencies as spare, together with a list of the gas beacons sent to them, the position assigned to them, and whether they are in operation—if not, the probable time that they will be put in service. The list should be brought to 15th inst. (October, 1907).

October 10.—Statement (apparently by the department) giving the quantity of buoys, serial number, type, character, date of shipment, sent to the following agencies:—

July 10.—In consequence of a request from the Auditor General for the information, the following letter was sent from the department to the I. M. S. Co.: 'I have to request you to be good enough to furnish me with a list of all the gas buoys furnished either by T. L. Willson or by the I. M. S. Co. up to and including all buoys delivered and paid for in the fiscal year 1906-7, together with the points for which



7-8 EDWARD VII., A. 1908

these buoys were intended, if the same was indicated to you in the order.' (Acknowledged by I. M. S. Co., July 15.)

June 28.—Memo. by J. F. F. about necessity of additional aids to navigation in British Columbia waters, in which he recommends 10 No. 9½ lighted whistling buoys to be procured from the I. M. S. Co., \$5,000 each, and shipped by the department to the agent at Victoria, B.C.

July 19.—Deputy to I. M. S. Co.: I have to request you to furnish Captain Jas. Gaudin, agent of this department at Victoria, B.C., with 3 blue prints giving the weight and governing dimensions of the No. 9½ gas buoys.

July 19.—Assistant Commissioner of Lights, Prescott, to I. M. S. Co.: I have sent you to-day in G.T. flat car, chgs. collect to your address, 1 aut. gas and whistling buoy, No. 11 type, serial 586, without superstructure, one box wrenches and one whistle. I inclose herewith the usual shipping list in duplicate, the duplicate of which you might please sign when the buoy has been received and return to me here. I also inclose railway company's shipping bill for same.

August 7.—A. Boyle, Acct., D.L.H.D., Prescott, to Acct., Marine and Fisheries Department, Ottawa: 'I inclose herewith order to the credit of the Receiver General in my name for \$34.68. This is with reference to one No. 11 type buoy which was sent to the I. M. S. Co., Ottawa. You will note in statement of details that it is for labour and material loading this buoy.

August 16.—G.T. Freight Agent, Ottawa to Department: 'On July 18 we received from Chatham, Ont., 1 gas buoy, delivered to the I. M. S. Co., freight charges on which were \$101. I. M. S. Co. people informed me that these charges are payable by you. If so, will you kindly let me have your cheque at your earliest convenience and oblige.'

September 12.—I. M. S. Co. to J. F. F., Commissioner of Lights: 'As instructed by you, under date of August 1, we have finally shipped to you all the gas buoys which you had sent us for alterations, including the No. 7 valveless, to which we had to fit a new lantern support, owing to the original lantern support not being returned to us with the buoy. We note that you have not yet returned to us for alteration 5 of the No. 5 buoys, Serial Nos. 505, 530-1-2 and 4, and also one type No. 6 buoy, Serial No. 550. As these latter buoys were originally shipped to Prescott, we presume that these are the buoys which are still at Parry Sound.'

September 25.—Commissioner of Lights to I. M. S. Co., in reply to above. See page

September 25.—Memo. for Acct. by J. F. F.: 'This account, dated July 18, has been left on file, although the file was referred to you. The account is certified and should be paid to the G.T. Ry.'

September 25.—Department to W. Kearns, A. G. Office (unsigned): I have your note of 24th inst. The list promised you is nearly completed, and I hope not to delay you much further in this matter. We are almost without any facilities at Victoria for handling new aids to navigation, but they are being attended to with the least possible delay, and boats have been chartered for this purpose. Plans have been prepared for the new buoy steamers, and I expect the coming session will see sufficient provision made for this and other service. I have so far received excellent reports relative both to the gas buoys and beacons.

September 25.—I desire to call your attention to the request made some time ago to furnish this department with a complete list of all gas buoys and beacons supplied to it, together with the points to which they were sent to. Kindly give this matter your immediate attention. (See July 10, page 251.)

September 26.—Memo. regarding proposed prepayment of freight on all buoys shipped from Ottawa. Initialed J. F. F. F. G. 7/10/07.



## SESSIONAL PAPER No. 29a

September 27.—Circular to all Agencies: I inclose herewith a blue print showing the proper way to moor the No. 8½ automatic gas buoys. Hereafter all moorings put out are to conform in all respects to the dimensions shown on the print.

October 2.—I. M. S. Co. to Deputy: Your letter, 26th ult., received directing our attention to a request made by your department some time ago to furnish you with a complete list of all gas buoys and beacons supplied to it. We take pleasure in inclosing you herewith the required statement, which we trust will be satisfactory for your purpose.

List of acetylene gas buoys and beacons furnished the Department of Marine and Fisheries, Canada, during the years 1904-5 and 6, and up to March 31, 1907. See folio 3, 27858 file extracts.

October 7.—Deputy to Agent, Victoria: I have to instruct you to prepare immediately a complete list of all automatic acetylene gas buoys under your charge, giving the serial number, type and character of the buoy, whether lighted or lighted signal position; and the number of buoys held at your agency as spare; together with a list of the gas beacons sent to you, the positions assigned to them and whether they are in operation. If not, the probable time that they will be put in service. The list should be brought up to the 15th inst.

October 7.—Circular: I have to instruct you to prepare immediately a complete list of all automatic acetylene gas buoys under your charge, giving the serial number, type and character of the buoy, whether lighted or lighted signal position; and the number of buoys held at your agency as spare. The list should be brought up to the 15th inst. (Sent to agents—British Columbia (1), Parry Sound (2), Prescott (3), Montreal (4), Quebec (5), St. John, N.B. (6), Halifax (7), Charlottetown (8).)

October 9.—Circular: With further reference to circular letter of 7th inst., instructing you, &c., &c., I inclose herewith a statement giving the serial number and type of gas buoys shipped by the I. M. S. Co. to you. As you are aware, from time to time instructions have been received from the department to ship to other agencies certain of these gas buoys. I have to request you to check over the list inclosed, and send to me a statement giving the serial number and type of the different buoys which have been sent out of your agency under instructions from the department, giving at the same time the agency to which they were sent. (Sent to Parry Sound (1), Montreal (2), Quebec (3), St. John (4), Halifax (5), Charlottetown (6), Prescott (7).)

October 3.—Victoria agent to Commissioner of Lights: Your letter, 27th inst., inclosing blue print showing the correct way to moor No. 8½C aut. gas buoy, and instructing that hereafter all moorings put out are to conform in all respects to the dimensions shown on this print. Up to the present we have not used any wire rope in mooring the No. 8½C gas buoys, and request information as to whether the wire rope is to be in addition to the 2 or 2½ lengths of chain, as the case may be.

*Gas buoys shipped to Montreal (10).*

- 591 No. 8½C gas, September 11, 1907.
  - 2 No. 8½C gas, September 11, 1907.
  - 3 No. 8½C gas, September 11, 1907.
  - 4 No. 8½C gas, September 11, 1907.
  - 685 No. 8½C gas, April 5, 1907.
  - 6 No. 8½C gas, April 5, 1907.
  - 7 No. 8½C gas, April 6, 1907.
  - 8 No. 8½C gas, April 6, 1907.
  - 9 No. 8½C, gas, April 8, 1907.
  - 690 No. 8½C, gas, April 8, 1907.
- The above all shipped to Sorel.



7-8 EDWARD VII., A. 1908

*Gas buoys shipped to Port Arthur (6).*

527 No. 5, gas, April 28, 1905.

8 No. 5, gas, April 28, 1905.

9 No. 5, gas, April 28, 1905.

615 No. 8½C, gas, October 19, 1906.

6 No. 8½C, gas, October 19, 1906.

7 No. 8½C, gas, October 19, 1906.

The last 3 shipped to Mr. J. Cooper, lightkeeper.

587 Owen Sound, No. 11, whistle and bell, black-white occulting, Surprise shoal (8 in all); but by another statement accounts for 17, leaving out the five No. 5's to be shipped to Ottawa.

In supplementary statement gives 2 No. 9½ type buoys, Nos. 718-9; 3 No. 7 type buoys, Nos. 512, 524, 502; all said to be in service, but no place named.

Also, stated in same supplementary statement that there are on hand 5 No. 5 buoys, to be shipped to Ottawa, Nos. 505, 530, 532, 534 and 550.

In third statement additions are made to the original list, which now includes No. 587 (above) and 718-9, No. 9½, gas and whistling, and 512, 524, 502, No. 7, gas; all said to be in service, but naming no places.

*Gas buoys shipped to Parry Sound (11).*

568 (Depot Harbour) No. 11, gas and whistle, May 3, 1906. Seguin Bank, Parry Sound, chl. Black, white occulting.

9 (Depot Harbour) No. 11, gas and whistle, May 8, 1906. Lone rock, P. Sound. Red, white occulting.

607 (Depot Harbour) No. 8½C, gas, September 29. Hall rock, P. Sound. Red, white occulting.

8 (Depot Harbour) No. 8½C, gas, September 29. Three Star shoal, P. Sound. Red, white occulting.

610 (Depot Harbour) No. 8½C, gas, October 1. S. Extremity shoal S. from Spruce island. Colour, black, white occulting.

1 (Depot Harbour) No. 8½ C, gas, October 1. Lockerby rock, Collingwood approach. Black, white occulting.

2 (Depot Harbour) No. 8½, gas, October 1. Hooper island, P. Sound chl. Red, white occulting.

676 (Depot Harbour) No. 8½C, gas, April 13, 1907. In supplementary statement said to be in service, but no name of place given.

7 (Depot Harbour) No. 8½C, April 13, 1907. In supplementary statement said to be in service, but no name of place given.

8 (Depot Harbour) No. 8½C, April 13, 1907. In supplementary statement said to be in service, but no name of place given.

9 (Depot Harbour) No. 8½C, April 13, 1907. In supplementary statement said to be in service, but no name of place given.

*Gas buoys shipped to Charlottetown (6).*

Indian rocks, No. 9, gas and whistling, white flash (Serial No. not known), placed by steamer *Stanley* on her way from Pictou to Scotland. Serial No. not given to me by the Halifax agent.

544 No. 9, gas and whistling, August 25, 1905. 'Point Prim,' No. 9, gas and whistling, No. 538. Red flash, white flash.

613 No. 8½C, gas only, October 5, 1906. Spare on Marine wharf.



## SESSIONAL PAPER No. 29a

- 614 No. 8½C, gas only, October 5, 1905. Taken to Halifax by department's instructions by steamer *Aberdeen*, when placing gas and whistling buoy No. 9 on Miscouche shoal. Miscouche shoal No. 9, gas and whistling, 545.
- 695 No. 8½C, gas, April 20, 1907. Fitzroy rock, gas and whistling buoy.
- 6 No. 8½C, April 20, 1907. Zephyr rock, Shediac bay, No. 7, gas only. Serial number unknown.
- 7 No. 8½C, April 20, 1907.

These last three eventually sent to Halifax.

*Gas buoys shipped to St. John, N.B. (16)—where placed.*

- 548 Campbellton, No. 6, gas, January 31, 1906. Campbellton.
- 9 Chatham, No. 6, gas, February 3, 1906. Miramichi river.
- 551 Campbellton, No. 6, gas, January 31, 1906. Campbellton.
- 2 Campbellton, No. 6, gas, January 31, 1906. Campbellton.
- 4 Chatham, No. 6, gas, February 3, 1906. Miramichi river.
- 5 Campbellton, No. 6, gas, January 31, 1906. Campbellton.
- 6 Campbellton, No. 6, gas, January 31, 1906. Campbellton.
- 7 Campbellton, No. 6, gas, January 31, 1906. Campbellton.
- 9 Chatham, No. 6, gas, February 3, 1906. Miramichi river.
- 572 No. 11, gas, June 20, 1906.
- 3 No. 11, gas, June 20, 1906.
- 5 No. 11, gas, June 20, 1906.
- 663 No. 11, gas, March 27, 1906.
- 4 No. 11, gas, March 27, 1906.
- 674 No. 8½C, bell, gas, April 12, 1907. Avon river.
- 698 No. 9½, gas, April 22, 1907.

Gas and whistling, Blonde rock, occulting white. Gas and whistling, Lurcher. N.W. Fairway, Yarmouth. S.W. Fairway, Yarmouth. 8½ 674, gas and bell, Avon river. The above are in charge of New Brunswick agency, but they were received and first placed by the Nova Scotia agency.

*Gas buoys shipped to Halifax (73).*

- 504 No. 9, gas, December 31, 1904.
- 6 No. 7, gas, February 22, 1905.
- 7 No. 7½, gas, February 15, 1905.
- 8 No. 7, gas, February 22, 1905.
- 526 No. 7, special gas, July 3, 1905.
- 538 No. 9, gas, July 14, 1905.
- 9 No. 9, gas, August 5, 1905.
- 540 No. 9, gas, July 18, 1905.
- 1 No. 9, gas, August 2, 1905. Brazil rock.
- 2 No. 9, gas, July 27, 1905.
- 3 No. 9, gas, July 20, 1905.
- 5 No. 9, gas, September 2, 1905.
- 6 No. 9, gas, September 23, 1905. Lost from Blonde rock, October 10, 1906.
- 7 No. 9, gas, September 18, 1905.
- 3 No. 9 and 3 No. 7.
- 560 No. 11, gas, 16 March, 1906; Blonde Rock.
- (Buoy lost from Blonde Rock about 1 October, 1906, was 546, No. 9.)
- 1 11 gas, 16 March, 1906 (Dockyard).
- 2 11, gas, 31 March, 1906; Guzon Island.
- 3 11, gas, 5 April, 1906; Isaac's Harbour.
- 4 11, gas, 19 April, 1906; Sambro.



7-8 EDWARD VII., A. 1908

- 565 11, gas, 14 April, 1906; Liverpool.  
 6 11, gas (in trouble; see Hutchins' report), 19 April, 1906; inner automatic, Halifax.  
 7 11, gas, 21 April, 1906; dockyard.  
 570 11, gas, 23 May, 1906; Sheet Rock.  
 1, 11, gas, 31 May, 1906; White Head.  
 4 11, gas 19 June, 1906; dockyard; (no lantern support).  
 6 11, gas, 25 July, 1906; Louisbourg.  
 7 11, gas, 4 July, 1906; dockyard.  
 8 11, gas, 12 July, 1906; Lockeport.  
 9 11, gas, 30 July, 1906; Liscomb.  
 580 11, gas, 30 July, 1906; Egg Island.  
 1 11, gas, 25 July, 1906; Yarmouth Fairway.  
 2 11, gas, 27 July, 1906; dockyard.  
 3 11, gas, 4 August, 1906; dockyard.  
 4 11, gas, 4 August, 1906; Cerberus.  
 5 11, gas, 4 August, 1906; Canso.  
 8 11, gas, 26 October, 1906; Lunenburg.  
 590 8½c, gas, 29 October, 1906; dockyard.  
 5 8½c, gas, 29 October, 1906; Middle Ground, Halifax.  
 625 14, gas, 26 January, 1907; Outer automatic, Halifax; also classed as No.11.  
 659 8½c (bell), gas, 1 April, 1907; East Point Ledge, Lunenburg.  
 669 8½c (bell), gas, 1 April, 1907; Hen and Chickens, Yarmouth.  
 1 11, gas, 27 March, 1907; dockyard.  
 2 11, gas, 27 March, 1907; Cape Fourchu.  
 689 8½c (bell) gas, 20 May, 1907; spare.  
 720 11 x 14½, gas, 24 Sept., 1907.

Also, without numbers, N.W. Ledge and S.W. Ledge, Brier Island.

- " No. 8½, gas and bell, No. 699, Thrump Cap, Halifax.
- " No. 8½, gas only, No. 696, Neverfail, Halifax.
- " No. 9, G. and W., No. 540, Little Hope; 541, Brazil Rock; 543, N. E. Shoal.
- " No. 7½, gas and bell, 570, La Havre.
- " No. 8, gas only, 519, Avon river, Minas Basin.
- " No. 9, G. and W., Nos. 504, 539, 547, at dockyard.
- " No. 8½, gas only, 590 (see main list), 614, 695, 697, at dockyard.
- " No. 7, gas and bell, No. 526, in dockyard.
- " No. 7, gas only, 506, 508. Accounts for 47 in all.

The above No. 11 G. and W. Buoys now at dockyard will be assigned to the following positions:—Shelburne, Brazil Rock, Little Hope, Pubnico, S. W. Ledge, Cape Sable. This will leave us with spare buoys as follows: 1 complete No. 11, or 3 when the new Blonde Rock buoy arrives, and when we get a lantern support for No. 574. Five No. 9; four No. 8½, gas only; two No.7, gas only, and one 7 gas and bell.

St. John agency looks after Yarmouth Fairway, Cape Fourchu, Hen and Chickens, Blonde Rock, N. W. Ledge, S. W. Ledge and Avon River.—Halifax Actg. Supt. Lights, 16th Oct., 1907.

Also, 538, No. 9, gas and whistling, Charlottetown.

" 542, No. 9, gas and whistling, Charlottetown.

" 545, No. 9, gas and whistling, Charlottetown.

Buoy 546, No. 9, placed at Blonde Rock, went adrift about 1st October, 1906, and has not been recovered.—Halifax Supt. Lights, 16th Oct., 1907.

#### *Prescott.*

Buoys accounted for at Prescott, but not included in list of buoys shipped to Prescott, as shown by the International Marine Signal Co., and as given on page annexed hereto.



## SESSIONAL PAPER No. 29a

## Serial No.

549—Received here June 20, 1907; stored at D. L. H. D., Prescott.

555—Received here June 20, 1907; Kingston for Trenton harbour; gas buoy, July 12, 1907. Was lifted a week or so ago at close of navigation, and is lying at Kingston in order to be placed again at Trenton on the opening of navigation.

9—Received here June 20, 1907; stored at D. L. H. D., Prescott.

551—Received here August 17, 1907; shipped to Montreal agency October 1, 1907.

2—Received here August 17, 1907; shipped to Sault Ste. Marie for Vidal shoal, October 23, 1907.

7—Received here August 17, 1907; stored at D. L. H. D., Prescott.

4—Received here August 17, 1907; shipped to Sault Ste. Marie for upper turning buoy, October 23, 1907.

6—Received here August 17, 1907; stored at Prescott for gas buoy 6 T—in Montreal-Kingston division.

548—Received here August 26, 1907; stored at Prescott; for gas buoy 6 U.

528—Received here August 26, 1907; stored at Prescott.

7—Received here August 26, 1907; stored at Prescott.

9—Received here August 11, 1907; shipped to Parry Sound agency, October 29, 1907.

*From Quebec Agency.*

511—Received here July 21, 1906; shipped to Amherstburg automatic gas buoy, October 7, 1907.

2—Received here July 21, 1906; shipped to Parry Sound agency, Oct. 12, 1907.

6—Received here July 21, 1906; shipped to Goderich for breakwater buoy, June 21, 1907.

4 (524 in Boyle's statement)—Received here July 21, 1906; shipped to Parry Sound agency, October 12, 1907.

*Boyle's explanations.*

The following letter from Prescott accompanied the statement of the disposal of all the buoys received at that agency:—

December 12, 1907.—A. Boyle, officer in charge D. H. L. D., Prescott, to Commissioner of Lights, Ottawa: With reference to your Mr. White's telephone communication of to-day's date *re* serial numbers of buoys, I have to state that Serial Nos. 501 and 2 were shipped to the International M. S. Co., Ottawa, October 30, 1906, and have not been returned here.

Serial No. 503 shipped to the I. M. S. Co., Ottawa, October 30, 1906 received back at this depot September 11, 1907. It was then re-shipped to Amherstburg October 7, 1907.

Serial Nos. 505, 530, 2, shipped to Parry Sound April 23, 1906.

Serial No. 550 shipped to Lockerby shoal, P. S. Dist., May 11, 1906.

Serial Nos. 552, 4, shipped to Sault Ste. Marie for Vidal shoal and turning point, October 23, 1907.

Serial Nos. 553 and 8 shipped to Nova Scotia agency, March 8, 1906.

(NOTE.—This is a mistake; 558; was received back at Prescott August 17, 1907, and is now stored at D. L. H. Depot, Prescott, for gas buoy, 8 U.)

Serial No. 555—This was placed in Trenton harbour by C. G. S. *Scout*, July 12, 1907. Was lifted a week or so ago at the close of navigation, and is lying at Kingston in order to be placed again at Trenton on the opening of navigation.

Serial No. 556—On Montreal to Kingston division; gas buoy No. 6 T.

Serial No. 557—This is lying in our yard here.

If you wish any other information about the above serial numbers, kindly let me know, and I will see that the same has my prompt attention.



7-8 EDWARD VII., A. 1908

October 10.—Continuation from page        of C. of L.'s letter to W. Kearns: I would call your attention to the list of gas buoys shipped to Prescott. As you are aware, the authority of an Order in Council was obtained to exchange lighted whistling and bell buoy, Serial No 586, for two No. 9½ lighted whistling buoys, Serial Nos. 718 and 9, the department paying the difference in price to the I. M. S. Co. Consequently, lighted whistling and bell buoys, Serial No. 586, should be eliminated from the list of buoys in the possession of the department.

October 11.—C. of L. to Victoria agent: Your letter 3rd inst. with reference to the mooring for 8½ C automatic buoys. Referring to second paragraph your letter, I beg to advise you that the total length of chain or wire rope used should be from two or two and one-half times the depth of water in which the buoy is moored. This total length to be made up partly of wire rope and partly of chain. The idea of using wire rope is to decrease the weight of mooring to be carried by the buoy; the last five fathoms must be of chain in order to prevent chafing on the bottom.

September 30—Asst. C. of L., Prescott, to C. of L.: Your letter 27th inst. received inclosing a blue print showing the proper way to moor an 8½ C type automatic gas buoy. I am having a tracing made of this in order that blue prints may be made from it and given to the proper parties interested in same.

October 22.—J. F. F. to U. P. Boucher, Montreal (telegram): Wire me total number of gas buoys in service at this date in your agency. Required for annual report. Ans. 57. My letter, 21st inst., to C. Stanton, gives full details.

October 22.—Same to Prescott. Ans.: 36 automatic, 3 compression gas buoys—Montreal-Kingston division.

October 23.—J. F. F. to U. P. Boucher (telegram): Of the 57 gas buoys in service, how many are automatic? Reply: Boucher to J. F. F. (telegram): 11 out of the 57 gas buoys are automatic.

November 1.—I. M. S. Co. to Deputy: Acknowledging receipt cheque, \$84, evidently for lantern support.

*Buoys shipped to Quebec (15th Oct., '07).*

Serial No.

- 509 No. 7 gas, Feb. 25, 1905; in service in Quebec district.
- 510 No. 7 gas, Feb. 25, 1905; in service in Quebec district.
- 1 No. 7 gas, Feb. 28, 1905; shipped to Parry Sound via Prescott, July 6, 1906.
- 2 No. 7 gas, Feb. 28, 1905; shipped to Parry Sound via Prescott, July 6, 1906.
- 3 No. 7 gas, March 2, 1905; in service Quebec district.
- 4 No. 7 gas, March 2, 1905; in service Quebec district.
- 5 No. 7 gas, March 31; shipped to St. John, N.B., June 6, 1906.
- 6 No. 7 gas, March 31, 1905; shipped Parry Sound via Prescott, July 16, 1906.
- 7 No. 7 gas, April 5, 1905; on dock at Quebec as spare.
- 8 No. 7 gas, April 5, 1905; in service Quebec district.
- 9 No. 7 gas, April 5, 1905; shipped St. John, N.B., June 6, 1906.
- 520 No. 7 gas, April 5, 1905; shipped St. John, N.B., June 6, 1906.
- 1 No. 7 gas, April 12, 1905; in service Quebec district.
- 2 No. 7 gas, April 15, 1905; spare at Quebec, on dock.
- 3 No. 7 gas, April 12, 1905; spare at Quebec, on dock.
- 4 No. 7 gas, April 15, 1904; shipped to Parry Sound, via Prescott, July 16, 1906.
- 5 No. 7 gas, April 25, 1905; in service Quebec district.
- 589 No. 11 gas, Sept. 19, 1906; shipped St. John, N.B., June 6, 1906.
- 596 No. 8½ C gas, Sept. 18, 1906; in service in Quebec district. Willson instructed to ship, Sept. 19, 1906.
- 7 No. 8½ C gas, Sept. 18, 1906; spare at Quebec, in dock. Willson instructed to ship, Sept. 19, 1906.



## SESSIONAL PAPER No. 29a

## Serial No.

- 598 No. 8½C, gas, Sept. 20, 1906; spare at Quebec, in dock. Willson instructed to ship, Sept. 19, 1906.
- 9 No. 8½ C gas, Sept. 20, 1906; spare at Quebec, in dock. Willson instructed to ship, Sept. 19, 1906.
- 600 No. 8½C gas, Sept. 21, 1906; in service in Quebec district. Willson instructed to ship, Sept. 19, 1906.
- 1 No. 8½C gas, Sept. 24, 1906; in service in Quebec district. Willson instructed to ship, Sept. 19, 1906.
- 2 No. 8½C, gas, Sept. 24, 1906; in service in Quebec district. Willson instructed to ship, Sept. 19, 1906.
- 3 No. 8½C gas, Sept. 21, 1906; in service in Quebec district. Willson instructed to ship, Sept. 19, 1906.
- 4 No. 8½C gas, Sept. 27, 1906; in service in Quebec district. Willson instructed to ship, Sept. 19, 1906.
- 5 No. 8½C gas, Sept. 27, 1906; in service in Quebec district. Willson instructed to ship, Sept. 19, 1906.
- 6 No. 8½C gas, Sept. 26, 1906; in service in Quebec district. Willson instructed to ship, Sept. 19, 1906.
- 9 No. 8½C gas, Sept. 26, 1906; in service in Quebec district. Willson instructed to ship, Sept. 19, 1906.
- 702 No. 8½C bell and gas, June 26, 1907; in service in Quebec district.
- 3 No. 8½C bell and gas, June 26, 1907; on dock at Quebec agency undergoing repairs, it having been struck by a passing vessel while in service.
- 4 No. 8½C bell and gas, June 26, 1907; in service in Quebec district.
- 5 No. 8½C bell and gas, June 26, 1907; in service in Quebec district.

(Sgd.) CAPTAIN KOENIG, SS. *Druid*,  
*Supdt. Buoy Service, Quebec Dist.*

*Agency, New Brunswick.*

October 11, 1907.—Memo. of gas buoys received by the New Brunswick agent:—

Where placed. When placed. Character of light.

- No. 11 575 G. and W.—Old Proprietor—April 21, 1907—Fixed white.
- No. 11 2 G. and W.—N.W. Ledge, Brier Island—January 30, 1907—Occulting white.
- No. 11 3 G. and W.—North Wolves.—January 31, 1907—Occulting white.
- No. 11 664 G. and W.—Point Lepereaux—May 9, 1907—Occulting white.
- No. 11 3 G. and W.—S.W. Brier Island—August 21—Occulting light.
- No. 9½ 698 G. and W.—SE. Partridge Island—Occulting white.
- No. 7 519 gas—Foul Ground—December 22, 1906—Occulting white.

*Campbellton, N.B.*

- No. 8½ 652 gas buoy—Fullerton's bar—White.
- No. 8½ 640 gas buoy—Point Lalimb—White.
- No. 8½ 1 gas buoy—Point LeGarde—White.
- No. 8½ 2 gas buoy—Oak Point—White.
- No. 8½ 9 gas buoy—Traverse—White.
- No. 8½ 650 gas buoy—On shoal where Barber buoy was—Red.

*Miramichi River buoys.*

- No. 8½ 652 gas buoy—Spare.
- No. 8½ 5 gas buoy—Fairway—May 17, 1907—White.
- No. 8½ 6 gas buoy—Dredge—May 17, 1907—White.



7-8 EDWARD VII., A. 1908

*Spare buoys.*

No. 11½ 589 gas and whistling, on hand Oct. 11, 1907; received from Quebec agency.

No. 8½ 520 gas and bell, on hand Oct. 11, 1907.

No. 9 674 gas on hand Oct. 11, 1907.

*Buoys shipped to Prescott.*

November 21, 1907.—File 27858. W. H. Noble, Prescott, to deputy minister: With further reference to your letter of 9th October, inclosing a statement giving the serial numbers and types of the gas buoys shipped by the International M. S. Co. to this depot, I return herewith the list, which is correct. I also herewith give you a list showing where these buoys are.

(See letter following).

The following is the departments' list, inclosed their letter 9th October :—

- 501 No. 5, special gas, 22 Aug., 1904; shipped to Point du Chene, P.E.I., 31 August, 1905.
- 2 7, gas, 30 Sept., 1904; shipped to Ottawa, 30 Oct., 1906.  
(New lanterns, 16 March, 1906, sent to breakwater contractor, Prescott).
- 3 7, gas, 3 October, 1904; received here 11 Sept., 1907; shipped to Amherstburg to mark new cut 7 Oct., 1907. (503 shipped I. M. S. Co., 30 Oct., 1906; received back, 11 Sept., 1907.)
- 5 5 (stored), gas, 21 Feb., 1905; shipped to Parry Sound, 23 April, 1906.
- 530 x 5, gas, 6 May, 1905; received here 6 May, 1905; shipped Parry Sound, 23 April, 1906.
- 1 x 5, gas, 6 May, 1905; received here 6 May, 1905; shipped Parry Sound 23 April, 1906.
- 2 x 5, gas, 6 May, 1905; received here 6 May, 1905; shipped Parry Sound, 23 April, 1906.
- 3 5, gas, 12 May, 1905; sent Thames river, gas buoy, 6 July, 1906\*.  
(\*This must have been shipped from Thames river back to Ottawa, as it was received back again from Ottawa 11 Aug., 1907, and reshipped to Parry Sound 20 Oct., 1907.)
- 4 x 5, gas, 18 May, 1905; received here 30 May, 1905; shipped to Parry Sound 23 April, 1906.
- 5 5, gas, 12 May, 1905; shipped Ottawa 30 Oct.; received back 26 Aug., 1907; now stored Lachine; as stand by buoy, Montreal-Kingston Div.
- 6 p 5, gas, 12 May, 1905; sent N.B. agency 12 Jan., 1906; must have been re-shipped to Ottawa from N.B. agency as it was received back from Ottawa 29 August, 1907, and now stored at Prescott for gas buoy 27 in this division.
- 7 p 5, gas, 18 May, 1905; received 30 May, 1905; shipped to Ottawa 30 Oct., 1906; received here again 26 Aug., and now stored at this depot as stand by buoy. (10 No. 5 and 2 No. 7. up to 10 Oct., 1905.)
- 550 x 6, gas, 12 Feb., 1906; received 14-2-'06; shipped to Lockerby Shoal, P. S. Dist., 11 May, 1906.
- 3 6, gas, 12 Feb., 1906; received 14-2-'06; shipped to Nova Scotia agency 8 March, 1906.
- 8 6, gas, 12 Feb., 1906; received 14-2-'06; shipped to Nova Scotia agency, 8 March, 1906; received again ('here' 17 Aug., 1907, and now stored at D. L. H. Depot for gas buoys SU.)
- 586 11, gas, 24 Aug., 1906; received here 28 Aug., 1906; shipped to Ottawa 18 July, 1907.
- 7 11, gas, 27 Aug., 1906; received here 28 Aug., 1906; shipped to Parry Sound agency for Surprise Shoal, 3 April, 1907.



## SESSIONAL PAPER No. 29a

- 618  $8\frac{1}{2}$  gas, 23 Oct., 1906; received 2 Oct., 1906; stored at Prescott.
- 9  $8\frac{1}{2}$ , gas, 23 Oct., 1906; received 2 Oct., 1906; shipped B.C. ag'cy 30 Apl., '07.
- 620  $8\frac{1}{2}$ , gas, 26 Oct., 1906; received 27 Oct., 1906; sent Chatham for Thames river 25 May, 1907.
- 1  $8\frac{1}{2}$ , gas, 26 Oct., 1906; received 27 Oct., 1906; sent B.C., agency 12 Dec., 1907.
- 2  $8\frac{1}{2}$ , gas, 27 Oct., 1906; received 27 Oct., 1906; sent B.C. agency 12 Dec., '07.
- 3  $8\frac{1}{2}$ , gas, 27 Oct., 1906; received 27 Oct., 1906; sent B.C. agency 12 Dec., '07.
- 4  $8\frac{1}{2}$ , gas, 27 Oct., 1906; received 27 Oct., 1906; sent B.C. agency 12 Dec., '07.
- 631  $8\frac{1}{2}$ , gas, 1 March, 1907; received 7 March, 1907; stored at Prescott for gas buoy 54u.
- 2  $8\frac{1}{2}$ c, gas, 1 March, 1907; received 7 March, 1907; stored at Kingston for gas buoy 69t.
- 3  $8\frac{1}{2}$ , gas, 1 March, 1907; received 7 March, 1907; stored at Prescott for gas buoy 38t.
- 4  $8\frac{1}{2}$ , gas, 1 March, 1907; received 7 March, 1907; stored at Kingston for gas buoy 46t.
- 5  $8\frac{1}{2}$  gas, 1 March, 1907; received 7 March, 1907; stored at Coteau Landing gas buoy 84th.
- 7  $8\frac{1}{2}$ , gas, 16 March, 1907; received 19 March, 1907; stored at Cornwall for gas buoy 48t.
- 8  $8\frac{1}{2}$ , gas, 16 March, 1907; received 19 March, 1907; stored at Coteau Landing for gas buoy 104s.
- 9  $8\frac{1}{2}$ , gas, 19 March, 1907; received 28 March, 1907; sent Campbellton, N.B. agency, 1 April, 1907.
- 640  $8\frac{1}{2}$ , gas, 19 March, 1907; received 28 March, 1907; sent Campbellton, N.B. agency, 1 April, 1907.
- 1  $8\frac{1}{2}$ , gas, 19 March, 1907; received 28 March, 1907; sent Campbellton, N.B. agency, 1 April, 1907.
- 2  $8\frac{1}{2}$ , gas, 19 March, 1907; received 28 March, 1907; sent Campbellton, N.B. agency, 1 April, 1907.
- 3  $8\frac{1}{2}$ , gas, 20 March, 1907; received 27 March, 1907; stored at Coteau Landing for gas buoy 102s.
- 4  $8\frac{1}{2}$ , gas, 20 March, 1907; received 27 March, 1907; stored at Coteau Landing for gas buoy 98s.
- 5  $8\frac{1}{2}$ , gas, 20 March, 1907; received 27 March, 1907; stored at Lachine for gas buoy 86s.
- 6  $8\frac{1}{2}$ , gas, 20 March, 1907; received 27 March, 1907; stored at Kingston for gas buoy 8t.
- 7  $8\frac{1}{2}$ , gas, 20 March, 1907; received 27 March, 1907; stored at Kingston for gas buoy 12t.
- 8  $8\frac{1}{2}$ , gas, 20 March, 1907; received here 27 March, 1907; stored at Prescott for gas buoy 40u.
- 9  $8\frac{1}{2}$ , gas, 26 March, 1907; received here 28 March, 1907; sent Campbellton, N.B. agency, 1 April, 1907.
- 650  $8\frac{1}{2}$ , gas, 26 March, 1907; received here 28 March, 1907; sent Campbellton, N.B. agency, 1 April, 1907.
- 1  $8\frac{1}{2}$ , gas, 29 March, 1907; received here 4 April, 1907; stored at Coteau for gas buoy 80f.
- 2  $8\frac{1}{2}$ , gas, 29 March, 1907; received here 4 April, 1907; sent to Chatham, N.B. agency, 4 April, 1907.
- 3  $8\frac{1}{2}$ , gas, 29 March, 1907; received here 4 April, 1907; stored at Cornwall for gas buoy 78f.
- 4  $8\frac{1}{2}$ , gas, 29 March, 1907; received here 4 April, 1907; stored at Cornwall for gas buoy 88f.



7-8 EDWARD VII., A. 1908

- 655  $8\frac{1}{2}$ , gas, 29 March, 1907; received here 4 April, 1907; sent to Chatham, N.B., agency, 4 April, 1907.
- 6  $8\frac{1}{2}$ , gas, 29 March, 1907; received here 4 April, 1907; sent to Chatham, N.B., agency, 4 April, 1907.
- 7  $8\frac{1}{2}$ , gas, 29 March, 1907; received here 6 April, 1907; stored Cornwall for gas buoy 48f.
- 8  $8\frac{1}{2}$ , gas, 29 March, 1907; received here 6 April, 1907; stored Lachine for gas buoy 38s.
- 665  $8\frac{1}{2}$ , gas, 29 March, 1907; received here 6 April, 1907; stored Lachine for gas buoy 76s.
- 6  $8\frac{1}{2}$ , gas, 29 March, 1907; received here 6 April, 1907; stored Lachine for gas buoy 48s.
- 7  $8\frac{1}{2}$ , gas, 29 March, 1907; received here 6 April, 1907; stored Coteau Landing for gas buoy 43f.
- 8  $8\frac{1}{2}$ , gas, 29 March, 1907; received here 6 April, 1907; stored at Cornwall for gas buoy 96f.
- 9  $8\frac{1}{2}$ , gas, 4 April, 1907; received here 11 April, 1907; stored at Kingston for North Port Shoal.
- 670  $8\frac{1}{2}$ , gas, 3 April, 1907; received here 10 April, 1907; stored Coteau Landing for gas buoy 36f.
- 1  $8\frac{1}{2}$ , gas, 3 April, 1907; received here 10 April, 1907; stored Cornwall for gas buoy 69f.
- 2  $8\frac{1}{2}$ , gas, 4 April, 1907; received here 11 April, 1907; stored Coteau Landing for gas buoy 25f.
- 3  $8\frac{1}{2}$ , gas, 11 April, 1907; received here 11 April, 1907; stored at Coteau Landing for gas buoy 40f.
- 5  $8\frac{1}{2}$ , gas, 11 April, 1907, received here 11 April, 1907; stored Cornwall for gas buoy 76f.
- 680  $8\frac{1}{2}$  (Kingsville) gas, 11 April, 1907.
- 1  $8\frac{1}{2}$ , gas, 11 April, 1907; received here 10 April, 1907; stored Coteau Landing for gas buoy 100s.
- 2  $8\frac{1}{2}$ , gas, 1 April, 1907; received here 10 April, 1907; stored Lachine for gas buoy 53s.
- 3  $8\frac{1}{2}$  (Kingsville) gas, 11 April, 1907.
- 4  $8\frac{1}{2}$  (Kingsville) gas, 11 April, 1907, x
- 691  $8\frac{1}{2}$ , 12 April, 1907; received here 11 April, 1907; stored Cornwall for gas buoy 68f.
- 2  $8\frac{1}{2}$ , gas, 12 April, 1907; received here 11 April, 1907; stored Coteau Landing for gas buoy 46f.
- 3  $8\frac{1}{2}$  (Southampton), gas, 16 April, 1907, x
- 700  $8\frac{1}{2}$  (Amherstburg), gas, 27 May, 1907, x.
- 1  $8\frac{1}{2}$  (Amherstburg), gas, 27 May, 1907, x.
- 718  $9\frac{1}{2}$ , gas, 16 Aug., 1907; received here 26 Aug., 1907; shipped Parry Sound 26 Aug., 1907.
- 9  $9\frac{1}{2}$ , gas, 16 Aug., 1907; received here 26 Aug., 1907; shipped Parry Sound 26 Aug., 1907.

September 25, 1907.—Deputy to I.M.S. Co.: ‘I have to acknowledge receipt of your letter 12th inst., stating that you have shipped all the gas buoys sent to you for alterations, including the No. 7 valveless, to which you have had to fit a new lantern support, owing to the original lantern support not being returned to you with the buoy. I note that the following buoys have not been received yet, viz., type No. 5 buoys Nos. 505, 530-1-2 and 4; also one type No. 6, 550. (See these numbers marked with X on page 260). In reply I have to advise you that these buoys were left out during the winter at the Parry Sound ship channel and I think that they have been recovered, with the exception of one. Owing to the department’s lack of facilities at



## SESSIONAL PAPER No. 29a

this point, it has not been possible to lift out these buoys and ship them to you, but this will be attended to at the earliest possible moment.

Nov. 27, 1907.—Deputy to Asst. Commissioner Lights, Prescott: 'I am advised by the I.M.S. Co. that the following gas buoys have been received by them for repairs, &c., and reshipped to the Dom. L. H. Depot:—

Type No. 5, serial numbers 527, 8, 9, 533, 5, 6, 7.

Type No. 6, serial numbers 548, 9, 551-9, and have to request you to advise me what disposition was made of them.

Nov. 29, 1907.—(Prescott writes): 'These buoys are placed as follows (from Boyle's list 16 Dec., 1907):—

Type No. 5—527, in yard at D.L.H. depot; 555, received 20 June, 1907; stored at Kingston for Trenton harbour gas buoy.

Type No. 5—528, in yard at D.L.H. depot; 552, received 17 Aug., 1907; shipped Sault Ste. Marie for Vidal Shoal, 23 Oct., 1907.

Type No. 5—529, shipped to Parry Sound agency; 557, received 17 Aug., 1907; stored at D.L.H. depot.

Type No. 5—533, shipped to Parry Sound agency; 554, received 17 Aug.; shipped Sault Ste. Marie for Upper Turning Buoy, 23 Oct., 1907.

Type No. 5—535, Gas buoy at Montreal-Kingston Division; in depot.

Type No. 5—536, Gas buoy at Montreal-Kingston Division; in depot.

Type No. 5—537, in yard at D.L.H. depot; in depot.

Type No. 6—548, Gas buoy, Montreal-Kingston Division; in depot.

Type No. 6—549, in yard at D.L.H. depot; received 20 June, 1907; stored D.L.H.D.

Type No. 6—551, shipped to Sorel for Montreal agency, 13 Sept., 1907; received August 17; shipped to Montreal agency 1 Oct.

Type No. 6—559, in yard at D.L.H. depot; received 20 June, 1907; stored D.L.H. depot.

October 10, 1907.—Deputy to John Cooper, Light Keeper, Port Arthur: 'I inclose a list of gas buoys shipped to Port Arthur by this department together with their serial numbers. Please give me a list of the buoys now under your charge, with their serial number, and the buoys which have been returned by direction of the department and the point to which they were shipped.

October 10, 1907.—C. of L. to W. Kearns, A.G. Office: 'I inclose for your information, first, copy of records of automatic gas buoys and beacons kept in the office of the C. of L. This gives the serial numbers of all gas buoys and beacons which have been shipped either by T. L. Willson or the I.M.S. Co. to the order of the department, and the points to which these buoys were shipped. It has been necessary to transfer buoys from time to time from one agency to another. In order to have the record complete for your office, I have had this copy of record analyzed, and a statement of buoys shipped to each agency sent to the respective agents together with a circular letter from the deputy instructing them to send in a return showing the buoys and their serial numbers, which have been sent out by them to another agency, after having been received from Ottawa. When this is received I will send to you a copy. I inclose also the list by agencies of buoys sent from Ottawa (with the exception of the buoys and beacons sent to Victoria). This is extracted from the copy of record referred to. I think by giving you the information in this manner, it will enable you to follow clearly the movements of each gas buoy in the possession of the department.

*Extract from 'Copy of Records re Gas Buoys,' as Kept in the Commissioner of Lights Office to the 15th October, 1907.*

- |   |     |  |
|---|-----|--|
| 5 | 501 | Prince Edward Island, August 22, 1904, Prescott. |
| 7 | 2   | Parry Sound, September 30, 1904, Prescott.       |
| 7 | 3   | Amherstburg, October 3, 1904, Prescott.          |
| 9 | 4   | Nova Scotia, No. 9, December 31, 1904.           |



7-8 EDWARD VII., A. 1908

- 5 505 Parry Sound, stored Ottawa, March 14, 1905.
- 7 6 Nova Scotia, No. 7, February 22, 1905—new lantern support—October 10, 1905.
- 7½ 7 Nova Scotia, No. 7½, February 15, 1905.
- 7 8 Nova Scotia, No. 7, February 22, 1905.
- 9 Quebec, Quebec, February 25, March 2, 1906.
- 510 Quebec, Quebec, February 25, March 2, 1906.
- 1 Amherstburg, Quebec, February 25, March 2, 1906.
- 2 Parry Sound, Quebec, February 25, March 2, 1906.
- 3 Quebec, Quebec, February 25, March 2, 1906.
- 4 Quebec, Quebec, February 25, March 2, 1906.
- 7 5 New Brunswick, Quebec, March 31, 1906.
- 7 6 Goderich, Quebec, March 31, 1906.
- 7 Quebec.
- 8 Quebec.
- 9 New Brunswick.
- 520 New Brunswick.
- 1 Quebec.
- 2 Quebec.
- 3 Quebec.
- 4 Parry Sound.
- 5 Quebec.
- 6 Nova Scotia No. 7, July 3, 1905.
- 7 Prescott.
- 8 Prescott.
- 9 Parry Sound.
- 530 Parry Sound.
- 1 Parry Sound (lost).
- 2 Parry Sound.
- 3 Parry Sound.
- 4 Parry Sound.
- 5 Montreal—Kingston.
- 6 Prescott.
- 7 Prescott.
- 8 Prince Edward Island, No. 9 (Halifax), July 14, 1905.
- 9 Nova Scotia, No. 9, August 5, 1905.
- 540 Nova Scotia, No. 9, July 18, 1905.
- 1 Nova Scotia, No. 9, August 2, 1905.
- 2 Prince Edward Island, No. 9, (Halifax), July 27, 1905.
- 3 Nova Scotia, No. 9, July 20, 1905.
- 4 Prince Edward Island.
- 5 Prince Edward Island, No. 9 (Halifax), September 2, 1905.
- 6 Nova Scotia (lost), No. 9, September 23, 1905.
- 7 Nova Scotia, No. 9, September 18, 1905.
- 6 8 Prescott, Campbellton, January 31, 1906.
- 6 9 Prescott, Miramichi, February 3, 1906.
- 6 550 Lockerby Shoal, February 12, 1906, to Prescott, Lockerby Shoal, May 11, 1906.
- 6 1 Montreal, Campbellton, January 31, 1906.
- 2 Vidal Shoal, received August 17, 1907, shipped S. St. M. for Vidal Shoal, October, 1907.—Campbellton, January 31, 1906. (?)
- 6 3 Nova Scotia, February 12, 1906 to Prescott; Nova Scotia, March 8, 1906.
- 6 4 Upper Turning Buoy, received August 17; shipped S. St. M. for Upper Turning Buoy, October 23, 1907; Miramichi, February 3, 1906.
- 6 5 Trenton Harbour, received June 20, 1907; stored at Kingston for Trenton harbour, Campbellton, January 31, 1906.



## SESSIONAL PAPER No. 29a

- 6 556 Prescott, Campbellton, January 31, 1906.
- 6 7 Prescott, received August 17; in store, Campbellton, January 31, 1906.
- 6 8 Prescott, February 12, 1906; Nova Scotia, March 8, 1906; received again at Prescott.
- 11 500 New Brunswick to Halifax, March 16, 1906, arrived Halifax, March 24, 1906.
- 11 1 Nova Scotia to Halifax, March 16, 1906, arrived Halifax, March 1906. April 14—1 No. 11 for Halifax—no serial number.
- 11 2 Nova Scotia, April 5, 1906, Cape Canso, July 20, 1906 (in trouble) Hutchins report May 14, 1907.
- 3 Nova Scotia, April 5, 1906.
- 4 Nova Scotia, April 20.
- 5 Nova Scotia, April 20.
- 6 Nova Scotia, April 20.
- 7 Nova Scotia, April 21.
- 8 Parry Sound, May 11, 1 D. H.
- 9 Parry Sound, May 11, 1 D. H.
- 570 Nova Scotia, May 23.
- 1 Nova Scotia, June 11, 1906.
- 2 New Brunswick, June 13, 1906; held to order of department. No trace of delivery.
- 3 New Brunswick, June 13, 1906; held to order of department. No trace of delivery.
- 4 Nova Scotia, June 20, Sambro, December 31, 1906 (in trouble—Hutchins report, 14/5/07).
- 5 New Brunswick, June 13, held to order of department. No trace of delivery.
- 576 Nova Scotia, June 22, 1906. Held to order department.
- 7 Nova Scotia, July 10, 1906.
- 8 Nova Scotia, July 3, 1906.
- 11 9 Nova Scotia, July 30, 1906.
- 11 580 Nova Scotia, July 30, 1906.
- 11 1 New Brunswick, Halifax, July 30, 1906.
- 11 2 Nova Scotia, July 30, 1906.
- 11 3 Nova Scotia, August 4, 1906. Egg Island, January 18, 1907 (in trouble Hutchins report 14/5/07).
- 11 4 Nova Scotia, August 4, 1906.
- 11 5 Nova Scotia, August 4, 1906.
- 11 6 Ottawa. Dept. order August 4 received at Prescott August 28, 1906—shipped Ottawa July 18, 1907.
- 11 7 Parry Sound. Dept. order August 4.
- 11 8 Nova Scotia. Dept. order August 4.
- 11 9 New Brunswick.
- 8½ 590 Nova Scotia. Invoice received and certified to be paid Aug. 9, 1906.
- 8½ 1 Montreal “ “ “ “
- 8½ 2 Montreal. “ “ “ “
- 8½ 3 Montreal. “ “ “ “
- 8½ 4 Montreal. “ “ “ “
- 8½ 5 Nova Scotia. “ “ “ “
- 8½ 6 Quebec. September 18, 1906. “ “ “ “
- 8½ 7 Quebec, September 18, 1906. “ “ “ “
- 8½ 8 Quebec, September 20, 1906. “ “ “ “
- 8½ 9 Quebec, September 20, 1906. “ “ “ “
- 8½ 600 Quebec, September 21, 1906. “ “ “ “
- 8½ 1 Quebec, September 24, 1906, “ “ “ “



7-8 EDWARD VII., A. 1908

8½	602	Quebec, Sept. 24, 1906.	Invoice received and certified to be paid Aug. 9, 1906.			
8½	3	Quebec, September 21, 1906.	"	"	"	"
8½	4	Quebec, September 27, 1906.	"	"	"	"
8½	5	Quebec, September 27, 1906.	"	"	"	"
8½	6	Quebec, September 26, 1906.	"	"	"	"
8½	7	Parry Sound.	"	"	"	"
8½	8	Parry Sound.	"	"	"	"
8½	9	Quebec, September 26, 1906.	"	"	"	"
8½	610	Parry Sound.	"	"	"	"
8½	1	Parry Sound.	"	"	"	"
8½	2	Parry Sound.	"	"	"	"
8½	3	Prince Edward Island.	"	"	"	"
8½	4	Nova Scotia.	"	"	"	"
8½	5	Port Arthur.	"	"	"	"
8½	6	Port Arthur.	"	"	"	"
8½	7	Port Arthur.	"	"	"	"
8½	8	Prescott.	"	"	"	"
8½	9	British Columbia spare.	"	"	"	"
8½	620	Thames River.	"	"	"	"
8½	1	British Columbia.	"	"	"	"
8½	2	British Columbia, spare.	"	"	"	"
8½	3	British Columbia.	"	"	"	"
8½	4	British Columbia.	"	"	"	"
14	5	Nova Scotia.				
11	6	British Columbia, January 19.				
11	7	British Columbia, January 19.				
8½	8	British Columbia, January 30—spare—superstructure, including bell carried away and lost.				
11	9	British Columbia, February 27, intended for spare.				
8½	630	British Columbia, January 30.				
8½	1	Prescott, shipped Prescott March 4, received March 19 and 20.				
8½	2	Montreal—Kingston, shipped Prescott March 4, received March 19 and 20.				
8½	3	Prescott, shipped Prescott March 4, received March 19 and 20.				
8½	4	Montreal—Kingston, shipped Prescott March 4, received March 19 and 20.				
8½	5	Montreal—Kingston, shipped Prescott March 4, received March 19 and 20.				
8½	6	British Columbia.				
8½	7	Montreal—Kingston, Prescott March 19, 1906.				
8½	8	Montreal—Kingston, Prescott March 19, 1906.				
	9	New Brunswick.				
	640	New Brunswick.				
	1	New Brunswick.				
	2	New Brunswick.				
	3	Montreal—Kingston.				
	4	Montreal—Kingston.				
	5	Montreal—Kingston.				
	6	Montreal—Kingston.				
	7	Montreal—Kingston.				
	8	Prescott.				
	9	New Brunswick.				
	650	New Brunswick.				
	1	Montreal—Kingston.				
	652	New Brunswick.				
	3	Montreal—Kingston.				
	4	Montreal—Kingston.				



## SESSIONAL PAPER No. 29a

- 655 New Brunswick.
- 6 New Brunswick.
- 7 Montreal-Kingston.
- 8 Montreal-Kingston.
- 9 Nova Scotia.
- 660 New Brunswick.
- 1 Nova Scotia.
- 2 New Brunswick.
- 3 New Brunswick.
- 4 New Brunswick.
- 5 Montreal-Kingston.
- 6 Montreal-Kingston.
- 7 Montreal-Kingston.
- 8 Montreal-Kingston.
- 9 Montreal-Kingston.
- 670 Montreal-Kingston.
- 1 Montreal-Kingston.
- 2 Montreal-Kingston.
- 3 Montreal-Kingston.
- 4 New Brunswick.
- 5 Montreal—Kingston.
- 6 Parry Sound.
- 7 Parry Sound.
- 8 Parry Sound.
- 9 Parry Sound.
- 680 Kingsville.
- 1 Montreal-Kingston.
- 2 Montreal-Kingston.
- 3 Kingsville.
- 4 Kingsville.
- 5 Montreal.
- 6 Montreal.
- 7 Montreal.
- 8 Montreal.
- 8½c 9 Montreal, gas and bell, shipped Hal., 21 May, '07.
- 690 Montreal.
- 1 Montreal-Kingston.
- 2 Montreal-Kingston.
- 3 Southampton.
- 8½ 4 British Columbia, spare.
- 5 Nova Scotia.
- 6 Nova Scotia.
- 7 Nova Scotia.
- 8 New Brunswick.
- 9 Nova Scotia.
- 700 Amherstburg.
- 1 Amherstburg.
- 2 Quebec.
- 3 Quebec.
- 4 Quebec.
- 5 Quebec.
- 706 British Columbia.
- 7 British Columbia.
- 8 British Columbia.



7-8 EDWARD VII., A. 1908

- 9½ 709 British Columbia, damaged while being towed from Victoria.  
 710 British Columbia.  
 9½ 1 British Columbia, damaged while being towed from Victoria.  
 2 British Columbia.  
 3 British Columbia.  
 4 British Columbia.  
 5 British Columbia.  
 6 British Columbia.  
 7 British Columbia.  
 9½ 718 Parry Sound, substituted for 586, Prescott, 17 Aug.  
 9½ 9 Parry Sound, substituted for 586, Prescott, 26 Sep.  
 11 x 14½ 720 Nova Scotia, Blonde Rock, 26 Sep.

November 12, 1907.—Submarine Signal Company, Boston, to Commissioner of Lights, Ottawa: 'We are advised by the I. M. S. Co. that they have delivered to the Canadian government since September 19, 1905, some 52 combined automatic gas and whistling buoys, with receptacle for submarine bell attached, said receptacle being ordered attached to buoys by your department.

'Will you kindly advise this company as to whether the 52 buoys (as per inclosed list) were sold and delivered to the Canadian government by the I. M. S. Co., Ltd., or were part of them delivered to the (Canadian) government for trial purposes only.

In the event of any of these buoys not having been taken over by the department, will you please state the number that the department has actually purchased.

'This information is needed as a voucher for our files, and we write you in regard to the matter at the suggestion of the treasurer of the I. M. S. Co.



SESSIONAL PAPER No. 29a

## SUBMARINE BELL BUOYS.

Date of delivery.	Serial Number	Type Number	Shipped to.	Remarks.
1905.				
Sept. 19.....	547	9	Halifax .....	
1906.				
March 16.....	560	11	" .....	Destroyed March, 1906. New buoy shipped October 26, 1906.
" 16.....	561	11	" .....	
" 31.....	562	11	" .....	
April 5.....	563	11	" .....	
" 19.....	564	11	" .....	
" 14.....	565	11	" .....	
" 19.....	566	11	" .....	
" 21.....	567	11	" .....	
May 3.....	568	11	Depot Harbour.....	
" 8.....	569	11	" .....	
" 23.....	570	11	Halifax .....	
" 31.....	571	11	" .....	
June 26.....	572	11	St. John, N.B. ....	
" 26.....	573	11	" .....	
" 19.....	574	11	Halifax.....	
" 27.....	575	11	St. John, N.B. ....	
July 25.....	576	11	Halifax.....	
" 4.....	577	11	" .....	
" 12.....	578	11	" .....	
" 30.....	579	11	" .....	
" 30.....	580	11	" .....	
" 25.....	581	11	" .....	
" 27.....	582	11	" .....	
August 4.....	583	11	" .....	
" 4.....	584	11	" .....	
" 4.....	585	11	" .....	
" 27.....	587	11	Prescott.....	
Oct. 26.....	588	11	Halifax.....	
Sept. 19.....	589	11	Levis, P.Q.....	
1907.				
Jan'y 26.....	625	10	Halifax, N.S.....	
" 18.....	626	11	Victoria, B.C. ....	
" 18.....	627	11	" .....	
Feb. 27.....	629	11	" .....	
March 27.....	661	11	Halifax.....	
" 27.....	662	11	" .....	
" 27.....	663	11	St. John, N.B. ....	
" 27.....	664	11	" .....	
April 22.....	698	9 $\frac{1}{2}$	" .....	
July 20.....	708	9 $\frac{1}{2}$	Victoria, B.C. ....	
" 20.....	709	9 $\frac{1}{2}$	" .....	
" 23.....	710	9 $\frac{1}{2}$	" .....	
" 23.....	711	9 $\frac{1}{2}$	" .....	
" 23.....	712	9 $\frac{1}{2}$	" .....	
" 25.....	713	9 $\frac{1}{2}$	" .....	
" 25.....	714	9 $\frac{1}{2}$	" .....	
" 25.....	715	9 $\frac{1}{2}$	" .....	
" 26.....	716	9 $\frac{1}{2}$	" .....	
" 26.....	717	9 $\frac{1}{2}$	" .....	
Aug. 16.....	718	9 $\frac{1}{2}$	Prescott.....	
" 16.....	719	9 $\frac{1}{2}$	" .....	
Sept. 24.....	720	11 x 14 $\frac{1}{2}$	Halifax .....	(Blonde Rock.)



7-8 EDWARD VII., A. 1908

November 20.—Deputy to Commissioner of Customs *re* refund of customs duties to T. L. Willson for \$5,875.12.

November 20.—F. Gourdeau to U. P. Boucher, M. & F., Montreal-Kingston: Answer circular letter October 9 *re* gas buoys in your charge.

November 20.—F. Gourdeau to Jno. Cooper, lightkeeper, Port Arthur: Answer my letter, October 10, *re* gas buoys in your charge.

November 9.—I. M. S. Co. to J. F. F., Commissioner of Lights: I take the liberty of sending you herewith two copies of new catalogue which has just been published by us.

*Gas Buoys Shipped to Montreal.*

Statement of gas buoys shipped to agency M. & F., Montreal (inclosed with agent's letter, November 21):—

Serial Number	Shipped to.	Type Number	Kind.	Date shipped.
591	English Bank. ....	8½ C	Gas .....	September 11, 1906.
592	Curve III. ....	8½ C	" .....	" 11, 1906.
593	" .....	8½ C	" .....	" 11, 1906.
594	Pointe Lac Course. ....	8½ C	" .....	" 11, 1906.
685	Curve II. ....	8½ C	" .....	April 5, 1907.
686	" .....	8½ C	" .....	" 5, 1907.
687	Curve I. ....	8½ C	" .....	" 6, 1907.
688	" .....	8½ C	" .....	" 6, 1907.
689	Isle au Raisin. ....	8½ C	" .....	" 8, 1907.
690	Hay Island. ....	8½ C	" .....	" 8, 1907.
551	Spare .....	6 C	" .....	Sept. 13, 1907.

The above all shipped to Sorel, P.Q.

November 20.—J. Cooper, lightkeeper, Port Arthur, to deputy: 'Your telegram just received 6 p.m., and must say that I answered your letter 10th October on the 14th October, the following day after I received yours.

November 20, 1907.—J. Cooper, Lightkeeper, Port Arthur, to Deputy: The serial numbers of buoys now in my charge are 615, 6, 7 of type No. 8½, returned to Ottawa 527-8-9.

November 25, 1907.—Deputy to Agent Parry Sound: I have to request you to inform me what disposition has been made of the following gas buoys shipped you as follows: 511 from Quebec, 16 July, '06; 516 from Quebec, 16 July, '06; 531 from Prescott, Ont.

November 25, 1907.—Deputy to St. John: Similar letter as regards 515 shipped from Quebec, 6 June, 1906; 536 from Prescott, Ont. With reference to serial 519, you state that this is placed at or on Foul Ground, whereas the agent at Halifax claims that it is at Avon river, Minas basin. For Avon river you state that serial No. 674 is placed at this point. Kindly explain.

November 25, 1907.—Deputy to Charlottetown: Similar letter about No. 542 shipped to your agency from Halifax.

November 25, 1907.—Deputy to Halifax: Similar letter about No. 553 shipped to your agency from Prescott; No. 8 shipped to your agency from Prescott; No. 720 shipped to your agency direct by the I.M.S.Co.

With reference to serial No. 519, which you advise is placed at Avon river, St. John agent claims that this buoy is placed on Foul Ground, and that serial No. 674 is at Avon river. Kindly explain.



## SESSIONAL PAPER No. 29a

*Buoys shipped to Prescott and reshipped to various stations.*

Statement of gas buoys shipped by the I.M.S. Co. to D.L.H.D. at Prescott, and afterwards reshipped to various stations:—

Type No. 5	—505, 530, 1, 2, 4, 550 to Parry Sound agency.	
	536, New Brunswick.	
	553, 8, Nova Scotia.	
	533, Thames river, gas buoy.	
	535, 7, Montreal to Kingston.	
	501, shipped to Ottawa.. . . .	13
Type No. 7	—502, 3, shipped to Ottawa.. . . .	2
Type No. 8½	—Montreal to Kingston.. . . .	32
	639, 40, 1, 2, 9, 650, 2, 5, 6, New Brunswick agency..	9
	619, 21, 2, 3, 4, British Columbia.. . . .	5
	669, Northport shoal.. . . .	1
	620, Thames river gas buoy.. . . .	1
Type No. 9½	—718, 9, Parry Sound agency.. . . .	2
Type No. 11	—587, Parry Sound agency.. . . .	1
	6, shipped to Ottawa.. . . .	1
		67
On list, but shipped direct. (What numbers and types?).. . . .		6
Total.. . . .		73

November 21, 1907.—W. H. Noble, Prescott, to Deputy Minister: With further reference to your letter October 9, enclosing a statement giving the serial numbers and types of the gas buoys shipped by the I.M.S. Co. to this department, I return herewith the list, which is correct. I also herewith give you a list showing where these buoys are.

November 22, 1907.—W. H. N. to Commissioner of Lights, Ottawa: 'I have to report that Mr. C. E. Stewart is leaving here on Monday with the 7.30 a.m. train. He has been instructed to proceed direct to your office, and if he finds you out of town I have instructed him to report to the manager of the I.M.S. Company.

November 5, 1907.—Telegram Jas. Gaudin, Vict., to J. F. F. C. of L: Two No. 11 type bell and whistle, 6 No. 9½ type, whistling, 2 No. 8½, bell, 6 No. 8½ gas buoys.

November 22, 1907.—Deputy to Gaudin, Telegram: 'Mail immediately complete list of gas buoys in service and held as spare to the 15 October, giving serial number of each.

*B. C. Buoys.*

November 23, 1907.—Gaudin to Deputy: Your telegram 22nd inst., and agreeably to your instructions you will please find inclosed herewith separate lists of the gas buoys established up to the 15th ulto. Those placed since that date, or about to be placed in position, also a list of spare buoys in stock.

You will find the serial number of each gas buoy with the exception of the buoy on Alfred Reef, which Mr. Halkett has overlooked, recorded in the sheet provided for that purpose. The serial numbers of the buoys for Dall Patch and Hodgson Reef will be submitted to you as soon as I can get them from the Wm. Jolliffe, when they have been placed.

The No. 9½ and 11½ type buoys are moored in Esquimalt harbour, the weather was so stormy that I was unable to send a boat out to ascertain the serial number of each of these buoys.



7-8 EDWARD VII., A. 1908

I beg to call to your attention that numbers of our buoys are changed occasionally; for instance, a spare buoy may be placed in Kestrel or any other rock to relieve the one taken up for cleaning and refilling, and then moved to the next station, so that the serial number will be changed each time the buoys are taken up.

The spare buoys Nos. 709 and 711 were damaged by stranding when they broke away from the tug that was towing them from Vancouver to Esquimalt. The damage is not extensive and can be permanently repaired. The Kelp Bar buoy (Comox) was recently run over by a boom of logs, carrying away the superstructure, which up to the present has not been recovered. This buoy has been replaced by another. The number has not yet been reported by Mr. Halkett. On the 14th inst., a corrected list of gas buoys and beacons established in these waters was mailed to the department.

November 23, 1907.—List of spare buoys under the B. C. agency: No. 619, No. 8½; No. 622, No. 8½; No. 694, No. 8½; No. 628, No. 8½ (superstructure, including bell, carried away and lost). No number No. 11½; 709, No. 9½; 711, No. 9½. (These buoys were damaged by stranding whilst being towed from Victoria.) ——— No. 9½; ——— No. 9½.

November 23, 1907.—List of buoys established subsequent to 15th Oct., '07:—

New England rock, 716, No. 9½, 8 Nov., '07.  
 Skidegate bar, 707, No. 8½, 10 Nov., '07.  
 Dall Patch, ———, No. 9½, is being placed.  
 Hodgson reef, ———, No. 9½, is being placed.  
 Barrett ledge, 621, No. 8½, 30 Jany., 1907.  
 Bird rock, 623, No. 8½, 2 Feby., 1907.  
 Kestrel rock, 624, No. 8½, 2 Feby., 1907.  
 Ellinor rock, 630, No. 8½, 16 April, 1907.  
 Comox bar, 628, No. 8½, 2 April, 1907.  
 Swiftsure bank, 627, No. 11½, 24 Aug., 1907.  
 Vancouver rock, 713, No. 9½, 1 Oct., 1907.  
 Port San Juan, 710, No. 9½, 21 Sept., 1907.  
 Kyuquot, 708, No. 9½, 24 Sept., 1907.  
 Haddington reef removed from Ledge reef, 636, No. 8½, 1 Oct., 1907.  
 Sands Heads, 626, No. 11½, 30 Aug., 1907.  
 Alford reef (No. not reported), No. 8½, 7 Oct., 1907.

November 27, 1907.—Deputy to Asst. Commissioner of Lights (Prescott): I am advised by the I.M.S. Company (see folio —).

November 27, 1907.—W. H. N. (A. B.) to J. F. F.: Have to inform you that C. E. Stewart intends leaving for Ottawa to-morrow morning and will report at your office on his arrival.

November 29, 1907.—To Deputy Minister: Reference to your letter 27th inst., *re* buoys received from I.M.S. Company, the serial numbers of which are stated in your letter, I have the honour to report where these buoys are as follows:—

Type No. 5, serial No. 527 and 8, in yard at D.L.H. Depot.

529 and 533 shipped to Parry Sound agency.

535 and 6, gas buoys at Montreal-Kingston Div.

537, in yard at D.L.H. Depot.

Type No. 6, serial No. 548, gas buoy Montreal-Kingston Div.

549, in yard at D.L.H. Depot.

551, shipped to Sorel for Montreal agency, 13 Sept., '07.

559, in yard at D.L.H. Depot.

December 2, 1907.—I. M. S. Company to Deputy: As requested in your letter of November 20th, your file 27858, we beg to inclose you herewith copy of all the papers submitted to the Department of Customs in connection with the claim by Mr. T. L. Willson for refund of customs duties paid upon materials that entered into buoys and beacons supplied to your department.



## SESSIONAL PAPER No. 29a

We might mention that it would be necessary for you to attach a copy of your letter to the Commissioner of Customs in the matter to the papers sent you to complete the record.

December 4, 1907.—St. John, N.B., to Deputy: Replying to your letter 25th ulto., requesting information in *re* gas buoys 515 and 536, I beg to report that on 14th June, '06, the steamer *Lansdowne* placed at the Avon river a gas buoy No. 7, 519. This buoy was picked up by *Lansdowne*, 13th Dec., '06, and brought to St. John and replaced in position again April 16, 1907, by gas buoy type No. 7,515. This buoy is in its position at the present time.

In regard to the No. 536, I have not this buoy on my list. I am under the impression that it was sent direct to Shediac and placed on Zephyr rock, Shediac harbour. The serial number was not given at the time. I have written Mr. Lord, and will advise you at a later date as to the number. The Charlottetown agency looks after this buoy.

*St. John.*

December 5, 1907.—St. John: List of the gas buoys at this agency:—

- No. 11, 664, gas and whistling buoy, off Point Lepreaux.
- No. 11, 572, gas and whistling buoy, Old Proprietor ledge.
- No. 11, 573, gas whistling buoy, North Wolf.
- No. 11, 575, gas and whistling buoy, Northwest ledge.
- No. 11, 663, gas and whistling buoy, Southwest ledge.
- No. 11, 589, gas and whistling buoy, to be placed at Old Proprietor, first opportunity.
- No. 9, 539, gas and whistling buoy, at Ballast wharf, St. John.
- No. 9½, 698, gas and whistling buoy, 1 mile off Partridge island.
- No. 8½, 674, gas and bell buoy, Hen and Chickens shoal.
- No. 7, 520, gas buoy, Foul Ground, St. John harbour.
- No. 7, 515, gas buoy, Avon river, N.S.
- No. 7, 519, gas buoy, at Ballast wharf, St. John.

*Campbellton.*

- No. 8½, 639, gas buoy, on Traverse.
- No. 8½, 640, gas buoy, Middle ground below Dal. point.
- No. 8½, 642, gas buoy, Big Battery point.
- No. 8½, 649, Point Le Garde.
- No. 8½, 650 gas buoy, Point Prim (north).
- No. 8½, 641, gas buoy, Point Prim (south).

*Miramichi.*

- No. 8½, 652, gas buoy, at Chatham (spare).
- No. 8½, 655, gas buoy, at Fairway.
- No. 8½, 656, gas buoy, at Dredge.

December 2, 1907.—Halifax to agent Marine and Fisheries, Halifax: Referring to departmental letter 25th inst., requesting to know what disposition was made of gas buoys Nos. 553, 558 and 720, beg to say that 553 and 8 were shipped from here March 8th, 1907, to T. L. Willson, Ottawa, in accordance with instructions received from the department, dated 29 Nov., '06. Buoy 720 now at dockyard will be placed on the outer automatic station off Halifax harbour, replacing No. 625, which will be brought in and put in order for Blonde rock. Buoy No. 519 was placed at Avon river 14 June, '06, and I understood the same buoy was replaced this year by the N. B. agency.

December 5, 1907.—Charlottetown to Deputy: *Re* buoy No. 547, shipped to this agency by the Halifax agency. It was sent by the agent, Mr. J. Parsons, to Pictou by



7-8 EDWARD VII., A. 1908

I.C.R., and was taken from Pictou by steamer *Stanley*, and placed at Indian rocks 15 June, '07.

December 12, 1907.—Prescott (A. B.) to J. F. F.: Ref. to Mr. White's telephone of to-day *re* serial numbers of buoys :

501 and 2 shipped to the I. M. S. Co., Ottawa, 30th October, 1906, and have not been returned here.

503 shipped to the I. M. S. Co., Ottawa, 30 Oct., 1906, and received back at this depot, 11th September, 1907. It was then reshipped to Amherstburg,, 7th October, 1907.

505, 530, 532 shipped to Parry Sound 23rd April, 1906.

550 shipped to Lockerby shoal, P. S. district, 11th May, 1906.

552 and 54 shipped to Sault Ste. Marie for Vidal shoal and Turning point, 23rd October, 1907.

553 and 558 shipped Nova Scotia agency, 8th March, 1906.

555. This was placed in Trenton harbour by C. G. S. *Scout*, 12th July, 1907, was lifted a week or so ago at close of navigation, and is lying at Kingston to be placed again at Trenton on opening of navigation.

556. On Montreal-Kingston division, gas buoy No. 6T.

557. Lying in our yard here.

December 19, 1907.—I. M. S. Co. to Deputy: Referring to our letter 13th December, we inclose herewith invoice in triplicate for \$2,021.50, amount of freight charges paid the G. T. Ry., on ten No. 7½ beacons, forwarded to Captain Gaudin, Victoria, B.C.; also duplicate paid expense bills. Kindly send us cheque to cover this amount at your earliest convenience.

December 20, 1907.—Deputy to M. Brais, M. and F., Parry Sound: 'Rush answer, my letter, 25th ulto. *re* gas buoys.'

December 20, 1907.—M. Brais to Deputy: In reply to your letter 25th November, respecting disposition of following gas buoys: No. 511 from Quebec, shipped 16th July, 1906. Gas buoys No. 6 from Quebec, shipped 16th July, 1906. Gas buoys No. 531, from Prescott, Ont., 16th July, 1906. Of the above number 531 is the only buoy registered here and the same was frozen in at Three Star shoal last season and lost.

The following numbers are the remaining type: Five automatic buoys in service here in the year 1906—530, 532, 4, 550. These have been dry-docked at Depot Harbour and are to be shipped to the International M. S. Co., Ottawa, during the winter. This shipment will have my early attention.

December 20, 1907.—(Recd December 26, 1907.)—Victoria to J. F. F., C. of L.: With reference to the paragraph in my letter 23rd ulto. relating to the No. 9½ buoys, serial Nos. 709 and 711 damaged by stranding whilst in transit from Vancouver to Victoria. I have the honour to report that with Mr. J. A. Thompson, inspector of steamboats, these buoys have been inspected. It is found that the lower part of No. 711, where the bottom is secured to the side, is indented so as to involve the necessity of a patch. No. 709 is also indented, but not to such an extent that it will require repairs. I beg to request that you will please advise by telegram as to amount of pressure these buoys are to be tested before they are used.

December 28, 1907.—J. F. F. to Victoria: Telegram—After repairs test buoys to 12 lbs. air pressure, and use soap suds to detect leaks.

December 28, 1907.—Letter confirming above and acknowledging letter 20th inst.

December 30, 1907.—Charlottetown to Deputy: There are at this agency the following gas buoys:—

Indian Rocks, combined gas and whistler, No. 542.

Point Prim, combined gas and whistler, No. 538.

Fitzroy Rock, combined gas and whistler, No. 544.

Miscouche shoal, black buoy, No. 545.



## SESSIONAL PAPER No. 29a

There is also one spare black gas only buoy not in use. Kept as spare serial No. 613, built 1906. With this buoy there are two lanterns to suit one No. 2282, 100 *m/m*, and one No. 2284, 100 *m/m*.

There are two of the five lanterns in use last season which will have to be sent to be repaired. I will have them boxed up and shipped as soon as I get notice where to address them. There is also a black buoy, gas only, serial No. 501 in charge of this agency, but strictly belonging to the N.B. agency. This buoy is placed in Shediac Bay to mark the Zephyr Rock, and since its establishment has been handled by our steamer *Stanley*, and each fall has been brought to Charlottetown, cleaned, painted and refilled and placed again in the spring. The expenses in connection with cleaning, painting, filling, &c., are chargeable at this agency against the N. B. agency.

January 9, 1907.—C. Koenig, superintendent buoys service, Quebec district to J. F. F., C. of L.: According to your instructions I have marked all the gas buoys and their descriptions for the Quebec district on two separate charts which I am sending you to-day under separate cover. I did not mark the buoys on the charts you mentioned, because at the time you were here I did not think to tell you that the former charts sent to Ottawa were the same as the ones I send you to-day. As the two sheets cover the St. Lawrence river from Montreal to Father Point, I think it will be more handy for you to have the buoys marked on these charts. Hoping that this will be satisfactory.







7-8 EDWARD VII.

SESSIONAL PAPER No. 29a

A. 1908

ANALYTICAL INDEX  
OF  
EVIDENCE AND MEMORIALS  
CIVIL SERVICE COMMISSION  
1907-8

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1908

[No. 29a—1908.]







## ANALYTICAL INDEX

OF

## EVIDENCE

## ROYAL COMMISSION ON THE CIVIL SERVICE, 1908

ADAMS, G., Letter Carrier, Toronto, 986.

Is under the old Act; it took him eleven years to reach \$600; did not come under new Act for fear of losing sick pay; there is a chasm in superannuation between the old Act and the new; thinks they ought to receive now \$1,000; presents memo.

Memo. pleads for carriers under old Superannuation Act, who, by faithful and long service have proved themselves capable and efficient servants; have struggled for eleven years through the low scale of wages from \$360 to \$600, are in same position to-day as at beginning owing to increased cost of living, 986. The statutory increases of carriers were withheld for three years, beg for restoration, a workingman's home in Toronto to-day cannot be provisioned for less than \$1 a day, and with increased house rent takes up whole salary, leaving nothing for clothing, or sickness; police and firemen of Toronto have received substantial increases; submit details of articles and the difference in cost for the years 1897 and 1907; beg for amendment of Superannuation Act to allow a carrier to retire after twenty-five years' service; they regret there is no sick pay under new Bill, for by the time a carrier becomes unfit for duty he is placed on superannuation list, 987.

AGRICULTURE, DEPARTMENT OF.—See *O'Halloran*, 51. Also *Memorials*, &c.

Registrar of Trade Marks, &c., 69. Patent Office, 76. Central Experimental Farm, 82.

ALEXANDER, THOMAS, Collector Inland Revenue, London, 395.

Thirty-seven years in service, passing through all grades from \$500 up to present salary, \$2,400; division ranks as first class; London is a large cigar-making centre; outside of Montreal it is the largest in Canada; McNee's factory turns out 6,000,000 cigars annually, one officer attending to this and two others; officers are supposed to be at factory from 8 to 6 at night; malt is rarely destroyed of itself, there is no duty on beer when made from malt alone, duty is on malt contained in the beer; beer sometimes becomes sour or musty, then it is destroyed in presence of two officers; quantity destroyed is carefully computed, and samples of the beer are taken and sent to department at Ottawa, where it is analysed and quantity of malt used in each gallon is ascertained; refund of duty on malt is thus calculated, 395. His salary is \$2,400; has been collector at London twenty-four years; had \$200 increase in salary in seven years; speaks of conditions in Manitoba, 396.

Recalled, wishes to emphasize one point not yet touched upon, viz., the protection to public in connection with manufacture of petroleum; all petroleum for



7-8 EDWARD VII., A. 1908

ALEXANDER, THOMAS—*Continued.*

illuminating purposes is made in London division and amounts to about 20,000,000 gallons a year and undergoes special inspection; no duty on it, but inspection has to be done; no stamps put on to show it has passed examination; record of what has been inspected is placed in government books; track of every barrel sent out is kept and a sworn monthly statement is made out by refiner and inspected by officer; if a duty of only five cents a gallon were put on it would yield about \$1,000,000 revenue annually, 401. No record is seen of what is done in inspection of petroleum on looking at revenue received; thought this was a matter overlooked and should be brought before Commission; service collects from refiners only one dollar a year for a license; would not like to suggest a duty, but officers have very unpleasant duties to perform; if officers at distilleries receive 'duty pay' same should be granted officers on duty at refineries, 402.

## ALLAN, J. B., Vancouver (letter), 1046.

Forwards petition of all post office employees in British Columbia.—See *Memorials*, 1046.

## ALLEN, FRANCIS G., Clerk, Ottawa Post Office, 799.

Is still a junior third-class clerk, entering in 1886 at \$400; age 51 and salary \$1,000; advanced steadily till made junior second in 1903; statements in pamphlet exhibited were got up at request of the Postmaster General and can be sworn to; was appointed secretary of Post Office Employees' Association, and communicated with each city post office—fifteen in number—where the staff is paid by government, in other offices staff is paid by postmasters; in one office a new arrangement was made, at Stratford a semi-staff exists, where the postmaster's salary is based on revenue, and staff paid by government; they get \$360 on appointment and after two months' probation receive \$400; have annual increase of \$50, up to \$800 or \$900; no more women to be employed, but present ones retained, 799. In Ottawa post office after junior second the grade is senior second, first-class, assistant postmaster, and postmaster; there is a superintendent in each office receiving \$1,500 a year; assistant postmaster at Ottawa has been in service forty years; under Act city postmasters and inspectors are political appointments; vacancies outside are not filled from Ottawa post office; thinks if an intelligent boy in outside post office service got up to first-class that would be the limit, 800. Is under old Superannuation Act, the abolition of which was the biggest mistake the government ever made; it is detrimental to the service, e.g., age limit reduced to sixteen to get people to come in; would leave to-day if they would superannuate him; they are taking in inferior material, competent young men will not stay at the salary; they are taking in now a class of men and classing them as labourers at \$1.25 and \$1.50 a day; after a year if they prove efficient they can be put on as clerks; they are named labourers because there is no appropriation to pay extra clerks; they pass a small preliminary examination; they spend a year as labourers at \$500, they are then made permanent clerks at \$400; if they continue as labourers they may get \$2.25, 801. No more women are coming into the city post offices; the experience is that they are not suitable for the heavy work; patronage in Ottawa post office lies in the two members; new postmaster at Kingston was appointed at instance of local association; considers staff at Ottawa post office is not as efficient as formerly; owing to inferior people, and people of sporting proclivities being appointed, 802. Some men entering now are not good readers, and the writing we have to deal with is not always the best; in consequence of these inferior men, the work of the efficient clerks is decidedly



## SESSIONAL PAPER No. 29a

ALLEN, FRANCIS G.—*Continued.*

increased; the office hours are very irregular, changed every week, irregular meals destroy one's digestion; the reason is there are not enough men to do the work, the first batch of government mails is sent to the departments at eight o'clock every morning; to do that some have to begin work at 6.30 or 7 in the morning; in some branches some clerks have to get up at 4.30 or 5 o'clock to be on duty in time; does two and a half hours' work in the morning, then goes home for three or four hours, then returns to finish the day; doctor ordered him to work the same hours every day; the wickets are opened to the public from 8 a.m. to 8 p.m.; works every fourth Sunday, during session works from 7 to 12, and from 1 to 5 p.m., and gets no remuneration, has as much work as any three men do on an ordinary day, 803. Does not always get his holidays; thinks the inspection of the post office has been transferred to the superintendent of city post offices, who comes in at all hours; work is supervised by deputy postmaster; stamps are sold by an outsider on commission, not by post office staff; is senior officer in the government distribution branch; Sir William Mulock was asked to place the clerks in the outside service as to salaries on same footing as the inside service, though there is three months difference in the work of the branches; would ask the Commission to particularly consider the lower grade clerks and labourers, e.g., the man who takes mails containing annually thirteen and a half million dollars on his back to the Bank of Montreal gets only \$600 a year, while men hauling about newspapers get \$800; considering increased cost of living an immediate increase of 25 per cent to lower grades, 20 per cent to second-class clerks and 10 per cent to first-class clerks should be given; same percentages also added to maximum salary of each class; number of classes reduced to three; annual increase should be \$100; Sunday work and night work should receive special consideration; Superannuation Act restored; age limit reduced from 65 to 60; length of service reduced from 35 to 30 years; no clerk under 18, or who has not passed qualifying examination should be appointed, 804.

ALLINGHAM, H. P.—See *Memorials*—Customs, St. John, N.B., 172.

ANDERSON, J. D., Railway Mail Clerk, Montreal (letter), 916.

Appears before Commission in writing, because some seem to think it is intention of the younger men to entirely ignore the claims and services of older men who have made the R. M. S. what it is to-day for very much less pay than the younger men are getting to-day for doing much less work; thinks initial salary too small; entered at \$480, \$39 net per month; then salary was cut to \$300; mileage added in 1873; salary remained low till Sir Wm. Mulock's Bill raised maximum to \$1,200, and it takes five years to reach that; \$1,200 now will scarcely do more than \$960 then; for the cost of living has so greatly increased; thinks maximum should be raised to \$1,500; has never used liquor or tobacco nor wasted money, yet cannot make ends meet; was once asked: what do you do in the mail car? Witness answered 'I am away from home fourteen hours or more, I ride 216 miles, I stand on my feet in the car nine hours, I handle a mail every three or four miles;' thinks it unfair that the superannuation of men who have passed the 35-year limit should be put on the 3-year average plan; leaves his case in hands of Commission, 916.

ARCAND, D., Collector Inland Revenue, Quebec, 379.

Is collector of Inland Revenue for seven months, appointed politically without examination at a salary of \$2,000 a year; staff includes thirty-six or thirty-



7-8 EDWARD VII., A. 1908

ARCAND, D.—*Continued.*

seven officers; was a broker and real estate agent for twenty-five years; keeps his own accounts, corresponds in English and French; has no objection to increase of salary; wished staff to come and speak for themselves; these men, some doing high-class work at low rates and having technical knowledge, are as a rule paid insufficient salaries; officers are generally very efficient, 379. There are four officers at distillery; no revenue yet, two years before they put out any product; the men are honest but salaries are too low; cost of living has increased so much salaries should be increased according to qualification, 380.

ARCHIVES.—See *O'Halloran*.

AUBIN, A., Inspector of Light and Gas, and Consulting Gas Engineer, Montreal (letter), 322.

Returns for year 1885 show receipts amounting to \$1,859, with an expenditure of \$2,135, showing deficit of \$276; while in year 1906 receipts equalled \$11,050, expenditure \$3,813, showing a surplus of \$7,232; thinks department would be justified in allowing officers suitable remuneration in proportion to the increased work performed and increased cost of living, 322.

AUDITOR GENERAL.—See *Fraser*, 1279.

AUGÉ, D. L., Letter Carrier, Quebec, 939.

Not necessary to speak both languages, as all English-speaking people here understand French; there are twenty-seven letter carriers and they begin work at 6.45 a.m. by sorting their mail, and start out on rounds at 8 a.m., returning at 10.30 for second delivery, 939. Then they go to dinner; are allowed two hours; third delivery starts at 3.30, finishes at 5.30, returning undelivered letters in office next morning; has a summer uniform complete every spring, winter pants every fall, and a winter tunic and a fur cap every two years; two pairs of boots and car tickets, 940. Letter carrier's salary is \$2.25 a day, or \$700 a year; receives twelve days absence, time lost beyond this even for sickness is deducted; district might be changed just before Christmas, but not often done, 941. Cannot leave service because having been fifteen years in the service are not fitted for other work and are always expecting better things; not enough letter carriers in Quebec, 942-3.

BALL, THOMAS, Mail Transfer Agent, Toronto, 988.

Wage \$2.25; eighteen years in service, wears uniform, goes to station and transfers mail from one car to the other; works eight hours a day one week and ten to eleven next week; thinks they should receive from \$600 at start, to \$1,200, as in U.S.; is under old Superannuation Act; considering risks thinks he should receive pay when off work through accident; thousands of dollars pass through their hands; should receive pay for Sundays and holidays, 988. Would be satisfied if he could get an increase; hands in statement; cannot get good men in service by cutting salaries; street sweepers in Toronto are paid 25 cents an hour; should be no comparison between a Toronto street sweeper and a clerk handling letters, money and valuables, 989.

Memo. asks an increase of salary based on increased cost of living, two items especially rent and provisions; considering arduous and responsible nature of duties they should receive same salaries as in U.S.; should be paid for overtime, also time and a half for Sundays and holidays; should also receive pay for sickness or accidents, 989.



## SESSIONAL PAPER No. 29a

BALL, THOMAS—*Continued.*

Recalled, forgot to state in evidence, if a man makes a mistake he is fined a day or two day's pay; thinks it is not just; you often report your own mistakes. you may neglect to put a bag on car; does not think that is discipline, you may make an innocent mistake; fining a man for mistakes is against the law, e.g., the G.T.R. and C.P.R. did that, one engineer kept track of fines charged against him, when he left the service he sued the company; judge said a person could not make a man do the work and then take his money; company had to refund money; now if a man makes a big mistake they lay him off a while and he loses his pay; an agent has to stay on duty all the time, rain or shine, 993.

BARCELO, E., Superintendent of Montreal Post Office, 851.

Has been twenty-three years in service, entering as a stamper and passing through all the grades; asks that all officials who work on legal holidays be granted four weeks holidays instead of three, 851. Number of employees, 432; is chief officer after postmaster and assistant postmaster; the junior officers are appointed from Ottawa; the names are given to us by the department at Ottawa; we are asked after a certain time to report as to efficiency; if found inefficient they are got rid of; temporary employees remain in service for years, either because they have passed no examination or they are over age; test of a good letter carrier is that he delivers all his letters promptly, 852. If he brings back much mail he is cautioned, if he still continues to bring it back he is reported, and a way is found to get rid of him; does not think that politics could keep a letter carrier on against the will of the office; letter carriers doing clerk's work are not provided with uniforms and lose their car tickets also; this system prevails to a great extent; it is done from necessity, for by experience it is found that men who have gained experience as letter carriers make better sorters; thinks some compensation should be given them for the sacrifice of these privileges; thinks orders came from Ottawa that nobody should wear uniforms but those engaged in the outside service; thinks that many who are occupied as clerks have been given the opportunity of becoming permanent if they would begin at a lower salary, 853. Does not know if politicians enter the post office to see if there are any vacancies, they would go to the assistant postmaster; when we find that the work has increased and help is needed we apply for assistance; promotion is very slow; does not think there is any prospect of a junior rising to the position of postmaster, 854. Does not know the age of the postmaster at appointment; railway mail clerks and inspectors are distinct branches; the night service proves a difficulty, the work is more strenuous, clerks cannot remain on the work any length of time; the system adopted by the Dominion police of shifting the hours so that day staff and night staff change every week, would give rise to another difficulty in changing the habits of the men, a change of meal hours, that the stomach does not do its work as easily or as satisfactorily under changing conditions; thinks it would be better if all the positions in the service should be open to any member of the service, 855. Revenue of Montreal post office; have been no arrests of letter carriers for theft since beginning of the year; have employed other means than decoy letters; have lately dispensed with services of a few men who were not arrested, but who were not doing the proper thing; two have been dismissed for drunkenness; have at least 150 carriers; the fourteen grades should be very much simplified; would be of much value if some provision were made for pensions for dependents; asks simply that the old system be restored, and that a clerk with twenty-five years' service should, if he desires it, be able to obtain a pension and retire from the service, 856. Frequently in a large



7-8 EDWARD VII., A. 1908

BARCELO, E.—*Continued.*

city like Montreal, post office officials have died after paying for years to superannuation fund and nothing went to the heirs but two months' salary; desire that clerks be allowed to retire after passing a certain age; they remain on staff and staff suffers; our work requires quick action and clear memory; have seventy-three on temporary list; many men are classed as labourers because they have passed no examination or are over age; many enter, remain a few weeks, then leave on account of small remuneration; applications are neither so many nor as good as formerly; stamps are sold by an official to the dealer and cash comes to office; officials handling stamps give fidelity bonds and pay for them; only one man attending to sale of stamps, 857. The idea of shifting the staff around is right to a certain extent, but not in the money order and savings bank branches; would have a good effect if the men were made *au fait* with all the work in the different branches, it takes a long time to get posted in the despatch branch; only daily returns are made to department at Ottawa from the assistant postmaster's office; have always money on hand, not from sale of stamps, but from money order and savings bank; as much as can be deposited is done before three o'clock; have a good brick vault for stamps and post cards, but the money is kept in an ordinary burglar-proof safe; stamps are sold to public by vendor till 10 o'clock at night; he hands over a few to officials to sell for him; in reference to night work, it would not be easy to make a change, because we find a difficulty in obtaining willing men for the work, they make all kinds of excuses; when we find a man willing to do night work we are glad to have him continue it, 858.

BARRETT, Dr., Inspector Inland Revenue, Winnipeg, 274, 435, 1380.

Thirty-four years in service; had various appointments in service; has risen point by point; cost of living at Winnipeg  $33\frac{1}{2}$  per cent higher than Ottawa; figures given in memorial are taken from Ottawa C. S. Ass., 435. For some classes of officers in the west there is a provisional allowance, necessary to supplement these salaries for the people were actually starving; Civil Service Act fixed those salaries, so government had to supplement those salaries; system began in 1882 until 1887; then it was completely struck off, 436. On his arrival in Winnipeg received an allowance of \$1 a day, but cost of living to-day in Winnipeg is at least 30 per cent higher; allowance was based on salary; though the increase in cost of living is general, yet it is at least 30 per cent greater to-day than in Ottawa, Toronto or Montreal; in 1887 this allowance was cut off owing to representations of a member from the west; the halcyon period lasted from 1885 to 1887; allowance re-established about three years ago, 437. Street cars run about five miles from city hall; the doubling in the price of rent is caused by rise in property and great immigration; our collector five years ago paid \$22.50 rent per month, this increased to \$30, \$40 and \$50, which he pays now for same house, which in other towns in Ontario would rent for from \$12.50 to \$15 a month, 438. Inexplicable that beef sells here at Ottawa at 15 cents a pound, and the same beef fed in the west sells for 22 cents; they produce more beef in Winnipeg than they can consume, therefore the meat should be cheaper; beef combine in Winnipeg; population of Winnipeg is about 100,000; thinks Civil Service to-day is suffering from two things, (a) politics, (b) in the service there are drones and worthless fellows who draw their salary in perfect indifference whether work is done or not, 439. Recites an instance of service suffering from politics; collector of Inland Revenue at Port Arthur has been retired, the district having increased it was necessary to have a man of experience there, it was recommended that a competent man be appointed, there being none from the west



## SESSIONAL PAPER No. 29a

BARRETT, Dr.—*Continued.*

available, one from the east was asked for; politicians said 'no,' we will have no eastern man, we have enough ability in the west; has been no appointment yet; that is what Civil Service is up against everywhere; in Winnipeg there is one collector, a deputy collector, an accountant, five temporary excise men and one messenger; some probationers take position for a month or two then resign; the collector by the increased work knows when an officer is wanted, the department is notified, a name is got from Liberal Association; it was the same with the Conservatives, and all the time the service is suffering, 440. Has been in west twenty-two years and had better men than now; one man, our accountant, entered service five years ago, was a university graduate and industrious, worked for rank and position and is now receiving \$1,500 a year; men leave as soon as they get something better; in Customs Department lowest salary is \$800, in ours it is \$500; abolition of Superannuation Act helped to destroy stability of service; thinks some kind of pension fund be restored and provision inserted for benefit of widows and orphans; if officer dies in harness, widow should be entitled to two-fifths of salary, 441. Has been thirty-five years in service, and if he were to die, family would not receive one cent; under retirement fund when you retire they return the 5 per cent taken from your \$500 salary, this class of paternalism is not appreciated; the drones in the service are the cause of a lot of trouble; political influence is against promotion of officers and in favour of bringing in of outsiders; or promote a favourite who may be the most incompetent man in office; the worthy man thinks there is no certainty of promotion; should be two classes, the administrative class and the clerical class; we would thus get the right class of men into the administrative work; seems there is no one in any department on the lookout to have good, deserving men promoted or dismissing incompetent men, 442. Once a man is in service it is difficult to remove him; a man may rise by promotion examinations, but the questions put are taken from old and obsolete books, they will not allow questions asked at previous examinations to be published, so that they may serve as a guide to students; a man by passing all those examinations may rise from \$500 to \$1,200, but when a higher vacancy occurs then the politician comes in; a deputy collector is the only political appointment under C. S. Act, 443. Deputy collectors having passed all examinations should receive a minimum salary equal to minimum at which collector is appointed; has letters from officers in Post Office Department, receiving a salary of \$400, or thereabouts, 444.

Submits letter from post office employees, Winnipeg, 445.

Knows that collector when a vacancy occurs, if he gets his eye on a desirable young man, tries to induce Liberal Association to get his appointment; appointment should be made on examinations testing the intelligence and qualifications from a literary and mathematical standpoint; after admission should undergo promotion examination, 274.

BARRETT, J. K., and others, Winnipeg.

Memo. of civil servants of all departments in Winnipeg: Inquire if Commission is going west, if not, under what conditions they can be heard before Commission; state the cost of living in Manitoba, Alberta, Saskatchewan and British Columbia is at least  $33\frac{1}{3}$  greater than eastern provinces; salaries are not on a par with this cost of living; the civil servants of eastern Canada have same salary while their expenses are  $\frac{1}{3}$  greater than theirs; cost of living in the west has in past ten years increased fully 50 per cent; respectfully submit this inquiry must extend to all branches of the service; the conditions as to increased cost of living must be the same whether paid by a member of



7-8 EDWARD VII., A. 1908

BARRETT, J. K.—*Continued.*

the inside or outside service; have two-fold grievance, (1) extra cost of living in the west, and (2) general increased cost of living all over Canada; claim for compensation not only for general increased cost of living, but also for the extra cost of living in the west over the east, 1380.

Memo. of Civil Service Association of Western Canada: Members of association heartily concur in Ottawa memorial of Civil Servants' Association, and request consideration of this memo. in connection therewith. *Superannuation and Retirement.*—Unanimous opinion that Act be amended to allow civil servant to choose which system he would like to come under; the gratuity of two months' pay to widow and heirs is entirely inadequate and request that in case of an officer on superannuation list dying while in service, 50 per cent of the superannuation allowance he would have been entitled to receive be paid to his widow during her widowhood; that in case of a superannuated officer who dies leaving a widow she should receive 50 per cent of his superannuation during her widowhood; this system has been adopted by banking and commercial institutions who give a retiring annuity to their employees. *Increased Cost of Living.*—During these years of great prosperity, salaries of employees in all branches of industry have been substantially increased to meet increased cost of living, except the Civil Service branch of Canada; the same schedule of salaries are paid to-day that were paid ten or fifteen years ago, when living was 50 per cent cheaper; every item entering into the cost of living has increased so rapidly that a civil servant who is working to-day on a salary fixed years ago when living was much cheaper, is condemned to forego many necessaries, or become hopelessly in debt; no doubt cost of living in western Canada has increased 45 per cent during past ten years, and that all wages, except the civil servant, have increased 50 per cent in that time; a salary of \$800 a few years ago had as much purchasing power as a salary of \$1,200 has to-day. *Peculiar Situation in the West.*—Extra cost of living in Manitoba and provinces west is at least 33½ per cent greater than in the east; in other words civil servants of eastern Canada have been receiving same salaries as in west, while the expenses of the people of the west have been one-third greater; true, a small allowance for extra cost of living has been given to the poorer paid officers, but it is altogether inadequate to equalize difference in cost of living; if officers doing the same work and receiving same salary east and west the difference in cost of living should be added to the west; on account of increase of work in west many temporary officers were employed; the memo. appeals for them and asks that they be treated as civil servants; gives table showing increased price on certain staple articles in Winnipeg over those at Ottawa; also table showing comparison of wages between the two places; letters from merchants endorsing increased cost of living, 1381-1382. Increases in mechanics' wages, within last five years; increase of rate per hour to artisans; adding, living per average family has increased five dollars a week; taxes have increased 75 cents per month; Canadian Bank of Commerce giving its employees in Manitoba, Saskatchewan and Alberta over and above allowances made in Ontario; single men \$200 a year, married men \$400 a year, without reference to salary; Bank of Ottawa, Winnipeg, allows \$200 each to men transferred from east; Eastern Townships Bank, Winnipeg, makes a special western allowance of \$300 for each clerk in the west; Bank of Montreal, Winnipeg, makes an allowance of \$300 a year to junior clerks living in the northwest, 1383-1387.

BATTLE, J. J., Clerk in City Post Office, Quebec, 948.

Some bookkeepers in Quebec receive \$2,000 and \$3,000 a year, 947. If a clerk is \$10 out of account at night, he has to make it up; the inside service have



SESSIONAL PAPER No. 29a

BATTLE, J. J.—*Continued.*

not; present deputy postmaster was not appointed from clerical staff, but from inspector's department; the men in the post office should have their grades, 948. Though Quebec has one-sixth number of people they have in Montreal where there is a superintendent, yet one is necessary to be in the office early to regulate traffic, also in absence of postmaster; present assistant has earned his position, a better officer cannot be found, yet he should have an assistant or superintendent as he cannot put in sixteen or eighteen hours a day; there are no first-class clerks; vacancies in fourth class are sometimes filled from outside by influence, and men in office left behind; is in Money Order Branch and if help is needed, asks deputy postmaster who writes to Ottawa, if the help is necessary it is sent without reference to us; has two men ranked as labourers serving under him, both old men, one at \$1.50, the other at \$2.25; they are about alike, that is the way men are treated, 949. As clerks we work more than the inside service do, 339 days a year and two hours a day more than they; they simply take our returns, if anything is short we take the responsibility and make it up; have a right to be put on the same footing; they sit quietly at their desks, we have to attend to the public and are liable to mistakes; if government would give me my pension to-morrow, would leave the service, 950.

Memo. stated yesterday that clerks in outside service had greater responsibilities than the inside service whose salaries are much larger; the reasons are, (1) clerk in inside never loses money, those on outside do, e.g., clerk in Money Order Department after working hard all day finds he has made a mistake of \$10, before he balances his accounts has to make up the \$10, not so with an inside clerk; the latter's time is his own, for what work he cannot do to-day he can leave it for to-morrow, whereas the work of outside clerk has to be done to time, and work often lengthened to ten hours; might also add when clerk discovers mistake he has a difficulty to have money returned, for people often think it is the government that loses the money and not the clerk; (2) clerk in Registered Letter Department if letter is lost is called to make good the contents; (3) also clerk in General Delivery or Despatching Branch has to make good for losses; in Postmaster General's Report, Appendix H, compare losses of outside with inside service and you will see which has the most responsibility; only fair therefore that we should receive same salary; nine-tenths of the M.P.'s as well as public at large think both services are on same footing, 951-952.

BEAUCHAMP, EDMOND, Montreal Post Office Staff, 893.

Has been working at post office for nine years; also there are some working for fifteen and twenty years and are still on the temporary list; never get an hour of holidays, and when they got an increase had to work hard to get it; is forty-eight years of age, has worked in the distribution, and other work, and has done all the work he was asked to do; thinks that if appointments are made to the staff that the temporaries should be given the preference, 893.

BEAUDET, E., Acting Chief Clerk, Customs, Quebec (letter), 146.

Appointed acting appraiser at Customs House, now assigned to the duties of acting chief clerk, asks salary be raised to the maximum, 146.

BEAULIEU, ARTHUR, representing Mechanical and Labouring Branches, P.W. Dept., 1121.

Painters are often called upon to do lettering, graining, varnishing and paper-hanging, outside, these are different trades; is glazing at conservatory in Major's Hill green-house; a man outside doing glazing alone receives more than one for all kinds of works; a grainer is the highest grade of a painter;



7-8 EDWARD VII., A. 1908

BEAULIEU, ARTHUR—*Continued.*

being called upon to do all this various work should be paid accordingly, or at least should get the prevailing wages; there is a good deal of paper-hanging, 1121.

BEAUPRÉ, P. M., Trade Instructor, Kingston Penitentiary, 565.

Outsiders have same privilege of getting things from penitentiary at market prices, 561. Warden formerly appointed guards, now changed by last Act; the criminal insane are generally of homicidal mania, 562. Warden did not have the sole appointment of guards even as far back as 1885, he was subject to recommendations of politicians, 563. Can name two officers in Kingston Penitentiary appointed in 1885 on recommendation of Sir John Macdonald, 564. Is a trade instructor, of whom there are eight, receiving \$800, 565. Gratuities are laid down under Act; has been nearly twenty-three years at Kingston; then upon retirement would receive half a month's pay for each of the first five years, after that a month's pay for each additional year of service; would suggest that an officer get on retirement what he is entitled to, or in case of sudden death family or dependents should receive the gratuity; Act says if permanently disabled by a gun shot wound one-half would be added to gratuity; if a person dies in the service widow would only get two months' pay, that is the weak point in the clause, 566. Thinks that when an officer dies in the service his widow or others dependent on him should receive the gratuity; in penitentiary pay ceases at death of officer, not so in Ottawa; case of officer dying before receiving gratuity where cheque was returned and widow got nothing, 567. Since present Act was passed, warden is not allowed to make any appointments at all; has been instructor over two years, was guard for fourteen years, keeper five years; discipline in penitentiary is better now than years ago; inspectors go round three or four times a year, generally they come separately, 568.

BÉGIN, P. A., Interior Department, 500.

Is not a surveyor but a draughtsman; some are only copying prints, but they are real draughtsmen, they make all kinds of maps and compiling; his application for permanency is based upon long service, technical qualifications and increased cost of living; if he had been permanent in the beginning would have been a first-class clerk now; if Superannuation Act is restored would like to come in under it, 500. Passed Civil Service Examination; when survey is made by the field staff he makes the draughtings for them; it would not please the old clerks to have all those called draughtsmen be made draughtsmen and put on same footing; owes nothing to political influence, 501. Has passed all examinations required; one a cursory examination of his work by the Surveyor General; offices at corner of Metcalfe and Slater, 502. Would like the old clerks to be made permanent, with first-class standing and with income according; more work than can be done; office hours from 9.30 to 4.30; attendance book signed in the morning and when returning from lunch, 503.

BELAND, PHILEAS, Clerk of Works, Quebec, 1155.

Has had position for eleven years; has every building under his control; also has charge of buildings at Grosse Isle; all post offices from Quebec to Rimouski; his salary is \$1,300; has one assistant and one messenger; repairs are done the year round when needed; began at salary of \$1,100, 1155. Has to report on everything that is to be done; spends \$150,000 to \$200,000 a year; each building requires about \$4,000; put up the new hospital and new house at cartridge factory; on repairs if a large work is required we



## SESSIONAL PAPER No. 29a

BELAND, PHILEAS—*Continued.*

call for tenders, if small, it is done by day work; for last two years has asked an increase of pay, but could not get it as there was no minister; thinks salary should go up to \$1,800; rent has increased one-third in ten years; provisions, &c., 1156.

BELANGER, R., Proof-reader, Printing Bureau, 593.

Is a proof-reader at Bureau at \$18 a week; complains that he is asked to read proof sheets while printers get \$20, and machine men, during session, get \$44 and \$45 a fortnight, and proof-readers for House of Commons get from \$1,500 to \$1,600; no outside establishments are constituted as is the Printing Bureau, because outside, an author is generally responsible for all he gets printed; not so in the Bureau, proof-readers are required to have qualifications for the work; in outside places the proof-readers are mostly girls and are paid \$6, \$7 or \$10 a week; they have no responsibility, while in Bureau they are responsible for departmental reports, &c.; as far as salary is concerned, here is where the difficulty lies, in the Printing Bureau there is a practical branch composed of printers, pressmen and binders who are protected by their unions; there are other branches as stationery branch protected by C. S. Act, while proof-readers have nothing behind them; therefore they want to be classified; to be included in clerical staff, as their work is just as important; in outside offices the author himself sees the work through; it is not so in Bureau, the departments send in their reports, the House of Commons sends in its copy, the *Hansard*, the proof-readers read the proofs and are entirely responsible for it; no check beyond them, they have to sign for the press, to read the first and last proof and are responsible, 594. Some departments read second proof; if work is in French the proof-reader compares it with the English then signs it for the press or for stereotyping; if his signature is upon it he is entirely responsible; Public Printer in Washington writes that he salaries of proof-readers there are \$1,500; they do not require the same qualifications there as at Bureau; e.g., the witness is a French-Canadian, supposed to know English, is now reading the Revised Statutes, not only reading, but editing them; comparing English and French, finds many errors; in Washington, English only is required, but in Bureau many have to know the two languages; formerly Auditor General was translated by the printers as best they could, but all errors in translation had to be corrected in proof-room; they had to act as translators, to which some objected; the work was finally given to another man who received special pay while proof-readers had received nothing extra; for all this work they receive but \$18 a week, 595. Has been ten years in service; two men in service twenty years are receiving \$22 a week; that proof-readers should be men of education let the Commissioners judge; as witness the work done on Revised Statutes; whenever they ask for an increase of salary they have the Printing Bureau Act quoted as an answer; proof-readers do not think that covers their case and authorities say it does; so their case is a question of classification; that they be put under Civil Service Act as technical officers, so they would have something to refer to; if so there would be a chance for the chiefs to classify their men and see that the good men who are doing their duty are put in the proper class; whereas to-day all are put on an even footing; the request therefore is that the proof-readers be made a class under Civil Service Act with increased remuneration; would refer to case of Mr. Harwood who has been in service nearly thirty years, there is no better translator in Canada, 596. He is translating official *Gazette*, than which there is nothing harder to translate; no one would dare to check his translation, has made a special study of the work, no other French-Canadian could



7-8 EDWARD VII., A. 1908

BELANGER, R.—*Continued.*

replace him; witness is his understudy, was not politically appointed; mentions this to show how the men in that office are qualified, and that they are not getting enough salary; witness is obliged to live in a certain position, but has to do extra work; has translated technical reports for other departments; several of his colleagues have to do whatever extra work they can to make a reasonable salary; the English proof-readers are very efficient men; during the sessions of Parliament the night staff are responsible for the correction of the daily *Hansard* and of the Orders and Minutes of the Senate and House of Commons; there is no check on them for this work; it is arduous work, which they must do whether the sittings of the House are long or short; they sometimes have to remain working until late in the morning to prepare these publications for press; now as to overtime; printers, pressmen and binders are paid for every minute of work done after hours, receiving pay and a half or double pay; proof-readers, on the other hand, do all the work, and if after hours, they get no extra remuneration; during sessions of Parliament two or three men are obliged to work every Saturday afternoon and Sunday to keep up with the work, not getting one cent for that extra work, but which is supposed to compensate for the two weeks' holidays; but these cannot be counted as holidays if they are obliged to pay for them by extra work; other departments receive three weeks' holidays but are not supposed to work more than the regular hours to compensate for this; comparisons are not always right, there are clerks in Superintendent's office being paid \$20 and \$22 a week for keeping the time and entering in the book the numbers of the requisitions; yet receiving \$3 and \$4 a week more than proof-readers, 597. Does not complain that they are too liberally paid, but comparing proof-readers' work and theirs the former are indeed underpaid; the reason is the clerks are classified under Civil Service Act, 598.

BELLEAU, J. A., Preventive Officer, Quebec (letter), 146.

Appointed in 1905, at \$500; assistant has larger salary, hence appeal, 146.

BENNETTS, F. K., Assistant Clerk, Privy Council, Ottawa, 1065.

Submits memo. containing comparative statement of the work of the Privy Council for years 1891-2 and 1905-6, 1065. Is assistant clerk of Privy Council; has been thirty-two years in service; his duties are to assist clerk of the council and in his absence certifies to orders in council; cost of department is practically the same in 1892 as in 1906; there are four clerks including Mr. Lamothe, though his office is quite distinct from ours; an effort is made to apportion the work among the various classes according to grade; there is a great amount of work at which all are required to assist; work in office consists in references from other departments under the several statutes; also despatches to His Excellency from Colonial office to be transmitted to different departments; the preparation of minutes, which are prepared upon every report sent in by the several departments except those referred to Treasury Board, this is confidential work and has to be prepared correctly and quickly; the keeping and classification of records, also make copies of orders in council for the various departments, 1066. The records previous to 1867 are to be transferred to the Archives; the scheme is to deal only with records since Confederation; have records of original council held in 1763; when the Privy Council receive a Treasury Board minute, a minute is prepared and submitted to Council; Council passes upon it, then it is sent to Governor General for approval and signature, then copies are distributed to various departments concerned; every minute of Council is entered in a special register; state books were abolished in 1882; a record of members who attend



## SESSIONAL PAPER No. 29a

BENNETTS, F. K.—*Continued.*

Council is kept; when commissions are issued the Secretary of State is advised; those to be published are forwarded to King's Printer; a despatch, if it has reference to the matter of stamp duties after receiving it from Governor General is sent to the Minister of Finance, who replies by a minute and passed by Council and copies are sent to whoever should receive it, 1067. As far as possible all departments are advised in what concerns them; copies of all orders respecting payments are sent to Auditor General, and any payment over \$20,000 is sent to Finance Department; it is the aim of officers of Privy Council to be on good terms and advise other departments; office hours are from 10 a.m. to 4 p.m., often later if Council is sitting; orders in council are usually issued within twenty-four hours, 1068. Would require one more man; offices are all together and staff are hard working; chief clerk alone gives work to typewriters; all needed copies of orders in council are now made by the typewriter, which has reduced the work; new clerks do not write as well as the old ones; staff is very industrious and efficient; this should not be lost sight of in bettering their condition, 1069-1070.

BENOIT, Dr. LOUIS VICTOR, Collector, Inland Revenue, St. Hyacinthe, 342.

This is a third-class division, having in it a distillery, two vinegar factories, five cigar factories, and eleven bonding warehouses; the division is large comprising sixteen counties; collection not large; was appointed in 1901; passed both examinations; is also inspector of gas for district, 342. All gas meters are inspected in office; emolument attached to this office is \$100 a year; made special study in acquiring all this knowledge of distilleries, and tobacco and cigar factories; received this office through vacancy caused by superannuation of Mr. Boivin at age of 59; has salary of \$1,800 a year; don't think the appointment caused dissatisfaction, because they could not well take anybody outside city of St. Hyacinthe for the position; collection in this division is \$175,000, besides duty accrued on spirits, 343. Thirteen men and five temporary officers; formerly division of St. Hyacinthe comprised only St. Hyacinthe proper, Sorel, Victoriaville and St. John were annexed later; collection then amounted to \$45,000, last year it was \$80,000; considers the staff very efficient and they do their work properly; the relative proportion of the cost of living here compared with Montreal, outside the item of rent everything is just as dear; was appointed four years ago, 344. Lower class of officers are certainly underpaid; the higher class receive remunerative salaries; has to go to the establishment of any one who wishes to establish a cigar factory; has to make a survey of premises, before certificate of license is given; has to have a man at factory even if they do not put out a cigar or a single pound of tobacco in bond; work during current month has to be checked; cigars or tobacco made from Canadian domestic leaf are not taken out of bond; even at Thetford Mines it costs as much to live as in Montreal; a Mr. Lebranche opened warehouse at Thetford Mines; he is merchant, hotelkeeper and real estate agent; bonded warehouse is kept separate from hotel, saw to that before license was granted; gave guarantee bond of \$2,000 which was accepted by government, 345. When whisky is consigned to him in bond, he cannot open the door, our officer takes it out; comes under retirement fund, but we do not get as much interest as is given in bank; would be desirable to restore Superannuation Act, or a combination of the two would be better; Mr. Brennan is in charge of distillery; some of our men are sent out at times on dangerous service, then there should be some provision made for extra pay in such a case, or given protection for insurance; one man is called on two or three times a year to spend two or three weeks in the fulminate of mercury factory; should be paid extra for that, or protected by insurance paid by department, 346.



7-8 EDWARD VII., A. 1908

BENZIE, J. L. B., Letter Carriers' Department, Winnipeg, 1053.

Was in grade 'C,' receiving \$1.75 a day, and succeeded one who found the work too tedious and hard, and who received \$2.25 a day; expected to receive his salary but was informed that he could not pass from grade 'C' to grade 'E;' finally he passed through grade 'D' to grade 'E,' but received no increase in pay; his duties are to check time of arrival of carriers at 7 a.m., assist in sorting the mail, then walks out with different carriers trying to equalize their work, so as not to work them more than 8½ hours a day; then writes up a report for the postmaster; finds it very trying to change walks every day; has charge of carriers' ledger for charging up their uniforms; 1053-1054.

BERTHIAUME, C., Gardien de Nuit à l'hôtel des Postes de Montréal (letter), 1152.

Expose qu'il est employé comme gardien de nuit, pendant sept ans, que son salaire a été toujours \$50; que de l'autre côté, les cout de l'existence d'une famille s'est accru d'une façon extraordinaire; qu'il travaille 365. units par année, n'a pas de congé; et surtout que \$50 par mois lui permet pas de pourvoir à ses besoins; demande que son salaire soit augmenté de 25 pour cent, 1152.

BOARD OF CIVIL SERVICE EXAMINERS.—See *DeCelles, Dr.*, 1. *Glashan, Dr.*, 28. *Thornburn, Dr.*, 11.

BODDY, J. S., Clerk, Toronto Post Office, 1013.

Has been in service twenty-four years, entering as letter carrier; at appointment had not passed examination, but did subsequently and received a clerkship; is now receiving \$1,000 a year; most desirable to have only three classes instead of six as at present; memorial suggests an equitable system of promotion based on qualified seniority; that seniority, all things considered, should govern, 1013. That annual statutory increase be \$100 instead of \$50; suggests eight hours constitute a day's work, including one hour for dinner; and seven hours one night's work including one hour for luncheon; clerks now work eight hours without lunch; thinks clerks should receive pay for Sunday work; special clerks working on Sundays get pay; clerk receiving yearly salary gets a day off during week for working on Sunday; should also receive pay for working on public holidays, 1014. Thinks it not advisable to alternate day and night work, because you get accustomed to night work; night work is often a matter of choice with the clerks, they are not compelled to do night work; works in the registration department; some, rather than do carrier's work, would sooner do clerical work at night, using uniforms when they go out, 1015. Quite a few resign their positions; chances are better outside; thinks certainly if grades were reduced, salaries increased and superannuation restored would have a better class of men and they would stay; everywhere there is a gradual raising of wages, not so in Civil Service; civic employees of all grades have all had salaries greatly increased, also in several departments of provincial government; business with the banks has largely increased, and messengers coming from these banks to receive the many money packages all receive larger salaries than the clerks handling this large sum of money, 1016. Consider also the responsibility of their occupation and trust reposed in them; public are dependent on honesty and efficiency of the clerks who are not appreciated as they should; business men and women will inclose money in letters, trusting to honesty of clerks, yet nearly all arrive at destination safely; mentions case of a Greek, four years in this country earning \$18 and \$20 a week in a factory, yet men in post office twenty and twenty-five years do not get the wages of this man; request an increase of salary because of increased cost of living, 1017.



## SESSIONAL PAPER No. 29a

BOLDUC, A., Post Office Inspector, Quebec, 957.

Appointed inspector twenty years ago, being previously four years assistant inspector at Ottawa; on arriving here had salary \$2,000, receives now maximum \$2,600; has under him eight clerks, two assistant inspectors and a messenger; has no first-class clerk; district includes Three Rivers to Straits of Belle Isle on north shore, and from Nicolet to Gaspé on south shore; is on road about ten days a month, so are the assistant inspectors; sends out also two clerks; has to inspect 1,000 offices; 350 money order offices are to be visited every year; mere travelling expenses are allowed, former system of per diem allowance preferable, 957. The system exists in England and United States, in England it is graded according to title of person travelling, but should be the same for all; in U. S. they get \$4 a day; salary of assistant inspector is \$1,800; an inspector should be appointed from the service; minimum salary of inspector should be \$2,500 up to \$3,200; and assistant inspector from \$1,800 to \$2,500; inspectors are generally appointed through influence; the two clerks travel to learn the business; should be allowed to take out accident policies paid by government; pays ordinary life insurance premiums; is under Superannuation Act, which should be re-enacted; and provisions made to include pensions to inspectors, lighthouse keepers and their widows, 958. Also a provision that if a man dies before time for superannuation his widow should get more than two months' salary; this gratuity is not given when officer has been superannuated; our clerks are on same level as post office clerks, should be some distinction, as our clerks are supposed to have a good education and know the two languages, while a man in post office has simply to sort letters; office hours from 9 to 4; it is a requirement in our office that clerks should speak and write the two languages; a clerk in inside service does only routine work, and a man in post office inspector's office requires general ability, 959.

BOUDREAU, RODOLPHE, Clerk, Privy Council, 1063.

Forwards statements of staff of dept. for 1892 and 1906, 1063-5.

BOUDET, ETIENNE, Assist. Insp. of Weights and Measures, Montreal, 362.

Has served eight years; would be satisfied if he could make the two ends meet; did not know when he entered the service there was no retirement, 362.

BOULET, WILFRID ALBERT, Supt. of Letter Carriers, Quebec, 938.

Has been twenty-three years in service, twelve as superintendent at salary of \$800; has had no increase for twelve years; some letter carriers get a greater salary at \$2.25 a day, with uniform; boots, great coat and Sunday pay; as superintendent wears no uniform; wishes increase if others get it; office hours from 6 a.m. to 5 p.m.; is always present when letter carriers are on duty, 938.

Memo: que sa position comme chef des facteurs est une des positions les plus responsables, à part celle de surintendant des commis; à la surveillance des facteurs, voit à ce que les divisions soient à peu près égales, à répondre à toutes les plaintes des citoyens pour le retard des malles ou mauvais services des facteurs, à tout ce qui regarde la distribution, le soin des lettres enregistrées; à sa nomination il recevait \$200 plus que les facteurs, mais par un bill passé à cet effet les facteurs gagnent plus que leur chef; demande justice, c'est-à-dire quelque soit le montant donné aux facteurs qu'il soit donné \$200 de plus au surintendant comme autrefois, 939.

BOURGOUIN, GEORGE, Collector, Lachine Canal, 1224.

Collects wharfage on the firewood and lumber unloaded on the wharfs; salary \$1,800; keeps the books and statistics of everything going west and returning;



7-8 EDWARD VII., A. 1908

BOURQUIN, GEORGE—*Continued.*

the returns are sent to Ottawa daily; those who have water rights on the canal pay for the water they draw; a commission was appointed to examine the needs of the canal, and they appointed another man to collect the rents, receiving a commission on the rentals, 1224. Presents statement of salary paid in 1895 and 1896; has been in service nine years; the employees at chief office were nominated by the members; replaced a Mr. O'Neil, an old man over forty years in service, who received \$2,000 and collected about \$50,000; tolls abolished in 1903; Mr. Marceau is general superintendent; received pay for August about September 6 or 8, 1225. Mr. O'Brien pays the bridge keepers; ours is the statistical office, collecting the revenue; is not permanent; thinks there should be a protection scheme for the wives of officers dying; though no revenue is collected the work is to keep the records, 1226. office is kept open from 10 a.m. to 3 p.m. in winter; in summer the office is open all the time, twenty-four hours a day, Sundays also, there is a day staff and a night staff; every ship reports; the work has trebled; two less on the staff, or more business and less pay; take holidays in winter; if any one gets sick the public suffers; in this business you take a man, a capable man, he could not do the business until he has been a year there, it is difficult work if you do not know it; it is the main office on the canal; has to keep three books, 1227. Collects tolls for the coal that comes in the canals; it is wharfage not tolls on the coal; this year has collected about \$3,000 a month; some coal is unloaded on canal, some goes to Ottawa and other places; coal coming from below is charged 6 cents a ton to go through the canal, and coal from above pays 5 cents a ton for wharfage; books are simply a collection of statistics, how many bags of salt, or grain, &c., sometimes there will be a large number of entries for one ship's cargo, and though they pay no toll, still the work of recording the quantity of different articles carried has to be done and reported to Ottawa, 1228.

Memo.: This office regulates the traffic through the canals in the Dominion, it being entrance of navigation to the west, outlet from the west, have therefore all they can attend to with the small staff; they ask for an increase of pay, because in 1896 staff consisted of eight, now in 1907 there are six, yet traffic has almost doubled; cost of living has increased 50 per cent; office is open twenty-four hours a day, open on Sunday from now on for which they get 20 cents an hour and Customs Department get 30 cents an hour for Sunday work; should receive as much as staff did in 1896; gives table showing staffs in 1896 and 1907, comparing wages then and now; since 1896 traffic has increased and cost of living increased; since 1896 staff has decreased and salaries decreased, 1229.

## BOUSQUET, J. O., First-class Exciseman, Montreal, 339.

Is not yet classified, though he has passed special examination; would not have entered the service had he known any better; entered as probationary, and in seven years has risen up to a first-class exciseman, 339. Has control of cigar and tobacco factories; produce of Mr. Fortier's factory; has always an assistant in training; Mr. Cavan visits office every month; the way duties are performed and inspection carried on are all right; not enough special class officers, only two in Montreal division; require four or five more; uses many stamps, these are bought by manufacturer, using one stamp for every box, the number of stamps used should equal number of boxes of cigars made, 340. Manufacturer cannot get out of factory one box of cigars unless stamps are properly cancelled; would detect any missing stamps; had political backing on entering service, but has not used it since for promotion or increase of salary; thinks methods in force in department are efficient; but



SESSIONAL PAPER No. 29a

BOUSQUET, J. O.—*Continued.*

would suggest raise of salary, then question of classification, 341. Has worked hard to pass special class examination to be kept as first-class officer, has worked hard for years; the special class list should not be limited, but thrown open to every officer qualified for that class; there is special class work to be done; in Montreal we should have four, five, or half a dozen special class officers, 342.

BOUTELLER, G. A., Officer in Charge of Walker's Distillery, Walkerville, 411.

Has been connected with service thirty years; there are thirteen officers each of whom is responsible for and has under his charge and care a particular department; all spirits when manufactured are charged for duty \$1.90 per proof gallon; 3,000,000 gallons of spirits are manufactured in a season and duty levied amounts to \$5,700,000 in a year; spirits when manufactured are prepared for warehouse for maturing purposes either in tanks, vats or barrels; there are about 400 tanks and vats on the premises, all of which are full most of the time, also nearly 200,000 barrels in use all the time; spirits on hand now is over 7,000,000 gallons, all under control of officers at distillery; about 300 barrels and 1,000 cases are shipped every day; in a season's run about 40,000,000 pounds of grain are used; this shows amount of work and responsibility entailing strictest diligence and vigilance on part of officers; majority of officers are qualified, but later appointments are not young men, it being impossible to get them at initial salary; ordinary workmen in distillery receive larger pay; one of these salaried employees is in receipt of \$15,000 per year, others from \$5,000 to \$8,000, shipping and correspondence clerks from \$1,600 to \$2,500 per year, 411. Considers initial salary should be increased in order to attract young capable men; three of our officers have lately resigned to enter Customs, as their examinations are not so difficult; cost of living has increased from 30 to 50 per cent and salaries in all other lines have from absolute necessity been increased; would suggest a graduated scale of increase, the higher percentages being allotted to classes receiving minimum pay at present time, and a descending scale applicable to the higher grades; gives list of officers at distillery, showing salary and length of time in service, 412.

BOVILLE, T. C., Deputy Minister of Finance, 180.

Been in department twenty-five years, and by promotion examinations arrived at present position; graduated at Toronto University; present salary is \$4,000; financial business of country has doubled during the last fifteen years, while permanent staff has only increased from thirty-one to thirty-nine, and temporary staff from one to ten, 180. During last three months four more women were added, being employed in signing the new currency and counting and destroying the old; circulation over \$14,000,000 in one's and two's; have been keeping the circulation very clean during last eight years, 181. Cannot get new boys to enter service now at \$500; have to strain Civil Service Act and give practically \$800; some have had slight experience; boys of seventeen or eighteen just after school cannot have the level-headedness or intelligence required for the work; applications from women at \$500 are very numerous; generally engage women at twenty or thirty years of age, and all must pass the Civil Service examination, 182. The women in the department are all healthy and of the highest character; many officials who have left department have succeeded in outside life; promotion examinations are on 'duties of office' and arithmetic; vacancies may be filled by the head of the department even without concurrence of the deputy, 183. In practice the deputy is consulted; transfers are made from one department to another with con-



BOVILLE, T. C.—*Continued.*

currence of each department; when appointed from outside, six months' probation is required, but practically once a man is in on probation it is impossible to remove him; thinks it advisable to change practice of annual increase of \$50, 184. Thinks consideration should be given a married man in preference to a single man; there is no analogy in the works of the different departments; the Act tries to arrange every department on the same basis, 185. Statutory leave of absence is three weeks, but we give an elastic interpretation; all sign attendance book except private secretary; hours of work from between nine and ten till four o'clock, but when required they work later; hours of attendance are regulated by the work, or by the clerks themselves; they stay three times a month until ten or eleven o'clock at night to prepare special balance sheets at the end of each ten-day period; balance sheet published in the *Canada Gazette* monthly, 186. Women employees in the currency branch are encouraged to learn typewriting and shorthand, and are sometimes transferred to the general work of the department, where they get permanent rank; tests have been made as to the mechanical capacity of the clerks as to the amount of notes they could sign per day, 187. New Dominion notes come from printer in bundles of one thousand sheets, four notes to a sheet; they are counted and handed to the women who also count them; the notes are then put into a cash box, each woman having such a box, and they are counted to see that the thousand notes are there; then she signs the notes, returns them to the controller and are counted again; old notes come to the controller from the offices of the Assistant Receivers General in bundles of a thousand, are handed over to the women to count and label them, then return them with a check mark on them; then they are destroyed by officers of the Finance Department and the Audit Office, 188. The inspector goes into the office of the Assistant Receiver General and checks his cancelling; acts as Secretary of the Treasury Board, and reports to the Privy Council increases of salary, promotions and appointments, 189. Treasury Board grants certificates to banks in case of increase of capital; also to insurance companies; approves of changes of the securities of insurance companies; Board deals with all cases of superannuation in all the departments; probably 2,000 or 3,000 cases go through Treasury Board every year; Auditor General is supposed to examine every item of every account; Auditor usually accepts recommendations of Treasury Board; in some cases Auditor General absolutely demanded reasons for leave of absence being granted, 190. Since the Martineau case, cheques paid by the banks under letters of credit with the statements come direct to Department of Finance for the purpose of adjusting the cash balance of the bank, thus checking the corrections of the payment; cheques are examined back and front; banks return to the different departments the paid cheques at the end of each month; each letter of credit has an account with the bank, 191. Outstanding cheques are adjusted once a month; last year we put through about 600,000 cheques under the letter of credit system; Finance Department found out from the number of cheques being out of order, that wrong-doing had occurred in one department; a messenger had stolen a cheque book; he drew four cheques for small amounts; every cheque is drawn to order, 192. Receive daily statement of deposits in the several banks to credit of Receiver General; when a collector deposits his collections he is given three receipts, the original for himself, duplicate for the department, the triplicate and draft on head office are sent to Finance Department; the statements come in in the morning and are deposited in the bank before three in the afternoon; the receipts are filed; they come in in all shapes; except in large cities the deposits are made in one bank only, 193. Frequent applications are made by banks that want



## SESSIONAL PAPER No. 29a

BOVILLE, T. C.—*Continued.*

to get deposits; no profit to the bank; when a bank gets insistent it is to be watched; check is kept of superannuation receipts, these superannuation payments are made not by cheque from the department but on an official list signed by official; the nearest bank cashes for him; banks send in to us these cheques; supply forms for each year are given to the persons superannuated, 194. Bank is authorized to pay person superannuated only so much per month; terms of the receipt require him to go before a justice of the peace and declare that he is entitled to the money; have twenty-three bank accounts; have not opened an account with a new bank since 1886, 195. Abroad, governments deal with their respective national banks; in 1886 an order in council was passed preventing the opening of new bank accounts; parliamentary work is becoming very onerous; estimates from all departments are collated and put before Council; the department has to be represented at the meetings of the Public Accounts Committee; Banking and Commerce Committee looks after the incorporation of new banks and insurance companies; the Bounty Acts, respecting the payment of iron and steel bounties, were prepared by the department; the sessions add very materially to the work, 196. Work of responsible character and requires frequent attendance at the House; preparation of facts for the Budget Speech; the department has to purchase a large amount of exchange during the year to meet the interest on the public debt, purchase of stores, &c.; discount is practically profit if bills run out their term of sixty days; if discounted before sixty days, deduct discount to show net profit; a watchful eye is kept when exchange is favourable for buying, 197. The right time to buy is when gold is tending towards the importing point; would delay a week if there was a probable fall in exchange; have bought considerably under 8; recently we bought at less than  $7\frac{3}{4}$ ; everything is prime bills; we buy by tender and lowest tender is accepted; always give the several banks the opportunity of tendering; we arrange in London market for renewal of both temporary and permanent loans; when money is required temporarily Treasury bills are issued, 198. Treasury bills now outstanding; conditions for placing permanent loans on the market now are very difficult; the 4 per cent loan of 1874 was continued rather than renewed for four years at same rate of interest; next year large loan falls due in November; year after the Consolidated Canadian loan of some £6,000,000 is due; loans are falling due practically every year up to 1910; Bank of Montreal, London, is our principal financial agent, getting weekly letters as to state of market; have seven offices of assistant Receivers General, 199. Assistant Receivers General are not subject to Civil Service Act; appointments are made on nomination of minister altogether; Mr. Mather, of Halifax, receives \$2,500; is a very methodical man, a man of highest capacity, character and integrity; the inspector, as in banks, walks into any of these offices and takes possession; in these offices large amounts of our reserve and specie are held, also supplies of silver and copper; if a bank wanted to draw specie to the amount of \$100,000 or \$200,000, it could be got at Halifax; a supply is kept to meet contingencies; assistant Receivers General have always met demands made on them; one of our duties is to see that a bank does not over-issue, 200. Also to see there is no over-circulation; 'window dressing' is shown in the returns, by the average amount of notes held during the month compared with what they held during the last day; loans 'to' ought to equal loans 'from,' 201. Banks generally want to have a fixed reserve in cash and a fixed reserve in liquid securities as against their liabilities; that is not demanded by the Bank Act; Bankers' Association have moved in that direction; the forms of monthly statements to the shareholders should harmonize; a clause in Bank Act sets out in general terms



7-8 EDWARD VII., A. 1908

BOVILLE, T. C.—*Continued.*

what should be submitted to shareholders; the bank charters are carried on till 1911, and parliament will revise year previous; 'records' of department are in very fair shape; all are kept in basement rooms; are weeding out useless records, some of which are destroyed under authority of Governor in Council, 202. Records not in fire-proof vaults, will send them to the Archives later; have documents relating to Civil War of 1812, also respecting early construction of Welland canal; whole staff of Finance Department is in the Eastern Block; Mr. Toller presides in note-room over thirty women; business relating to currency is done in the only one big room we have; each woman has a telling-box under lock and key; note circulation throughout April amounted to \$57,000,000; there is a controller of currency and two chief clerks having supervision over the \$57,000,000; controller has the custody of all securities deposited and held by the Receiver General on account of the various insurance companies; also cuts off the coupons as they mature and sends them to the different companies, 203. Securities kept in a vault, under the custody of two officers; inner door is also under dual control; securities doubled since 1892; these vaults are guarded by police day and night; Mr. Henry T. Ross is Assistant Deputy Minister of Finance; this appointment was a growing necessity; previously Mr. Fitzgerald acted as assistant deputy; but insurance took up all his time; one chief clerk looks after the bank account, has also general oversight over the revenue side of accounts, the other chief clerk has charge of expenditure; gets out the public accounts, balance sheets, &c.; there is an accountant of contingencies who pays salaries of temporary clerks, of all the departments, travelling expenses of officials, printing and stationery and newspaper accounts, 204. Has control over charwomen; great pressure is brought by politicians to appoint charwomen; would rather renew a loan than appoint a charwoman; limit of number is set by order in council; an accountant of contingencies has proved a very useful appointment; each department is limited to subscriptions for newspapers, but not well observed; department is undermanned, 205. Staff as a whole is very efficient; each class of clerks is doing its own work; some women have been in the service since 1877 or 1878; these are becoming inefficient; they are temporary employees and their pay ceases when they leave the service; what is to be done with them, since they are not under old Superannuation Act? restoration of Superannuation Act is a necessity; an economic necessity for government, in the interest of the State, because there are in the department some five or six persons who have worked for twenty or thirty years, and whom we have to carry on and pay salary until they die; very soon this condition of things will arise in every department, 206. Pension is not a gratuity, but deferred salary; if superannuation still existed there would not be the same demand for increased remuneration; a man would be content with a medium salary, if his declining years were provided for; it would have a very steadying effect on a man's service and integrity; thinks there is a tendency to relax in the entrance examinations; the value of these examinations does not indicate the best men for the service, but eliminates the unfit; same remark applies for promotion examinations, 207. With the superannuation system if you get a good man in your department he will stay with you; with nothing but the Retirement Act there is nothing to hold him; a forgery was lately discovered in Inland Revenue Department; blank cheques were stolen out of one of the cheque books; all cheques are numbered consecutively; difficult to discover unless one had curiosity to examine cheque book; they were stolen from end of book; on June 13, Deputy Minister of Inland Revenue advised manager of the Bank of Montreal that these cheques had been stolen and to notify his branches to be on the lookout;



## SESSIONAL PAPER No. 29a

BOVILLE, T. C.—*Continued.*

one cheque came into Bank of Ottawa and paid on June 1; signatures are forgeries; the second cheque was paid on June 15, 208. Paid by the same bank and same teller; thirteen cheques were stolen, but only two were presented; Bank of Montreal perceived the forgery on advice from Inland Revenue Department, 209. Cheques were stolen by some one who understood routine of department; accountant keeps cheque books locked up; Finance Department have urged the other departments to keep these cheque books as carefully as bonds; the thirteen cheques were numbered consecutively; Bank of Montreal got notice that the cheques had been stolen after the first cheque was cashed, 210. The Martineau Commission advises that every blank cheque should be accounted for, whether cancelled or issued, and that no unnumbered cheques be allowed to exist; Inspector Hogan is investigating; so far loss has been borne by the Bank of Ottawa; teller of a bank will cash a government cheque almost without thinking; our department was notified of these forgeries, 211. Would simplify matters if Finance Department made all payments, theoretically, but the business is so tremendous and spread over such a wide area, it is not practicable; Finance Department and Auditor's office make the big payments, but to pay everything would require a staff of a thousand men, there would be constant delay and grumbling; thinks the present regulations would meet all troubles; there may be an odd case of oversight or neglect, but as a rule the cheque books are being thoroughly well guarded, 212.

Statement of number of officers and cost of administration of Finance Department in 1892 and 1906, respectively, 213.

Memo. on superannuation: Different departments view this question in different ways; speaking from point of view of Finance Department; the provisions of the Civil Service Superannuation Act were repealed in 1897 as concerns those entering after that date and a Retirement Act was enacted; consequently there are two classes, one that can look forward to retiring upon a decent pension, if they live long enough, the other who have no prospect of a pension, but under the terms of the Retirement Act will receive, on leaving the service, the product of a saving's bank account in which is deposited monthly five per cent of their salary; having studied the two one can say, the business of government differs from that of an ordinary character; it is conducted on a larger scale, is of a continuous character, therefore staff must be possessed of a certain amount of historical acquaintance with the different subjects dealt with; therefore departmental training and experience are invaluable; an employee becomes a storehouse of useful departmental knowledge, and young men trained in the department make for efficiency; the pension system has been one of the strong levers to retain valuable men in the service; under Retiring Act, there being nothing to hold him, a man seeing an opening elsewhere, leaves the government, taking with him his knowledge and balance of saving's bank account; in the interests of a continuous service the Superannuation Act was highly advantageous; a retiring allowance has a steadying influence on a man's character and conduct; the most important advantage of any system of retiring annuity is its value as a measure of economy, 214. Without discussing moral obligation of the individual or corporation to provide for the future of those grown old in its service, the government, in the face of influences of all the various kinds that can be brought to bear, simply cannot get rid of those, who worthy in themselves, have given years of honest service, have outgrown their usefulness, and must carry them on at high salaries; in other words in absence of any pension the staff in its higher branches must be duplicated; it is more economical and better that such persons be removed from the staff; wonder has often been expressed that



7-8 EDWARD VII., A. 1908

BOVILLE, T. C.—*Continued.*

the country has been able to get and retain in its service men whose abilities were widely acknowledged; the officials regard any allowance under the Superannuation Act as merely deferred salary; some scheme of retiring allowance for honourable service is in the best interests of the service of the country, as well as in the interest of economy.

Temporary clerks: Salary of a temporary clerk begins at \$500, up to \$700; at present there are forty, some of whom have been in the service for over thirty years; it is but fair that they should be permanent, 215.

BRENNAN, DAVID JOSEPH, Special Exciseman, St. Hyacinthe, 347.

Has been in service seventeen years, 346. Has changed abode with family several times, receiving the cost of packing, actual cost of transportation, cost of unpacking and one week's board for family; whatever breakages occurred had to bear the loss of; when at Royal Distillery at Hamilton acted as special class warehouseman, and passed examination in 1903; was at Gooderham & Worts in Toronto for eight years; here our officers are on duty from seven in the morning until six or later at night; receives extra pay for overtime 50 cents for first two hours and 25 cents each hour after; salary now is \$1,300 and \$150 duty pay; has passed all promotion, special and qualifying examinations; by going to St. Hyacinthe became officer in charge of a distillery; on arrival special class list was full, four months later this list was enlarged and was first to enter, reaching minimum which was \$1,200 per annum, 347. Our junior officers receive \$1,000 and \$1,200, they are both first-class men; would like to recount experience in moving family from one point to another, especially from Ontario to Quebec; up to a few years ago there were no distilleries in Quebec, now officers are in training to take charge of distilleries; with regard to extra pay, would suggest that duty pay of officers in distilleries, since they are liable to be moved about so much, should be raised to \$600 in order to provide for educational expenses of children; is losing money down here every month, expenses having increased more than salary, 348. Cost of living at St. Hyacinthe, with exception of meat and vegetables, is as dear as in Hamilton; more for coal, and double for gas; would suggest that in the event of readjustment of salaries, that officers be so paid as to feel immediate relief, 349.

BRUNET, JULIEN, Electricien en Chef, Lachine (lettre), 1237.

Est l'électricien en chef du canal de Lachine sur tout son parcours; et qu'il est obligé de faire tous les jours l'examen de tous les circuits et de voir à l'entretien et au maintien en bon ordre de ces circuits et moteurs; à parcourir le canal et voir à ce que la ligne de la lumière électrique soit en bon ordre; aussi le telephone du canal; pour se rendre d'un bout à l'autre il lui faudrait \$30 par mois; son salaire est \$75 et \$15 pour dépenses de transport; les contre-mâîtres des charpentiers, des forgerons, des machinistes sont logés, éclairés, chauffés et reçoivent \$3.50 par jour, avec droit aux extras après les heures réglées, pendant que votre serviteur ne reçoit que \$75 par mois ou \$2.50 par jour, les dimanches compris, et il n'est ni logé, ni éclairé ni chauffé; le surintendant refusa de lui accorder ses dépenses de transport jusqu'au 31 mai; il demande que ses dépenses lui soient remboursées et que la somme de \$30 par mois lui soit allouée, en outre un salaire de \$115 par mois, vu ses responsabilités et ses connaissances techniques, 1237-1238.

BRUNET, J. B., Lampiste, Montréal (lettre), 1238.

A été engagé comme lampiste à \$45 par mois plus une allocation de \$10 pour ses dépenses; il se livrait à l'étude de l'électricité qu'il est competent à réparer les lampes au canal; autrefois ces lampes furent envoyées aux boutiques;



SESSSIONAL PAPER No. 29a

BRUNET, J. B.—*Continued.*

il a rempli ses fonctions à la satisfaction de ses chefs tout en recevant le salaire des journaliers; il demande la somme de \$65 par mois; il est souvent obligé de travailler les dimanches; désire un allocation raisonnable pour ces jours, 1238.

BUTLER, M. J., Deputy Minister of Railways and Canals, 1181.

Is deputy minister and chief engineer; these offices were formerly separate, prior to this was assistant chief engineer of National Transcontinental Railway Commission; before that was chief engineer to the Locomotive and Machine Co., of Montreal, and before that again was chief engineer of Hillsborough bridge; was admitted to bar in Illinois, and born in Deseronto; attends meetings of the Railway and Public Accounts Committees; all route maps of railways are submitted to department and causes much correspondence; this work was never under Railway Committee, at its creation the section dealing with the submission of route maps was added to Railway Act; that there should be some responsible control by the political head over the general route of a railway; parliament grants a charter to build a railway, but details are left for minister to adjust; details are left to Railway Committee, and when general route is approved by minister the jurisdiction of Railway Committee begins, 1181. In 1905-6, expenditure was \$18,000,000, and revenue \$8,000,000; his salary \$7,500, and thinks it a very low salary; in a railway company, would get twice the salary and half the work, 1182. Produces statements from the department; has reorganized the branch of railway statistics; in his absence from office the secretary acts as deputy minister; the secretary signs contracts for enlargement of canals, &c.; there is now a new chief clerk for compilation of railway statistics, which up to this have been practically useless; on entering department witness at once impressed on minister the absolute necessity of securing statistics in Canada on same lines as the railways are now supplying the identical information the United States railways furnish the Interstate Commerce Commission; there is a scheme for getting returns from the railways, and have a uniform bookkeeping; the returns are now classified; this bookkeeping has been reduced to the most exact science of bookkeeping in existence; it is easy now to decide whether an item should be charged to capital account or to expenditure, 1183. The English have largely increased their capital account while United States have paid out of revenue items that justly belong to capital; each chief in the department has his own branch to attend to; has a general knowledge of the working of railroads; has had nothing to do with appointment of any permanent official, 1184. A good many have passed the Civil Service examinations, others have not; Mr. Murphy, an Ottawa man, gives half his time to Railway Department and half to Railway Commission, he is an expert on matters affecting telephone, telegraph and electric light and power; half his salary is paid by each department; politics, once a man enters the service, has nothing to do with the men; thinks political influence brought in most of the woman copyists, 1185. Thinks the reason so many women are employed is that they enter for a salary less than \$500; cannot get men for less than \$500; have to appoint young men junior second-class before they come in, which gives them a salary of \$700; desires to get young university graduates; competitive examinations do not test the capacity of a man in comparison with graduates from a university; thinks the examinations are a farce; no examination will test the executive ability or adaptability of a man for work; approves of a probationary term, 1186. Has an attendance book in charge of secretary, but has released chief clerks and professional men at heads of branches from signing it, as being an indignity it would be unfair to put on



BUTLER, M. J.—*Continued.*

them; registering at certain hours will not secure good service; it is proper for the ordinary clerks to sign; clerks are allowed three weeks' holidays; all take their holidays except the temporaries; Mr. Johnson and Mr. Douglas have been working for thirty or forty years, get no holidays; it is not right, 1187. Commissioners suggest giving the above two clerks holidays; as a rule men stay as long as they are wanted; are very short-handed for clerks; department located in Western Block, but two or three have offices in the Canadian Building; during session he holds whole staff till 5 p.m., and a certain limited number by rotation till 6 p.m. every day; all are hardworking, dilligent and industrious; came in under Retirement Act, they retaining 5 per cent of salary, 1188. Could do better, but is content to obey the rule; would be most valuable to restore Superannuation Act, as a means of dispensing with the services of men who are growing too old or becoming inefficient in the service; you retain men now because you cannot throw them out; no corporation should throw out a man who is too old, to starve in latter end of life; superannuation is deferred wages; on the Intercolonial a provident fund was adopted, each employee contributes and the government also contributes, it is a joint fund; in event of death heirs secure benefit of payments, under Superannuation Act they receive nothing; was inclined to issue a circular to outside men, similar to Treasury Board minute of 1879, forbidding use of political influence; thinks the men use more pressure on witness than pass him by; have very valuable historical records in connection with early canals, 1189. Could hardly part with them for the Archives; Georgian Bay canal is a purely political matter at present; is proposing to turn over to the geographer the large railway map; general maps of the country should be centred in Dominion Geographer; Railway Committee reports to department and department transmits it to parliament or Governor General in Council; duties of Railway Commission under Railway Act control all the detailed locations and plans of railway, manner of construction, crossing of other railways, highways and bridges, also of rates; the control is actual and is being enforced; during last year the Railway Commission compelled the railroads in west to reduce their rates to a uniform rate of 3 cents a mile; a great reduction on what they were receiving, 1190. The Commission has its experts; there is nothing so complicated as traffic rates, still the Commission have secured substantial reductions and are doing a wonderful work for Canada; it also inquires into accidents, it is weak in numbers and overworked; they sit together, and they sit separately; they have control over telephone and telegraph rates; when complaints come in they are turned over to the Commission; National Transcontinental Railway Commission was created to construct the Eastern Division of National Transcontinental Railway; it has its own staff, a chief engineer and other officers who report to minister; all plans pass through the department to Governor in Council; there is also a scrutiny of all their accounts by the department, 1191. All matters relating to construction and location of Eastern Division of National Transcontinental Railway pass through department; the government has appointed Mr. Schreiber to keep the Grand Trunk Pacific Company up to requirements of the specifications; security is given on all contracts; securities of National Transcontinental Railway contracts are in cheques, money and bonds; in hands of Receiver General; once parliament votes a subsidy for construction the company submits their plans and specifications; government has also their specification; company enters a contract to build their railway up to the specification; their profiles and estimates of quantities are verified by staff; if the line costs more than \$15,000 a mile, a subsidy of \$3,200 is given, if it costs \$21,000, they receive



## SESSIONAL PAPER No. 29a

BUTLER, M. J.—*Continued.*

\$6,400 a mile; as long as they expend amount required to produce the double subsidy they are entitled to it; \$15,000 a mile is ordinary cost, if line costs \$16,000 they would get 50 per cent of difference in excess, which keeps cost of construction up to a point where, as a maximum, the subsidy becomes \$6,400 a mile, 1192. They file their plans, profiles and contracts; work is inspected by engineers and auditor audits their books, their subsidy is paid over; when matter leaves department it is subject to supervision of Auditor General; about 9,000 in service of Intercolonial Railway and Prince Edward Island Railway; about 3,000 on canals; compare difference between rates in summer and winter and you will then see the benefit of canals; people are becoming more alive to the importance of canals; our people who are supposed to take advantage of canals are slow about it; they have not the boats nor facilities at Montreal that are required; length of Intercolonial Railway and Prince Edward Island Railway; the accounts on that railway are not more intricate than on Grand Trunk Railway, 1193. Length of road does not increase intricacy of accounts; have made improvements already; will show later a monthly statement illustrating how the accounting is done; came in during Mr. Emmerson's regime; only comparative statements under old regime, no true accounts; former trouble was rather a case of inertia, 1194. It was fortunate for Canada that she had two such honest men as Messrs. Williams and Pottinger at the head of affairs for the last thirty years; thinks former leakages have passed away; the several stations account daily by telegraph to Moncton, and Moncton pays into Bank of Montreal; everything goes to Moncton and Moncton sends everything up here; Mr. Shannon is justifying the opinion formed of him; is young and active, interested in his work; of course has had benefit of expert technical advice from the gentlemen who were revising the accounts; one, a Mr. Stephenson, a professional accountant who came here to give advice as to how the work should be done; he receives a salary of \$30,000 a year; employed a firm of experts familiar with railroad work, they went to Moncton, saw how the work was being done, allotted it to Mr. Brown, who took charge and is in constant communication with Mr. Stephenson; it took three months to train the men so that they could be transferred without confusion; has cost much for the expert service and clerical staff; everything being obsolete had to be changed, 1195. It turned a deficit of \$1,800,000 into a surplus, and gives a better show this year; paid out of capital this year what was formerly charged to expenses; receipts at several stations, everything is turned in to Receiver General; the competition of the Grand Trunk Pacific and Canadian Pacific Railway is severe on the Intercolonial Railway; the lower provinces turn over to Intercolonial Railway all their freight by agreement; people down below get the lowest freight rates of any railroad, 1196. Intercolonial Railway spent on capital account in 1905-6, \$3,460,000 for locomotives and cars; rolling stock \$1,291,000; steel rails and fastenings \$350,000, all made under contract; principle of accounting; increased accommodation is the enlargement of the facilities at stations; all stores are bought by lowest tender, except where responsible officer says he wants some specific article, 1197. The large capital expenditure on canals must continue, it is going to increase because Trent canal is now finished and contract for a canal from Holland river to Newmarket has been made; is replacing works of a temporary nature to be more permanent; has the best force of trackmen despite political appointments, 1198. No tendency to appoint more men than needed; the appointment of station masters and telegraph operators are all fixed under an agreement with the Brotherhood of Telegraphers; a telegraph operator should acquire a knowledge of bookkeeping methods and station business generally; a foreman



7-8 EDWARD VII., A. 1908

BUTLER, M. J.—*Continued.*

or a trackman may be appointed on nomination of some political friend, but then he has to make good, he joins the Brotherhood and works his way up; there are about 1,200 and 1,500 employees of the Intercolonial Railway in Moncton, 1199. Mr. Pottinger is the head official there; has shops at Rivière du Loup, St. John, Halifax, Mulgrave and Sydney, but principal shops are at Moncton; has established a Provident Fund; beneficiary pays one and one-half per cent on average pay received for last eight years; if a man gets killed the widow would get the benefit of what her husband had paid into the fund without interest; the fund applies to the 9,000 employees; no provision made yet for employees on canals, 1200. A revision of Civil Service Act excluded lockmasters from participating in benefits of Superannuation Act, except those appointed previous to 1880; the amount contributed to fund is not to exceed \$100,000; will not require above \$35,000; Act allows railway to take out of the gross earnings a sum not exceeding that much per year; no system on which a lockmaster can retire, nor of our contributing to his support if a lockmaster contracts hernia or is injured; he has to be kept in the service even if useless; Provident Fund does not and cannot apply to canal employees, but to all government railways, 1201. Require about 700,000 ties a year; engineer of maintenance submits his requisition on that, authority is issued to general manager inviting tenders, if reasonable they are accepted; if not an offer is made for a price less than tender; next year they may be dearer, as prices are advancing very fast; people are substituting steel ties, but they cost too much; last year tenders for coal were called for, but on meeting a representative of the mine a price below the tender price was fixed; difference meant about \$100,000 a year on coal only, 1202. Gets coal from all the mines in Nova Scotia and New Brunswick, dividing up according to their capacity; gets about 80,000 tons yearly from Springhill mines, also from the Dominion Company; has had both physical and chemical analyses of the coals and a list of them is kept; the Intercolonial Railway coal is very good; the Intercolonial Company gives us 40,000 tons a year, and the Acadia about 50,000; the Nova Scotia Coal and Steel Company has the best coal, but they would not accept our amended offer; the coal is spread over the line of railway; in making the tenders the mine owners were told they could figure on the coal being hauled at one-quarter cent a ton per mile to place required, and they named the price delivered at places required; about 480,000 tons are used in a year, distributed pro rata, not politically, among the mines, 1203. Coal is inspected at mouth of mine; before the Provident Fund was instituted we lost a good many young men; there is now a much better feeling among the men; the skilled mechanics especially were leaving; the Canadian Northern is rapidly becoming a factor in the railway problem and are grabbing young men where they can; government should restore Superannuation Act if only to hold skilled and well qualified men, 1204. Gradation of classes is undoubtedly a mistake; makes the men in government service work as hard as they ever did for private or public corporations; they are now faithful and good men, a man takes a pride in his work; thinks the government secures service for less money than any private corporation could; oil for lubrication is bought by contract with the Galena Oil Company, 1205. Though for the future it will be a question of holding them up to reduce price; nothing to be gained by tender because they are the only company able to perform the duty; they guarantee that the cost per engine mile, per passenger car mile, per freight car mile shall not exceed a certain maximum; then they charge from month to month the oil at a certain price per gallon; if quantity used exceeds the guarantee it is



## SESSIONAL PAPER No. 29a

BUTLER, M. J.—*Continued.*

refunded to government at end of the year; they send on the railway and keep constantly employed an expert who is educating and training the men to lubricate the cars and engines with the minimum quantity of oil; this company has practically a monopoly of the railway lubrication all over the world; it is subsidiary to Standard Oil Company; they have secured about 95 per cent of the railroads in America; some of the printing is done in maritime provinces; also the railway tickets; the accounts for printing done for government railways are all reviewed by the King's Printer; may say all the printers are kicking against his rates; some are refusing the privilege of allowing us to change our advertisements, claiming that rates fixed for printing in newspaper are too low, 1206. Requires fine judgment in answering letters of the department; some of them are troublesome problems; the whole of the conduct of the work in connection with the Quebec bridge falls under the department; the inspection, approval of the plans, thousands of sheets of drawings, checking of the cost of the work; the auditor audits the accounts, inspecting engineer visits once a month; the Quebec bridge is the greatest bridge in the world by a 100-foot span; it is 100 feet longer than the Forth; in past ten years \$24,000,000 have been added to cost of canals; 5,131 miles of railway built; changes in the last nine months have resulted in a larger surplus of earnings over expenses than ever before; it is the most efficient railway in Canada, having the best roadbed and passenger service, at a cost of 50 per cent less than other railways; are not charging the customers of the railway much more than one-half the other railways are; freight rates are lower, passenger rates for short haul are about same, but for long hauls they are lower; and pays as good wages as other railways; are not as many free passes as on any other road; it is hard now to get a free pass on Intercolonial Railway, 1207-1208.

Tables of statistics, 1207-1209-1210.

Memo. *re* departmental work increase as due to: (1 and 2) the Transcontinental and Grand Trunk Railway, entailing examination and approval of plans and specifications, awarding of contracts and appointment of officials; (3) Quebec bridge, involving plan examinations and approval, inspections, reports and payments; (4) awarding of all contracts by order in council; (5) approval by minister of railway route maps, &c.; (6) duplication of all out-going letters for filing purposes; (7) demands for information arising from rapid development of country, 1211.

Memo. of increase of work in legal branch: In 1892 and for some years afterwards all legal work in connection with government railways was done at Moncton or through Department of Justice; since 1900 all this work has been done in law clerk's office of department, the Justice Department acting as legal counsel when asked; with regard to government canals, work done in law clerk's office in 1892 and later was done under supervision and responsibility of Justice Department, since 1900 this work has been done in law clerk's office, the Justice Department acting as legal counsel when asked; since 1900 work in law clerk's office has increased almost fourfold; staff being increased from four to five; since 1901 the law clerk and his assistant act as general solicitors for government railways, legal advisers of the department in all railway legislation both public and private.

Table showing number of letters written in office of deputy minister and chief engineer for one week ending June 4, 1907, 1211-1212.

CALLAGHAN, THOMAS, Montreal Post Office Staff, 893.

Employees in post office are paid twice a month; the gross cheque is drawn by the department and is sent here payable to the order of postmaster and



7-8 EDWARD VII., A. 1908

CALLAGHAN, THOMAS—*Continued.*

assistant postmaster; it is deposited in the bank and we draw on that; the cheque is for the whole month's pay; the departmental regulations are that employees be paid on the 15th and last day of each month; deduction of pay for all absence except statutory leave; at end of each month a pay-list is made and completed, showing exact amount earned and paid; this pay-list duly receipted by each employee is forwarded to the accountant, Post Office Department, Ottawa, and on its return a cheque equal to the amount paid out is returned to this office and is deposited in the bank to cover the following month's disbursements, 894.

CANDLISH, CHARLES WILLIAM, Railway Mail Clerk, Montreal, 914.

With reference to retirement fund, department deducts 5 per cent of our wages; it is our own money and they allow us 5 per cent on it; that is no favour, if one had \$100 he could invest it at 6 per cent; would like to see the Pension Act restored, and made to cover those dependent on us, something that would benefit the widow and the orphans as well as the man himself; in the nature of a bank pension, 914.

CARROTHER, A., Clerk, London Post Office, 1021.

Senior third-class clerk, entering in 1882, was twelve years without getting any increase, receives maximum of salary \$900; thinks the classes should be abolished and to get a better class of young men to enter should start them at \$600 and advance by yearly increases up to \$1,200 on passing yearly examination; thinks clerks in the London post office are badly treated in matter of promotion; would refer to case of person who entered in 1872, is said to be one of the best posted clerks on distributing there is in the whole Dominion, yet because he had no political pull he only receives \$900; is married and fifty-three years of age; was nearly twenty years without having an increase at all; has ceased paying to superannuation fund, still he is an active and good man yet; he is not able to make ends meet; case of two letter carriers acting as clerks, have passed promotion examination, still are only receiving \$600; one of them has been in service twenty-three years, 1021. If Superannuation Act were restored, young men would have more confidence and stay in service; two of our brightest young men left the service; revenue of London would justify a first-class clerk; Hamilton has two first-class clerks, 1022. Would remark that deputy postmaster at London was superannuated, no one in office was promoted to fill vacancy, but a gentleman was transferred from railway mail service at Ottawa; also one clerk was promoted to junior first and six to junior second, but they received no increase of pay, 1025.

CARTER, JAMES, Dead Letter Branch, Toronto, 1032.

Though in charge of dead letter branch in Toronto is still on Ottawa staff; formerly all dead letters went to Ottawa, and later officers were sent from Ottawa to outside cities, five out of eight are on Ottawa pay-list, under control of superintendent of dead letter office; has to open unclaimed letters unless they bear printed address on cover, the different clerks working alternately; is now a junior second-class clerk and thirty-four years in service, 1032. Thinks clerk in charge of office should be a senior second; thinks all the clerks are junior seconds; office hours from 9.30 a.m. to 4.30 p.m.; post offices send their dead letter returns monthly, one clerk opens and returns to writer; these letters are accumulating, about 1,500 going over into next month, 1033. Letters without stamps are very numerous; there are six decentralized offices now; has to attend to public all day also; destroys the



## SESSIONAL PAPER No. 29a

CARTER, JAMES—*Continued.*

unsigned letters and those that contain nothing of monetary value; in view of increased number of dead letters staff should be ameliorated; a young lady on staff in a year or two will receive same salary as chief; position of superintendent which chief clerk should have got was given to a person in the money order branch at Ottawa; would have been pleased if superintendent had come and assumed charge, but he gets the salary and chief clerk does the work, 1034.

## CARTER, CAPT. W. H., Delegate of Customs Officers, Port of Quebec, 133.

As chairman of officers, submits memorial; thirty-seven years in service; originally a landing waiter, now surveyor; patronage system should be abolished, 133. There are thirty-seven men on supernumerary list and forty-five on permanent staff; non-permanent not made permanent because not qualified by examination; some old men have been on non-permanent list for fifty years, 134. Revenue in ten years increased three-fold, but list has not doubled; Quebec an expensive place to live in; stays in service because difficult to start out anew; about \$4,000 of special grant was distributed in Quebec, 135. Some officers in charge of offices receive less salaries than their assistants, 136. Inequalities of positions and salaries; is of that that salaries depend largely on amount of push and influence; when help is required we notify department; last year Mr. Bain came down, many men were sent to him by the members who had the patronage and he chose good men, 137. Thinks cost of living has increased 50 per cent in last twenty-five years; employees can't make ends meet; very few make anything extra; uniforms supplied, 138. Immigrants are treated with courtesy and consideration by officials, 139. Presents statement of increases of permanent staff, 147.

## CASSIDY, P., Fireman, Toronto, 1173.

During last three years three firemen were raised to \$55; those receiving \$50 were put on same level and got \$55, 1173. Are all engaged as painters in summer; there is no distinction between any of the firemen, 1176.

## CAUGHEY, R. A., Penitentiary Officer, 559.

Is assistant superintendent of binder twine, salary \$800; though salaries were readjusted two years ago according to what were supposed to be the circumstances of the case, yet no official objection was taken by the staff to increase then given, many felt increase was not sufficient, but they accepted it; reason for another increase is based on increase of cost of living; two years ago salary of guards was increased \$100, others in proportion, but some received no increase, 559. Kingston is as dear a place to live in as Ottawa; guards have about 10½ hours duty, and in summer 11½ hours; has a uniform for winter and one for summer; no perquisites allowed, 560. We get clothing and shoes at cost price plus 10 per cent, outsiders get them also through the medium of an officer; was on staff since 1903 as guard, appointed through political friends, 561. There is constant danger of a guard losing his life; there are fifty-seven guards and keepers, eleven on duty at night, rest in daytime; staffs are not shifted; between thirty and thirty-five of the prisoners are insane; was attacked by four men while showing men how to construct a road, 562. There were two other previous attacks; our plea for consideration is based on long hours, the cost of living and danger of occupation; prisoners' occupation on Sundays; about thirty-six guards on duty; warden's clerk looks after letters coming to prisoners, 563. Admits possibility of political influence in appointing guards, the warden yet has power to reject a man who is not suitable; was examined on appointment by an outside doctor; staff



CAUGHEY, R. A.—*Continued.*

has not increased; when guards become permanent they receive \$600; some leave service; guards generally live a few blocks away, 564. Has two weeks leave of absence during year, also the guards, so arranged as to leave a sufficient number on staff; still manufacturing binder twine and selling to farmers, most of the shipments in past seasons have been to northwest; do not sell to traders only to farmers and their clubs; this particular department is run to-day at less cost than ten or twelve years ago, 565.

CAVAN, WILLIAM, Deputy Collector, Inland Revenue, Montreal, 336.

Has been in service twenty-six years, 336. Received appointment in 1882 after passing the first Civil Service examination held; entered Customs as a boy in 1877; was in service in Prince Edward Island, Toronto, British Columbia and Montreal; is under Mr. Toupin controlling outside office; has nothing to do with stamps; examines accounts of the people at factories; sometimes comes across an officer who is careless; has nothing to do with balances that remain ostensibly due to department; those balances are on ledgers in office, they are not on the factory books; present salary, after thirty years' service, is \$1,700; passed three examinations and has served almost all over Dominion, 337. Visits alone all the factories once a month; goes to any factory he likes; factories never know of approaching visit; looks into the work of each of these offices from beginning to end; accompanies chief inspector on his visits; does same work here every month that chief does on his periodical visits; does not accompany chief outside Montreal; thinks system in factories is very good; men in these factories are good, but some not as efficient as formerly; we have been getting a good class of men in service; one man appointed a short time ago, not accepted yet owing to small salary, 338. Men who have charge of distilleries and practically decide what a distillery should pay receive \$1,800; are responsible men, of reliable character and are trained to the work; have not enough of these men, as there are better openings outside, 339.

CHALUS, JOSEPH OLIER, Inspector of Weights and Measures, Montreal, 352.

Has been twenty-nine years in service, 352. Was inspector, then chief inspector; is the head of everything in weights and measures branch; maximum salary of assistants \$800; duties of this branch are to visit every place of business where scales, weights or measures are kept for trade, and verify them; attends to scale factories, for no scale or instrument for weighing or measuring can be legally sold unless first verified; attends to importers and manufacturers of these articles; district includes Montreal and suburbs, and sixteen counties outside, all to be attended to by eight men; inspection in country districts every two years; some scales are verified every year, others every two years, but all scales in public elevators and scales used by the railways are verified every year according to law; stores are visited at reasonable times during day, without notice being given; inspector sends in lengthy report of every place visited and everything inspected, a record of all of which is kept at office, 353. Officers are generally well received on their visits; if on a second visit officer finds scales, weights or measures that have not been verified he can remove them and fine owner; government mark on articles inspected is changed every one or two years; fee for inspection is paid at time of visit, giving own certificates bearing stamps representing amount of money received, and money forwarded to Receiver General; Mr. Lawlor besides inspecting Montreal division counts our stamps as well; inspects every six months; revenue is derived from sale of stamps used in checking receipts, 354. Stamps are supplied to inspectors of each division and an account is kept



## SESSIONAL PAPER No. 29a

CHALUS, JOSEPH O.—*Continued.*

with them; they distribute to their assistants and keep an account with them; eleven varieties of stamps; average value amount of stamps on hand; they are kept in fire-proof safe having combination lock; sends in monthly reports of number of stamps on hand and has to produce cash for balance; number of officers in 1896 was nine, in 1906 there are seven, diminution accounted for by having a better system and duties are mastered better than formerly; weights and measures to be verified before leaving factory; friction points on scales, also bearings must be of hardened steel, 355. Those parts are tried with a file; tested 60,000 weights and measures during year; receipts at first sight seem small, price for each weight or measure verified is only five cents; was formerly a notary and zouave; entered service at thirty-two, but worked hard at duties; cannot get a good man in service at salary of \$500, 356. A clerk, dying lately, was succeeded by another of fifty-one years of age; formerly a merchant, a respectable, decent man, married; don't see how he can live on that and feed his family; but he expects promotion soon; weights and measures have never really formed a part, have never been scheduled under Civil Service Act; two officers are under Superannuation Act; five or six other officers paid into fund for nine years, they left and had money refunded them; nothing in Civil Service Act to bring in inspectors of weights and measures or gas inspectors, 357. Amount collected in this division; there has been no scale of salaries established for weights and measures branch; became inspector at \$1,200, now after twenty-five years is in receipt of \$1,600, 358. Petitions have been sent calling attention to small salaries paid to assistants; received an answer, but that is all; one great difficulty is that men are chosen from the ordinary people and given to us as officers, without any practical knowledge of service required; these should be on probation for two or three months under a practical man before entering service; if this were embodied in your report it would be of advantage, 359.

CHAREST, P., Guardian of Immigration, Quebec, 510.

Has been appointed for about five years; is paid \$1.50 a day, allowed uniform and cap, is fifty-nine years of age, 510.

CHENIER, ANT., Menuisier à l'Hôtel des Postes, Montréal (lettre), 1150.

Expose qu'il est employé comme menuisier depuis huit années, qu'il est obligé de fournir lui-même les outils nécessaires à son travail, qu'il est le seul menuisier ici relevant du département; que son salaire a toujours été et est encore de \$1.75 par jour; que, vu le coût actuel de la vie, ce salaire est beaucoup trop minime; qu'une augmentation de 25 pour cent ne serait que juste et raisonnable, 1150.

CHILLAS, J. P., Assistant Inspector, Post Office, Montreal, 894.

Wishes in memo. to be put on a par with the assistant postmasters of first-class offices; is inspecting nearly all the time and overseeing the clerical work of the office; there are nearly 900 post offices in Montreal division, 300 of which are accounting offices requiring yearly inspection; has to supervise nearly 700 mail services; office in post office block; there is one inspector, two assistant inspectors and nine clerks; reports to Postmaster General at Ottawa, 894. Has to see that mail contractors properly fulfil their duties; new routes are sometimes organized along the railway line; contracts to stage routes where the railways run parallel are not given as a rule; when a new railway is opened the railway mail service branch advises the department; has to induct new postmasters into their offices and teach them their duties; to see that postmasters render their accounts properly, 895. If an office has



7-8 EDWARD VII., A. 1908

CHILLAS, J. P.—*Continued.*

not been inspected for twelve months we are notified and are called to inspect that office as soon as possible; our returns of inspection are sent to Ottawa; must also inquire into complaints, often the work required of us is of a disagreeable nature, requiring knowledge of the duties of the office, prudence is required; has to inquire into cases of delayed, mis-sent or missing matter; Montreal comprises thirty-eight counties, running down to Three Rivers; it includes Three Rivers and St. Maurice counties; began as assistant inspector at \$1,200, for six years had yearly increases of \$50, afterwards of \$100; all inspectors are paid the same in each division, and not on a revenue basis, 896. Assistant postmaster receives \$2,000, and would like the same, if he should receive an increase it should be extended to us as our duties are as onerous and responsible; to reach the maximum one should be an employee of some experience; cannot inspect the whole territory in a year; non-accounting offices are inspected when required; there is one inspector and two assistant inspectors to look after 900 post offices and the several mail routes in thirty-eight counties, each receiving travelling expenses only; it is a hardship to go out on inspection under the conditions; was a little perquisite in per diem allowance to make up for wear and tear; in these thirty-eight counties we have to put up at all sorts of places, 897. Travels in winter as in other seasons; it sometimes happens that long journeys have to be taken in the most rigorous seasons of the year; the first step in establishing a post office is taken by the parties interested asking department; that application is referred to inspector, who visits the place, sees if one is necessary and estimates cost, he then reports to department; if petition is granted measures are taken to install new postmaster, instructs him in his duties and organizes its service; applications are made by members, but inspector's report is based on actual facts; in this division 214 post offices have been erected during the last five years; not a large number considering the Montreal postal division is an old one and pretty well settled, 898. The close inspection of the work allotted to us saves money, that is why salary of inspector or assistant inspector should bear some proportion to the work and responsibility attached to our office; takes ten years to reach maximum from \$1,200 to \$1,800; thinks that superannuation should be based on the higher salary that a man should be paid; does not know of any case where superannuation was on basis of a reduced salary; office is worked by the inspector, assistant inspector with a staff of clerks; the salary of inspectors was at one time \$2,000, the same as postmasters at Montreal and Toronto, now inspectors are appointed at \$2,000, rising by \$50 yearly to \$2,600, whereas postmasters at Toronto and Montreal get \$4,000 each, 899. Cannot say that inspectors and assistant inspectors are amateurs; makes a comparison between duties and responsibilities now and what they were ten years ago, 900; Mr. Nelligan, an assistant inspector, was superannuated; he has had thirty-eight years of service and receives a superannuation of \$1,240; being the average of the last three years' pay on thirty-five years of service; the four temporaries on the staff are recent appointments, two being women; young men of good or fair education are not desirous of entering the service on account of low salary and absence of superannuation; thinks it would be far better if young men were obtained for the service and after their being trained let them see there is something ahead of them; women are not very desirable in our office unless as duly qualified stenographers and typewriters; if superannuation is not re-established would be strongly in favour of a provident fund such as they have in banks; in the event of the maximum of salary being increased, old employees of twenty or thirty years' service should be made to enjoy at once the maximum figure of salary, and not by yearly instalments; points out



## SESSIONAL PAPER No. 29a

CHILLAS, J. P.—*Continued.*

that where this per diem allowance was paid it was most frequently paid after regular official day; it was a matter of very frequent occurrence that after the full official day had been put in, we had to leave the city by some late train to reach our point of visit, and often we had to put in extra work late at night in order to be able to return to our official duties by early morning train; we receive nothing for this long, arduous work, 901.

## CIVIL SERVICE.

*Appointments.*—Present method satisfactory, *O'Halloran*, 67. Inspectors, collectors and preventive officers may be appointed without examination, *McDougald*, 89. If after limited time satisfactory, appointee should be made permanent, *Forsyth*, 139. Application made to Ottawa for officer, *Scott*, 176. Cannot get new boys to enter service at \$500, *Boville*, 182. Six months' probation before permanency, *Boville*, 184. Technical officers on probation one year before becoming permanent, *Low*, 229. Vacancies are filled at Ottawa, *McKenna*, 271. On probation for six months and unless very bad retains his position, *Gerald*, 280. In lower grades are not good, they are just ward heelers, *Freeland*, 302. Does not get as good men to enter service as formerly, *Toupin*, 327. Up to required standard, *Frankland*, 391. Salary of \$800 to start on, *Cory*, 455. Men must be admitted at a higher scale of salary than at present, *Cory*, 476. On probation, *Newcombe*, 535. Should not receive less than \$800, *Gourdeau*, 641. Would approve of special votes for better salary than \$500 on first entering, *Coulter*, 779. Are selected from those who have passed the Civil Service examinations, has no power of appointment, *Fraser*, 1282.

*Attendance Book.*—All without exception sign book which is closed at 10 a.m., *Pope, Joseph*, 46. One in every building and under his direction, *O'Halloran*, 54. All sign attendance books, *Boville*, 186. All, including technical officers, sign, *Low*, 228. Kept and signed, *Pedley*, 253. All sign except chief clerks, *Gerald*, 282. Signed in morning and afternoon, *Cory*, 457. Clerks sign book, *Dawson*, 588. Signed by all, with two or three exceptions, *King*, 635. Every officer in inside service signs, *Fiset*, 703. Both inside and outside employees sign morning, lunch and when leaving, *Gobeil*, 1092. All sign but chief clerks and professional men at heads of branches, *Butler*, 1187. All sign attendance book, *Fraser*, 1290.

*Competitive Examinations.*—Would not have competitive examinations for the entrance, *Pope, Joseph*, 41. Has no faith in competitive examinations, 53; opposed to them, *O'Halloran*, 67. Do not test the capacity of a man in comparison with graduates of a university—examinations are a farce, *Butler*, 1186.

*Deputy Ministers.*—In the advancement of clerks, they should have a greater say than at present; would be better for the department and should be well understood by the clerks that the deputy is the man they have to deal with; deputies should be given larger powers with adequate salary, 44. Deputy should be at liberty, in the case of an exceptionally clever young fellow, to start him at \$600 or \$700, *Pope, Joseph*, 45. Reports on the fitness of clerks after probation, *O'Halloran*, 54. Should have same responsibility in dealing with clerks as manager of bank, *White, R. S.*, 129. Deputy consulted in case of new appointment, *Boville*, 184. In case of filling vacancy or making a promotion, should make a report, *Pedley*, 252. Should recommend clerks for increases, *Newcombe*, 537. Thinks every large department should have an assistant deputy, *Gourdeau*, 644. In most cases consulted in any promotion, *Coulter*, 778.



7-8 EDWARD VII., A. 1908

## CIVIL SERVICE—Continued.

*Entrance Examinations.*—In Archives Branch minister insists that all should pass, *O'Halloran*, 55. All clerks at Ottawa have passed examination, 85. Appraisers to pass, *McDougald*, 87. None required for Winnipeg Customs office, *Scott*, 176. All clerks must pass Civil Service examination, *Boville*, 182. Tendency to relax, *Boville*, 207. Temporary and junior second class have passed Civil Service examinations, *Pedley*, 250. None required for Indian agents, *Pedley*, 257. None required for deputy collectors and preventive officers, *Freeland*, 297. Junior second and third class clerks must pass examination, *Cory*, 455. No test for appointment in department, *King*, 622. Post Office Department employees have all passed the examinations, *Coulter*, 755. New appointees should pass examinations, *Gobeil*, 1009. Some have passed, others not, *Butler*, 1185. All have passed examinations, *Parmelee*, 1260.

*Holidays.*—With sanction of minister interprets three weeks holidays as including twenty-one working days; would insist on clerks taking their holidays, *Pope*, *Joseph*, 45. All clerks get statutory leave of absence for three weeks, 54. During five years in office have not taken the three weeks holidays, *O'Halloran*, 69. Clerks get three weeks holidays, *McDougald*, 86. Statutory leave of absence is three weeks, but an elastic interpretation is given, *Boville*, 186. Clerks get three weeks leave of absence, *Low*, 228. Staff gets three weeks leave of absence, *Pedley*, 253. All get three weeks, *Freeland*, 304. Three weeks leave of absence, *Newcombe*, 538. Clerks and foremen have leave of absence, *Dawson*, 588. Clerks get three weeks leave of absence, *Gourdeau*, 642. Each man gets his three weeks holidays, *Coulter*, 780. Clerks allowed three weeks holidays, except temporaries, *Butler*, 1187. Three weeks, *Parmelee*, 1262. Usually three weeks, *Fraser*, 1288.

*Increases.*—When probation expires clerks have annual increases; no provision by which special excellence can be rewarded by larger increase, *Pope*, *Joseph*, 43. No provision is made, for Customs outside, for fixed annual increment, *McLaughlin*, 103. \$25,000 distributed in salaries to nearly all within the limits of Montreal, *White, R. S.*, 117. Recommends increases; knows no other way in which salary question can be adjusted, *White, R. S.*, 128. Increases granted by minister, *Smith*, 153. No annual increment in outside Customs, *McCaffry*, 159. For last two years Customs officers in Winnipeg have been getting increases, *Scott*, 176. Thinks it advisable to change practice of annual increase of \$50, as in cases it would take six years to reach maximum of class, *Boville*, 184. Men have annual increments and duty pay, *Gerald*, 285. Does not approve of automatic increases, *Newcombe*, 536. Clerks get increases very slowly, *Gourdeau*, 641. All clerks get annual increment of \$50, *Fiset*, 703. Thinks increase of \$50 a year is no good, should be \$100, *Coulter*, 778. Increases to technical and non-technical classes, *Gobeil*, 1099.

*Luncheon Hours.*—One hour and a half, *Pope*, *Joseph*, 46. One hour and a quarter, *O'Halloran*, 54. From 12.30 to 2, *Cory*, 457. Practically one hour, *Dawson*, 588. Half get from 12 to 1, rest 1 to 2, *Gourdeau*, 642. From 12 to 1 and 1 to 2, *Fiset*, 703. Always some one left in department lunch hour to give information, *Coulter*, 781. One hour or hour and a half, *Gobeil*, 1091. One hour, but all do not go out at same time, *Fraser*, 1290.

*Office Hours.*—Agriculture, from 9 to 4, *O'Halloran*, 54. Customs (inside), from 9 to 5, *McDougald*, 86. Finance, from 9 and 10 to 4 and later, *Boville*, 186. Geological Survey, from 9.30 to 4 and 5, *Low*, 228. Indian Affairs, from 9.30 to 4, *Pedley*, 254. Inland Revenue, 9.30 to 4, *Gerald*, 282. Militia, 9 to 5, *Fiset*, 703. Post Office, 9.30 to 4.30, *Coulter*, 781. Privy Council, 10 to 4, *Bennetts*, 1068. Public Works, 9.30 to 4, *Gobeil*, 1092. Railways and Canals,



## SESSIONAL PAPER No. 29a

CIVIL SERVICE—*Continued.*

as long as they are wanted, *Butler*, 1188. Secretary of State Office, open from 9 a.m. till 6, *Pope, Joseph*, 46. Trade and Commerce, 9.30 to 4.30, *Parmelee*, 1262. Auditor General, 9.30 to 4, *Fraser*, 1288.

*Permanent Commission.*—Necessary to secure and maintain an economical Civil Service, *McKenna*, 275. Appointments made by commission, *Newcombe*, 543. Does not approve of an independent commission governing a department, *Gobeil*, 1099.

*Promotion Examinations.*—Duties of office papers set by department, others by Civil Service Board, *McDougald*, 85. Recommends an examination on duty of office only, *McLaughlin*, 104. On duties of office and arithmetic, *Boville*, 183. Sets duties of office paper only, *Gerald*, 280. Necessary for advancement, *Cory*, 456. Has examinations and recommends for promotion, *Dawson*, 589. All promoted have passed examinations, *Parmelee*, 1261. His knowledge of what a man can do has greater weight for promotion than examination papers, *Fraser*, 1288.

*Superannuation.*—Thinks service has suffered greatly since change in law, 46. Sooner the Act is restored to the statute book the better; new appointees feel aggrieved that old officials have superannuation and they have none; thinks system should be improved; advantages of militia pensions, *Pope, Joseph*, 47. Thinks superannuation gives stability to service; would be desirable to restore Act, *O'Halloran*, 55. If restored would add to stability of service, *McDougald*, 87. Recommends that system be re-established, as men would work better if they thought their families were provided for, *McLaughlin*, 108. Time served as temporary or supernumerary should count, *Gobeil*, 115. Urges the revival of superannuation, *White, R. S.*, 130. Thinks retirement fund better than old superannuation, *Forsyth*, 142. Personally likes the idea of the retirement fund, though officers are divided in opinion with regard to superannuation, *Smith*, 156. In favour of continuation of existing retirement fund, only object in superannuation is that person must live to enjoy it, *McCaffry*, 160. Restoration of Act is a necessity, there would not be the same demand for increased remuneration, 207. With nothing but Retirement Act there is nothing to hold employee, 208. Memorandum, *Boville*, 214. Abolition of Act was a mistake, technical men are required and without guarantee of superannuation to look forward to there are continual resignations, 228. Restoration of Act would add to stability of service, *Low*, 229. If government would grant superannuation the men on staff would accept two-thirds the salary they could get outside, *Low*, 234. Under Act, which is susceptible of a good deal of modification for benefit of service, desirable to make Act a Pension Act for others than the recipients; pension should not die with the wage earner, *Pedley*, 255. Efficiency in service requires superannuation, 271. Pension Act with provision for widows and children would attract people and hold them, *McKenna*, 272. Most desirable that Act be retained, it encourages men to work faithfully, *Gerald*, 282. Prefers Superannuation Act to Retirement Act, *Freeland*, 299. If restored would tend to stability of service, *Toupin*, 328. Desirable to re-enact Act, *Frankland*, 391. Abolition helped to destroy stability of service, *Barrett*, 441. Thinks abolition affects the individual prejudicially and does not add to stability of service; cites case, *Cory*, 460. When a man gives best time of his life to service he is entitled to consideration, *Smith*, 522. Thinks reasonable provision for retiring annuities should be made, 539. Abolition of Act a mistake, *Newcombe*, 540. The government is alone in having none, *Dawson*, 588. Thinks that when expert is appointed at middle advanced age proper to add a number of years to his service, *Dawson*, 592. Thinks it an element of stability, *King*, 623. Abolition



7-8 EDWARD VII., A. 1908

CIVIL SERVICE—*Continued.*

not fair to those coming in, government should do as the provincial governments, and give an annuity to widow and family, *Gourdeau*, 643. Suffering greatly from the abolition of Act, *Fiset*, 704. Abolition was a mistake, *White*, 762. Thinks abolition of Act was the greatest blow ever struck at the service, *Coulter*, 784. Feels very strongly on question of superannuation, in that there is no provision for widow and orphan, *Montizambert*, 1076. Abolition was detrimental to service, *Gobeil*, 1094. Would be most valuable to restore Act as a means of dispensing with services of men growing too old or inefficient, *Butler*, 1189. Abolition was not a good move, has kept many out of the service, *Parmelee*, 1262. Abolition one of the biggest mistakes ever made, *Fraser*, 1291. Abolition was a mistake, Act gave stability to service, *Fitzgerald*, 1322.

*Suspension.*—Has in rare instances been compelled to advise suspension and stop salary, 45. Words in sec. 103 should be eliminated, *Pope, Joseph*, 46. Have had to suspend, without pay during suspension, *Cory*, 456. There are frequent suspensions, but mostly for misconduct, *Coulter*, 780.

*Temporary Clerks.*—Employed only on his recommendation, *O'Halloran*, 53. None in Customs Department, *McDougald*, 86. Recommends that they be converted into third-class clerkships, *Pedley*, 253. Has a few temporary clerks, *Cory*, 456. Would suggest modification with regard to them, *Newcombe*, 542. All must pass Civil Service examination, also departmental, *Fiset*, 700. Many temporaries who are paid by special vote, *Gobeil*, 1097.

*Transfers.*—Approves of transfers, *Pope, Joseph*, 44. Collectors of Customs seldom transferred, *McDougald*, 89. Montreal Customs office exchanged a few men with Ottawa, *McLaughlin*, 108. Transfers are made from one department to another with concurrence of each department, *Boville*, 184. Has had transfers, *Cory*, 456. Many transfers, the smaller departments get some of our best men, *Coulter*, 778.

*Travelling Expenses.*—Inspectors receive only actual, should have larger allowance, *McDougald*, 88. Explorer gets his living allowance, which he accounts for from day to day, *Low*, 231. Inspectors for Department of Indian Affairs receive their actual living and travelling expenses, *Pedley*, 258. Would favour a per diem allowance for inspectors, *McKenna*, 271. Inspectors receive their actual expenses, desirable to allow inspectors a per diem allowance, *Gerald*, 294. Inspectors receive only actual expenses, *Stratton*, 392. Penitentiary inspectors receive only out-of-pocket expenses, *Newcombe*, 538. Every officer on travel asks for an advance, and no further advance is given till previous one is accounted for, *Gourdeau*, 650. Post office inspectors receive actual expenses and are out of pocket, *Coulter*, 782.

*Women Clerks.*—An inordinate number of women entering the service; three women in department; when women marry they give up their position; the employment of women, with some exceptions, is not desirable, for as a rule women clerks claim the rights of men and the privileges of their own sex as well, *Pope, Joseph*, 42. Nearly all temporary clerks are women, *O'Halloran*, 53. Women employed in signing the new currency, 181. Applications from women for appointment very numerous; women in department are all healthy and of the highest character, 183. Employees in currency branch are encouraged to learn typewriting and shorthand and are sometimes transferred to the general work, *Boville*, 187. More applications from women than from men, 249. Some ladies capable of doing the high-grade work, *Pedley*, 250. The employment of women has closed the avenue for young men, and that we are not training young men for the higher positions, *McKenna*, 270. Women



## SESSIONAL PAPER No. 29a

CIVIL SERVICE—*Continued.*

in the department and there are many applications, it is said that the increased number applying arises from the fact that they are better paid at the beginning, *Gerald*, 293. Third-class clerks, with two exceptions, are women; thinks women should not go past salary of junior second-class clerk; cannot control an office, *Cory*, 454. Thinks remuneration is greater than outside, some are not worth \$500, *King*, 627. Disadvantages of having women clerks, *Gourdeau*, 642. For certain branches of work, women are good up to a limited point, *Coulter*, 785. Thinks reason so many enter is on account of salary, men cannot be got, *Butler*, 1186. Many more applications from women than men, *Parmelee*, 1262. Women are steady and reliable, good to a certain point, *Fraser*, 1285.

## CIVIL SERVICE ASSOCIATION.

*Coates, R. H.*, Civil Service Association, 1334. Collected prices of commodities; food products in Ottawa have increased from 30 to 50 per cent, other products from 20 to 35 per cent; since 1896 there has been a very rapid tendency upwards and is still going up; thinks advance in England has been still greater, 1334. Arrived at figures in statement by budget method; tried to take into account in framing the budgets in the memo. what proportion the cost of each article bears to a man's total expenditure; in United States they multiply the quotation in each case by total per capita consumption; Dun's Index Number and Index Number of Labour Department of United States arrive very nearly at same result as in memo.; is chairman of sub-committee that prepared the report; the survey in prices as stated only went back ten years; a general advance in prices is a great disadvantage to men on salaries; the memo. described effects only; is graduate of Toronto University; has carefully watched rise in prices, which in the last ten years is about one-third; advance in rentals in Ottawa has been very rapid, say from 30 to 40 per cent in ten years, 1335. From 1892 to 1897 prices did not change materially, it was not a period of industrial or trade expansion or of marked contraction; in the budget of a man of small salary, the food and rent bulk larger proportionately than those of a man on large salary; and as increases in the ten years have been the greatest in these necessary commodities, the man on a small salary has been hit harder than the man on a larger salary; his object has been to avoid leaving the impression that compensation might be found in some direction not referred to, or that there has been any picking or choosing of facts, 1336.

*Doyon, J. A.*, Civil Service Association, Ottawa. Would like as much time as possible to prepare their case; asks if September would do, 1327. Was chairman of classification committee; proposes that technical officers be separated into class by themselves; they are not recognized by the Civil Service, and are labouring under a disability, 1336. Technical officers are appointed because of their qualifications; thinks a man should be employed according to his abilities; service suffers from incompetent extra clerks; sometimes a man of special abilities is wanted who is not to be found in the service and a man of his attainments should command a higher salary, 1337.

*Grant, M. D.*, Civil Service Association, Ottawa. Is in department since 1900; thinks it quite possible to devise a scale whereby each member of public service would receive the old superannuation, and widow would receive 25 per cent of the superannuation, and the daughters, if living, would receive something up to age of 21, 1332. Has examined the pension schemes of the banks, also special government schemes, as Militia Pension Act, and N.W.M.P. Pension Act; has a resumé of Militia Pension Act in which basis



7-8 EDWARD VII., A. 1908

CIVIL SERVICE ASSOCIATION—*Continued.*

of superannuation is one-fiftieth of final salary for each year of service, it makes provision for widows of officers who have completed twenty years' service; provides that the total amount paid to widows and children combined shall not exceed total pension the officer would have been entitled to had he lived; contribution of officer is 5 per cent of his salary; officers do not pay on their allowances; has knowledge of Militia Pension scheme and was consulted regarding I.C.R. pension scheme; has studied the schemes on American and English railroads; nearly all the railways in England have pension systems for their employees; the great trouble on the great railroads is that with so many people eligible a deficiency of funds may easily become unmanageable, 1333. It is found that salaries paid are inadequate to hold good men; Mr. Henderson on quitting service received \$900 and now receives \$6,000 in New York, 1334.

*Kingston, A. G.*, Civil Service Association. Deputation of A. G. Kingston, J. A. Doyon, J. L. Payne, M. D. Grant, Coates, R. H.; association has completed its organization; representing 75 per cent of Civil Service; wishes an interview with Commission within a month; in that time would be representing nine-tenths of Civil Service, 1326. Would be glad to receive suggestions from Commission as to evidence; would like to know how far Commission would receive specific details of proposed amendments to Civil Service Act, 1327. Decided it was inadvisable to make any recommendation with reference to entrance into the service, it being a matter which concerns government alone; gives own recommendation that entrance examination should be higher; is not personally in favour of a competitive examination; thinks it impossible to do away with nomination by political head at present, 1328. Thinks interference with politics does not do so much damage in connection with nominations for appointment as later in each man's official life; on the general principle, that nominations to higher positions should be made from officials in lower positions, the position of a postmastership when vacant, should be filled by clerks from same post office; represents only the inside service resident at Ottawa; believes on general principles there should be as much freedom as possible for interchange of officers between departments as well as between the inside and outside service; that promotions and transfers be awarded on sole ground of merit and fitness as shown by candidate's departmental record, 1329. Knows nothing of duties of mail clerk; want to get rid of what may be called academic examinations on duties of office; promotions as law stands now require recommendation of deputy head; thinks most decidedly that promotions should be made on advice and recommendation of deputy head; majority of association are of opinion that minimum of third-class clerk be left at \$500; if capability is shown, advancement is rapid, if not he is advanced slowly; tendency is that more women than men enter the service, 1330. This tendency will eventually be injurious; is not sure this is caused by the lowness of initial salary, but the slowness of advancement in comparison with other walks of life; thinks the obstacle should remain that when an official is to be appointed above minimum of his class a special vote of parliament be asked to sanction appointment, except in case of a man having special technical qualifications; memorial recommends that messengers be made permanent; points out that the appointment of ministers' private secretaries to first-class clerkships has prevented promotion of second-class clerks; therefore some legal means should be provided, when a minister brings into the service his private secretary, he should nominate him at his full salary instead of making him a first-class clerk, with an addition of \$600; recommends that men in the outside and inside service be gathered into the service under the regulation of an Act; memo. makes no mention of holidays; might be



## SESSIONAL PAPER No. 29a

CIVIL SERVICE ASSOCIATION—*Continued.*

advisable to give four or five weeks leave of absence to those who work hard night after night in the session; in summer most branches are crowded with work and not much in winter, yet one wants his holidays in the summer, 1331. Attendance book signed twice a day; would lay before Commission the grievance of the staff of the Library of Parliament during session; for past twelve years the sessions have averaged 143 days, and all the staff are compelled to be on duty all the time the House is in session, in addition to the regular hours from 9.30 a.m. till 4 p.m.; would suggest an increase of staff during session by appointing temporary clerks; the staff claim that they put in 718 extra hours in the year without any emolument, 1332.

*Payne, J. L.*, Civil Service Association. Might have case ready about end of June; it requires a great deal of work; and hopes to be able to present a great many features of the case; it is suggested that our representations be carefully drawn up and printed; Mr. Kingston stated the case very mildly; thinks they have from 95 to 98 per cent of entire service actively and actually as members; association has no charter but is purely for their own interest, a voluntary and non-partisan association; arranges interview for June 25 to adjourn to September; hopes to impress Commission with their moderation, and with the absolute backing of entire service, 1327. Asked if Commission objected to the memorial being given to the press, 1332. In writing this memo. careful means were taken to ascertain the judgment of members at large, which was done by means of a system of printed bulletins conveying substance of conclusions arrived at, and receiving after a sufficient lapse of time the judgment of members; the memo. therefore represents the judgment of the service; all grades in service from messengers up are represented, including both sexes; the object is to relieve the Civil Service Act of that rigidity referred to and make it more elastic and businesslike; this is the first time all members of Civil Service have been brought together; and the keynote of association is moderation and accuracy, 1337-8.

*Memorial*: Composed of members of the so-called 'Inside Service' residing at Ottawa; has 1,784 members representing all departments; association makes its requests founded on moderation and dignity; civil servant practically gives up his life to the service of the country; his training practically unfits him for other employment while rendering him increasingly valuable to the state; loss of position is most serious; his income is stationary, while the income of other citizens has increased with the increased cost of living; under existing conditions, having regard to increased cost of living, he finds the struggle growing harder, 1338. *Promotions*.—Thinks the test examinations for promotion unfair and unjust; it often happens that thus men officially incompetent and undeserving have been advanced, while honest merit and efficiency plodded along without recognition; they therefore recommend that the promotion examination prescribed by clauses 22, 23, 24, 25, 26, 27, 28 and 29 of Civil Service Act, 1882, be abolished; that all promotions in each department be made solely on recommendation of deputy head, and be based on merit and seniority, other things being equal; that deputy ministers prescribe written examination for promotion on duties of office. *Classification*.—Civil Service Act has produced a highly organized service, yet twenty-five years' experience shows it is not perfect; clauses relating to classification might be improved, based on theoretical organization of departments; it has for some years worked an injustice to some civil servants, and unless rectified must continue to do harm in an intensifying degree, 1339. In 1882, staffs were divided from top, three chief clerkships, six first-class clerkships, twelve second-class clerkships, and twenty-four third-class clerkships; with a maximum and minimum rate of remuneration; no class could advance unless



7-8 EDWARD VII., A. 1908.

CIVIL SERVICE ASSOCIATION—*Continued.*

vacancy by death or otherwise in a superior class; thus no hope of third-class clerks reaching top; this has happened in Post Office Department; and extra clerks are now in service; recommend (1) clause 6 of Civil Service Act be applied in a more liberal spirit, (2) that it should be possible for every deserving clerk, subject to amendments with respect to promotions, to pass to maximum of a first-class clerkship, (3) would be a great encouragement to increase the number of offices above rank of chief clerkships whenever magnitude or character of the work would justify such a course, (4) that a separate class of professional and technical officers be established, (5) that in some departments certain technical officers are classified as clerks, these should be separated and attached to technical class to which they properly belong, (6) that provision for permanent messengerships be restored, 1340.

*Superannuation and Retirement.*—In 1898 provisions of the Act relating to grant of superannuation allowance were made inapplicable to all entrants after date; in lieu thereof Retirement Act was passed in virtue of which 5 per cent deduction from salary of each civil servant was made; said deductions to be accumulated at 4 per cent compounded semi-annually until retirement; in 1906 2,573 civil servants came within its scope, as compared with 2,324 who were then under superannuation funds; at present 50 per cent are primarily affected; it cannot be too soon replaced by a measure in the interests of all; principle of superannuation was abandoned in fact as in name; its substitute is essentially a savings bank provision; efficient employees having no reward before them may retire when they choose; retirement fund is increasing at a relatively slow rate in 1906; in eight and a half years number of members was 2,573, and total amount to their credit was \$394,027.52, or \$153.14 per member, 1341. Table showing meagre amounts which after long periods of service will fall to rank and file of officials; such meagre accumulations after a lifetime are not sufficient for modern needs; deduction is a forced one; all important civilized governments of world, except one, maintain superannuation system; exception is United States government owing to spoils system; there is a pension system for Militia, N.W.M.P. and I.C.R., why not for other permanent employees also; cost of superannuation system should not be borne by employees alone; a scheme embodying both the pension and provident features would meet their needs, 1342. Declares in favour of a measure securing, on adequate abatements, supplemented by a reasonable contribution by government, (1) a reasonable provision for old age, (2) provision for dependents in event of their death either prior to or within a short time after retirement from service; that civil servants under superannuation fund be given option of coming under new Act; a civil servant contributing to superannuation fund for thirty-five years and has reached sixty years should have privilege of retiring; that temporaries paying superannuation abatements should have years of service included in basis of which superannuation is computed; same privilege to future entrants; association asks (1) limitation of insurance on one life be raised to not less than \$5,000, (2) that insurance be extended to female permanents, (3) that section 16 of Civil Service Insurance Act be repealed, (4) temporary employees whose duties are of a permanent nature be allowed policies under Civil Service Insurance Act.

*Professional and Technical Officers.*—Be placed on a classified standing; such persons are distinguished from ordinary clerical workers and that recognition be made in accordance with time and means expended in gaining such knowledge; an injustice to others that these should be permitted to remain in ordinary grades, as they obstruct advance of others, 1343.

*Temporary Employment.*—About 500 male and 300 female temporaries employed at Ottawa; this class though employed



## SESSIONAL PAPER No. 29a

CIVIL SERVICE ASSOCIATION—*Continued.*

originally to meet the 'temporary pressure of work,' have, owing to increase of public business, been assigned to work of a permanent character, as the list shows; no uniformity in treatment of these employees in the departments; same absence of rule with regard to their salaries; matter is worthy of courageous and prompt treatment; association recommends that extra employees whose work is of a departmental nature should be made permanent, 1344. *Salaries.*—Question is of paramount importance; rest the request for consideration of economic facts than make specific demands; have given much attention to collection of evidence with respect to cost of living; Civil Service Act, 1903, was intended as a remedy for inadequate salaries, yet it fell short of that aim in two respects, as shown in table. *Cost of Living.*—The pronounced advance in general prices in past decade has borne with increasing evidence on all, and is a cause of widespread dissatisfaction, discomfort and embarrassment; association has made a detailed examination of existing conditions, 1345. *Nature and Scope of Investigation* covers relative cost of living in Ottawa during first week in June, 1907, and June 1897, ten years ago; a list is compiled of commodities entering into cost of living, including meat, fish, poultry, provisions, &c., list is not minute; covers rentals, land valuations, building, taxation, &c., &c., wages of labour, education, &c.; association has applied to these statistics a system of 'weighting' by estimating the cost of living at the two periods; ten-year period is taken because advance in prices occurred in that period; the general scale of living by which all are bound has altered greatly since the beginning of present era of prosperity; information was sought from representative storekeepers, real estate agents, physicians, dentists, &c., a full list of whom is given in an appendix B, 1346. Material collected and findings based thereon are set forth under five main heads: *I. Retail Prices.*—Covers all staple articles of consumption, appendix A; table contains comparative quotations for 364 commodities; actual number of quotations given is 633, of which 578 show an increase, 75 show no change and only 10 show a reduction; meats (in detail), 1347. Fish, dairy produce, groceries and other provisions, dry goods, clothing, furs, footwear, house furnishings, 1348. Furniture, kitchen utensils, crockery and glassware, hardware, paints, leather goods, books and stationery, druggists' supplies, jewellery, tobaccos and cigars, sporting goods, fuel and lighting, 1349. *Iia. Rentals.*—Two sources were applied to (1) real estate agents, (2) members of the service who have been householders for ten years; from both sources same result, an increase of from 25 to 36 per cent was shown; table of real estate agents showing comparative rentals in Ottawa, 1897 and 1907; in centre-town increase from 20 to 30 per cent; Sandy Hill about 25 per cent; Glebe from 40 to 50 per cent; New Edinburgh about same, since when about 12 per cent has been added to rentals, 1350. Table giving returns from twenty-one civil servants who have lived in the same house continuously for ten years; average increase shown is 36 per cent; growth of city has caused use of street cars, which means an additional expense of from \$50 to \$75 a year. *Real Estate and Building.*—Compares relative price of real estate in 1897 and 1907, and cost of building in the respective years; estimated increase in land values is 44 per cent in four years; table of comparative assessments, Ottawa, 1897 and 1907. Building contractors charge 45 per cent more than in 1897. *Taxation.*—Tax rate in 1897 was 2.05, in 1907 it is 2.06½, small increase; table showing taxes paid on residential properties, Ottawa, 1897 and 1907; increased expenditure on taxes from these figures amounts to 29 per cent. *Board and Lodging.*—Board has advanced 20 per cent in last five years, and from 25 to 35 per cent for ten years; board in 1897 from \$12 to \$15 per month now is \$15 to \$20; board and room in



7-8 EDWARD VII., A. 1908

CIVIL SERVICE ASSOCIATION—*Continued.*

1897 from \$15 to \$25 a month now from \$20 to \$33; table showing prices of board of same quality, Ottawa, 1897 and 1907, 1352. *B. Wages.*—Ordinary clerk is affected by variations in price of wages in two ways, in hiring servants, pay of odd job men and other help; in so doing he pays workman's wages with employer's profit, and secondly is concerned in any rise or fall of wages, when he consumes any commodity where labour has entered; table giving comparative wages in 1897 and 1907 of most important classes of labour in Ottawa has an interest of its own; table shows also how government has found it necessary to advance scale of wages on entering the industrial field; wages of printers at Printing Bureau over 300 in number, are paid rates of wages as in Montreal and Toronto, 1353-1354, 1355. Every class of labour in Ottawa has received a material increase in wages during past ten years, ranging from 20 to 100 per cent; those in the more important classes from 25 to 50 per cent, 1355. Increased rates charged by barbers, cabmen, laundrymen; undertakers have doubled charges; a funeral in 1897 costing \$40 now costs \$75. *Professional Services.*—Physicians remain about same, but surgeon's fees have doubled; rooms in hospitals have increased in price; dentists increase price of artificial teeth on account of increase of price of platinum in greater use to-day. *Education.*—All teachers' salaries have been increased; this must be met by increased taxation; fees for Collegiate Institute \$20 for forms 1, 2 and 3, and \$25 for forms 4 and 5, are higher than in any other city or town in Dominion; fees for music, painting, &c., in convents, &c., have advanced 20 per cent, 1356. *C. Interest.*—Was steadily downward towards end of 19th century; now a decided impetus in opposite direction, rate to-day higher than any time since 1894; table giving average rates of interest earned on combined mean invested funds of Canadian life insurance companies for each of the respective years specified. *Insurance.*—Decided increase in life insurance rates, e.g., in 1892 a straight life policy for \$1,000 could be purchased at thirty years of age from North American Life Insurance Company for \$22.25 per annum, same policy now costs \$24.25, 1357. Fire insurance has advanced 70 per cent in down-town property; in central portions remains about same or 65 cents for \$100; nearer Hull, since fire, rates have doubled and trebled, 1358. *III. Comparative Budgets 1897-1907.*—With exception of lighting gas, fuel gas and electricity, the great staples of consumption have been upward, rendering situation serious; table giving average weekly expenditures on staple foods, fuel, lighting and rentals for family of five; income \$750 a year, 1897-1907, 1358. According to above table, cost of living has advanced about 34.3 per cent; if coal oil is used percentage would be reduced to 32 per cent; if gas is used it would be about 33 per cent; a scale of living at present necessitating \$1,800 a year would have been ten years ago \$1,400, or an increase of 28 per cent, 1359. Typical expenditures for necessities by a family of five living on a salary of \$1,200 reckoned at 1897 and present prices are given in table; increase is approximately 30 per cent; prices of 1897 left a margin of \$22.50 a month for insurance, recreation, education, superannuation, church and other sundries; *these have to be met to-day by reductions on the primary necessities.* *IV. Corroborative Evidence.*—Up to this applies to Ottawa alone; throughout Dominion the steady increase in cost of living has been found; in Ontario teachers' salaries were raised 30 per cent; in Quebec the increase is much higher, also Toronto; the most convincing evidence is the adjustment of wages and salaries to new conditions in progress for six or eight years among industrial classes in Canada; every demand for increased pay has been based upon increased cost of living; conditions revealed in table of wages in Ottawa are common to almost every centre of Canada of similar size;



## SESSIONAL PAPER No. 29a

CIVIL SERVICE ASSOCIATION—*Continued.*

Department of Labour states hundreds of increases involving several thousands of employees have gone into effect in the last five years, in 1905 over 130 of such increases took place; municipal employees in every city of Canada had their wages increased during last three years, 1360. Association inquired of general bank managers of Canada as to movement of staff salaries in last ten years, twenty-two answered; a table setting forth in full detail, information received is given in a confidential document to the Commissioners; the percentages of increase of bankers' clerks' salaries range from 10 to 100; that sixteen out of the twenty-two gave bonuses to their staff in addition to their salaries; many of them make special allowances to their staffs of \$100 to \$300, in larger cities of Ontario and Quebec and in Northwest provinces and British Columbia, to meet greater expenditures in these places; estimated increase in cost of living is from 10 to 20 per cent in small towns and from 25 to 45 per cent in the larger towns and cities. *Prices in United States.*—Much the same as in Canada; quotes findings of Mercantile Agency of R. G. Dun & Co., New York, and United States Department of Labour, Washington, D.C.; of the former, R. G. Dun, the record covers the cost of the same quantity of the same articles on the first day of each month for nine years; under head of breadstuffs are included all grains, meats of all kinds, dairy and garden produce, &c., 1362. Table given showing increase in commodities from January 1, 1898, to January 1, 1907; in other words increase in wholesale prices in United States during nine years was over 34.8 per cent; statistics of Department of Labour, Washington, U.S., are quoted for series of 259 commodities under nine heads; farm products, food, clothing, fuel and light, metals and implements, lumber and building materials, drugs and chemicals, house furnishings and miscellaneous; wholesale prices have increased 29.2 per cent from 1897 to 1905, retail prices increased 27 per cent between same years, 1362. *V. Conclusion.*—The price of nearly every staple commodity has advanced to a degree that will soon cause not only distress, but impaired efficiency in service; it was found that to the man of low salary the increase in cost of living during past ten years has amounted from 30 to 35 per cent, while to the man of higher rank and pay it has been at least from 26 to 30 per cent; better expressed in salary, thus the man receiving \$900 in 1897 would require fully \$1,200, and the man receiving \$1,500 fully \$1,900 to live with same degree of comfort in 1907; no sign of change or abatement; prices may be expected not only to remain high, but to show still further advances; while rates of wages are increasing in all directions, yet these phenomena mean hardship and renunciation to the country's servants; association has endeavoured to avoid picking and choosing of facts, but has endeavoured honestly and impartially to find some measure for a condition, the existence of which requires no proof, 1363. *Appendix A.*—Table showing comparative retail prices of staple commodities, Ottawa, Canada, June, 1897 and June, 1907, 1364-1374. *Appendix B.*—List of persons, firms, &c., supplying information, 1375. When before Commission before it was stated the membership in the Civil Service Association numbered 1,780, now it is over 1,900; the association is a point of interest to service, and practically embraces the whole service; Montreal statistics were gathered by the *Montreal Star*, 1376.

Supplementary memorandum *re* cost of living: Since last memo. was presented four months have elapsed; no downward tendency in prices has occurred; but coal, breadstuffs and dairy produce have increased still further; in Montreal as well as Ottawa flour sold in May at \$4.35 is now \$5.75 a barrel; coal has advanced 60 cents a ton; milk and its products are higher than ever, &c.; wages movement more markedly upward during summer; in railway service 25,000 men had wages raised; in textile trade 10,000; in building



7-8 EDWARD VII., A. 1908

CIVIL SERVICE ASSOCIATION—*Continued.*

trades 8,000; mining industries 7,500; all since June 1; London *Economist* says prices during first half of present year rose  $13\frac{1}{8}$  per cent, and during the past ten years not less than 56 per cent; association presents two statements, (1) cause most commonly recited for recent rise is the prevailing prosperity of the country, by increasing trade profits and creating a greater demand for necessities and luxuries; up to the present not one sign of any general reaction has appeared; though agricultural yield is less than in 1906 the farmers' income, as result of a rise of 45 per cent in wheat, will not be impaired; and the falling off in crops has effect of increasing price of breadstuffs, &c.; failure of salmon run in British Columbia has increased price of that article, (2) the long duration and wide distribution of present rise in prices requires some more far-reaching influence than the prevailing prosperity; proper to seek an explanation of any continued rise in prices in an increase of the world's production of gold; more gold will be required to purchase goods, if the value of that metal has shown a decline, 1378. In the decade following discovery of gold in California and Australia the course of prices showed a rise of over 67 per cent; during last decade there is an increase of gold supply double as great as that following the year 1848; table of figures from United States Mint, shows that output of gold, \$199,304,000 in 1895, is doubled in 1906, \$400,000,000; it is to be noted here that whatever the condition of industry and trade during the next few years, no present diminution in the gold supply is to be looked for; refers to the familiar fact that retail prices follow but slowly in the wake of wholesale commodities and raw material; the situation under which the members of the association are labouring has been some time in gathering and cumulative in its effects; but one avenue of relief is open, viz., an advance in the general scale of income, 1380.

See also memo, of Civil Service Association of Western Canada, 1383.

## CLARK, ROSS CUTHBERT, Mail Clerk, Toronto, 1009.

Thinks he has a special case; was appointed 1893 and at end of ten years was to have had a salary of \$800; began with \$480; has now been in service fourteen years and not got \$800 promised; gets now \$760; has passed case examination obtaining 99 per cent every time; wrote to controller at Ottawa, he replied saying he did not see how witness was entitled to salary claimed; some men complain at having to work too hard; witness hands in letter in behalf of mail clerks on Toronto, St. Mary's and London railway postal division, 1011.

## CLENDINNEN, C. E., Binder, Printing Bureau, 617.

Is secretary of Employees' Association; there are seven or eight employees in bindery who have only received an increase of \$1 a week since 1896; they getting then \$14 and now \$15; these finishers were paid \$15 a week in Montreal twenty-five years ago; a finisher is always supposed to get \$2 or \$3 more than those in any other branch of the trade; in Ottawa they are paid \$18, in Toronto \$15 to \$18 or \$20; has been seventeen years in Bureau, at first received \$13 and now \$15; about forty or forty-five people in the bindery, five of whom are girls feeding ruling machines; the binder takes the book from the girls after it is stitched, glues up the back, rounds the back, puts it in the press and covers it, then goes to the finisher who puts gold work on it, embellishes it on sides and back and letters it; an ordinary binder takes the book as it comes sewed and glues up the back, rounds it, puts the boards on it, presses it, takes it out and puts the leathers on it; finisher should have more pay because he requires more intelligence; he does finer work, just as a job printer does finer work than an ordinary compositor, 617. Got the informa-



## SESSIONAL PAPER No. 29a

CLENDINNEN, C. E.—*Continued.*

tion showing the disadvantages under which the women work from the women themselves; they should be allowed to go up in the elevators; does not think there is any other building where the employees are forced to go in and out through the rear entrance; women leave five minutes before the men, 618.

CLERMONT, ULDERIC, Inspector's Staff, Montreal, 904.

Under the law the clerks in inspector's office are on same footing as clerks in post office where routine work is done; whereas the former are mostly engaged in correspondence in English and French, have a great deal of difficulty in that work having to deal with Austrians, Italians, Finlanders, &c., the work is of an entirely different nature; thinks the clerks of the two branches should be as distinct as is the work of each; the work of the former is more responsible and complicated, 904. Classification of staff; has been twenty-five years in the service; the work which first and second class clerks do in Toronto and Ottawa is done here in Montreal; witness after twenty-five years' service gets \$900 a year; in Quebec there are two senior second-class clerks with \$1,200 salary; the classes should be represented in Montreal division as in others; present scale of salary is inadequate to our wants; two have signed this memo., both desire to have the pension fund again; thinks the position of assistant inspector should be filled by promotion of a clerk in department, all things being equal, 905. Thinks the fact of there being three assistant inspectors here is explained by the abolition of the Three Rivers division; Mr. Chillas was there and there were two here, Mr. Nelligan and Mr. Madore, when division was abolished Mr. Chillas was brought here; hence the reason for three inspectors here, 906.

COATS, R. H.—See *Civil Service Association.*

COFFEY, JEREMIAH, Montreal Post Office Staff, 887.

Has been twenty-three years in service, and seven months on night work, has to work on Sunday nights; not easy to change off the work from night to day, as distribution at night is different from day; works from 11 p.m. till 7 a.m.; there is often a change in the distribution, e.g., the morning mail is sent by a different route from the afternoon, and the afternoon distribution is different from the night, so that a change of clerk would not be conducive to prompt handling of the mail; would be better all round if duties were changed occasionally; but for a week at a time it would be impossible, on account of change in the various distributions; thinks if men were changed more they would be more efficient; thinks that in a modified form the bank system where the men are continually changed to the advantage of the institution might be applied to public service; that night work is detrimental to the health and opposed to all social and domestic enjoyments; there should be some consideration attached to it, 887-888.

Memo. *re* night workers: That in all trades and conditions of life it is considered that night work being more arduous should be paid for at a higher rate than day work, varying from a quarter additional to double pay; no provision is made for night work in city post offices, though principle is recognized in railway mail service of post office, where night mileage is double day mileage; at beginning when government took over post office scarcely any night work was done, but with the ever increasing number of mails arriving at city post offices at all hours, it was necessary to put more and more employees on night work to give efficient service; one naturally objects to night work; the strain of eyes and brains is much greater than in day; impossible to get necessary rest during the day to repair the wear of the system; all household



7-8 EDWARD VII., A. 1908

COFFEY, JEREMIAH—*Continued.*

arrangements of the night worker must be altered; cannot have meals with his family nor make any social arrangements except at expense of the necessary rest and consequently health; request an additional amount equal to 25 per cent be granted to those whose duties keep them at work from 7 p.m. to 7 a.m. Here follow opinions of medical men on the effect night work has on the general system; effect of electric light on the eyes; effect of continuous work on heart, brain and nerves; on necessary rest and recreation, 889-890-891.

CONROY, JOHN H., Lock 2, Lachine Canal, 1218.

Has been six years at lock 2, with same pay, \$45, as on appointment; agrees with memo. presented, has a family of eight and finds it hard to make both ends meet; his salary does not pay his way; was fifteen years with previous employer, 1218. Their work is very laborious, still using the old hand-power; there is often danger in working a windlass; two or three accidents happened at this lock in one season; one man dying, but his family got nothing; they work every day, have no holidays; have to be there on Dominion Day, Labour Day, Victoria Day, 1219. There is no stated pay day, it may be the 9th or 19th, you are never able to say to a creditor 'I will pay you on such a day;' Mr. Morin is paymaster for all canals in province of Quebec; great delay in first pay after being idle five months; thinks they should be supplied with uniform or oil-skins, 1220. Measure was taken for caps with official name on; should also have oil-skins and rubber boots for bad weather; should also get a week's holiday; the men injured were not insured, 1221.

COOKE, Rev. A. W., Chaplain, Kingston Penitentiary (letter), 582.

Agrees with and endorses memo. of Chaplain of Kingston Penitentiary; but it would be a serious mistake to do away with afternoon service; surely two hours out of seven days are not too much to spend in worship of God; speaks with an experience of over twenty years of penitentiary life; there are thirty-two youths under twenty years of age in this prison under his charge; arranges that the seven youngest, one fourteen years of age, should sit together in church, apart from the older criminals; gives a weekly class of religious instruction to these thirty-two youths; intends writing to Minister of Justice that these boys be kept from other prisoners as much as possible, 583.

CORBEIL, JOSEPH ZEPHIRIN, Montreal Customs Staff, 115.

Appraiser, port of Montreal; wishes to speak on superannuation; years served as a supernumerary or temporary should count for superannuation, they do not count now, 115. Have visited Ottawa and offered to pay to fund amount accrued during those eight years as temporary; consideration promised, 116.

CORY, W. W., Deputy Minister of the Interior, 451.

Expenditures last year were over \$3,000,000, and revenue \$1,800,000; 150 clerks charged to civil government; about 590 clerks; salary \$3,700; \$4,000 is maximum; has been in service since 1901, was previously in Attorney General's Department in Manitoba; have about eight chief clerks, 451. Mr. Stewart has left service, receiving better salary outside; a custom now quite common; Mr. Ryley was land commissioner, but left service, his salary was \$2,700, he now receives \$5,000; Mr. Deville is surveyor general for last twenty-three years, 452. Entered department at Ottawa in 1885; receives a poor salary; Dr. King is chief astronomer, was boundary commissioner and is now engaged in the delimitation of international boundary line between Canada and United States; Dr. Klotz also assisted Dr. King; but he went to Australia in connection with some scientific work; Mr. White prepares all



## SESSIONAL PAPER No. 29a

CORY, W. W.—*Continued.*

the maps for the departments, would be impossible to have one bureau under his direction unless staff were largely increased; other departments use his plates; department is far better equipped than any other for getting out maps; does not think we have enough clerks in inside service, we have seventeen first-class clerks, 453. Twenty-five second-class clerks, forty-seven junior second-class clerks, twenty-nine third-class clerks, and seven temporary clerks; third-class clerks with two exceptions are all women, cannot get a desirable man to enter as third-class at \$500; many hundreds of applications from women, quite willing to enter at \$500; thinks women should not go past salary of a junior second-class clerk; there are some able women, but when one arrives at the top of second-class she is performing the limit a woman should do; could not get them to control an office, 454. For a salary of \$1,000 you could get a bright young man with hope and chance of promotion, not so with girls, they do not take the same interest; finds that women do not give as useful service as men; if it were possible to appoint at \$600 or \$650 it might stop pressure of junior second-class clerks, but where you have a desirable young man a salary of \$800 is little enough to start him on; if more help is needed, the branch concerned reports, inquiry is made and another clerk is supplied, many are put on without political recommendation; to become a junior second-class or third-class clerk they must pass the examination; finds that women claim privileges of their sex and the benefits extended to men, 455. They then pass a promotion examination on 'duties of office,' but generally the ordinary promotion examination; the head of the department has to select or reject; have had a few transfers; have had to suspend clerks, who would lose pay during suspension; have a few temporary clerks; all have three weeks leave of absence, and special sick leave on a medical certificate; has never had leave since he has been in department, 456. Attendance books signed in morning and afternoon; luncheon hours are from 12.30 to 2 o'clock, and department is closed, but department is always open to public one way or another; the records fifteen years ago were in a dangerous and unprotected state, but now the survey records are all down in the Woods Building, Slater street; cannot get one building for all, 457. To control these departments there are chief clerks and telephonic communication; all letters from various branches have to be signed by Mr. Keyes, they are brought by one messenger and taken back by another; secretary's signature is quite formal; the chief clerk is responsible for his initials on each letter from his branch; personally signs letters to ministers, members, &c.; health of clerks suffer from overcrowding; department is not overmanned, 458. Statement of increase in work also of staff since 1900; no unnecessary work done, have a very careful system of registration; receives every week a report from every branch as to work done; increased immigration gives increased work; thinks there should be classification clerks, 459. Quite impossible in a department to get every man at the work of his class; promotion is not quick enough; is not under Superannuation Act; thinks abolition of that Act affects the individual, and does not add to stability of service; something in the nature of a pension is desirable; a system of pensions for the militia has been adopted, 460. Also for Northwest Mounted Police, and officials on Inter-colonial Railway; there are about 400 people in outside service here in Ottawa charged to other votes; school lands are set apart as an endowment to the schools in Manitoba, Saskatchewan and Alberta; these lands are not given away but are held by the Dominion; sold by publication; interest of the school lands' fund goes to provinces; inspectors value these lands; minimum price is \$7 an acre; they may value at \$5,000 if conditions justify it; sold openly and provinces get the interest on the moneys realized; federal govern-



CORY, W. W.—*Continued.*

ment acts as trustee and the cost of administrating the lands is charged up *pro rata* against the three provinces, 461. Superintendent of immigration is a cautious man; bonuses are given in the case of British people and certain continental countries; somebody has charge of immigrant from his arrival till he is settled upon the land; foreign arrivals are in charge of people who speak their language; some travelling agents were dismissed for making improper charges on the immigrants; many of these agents are old railway men familiar with travelling; they get nothing but actual and necessary travelling expenses; officers should have a per diem allowance while travelling, 462. Kept constantly on the move; a detention hospital is one where immigrants are detained while temporarily disabled; quarantine station at Grosse Isle merely for small-pox; Dr. Page is officer at Quebec, and has three assistants; they have passed as many as 5,000 immigrants a day; first of all the second-cabin passengers are examined on steamship; third-class passengers are brought into a large room and pass before the inspectors and treated as the others; if suffering from disease he is taken to detention hospital and transportation company pays cost of treatment; if inspectors suspect immigrant is suffering from tuberculosis they ask him to step aside, 463. There are three inspectors, and immigrants pass along quickly, many not requiring minute inspection; inspection of immigrants is handled through Department of Labour in the States; every one entering in at United States ports is charged \$2 a head; Canada charges nothing; United States used to levy \$1 a head on people coming from Canada, but not now; there is a large expenditure in immigration service for printing pamphlets and leaflets, 464. Printing is done by independent firms quicker than at Bureau; newspapers get a certain amount of patronage; \$90,000 last year was spent in United States; Rand & McNally, and Lord & Thomas do work that cannot be done in Canada; they have a very nice wall map which they frame for us and get out for possibly fifty cents each, this would cost in Canada five times as much, 465. The maps published in the United States are the maps the people want, they attract peoples' attention; our maps are up-to-date and turned out at lowest rate; \$30,000 went to Streets, in London, for newspaper advertising; department advertises through Lord & Thomas in the United States; but in Canada advertising is done direct with the newspapers; have travelling agents and caretakers and interpreters, they wear a cap with a distinctive mark on it; part of staff in Dominion astronomical observatory are on civil list, rest on list of extra employees; some of our surveyors receive salaries, others go out under contract, 466. When they come back they present their returns; when men go out on surveys they are given letters of credit; surveyors are sent out every spring and return about 1st of December; personal bonds are given; would favour bonds in a guarantee company; land grant to an immigrant is at present 160 acres, but he must become a British subject before he receives his patent; people from United States must become naturalized, 467. Any one can take up land, occupy it, and continue to perform his homestead duties, but to get his patent he must be naturalized; additional land must be acquired from somebody else, it cannot be bought from government; lands are sometimes held for children in their eighteenth year, so they remain near their parents; a man with three or four sons over eighteen years of age may take up the four quarters of an even section, if they are available; they can live with parent and do their duties; under the Irrigation Act of 1898 where a man will undertake to bring water on semi-arid land and irrigate a fourth of it, he can buy the land at \$3 an acre. he must irrigate at least 25 per cent of the land he requires; a surveyor wishing a contract applies to surveyor general, who reports to department how many contractors



## SESSIONAL PAPER No. 29a

CORY, W. W.—*Continued.*

he requires, and out of list of surveyors it selects the men the surveyor general thinks most suitable for work; if two men are equally qualified, the one recommended is usually employed, 468. Department selects land to be surveyed; he has to send in a monthly report of work actually done; he cannot go outside of lands in contract; work done outside of contract is not paid for; 10 per cent of contract is always kept back till work is completed and plan accepted by surveyor general; country is classified into prairie land, hilly country and heavily wooded country; department knows the kind of country and inspectors go round to see if work is done; process of selling timber limits; the one paying the highest bonus in cash gets the timber berth; to avoid abuses by speculators no one can get more than 50 miles at a time; if you refuse to put up any more timber limits, the people who bought the lumber berth simply have gold mines, they control the output of lumber locally; the settlers themselves would be the first to cry out if you refused to put up any more timber at competition; the land is not sold, only the timber on it; a ground rental is charged and so much a thousand feet, and buyer pays us a bonus over and above settled charges; every one knows what the specific charges are; stumpage is the rate per thousand paid on manufactured article, 469. They make sworn returns and inspectors go around and check up their books; they have no right to the land, any one can go on these lands and prospect for minerals; once timber is removed department can open it up for homestead; right to cut timber is for a year, but is renewable generally until timber is removed; department has the right to confiscate the timber if not renewed every year; there are what are called forest reserves, fire rangers look after them; every farthing that comes from sale of timber goes immediately to Receiver General; department does not go out and estimate timber on the berths, nor guarantees that there is a stick of timber on them; department does not put up timber in out-of-the-way places; an advertisement is issued by the King's Printer; the bidders are largely independent; buyers may possibly make a pool and get the timber for a mere nothing, but that was done when lands were sold at public auction; would be too expensive to send an officer out and put a solid value upon it, for our lands are separated and scattered, 470. There are hundreds of reckless speculators who buy berths they have never seen; every precaution is taken to get for public treasury the full value of limits sold; always sold to highest bidder; there is no limit of price for it is not known whether there is a sliver of timber on the land; timber areas are not in surveyed areas; in the northwestern country timber is not of a valuable character; in British Columbia the timber is more valuable; people who made fortunes out in British Columbia in lumber got their purchase money somewhere, because you cannot buy lumber for nothing; there is a lithographic office in connection with surveyor general's branch, and one at Bureau; would not be practicable to amalgamate nor put it under geographical branch, 471. Department takes bonds with guarantee companies for agents and sub-agents, also for agents who handle money in the Yukon and in assay office at Vancouver; these companies are either British or Canadian, no American ones at all; the annual premium is as low as 30 cents a thousand; government pays the premium; except in Macleod sub-agency there have been no defaulters lately; have an absolute system of check on returns, 472. Expenditure on Dominion lands is divided into capital and income; staff in Yukon is being reduced very materially; living allowances were revised two years ago, formerly they were \$150 a month, now \$125 for a married man and \$100 for a single man; many people in Yukon break down from nervous



7-8 EDWARD VII., A. 1908

CORY, W. W.—*Continued.*

trouble; officials have no travelling allowance now, if a man has not been out of Yukon for three years he is entitled to nine weeks' holidays with pay, 473. Have still a partial supervision over affairs of Yukon Local Council; government there consists of six appointed members and five elected; population is decreasing, production of gold also; there was a practice up there of using revenue to meet contingencies of office, that was stopped; gross receipts of agents are deposited in bank, and drafts are made for expenses; thinks all the people in outside service in Ottawa should be included in department subject to Civil Service Act; and that all could very well be brought under the present classification, 474. Does not consider there is much pressure to appoint people to positions; when a clerk is wanted a number of those recommended are called up, their experience and educational attainments asked for, and then the selection is made; political appointments are not always the best nor are scholarly attainments either; a political appointment often turns out to be an excellent official; examinations are not conclusive; if there was a strict period of probation and applicants were accepted or rejected on their merits, it would change conditions, 475. Has frequently dispensed with services of unsatisfactory clerks, and once removed they are never taken back; though the ministers are from west we have not had a dozen western men appointed to department here; thinks the staff is very efficient; the great difficulty hereafter will be getting men to take the place of those who must necessarily disappear in a short time; so many women have come in that we have not got efficient and well qualified men to take the higher positions; men must be admitted at a higher scale of salary than at present, 476. There are not enough first-class clerks, second-class clerks or chiefs; other departments object to transfers of their clerks to overcome the difficulty; the greatest difficulty is with technical officers, the surveyor general loses twenty or thirty men a year, after they have passed their examinations, some railway company or corporation offers them twice the salary and they go; would be better if one had the power to give a valuable man a considerable increase of salary; government cannot compete with these outside corporations in matters of salary, 477.

Transmits statements in detail showing the number of officials employed in this department at Ottawa, and the sums paid to each for fiscal years ending June 30, 1892, and June 30, 1906, respectively, 478-491.

COULTER, Dr. R. M., Deputy Postmaster General, 773.

Has been Deputy Postmaster General since 1897; had on June 30, 1906, at headquarters, including temporaries, 366 employees, as against 269 on June 30, 1892; post offices in same period increased from 8,200 to 11,100; letters ran up from 102,000,000 to 323,000,000; the revenue increased from \$2,600,000 to \$6,000,000; expenditure from \$3,300,000 to \$4,900,000; rate reduced from three to two cents; in United States they have a deficit of \$16,000,000; Money orders sent abroad have increased from \$919,000 to \$2,178,000; money orders issued have run from \$13,000,000 to \$37,000,000; money orders paid from \$12,000,000 to \$22,000,000; total business of money orders from \$25,000,000 to \$70,000,000; is giving a service now as far as Fort Macpherson, but it does not pay, nor does the Yukon, 773. Uniforms include great coats, boots and caps; two each year, one for summer and one for winter; stamps issued run from 151,000,000 in 1892, to 387,000,000 in 1906; altogether there are about 2,300 employees, or nearly one-third of the Civil Service; has a salary of \$4,000; has been to postal conferences held in Rome and Washington; has had no holidays for ten years, 774. All employees have passed the Civil Service examinations; as far as his experience in department goes, any



## SESSIONAL PAPER No. 29a

COULTER, Dr. R. M.—*Continued.*

viciousness in patronage, if such exists, has been modified by the character of the ministers of the department; has never had a man appointed that he did not approve of or whom the departmental officers reported as unfit; under present conditions where prizes outside are greater than inside, men are not inclined to enter the service, and there is an increasing difficulty in procuring men of the right calibre; would not make a man a first-class clerk unless he considered he could take charge of other men and plan and direct work of his branch, 775. Every clerk comes in on probation, if found incapable is unhesitatingly dismissed; age limit is thirty-five; it is no career for a young man; they begin at a salary of \$500, with yearly increase of \$50; the difference between a controller of the railway mail service and a superintendent of railway mail service, 776. The latter must always be promoted from service; the controller must be in the service, but not necessarily in the railway mail service; his salary is \$2,500; postmasters and post office inspectors are often politically appointed, but there have been very few under the present minister and his predecessor also; new postmaster at Kingston, was a successful business man and certainly shows signs of making a good postmaster; thinks inspectors should be made a matter of promotion solely; in the last ten years has lost nine or ten first-class clerks who would not stay in the service; in the west in the outside service we are losing good men constantly, 777. Though the Act gives minister power to promote or reject, yet the experience is that in most cases the deputy is consulted in any promotion; there are a good many transfers in department; the smaller departments get some of our best men; thinks the increase of \$50 a year is no good to any man; it should be \$100 a year till it reaches \$700 or \$800; has sometimes stopped a man's increase and reduced a promotion, 778. Would approve of getting special votes for a better salary than \$500 on first entering; custom is to make increases on the first of each quarter; all absentees in both inside and outside services are reported, and deductions from pay are strictly exacted if absences cannot be accounted for; presumes all appointments are made through patronage, but no one is taken on unless there is work for him, 779. Each man gets his three weeks' holidays; thinks the holidays are given for the benefit of the department; there are frequent suspensions, but mostly for personal misconduct; once in the department political considerations are excluded altogether, as our records show; after suspension, firmness and kindness reform a man; no dismissals for political reasons, except a few small postmasters; salary of postmaster often depends on revenue; there is an attendance book in each department, 780. The chief clerk sees that every one is at work, the conduct of the staff is very creditable; it is a working department and has to be; office hours from 9.30 to 4.30 p.m.; there is always some one left in department at lunch hour to give information; many of the men work ten or twelve hours a day; salaries of inspectors and their assistants increase \$50 a year for six years, and \$100 afterwards to maximum; inspectors when travelling receive actual expenses; English system of a little less salary and more travelling expenses was good, but their lower salaries are a little better than our best; safe to say an inspector is \$300 out of pocket, 781. The old system of a per diem allowance was abused, but thinks it possible to devise a scheme that would not admit of abuse; railway mail clerks receive \$400 and mileage, half a cent a mile for every mile travelled in the car, and an additional half cent for every mile travelled between 8 p.m. to 8 a.m.; you can trace a registered letter from the time you get a receipt to the time the person to whom it is addressed receives it; a senior railway mail clerk travelling on a train gets \$1,200 and an average mileage of \$300 or \$400;



COULTER, Dr. R. M.—*Continued.*

these railway mail clerks have about the same nervous wear and tear as the railway conductor, 782. Has found it to work well to change a clerk in the office to go on road and vice versa; thinks if assistant postmasters in smaller offices are overpaid yet in large offices where the responsibility is much greater the work much more arduous, hours longer are receiving same pay; if these men in the larger offices are not underpaid then most decidedly men in the smaller offices who are getting the same amount are overpaid; absurd that assistant postmasters of Montreal, Toronto and Winnipeg be paid the same as assistant postmasters of the smaller offices; patronage is used to get a person appointed, but once in all promotions are made on seniority and merit, and stops further pressure; a junior clerk in a city post office can go up to \$1,200, coming in at \$400 as a fourth-class clerk, by annual increases of \$50, reaches maximum of his class \$700; is then promoted to class above with same increases to \$800; then to class above \$1,200, 783. First-class clerks are men put in charge of their employees, who plan and carry out the work; many men of merit are rapidly promoted; in railway mail service no distinction now between first, second and third class clerks; an inspector of a division of five or six counties and his assistant is promoted from the office; the employees of department are not out of proportion to increase of work; all are hard at work all the time; thinks abolition of superannuation was the greatest blow ever struck at the service; may say that to-day we have men who are helping to carry the burden of the department on their shoulders, men with ability, whom we could not afford to lose, and the only reason we are able to hold them is that they are on superannuation list; new officers coming in go out immediately on receiving better positions outside; thinks superannuation should be restored; all our officers are in same building except savings bank branch and the dead letter office, which are in the city post office building, 784. Does not get so many desirable men in service now as formerly; men and women work together; for certain branches of our work women are good up to a limited point; they require the privileges of their sex and you have to give them to them; letter carriers enter at \$1.25 a day for a month, then \$1.50, after two years \$1.75, after two more \$2, after two more \$2.25; then they are allowed two or three weeks in addition with a bonus of \$20 at the end of year, if regular and efficient; they get tips and Christmas boxes from public, though it is against the rule; qualifications are ability to read and write and work smartly; after eight years' service they get \$726 a year; thinks it would be well to start them at \$1.75; if letter carrier shows ability he has a chance of being appointed a clerk; pay is same in every city, 785. Packers and sorters start at same pay as letter carriers, but have no uniform; system of letter carriers is extending to all towns of 12,000 people and \$20,000 of revenue; in smaller towns postmasters are allowed 40 per cent of revenue and they engage their own staff; the revenue and business done decide when a post office becomes a city post office; Pontiac, owing to contiguity of territory is under supervision of inspector of Ottawa district; there is a check on stationery supplies; there is an official called controller of postal stores and has a regularly organized staff watching the prices of everything, 786. Does not know whether stores, more than general accounts, are ever audited by Auditor General; stock taking is done yearly; formerly hundreds of thousands of depositors' pass books were unprotected, but now there are sheet metal casings for all our records; the books are kept in a fire-proof vault running from top to bottom of building, and are absolutely safe; though it would be convenient to have all mapping done in one department, yet in this department everything is wanted in a hurry and therefore would like to keep everything in our own hands, other-



## SESSIONAL PAPER No. 29a

COULTER, Dr. R. M.—*Continued.*

wise they may cause us great delay; would not object if the work could be done as soon as it is wanted, 787.

Statement showing number of employees in Post Office Department, inside service, on June 30, 1892 and 1906, divided into classes, and total amount of salary paid, 769. Money order transactions; orders issued 1892, 1906; orders paid 1892, 1906; Post Office Savings Banks, 1892, 1906, 770. *Postal Stores.*—Receipt and issue of articles of postal stores for fiscal years ended June 30, 1892, and June 30, 1906, 771. *Postage Stamps.*—Statement showing number of mail services on stage routes, and cost thereof, in existence on June 30, 1892, and June 30, 1906; statement for Civil Service Commission *re* mail service by railway and water, 772.

COUSINEAU, PHILODELPH, Electricien, Lachine (lettre), 1239.

Travaille au canal de Lachine aux reparations et entretien de la ligne électrique et souvent comme lampiste; il ne reçoit que \$45 par mois; les autres lampistes reçoivent une allocation de \$10 par mois; que depuis 1er mai il a agit comme lampiste sans allocation pour ses dépenses de transport; il demande \$10 comme les autres; aussi comme lampiste il travaille les dimanches, desirant une allocation raisonnable pour ces jours, 1239.

CRATE, A. E., Stamper and Sorter, Toronto Post Office, 1014, 1019.

Some of staff have worked for a number of years at night, and think they should receive higher pay for their work, and that a man working at night should not be worked as long as he would in the day, 1014. Wishes to recommend that number of classes be reduced to three; there is a difficulty that in any one of these present classes promotion can be deferred an indefinite time, as there are so many subdivisions, or stopping places that you cannot get past them; the clerks also want an equitable system of promotion based on qualified seniority; implies that at present there is an inequitable system, there is too much room for a person to be overlooked; there are a good many men in favour of restoration of Superannuation Act; the main request, however, is an increase of salary, 1019.

CREIGHTON, D., Assistant Receiver General, Toronto (letter), 221.

Since May 10, 1895, bank agencies in Ontario have increased from 264 in 1895, to 788 in December, 1906, now almost 1,000; from May 10, 1896, to May 10, 1907, increase of business in office has been as follows: New one and two dollar notes received from Ottawa, 1895-6, \$1,205,000; in 1906-7, \$5,638,000; total increase of business of office is from \$12,840,293 in 1896 to \$68,050,737 in 1907, 221. Toronto feels the increased cost of living more than any other place; remuneration in an office like this should be on a scale commensurate with the importance of the business transacted, and the great responsibility of handling large sums of money; officer in charge and those associated with him should be paid on a scale at least equal to the main office of our leading banks, 222.

CUSTOMS, DEPARTMENT OF.—See *McDougald*, 83.

*Montreal Officials.*—Corbeil, 115. Drysdale, 114. McLaughlin, 102. St. Laurent, 131. White, 117.

*Quebec Officials.*—Beaudet, 146. Belleau, 146. Carter, 133. Faguy, 151. Forsyth, 139. Gray, 152. Hamel, 147. Langlois, 148. Pageau, 150. St. Amant, 144.

*Toronto Officials.*—McCaffry, 158. Patterson, 161. Westman, 168.

*Windsor, Ont.*—Smith, 152.

*Winnipeg, Man.*—Scott, 175.

*Memorials, &c.*, 111, 145, 163, 165, 169, 172, 173.



7-8 EDWARD VII., A. 1908

DAOUST, JOSEPH A., Asst., Weights and Measures, Montreal, 360.

Twenty-seven years in service, sixty-two years of age; appointed as assistant inspector at \$500, 359. Now receiving \$800; this is highest salary of an assistant in Montreal; hours of service 9.30 to 4.30 and often later; has worked every day in the week for twenty-one years with no increase in salary; his net salary is \$65 per month; has seven of a family; out-door work being good for his health; pays \$18 per month for rent, formerly \$13; has lived in same house for twenty-five years and has been notified to pay \$20 next year; is obliged to economize and sometimes has not much heart to live, has one son earning money, 360. Was a lawyer before entering service, but was sickly and doctor ordered travel; first appointed to inspect Terrebonne division, remained eight months, then sent to Montreal; work is healthy, having to move about inspecting factories; head office on St. Gabriel street; a petition concerning small salaries was sent to Mr. Templeman, also to Mr. Brodeur; collectively a petition was sent to Mr. Brodeur and also to Mr. Bernier; some years ago collectively a petition was sent to Mr. Bernier, 361.

DAVID T., Guardian at Lachine Canal (letter), 1237.

Is guardian of the electrical station of Mill street, on Lachine canal; has served over one year at \$55 a month, including Sundays; the ever increasing cost of living is a reason for an increase of pay; also for the employees in his department, 1237.

DAVIES, F. W., Stamper and Sorter, Toronto, Post Office, 1019.

Does not think a 25 per cent increase for lower grades is sufficient, it being smaller in proportion than 15 per cent in case of first-class clerks; recommends grade system; there are six stampers and sorters; recommends that \$600 be minimum on starting; that married men, after three years, should receive \$800; they are steadier than single men who easily get mad and go; the expenses of a married man are much greater and therefore likelier to stay; would recommend when a clerk can establish to satisfaction of postmaster that he is in actual need of same he should be given privilege of drawing on retirement fund to the extent of two-thirds of amount to his credit, thereby saving interest on borrowing from outsiders; certain clause in Civil Service Act is the cause of so much unjust promotion and favouritism; under it the authorities can practically do anything they like, they can suit themselves, 1020.

DAWSON, Dr. S. E., C.M.G., King's Printer, 585.

Has been King's Printer since November, 1891; since then staff has increased from fifty-one to fifty-eight, and expenditure from \$42,000 to about \$60,000 in salaries; amount of business done has doubled from \$574,000 to \$1,107,000, while I.C.R. work is about \$80,000; receives salary of \$4,000; there are three chief clerks, one first-class clerk, fourteen second-class, eleven junior seconds, messengers and one caretaker; eight temporaries who are either technical officers or have passed the Civil Service examination; the technical men were needed, 585. Needs a greater number of packers than are usually found in the service, for nearly all the distribution for government is done here; there are 509 operatives in manufacturing department; thinks there is unnecessary printing done, e.g., reports are too bulky, much printing ordered by the House over which he has no control; there are eight *Hansards* printed, three for House of Commons and five for Senate, English and French; of the 509 employees 124 are women, who are employed in the bindery, folding and stitching, sewing blank books, collecting of books, perforating, paging and gathering; can get as many printers as he wants; most of the patronage



## SESSIONAL PAPER No. 29a

DAWSON, Dr. S. E.—*Continued.*

comes from the local members and political institutions, 586. When employees come in they remain there permanently, and it is only the vacancies that the patronage touches, as they think they should be consulted; operatives are paid the highest rate current in the market; the day's work consists of eight hours; they are really paid by the hour; during session there are not more men, but they work night and day and extra hours, have no room to put more men on, as room is limited, men have to work extra hours for which they are paid an extra percentage; when session is over and reports brought down the staff is not reduced, for the amount of work is greater than the staff can compass, the overflow goes outside, 587. But there is not the same drive, the extra hours and night work are stopped and less work goes outside; there has not been a lay-off in the Bureau for eight years; staff is practically constant; clerks and foremen have leave of absence; has to sign a statement that all the hours have been served; there is a check-taker who takes all the time of the operators, but clerks sign attendance book; lunch time is practically one hour; Superannuation Act does not apply after 1895; has always a difficulty in getting capable men, often has to take a raw, untrained youth and put him in the lowest place; the abolition of Superannuation Act has been mischievous to the Civil Service, it prevents bringing in men of capacity, since there is no provision made for their retirement; all nations in Europe are striving to bring into operation old age pension systems, all large institutions are instituting superannuation funds, the government of Canada is almost alone in having none; does not see how they are going to keep up service at all; some of the operatives were suspended either for drunkenness or leaving work too soon, but there is a tendency to get reinstated, 588. Has promotion examinations, and the King's Printer recommends the promotion; the grades in the department are each doing their proper work; operatives do not claim annual increments in salaries, they get operative prices; they have increased from \$12 a week in 1892 to \$15 in 1906; thinks the increased cost of living a valid reason for increase of pay, 589. There is more luxury and you cannot leave the labouring class behind; they are entitled to a certain proportion of general advancement of comfort and luxury; does not think the increase of wages from \$12 a week to \$15 an extravagant increase; thinks that if government returned to old system of contract the work would not be done better, cheaper, or quicker; thinks the average printer is necessarily a man of superior intelligence; would have to about double the Bureau in size to put in a lithographing establishment to cover all government needs; thinks it would be conducive to economy and efficiency if all the officers engaged in mapping were gathered together, 590. That is done at Southampton in England; the Bureau has nothing to do with the printing of stamps or currency; it is done through the American Bank Note Agency; all bills for work done outside pass through the Bureau audit; the supplies of stationery are got from manufacturer in every instance; most is made in the country, but a good deal comes from England and United States; the printing paper is all made in this country; when importing the duty is paid now, but not formerly; prefers to buy Canadian paper when it can be got; they are making very good paper in Canada; if a department says it needs English paper of a particular kind it is bought; high-class papers now used most extensively in the service are made by Canadian mills, 591. High-class writing papers are not mixed with wood pulp, but printing papers are; wood pulp has superseded rags, for it is much cheaper; the paper lasts long if pulp is boiled by the soda or sulphite process, thoroughly cooked and cleaned; if of ground wood it is rejected at Bureau; manuscript is returned with proofs to department sending it; records of copy coming in



7-8 EDWARD VII., A. 1908

DAWSON, DR. S. E.—*Continued.*

and when printing went out are kept at Bureau; offices are more fire-proof than formerly, nearly all the wooden shelves are replaced by steel shelving; stores are audited annually by the Auditor General; feels very strongly the necessity of a retiring allowance; thinks when an expert is appointed at middle or advanced age it is quite proper to add a number of years to his service; points out that when a man passes thirty or forty years of age and is brought into government service as an expert, it is right as it is allowable on his retiring to add ten years to his service; the question of patronage is a trouble at the bottom of the Civil Service; another difficulty met with lately is that a temporary clerk cannot rank as second-class no matter how capable he is; he must begin at bottom on \$500 a year; this is wrong; would prefer the clerk to come in at the salary he is getting. 592. Has a case before him of a man who cannot be promoted without being examined, he cannot be examined because he has not been promoted, cannot examine him because he is not in Civil Service, cannot put him in Civil Service because he has not been examined; the man is an exceedingly capable man; necessary now to take youths into the service; cannot get the right kind of person to come in at \$500; would like to have an examination of all operatives coming into Bureau; compositors to be examined by practical men, binders by the foreman and other experts; this would obviate a good deal of mischief from political patronage; memo. showing number of staff. 593.

DECARY, A., Resident Engineer, Quebec, 1159.

N.B.—Original evidence was modified by witness, hence in some cases the original answers are printed as well as revised evidence.

Is in charge of Quebec district; has a staff of five; entered service in 1899. *First answer:* Started at \$2.50 a day, then \$3, for about three months after entry; from thence until 1905 did not receive any increase, till this district appointment at \$1,800. *Revised answer:* Began at \$2.50 a day and living expenses for the first three months as a trial, then \$3 a day and living expenses, this made his salary \$1,095, or practically \$1,100 a year and living expenses, this living expenses amounted to \$500 or \$600 a year, thus making initial salary \$1,650; new engagement in 1905 in charge of Quebec district salary was fixed at \$1,800 without living expenses, with promise of \$2,000 in six months; that promise was not made good; at question, they jumped you from salary of \$1,000 to salary of \$1,800. *First answer:* Yes, they jumped me from an inferior position. *Revised answer:* No, was engaged for a period of five years as assistant engineer at fixed salary of \$1,100 plus living expenses, averaging \$550 a year, or forming a total salary of \$1,650; then was re-engaged and put in charge of Quebec district at salary of \$1,800, without living expenses; receives now \$2,000. To question: In eight years you have gone from \$2.50 a day to \$2,000 a year? *First answer:* Yes, but the man replaced here received \$2,500. *Revised answer:* No, it cannot be taken that way, there are two different engagements to two completely different positions with two different salaries; has complete charge and superintendence of all works and absolute responsibility of all money expended for engineering work by Department of Public Works in district of Quebec, 1160. His duties are to direct and superintend construction and repairs of wharfs, piers, breakwaters, dams, wiers, bank and beach protection works, the improvement of harbours and rivers by dredging, the hydrographic and topographical surveys and examinations required for the preparation of plans, reports, quantities and estimates; the control and absolute responsibility of expenditure of all moneys voted for works in this district; in other words the construction and maintenance and extension and repairs of wharfs and piers; to question: you now get \$2,000,



## SESSIONAL PAPER No. 29a

DECARY, A.—*Continued.*

and ten years ago you began at \$912.50? *First answer:* Yes. *Revised answer:* Began at \$1,100 plus living expenses, thus making his initial salary \$1,650 a year without any increase during period of first engagement; resigned in January, 1905, and was afterwards re-engaged in a different and superior position at \$1,800, without living expenses, with promise of \$2,000 after six months; his salary was put at \$2,000 two years and three months after his second engagement, 1161. An order in council was passed two years ago fixing salaries of all district engineers at minimum of \$2,000, with annual increases of \$100, up to \$2,700; to question: Then in seventeen years your salary would be increased from \$900 to \$2,700? *First answer:* Yes. *Revised answer:* It cannot be taken that way, entered at \$1,650, as stated before, did not receive an increase for five years, then resigned; afterwards was engaged in another position with initial salary of \$1,800, and in 1904, ten years after appointment, he may gain maximum salary of his position. To question: Is there anything else you would like to tell us? *First answer:* You seem to think I have received a big increase, but position is but the same as when he was only an assistant engineer at \$2.50 a day with absolutely no responsibility. *Revised answer:* Transcontinental Railway Commission pay their district engineer \$4,500 a year; he attends to construction of railway in his district as we do. To question: There will be the position of resident engineer for somebody to look after the work you are doing? *First answer:* Yes, and that position will remain there all my time. *Revised answer:* Very likely, 1162; on staff of Transcontinental, assistant district engineers are paid \$3,000, division engineers \$2,400; witness has a district 215 miles long, with assistant engineers; may be a difference in kind of work to be performed, to build a line an engineer would have to localize a line, determine the amount of cutting and filling and locating places where railway will cross the river; but to build a wharf you go to the locality, make hydrographic and topographical surveys to localize the best place for a wharf; then prepare plans, specifications, quantities and estimates, test and ascertain nature of foundations, direct and supervise construction, 1163. For a wharf, a petition comes from municipality to minister; is passed to deputy, then to chief engineer, then to local or district engineer; no wharf asked for in his district where there is no traffic; sailing navigation is much more dangerous than steam, and must be given more facilities and protection; his only grievance is that the salaries paid to district engineers and their staff are not sufficient nor in proportion to the importance and responsibilities of their duties; neither Civil Service Act nor Superannuation Act take any cognizance of them; they have no official status, pensions, superannuation, or retiring allowances to look forward to; desirable that the engineering service of Department of Public Works be paid proportionately to their work and responsibilities, and should have and enjoy all the rights, privileges and responsibilities and recognized membership in the Civil Service, 1164.

DECELLES, Dr. A. D., General Librarian, 1.

Member of Board of Civil Service Examiners since board was started; two examinations a year; regulations submitted to government; remuneration; is also Librarian of Parliament; duties take up great deal of time, 1. Board has regular office; did not in 1892 approve of competitive examinations and is still of that opinion; in England and United States the highest candidates were ambitious for higher positions than the poorly paid ones, and were consequently dropped from the list; also a man who has obtained the highest marks is not always the best fitted; if candidate fails in one subject he may try again, 2. About one-fourth try a second time; superintends examinations



7-8 EDWARD VII., A. 1908

DECELLES, Dr. A. D.—*Continued.*

in Montreal, Dr. Thorburn in Toronto and Mr. Glashan in Ottawa; the board is represented by sub-examiners in other places; the number of lady candidates, during the last five years has been superior to that of men; some departments employ a large number; at examinations there is not much copying, but there is great danger in the personation of candidates; three cases of personation during the last two years, 3. Every candidate is subjected to examination; those holding certificates from Royal Military College, Kingston, or certificates of Bachelors of Universities are exempt; by section 14 of Civil Service Act a person who personates another, or allows another to personate him, is on conviction liable to imprisonment for six months or to a fine of two hundred dollars; several instances of personation during his experience of twenty-five years; has nothing to do with the selection for employment of passed candidates, though has been asked to point out a man well up in a certain branch of the examination, 4. Three hundred and forty-nine candidates passed successfully in November, 1906, of whom 193 live in Ottawa; they are published in alphabetical order, but the government gets a list of the candidates with the number of marks gained by each; these examinations cause young men to study more than formerly; the questions prepared every year are afterwards published in pamphlet form; the questions are also found in the Annual Report of the Civil Service examination in England, so by so studying a person will go through the history of England, the United States and Canada, 5. Women are generally employed in copying, typewriting and shorthand; the latter being their best point; we require of candidates testimonials as to character from a clergyman; in England three testimonials are furnished, one from a clergyman, and two from friends, justices of the peace, &c.; we might increase the number of testimonials, but would have to have sanction of government; a medical certificate is also to be presented; the law is the same for both sexes, 6. We require also a certificate of age; one cannot go through the entrance examination before the age of eighteen, and the age limit for the inside service is thirty-five; the subjects for examination are grammar, arithmetic, history and composition; does not find that the French are better handwriters than the English; in province of Quebec the writing is not as good as in the other provinces; optional subjects do not count for anything now; there is in Ottawa much coaching for the Civil Service, 7. 'Catch questions' are not numerous; large questions have been given for quite a number of years; a few months ago suggested a re-arrangement of questions to government; suggested three scales of examinations according to the work of the department in which the candidate intends to enter; the questions would be the same, but the board would not exact the same number of marks to qualify for employment in the different branches; we formulate our examination papers and send them to the Printing Bureau; no papers get out; we take the greatest precautions to have the papers printed on the same date; we count the number of papers that are sent to the Bureau and those papers and even the type set up are put under lock and key, 8. The number of sheets are counted and the papers are printed in either language; among the applicants are some who go in for college courses and sometimes there are lawyers; some of them come every year, lawyers and students-at-law; some of the professions are overcrowded and people often get discouraged and pass our examinations in the hope of getting employment; we have given certificates to men who hold university degrees as Bachelor of Science, of course such candidates pass without examination; a French-Canadian may request the papers to be printed in his own language, we provide for that; if on the list of candidates there are no French names then we have the papers printed in English only; would



## SESSIONAL PAPER No. 29a

DECELLES, Dr. A. D.—*Continued.*

be desirable that candidates from the different departments should pass a promotion examination on the same subjects; a deputy in response to political pressure and to his own desire might simply examine them in the duties of their office, the papers being prepared by himself, thus annulling our examinations altogether; engineers come before a special board and have to have certificates from some board of examiners, 9. They are called experts and belong to the Civil Service; we pass the candidates and the government appoint, that is the minister on the recommendation of the deputy head; probation of six months establishes that the man is right; board forwards to the Secretary of State a list of successful candidates with their respective marks, 10.

DESJARDINS, C., Chief Clerk, Public Works, Montreal, 1148.

Has control of the elevator men and pays them; there are fifty-seven men on elevators and through the buildings; has an office, but no assistant; does the correspondence; gets \$90 a month; has been eleven years in the service; no fixity of tenure, but nearly all are paid by the month; would like to become the same as any other public servant and enjoy benefits of pension system; the men paid by the day are temporaries; there are about twelve places here under the Public Works Department and three workshops; the charwomen start at 4 p.m. to 9 p.m., receiving 75 cents a day; does not think pay is sufficient, 1148-1149. Petition of fifty-one signatures of Public Works Department in city of Montreal, asking government to establish a system of superannuation or old age pension fund, and that time already served may be counted in computing their period of service, 1149.

DIXON, JOSEPH, Clerk, Winnipeg Post Office (letter), 1059.

On present salary cannot make ends meet in providing for a wife and three children; monthly pay is \$48 less five per cent retirement fund; out of that pays \$25 rent; wood at \$9.50 a cord, and everything else dear in proportion; dreads coming winter; was helped considerably last winter by postmaster; had just the one suit, and children were poorly off; wishes very serious consideration, 1059.

DOMINION ARSENAL.—See *Memorials*, 759.

DOMINION POLICE.—See *Sherwood*, 548. *Kennedy*, 556.

D\*fl.5, P(98|3æ, Immigration Agent, Quebec, 505.

Immigration agent for over fifteen years, at \$1,800; there are twenty-one on the staff; has been over thirty-eight years in service; four clerks in the office, paid \$2.50 a day the year round; Mr. Anderson is interpreter at \$800; about 135,000 immigrants arrived this year; has a strenuous life for about eight months; work accumulates in winter and papers to be put in proper shape the rest of the year; with nearly the same help is doing six times the work of ten years ago; all steerage immigrants land at Quebec; it takes about ten or twelve hours before a shipload of 1,000 can be got through; two trains for each ship; 2,200 is largest number on one ship, 505. There are seven or eight interpreters; notified that a ship has passed Father Point and will arrive between four and five o'clock in the morning; the whole staff is present on arrival of vessel; sleeping accommodation in sheds for females only; there are fourteen rooms with double beds in each; every attempt is made to make the immigrants comfortable; instructions to matrons are to see that no



7-8 EDWARD VII., A. 1908

DOYLE, PATRICK—*Continued.*

person in building is allowed to be hungry, the ship has to provide for them; if one is found physically defective or likely to become a public charge he is put aside and reported to Ottawa, if an extreme case he is deported; the lowest salary of any other agent is \$2,200; there are six federal officers here, of whom two get \$2,200 each, one \$2,500, and another \$3,000, 506. His long and valuable experience entitles him to a higher salary; has got as good clerks as thirty years ago; when more help is needed the department looks into it; were forced to wear uniforms; on the caps each one had his own title; immigrants on landing bring their hand baggage only; the heavy baggage is taken on the ship and brought on lorries to our building where it is spread out, each one claiming his luggage and has it inspected by Customs officers; the railway cars are then backed down, each one of which is labelled; the people are kept back till each one is loaded, 507. Every sympathy is shown the immigrant on his arrival; broker changes foreign into Canadian money and is responsible for any mistake; in summer crowds witness the arrival of ships; the immigrants arriving now much superior to those arriving formerly; a few societies are sending out people; English-speaking immigrants are always in the majority; out of 115,000 who arrived this summer not 11,000 went to the United States; contractors visit the sheds to secure labourers; we cannot supply the labour market; if a farmer wants to make a contract with an immigrant, we make a price for him, 508.

Memo. of employees of immigration office, Quebec: Names, salaries, years of service; government departments in Quebec city, 509-510.

DOYON, J. A.—See *Civil Service Association*.

DROLET, PIERRE, of Lachine Canal Staff, 1214, 1216, 1222.

Asks that Commission recommend payment at beginning of month; in the office, engineers and other employees are generally paid on the third of the month, and the poor workingmen have to wait to 14th or 20th, 1214. Is employed at bridge No. 2, from May to December, seven months at \$45 a month; gets extra pay at 15 cents an hour on Sundays; during the other months if they can get work they take it; is an electrician, but could not get work when canal closed up, it being too late, 1216. Formerly staff was paid for working season, and sought work elsewhere; gets same salary now as on appointment thirteen years ago; thinks they should have a rise in wages during the seven working months to enable them to live the other five, 1217. Asks for shelter on the bridges; should be protection at centre of bridge for the man who stands on the bridge, 1222.

DRYSDALE, WILLIAM, Montreal Customs Staff, 114.

Assistant appraiser; appraiser's position is responsible and salary inadequate; in book trade for thirty-two years; has technical knowledge of cost of books; is fifty-six years of age and knew there was no superannuation; appointed at \$1,000, now receives \$1,300, 114. Having technical knowledge expected maximum, 115.

DUCHESNE, P., Bridgemaster, Lachine Canal, 1221.

Wants gates for the bridges as at railway crossings; it is dangerous for people when the bridges are open, and gates are necessary to prevent accidents, 1221. In cold and rain would ask for a small shanty; there should be a small shelter at each end of bridge, 1222.



## SESSIONAL PAPER No. 29a

DUGAL, TELESPHORE, Fireman, West Block, Ottawa, 1136.

There are three engineers and three firemen in West Block, but only one engine, they only fire in the winter time, but one boiler is kept going all summer for hot water; receives \$50 a month from Public Works Department; is not a qualified engineer; is there now nearly fifteen years, beginning at \$37.50; it is pretty hard to live on present salary; work in summer is lighter, but works twelve hours a day; in summer they act as watchmen in the other blocks, 1136. Is stationed at building on Queen street in summer and West Block in winter; thinks, having regard to rent and other necessary expenditure, \$50 a month is not sufficient, 1137.

DUPUIS, A. M., International Money Order Exchange Office, Ottawa, 827.

Arranges the exchange for all money orders payable out of Canada; this office is the only one sending foreign money orders for all the foreign money order business; has nothing to do with local money order branches; all the money orders that come from the different post offices, country or city, are converted into the currency of the country in which they are payable, and send them to the country indicated where they are drawn upon; Mr. Larivière is the chief officer; office was formerly in Montreal, but was transferred here last fall, with six clerks; our duty is to make the exchange on the money order; and each clerk is held personally responsible for the correctness of his computations, 828.

DUTRISAC, JOS., Messenger, Post Office, Montreal (letter), 1151.

Expose que la responsabilité attachée aujourd'hui à ses charges devient de plus en plus lourde, que les affaires du gouvernement augmentent vu qu'il faut être au service de plusieurs ministres lorsqu'autrefois je n'en avais qu'un attitré; que le coût de la vie ayant doublé il espère qu'une augmentation lui sera accordée, 1151.

Memo.: Solicitent une augmentation de salaire parce que le coût de la vie s'étant accru de 50 pour cent depuis dix ans, et que le salaire actuel de \$1.50 par jour est insuffisant pour le maintien d'une famille; les corporations municipales et entrepreneurs payent leurs employés de \$1.75 et \$2 par jour; et que leur salaire aurait pour base le mois et non le jour; enfin que ce salaire soit fixé à pas moins de \$50 par mois, 1152.

Recalled: There are two messengers especially appointed to attend to Dominion government rooms, witness being one; and is chief over the others; thinks, therefore, should dress a little better than the rest; ran the elevator for five years, but not now; and has to live on a little higher plane, 1154.

EMPEY, M. M., Letter Carrier, London, 960.

Has heard of letter carriers doing clerks' work in office, yet graded still as letter carrier in London, 960. Letter carriers in Toronto, Hamilton and London practically work the same number of hours, 962. Submits memo., 976.

ENRIGHT, THOMAS J., Fireman, Toronto, 1172.

Produced a statement on behalf of several classes of employees in public works, Toronto; over whom Mr. Hamilton is practically superintendent; two watchmen who put in their full time, and one special one who works on Sundays and holidays; twelve cleaners, over thirty in round numbers; all are paid by the month the year round; pay-cheques come through Mr. Hamilton, 1172. Predecessor got \$550 from one department, \$100 from a second, \$120 from a third, and \$128 for supplying clean towels; he had also a house, fire, and light; in changing position to preventive officer he got \$250 in lieu of a



7-8 EDWARD VII., A. 1908

ENRIGHT, THOMAS J.—*Continued.*

house; the fireman gets \$60 a month, elevator man \$50, 1173. Among cleaners, one or two of them have been reduced and still retained in the service, 1175.

Memo.:(1) Mechanical staff at Toronto: an engineer, \$70; assistant engineer at \$60; six firemen, \$55; all buildings are steam heated; at armouries are two firemen, one at \$60, the other \$55; last building is heated with hot water; in summer staff is on repairs and cleaning; government has always received the benefit of the services of high-priced workmen at fireman's wages, e.g., whole interior of Union Station and examining warehouse has been painted by the staff; in winter these men are on duty seven days, and are only entitled to one week's holiday; as cost of living has so increased, should be some corresponding treatment as has been granted to officials in Customs and other departments; average rate of pay is greater outside of government than in it; (2) cleaning staff: twelve men working nine hours each day or night, receiving \$45, no overtime is paid for, are docked for sickness; have one week holiday; they ask for \$50 and an eight hour day; that all in service over six months be made permanent, as employees of Public Works Department, and not at will of H. E. Hamilton; (3) watchmen: two in number, put in eight hours a day for 365 days at \$50 a month; each man puts in seventy-eight hours a year extra without pay; get one week holidays; cost of living has greatly increased more so in Toronto than in other cities; ask for same holidays as in other departments, 1177-1178.

EUSTACE, JAMES, Bridge Tender, Burlington Canal, 1179.

Has been for eleven years bridge tender for Burlington canal at \$1.50 a day; for eight and a half or nine months period of navigation; no revenue from the canal; is only canal under Public Works Department; thinks they should get an increase of pay according to increased cost of living; there are four employees on canal; too cold in winter to do repairs, though what repairs are done are done by staff; bridge has been floored once in eleven years; has nothing to do between seasons; Burlington Beach is a summer resort, it being expensive to live there; is about twelve miles from Hamilton; was ordered to do outside work on account of rheumatism; swing bridge worked by electricity; can repair battery if out of order, 1179-1180.

EVANTUREL, G. E., Post Office Staff, Quebec, 953.

Superintendent of office, graded as second-class, salary \$1,200, going up from \$800 by annual increases of \$50; has the title of superintendent, and the responsibility of assistant postmaster, without receiving a cent for either; in Montreal they will take a clerk who is in charge and give him a first-class, and push him on; if a man is in charge of an office he is generally paid more than those under him, 954. His senior is not much listened to by the clerks, the assistant postmaster chooses the man he thinks most suitable for chief over the office, and being such should receive higher grade and higher salary; is far from satisfied; they are not treated like other clerks in Civil Service; has to pass an examination when others do not, and because of deficient memory fails and is blocked, on a question about what postage would be on a letter to an island in the middle of the ocean; questions on duties of office are like questions put to a lawyer which he cannot answer without referring to his book; was in money order branch some years ago, one evening was \$11 in error, made it good, discovered error, and proved it, they promised to refund money, has not got it yet, though it happened ten years ago, 955. Pay stops during sickness; though regulations have to be strict, yet this



## SESSIONAL PAPER No. 29a

EVANTUREL, G. E.—*Continued.*

system has lasted ten years; has been under both governments for thirty years, the last ten years have been the worst; was docked three days for attending funeral; general dissatisfaction during last ten years and many would leave if pensioned off; ten years ago had a right according to statute to get \$50 increase each year, that was taken from us three years ago, 956.

EXPERIMENTAL FARM, CENTRAL.—See *Memorials, Agriculture.*

FAGAN, MICHAEL, Letter Carrier, Ottawa Post Office, 841.

In regard to the unpaid postage, they now use what is known as the 'postage due stamp,' and the carrier when he receives the money puts his initials across the stamp, which has been affixed to the letter, and cancels it; has to buy that stamp before we leave the office, 841. Might say that the letter carriers are always looked upon in all city post offices as the best posted men for city distribution, because they have the experience; there are six carriers now doing inside work in city post office; they get the same salaries as the letter carriers for doing clerks' work; they lose their uniform and car fare, which is considerable, 843. With respect to men going out, at present some coming in are not physically able to stand the strain of the work, but they have to live, and must be provided with work; they are not efficient physically; are puny compared with the older ones, who look upon their work with interest, who do their best to find out party to whom letter is addressed; but the new-comers, if addresses are not exactly correct don't take the trouble to find the person, though he may be two or three houses further on; thinks there are letters returned that could have been delivered; they do not take the same interest, 843. Is a letter carrier and getting a letter carrier's pay, yet is doing the work of a clerk; deputy city postmaster frequently promised to settle the matter; a year ago he recommended me to pass an examination, which was done; yet the matter is in *statu quo*; could get political influence to help, but wishes to get the promotion through his merits, and twenty-four years' service, 845. Must say justice is not done us; lately a man was put over our heads; has nine children, and all but one are dependent on this salary of \$2.25 a day; was under the old Bill, and like others, when new Bill came out, grabbed at the \$2.25; we do not know what we are, whether clerks or letter carriers; though we have passed the examination for clerks, we are still kept as letter carriers, 846.

FAGUY, L. G., Examining Officer, Québec (letter), 151.

States that he is assistant bookkeeper in the principal office of the custom-house, checks the entries, signs the orders, examines the goods in all original entries and various other duties, for a salary of \$750 a year; sees no obstacle that should hinder him from obtaining a suitable and reasonable salary according to his position; has passed both examinations and has given entire satisfaction; enumerates expenses of family, which greatly exceed salary earned, 151.

FINANCE, DEPARTMENT OF.—See *Boville*, 180.

*Assistant Receiver General's Office, Toronto.*—Creighton, 221. Ridout, 216

*Charmen.*—Maveety, 223.

*Memorials.*—Charmen, 225. Charwomen, 225.



7-8 EDWARD VII., A. 1908

FIRTH, JAMES, Printer, Printing Bureau, 615.

Went to Bureau when it started in 1889; remuneration for printers is \$15 a week;

During thirteen years it has only been increased from \$11 to \$15; as a rule wages in Montreal and Toronto are higher than here; hours of work, forty-eight hours a week; a tradesman is a man who engages in a trade; many men in Bureau are not tradesmen, *i.e.*, elevator men, press feeders or men who wheel trucks; the word tradesman in the printing world applies to a person who has learned a trade, 615. Gets only legal holidays; if absent through sickness the time is lost; if late, is docked an hour; thinks a flat scale of \$20 a week should be paid, and strictly speaking it would not be more, because there is hardly a firm in Toronto or Ottawa that adheres to that scale; the outside offices cannot pay lower than \$15, but they can pay as much as they like; \$20 a week in Ottawa would be about equivalent to \$19 in Montreal or Toronto; wishes the Act amended, and so informed the King's Printer and the Secretary of State, 616.

FISSET, COL. EUGÈNE, Deputy Minister of Militia and Defence, 699.

Has been Deputy Minister of Militia and Defence for last four months; salary \$3,500, presents memo. of suggestions and proposals for consideration; with pay in higher appointments of military and civil staff; object of the creation of Militia Council was to absorb department, but in practice it is not the fact; defensive forces of country are administered by a military board and are not under control of the civil authority; the president is the Minister of Militia, and vice-president is his deputy; forty members on staff, of whom five are chief clerks, and nine first-class clerks; administration of department affects both civil and military branches, 699. Accountant is paymaster general as well, filling an office that could be filled by a military officer; impossible to do with a less number of chief clerks; staff has increased in fifteen years from thirty to forty; and expenditure from \$2,000,000 to nearly \$6,000,000; increase of expenditure is on account of taking over Esquimalt and Halifax, which cost us \$2,500,000; since he took charge of department, has divided it into practically five branches, each under a chief clerk, responsible for special details, if recommendation for an extra clerk is recommended by this chief clerk, it is considered by minister and an order in council passed; has names of seventeen persons strongly recommended from outside for positions of extra clerks; all must pass Civil Service examination and a departmental examination as well, 700. Has appointed five extra clerks on account of pressure of work, four of whom were women; salary of these is \$500; has barely enough clerks for department; lately clerk of over forty years' service was superannuated on two days' notice; the recommendation went to the minister three months before; a clerk, through mistake, pigeon-holed the notice; when session of parliament was over and money for superannuation voted he had to go, but it was decided to employ him for three months more on extra list, giving him the difference between his superannuation and former salary to compensate for loss, 701. Clerk did not know of superannuation till it was practically accomplished; thinks clerk was not treated generously, but this happened before witness held office; the clerk had no bad habits, and was a faithful officer; it all happened in not giving him due notice; he had been notified three years in succession that he was to be superannuated; pressure was brought to bear, and it was decided to keep him on; though his successor was not appointed for three months; thinks the minister could have given the clerk three months' leave without any hesitation, but he was away in England, 702. Frequent promotions of staff chargeable to civil government; there are examinations when promotions are made; all the men in the several classes get their annual increment of \$50, except one



## SESSIONAL PAPER No. 29a

FISSET, COL. EUGÈNE—*Continued.*

undeserving clerk; officers receive three weeks leave of absence a year, with fifteen days' sick leave; every officer on inside service signs attendance book; lunch hours from 12 to 1 and from 1 to 2, some one always being in office; hours of duty in civil branch from 9 to 12 and from 2.30 to 5 o'clock, and often later; part of records connected with war of 1812 are in the department and part in the military library, 703. Nearly everything has been transferred to the Archives; the chief of the staff met practically all the men in charge of the surveys of the different departments with regard to having all survey maps done in one department, but no practical results were obtained; the actual proposal is that a department of mapping should be formed here in the Canadian service, and be divided into sub-branches, the military branch taking the military surveys, but all the reports should be congregated and be embodied in an annual report, submitted to the heads of these different branches through Canada; then we will have a compilation of maps not only from a military point of view, but for other purposes in Canada; department occupies the Woods Building on Slater street; the Treasury Board minute of 1879 forbidding the use of political influence in the Civil Service has already been published in this department; the department is suffering a great deal from abolition of superannuation; does not believe in present system; with regard to classification of chief clerks or the increases, they are not adapted to suit the service at all; it is impossible to ensure any continuity in the work of the department unless the deputy minister or his representative is present at all the meetings of Militia Council; there are branches of department administered by technical officers, e.g., a director of contracts, he deals with all contracts entered into by inside military branches and outside service to a very large amount; has to study the markets, obtain quotations and competitive prices, and has the largest duties to perform of any officer in the service, 704. The director is a lawyer, was a bank accountant; has no hesitation in saying he is one of the best men we have; has had only four years' experience as director, yet one would be surprised at the change he has accomplished; he is only thirty-three years of age, but has the ability; was accountant of a bank at Canning; witness regards abolition of Superannuation Act as a mistake and more than that; would classify officers and pay technical officers as such; then would come first and second class clerks, the lower grades should be treated as temporaries; these lower grades should be enabled to leave service at any time, but should be made permanent on reaching second-class; would apply Superannuation Act with pension for highest class, 705. Other classes should come under Retirement Act; if promotion is too slow, or they wish to retire, pay them their money back with interest; if promoted to second-class, money paid to retirement fund should count under superannuation system; this retirement allowance is of no use whatever, it does not afford any protection to family; imitate the banks and bring in young men and train them for the special work they have to do; Canada is divided into districts, but since 1892 some of those districts have been grouped into commands, 706. In 1892 cartridge factory employed fifty hands, now there are 500; also two additional schools of infantry; about 40,000 men trained last year; at each camp there is practically a school of training for every branch in the service, where officers can qualify; school of musketry at Rockliffe added to expenditure, where from fifty to one hundred officers and non-commissioned officers trained for three months; then Petawawa furnishes a concentration training camp for every branch of service, and will have over 1,200 of the permanent force there; can accommodate 10,000 men there; the commissariat is organized and buildings have been erected at a cost of \$50,000,



FISSET, COL. EUGÈNE—*Continued.*

also there are some fifty huts which include recreation rooms, 707. The chief of the general staff is a British military man of distinction; guns have been bought and forts are being built; since 1892 there have been organized the Ordnance Corps, the Army Service Corps, the Army Medical Corps, a pay corps; office of General Lake does not resemble the former Major General Commanding; the chief of general staff is responsible for actual training of the militia and the permanent force, he gives the syllabus for the training; he is the officer advising the department for the training of the militia; but the officer who reports on actual training of the troops is the inspector general; for every branch of the service there is an officer responsible at headquarters; the duty of the chief of the general staff is to advise the Minister or the Council; his salary is \$6,000 a year; the other members of Militia Council receive \$4,000; it is on advice of the chief of general staff that the whole militia force is run; he is receiving about \$1,000 less than he would receive in England, 708. General Lake was appointed for four years; he is carrying out the organization in the English way as far as it is practicable; he is the man who advises his colleagues in the Council, in fact is the spirit of that body; the adjutant general has the most responsible position in the whole department, everything goes to the adjutant general, who is also in charge of the whole discipline of Canada, 709. Col. Lessard is a very good man; Col. Macdonald is the quartermaster general, and has charge of the stores; this year \$400,000 was spent on stores; the capital account is a special vote got four years ago for buying heavy ordnance; current expenditure on stores is about \$500,000; capital account provides for construction of rifle ranges, 710. The inventory of stores will in future be continuous; an abstract showing issues and receipts will be sent to headquarters monthly, and a general inventory at end of every year; there is a board that inspects and checks off stores every year and at end of every five years there will be a general stocktaking all over Canada in order to balance the account; it costs about \$10,000 this year, but it is worth while; if the stores are condemned by the board they are burned or sold at auction; system of inspection; at end of each month a report showing the issues and receipts of stores is forwarded from each local store to headquarters; contents are entered in ledger kept in Audit Branch of Militia Department; the requisition for the purchase of stores comes from the officer responsible, passes to the deputy minister for approval or refusal; if approved the accountant gives it an audit number which is checked against the appropriation, and the requisition is then returned to the officer, 711. When goods are delivered into the store they are examined by qualified inspectors; those accepted are brought into the stores, and counted, placed, and entered in the ledger and on tally boards; if Auditor General wishes to examine he can be shown everything in a moment; there are stores also in charge of each unit; a requisition comes from officer commanding unit, then to officer commanding district who sends it, if approved of, to the officer in command of ordnance stores at headquarters, 712. Col. Cotton is master general of ordnance, with a director of artillery to assist him; Col. Cotton is responsible for the engineering service, for cartridge factory at Quebec and the inspection of the Ross rifle factory; is in charge of everything except expenditure; if a large expenditure is to be made, it is brought before Council, if chief of general staff thinks it is right, he will support it, but it rests with the Minister finally to approve of it; the Minister has full control over department, more especially with regard to expenditures, the members of the Council are only his advisers, 713. The three civil members of Militia Council; under Colonel Herbert the system of district paymasters was abolished, but reinstated within the last twelve



## SESSIONAL PAPER No. 29a

FISSET, COL. EUGÈNE—*Continued.*

months; there are now eleven district paymasters; an officer of the permanent corps acts as pay officer to each command, 714. Having a district paymaster, who is well informed of everything, saves numerous inquiries being made at headquarters, and an amount of correspondence; the paymaster is now responsible; he advises the officers commanding the district in all financial matters, and has already saved money; his usefulness comes in in advising the officer commanding regarding what scale of pay, expenditure or allowance is authorized; we control about 40,000 active militia, who drill twelve days a year; there are about 240 officers to administer the permanent force and active militia; have now a permanent corps and headquarter staff that would suffice for at least 100,000 men, 715. Officers have to be trained for special service; the staffs that have been organized will give the results when action is necessary; the eleven district paymasters handle the pay-lists in each district and they pay the whole of the militia during camp; they teach the regimental paymasters how to prepare their pay-sheets; when men have finished camp they want to be paid before they go home, and regimental paymasters do that; in the Canadian Army Pay Corps there are accountants engaged in instructional work, 716. All have been trained in the accountant's branch and are qualified auditors, they had to pass examinations; rank of warrant officer is purely honorary and given to non-commissioned officers who have been in the army for a number of years; highest grade among non-commissioned officers; some receive pay with allowance instead of barrack accommodation; all these warriors have pensions after having served fifteen years for the men and twenty years for the officers; and widow receives a pension if husband dies after twenty years service; pension abatement of these officers enjoying pay and allowances would be 5 per cent on pay, not on allowance, 717. In Imperial service officers get the same pension exactly without paying a cent towards it; also the civil servants; it should be done here also; Col. Aylmer had salary of \$6,000 and had a retiring allowance of \$4,200; witness was formerly head of Army Medical Corps, and was seconded in order to become deputy minister; special Act of Parliament was passed to permit of paying him a pension; had paid for five years into pension fund and by the transfer would have lost that money, because he was not entitled to a pension upon being transferred to the Civil Service; permanent force consists of 2,800; hard to get men, for the average Canadian won't do the soldiering at the salary; the service is troubled a great deal by desertions; not being able to recruit up to 3,000 in Canada, had to enlist time-expired men in England, 718. We got the pick of them and most of them are technically qualified; they are good men, with no desertions so far; they have sworn to remain for three years; our pay is 25 cents higher than in England, but our allowances are not as good; their ages vary from thirty and forty years; amusements at Petawawa; from January 1, 1906, to June 30, there were 345 deserters; at St. John the cavalry are stationed and they have special duties at 5 o'clock; if they go out at night they go on passes, 719. Most of the time the men are hard to get unless they have had three years' service and are able to draw \$1 a day pay; perhaps there is a feeling among officers who do not belong to the permanent force and staff in favour of reducing the staff as far as the commands in each district and headquarters staff are concerned; we want to encourage the formation of the active militia; an officer has to pay full duty on uniforms from England; thinks there are only six or seven military tailors in Canada; duty has to be paid on uniforms of the Governor General's Foot Guards; the service has protested; we have to pay duty on the guns we import; tried this year to get \$170,000 put in the



FISSET, COL. EUGÈNE—*Continued.*

estimates to compensate officers for the duty they were paying, but Council refused it; that sum represents about the amount the militia in Canada had to pay more than they did two years ago, it includes rifles, bugles, uniforms for the corps, &c., 720. Every officer in militia who buys his uniform is out of pocket; department has 28,000 Ross rifles; the Imperial army uses the Lee-Enfield; it is always the case that when government is buying a new rifle the manufacturer is allowed so much per cent in excess of the price in order to help in the process of manufacture; the Lee-Enfield cost \$17 in England; it has been manufactured for fifteen years, process of manufacture paid for, so now they can turn out those rifles at nearly half the cost; it was business that produced the Ross rifle, 721. 27,000 rifles have been delivered, 9,000 of Mark I and 18,000 of Mark II; some defects in Mark I to be remedied; \$359,000 have been paid for 52,000 Ross rifles, 15,000 rifles yet to be delivered before further money is paid; payments have been made on the certificate of an independent chartered accountant, chosen by both parties; about ten drafts of contracts were made by Justice Department, 722. Inspector of small arms certifies to the accounts submitted, showing amounts expended for labour, superintendence and materials, which is also certified to by the chartered accountant; thinks the Boer service was one of conscription, yet it was a patriotic army; the Martineau defalcations lasted nearly two years, the amount was over \$75,000; they were discovered because the balances of the letter of credit instead of being on the right side of the account were between \$50,000 or \$60,000 on the wrong side; Martineau was in the accountant's branch; seemed to have command of the situation, got hold of cheque-books, forged signature of deputy and accountant; a clerk found that the account rendered by the Bank of Montreal showed a balance on wrong side; his superior went to bank and then consulted Minister, who sent for Chief Sherwood and culprit was arrested getting on the train with \$10,000 on him; the bankers allowed an account to be opened on account of the official cheque Martineau had with him, 723. Whole system has since been changed, now body of each cheque is numbered and abstract also; the rules laid down by Treasury Board are followed; thinks there are more permanent officers than there should be, but if the army is to be organized you must have a staff; as the army grows the staff will not be increased; thinks the deputy minister always got authority from the Auditor General to expend beyond the amount voted by parliament, 724. At least Auditor General was notified that the account was overdrawn; is afraid the expenditure was incurred without the department being aware that it had incurred such heavy expenditure; it was in connection with the work of training or purchase of heavy ordnance, and when bills came due they were much larger than we had anticipated; to correct that, in future the estimates will be prepared by districts, every item will be fully covered; they will be submitted before October; compiled at headquarters then submitted to Council; if these commands ask for such an equipment as will complete their establishment they might not get the whole of it in one year, but distribute it over a number of years and thus cut down the estimate; tenders are always called for; 10 per cent security is deposited with Receiver General; no such security in Ross rifle contract, for it was approved by Governor General in Council, 725. Difficult to get officers for the city corps on account of Customs duty of 35 per cent on officers' clothing; hopes to provide in regulations next year for giving each officer an increased allowance for purchase of uniforms; have found that the formation of the Pay Corps has saved the department in cost of administration ten times the amount of salaries we are paying those people, by the care over the pay-lists, the issue of uniforms, clothing and ammunition; payments to con-



## SESSIONAL PAPER No. 29a

FISSET, COL. EUGÈNE—*Continued.*

tractors are made by cheque issued from headquarters; of an expenditure of about \$6,000,000 the paymasters control about \$2,000,000, 726.

Draft of a militia order about to be issued in connection with preparation of estimates for 1908-9:—Attention of all officers invited to Acts 31-34, part III., Financial Instructions; estimates to be prepared in September and forwarded to headquarters; in these estimates will have regard to economy including those items only which are necessary for various militia services; any items, though necessary, not contained in prepared estimates, will remain unprovided for; after estimates have been voted by parliament, officers will be notified of the amounts allotted for their expenditure; in framing the estimates the following is to be noted: *Pay A.—District staff*, includes officers of staff holding permanent appointments as such; officers of permanent force attached to staff, *i.e.*, district engineer officer, senior army service corps officer, principal medical officer, command paymaster, &c., are to be included in *Pay B., permanent force*; officers of active militia, *i.e.*, principal medical officer attached to staff, are to be provided for under this head. *Pay B.—Permanent force*, includes all permanent force and military staff clerks; at Halifax and Esquimalt, civilians at ordnance stores and officers of Royal Canadian Engineers, permanent army service corps, are of the permanent force, 727. Officers' pay and allowances to be shown in detail; total amount for non-commissioned officers and men to be given; an estimate in detail of amount required to pay any authorized increase of force; a copy of the latest parade staff to be attached. *Pay D.—Allowances*, to be shown in detail for each regiment and corps. *Pay E.—Guards of honour, salutes, &c.*, provides for their pay, also of officers of active militia on board or on special duty not provided for elsewhere. *Annual drill*: in three parts: *Pay*—supplies for camp, transport to and from camp, total pay of each corps at authorized strength for training to be computed, artillery sixteen days, other arms twelve days, also total efficiency pay at 40 cents a day; estimates for Peta-wawa camp to be made at headquarters; estimates for camp supplies based on cost of previous years; transport at 2 cents a mile for officers, 1½ cents for non-commissioned officers and men, between all points east of Port Arthur; west of that, 3 and 2 cents respectively. *Salaries and wages*: list of caretakers, watchmen and other civilian employees, with their pay, is to be shown; also for probable requirements. *Military properties, care and maintenance*: to provide for rents, fuel, light, water, telephones; list of various buildings. *Military properties, construction and repairs*: to include ordinary and necessary repairs to all properties; proposals for new buildings to be submitted separately, 728. *Clothing and necessaries*: statement showing number and quantity of various articles for active militia and permanent force; each corps to its own officer during July. *Military stores*: same as above; special stores for artillery and departmental services to be shown separately. *Provisions, supplies and remounts*: to provide fuel, food, light, forage, and medicines, &c.; also to include purchase of remounts to extent of 10 per cent of establishment; careful estimate of last twelve months to be made; thus an average cost of everything can be made. *Grants to rifle associations and bands*: to provide for above; list of associations drawing grant to be made, also provisions for others likely to be made; same with regard to bands. *Transport, freight and contingencies*: estimates made at headquarters; suggestions and proposals for consideration for Civil Service Commission. CLASSIFICATION, GENERAL PRINCIPLE: an absolute necessity to provide for continuity of an efficient and economical service; officers are expected to make the service their vocation for life, or until retirement, to live as



7-8 EDWARD VII., A. 1908

FISSET, COL. EUGÈNE—*Continued.*

gentlemen and educate their families as such; on retirement should be pensioned, and for families in case of death of officers; if higher ranks are to be filled by capable and efficient officers then no occasion for permanency in lower rank, 729. Following would be a good classification: Higher ranks—Deputy minister, and assistant, technical or grade A. officers, chief clerks, first and second-class clerks; Lower ranks—Temporary permanent clerks, temporary clerks and messengers. PAY: for lower ranks on appointment, \$500 is ample for a young man, and should be encouraged to join service; clerks at minimum rate of lowest rank, \$500; for temporary permanent clerks, should be a retirement fund, if promoted all time to count for pension; minimum pay of a higher class clerk should be \$1,200 per annum; submits table showing scale of pay, minimum and maximum for each class, annual increase, &c., 730. THEORETICAL ORGANIZATION: Should be theoretical organization for each department, fixed by an independent commission, and changed only on recommendation of a permanent Civil Service Commission. *Examinations*: should be very stiff examination to qualify for first appointment; subsequent examinations should be on 'duties of office only.' *Organization of Department of Militia and Defence*: *Deputy Minister*, is an important position, as vice-president of Militia Council; is also a large spending department, some \$6,000,000, and his pay should equal that of chief of general staff, \$6,000; *Assistant deputy minister*, should perform duty of secretary of Militia Council; should have charge of interior economy of department; sign all routine correspondence; in absence of deputy he should take his place; be charged with receipt, registration, distribution and custody of all official letters and telegrams; prepare everything for Council, &c.; his pay should be \$3,600; *Accountant and paymaster general*: should be considered on his merits; is a member of Militia Council, and as such is responsible for the efficiency of his branch, 731. His duties are such that he might be an officer of the permanent force or civilian employee; if on military staff should receive same pay as other military members of Council, \$4,000; *Director of contracts*: his duties entail all work appertaining to purchase of clothing, necessaries, equipment, fuel, stores, &c.; the calling for and scheduling of all tenders; preparation of all contracts and checking of claims; should be rated as technical officer with pay. Militia Department: Memo. respecting salaries—comparative statements: *Military division*: Chief of general staff, \$6,000; adjutant general, quartermaster general and master general of ordnance, each \$4,000; directors, \$3,200; *Civil division*: Deputy minister, \$4,000; accountant, \$2,800; chief clerks, \$2,500; the memo. shows the rates of salary in civil division are too low; salary of deputy minister should equal that of the chief of general staff; compares salaries of Canadian military division with Imperial forces; also mentions the different branches; compares years 1892 with 1905-06, 732, 733, 734.

FITZGERALD, WILLIAM, Superintendent of Insurance, Ottawa, 1320.

Appointed in 1885; amounts of fire insurance premiums received; amount of premiums paid for fire policies has trebled while he is in office; fire losses paid; fire losses in good times are not as large as in bad times, in almost every country; amounts of fire policies taken; net amount of fire insurance in force at end of 1886 and in 1896; number of fire companies under license; gives tables in regard to life insurance business; staff consisted formerly of four, now it is ten; undermanned; prefers men having had actual experience, but they cannot be got; has two good men, both Fellows of Institute of Actuaries of Great Britain; there are two more in Montreal and two more in Toronto, 1320-1321. Mr. Henderson when he left got \$850; left to better



## SESSIONAL PAPER No. 29a

FITZGERALD, WM.—*Continued.*

himself, and now receives \$4,500; he is a Canadian, graduate of Toronto University, as is also witness; receives salary \$4,000; Mr. Blackadar, \$2,800, and Mr. Grant, \$1,950; understood on entering that he was to get an addition of ten years to bring service up to maximum of thirty-five years; cost of office in 1886 was \$8,578.46, in 1906 it is \$18,045.06, including cost of printing annual report; levies on amount of premium income in Canada, which was in 1892 one-twentieth of one per cent; now it is about 45 cents to the \$1,000 premium; to get at amount of reserves held for life insurance policies you must do it by actuarial calculations once in five years for every company; needs more room; has only three small rooms to house ten men, 1322. Present salaries not sufficient to keep in the good men; recommends a raise; is of opinion that the abolition of superannuation was a mistake; it gave stability to service; there is nothing to retain a man; it is a great loss to the office to lose a good man; in consequence of this a system was devised of giving public servants life insurance, whose limit maximum is \$2,000, allowing six per cent interest; only loss in system is the difference between six per cent and the rate at which the government could borrow its money; there are now 202 policies in force for \$361,000. Though public service are provided with cheap insurance they have not availed themselves of it to a great extent; no reason why men entering since 1893 should not take advantage of it, but for those who were in service there was a stipulation that an additional one per cent should be paid for superannuation purposes; this kept out almost all the old men; and hundreds of men have joined service since Act was passed, 1323. Only 193 lives insured, some having two policies; thinks small salaries is the cause of so few taking advantage of Act; the system of deducting five per cent from salaries has also a deterring effect; retirement fund simply takes a man's money and allows him a less rate of interest than he himself could get for it; thinks the Act prepared by Mr. Grant is feasible with certain amendments, the provision relating to the pensioning of widows under certain conditions is very desirable; in restoration of Superannuation Act some provision should be made for widows and orphans; Mr. Grant in preparing his Act looked into systems in vogue in Germany, Holland and France, 1324.

Sends revised evidence, also memo. regarding fire, life and inland marine insurance, accident, sickness, guarantee, plate glass and other forms of insurance; staff in 1886 consisted of four; now in 1906, ten; also table showing cost of insurance superintendence, 1325-1326.

FLEMING, WILLIAM, Porter, Montreal Post Office, 892.

Is one year on temporary staff as porter, age 49, formerly bank messenger; applied to member for present position; expects to be made permanent, having passed the examination in 1878; if a man is competent to do the duties he has to perform, after a probation of six months, he should be entitled to the credit of what he has done; there are several here who are competent to do the work and think they should not be debarred from being appointed permanently, and having two or three weeks' holidays; if we do not have these holidays there is a certain amount of extra work on our shoulders on account of the permanent staff going on their holidays, and we get no benefit for that extra work; is doing a labourer's work; receives \$1.50 a day and has to support a family; there are ten or twelve men in the post office in the same circumstances; thinks if he is able to do the work expected they should remunerate him properly; if appointed permanent and are capable they should start at \$500 and run up to \$900 or \$1,000, 892.



7-8 EDWARD VII., A. 1908

FLETCHER, HUGH, Geological Survey, Ottawa (letter), 240.

In 1892 the third commission investigating conditions and needs of the Civil Service reported there had been legislation concerning Civil Service reform every year since confederation; that public opinion had extorted a promise from government that service would be conducted on business principles; of many improvements suggested, some were adopted, yet it is doubtful if service is more efficient; deputy heads of every department were called in to point out and remedy defects; the commissioners discussed the constitution of the Civil Service, duties of its officers, cost of salaries, &c.; they found that in case of service of a professional character no definite scale of remuneration existed; they found also persons doing the same work whose salaries differed as much as 300 per cent; also that the highest salaries are low compared with the higher offices of railways, banks, and other mercantile corporations; they tried to ensure that men doing the lower description of work should be paid accordingly; while the higher range of salaries be reserved for those who have responsibilities, or whose services require a higher degree of education; they also fixed an equitable scale of salaries for various clerks and employees; common justice and exclusion of partisan tests in selecting and promoting civil servants are essential for securing the most useful; British statesmen act upon their own conviction of duty, and have shown that competition has given bright men of learning, of strong physical system, high character and practical administrative capacity to the service; he quoted a United States writer on the Civil Service, 'The merit system, with its test of character and capacity, and its claims of justice and principle against favouritism and partisanship has achieved a victory over patronage'; several ideas for improving service were discussed; but so much for Utopia and what might have been; it is said that every government makes laws for its own advantage; the Civil Service belongs to the party in power; much can be said for this system, but it produces discontent, half-hearted service and discouragement; this commission is appointed to deal with a defective civil service; it is a matter of grave concern that the civil servants should be properly heard; one member of the commission, Mr. J. M. Courtney, a friend of government and the civil servants, has already proved a strong advocate of fair-play and justice, 240, 241, 242.

FORSYTH, COL. JOSEPH B., Collector of Customs, Port of Quebec, 139.

Appointed in 1881 at \$3,000; appointments made in Ottawa; once recommended a man and he was appointed; would be a good thing if patronage system was abolished, and appointments made probationary, 139. If after a limited time satisfactory, appointee should be made permanent; about same number of employees permanent and non-permanent; would prefer all to be permanent; not convenient here, as more men are wanted in summer than in winter; surplus of men in winter might be sent to other places; outside service of customs should be classified and given annual increases until maximum is reached; Mr. Hamel's father was in custom-house, he died suddenly and son succeeded him; he is a very good man, 140. Minimum salary should be fixed at a liberal amount to cover increased cost of living; 75 per cent rather an exaggeration, 50 per cent nearer the mark; Mr. Beaudet was appointed appraiser, but at death of Mr. Gouin he was appointed chief clerk; experienced in hardware; not same inducements for young men to enter service as fifteen years ago; work at custom-house at Quebec is very much up to date; cannot say if superannuation has been beneficial to the service, 141. Thinks retirement fund better than old superannuation; present salaries are not adequate to needs of majority of officials; many are getting behind or pinching their families, 142. Officials at Quebec are efficient; they are good men



## SESSIONAL PAPER No. 29a

FORSYTH, COL. J. B.—*Continued.*

and of good habits; all agree as to increased cost of living; government may not agree to give 50 per cent, but thinks if they gave 25 per cent it would not be too much; public servant is now retiring to the background, because he has not the means to live as he used to; in examining warehouse has three appraisers with different salaries; the lowest salaried one has really more to do than the others, 143. Discrepancies of salaries, 144.

Memo: Cost of living 50 per cent more than formerly; press states, 'there is no branch of the Civil Service worse paid than the members of the Customs staff'; men are well conducted and do their work well, no complaints or reprimands; great increase of work but little increase of help; maximum allowance twenty-five years ago should not obtain now; clerks should be classified and made permanent; desirable that pensions earned by officials should be continued to widows; this port has more outports and preventive stations than elsewhere; here ships discharge immigrants and passengers, sometimes three or four steamers arriving in one day, 149.

FOX, JOHN DAVID, Accountant, Inland Revenue, Montreal, 323, 325.

Canada Refinery manufactures whisky; 50,000 proof gallons monthly out of 80,000 used for consumption in and around Montreal; part of revenue is collected here, balance collected in other divisions to which the whisky is sent in bond; could not say that revenue collected here is made up by amounts collected from other divisions; in a way distillery here is analogous to Walker's, Gooderham's or Seagram's, 323. In Customs and some other divisions they permit only one ex-warehouse entry from each warehouse on an entry; in Montreal division we permit, one, three, five, seven or ten, from as many entries ex-warehouse as they choose, on that one warehouse entry; would say taking the average three entries for each original entry would be a very low estimate; there are 20,000 separate and distinct entries in Montreal division each year, 325. When collections come in after office is closed, they are deposited in safe till following morning; collections from our office are deposited once a day, ostensibly from 12 o'clock noon one day to 12 o'clock noon next day, but in reality it is from 4 o'clock one afternoon till 4 o'clock next afternoon; then the deposits are made up the following morning and money deposited for the previous day; at night have always a day's revenue in vault, but most of payments made by cheque; cashier has combination of vault, also the collector; money is kept safe in a vault at night; money is paid in the bank in forenoon, or as soon as deposit can be made up and checked and entries verified, then deposit is sent to bank, 326. More than twenty-six wholesale warehouses, but they have not all bonded warehouses; one license covers a large number of grocers or merchants; conditions in Montreal are different to those in other cities, 328. Gives one month's statement of transactions in stamps in Montreal division; supposed to keep three months' supply on hand; stamps stored not in vaults but in cupboards; two men have access to them; are checked by inspector; could not store them in vault, unless vaults consisted of a large room; advisable there should be some security though stamps in se are not actually so much money at all until we collect for them and they go into use in factory; two clerks are at present in charge, 330. Packages of stamps are numbered and used in numerical rotation; could be no dead packages that did not contain what was represented on outside without being found out, 333. Does not see any immediate necessity for any change or modification in returns made to Ottawa; system of book-keeping is very good; knowledge of distilleries, breweries, malt houses and vinegar factories is purely technical; excise officer determines quantity of tobacco, raw leaf, malt or spirits; if officer was in collusion with manu-



7-8 EDWARD VII., A. 1908

Fox, JOHN D.—*Continued.*

facturer he could give them any quantity he wishes, and that is all they will have to pay duty on to government; has no knowledge of any officer thus becoming rich, they are poor men, but they are honest; none of officers in Montreal keep a horse, an automobile or yacht, 334. By 'a continual audit is proceeding in the office' is meant that entries after being posted are checked through the different books before they are sent to Ottawa; we wish a special scale for Montreal; department determines the several classes with salaries for each class according to collections given plus warehouse entries passed; now work in a division collecting \$1,000,000 has no comparison with work and responsibilities involved in collecting a much larger amount as in Montreal; officer collecting \$1,000,000 will get same salary as collector in Montreal collecting \$6,000,000, and who may not have one minute to himself, while the other man may have plenty of time; collection in Toronto is not as large as collection in Montreal where they collect pretty nearly as much as in whole of Ontario; but Toronto manufactures an immense amount of spirits, duty on which is collected outside; why Montreal officers should be treated better than those in Toronto is this, that if two men are equally competent and one has to work to the full limit of capacity he should be allowed something extra for that; has no objection to Toronto being well treated, we want fair play for all; that Montreal be put in a special class which might apply to any other division of equal importance; has seen cases where some people have been forced over the heads of their seniors, 335. Thinks there are instances where men have been shoved on through politics over the heads of deserving seniors, and this must have been in the minds of those writing the memorial; would like staff to be paid bi-monthly; the labour should not be reckoned with; monthly salaries paid three days before the end of the month; in December we are paid before Christmas day, 336. Some spirits were stolen some years ago and permission has been asked to write them off; never suspected that an officer was living beyond his means, but if he were disposed to be dishonest he could reap personal benefit by it, 337.

FRANKLAND, H. R., Collector of Inland Revenue, Toronto, 387.

Entered as deputy collector, serving six months, therefore not required by law to pass promotion examination; collections last year amounted to \$1,600,000; there are two distilleries here, Gooderham's and Wort's, and Canadian General Distillery; revenue from former about \$60,000 a month, mostly collected in Montreal and Winnipeg; if all revenue were collected at place of manufacture revenue at Toronto would be about \$2,000,000 more than now; during past ten years cigar production has increased; there are ten maltsters in division, 387. Four tobacco manufacturers in division, and twenty-two cigar factories; examinations deal with mensuration, computation, &c.; feels that the emoluments the inspectors for Ontario receive are not what they are worth by any means; nothing less than 50 per cent increase would meet requirements; this applies also to inspectors; practically three departments are engaged in collection of duties; requires a man of great tact and good judgment to look after adulteration of food and inspection of canned goods; pay of officers in distilleries, 388. Duty pay means overtime, so much per hour paid by manufacturer; if Gooderham & Worts want an officer to remain till 8 or 9 or 10 at night they have to pay him a certain sum for the first hour and so much less for other hours; lower officers receive \$100; no product in distillery destroyed, only in breweries and tobacco factories; at 7 in morning officers open all doors, they having the keys; considers that deputy collectors class B might be done away with, 389. Thinks it desirable to re-enact Superannuation Act, in interest of widows and orphans, and in stability of service; desirable also



## SESSIONAL PAPER No. 29a

FRANKLAND, H. R.—*Continued.*

to have Pension Act include widow and orphans; thinks it absolutely necessary that inspectors and collectors should hold a conference every three years in Ottawa; desirable in order to avoid friction that collector should know something about the patronage; men entering service now as efficient as they were seven or eight years ago, and up to required standard; lost an officer and curiously no one applied for position; not many applicants now; a young man entering now would get \$600, and after passing examination would get \$850 and go on to \$1,200, 391.

FRASER, G. N., Sorter, Railway Mail Service, Toronto.

Has worked at night for seven years, ever since he entered service; works seven and nine and sometimes ten hours; for months has never worked less than eight hours, often as much as ten and eleven hours, 1015. There are seven or eight people assisting the railway mail clerks; they get no mileage; Toronto and Montreal clerks do this class of work; some are not clerks, but are hired by the day, receiving \$1.25; men have not passed an examination, but there are four permanent clerks to do this work; one man doing day duty has passed examination but has no clerkship, 1018.

Memo. of city department sorters: They represent (a) that they are compelled to do railway train duty while holding appointment as clerk for office work; (b) that they receive no mileage whilst on train duty; (c) that they have excessively long hours whilst on train duty; holding that from 9 a.m. till 6 a.m. or later six days a week is too long for the preservation of health, 1018.

FRASER, JOHN, Auditor General, 1279.

Thirty-two years in service, thirty of which were in Finance Department, and two years as Auditor General, with a staff of fifty-one permanent employees, fifteen extra clerks and three messengers; is an office of verification, also audits all expenditures; to see that appropriations are not exceeded or misspent; that expenditures are supported by vouchers; and as being correct, fair and just charges, according to contract; expenditure under audit has run up from \$42,000,000 in 1892 to \$83,000,000 in 1906, 1289. Receives salary of \$4,000 fixed by statute, removable only by majority of both Houses; expenditure mentioned does not cover all that is audited; in regard to savings banks and money order business there is a certain amount of audit; to pass certificates for all cash expenditure of Dominion, about \$150,000,000; audits revenue as well; turnover in cash now amounts to about \$1,000,000 a day roughly; staff about large enough, but as work is growing staff must also; offices are in two buildings, 1280. The other building is three or four blocks away, under a chief clerk; frequently visits it; our staff has to exercise more discretion and judgment than in other offices; work is partly mechanical but a knowledge of prices is necessary; the more knowledge the better; have to look into everything of a suspicious nature in connection with an account; the staff are taught to use their brains, and have almost daily conferences over different points that crop up, 1281. Whenever a letter is written to a department containing a principle, or objection raised, five or six copies of the letter are made and one is sent to each chief clerk, to see they are all on the alert; has no political head, but communicates his views to the Finance Minister; his officials are selected from those who have passed the Civil Service examination; has not power of appointment; office created in 1878, Mr. McDougall being first incumbent; he resigned lately, holding different views from government on certain things; he wanted also some amendments to Audit Act to which government could not agree; wanted more power than he had under the Act; witness finds the Act sufficient for his purpose, 1282.



FRASER, JOHN—*Continued.*

Thinks the most objectionable feature about his standpoint was that he wanted to take a responsibility and have a power vested only in a government; the fullest power the office demands is sufficient power to properly safeguard in business ways; all wrong should be punished; Mr. McDougall's case was threshed out for days and days in Public Accounts Committee; all of which is on record; it is printed, 1283. Is satisfied with present system of getting help for his office; does not want a man who is not worth \$800; Mr. Fielding offers the choice of his list; good handwriting has come to be a lost art; to get men at \$800 a special clause must be inserted in Supply Bill; when he gets a man he wants to be able to turn over accounts to him, and with little training can rely on his doing good work to commence with, 1284. Not being able to get men, women are nearly the only applicants; prefers men who have had some little experience in business, and not make the office a training school; young men with a little business training outside learn very rapidly, and are useful at once; women are steady and reliable; and good up to a certain point; about thirty on the staff, and thinks only one or two could take charge of an office; thirty women out of fifty-one permanent employees; their critical faculty does not develop half as fast as men, and would never be competent to take charge of men; not enough men in view to fill the higher places; women get the same annual increment, 1285. The grades in the office are pretty fairly diffused and reasonable prospect of promotion; wants more chief clerks, as there are men in charge of branches who are not chief clerks; work is done conscientiously; of course witness does not see all the work; what he sees has generally the element of trouble in it; the accounts undergo a very close and searching scrutiny; all, but one, are in good health, 1286. Government does not recognize responsibility in taking care of sick people; but if doctor recommended sanitarium it would be considered and acted on; the invalid only recently became unwell and is on his vacation; thinks all the clerks entered at as low a grade as junior second-class clerks, 1287. Prepares some of promotion examination papers; his knowledge of what a man can do has greater weight for promotion than examination papers; sometimes somebody will take a friendly interest in asking for the advance of a clerk; most of the clerks entered under former régime; leave of absence is usually three weeks; office hours from 9.30 a.m. to 4 p.m., though later when the report has to be got out, 1288. Has no test of work each one does, but one can see how it is going on; no two departments in the service doing the work in the same way or have same class of work; can only tell the amount of mental effort by the results; hours are sufficiently long when conscientious work is done; if staff are treated well they are all willing to work longer hours for the sake of getting out the work, 1289. If staff do their work conscientiously, wishes to treat them liberally; no pay for extra time; thinks the staff take a pride in their work; one hour for luncheon, but all do not go out at same time; has little to do with the public, but receives visits regularly from contractors; has no objections to their discussing a matter from their standpoint; all sign attendance book, in outside office it is in charge of a clerk, 1290. Has power of promotion providing parliament votes the increase; is under old Superannuation Act, its abolition was one of the biggest mistakes ever made; at present a man has no hold on his appointment; it was one of the strings we had to hold good men; you have no hold upon your men, if you say anything to them, out they go, 1291. In witness' absence in Mexico, one clerk left, getting a better outside offer; there was nothing to hold him; another getting \$1,200 received an offer of \$2,100, yet cannot offer him any



SESSIONAL PAPER No. 29a

FRASER, JOHN—*Continued.*

special inducement to remain; the offer was from a contractor on the Grand Trunk Railway; the sooner the old Superannuation Act is restored the better; thinks an ideal system would be to have the right kind of a man for deputy minister, such as you would select to produce dividends in order to hold his job; such a deputy would select from the employees the best men to do his work and pay them for it, 1292. In government service a deputy minister does not have to produce dividends; during Mr. Courtney's time in the service he did not have to produce dividends, but to conduct the work of Finance Department without any visible results to outside world; this branch is different from the rest of the service, there is no political head, so there is not much use trying to bring political pressure to bear; comes in contact with the accountant's branch of every department, the majority of which branches in the service are efficient; saw a good deal of the work of the outside accountants in reorganizing the work of department in question, 1293. They were special chartered accountants; thinks their duties are now completed; had to do with general extravagance, critics said that the staff was inefficient, that there was gross extravagance and no business system, no proper supervision; as Auditor General, has only the power to criticise and point out faults; was in Finance Department when the Martineau defalcations occurred; the provision that is made in the Act for a thing of that sort is that the Treasury Board has the power to make regulations for the keeping of the accounts in the various departments; has no administrative power at all, but power to show defects in existence, which is often done, and we are listened to, too; defalcation was due to forgery; thinks the accountants' branches are efficient, 1294. Results of recent reorganization of chartered accountants are not yet visible, and accounts have been in better shape during the last year than they were before; the branch pointed out the weaknesses of the transactions, and criticised them before the accountants began to work; has not the power to go to a department and say, 'you must change your system and adopt some other method of keeping your accounts;' there was more than bookkeeping at fault, i.e., a point involved was the system of ordering goods; the Merwin case was criticised and prices objected to; another thing was the establishment of a system in the departmental workshops in connection with the purchase of goods; the weaknesses did not lie in the bookkeeping alone; it was after being criticised that Minister appointed these outside men to investigate; something had to be done; can see to a pretty large extent where a defective system exists; if anything he objects to he can summon accountant of that department and discuss matters, there is no trouble on that score, 1295. Can examine their books if necessary; to see that the most economical and most efficient methods of bookkeeping are observed; our men would need to be familiar with the method in each department; a good accountant creates a system; bookkeeping to be efficient must be suited to business done; when parliament votes a sum of money it is necessary to examine details of expenditures and have the vouchers, and see the expenditure is within the limits, that amounts are spent according to regulations; on a purchase of stationery by a department, we not only examine accounts and see the price is right, but raise the objection that that department had no business to buy the goods, they should have been bought by the stationery office; has to see that regulations governing expenditure of money are carried out; stationery must be bought from the Printing Bureau, 1296. Two departments were buying cement at different prices per barrel; the case was criticised and discussed in Public Accounts Committee; in this case the deputy minister was notified, and purchases stopped; many



7-8 EDWARD VII., A. 1908

FRASER, JOHN—*Continued.*

accounts are paid before audit; usually audit takes place before payment, but not in England; salaries and ordinary petty cash are paid before audit, but in contracts, &c., audit precedes payment; does not receive amount of current expenditure of each department till after payment is made; then credits are given in name of deputy minister and accountant in each department; generally, therefore, all accountants are efficient, 1297. Thinks department from beginning has been efficiently managed and administered; all departments know they are closely watched; no arrears in any department in auditing their expenditure for more than a month; once we start to compile the report, the audit has to go behind; cannot do both concurrently; we generally get the original vouchers and ascertain their genuineness; when everything is clear on surface of account it is treated as all right, 1298. If they suspect anything they probe it to the bottom at the expense of other work; they are to neglect other less important work and take the suspicious accounts up; recites case of some officers in Immigration branch of Department of Interior, who received immigrants at Quebec and travelled with them; they charged for meals and sleepers they did not take; how case was found out; culprits refunded money and lost their jobs; recites also another case of fraud, 1299. Has power to administer oath and to command appearance at inquiry; in Departments of Interior and Public Works a large proportion of staffs are charged to outside votes; in Department of Public Works the whole of engineering staff and whole of chief architect's staff are thus charged; and are removed entirely from the terms and conditions of Civil Service Act; some may regard it as a grievance when time for superannuation comes, the old ones especially, because they have nothing to retire on; such persons can be appointed at any salary the ministers see fit, 1300. In Agriculture Department a new branch is established, a man is put at head, i.e., live stock branch, he can employ a staff there at any salary he sees fit; difficult to understand, yet they claim they are specialists; thinks if there was a proper Civil Service Act all employees at headquarters should be under it; not much to audit in those cases, as they are appointed by order in council; exemptions from Civil Service Act are increasing all the time; large proportion of officials employed at Ottawa are not under the Act; Minister can increase salary, as he sees fit; they are all temporary employees, though looked on as permanent; thinks they should all come under one system, 1301. After sessions of Public Accounts Committee are over, records required for audit are returned to different departments; parliament, and especially the opposition, read the Auditor General's Report pretty thoroughly; report is read principally to exploit possible wrong-doing; gets a good many pointers from them; keeps two years' vouchers on hand in case anything came up later; our work is very interesting, it is not mechanical, new features are coming up all the time, 1302. Sometimes sends the chief of a branch out to get acquainted with the matters he is working on inside; it is very useful information, and they take the best means to inform themselves; our officers audit the stationery office; have to see to expenditure of money voted, that proper certificates that the goods have been received and put in store; it is important that stock should be taken of all stores; no documents to show waste or leakage in stores, except in Intercolonial Railway, where the stores are fairly correct, 1303. The Intercolonial Railway and stationery office are the only stores appearing on balance sheet of the Dominion; purchases for artillery are paid for out of year's appropriations, and that is the last of it except the record they themselves keep in the department; desirable that special inspectors go around and take stock from time to time;



## SESSIONAL PAPER No. 29a

FRASER, JOHN—*Continued.*

thinks it possible that inferior goods are sent in; quantities and prices as called for, but not the good articles; it is possible, and mentions a case where a man's salary may be charged to more than one work, 1304. Under previous commission it was found that staffs charged to civil government came under the Civil Service Act; in Public Works Department architect's is not under Civil Service Act at all; whenever the appropriation will stand it, the remuneration of certain employees has been charged to more than one branch; same practice is still going on; thinks all employees at Ottawa should come under Civil Service Act; all collected under one vote, and then you can see what you are paying; some employees are paid for working on Sundays; made suggestion last year for a sub-committee to take into consideration the growing size of the Auditor General's Report; is willing to curtail report if parliament gives permission, 1305. There is a lot in the report that is useful and some that is not; report is published in English and French; table giving number of employees and salaries on staff of Auditor General; twenty years ago there were paymasters in Militia Department; were afterwards abolished, and are now restored again, 1306. The system gives a great deal more work, because payments are not made direct to individuals, but are made out of the letter of credit, and have to go all over the work; if payments were made direct one cheque and one voucher would conclude the transaction; as it is it involves the employment of a larger staff, for every time you repeat or subdivide a transaction it means more work; there are five or six paymasters now; system was restored two or three years ago; in addition to paymaster general here, there is an assistant paymaster and staff, and a district paymaster in outlying parts, 1307. Describes system, 1308. Produces another pay-list; the new system of certificates arranged by Deputy Minister of Marine and Fisheries is not more satisfactory than formerly; have to be continually taking up accounts and going back of the certificate; the certificates are not reliable, they may be good or not; a case exists at present on the ship canal where a number of men are employed by the day and are boarded on the vessels, 1309. These men may be boarded in boarding-house, for whom the captain receives 75 cents a day; asked them to make out two lists, the pay-list and board list; the same names occur frequently down there; men give receipts for their own pay, but the man who has boarded them gives a general receipt for board of whole list; thinks a man should back up certificate with some other evidence; it is practically a man receiving the money certifying his own account is correct; if certificate is once wrong you suspect all others from same man; return of an officer's travelling expenses were found to be wrong, he refunded, but his certificates are of no value since; he is still travelling and his accounts may be right or not; advances to maritime province command were continually increasing, they were written to, that the advances were too large apparently for requirements of paymaster, they admitted such was the case, and agreed to reduce advances within reasonable limits, 1310. If money were expended from here, it would lie in a solid balance in the bank and would be much safer; Col. Guy was first paymaster in Halifax; he is now superannuated; large sums were paid in 1906 to Merwin and Strubbe; no further special care has been taken to see that only proper sums are charged for the articles they supplied; there were professional accountants working in the Marine Department for some months, and made a report to the Minister; if a change of bookkeeping was established would know something about it, 1311. They are men who systematize businesses; understands they started out at beginning of year, took a whole year's business, and entered it up under their system, establish-



7-8 EDWARD VII., A. 1908

FRASER, JOHN—*Continued.*

ing a plan and showing how a year's accounts should be kept; but it will depend on the parties carrying out this plan whether the result will be good or not; imagines the system is a good one; certainly an improvement as far as bookkeeping is concerned; for there was no system at all; the department was much smaller in Mr. Smith's time, since then they have taken over a part of the Public Works Department, so that the system that was good for the small business would not be suitable for the large business; thinks five or six of these accountants have been working for about a year, since the new Minister came in, 1312. Knows the results of the old system were not good; thinks these men did not get as generous assistance as they should have got; they were brought in by the Minister; one reason they gave why it took them so long was they had to take and do a year's business themselves, to handle everything, accounts, vouchers, books and everything else; Department of Marine say that they get the best prices they can, but there is a large amount of their purchases made at retail prices; when asked what steps they have taken to get the best prices, the stereotyped reply is that they have asked a number of parties for prices and they have always taken the best, 1313. Thinks prices are not as good as could be got if there was open competition; has no control so long as account does not exceed \$5,000; a man's yearly dealings with the department may be for \$50,000, but each individual purchase may be under \$5,000; there is a provision in Act that for purchases under \$5,000 they are not required to call for tenders; contracts must be called for and lowest tender accepted for all purchases over \$5,000; Marine Department are not subject to the same rules as other departments owing to different circumstances, i.e., an item running up into hundreds of thousands of dollars, as the illuminating apparatus for lighthouse service, for lenses, lanterns, &c.; there are only two or three firms in the world that can supply these goods; Chance Bros., in England, until recently furnished everything required; but within the last two or three years most of these articles have been supplied by a house in Paris, through Mr. Merwin or Brooks Co.; difficult to distinguish between prices, 1314. The quality of Chance's goods is known to be first-class; does not think the goods of the other firm are as good; Merwin is the Brooks man and the Brooks Company is a New York firm; with Chance Bros. department deals direct; sees no excuse for dealing with a middleman; there was an examination by the committee as to the price of cement furnished by Strubbe; Railway Department calls for tenders for all the cement they require during the year delivered where, when and in what quantity required; they get competitive prices from all the large firms, getting lowest possible price; has made suggestion that price for one department should rule all departments, 1315. No way at present of auditing Marine stores; i.e., there is a quantity of goods bought and charged to Prescott depot that never went near that depot; Prescott is the headquarters of a particular service; gas buoys would not be sent to Prescott for the sake of putting them on the books there and then delivering them down the St. Lawrence; the man at Prescott could say where they were placed if they went through his office; has never been an audit in the Marine Department or Militia Department; but there has been of the King's Printer's stock and of Railway Department stores; there is an examination by Boards of Survey, not actual stock-taking, 1316. Thinks an audit of stores of different departments should take place; is not anxious to do it; quite possible that two men might certify to receipt of same goods, that the charges were fair and just, and person sending the goods might be paid twice over; so long as they were properly certified we would have to accept them; might possibly be



## SESSIONAL PAPER No. 29a

FRASER, JOHN—*Continued.*

collusion in signatures; no record of stock in Art Gallery; there is an annual appropriation for buying works of art; no inventory of what is on hand; but if there is no check there is no reason why some of the pictures might not be there, 1317. Presumes if a storekeeper gave certificate to a contractor, who delivered 3,000 instead of 5,000 as contract called for, that he had received the goods, the money would be paid; new deputy is to install a new system and have everything checked and inventories taken; if witness had to attend to that he would have a staff of men for all departments; sent a man last year to Prescott to take stock, but found nothing at all it could check it up against; stores at Sorel can be checked; sent a man there, he returned saying everything there seemed to be kept in a systematic manner, 1318. Thinks in Sorel when there is much construction going on, there must be much waste, especially in lumber; the man on the ground alone can check it; the new accountants were going to establish a system that could account for everything and show what it went into; the great thing about a system is to make it as simple as you can; thinks the outside accountants who were working in Marine Department are competent to establish a system that would be satisfactory, provided the system is carried out, 1319.

FREED, A. T., Inspector of Weights and Measures, Toronto, 418.

Has been in service about thirteen years, was formerly a newspaper man; present salary \$1,600; average cost of living is 50 per cent higher than twelve years ago; two factories in Hamilton; one man in each factory, an assistant in office and three men on the road; these factories make all kinds of scales except the fine finished scales; are the largest manufacturers in Dominion; has supervision over seven counties; service for outside men is dangerous; exposed to all sorts of danger having to get down under scales in the dirt and wear out clothes quickly; man cannot travel without spending money, and anything in account but legitimate is thrown out, 419. Authorized statement in Mr. Hayward's evidence that service was self-sustaining for this reason, officers waited on Mr. Brodeur for increase of salary, he told them service was not self-sustaining; officers long in service lose grip of former professions and therefore stay in the service; strongly urges former superannuation system; a man at maximum salary of \$800 cannot provide for old age; will gratefully take whatever you see fit to grant us, but assistant inspectors are very much under-paid, 420.

FREELAND, DR. ANTHONY, Collector of Inland Revenue, Ottawa, 297.

Entered service at Ottawa in 1901 as collector; a doctor of medicine; his predecessor left, resigned, and Mr. Stewart was looking around for a man; they wanted a man who had passed the Civil Service examination, or a man who had a degree; having both qualifications the choice was easy; cannot say if inspectors of weights and measures are appointed without examination, but deputy collectors and preventive officers are; present salary \$1,800; revenue in this district amounts to nearly \$400,000 a year, 297. There is no distillery or tobacco factory, but there are three breweries and one cigar factory; staff consists of seven men; district is very large, having one outpost at Hudson bay; offices are in the Woods Building; bonded warehouses at Ottawa, with the exception of one at Hudson bay and another at Ville Marie; had experience in mensuration, taught school, fond of mathematics and chemistry; divisions are graded into first, second and third classes; Ottawa division ranks as third-class; there is a vinegar factory here; the limit of salary for collectors in class three is \$1,800; minimum now is \$1,600, formerly was \$1,400, 298. Collectors are so graded that no assistant can get a higher salary; is under



FREELAND, DR. ANTHONY—*Continued.*

Retirement Act and contributing 5 per cent, which is childish; would prefer Superannuation Act; does not look upon retirement allowance as anything at all; has no means of earning anything outside; was formerly coroner, making \$500 or \$600, but was not allowed to hold both offices; superannuation is a guarantee of permanency, whereas the present system is not; now take the deputy minister, supposing in the department he gets \$4,000 under the old system of superannuation he would be superannuated when he put in his full term at \$2,800; in order to supply his place it would cost the country \$6,800; superannuated officer \$2,800 and new deputy \$4,000; under the present system a new man replaces the old one and at no cost to the country; the point desired to be made is that there is no financial reason why they cannot dismiss a man at once, if they want to, for political reasons; formerly if they wanted to do this they were confronted with the position, if we do this we will have to pay the dismissed man \$2,800 and the new man \$4,000; therefore superannuation is a guarantee of permanence; under the present system, when a change of government takes place, political expediency takes place and the new party can dismiss a man and advance the plea that it costs the country nothing; politicians are sometimes very hungry for positions and will not stop at anything to get them, 299. If a man has a superannuation to live on he feels independent; the abolition of the Superannuation Act was a mistake and there is no stability in consequence; under Superannuation Act old age is provided for, now it is not; they stop \$90 of present salary, leaving \$1,710 to live on and educate one's children; so it would just be possible if pendulum swung the other way, you might be asked to give place to some prominent man on the other side and take your retiring allowance with you; has passed several examinations since accepting office; though possessed of all the knowledge of all the spheres could not become collector at Montreal for instance, for having entered the service here you are pretty much limited to here, 300. Then we pay for guarantee bonds; the cost of these bonds is taken out of salary, practically a reduction of salary; revenue money is deposited to credit of Receiver General every day; our inspector visits us every three months; we do not know when to expect him; there is no way of defrauding government by emptying the casks in bonded warehouses and filling them with water; the excise duties on tobacco and cigars are collected by selling stamps; there is no stamp for whisky; the barrels are in bond and when they want a certain barrel they tell us the gauge marks and number of that barrel and the number of gallons it contains; we have that information in our books, the department has it in theirs, and the merchants have it in theirs also; out of a staff of seven, three are deputy collectors, 301. Could do with less than three deputy collectors if they were good men; would not like to say that political appointments are made; men receiving the higher appointments are generally good men, but in the lower grades the appointments are not good, they are just ward heelers; yet in office they are amenable to discipline; the accountant is not paid at all efficiently, 302. We have a complicated system of book-keeping, it is not only a straight keeping of books, but checks and counter checks have to be provided; acts as an actuary; a deputy collector attends to the bonded warehouse and to the vinegar factory; has to be there pretty much all the time testing the vinegar going through it and see there is no fraud practised; another in the cigar factory; though there are no preventive officers here our men do preventive service; all officers in outside service are started at the minimum, 303. Reports against men are not over-ruled; have sympathies with some men who have failings, especially drink; has no hesitation in reporting a young man who drinks; if there is anything wrong in the department in that line, will take some



## SESSIONAL PAPER No. 29a

FREELAND, DR. ANTHONY—*Continued.*

responsibility; Mr. Gerald is a strict man and Mr. Bernier is also very strict in that matter; are busy at all seasons, though there is an increase of work at Christmas times and around the holidays; we get three weeks of absence; all take the three weeks except one who loses the time off and on during the year; has no attendance book, as it does not apply to outside service; office hours from nine to four in the office, extra hours outside are paid for, 304. Thinks that first and second class collectors should receive more; a collector should get as much as a chief clerk; a collector holds a responsible position; cannot get on without deputy collectors, they take the place of a collector in his absence; no harm in having an officer under you to take your place in your absence; he should have the title of 'first clerk' or 'accountant,' the title should convey the distinct measure of responsibility; if you give him title of assistant or deputy the question arises as to extent of responsibility; every man's position should be as correctly defined as possible, 305. Classification of officers is not satisfactory; examinations are the most difficult in the service; some years ago there was a protest as to nature of questions; there were twenty questions in mensuration, each one would require from one-quarter to three-quarters of an hour to answer; examined in higher mathematics; in order to understand malting, vinegar making, distillery, &c., must be a good chemist; fermentation must be thoroughly understood; the same fermentation that causes diseases in human system brings about the same fermentation that makes the vinegar and alcohol; responsible position, because a man by neglecting his duty could make a lot of money; one man was dismissed years ago, but he had made thousands of dollars before found out; he was at a distillery and was winking at things, 306. Should have officers as competent as possible, and thinks there should be text books for them to study; even after they are in the service, for a man enters as third-class exciseman and works his way up; would suggest that examination papers of past years should be obtainable to give a chance to others undergoing the examinations; you cannot take away or copy the questions at examinations; questions are not only catchy, but of an arduous nature and put in ugly figures; questions set entail a lot of unnecessary work, 307. Probation exciseman begins at \$500, and after probation goes up to \$800; a man in Ottawa can never get up to \$2,500; there is no position in the outside service of the Inland Revenue to which it would be desirable to appoint women; have no ladies in office; should be special writer class for smaller paid men; any man of ability will rise, a man of ability entered Post Office Department as letter carrier, he is now a second-class clerk and can go still higher, 308. Does not think it desirable to abolish political appointments, yet sometimes get very good men; Dr. Frankland is a political appointment and is an excellent officer, was a business man who wishes to do away with a lot of red tape and do business on business lines; there always will be political 'pull;' thinks it reasonable that the special class of exciseman in charge of some distillery should have some hope of getting a collectorship, but thinks he has to have a 'pull,' 309.

GEOFFRION, VICTOR, M.P., Verchères, 1223.

Appears for the employees of Lachine canal at their request; many have had no raise of pay for many years; shows increase in the work since 1896; the clerk says in a letter when he came in the expenditure of the staff of the canal was \$18,400, now it is \$28,300; expenses on repairs were \$14,000, to-day they are \$30,000, it needs more men to do the work; that clerk is doing more than double the work and is receiving less pay than his predecessor got;



7-8 EDWARD VII., A. 1908

GEOFFRION, VICTOR, M.P.—*Continued.*

during winter months some of these men are doing repairs and others are taken into the shops; thinks the great delay in payment should be remedied; these men have to take the statement of their time to the shop-keeper and sell their pay to get something to eat, 1223.

GEOLOGICAL SURVEY.—See *Mines, Department of.*

GERALD, W. J., Deputy Minister of Inland Revenue, 278.

Has been deputy since 1901, and forty years in the service; revenue has gone up from \$8,000,000 in 1892, to \$14,000,000 in 1906; had in 1906, 519 collectors and inspectors, inside and outside; receives salary of \$4,000, with no emoluments; with such an increase of revenue an assistant commissioner is absolutely necessary; would be no conflict between the two, 278. He should be also a man thoroughly acquainted with the outside work of department, because that is where the revenue comes from; inside service not large staff, thirty-five in all; the work is not all the same, for on the statistical staff we want good, careful men to check every paper coming in; we have a branch of our department in all the large cities, 279. When clerk is appointed he is on probation for six months, and unless his conduct is very bad he retains his position; in promotion examinations only sets the paper on 'duties of office;' in promoting officers has to report on conduct and efficiency; the only chance of getting a man in at \$500 would be to advance him to junior second after promotion examination, 280. Thinks that the minimum of the third-class should be not less than \$700 or \$800; no temporary clerks paid out of the inside vote; does not recollect dismissing any one in recent years, 281. All sign attendance book except two chief clerks; office hours from half-past nine until four, at times some remain later; all the inside service are in West Block; no one gets extra pay for extra services; most desirable that Superannuation Act be retained, it encourages men to work faithfully; many men leave our service for larger salaries than we can pay them; main revenue of department comes from distilleries; all grain coming into a distillery is weighed by our officers; distiller must produce a gallon of proof spirits from every twenty and four-tenths pounds of grain; the whole process of manufacture is carried on under supervision of our officials; rate of duty is so high that we cannot trust anybody; when grain is mashed and fermented it is placed in the stills where alcoholic vapour is driven off; from the time the beer or wash is placed in the still all the connections are sealed, 282. A large staff required at each distillery; chief man in charge would be present from 9 o'clock or earlier, till six; at Walker's distillery we have fifteen or sixteen men watching every operation; we follow the process from the time the grain comes in until the spirit runs in the vessel at which we determine the quantity subject to duty; if a mistake is made by distiller and he spoils a batch of grain we require him to pay the duty on the spirit that should have been produced from it; there are thirteen distilleries in Canada; to check the amount we have a stock book in which all grain coming in is debited to the distiller, against that is credited the grain taken for use in the distillery; when spirit is completely manufactured it is taken from the closed spirit receivers and rectified, then it is placed in storage tanks under lock and key, where it must remain two years, or indefinitely; certain allowances—for evaporation—are made on account of length of time in storage; bottled in bond under supervision; label over the capsule of the bottle is a guarantee of the age of the spirit; the date on it is the date of the manufacture of the spirit, 283. Spirits are reduced in the presence of officers; if there has been a loss in reducing, we require the distiller to pay the duty on it; then it comes back



## SESSIONAL PAPER No. 29a

GERALD, W. J.—*Continued.*

in barrels at a reduced strength of say 25 under proof, it remains there till sold; our collections are all made on the basis of a gallon proof; our officers follow it, whether in barrels or bottles until it gets back to examining warehouse and duty is paid; no smuggling of late; there can be no collusion between distiller and exciseman; special skill is required in making whisky; yeast being the great secret, for on proper fermentation depends the production of spirits, 284. Men have annual increments, also duty pay; we pay them sometimes \$75 to \$200 per annum; we keep no control over beer as there is no duty upon it; but collect tax on malt used; if malt is unfit for use it is destroyed in presence of two officers; they pay duty on malt before used, and brewer gets credit for that; if malt is destroyed they may appeal to Treasury Board for refund of duty paid, 285. With regard to cigars, the raw leaf comes in in bond, is locked up and delivered to manufacturer as he requires it, and every ten days he pays duty on the quantity taken out; every twenty-two pounds of leaf produce 1,000 cigars; duty on raw tobacco; nine-tenths of stemming is done in this country; cannot follow production of cigars as closely as whisky; stamps and labels are printed at British American Bank Note Company; cost of stamps on spirits is borne by distillers; cost of labels; stamps on cigars and cigarettes show duty has been paid; duty of preventive officer; about thirty preventive officers, but they are not generally known, 286. We prefer to turn confiscated liquors into the gutters; manufacture of methylated spirits is a monopoly of the department; manufactured at Ottawa; selling price, 287. May cover expenses before end of year; not potable; supply varnish manufacturers, that they will only use it for a specific purpose; the standards of weights and measures we use are sent out by British government; Imperial gallon is the only legal gallon here; inspectors visit all stores and other places every two years; they do not go to farmers, only to dealers, 288. Occasionally a scale is found false; case now is proceeding in Montreal; first case we have had for some time, and being of so serious a nature we feel an example should be made; we have an inspection of electric light and gas; we have a chief inspector for weights and measures, and an electrical engineer in charge of gas and electric light branch; the wiring in connection with the electric light is subject to provincial laws, while we inspect the meter by which subject is charged for his supply of electricity; we do not enter private houses unless asked to inspect; meters of Ottawa Gas Company are all tested and sealed before they are sent out, and are brought back every five years for inspection; another important matter under our jurisdiction is the adulteration of food; our food inspectors go and select samples just as they are offered for sale; the Act is a hard one to administer, but it is doing a great deal of good, 289. It applies to every article of food and drink, also to drugs; the inspectors are not supposed to make themselves known at first on entering a store, they buy an article, then they state 'we require this for analytical purposes;' they then divide article into three parts, leaving one part with the seller, sealed and labelled, so that seller can protect himself; the bulk of these samples come to Ottawa, where we have trained analysts; there is an analyst also in Toronto, Victoria and Montreal; liquors are analysed when a collection thereof is ordered; a question was raised in House of Commons some years ago that very bad liquor was being sold in Montreal, a collection was made, and in not one sample was anything found more injurious than the alcohol itself; there is a revenue from vinegar, in the shape of licenses and vinegar produced; a license to manufacture in bond is granted to the person who uses spirits free of duty in the manufacture of an article in which the alcohol is destroyed; in the manufacture of vinegar the alcohol is converted into acetic acid, 290;



7-8 EDWARD VII., A. 1908

GERALD, W. J.—*Continued.*

Mr. McGill is assistant chief analyst and receives but \$2,300 a year, no salary at all for such a man; with his professional knowledge he ought to get at least \$4,000; fertilizers are analysed, as well as food products, to protect the farmer; a city excise man must have some idea of mensuration, for he cannot improve his standing unless he passes an examination on our technical subjects; an examination in these subjects cannot by any means be called easy; if a candidate obtains three-fifths points he is entitled to a second-class certificate, if four-fifths, a first-class one, 291. Has not known of a single case in twenty years of any officials being offered a bribe; officers in the outside service give bonds of a guarantee company; reports we get from outside indicate that instead of there being too many officers in the department, there are not enough; no man is put in charge of any survey or distillery unless we know his character and work, and until he has proved his fitness; outside service could be improved if we selected the men; highest salary of an outside officer, 292. There are eight women clerks in the department, and there are many applications to enter; it has been said that the increased number of women applying for entrance arises from the fact that they are paid better at the beginning and have better prospects than bright young men, such, however, is not the case, for women, as a rule, never rise to the high positions; correspondence with the Auditor General in regard to a refund of duty on raw leaf tobacco; the Department of Justice has given an opinion that the Governor in Council had no authority to pass the order granting a refund, and a draft Act was prepared last session to legalize those payments, making the Act retroactive; at same time the government had under contemplation a rearrangement of the manner of collecting the duty on tobacco, which in itself would have nullified the order referred to, but session came to an end without the question being reached; the contention of the Auditor General was right; we still, however, follow the order in council; the formal opinion of the Department of Justice is that the Governor in Council had no power to pass the order, 293. The inspectors receive their actual expenses; no one but the department is over them; would be desirable to allow the inspectors a per diem allowance to encourage them to travel and do their duty; would not ask a man in the department to produce a hotel bill; they have to swear that all their expenses have been incurred on government business, and if a man swears that he should not be asked to produce vouchers; we have a good lot of inspectors; these returns go to the Auditor General, 294. The returns of excise collections are remitted to the department daily or as soon as they reach \$100; all collections are on the same basis; collectors of inland revenue, weights and measures and gas make returns every month; district inspectors send in a report; and is sent to Ottawa, where it is chequed with our books to see that it is all right; the department receives no actual money; everything comes in in the way of bank drafts sent to Department of Finance.

Statement showing departmental staff during years ending June 30, 1892, and June 30, 1906, with salaries, 295.

GIROUX, JOSEPH, Bridgemaster, Lachine Canal, 1212.

Is keeper of bridge No. 5, at \$45 a month and \$7 a month for rent; gets pay for overtime from Saturday night till Sunday 6 a.m., gets 15 cents an hour; and from 9 p.m. till midnight, three hours more, or \$2.70 per month for eighteen hours' work, and for seven months till closing of canal, 1212. Or \$20 and \$45; works all Sundays during two months, or twelve hours' extra a day; all bridge keepers get \$45 a month; wishes to have a pension system; since 1903 pay is \$45; was formerly \$38, 1213. Presents memorial of employees; when



## SESSIONAL PAPER No. 29a

GIROUX, JOSEPH—*Continued.*

lock is not open a man has to be kept on watch, and that without pay; the bridgemaster alone is paid the year round, the rest for seven months only; carpenters and plumbers work the year round; were all recommended for work by respective deputies without any examination at all, 1214. Custom-house officers get a suit of clothes a year; and on Intercolonial Railway they get uniforms; when a man is sick he has to get a supply or lose his place, 1221.

See *Memorials*, Lachine Canal, 1215.

GIROUX, THEOPHILE AVILA, Montreal Post Office Staff, 882.

Has given attention to the pension system; considers that with a proper system of pension a stability would be given to the service and an inducement to good men to come in; would get better qualified men; it would be better for the state that a man looking for a pension should accept a lower salary; is chief of letter despatch branch and is twenty-three years in the service; change of duty would be beneficial to a certain extent, but the sorting of papers and letters could not be well interchanged with other branches; the change might be made in some instances but not regularly, 882. Theoretically the work of a clerk should be varied, but the number of employees being so limited, we cannot afford to let a man go into another branch to learn the work of that branch; will translate the memorial, and send in a copy in English and one in French, 883.

GLASHAN, DR. JOHN C., Examiner, Board of Civil Service, 28.

Member for ten or twelve years; formerly examiner for the Military College; now inspector of schools for the city; a graduate of Toronto University; has had thirty-five years' experience as official examiner in connection with the Ontario government; was for eight years a member of the Central Committee of Examiners; superintends examinations in Ottawa; candidates in Commons and Senate sit at every second desk; we seat 120 in Commons; when candidates are numerous we use Senate and Committee rooms, with examiners and assistants in each; does not think there is much crooked work here, 28. Can easily detect copying, especially if one or two mistakes are the same; never known a case of personation in Ottawa; number of marks returned to Secretary of State, but names are published alphabetically; would be advisable to have the results published in order of merit, but might have to divide them into classes; candidates are just as good as formerly, but many now are women, 29. People with degrees do not come before us; more graduates of colleges are applying for positions than formerly, and that for three reasons; examinations are still about the same standard; in Ottawa last November out of 193 successful candidates 117 were women; thinks that the pay of women in the service relatively to the pay outside is much higher than the pay of men in the service relatively to the pay of men outside; there are more prizes for men outside the service than for women, and men will go where prizes are to be won, 30. A woman who can do simply typewriting has as much advantage as a woman doing translation from half a dozen languages, in fact a typewriter is perhaps paid higher; we get one testimonial of character from each candidate; personally would not require a testimonial of character at all, should be left to the deputy when making his appointment; does not think an inquiry into the character of the candidates is a part of our duties, because we cannot do it effectively; medical certificate is looked into by the secretary; the question of health should also be referred to the deputy at the time of appointment, as he may not be appointed for five years



7-8 EDWARD VII., A. 1908

GLASHAN, DR. JOHN C.—*Continued.*

after he has passed, 31. Rejected candidates return for examination; age certificate required; though the law at present admits a candidate at eighteen, but would recommend and two deputy heads agree, saying, 'We cannot take any of these young men, according to statute, until they are eighteen; but if we could take them in at seventeen and put them on work they could well do, we could be training them for permanent appointment at eighteen; would not like boys to act as messengers; would prefer no age be set for examination, but the age should be set for appointment; many of our candidates would have passed better examinations if they had come up three to five years earlier; physical defects should also be left for the deputy to decide, 32. At present there are two standards of examination; would recommend three, one for messengers and such like, about the same as the Preliminary; one somewhat lower than the present Qualifying, and on different subjects for temporary writers, copyists and railway mail clerks; there is great difficulty now in getting enough railway mail clerks for service in Northwest; for the higher appointments a third and more advanced examination than the Qualifying, and any person who passes should not be asked to pass any further academic examination for promotion; in England there are different examinations for different departments and offices; here one common examination; deputy head should have the right to regulate the questions for his department and should be consulted; transcription should be struck off; composition should include precis making, for second-class omit bookkeeping, 33. Shorthand and typewriting might be made compulsory instead of transcription; punctuation should come under composition, and certain attention paid to it; also to capital letters; candidate should be allowed to choose which language he shall write in; would like to add translation, 34. For promotion examination, subjects are penmanship, orthography, arithmetic, composition, duties of office and a report on efficiency; order in council reduced these to two; Minister of Justice decided that there should not be less than two; and those two should be at the option of the department concerned, 35. On being transferred from one department to another the deputy head should not be obliged to receive a person unless he has passed an examination or its equivalent in that department; at examinations candidates are numbered, if the names are unknown our consciences are easy; thinks examiners should not preside at centres, 36. Teachers are the best to preside, but owing to the times at which examinations are held all teachers are engaged; if the time could be changed we could have the teachers and better rooms in high schools and academies; more liberty should be given to the Board in regard to examinations; promotion examinations should be held before March 31, or during Christmas holidays; if the competitive system could be carried out it would be an excellent thing, 37. The competitive system means that you would have to give the more successful competitor the particular advantage he should have; men appointed solely on account of their intellectual attainments as a rule turn out to be men of high character; there was bitter opposition to this in the Indian Civil Service at first, but that prejudice was swept away, and these men are the best administrators in England to-day; competitive examinations if wrongly applied to Canada would be more mischievous; logical result of competitive examination would be that when a vacancy occurs application should be made to the Civil Service Commission, politics would be eliminated and you would get the best trained men in the service, 38. Also besides exclusion of politics the deputy might reject a man who is not suitable; temper or disposition would render him unsuitable, 39.



## SESSIONAL PAPER No. 29a

GOBEIL, A., I.S.O., Deputy Minister of Public Works, Ottawa, 1088.

He is senior deputy minister; has gone through all grades; thirty-five years in service; appropriations for department totalled last year about \$11,000,000; salary \$4,000, no other emoluments since defunct board of arbitration; the permanent officers do nothing but actual work in department; has a staff of thirty, including Mr. Gelinas, who has charge of official correspondence, and the whole of the records, also in charge of the accounts; although we have an accountant who is responsible for accounts, the law makes the secretary responsible; there was a little overlooking of the rules by Mr. Gelinas in his travelling expenses, there was nothing wrong, it has all been arranged; Mr. Kingston is accountant, 1088. He is not sufficiently paid; though the expenditure is the largest of all departments, yet the accountant is the least paid; Mr. Lafleur is chief engineer, is in service now twenty years; has acted as chief engineer for seven years, though not appointed; Mr. Ewart, architect, has been in service thirty-six years, appointed in 1897; though sixty-four years of age and on retirement fund, if anything happened, would only get the amount to his credit; he is one of the most efficient and best men for the position; outside architects working under Mr. Ewart draw more fees in a month than he does in a year; architects a long time in department on going out into business are at a great disadvantage in competing with younger men, 1089. Mr. Steckel, senior chief, is forty-seven years in service; was transferred from inside to outside, then came back; as a result of these changes he lost advantages of superannuation for all the time that lapsed between first appointment to the inside service and his second appointment; while rendering service to government he was working harm to himself; in eight years he would have ceased contributing to superannuation fund; late appointments to inside service have either been university graduates or have passed the examination; is consulted in most recommendations, 1090. Would be a matter of justice to the architectural staff and other staffs at headquarters if put under civil government; all on the temporary list are liable to suspension, they are under the control of their immediate chiefs; have about 300 men on the list, and number who do not behave is very small; has same careful supervision over outside as over inside service; all the engineers, architects and other professional men are in outside service; for luncheon an hour or hour and a half, 1091. All both outside and inside sign attendance book in morning; then there is a luncheon book they sign going and coming back; sign at end of day also; possible for a man to sign book then walk out; office hours 9.30 a.m. to 4 p.m., some later; since fire in West Block the records are in a good state, but there is not enough room; has adopted the flat file system, 1092. There are stores for Georgian Bay canal in Imperial Building, also in Corry Block; records of department are not sorted out yet; records relating to city of Quebec since conquest remained in Department of Railways when divided in 1879; there are some very valuable historic documents relating to 1835 or 1840 as far back as 1825; thinks all these records should be sent to the Archives; lately it was proposed to establish a mapping bureau, and the departments have come together and discussed it, but this department was the only one adverse to it; other departments make their own maps, Public Works only makes sectional maps or plans of its own works, 1093. Same number of men are employed by department at Ottawa as fifteen years ago; officers, in trying to get increased pay, get help from whatever quarter they can; abolition of Superannuation Act was detrimental to the service; without it there is no stability or interest in the service; its abolition was a serious blow to the service; some leave service for better positions, but as a rule, since classification of non-permanent officials, they are much better satisfied; number of architects about forty, all acting at



GOBEIL, A.—*Continued.*

headquarters, Ottawa, 1094. In the extra engineering staff there are fifty-two; thirteen assistant engineers, seven draughtsmen, twenty-eight book-keepers, clerks and copyists, and four messengers; hydrographic work for the purpose of charting the rivers for navigation is done in Department of Marine; our department does the work necessary for execution of important works; in giving out contracts the security is sent to Finance Department; government is carrying out systematic surveys of Georgian Bay canal with the view of taking it up as a permanent project, the surveying is practically completed; besides staff at headquarters there is an outside engineering staff, all paid from Ottawa and under control of chief engineer; they are all qualified engineers or surveyors, draughtsmen, 1095. A draughtsman must know how to take a copy from a tracing plan, then be able to draw a plan of a building, make a perspective of it and colour his plan; there is less dissatisfaction on account of pay than formerly, formerly the increasing of salaries of engineers was left to the Minister, engineers now are made into three classes, they go from one to the other automatically if there is nothing against them, with increases of \$100 a year; the man who does his duty knows that if he works well he will get his increase; there are no shiftless ones among the engineers, if any are found they are dismissed; there is one paymaster at Ottawa and three outside; where works are being done by day labour, the cash is sent to the paymaster, who gives a guarantee bond, he pays out the money, sends back the pay-sheets, and when they are signed they come back as vouchers for payment, and credit is given for the amounts sent him; have practically no stores, everything is bought at current rates; there is a system of requisitions and a system of books by which we keep track of requisitions made and of where the stuff goes that is bought, 1096. There is no check to show stock on hand agrees with the books, because there is hardly any stock on hand, for what is required only is bought; there are forty-two extra assistants employed, most of them are clerks, appointed by order in council, but instead of deriving their status from the Civil Service Act, they derive it from a special vote of parliament every year; can tell when clerks are needed when the work is going behind, 1097. Percentage of inferior clerks coming into department is very small; the mail clerks attend to the sending away of letters, numbering them, entering them in a book, indexing them and keeping the registered letter book, work requiring to be done by a careful man; thinks every one on that list should be made permanent, contribute to and have benefit of superannuation fund; if deputy minister, with approval of Minister, reports that these persons are good officers and worthy of entering the department that certificate is worth as much as any examination; means those who are in department for some time, 1098. But new ones should pass examinations; does not approve of an independent Civil Service Commission governing a department; record clerks file away our documents and index them, hunt up any record that is required; non-permanent officials are divided into two classes, technical and non-technical; the latter receive an increase of \$50 a year, and are divided up to \$2,000 a year into first, second, third and fourth classes; as the technical men require to be better men and have probably to spend more money on their education, they receive an increase of \$100 a year; the draughtsmen are divided into three classes, and engineers into four, and they are promoted from one to the other as they show qualifications and good work; the monthly pay-list is certified to by the secretary, who declares the clerks to have been in constant attendance, 1099. Thinks there are about 3,000 persons altogether in connection with department; there are about 6,000 miles of telegraph under our control; a superintendent is stationed at Ottawa and country divided into districts; all temporaries are now paid out of same



## SESSIONAL PAPER No. 29a

GOBEIL, A.—*Continued.*

vote; the general superintendent of dredging and his assistant have an office in Ottawa, not much dredging been done in the Yukon, 1100. In appointing inspectors of dredging on recommendation of local men, we insist on them being men of good standing and repute, that they make a declaration that they are not in any way connected with the contractors; the government engineer or his subordinates could not be present at all the works going on, but the engineer or superintendent of dredging visits the places at times; would have inspectors under control of department, and with no local interests; was no clerk of works for the tower that collapsed, the clerks of works of all buildings being carried on in Ottawa are government men; architects are drawing plans all the time; George Goodwin was the contractor and there is no doubt it was a faulty construction, 1101. Mr. Goodwin is personally a good contractor, and while doing other work relied implicitly on a foreman to build the tower; it was with the open consent of the department that there was no clerk of works; it was right under the eyes of department that all might see what was going on; he put up tower and is now before the courts trying to get \$14,000 or \$15,000; for buildings away off outside architects are employed on commission; 2 per cent on estimated cost of building if they only prepare the plans; 3 per cent for plans and sketches and 5 per cent when doing work to completion; this department furnishes furniture to other departments, at retail prices according to catalogue, 1102. Chairs are bought by the hundred, but not the desks, as no two men want the same kind of desk; the sum of \$193,000 for repairs and furnishings included maintenance, repairs to roof, stonework, glazing, plumbing, heating, gas fixtures, &c.; Ottawa Electric Company supply light for \$33,000; heating of buildings cost \$95,000; thinks \$300,000 a year not an excessive sum for maintaining; government buildings are carried on more economically than those of United States, England or France; thinks from experience that the taking care of the grounds could be done cheaper by paying better wages to good men and not having so many, 1103. In architect's and engineers' branches there are very few graduates of Kingston Military College, but get a few from Toronto universities, McGill, Polytechnique of Laval; build armouries for militia; has also control of harbours and piers, expenditures on all of which were made on reports of district engineers; wharfs are built on petition of inhabitants through local member, it then goes to Minister, 1104. The Minister himself is responsible for the places where the works are to be done; wharf at Hull cost \$35,000; a conductor of a wharf is the same as clerk of works, or inspectors, in Quebec they are called conducteurs, or conductors; derive our main revenue from slides and booms; has charge of graving docks at Lévis, Kingston and Esquimalt, 1105. Last year there were 1,100 votes connected with the department; Mr. Steckle prepares the estimates; the expenditure of department in 1880 was \$850,000; now it is over \$10,000,000; yet the increase of pay has not been commensurate with that increase; thinks engineers have no great hopes of the future, there is no superannuation and family will receive nothing; inspectors and engineers when travelling send in their account declaring everything they spent was on government business; anything he spends on a cold or when sick, comes out of his own pocket, 1106-1107.

Memo.: Department of Public Works, Canada, comparative abstracts of staff lists for fiscal years 1891-2 and 1905-6, including official positions, architectural branch, engineering branch, telegraph service, general departmental service, outside telegraph service, 1108-1109.



7-8 EDWARD VII., A. 1908

GORMAN, R. H., Lockmaster at Lièvre Lock (letter), 1170.

Asks for an increase of pay, also for back pay, the increase lockmasters got four years ago; was appointed in 1897 at \$40 a month; as this lock is under Public Works Department and not under Railways and Canals Department he did not come in for the increase other lockmasters got of 25 cents a day on May 1, 1893; should have got that increase, amounting now to \$365; is informed they got another increase May 1, 1907; lock not in operation for last three years on account of landslide; that, however, did not lessen his work, as he had two booms to attend to, a safety and a swing boom, that had to be opened and closed when boat passed through, to prevent sawlogs and flood wood filling space wanted for boat; has done this without assistant since landslide; also other works, as keeping grounds in repair, &c.; general pay for labourers here is \$2 a day, 1170.

GOURDEAU, LT.-COL. F. F., Deputy Minister of Marine and Fisheries, 639.

Has been in the service forty years; present salary \$4,000; if retired now would receive \$2,800; department spent last year over \$6,000,000; duties of officers, 639. Tidal survey; Lighthouse Board; board does not increase expense, it hears all suggestions, and informs Minister what is required; board acts as a buffer between Minister and applicants; when board sits and decides on any question a report of its decision is prepared by secretary and presented to Minister; notices to mariners are sent to Admiralty in England and all over the world; commissioner of fisheries, 640. Clerks could not be lessened in number; had sixteen first-class clerks, nine second-class clerks, twelve juniors; all doing good work; one extra clerk has been twenty-five years in service is now made permanent; has lost many men on account of small salary; if a man is a good clerk he should not receive less than \$800; thinks \$800 is the lowest salary that should be offered to a man of education and some ambition to get on; banks can get smart young men for less than that because in a bank if a boy is intelligent and smart he can get on in five or six years, but in Civil Service even a good clerk will get increase very slowly; in his first five or six years he will get into debt to live decently; and will have to live to a good old age to get out of debt, 641. There are two women on staff; in the employment of women there is disadvantage, you cannot utilize them as men, you cannot confide to them outside business necessitating travelling; there are forty odd people as extra clerks; the fishing bounty business takes between twenty-eight and thirty-two clerks; there are over two thousand cheques to be made out in a limited time; every application for a bounty has to be strictly examined; vessels are paid by the tonnage, and the fishermen so much per man provided a certain quantity of fish is taken; clerks get three weeks leave of absence; has dismissed clerks for intemperance; lunch hours are from 12 to 2, half go from 12 to 1, rest from 1 to 2; origin of this department was the Trinity House, at Quebec, and its records are in possession of the Harbour Commissioners of Quebec; a lot of valuable records were lost when Western Block was burned, 642. Offices are in several buildings; our maps have as good a reputation and standing as the Admiralty maps; hydrographic work is absolutely distinct in England, no other department interferes with it; political influence used by clerks to better their positions does not help them much if a good clerk, if a bad clerk the Minister will not pay any attention to it; the abolition of Superannuation Act was not fair to those coming in; government should do as the provincial governments and give an annuity to the widow and the family, 643. Would be fair to employees if some kind of Pension Act, including a pension to widows, were re-enacted; thinks every large paying and receiving department should have an assistant deputy; the assistant deputy cannot clamour for more money if



## SESSIONAL PAPER No. 29a

GOURDEAU, LT.-COL. F. F.—*Continued.*

there is a stated amount attached to his position; in one branch of the department there are cases in connection with registration of ships, pilotage administration of different provinces, &c., and unless an officer makes a special study of that he is absolutely at sea; many lawyers consult these officers; the increased business of department justifies the increase of staff; the increase of business is 450 per cent; dictates every day at least fifteen or twenty letters in English and French, 644. There are about 2,000 men in outside service; stores are kept at different places; store books are kept; in the store books are kept accounts of receipts and expenses, i.e., if a foreman at Sorel wishes to repair a small boat, he makes a requisition for what he wants, &c., that is sent to the supply man, who examines and checks them, list goes to storekeeper and is checked again and charges are made to an account for that service; audit made once a year; supplies are got by lowest, advertised tender; there are some professional men in department as accountants called in by the Minister, as an onslaught had been made on department and confidence of people was shaken; they found two duplicate payments for some few dollars in each case and were making such a fuss about it that the Minister, on recommendation of Mr. Butler, who said these same auditors had done good work in his department, engaged them to go over the accounts in our department for the preceding year, but they found nothing wrong; and the bookkeeping of department was perfectly sound, 645. These accountants were paid at rate of \$75 a day; a scale of salaries applicable to lighthouse keepers was prepared last winter; they have been divided into seven classes, the first class where they have whistling apparatus and a complete set of machinery for working it, and the lowest is where there is simply a pole light, with a salary of \$25; has agents at several places; supplies are purchased at Ottawa; the steamers placed at Quebec are the *Mont-calm*, the *Druid*, the *Constance*; has succeeded in three cases to give the victualling of the officers and men to the captains of the boats, and in each case has been able to save several thousand dollars a year; thinks this is best system; Commander Spain submitted a memo. of daily rations, which was approved by Minister and which the men are to receive; agents have no right to carry on any transactions with the public without sanction of Minister; lowest tender is accepted, 646. Were several grocers to unite and send in a circular it would be known right off as it would be under consideration in a couple of weeks; the clerk examines it; if he finds a person is offering to sell above market price he is reported to Minister and cut off the list; goods are not kept in stock; case of Merwin recalled; where the officer who purchased the goods on authority of acting Minister, that has ceased, it cannot be done now, 647. Case of Strubbe recalled, he being paid \$11,000 for cement at \$2.20 or \$2.30 a barrel, whereas Owen Sound Portland Cement Company was paid for apparently same cement, \$1.85 a barrel; the difference in weight, however, made the price even; Mr. Coughlin is a manufacturer of chains, &c., he gets custom if tender is lowest; Canadian Fog Signal Company received large payments for fog signals delivered on tenders; the parts that were under patent could not be called for; Mr. Wilson, of Ottawa, supplies the automatic gas and whistling buoys, 648. The filling of these buoys with acetylene gas is not more dangerous than lighting a gas stove; the faulty buoys were brought from England; there is no danger in the Wilson buoy; the process adopted in department in preparing the estimates is that the different agents are asked to send their estimates, but previously the inspector visits all lighthouses in his district, noting everything that is wanted or is out of repair; tries to keep within the estimates for the year, the present



7-8 EDWARD VII., A. 1908

GOURDEAU, LT.-COL. F. F.—*Continued.*

Minister saying he would hold the accountant responsible if anything was paid for that was not estimated for; and is particular in exacting a monthly statement showing how appropriations stand, 649. At end of every year the officials would let matters stand till the beginning of next fiscal year and pay for them then, though they belonged to previous year; present Minister squared off all such matters last year; he got from the accountant a statement of every agency and insisted that not a single dollar was to be paid this year that should be charged to last fiscal year; the overlapping amounted to about \$300,000; the practice was a legacy of many previous years; marine service comprises thirty-six vessels; every officer on travel asks for an advance, states the purpose for which he is leaving, the time he leaves, how long it will take him to do the work; and the amount advanced is based on probable time of absence; no further advance is given till the previous advance is accounted for, 650. There are seventeen Marconi stations all under control of department; no one can establish a system of that kind without license from Minister; each application to build a station is considered on its merits; we get lighthouse supplies from whoever puts in lowest tender; Minister is revising salaries of officials in meteorological office in Toronto; as well as the lighthouse service, 651. Engineer in charge on Atlantic coast; chief engineer in charge of St. Lawrence ship canal; all dredges and vessels of the district are looked after and repaired at Sorel; wages at Sorel shipyard amounted last year to \$250,000; all kinds of vessels and steamers there, 300 men being employed there all winter; in the height of the season there are nearly 600 men working there, 652. Work for three or four of the departments is done there; building two more vessels for fishery protection in British Columbia; it is estimated that in British Columbia waters alone about \$4,000,000 worth of fish are illegally caught; department has cold storage for bait, and has bait freezers on Atlantic coast; a company is formed with sanction of local government, they then come to department and receive one-half cost of building and a bonus for the first five years; development of herring-curing scheme, 653. Fresh fish trade is increasing, \$60,000 being in the estimates to facilitate the transfer of fish in refrigerators, so that now the fish will be bought from our own fishermen; though the dogfish is used as a fertilizer and for oil, yet more money could be got by selling it in the Japan market; no conflict with Auditor General, and are always happy to follow his advice; coal was bought from Archer & Co.; it was unscreened and so dusty it could not be used; engineers refused to burn it; it was sold back to Archer, and he mixed it with good coal that would burn and it was bought back again; there is now absolute control over cheque books; a messenger stole some cheque books, filled up two or three blanks, and forged the signatures for \$300 or \$400 and bolted; Bank of Montreal had to refund; it was a very poor forgery; now cheque books are kept in a safe; revenues derived from the wharfs, 654. Government builds a lot of wharfs in different parts of the country, and so long as they are not transferred to department they do not come under the Act; but when they are, the vessels using them have to pay top wharfage and tide wharfage according to tonnage of vessels; top wharfage is paid according to whatever goes over the wharf; then a wharfinger is appointed and the trouble begins; would hand over wharfs to municipality, if they would keep them in repairs, but they refused; the wharfinger gets 25 per cent of returns and the balance goes to Receiver General, 655.

Statement showing special votes, out of which clerks are paid, in 1891-2 and 1905-6, 656, 657.



## SESSIONAL PAPER No. 29a

GOW, JOHN ECKFORD, Special Class Exciseman, Joliette, P.Q., 349.

Appointed in 1888; collector at Joliette division is Mr. L. V. Labelle; there are three clerks at head office; is distillery officer at Berthierville, but attached to Joliette division, one of the third-class; was moved about much before marriage, not much since, 349. Suffered great disability in moving from one province to another in the education of family; salary \$1,500 and \$150 duty pay, cost of living is a little lower here, rent is lower, education fees high; sent here because distilleries are of recent origin down here; office hours are from seven to four for some, his own are from eight to six; extra pay for overtime; there is a night officer and one officer working all night, both receiving \$25 a month in addition to salary; men change about for night work; would draw attention to fact that an officer does not get more money because he is in largest distillery, 350. Compensation for officer with 'long service'; have men in service appointed at an age when difficult to pass an examination, yet have been in service twenty-five years and over still giving good service; young school boy outstrips the old man; would suggest compensation of about \$50 a year; would say that superannuation is based on salary received for three years past; contends that it is unjust that officer pays into superannuation fund for thirty-five years and may die while still in service, yet family receives no compensation; if increase of salaries is recommended would suggest that time of payment be assured; if government decide to acknowledge grievances and increase salaries that remedy be applied at once, at least half now, balance before two years; considers the advance in price of commodities will last some time; would plead for an additional raise for lowest class officers for they suffer the greatest hardships in matter of salary; these men should be placed in a comfortable position; average salary, 351. There is a lack of men in one or two of out offices; one man at St. Jacques not satisfactory, he is not an officer, but divides this duty with others, admits his own unsatisfactory work, but considered he was doing enough for the pay he got; legitimate to conclude that good men will not enter service; remarks are made about insufficiency of pay; a young man in this service in the third-class and in an average town should receive \$900 or \$1,000 a year, 352.

GRAHAM, WILLIAM, Second Engineer at Printing Bureau, Public Works Department, 1134.

Receives \$75 a month; has been there since 1888; shares the day's work with Mr. Thompson; began at \$65 a month and has had one increase in eighteen years; is paying principal and interest for house at same time, or about \$15 a month; was formerly railroading at \$125 a month, but had two accidents and family persuaded him to work at something less dangerous; cannot compare steam plants in neighbourhood with that in the Bureau as to salaries paid; engineer at Eaton's store at Toronto told me what he was getting and thought it was very reasonable compared to his, 1135.

GRANT, M. D.—See *Civil Service Association*.

GRAVEL, A. T., Inspector Weights and Measures (letter), Three Rivers, 374.

Que le salaire qu'il a n'est pas suffisant au prix que coûte la vie aujourd'hui; car depuis dix ans le coût de la vie est monté tant qu'au loyer etc, de 35 à 40 pour 100, et le salaire est le même qu'il était il y a vingt ans; de 1887 à 1897 les revenus du bureau ont été de \$9,859.82 et le salaire des trois employés pour ces dix années a été \$22,000; de 1897 à 1907 les revenus ont été de \$13,225.80, et le salaire des deux officiers a été \$15,000, 374.



7-8 EDWARD VII., A. 1908

GRAY, F. WOOD, Assistant Tide Surveyor and Preventive Officer, Quebec (letter), 152.

Appointed preventive officer in 1884 at \$600 a year; from 1893 to 1898 was assistant tide surveyor at \$1,000, since 1898 has acted as shipping clerk; names the many and varied duties of such; also performs duties of tide surveyor in that gentleman's absence or sickness; as preventive officer holds a 'writ of assistance' covering the whole Dominion, and has made important seizures; hopes Minister, for length of service, twenty-four years, and importance of duties performed, will grant increase of \$200; would refer to collector for the manner in which he performs his duties; J. B. Forsyth, in a letter, concurs in the above reasons and recommends increase, 152.

GREGORY, JOHN URIAH, I.S.O., Agent, Marine and Fisheries, Quebec, 686.

Has been in service forty-four years; his salary is \$2,200 for the last twenty years, while expenses of his agency have gone up from \$200,000 to over three-quarters of a million; in his office fifteen or eighteen clerks, on the premises there are about 100 workmen, and has to look after all lighthouse keepers from Montreal to Atlantic, including Baie des Chaleurs, Anticosti Island and Straits of Belle Isle; agency takes in all the lights from Montreal to the gulf; looks after steamers *Druid*, *Montcalm*, *Champlain*, *Eureka* and the *Princess*; also four lightships, 686. Coal is bought by contract from mines in Nova Scotia; contract is let by department at Ottawa, and the company delivers the coal to us here on wharf at so much a ton; other articles as chains and anchors are bought by tender; the plates of the screws of an ice-breaker cost from \$275 to \$300 each; if Drolet's price is not higher than other peoples he gets the contract; he has an establishment on the ground, and the fitting has to be so well done that it is an advantage to have it done here; Drolet gets preference in purchasing fine machinery, as revolving lights and gear, as there is no one else in city to do the work; the superintendent and inspector certify that work has been done, that the prices are fair and the work necessary, 687. Does not get goods by public tenders, but gets prices from seven or eight different men in the trade, friends of administration, groceries are obtained in same way; oil for lights is got in Ottawa by contract; small articles are got here by tender and divide up orders; store books kept here have been inspected by Audit Office; they went all over store; has books showing what was taken in and where everything has gone to, 688. Has buoys of different sizes in our shops, we do not keep many on hand for you can never tell what kind you want most of; one man may have a bill of \$23,000, but item after item of that has been charged to a different service, so that he can tell what each lighthouse or steamer costs to keep a year; has large forge and boiler shops, we make our own boilers, boats and gasolene launches; has about sixteen or eighteen of these acetylene buoys in stock, they get out of order and our captains will not load them while in the water, but will take down a buoy that is already loaded and put it in the place of one that is out, they bring that back and after it is well dried it is loaded; has about twenty acetylene buoys in agency; replacing the Pintsch gas buoys with the acetylene a far superior light, 689. Twenty tons of carbide in stores now; cost of labourers has increased from 10 cents an hour to 25; cannot get a labourer to work for \$2 a day of nine hours; wages of carpenters, blacksmiths and mechanics have gone up from \$1, \$1.50 to \$3 or \$4 a day, and the agent gets no increase; has had no increase for twenty-three years; officers on Dominion steamers, and the men also have had their pay considerably increased; many of our lighthouse keepers are paid less now than thirty years ago; the lighthouse keeper at Bird Rock had \$1,500, now he has \$1,800; these men have the fog alarm to run night and day; they generally need an assistant; department is considering the question of raising the rates of pay



## SESSIONAL PAPER No. 29a

GREGORY, J. U.—*Continued.*

for all lighthouse keepers and classifying them; has no difficulty in getting extra men at stores; wages of labourers, seamen, officers on board Dominion steamers have been increased, and pay of lighthouse keepers are being revised, the only ones not increased are the clerical staff, 690. Believes pension to a lighthouse keeper is a necessity; we would get better men and they would stay with us longer; lighthouse keeper at West Point, Anticosti, writes he cannot live on his salary, cannot get an assistant for what he formerly could, is getting no more salary to-day than his father did forty years ago; matter is before Minister, and it is put off from year to year; the lighthouse keeper at Belle Isle who succeeded his father had to resign because he could not live on his salary; the man recently appointed at Heath Point, Anticosti, cannot get a man to help him under \$300 a year and board, his own salary being \$600; it seems no more than right that men placed in the most God-forsaken positions should be able after a certain number of years to retire on a pension; it is cruel to these men; has made out a schedule of salaries which we think would be fair and just for these men, 691. They have to pay extra hazardous premiums if insured, and often they cannot get insured; the first two men at Bird Rock lighthouse went out of their minds from the monotony of the life; another went to kill seals on ice, was carried away and lost; another was blown to atoms firing off the gun; reliable and excellent men in these positions are absolutely necessary for the safety of navigation of St. Lawrence; thinks that if a lighthouse keeper be taken away his widow should be paid half his superannuation at least; a man at Baie St. Paul had to resign on account of illness, his wife applied for aid; she received no aid, although like a great many other women at lighthouses, she had done a good deal of the work herself; would suggest she get half the pension as long as she lives after death of her husband, 692.

GRIBBLE, WILLIAM, Toronto, 1176.

Is night cleaner; as such they deserve consideration; have to work six nights a week, gets one week's holidays; could hardly change day staff for night, 1176.

GUY, R., Letter Carrier, Hamilton, 960, 974.

Has heard of letter carriers doing clerks' work in office yet graded as letter carriers in Hamilton, 960. Hours of work in Hamilton differ on account of trains coming in at all times; thinks carriers in Hamilton are not as well off as in Toronto, 962. Cannot say why living in Hamilton costs more than in New York, but such is the statement of the president of the Board of Trade, 963. Hands in memo., every word in which can be substantiated; wishes yearly salary with definite scheme of promotion; letter carriers doing clerical work in post office; thus being deprived of their privileges; says politics in the Civil Service is the curse of to-day; this applies to both sides; get rid of politics and you will build up a service, a credit to this young nation; give young men in the service something to aspire to and not hold them back; other young men are doing far better in other walks of life; have a scheme of promotion and let those get to the top of the ladder who have the ability; young men in Hamilton are leaving the service, they sized up the situation in a very short time and left, 974-975.

HAMEL, PIERRE, Clerk, Customs, Quebec (letter), 147.

Appointed landing waiter at \$600; passed both examinations, wishes therefore a larger salary than examining officers; has given satisfaction in the various departments, 147.



7-8 EDWARD VII., A. 1908

HAMMOND, W., Letter Carrier, Toronto, 985.

Working under new Bill; was sick two weeks and lost pay; lost three days when father died, and lost pay again; when he approached Mr. Lemon about it, he said, 'it is very unusual for you to come here and ask for pay. we cannot help your father or anybody else dying. you will get your pay for the time you work;' other men get sick pay; is twenty-nine years old and has eight years of service; receives \$2.25 a day, with five per cent deducted; would accept any position to better himself, 985.

HARPER, JAMES F., Transfer Agent, Hamilton, 989.

Work hours irregular and depend on arrival of trains; did not accept new Act; transfer agent requires mental activity; if trains are late, mail is despatched by some other route; has to undergo examinations on train connections, and duties; previous to his appointment as transfer agent the position at Hamilton was held by a mail clerk, receiving \$800 a year; now those duties are doubled, hours lengthened, yet witness does not receive the salary the mail clerk got; has also to despatch over 500 letters from various mail services and put them on proper train; has been transfer clerk for twenty-three years; position is harder as the trains and mails increase in number; mails have more than doubled; thinks he is the only transfer agent in the division under the old Act, and if the duties he performed ten years ago were worth \$600, his present duties should be worth \$1,000, considering increased cost of living, 989-990. Asks an increase of salary; is still after twenty-three years' service receiving \$600; to get an increase had to come under new Bill; his dangerous occupation did not justify him in risking loss of sick pay and full superannuation; if he had accepted new Bill would have had to receive day-pay, and if injured would lose sick pay; 'good times' have increased cost of living; \$600 years ago was equal to \$1,000 at present time; with present salary cannot do justice to his family, much less if he became incapacitated; works every day in the year including Sundays, and full time on all statutory holidays, receiving no extra pay; duties have more than doubled while salary has not increased in eighteen years; wishes a recommend for an increase of salary, 991.

Memo.: Supplements memo. with a few facts; during twenty-three years was never fined nor reprimanded; thinks a man should be paid for what he is worth; if capable in discharge of duties his salary should be increased and his only pull should be merit; at Hamilton two transfer agents perform the work day and night; suggests a third, making an eight-hour day; seven years ago rented an eleven-roomed house at \$15 a month, paying rent, &c., by keeping roomers; now the rent has increased to \$35, forcing him to seek another at \$10 a month; cannot exist on \$40 a month; could not accept new Bill without losing sick pay and superannuation; suggests that after fifteen years' service transfer agents be advanced to maximum of new schedule, if capable and qualify in examinations, 992.

HARTLEY, J. McL., Mail Clerk, Toronto, 994.

Average run of a mail clerk in Toronto district is 180 or 200 miles; travels alternately day and night from Toronto to Montreal; mail clerk has to alight from train to clear pillar boxes at stations, and at last moment to enter cars hurriedly by two or three perpendicular iron bars; thinks accommodation on Canadian Pacific Railway is much better to-day than the Grand Trunk Railway in general; mail car could be much improved and made heavier, 994. Has had nothing destroyed so far by fire. but a suit of clothes was spoilt by blood in an accident in 1897, but received no compensation; about twenty-five mail routes in Toronto district; the 'Great Northern runs out of Toronto,



## SESSIONAL PAPER No. 29a

HARTLEY, J. McL.—*Continued.*

but with no postal car, it has a mail service from Toronto for about eighty miles; the line goes to Muskoka lakes and back; has been twenty-one years in service; does not think the English system of moving mail clerks in and out would be beneficial to service, but would lead to greater confusion; does not see how a man could stand being changed from branch to branch, 995. State of mail clerks is nearly analogous to that in United States; not much chance of promotion in his own class; there is no time on the runs to lie down; in his car there are five or six men and only one chair; of late has had striking evidence of breakdowns and nervous incapacity, from close proximity of car to engine; thinks Post Office Department should dictate to railway companies what kind of postal cars there should be; the brighter young men are leaving service to better themselves, 996. If a clerk gets less than nine-tenths marks at examination he loses his annual increment; it is almost inevitable that an old man in service and whose nerves may be affected by the hardship and arduous nature of his duties should wear out as he gets old and lose increment, 997.

HAYWARD, W. J., Inspector of Weights and Measures, Windsor Division, 415.

Is inspector of weights and measures for London division, comprising eleven counties; salary \$1,600; entered service twenty-eight years ago at \$1,000; has not been much on road since coming to London; two divisions amalgamated ten years ago, since then has attended to office duties, 415. One scale factory in London, one in Aylmer, and one in Chatham; every two years coal and grain elevator scales are inspected; Messrs. Coughill and Thomas do most of travelling, receiving out-of-pocket expenses only; never was a per diem allowance allowed; does not think a per diem allowance would induce more frequent inspection; has eighteen years experience on road; as far as travelling expenses are concerned the contingent account is sufficient to pay what they incur and they give a fair account of them, 416. Would suggest that assistant inspectors should have some classification, should rank as junior second-class clerks; should be men of good education, good business tact and have practical knowledge of mechanism of scales, 417.

HENDERSON, JAMES, Post Office Inspector, Toronto, 1029.

Began as clerk in inspector's office, Toronto, thirty-six years ago, at \$600; was assistant inspector twenty years, on change of government was made inspector, at \$2,200; now receives maximum \$2,600, 1029. Thinks some consideration is due him for length of time he remained stationary; present position is second to none in Dominion; is familiar with postmaster's accounts, audits money order books, conducts investigations; considers inspector at Toronto should have a great deal more than \$2,600; Mr. Ross, the superintendent, receives at least \$5,000 a year, viz., \$3,800 salary, and has quarters provided for himself and family equalling \$1,200; as inspector he has longer service to his credit and duties equally if not more responsible; has about 1,800 post offices in his division; travelling is getting a little better; formerly received \$3.50 a day allowance, now only actual expenses, 1030. No inducement to travel often, being out of pocket; has a great deal to do in criminal cases; not getting in as good men as formerly, robbery is more frequent; a dishonest carrier was arrested lately, his salary was \$1.50 a day, is a married man and pays rent, grand jury took ground that \$1.50 a day for a letter carrier was not enough and expect good service; there are sometimes carriers employed that he would not hire in his own business; we are getting less and less efficient men, if inspector was allowed some latitude he would often be able to get better men; has two lady typists in office, 1031.



7-8 EDWARD VII., A. 1908

HENDERSON, WILBUR, Deputy Collector, Toronto, 413.

Is deputy collector and has been twenty-four years in service, they are not eligible to enter charmed circle of special class excisemen, are supposed to be in line for collectorship; deputy collectors can be and are appointed without examination; class A is not a promotion after examination from class B; officers enter class A without passing through class B; special class excisemen should be recruited from those who pass the examination; has passed all the examinations; would call attention to a certain class of officers receiving greater salaries than deputy collectors; there are five deputy collectors in the same position, 413. Salaries should be in proportion to duties and standing in the service; as deputy collector is next to collector, but there is another officer in division below who receives a greater salary; he is a special class exciseman; instance of an inferior officer receiving greater salary than his superior; would have been on special class list had he not been appointed deputy collector; claims that a deputy collector should rank higher than a special class exciseman and be paid more in proportion to his duties and responsibilities, 414.

HIGMAN, ORMOND, Chief Electrical Engineer in Department of Inland Revenue, Ottawa, 445.

Administers four Acts; reads letter stating his position, 445. Formerly did most of technical work connected with weights and measures; was appointed chief electrical engineer; all the old inspectors who were in existence prior to passing of Act retain their offices, ex officio; has thirty-five inspectors outside paid by salaries; ranging from \$500 to \$1,800; receives salary of \$2,600; commenced electrical service in England; came to Canada and was for twenty years chief of operators' staff and electrician for Montreal Telegraph Company at Ottawa; in 1892 was called on by government to inaugurate the electrical inspection work; inspectors are placed in sixteen districts, they have to visit every electric lighting plant; if private owner wanted meter inspected officers would have to do it; inspectors map out a week's work where meters need inspection; they go wherever required, an electric lighting company may get in a dozen or two new meters to be inspected before use, and inspector goes as soon as notified, 446. Receives bare travelling expenses, sometimes their accommodation is not very decent and rough; by experience one does not cover his own expenses; service would be greatly improved under a per diem allowance; revenue from electrical inspection amounted last year to \$35,000, and expenditure about \$8,000; revenue from combined gas and electric light inspection was about \$58,000; some assistants get as low as \$500, while one inspector gets \$1,800; salaries about same as fifteen years ago; higher standard is required for inspectors and assistants; electric companies insisting that we provide better men, 447. A graduate of university with diploma of electricity would not long remain in our service at our salary; the universities are turning out hundreds of these young men every year and they cannot all find employment, so some may remain with us if we treat them fairly; for efficient administration and due regard to economy a consolidation of the weights and measures and gas and electric inspection should take place; there would be no additional cost as we have all the officials we require; present work is an anomaly; considers the consolidation should take place, and that a superintendent of standards should be appointed, 448. Receives \$2,600 salary since 1904; districts same in number now as then; revenue in 1894 was \$5,000, last year it was \$35,000; fees the same; is not under Superannuation Act, but if Act is restored hopes to receive benefit; hours of work irregular, often far into night, when away office is closed; undertook alone introduction and administration of Electrical Inspection Act; it is harder



## SESSIONAL PAPER No. 29a

HIGMAN, ORMOND—*Continued.*

now with the four Acts to administer; has no proper assistance, is not allowed assistance and pays typewriter out of his own pocket; deputy minister is his chief; necessarily often absent from Ottawa installing new inspectors and supervising their work; spends about three months away from Ottawa; has one assistant lately appointed, 449. There was no Department of Trade and Commerce when this system of inspection of weights and measures, gas and electricity began; the standard pound weight was obtained from Imperial authorities; Sir Henri Joly de Lotbinière thought a metric system would be desirable in Canada, and on many occasions expressed that belief, also published a pamphlet on the subject, 450.

Memo. on classification and reorganization of inspection service: As same set of officers perform this work of inspection, all candidates should pass qualifying examination in electricity prescribed by section 11 of Electricity Inspection Act, 1907; should also pass Civil Service qualifying with some special features added, e.g., mensuration, construction and testing of weighing machines; as inspection of gas, &c., is a part of weights and measures system, thinks the three branches of service could be administered as a distinctive department of government by a single chief officer, called the 'Bureau of Standards,' presided over by a technically trained man, a graduate in applied science with a thorough practical and theoretical knowledge of electricity; two technical experts are suggested as chief inspectors, one for east and one for west of Canada; such inspectors to supervise all three branches; such system would not increase cost and would result in a decided improvement in service; that inspection districts be co-terminous, and classified as to revenue earning capacities; that salaries of inspectors and assistant inspectors be arranged proportionately thereto, minimum in each case not less than \$800 a year, 450.

## HILL, WILLIAM, Fireman, Supreme Court, Ottawa, 1143.

Has been fireman there since 1891 and assistant nine years; by orders of Registrar has to open the law library early every morning; figures in the statement handed in are partly from Toronto and Peterborough; wages mentioned therein are those actually paid by manufacturers; has no connection directly or indirectly with the union; engineers in charge of city waterworks in Ottawa get \$79 a month for an eight-hour day, 1143. Oilers get \$50 a month; there is quite an amount of skill required to become a fireman; or he will waste coal and not obtain the pressure required on his boiler; there is a great knack in spreading the fire and getting the best results; is in full charge of the building; is now acting as fireman though over seventy years of age; has had no complaints about his work; did not get position through politics, 1144. Superannuation does not apply to a man in his position; he worked on these buildings under contractors; has engineer's qualification papers; leaves his case to Commissioners; the engineers he is acquainted with get from \$85 to \$120 a month; a fireman makes from \$70 to \$80; has to regulate heat in the buildings and is at call of the judges and officials, 1145. Compensation for labour is inadequate and not reasonable compared with increase of wages; may say that Mr. Cameron exacts a great many things to be done that one could object to; entered the service because there was an opening suited to his physical capacity, 1146.

Memo.: At Supreme and Exchequer Courts, there are two men on heating staff, one on in the day and the other at night; they work seven days a week of eleven and a half hours a day for six months, and at sixty hours a week for remaining six months; has to deliver and receive parcels per express, and open library for lawyers; has to perform duties of engineer and caretaker



7-8 EDWARD VII., A. 1908

HILL, WILLIAM—*Continued.*

since 1891; he receives the small salary of \$55 a month, and is responsible for the fire apparatus and its condition; his assistant, in service for nine years, now receives \$50; does not see why they should not receive remuneration for long hours; cites scale of wages of engineers and firemen; at City Waterworks Pump House, engineers in charge on eight-hours shift, per month \$79, with \$2 increase a month up to \$1,000, and for overtime; oilers on waterworks get \$50, the duty of oilers is not to be compared with firemen; a competent fireman often makes a competent engineer, 1146-1147.

HILLMAN, N. F., *et al*, Lock and Bridge Tenders, Welland Canal (letter), 1239.

The lock and bridge tenders of Welland canal ask a readjustment of their salaries on a fair and living basis; (1) salaries remain same as twenty-five years ago, \$45 a month for eight and a half months a year, yet cost of living has greatly increased; (2) the other branches on the canal got increases three years ago and shorter hours; (3) are required to be on duty twelve hours day and night, others nine hours; (4) the labourers receive \$1.50 for nine hours; they \$1.66 $\frac{2}{3}$  for twelve hours work; (5) outside labourers receive \$1.75 to \$2 per day of nine hours; (6) in winter, when on two week's water watch, in all weathers, they receive no pay whatever for the two Sundays of the watch; cannot bear the expense of meeting the Commission; (7) from December 15 to April 15 canal is closed, therefore are out of employment in hardest part of the year, 1239.

HUGHES, MICHAEL, Inland Revenue, Montreal (Letter), 322.

Has been in service of Inland Revenue for eleven years at \$500 per annum; employed at factory of American Tobacco Company as second officer, often replacing first officer, and has given satisfaction; finds it a hardship not to be permanent and to work for above salary (less than a labourer); at his age difficult to pass required qualifying examination, though has filled the position and performed duties of officers with higher salary; asks for a recommendation covering persons situated as he is where, having served for a number of years with satisfaction they should be made permanent at an increased salary, 322.

HUGHES, M., Excise Officer, Montreal, 364.

Temporarily employed; has been in service eleven years; has passed preliminary examination; is employed in one of biggest surveys; three months after entering service, went into Mr. Fortier's tobacco factory, then to American tobacco factory; was on pay-list in 1896 as temporary clerk on contingent account, 364. Before entering service was an inspector in employ of municipal corporation, 365. Wishes to be made permanent without passing examination; desires recommendation of chairman to assist in obtaining promotion and waiving examination; if made permanent expect salary would be doubled, 366.

HUGHES, W. S., Accountant, Penitentiary, Kingston (letter), 584.

Has been an officer here for fifteen years, the last four years as accountant and clerk of industries; before present appointment was chief keeper and clerk of industries at \$1,400, and was having \$116.66 added to his retiring gratuity allowance each year; on last promotion he lost this \$116.66 gratuity and salary was lessened to \$1,330, thus losing a gratuity of \$116.66 and \$70 in cash each year; asks Commission for consideration; would suggest that he be placed back on gratuity fund as before, that money deducted from salary be refunded to him, government keeping the interest, 584.



## SESSIONAL PAPER No. 29a

INDIAN AFFAIRS, DEPARTMENT OF.—See *Pedley*, 248.

*Officials*.—McKenna, 264. Smith, 276.

INLAND REVENUE DEPARTMENT.—See *Gerald*, 278.

*Guelph Office*.—Powell, 396.

*Hamilton*.—McPherson, 408. McPhee, 423. Miller, 398.

*Joliette*.—Gow, 349.

*London*.—Alexander, 395. Hayward, 415. Nash, 426.

*Montreal*.—Bousquet, 339. Boudet, 361. Chalus, 352. Cavan, 336. Daoust, 360.

Fox, 323, 325. Hughes, 322, 364. Toupin, 323.

*Ottawa*.—Freeland, 297. Higman, 445.

*Quebec*.—Arcand, 374, 379. Label, 369, 371. Larue, 366. Levasseur, 381. Parent, 375. Rinfret, 375. Roy, 369.

*St. Hyacinthe*.—Benoit, 342. Brennan, 347. Morin, 347.

*Three Rivers*.—Gravel, 374. Hebert, 372.

*Toronto*.—Frankland, 387. Henderson, 413. Jamieson, 403. Kewing, 393.

Milligan, 417. Stratton, 392.

*Walkerville*.—Bouteiller, 411.

*Western Ontario*.—Alexander, 383, 384.

*Winnipeg*.—Barrett, 274, 435.

*Memorials*.—Excise, 310, 319, 320, 372, 374, 383, 384, 385, 405, 415. Gas and Electric Light, 429, 432, 434. Weights and Measures, 320, 420, 422.

INSURANCE.—See *Fitzgerald*, 1320.

INTERIOR, DEPARTMENT OF THE.—See *Cory*, 451.

*Inside Service*.—Bégin, 500. Nelson, 492. Sheppard, 492, 504. "

*Immigration*.—Charest, 510. Doyle, 505. Lavoie, 511. Smith, 513. Stafford, 511. Stein, 511. Valin, 510.

*Memorials, &c.*, 504.

JACQUES, ALFRED, Superintendent of Letter Carriers, Montreal, 883.

Was a letter carrier for ten years; the Bank of Montreal and other banks all have letter boxes; a letter carrier at \$700 if appointed a clerk has to start again at \$600; it is not very encouraging to a carrier to have to lose \$100 in salary to become a clerk; superintendent regulates the beats and districts for the carriers; thinks the beats are too large and is putting them on a proper footing, 883. Will make the beats shorter if we get more men; men looking for Christmas boxes in better part of city have been changed to Griffintown; was once changed himself, but does not know why; it may mean a difference of \$100 to a man, and he feels rather queer to be treated that way; would not do it myself and know what it is; thinks the department is entirely against carriers being appointed clerks; the letter carriers have done the work of clerks for years, perhaps eighteen or twenty years, and during all that time have been deprived of uniform, car fares and Christmas boxes, 884. We want good men to sort letters; a carrier is a better man that is why they are asking to be appointed clerks after five years; sorting is work which it takes a long time to learn, and the best way is to go around delivering letters; thinks if a letter carrier can do the sorting he ought to be made a clerk; there are about forty-five carriers inside doing the work of clerks or porters; some of the carriers are doing night duty as well as day, besides losing uniforms, car



7-8 EDWARD VII., A. 1908

JACQUES, ALFRED—*Continued.*

fares, and Christmas boxes, &c.; some of old carriers contribute to the superannuation fund, but those appointed since 1902 contribute to retirement fund; those appointed now contribute to retirement fund with interest at 4 per cent, 885.

JAMIESON, R. C., Chief Officer, General Distillery, Toronto, 403.

Has been in service since 1877; the General Distillery got its license in 1906 for manufacturing spirits from syrup obtained from refuse of beet roots; it is a company organized by several distilleries; presents petition signed by forty-eight officers or about one-seventh of total outside service of Dominion; cannot say from own knowledge that the work is often done amidst disagreeable surroundings, 403. Officers have to travel often two miles to get to work, and in winter months have to get up at 5.30 to reach distillery at 7; statement handed in shows that cost of supervision amounts to about three-tenths of one per cent; another statement showing the manufactures at Gooderham & Worts for six periods; also a statement of the manufacturing of malt; has been twenty years in service and is a special class exciseman; in Gooderham & Wort's distillery there were manufactured 838,297.63 gallons proof spirits, and 605,100 pounds malt; duty on spirits was \$1,592,765.54, and on malt \$9,076.50; officers in that year got \$9,500, including duty pay; one result of this statement is that total duty has about doubled and percentage of salaries has about halved, 1404.

Statement showing the spirits and malt manufactured at Gooderham & Wort's distillery and malt house from July 1, 1901, to March 31, 1907; also by General Distilling Company from July 1, 1906, to March 31, 1907; this statement shows gross salaries, including duty pay of officers employed in these surveys, also cost of bottling labels for same period, 407.

Statement showing cost of supervision of distillery, &c., and cost of bottling labels actually used in bottling spirits at price charged by department to manufacturer, 408.

JESSOP, W. G., Railway Mail Service, Toronto, 1003.

Irregularity of train service increases length of day, a night run often lasts after eight o'clock next morning, consequently is a loss of pay; in this case, therefore, the longer the work the less is the pay; in winter the average of late trains is greater than in summer, 1002. Wishes to say that men who are in positions of responsibility, as bankers, &c., are paid in proportion to responsibility; witness gets registered bank packages to value of \$5,000,000 at some seasons of year much more; the money is brought to post office at Toronto by armed bank messengers; the money is kept in a vault till he is ready to be driven to Union Station, to a dark hole, where there is no light and is left alone in charge, any one could hold him up; then in charge of this money he goes to North Bay with the danger of being held up; therefore thinks services should be recognized in proportion to responsibility; mails are taken to station in horse vehicles, not in trolley cars as in Ottawa; some routes are better than others and senior clerks should gravitate to these, but they do not always; the more mileage the more salary; there are about 100 railway mail clerks in the district; at return of every trip has to send in a report, 1003. Dissatisfaction at the way vacancies are filled; thinks the next senior qualified officer should be promoted; wishes to speak of the hardships of his assistants, labourers and porters, who are doing the work of mail clerks, yet have not passed the examinations; thinks a man should either pass examination or go out; there is the matter of sickness; we have ninety-two clerks and last year forty-six were off duty, not all at same time; was on continually for ten



## SESSIONAL PAPER No. 29a

JESSOP, W. G.—*Continued.*

weeks as result of holidays and sickness of other clerks, 1004. Thinks number of trips should be lessened, or some definite number established, we run too much, and are not paid enough; describes postal cars; does not think it wise to move clerks about much; if you want real efficiency put a man on a run and leave him there as much as possible; a new man would make mistakes; badly lighted cars injure our health and eyesight, 1005. Question of having proper mail cars is important, for if an accident should occur the clerks are utterly helpless and hopeless; they can see nothing ahead or behind; was once in a car that rolled down hill and was burned, they smashed the car and got him out, but mails and registered matter and his clothing were burnt; the cars are not heated, sometimes they are 30° below zero, 1006. Wishes to add to previous statement (1) that when a clerk on a night run is detained and has to work after 8 a.m., instead of lessening his mileage it should be increased; could be arranged by counting as night miles, more than ten hours a day; (2) where clerks are required to work before departure of train, a stated mileage should be allowed, say 30 miles per hour; (3) that provision be made for appointing relieving clerks, e.g., on the run from Montreal to Toronto, with seventeen clerks each entitled to three weeks' holidays, or fifty-one weeks in all, it would require one man's service for a whole year; incloses an extract from a young clerk to a superior officer; that as a result of serious injuries received on duty as a railway mail clerk he became so unnerved and completely exhausted at end of each trip that he was compelled to accept another position with less pay, 1007-1008.

JOBIN, ARTHUR, Clerk, Railway Mail Service, Quebec (letter), 928.

Was on January 1, 1907, appointed permanent fourth-class clerk in the superintendent railway mail service branch at Quebec; since his appointment has passed Civil Service qualifying examination and respectfully submits that this examination and law of 1903 (3 Edw. vii. c. 49, s. 6) entitles him to third clerkship; recently two clerks (fourth-class) in city post office have been promoted to third clerkship, 928.

JOHNSTON, Dr. J. K., Gas Inspector, Toronto, 429.

Thinks that as officer is working overtime, and the gas company pays the fees, some extra remuneration should be given him, 429.

See *Memorials*.—Inland Revenue, Gas and Electric Light.

JONES, ALBERT, Mail Clerk, Belleville, Ontario (letter), 1011.

Salary \$800, stationary since 1896; thirty-seven years in service; with present salary cannot meet the necessities of life; in 1896 case examinations were introduced, passed four up to 1901, when he was interfered with by Mr. Hetherington, the examiner; two boxes that were necessary were absent, so that he could not do the sorting; on application in 1903 to pass another examination, received the answer very firm, 'no matter what percentage you make at case examinations, it will have no bearing on your promotion;' wishes his case looked into, and if necessary will give further information; to receive arrears of salary due him; also to be transferred from Toronto to London division, 1011-1012.

JONES, T., Watchman, Custom House, Toronto, 1176.

Has been in Public Works Department nearly six years; is on duty eight hours a day and eleven hours on Sunday; has had no increase in salary; is paid by cheque from Public Works Department; has always received \$50, 1177.



JUSTICE DEPARTMENT.—See Evidence of:

*Deputy Minister.*—Newcombe, 525.

*Dominion Police.*—Sherwood, 548. Kennedy, 556.

*Penitentiary Officers.*—Beaupré, 565. Caughey, 559. Cooke, 583. Hughes, 584. Kennedy, 583. McDonald, 574. O'Leary, 584. Reid, 569. Wheeler, 572.

*Memorials, &c.*—Penitentiary Branch (Ottawa), 546. Subordinate staff (Kingston), 580. Chaplains (Kingston), 581.

KAIN, SAMUEL W.—See *Memorials, Customs, St. John, N.B.*, 172.

KENNEDY, DAVID P., Engineer, Quebec Examining Warehouse, 1157.

Receives \$900; entered in 1897; predecessor got same salary; wishes an increase in salary; has charge of three boilers, an engine, an elevator, and a heating apparatus; planned the heating apparatus himself last summer, made an estimate of it sent it to department, was accepted and apparatus put in; is present to-day because he is not given a residence as the engineer in Montreal has one along with a salary of \$1,200; complains of having had no raise in salary for nine years, 1157. Does not make five cents out of his office hours; thinks he should get the same as the engineer of examining warehouse at Montreal, who gets \$1,200 and free rental; would be satisfied with \$200 a year increase; would speak a word for his fireman, who has no residence either, 1158. Law of Quebec requires that a man attending steam heating should have a certificate; the foreman attends to three boilers, which are old and require more attention; receives \$640 a year; both have work the year round; boilers are inspected once a year by an insurance company, 1159.

KENNEDY, GEORGE W., Constable, Dominion Police, 556.

Has been ten years on force; on joining force received \$1.25 a day, now receives \$2.05; exhibits budget of expenses for family of four children; did not keep account of expenses ten years back; could live better ten years ago on salary of \$1.25 than now on present salary, 556. Has been at this sort of work all his life; was on Kingston city force, also keeper in Rockwood Asylum for insane; comes from Guelph; if health broke down, would on recommendation of Commissioner, get a month's salary for every year up to the ten first years, and half a month's salary for remainder; Sergeant Hughes dropped dead on duty and family received two month's pay, though he was on force for thirty years; Mounted Police and permanent force get pensions, so should Dominion police, as duties are far more irregular, 557.

Memo. of expenses, 558.

KENNEDY, M. J., Messenger, Penitentiary, Kingston (letter), 583.

Was appointed teamster in 1872 at \$156 per annum, receiving several small raises in salary; in 1884 was named messenger at \$600, free quarters, light and fuel, which were taken from him in 1897, has nine children and finds it very hard to keep out of debt; on these grounds asks for an increase of salary, 583.

KENNING, J. H., Inspector of Distilleries, Windsor, 393.

Is inspector throughout the Dominion; is half time on the road and half time engaged in office; travels from Quebec to New Westminster; has been inspector five years; visited New Westminster only once in five years, Minister thinking it unnecessary, having a good officer in charge; his travelling expenses not very large, 393. Stays about one day at each distillery; with reference to Gooderham & Wort's he says a thorough inspection would



## SESSIONAL PAPER No. 29a

KENNING, J. H.—*Continued.*

require the taking of stock, this he leaves to district inspector; but takes stock at Walker's distillery, his arrival being unknown to them; takes one week to take stock at Walker's; gauges approximately what is in the vats; makes tests during examination; does not meddle with collector's cash, but checks collections in cash book from last visit, then goes to see that stock is in warehouse, and sees that money collected has been placed to credit of Receiver General; has been in service about forty years, going up through all excise branches, 394. Recalled, in previous evidence overlooked a matter, that is, the quality of officers coming in; in Windsor distillery, its capacity has been increased, and a demand made for a greater number of officers; there are fourteen officers now, new applicants, without passing Civil Service examinations, apply, coming in at \$500 a year as temporary officers; hard to keep them in at that figure; they prefer the Customs, where a good deal of overtime is put in attending to boats and trains, 402. One young man entered at Kingston, passed all the examinations and immediately after joined a manufacturing firm offering better terms; there are great attractions for young men at Detroit, 403.

KINDELLAN, F., Post Office Staff, Quebec, 954.

Has salary of \$700; came in five years ago at \$1 a day; passed examination then got \$400; got an increase of \$200 last year, is in fourth-class; was formerly a tailor, 954. For each examination he passes he receives an increase of \$50, it ought to be \$100; wishes a wider scope to postmasters, e.g., if one had misfortune to fall sick on the 14th of a month, and remained sick for a month, he would not receive any money for that month, and possibly for two weeks later, though then the money is most needed; cannot put aside any money out of present salary, often not able to buy medicine prescribed; thinks sick pay should go on, and greater scope given to postmaster who knows better than any one else if his men are sick or not, 955. If there is sickness, death and funeral in family, the time is deducted from holidays, which are twenty-one days including Sundays; can get sick leave, yet you have to bring a doctor's certificate for one day's sickness, postmaster should be given wider scope in such cases; thinks there should be a different gradation of clerks, first, second and third class, 956.

KING, W. L. MACKENZIE, C.M.G., Deputy Minister of Labour, 620.

Graduate of Toronto University and Harvard; appointed instructor in political economy at Harvard, but resigned it for present position; spent a year in Europe studying industrial conditions; was travelling in Italy when cable from Sir William Mulock reached him asking him to take position of editor of the *Labour Gazette*; Sir William subsequently intimated that the department would be established and would entrust him with direction of it; any member of government may be selected as Minister of the department; was allowed rather a free hand in the choice of one or two to be immediately connected with himself, 620. One was the late Mr. Henry Harper, who acted as assistant editor; selected Mr. Coats, his successor, Mr. Edgar is in the department; in creating the department he followed the requirements of the Act; in connection with the department the work of some of the officers is technical; thought it advisable to have the staff graded, which, if based on merit, helps to preserve discipline; *Gazette* is published each month and at end of year the twelve numbers are bound in one volume; other governments publish statistical periodicals; English government publish a *Labour Gazette*; investigations and statistical records are confined to Canada; there are also two ladies as typists; printing costs \$16,000 a year, 621. Have clerks whose



7-8 EDWARD VII., A. 1908

KING, W. L. MACKENZIE—*Continued.*

duties are special; their duties require them to investigate wage conditions, and disputes between employers and their men; it was thought advisable to get men who would do that kind of work efficiently, familiar with the labour world, and possessing the right kind of judgment and ability; a Civil Service examination would be no test; in most cases they were chosen with regard to the manner in which they would carry on their work; one of our fair wage officers, Mr. D. J. O'Donohue, died, and was succeeded by Mr. McNiven; the department had had occasion to call on him to prepare special reports, he had proved himself reliable, trustworthy and able; there have been one or two appointments in which personal or political considerations may have entered too largely; is obliged to be absent from city too frequently; in his absence Mr. F. A. Acland acts as head of office; he is secretary of the department; three years ago an appropriation of \$1,900 was voted for a secretary; knew of no one better qualified for position than Mr. Acland, under whom witness had served twelve years ago when he was editor of *Toronto Globe*; but he would not consent; allowed the appropriation to lapse for two years; finally told Minister it would be necessary to increase appropriation, the amount was increased to \$2,600, and Mr. Acland entered department at a sacrifice of \$400, 622. Was ashamed to try and influence him to that extent, if it was not known that once he was in the department he would demonstrate his efficiency that government would see the injustice and place him financially in the position he was in prior to entering the service; has a salary of \$4,000, has had repeated offers to leave the service at a considerable increase of present salary; but thinks there are opportunities in the service which would more than compensate for the financial sacrifice; Mr. Acland is in the same position; men who are really qualified to fill responsible offices are not paid salaries at all adequate with what they might receive from private corporations; many good men leave service for that reason; thinks superannuation an element of stability; only one on staff, Mr. Ardouin transferred from Post Office Department is under Superannuation Act; about forty-five correspondents, one in each of the cities of Canada, each receiving \$100 a year, 623. They are required to furnish a monthly report on industrial and labour conditions in their city or district; important changes in rates, wages, accidents, strikes or lockouts; character of the reports are seen in the *Labour Gazette*; these men are appointed by the Minister on recommendation generally of local member; thinks department has been the direct means of saving to the country hundreds of thousands of dollars which would have been occasioned by industrial disturbances; losses of many kinds by this department; if it came down to a matter of dollars and cents the department would be found to have paid for itself several hundred times over; it has both prevented strikes and been the means of ending many serious industrial conflicts, 624. Information is gathered which is of great use to parliament in any legislation; the reports from only a small part of the information we gather; when a threatened or expected strike is heard of, authoritative statements are secured from both parties; revenue from the sale of the *Gazette* is small, yet over \$1,300; would be better to have an accountant for the department, though it would cost more, 625. Thinks it would improve the efficiency of the department if all its officers were independent of other departments; could not divide work of accountant among our own officers, for they have already too much work; at the beginning there was not work enough for an accountant, but now the work has grown so much there is plenty of work for one; has given the matter of pensions for officials some thought, 626. Would be better for public service if some kind of a pension fund was created or Superannuation Act re-enacted; it would influence a



## SESSIONAL PAPER No. 29a

KING, W. L. MACKENZIE—*Continued.*

man to remain in the service; if you want to get a clerk that can be relied on to do work efficiently and to your satisfaction it will be difficult to get one at \$500; finds it necessary to keep on two ladies pretty continuously; thinks the remuneration in the service for women is greater than outside; there is one young lady should be paid higher salary; if he were to judge from most of the young ladies serving as temporaries and who have passed examinations, would say they were not worth \$500; they would do a little work, but could not be relied upon; the class of women we want are employed elsewhere, and the ones that apply are those who could not get employment elsewhere, 627. The fair wages resolution was passed by the House before the department was created; it is to be inserted in all work or contracts executed as government contracts; investigated the sweating system and found that government clothing contracts were being thus made up; spoke to Sir William Mulock, who readily agreed to remedy the evil; asked to prepare a report in which certain recommendations were made; Sir William introduced the resolution providing that all government contracts should contain a clause preventing sweating; he began with all contracts in Post Office Department; the Militia, Public Works, Railways and Canals, Marine and Fisheries Department followed; to carry out resolution it was necessary to appoint special officers to see what were the current and fair wages in the district; when Labour Department was created, it became its duty to see the contract carried out; it ensures that part of the money spent would go to the workers instead of into the pockets of contractor; the wage fixed is the minimum; now contractors know what they tender for; it does not involve extra cost on government and ensures that some of the money goes to the workers; contractors not paying fixed wages, employees complained to Department of Labour, which notified the department giving the contract; officers investigated and reported; some eighty cases of that kind have been investigated and hundreds of dollars saved for the people, 628. Our officers interview both sides, then the department notifies the contractor unless he makes good the amount outstanding, the department awarding the contract will send our department the cheque to pay the labourers, and will deduct it from what is due on progress estimates; Several departments have repeatedly paid the labourers and deducted the amount from sums due on contract; the next step in the evolution of department was to inquire into grievances, especially the grievances of the Italian labourers against an agent in Montreal; Conciliation Act was passed which provides for the intervention of an officer in industrial disputes, it was taken advantage of by companies in the east and west, 629. Strikes; government appointed a commission which unearthed in British Columbia a situation that revealed where the whole matter had originated from; the commission revealed the methods of these men, so the working men withdrew their affiliation, and the Western Federation of Miners have no longer anything to do with the coal mines of this country; then the Railway Labour Disputes Act of 1903 followed; this related to threatened or expected strikes on railways; it contained provisions whereby government could appoint a board to inquire into the trouble and report on it; they could not stop the strike, nor enforce the award; publicity was the first step necessary; in 1904 the telegraphers of Grand Trunk Company threatened to strike, a board was established and an inquiry took place, and an award was made, not a day's work was lost, no strike took place; the men got a slight increase in wages, and no interruption on the railway whatever, 630. The corporations and labour unions fall in largely with the decision reached; the Industrial Disputes Investigation Act was passed last session; this Act makes it illegal in certain classes of industries for a body of men to strike or a corporation



7-8 EDWARD VII., A. 1908

KING, W. L. MACKENZIE—*Continued.*

to declare a lock-out before there has been an investigation by a board appointed by the department; each party to the dispute names a member of the board, and the two agree on a third, or the government appoints him; if award is not accepted they are free to do as they please; the trouble in Crow's Nest was rather an acute one; seven companies formed the Western Coal Operators' Association, and tried to arrange a contract with the unions of the United Mine Workers of America, numbering some 3,000; they were unable to agree, then the men, through their leaders, made the regular application for a board; the dispute was over wages, hours and general conditions; the men were trying to make a new contract, the old ones being about to expire; the association undertook to make application also; Act requires that any persons making application must notify the other side; the operators notified the men there would be a reduction of wages at end of thirty days, by posting up notices at pit head; the men took this as a defiance on the part of the operators, and without consent of leaders quit work; thus in reality violating the law; government established a board and witness was sent to Fernie; when there he called a meeting of the men, explained the Act, and men decided to return to work during investigation, 631. Many men in distant mines, not having heard the Act explained, decided to remain out until settlement; an agreement was reached the same day the board arrived to investigate; this brought both parties together and they were able to adjust their difficulties for at least two years; the best instance of the working of the new Act occurred a week or two ago in a dispute between Grand Trunk Railway Company and their machinists; the latter had difficulties with the company for some time past and applied to department; board met at Montreal and in three days a settlement satisfactory to both parties was arranged; no time of men or wages were lost; to-day a board is inquiring into the troubles in a coal mine at Springhill, but mining is still going on; another board is appointed to investigate trouble of longshoremen at Montreal; many Canadian unions are affiliated with American unions, but the local men manage their own affairs mostly, 632. Thinks that the influence of United States on labour conditions in Canada is very much exaggerated; still there are instances of interference, as the closing of the mines in British Columbia and the tying up of the railways was part of the general plan engineered in United States; thinks the two parties each year have come to have more confidence in the impartiality of the department; labour matters are sensitive problems, and have to be dealt with with some care; American Bank Note Company considering a pension arrangement for its employees; large corporations are working in that direction; also thinks the railways companies' law should be passed providing that no corporations should have a charter without a condition in it that before paying more than 4 per cent to its shareholders an efficient pension fund be established for all employees and their dependents; a suggestion of that kind would effectually aid in reducing the possibility of labour troubles, 633. Thinks if country were less prosperous the department would still be as successful; had hoped that the department would be able to lay before this Commission a statistical table showing the movement of the cost of living; it has a great deal of information with regard to wages, the staff is quite inadequate to deal with the question in regard to prices; during the six years the *Labour Gazette* has kept the most complete record of wages and prices to be found in the Dominion; it is hard to say when the growth of the department will stop; Mr. Monk last session introduced a bill on subject of co-operation; and department had the whole onus of the work; cites that instance to show that from one session to another our department is likely to have extra duties thrown upon it, 634. The staff is not adequate for the



## SESSIONAL PAPER No. 29a

KING, W. L. MACKENZIE—*Continued.*

work; office over Molson's Bank; attendance book is signed by all, with one or two exceptions; officers get three weeks holidays; there is a great need for men of training and education; there are too many clerks, not enough officers; Dr. Coulter and other civil servants broke down in health through over work, 635.

Memo.: Department is in its seventh year of existence; during which it has steadily increased, in consequence of its existence and purpose becoming better known and on account of parliament imposing additional duties upon it; the *Labour Gazette* appears monthly, in English and French, has increased from 599 pages in 1900, to 1,394 in 1906; has forty-five correspondents; increase in circulation is shown; the intervention of department in disputes under Conciliation Act, 1900, has increased as department has become better known; requires the services of one or two special officers; carrying out of Fair Wages Resolution of 1900 has steadily increased; not only have contracts of departments increased, but they call upon department for detailed schedules of rates and wages to be inserted in such contracts; number of special investigations into industrial conditions have increased from year to year; not only was the actual time of members of the staff taken from their regular duties in connection with commissions appointed, but additional work of a delicate nature was occasioned, 636. Preparation of statistical tables on strikes and lock-outs has increased yearly; though these tables are essential for the framing of laws, the present staff cannot conduct the work extensive or thorough enough to serve the end for which it is intended; a library is an essential part of Department of Labour; correspondence necessitates the addition to the staff of a class of clerks qualified by ability and training not only to conduct correspondence properly, but in obtaining the necessary required information; correspondence should be properly filed and indexed; legislation of last session gave a sudden and exceptional increase to our work; parliament has voted a sum of \$10,000 for the amount of clerical labour which the additional work demands, but no provision has been made for an increase in the number of the staff, 637. There is not a single member of the staff who is not engaged in doing work of two or three different kinds, whose whole time could be devoted to any one of them, e.g., some of staff are engaged in culling from newspapers, notes of threatened strikes or lock-outs, changes in wages, industrial accidents, &c., &c., others are reading the proof of *Labour Gazette* during the days in which the copy is received from the printers; might state that both the witness and his secretary during the past winter spent at least three or four nights every week in office till ten or twelve o'clock, on Saturdays also; at present there is a volume of work in department which should be overtaken, but it is impossible to do it with present staff, 638.

KINGSTON, A. G.—See *Civil Service Association*.LABOUR, DEPARTMENT OF.—See *King*, 620.

LAKE, MAJOR GENERAL, Chief of the General Staff, 735.

Appointed in 1904 for four years; was here with General Herbert and General Gascoigne; was in service in English army thirty-four years; belongs to infantry branch; military districts in Canada are similar to those in England, and latterly grouped into commands as in England; at present there are four commands and three independent districts in Canada; an officer commanding is selected according to his general efficiency, seniority and experience; Militia Council acts as a selection board, 735. In regulating



LAKE, MAJOR GENERAL—*Continued.*

flow of promotions, a list of officers eligible and suitable for promotion is examined and a selection made; might say that the attempt is made to combine active militia applicants and permanent force men so as to have a proper proportion of each; in permanent corps each officer has to qualify by examination for the rank he holds, he is not allowed to hold the rank until he is qualified; officers, with one or two exceptions, have to qualify before appointment; an active qualified militia officer has to pass necessary examination before permanent appointment; an officer in Imperial service is subject to examinations all through his career; a Canadian officer wishing to get in Imperial service has to pass the same examinations as an Imperial officer has to do; the papers come from England and are passed upon by the same examiners; one modification is permitted, that Canadian conditions may be substituted for British conditions, 736. Pay and allowances of an officer commanding are \$4,000 a year; proportion of officers to men in permanent force in Canada is one to twenty-three, in England one to twenty-four; every unit of the Royal Canadian Artillery is a school of artillery in itself; there is also a school of gunnery which teaches the same as in England; a school of musketry, a school of military engineering at Halifax; a signalling corps; and there is the Royal Military College, which corresponds to Sandhurst and Woolwich combined; the only government factory is the arsenal at Quebec, established in 1892, its scope has been broadened; about 39,000 officers and men of the active militia received twelve days' training, artillery drills sixteen days; amount voted by parliament for annual drill was \$850,000, 737. Practically rural corps are never called together except for annual drill, while city corps drill as suits them according to convenience; the city corps drill almost all summer, giving more time than the equivalent of twelve days' training and drill; the largest number of men at Petawawa at one time was 3,000; pay of lieutenant colonel in Canadian militia is \$5 a day, a lieutenant \$2 a day on appointment; the pay of privates varies from 50 cents the first year to higher with efficiency pay for the following years; thinks the militia pay is too small; efficiency pay has undoubtedly increased the number of men, 738. Instituted as a means of assuring that a man would behave himself in camp and try to learn, and to earn this pay they have to make a certain score at practice, and non-commissioned officers to be certified to as efficient at their respective duties before receiving this pay; as a general rule uniform is the same as that in British service; the men get their uniforms free; officers themselves resist all attempts at reducing the cost of their uniforms, possibly to prevent a man of moderate means from becoming an officer; at present a new officer besides purchasing uniform has to pay duty on it, often amounting to more than his pay for the year; obligatory part of officers' uniform is not expensive, but the voluntary part is; an officer is only required, as regards upper garments, to appear in camp in his serge or patrol jacket, which is not expensive as there is little gold lace on it; regiment has also a full dress tunic, and a young gentleman joining a city corps usually gets it; purpose of drill is general efficiency and good shooting, 739. The different rifle associations work together, and the best shots as a rule come to Ottawa; the highest scores in a certain number of matches entitle the makers to be chosen on Bisley team; there is no public allowance made for their travelling expenses; throughout the country drill halls are used; many boys are now formed into cadet corps, the number authorized is 11,000 and about 7,000 are enrolled, 740. Militia Act of 1904 created the Militia Council; this council is modelled on Army Council in England; the political and military elements are alike in each case; in Militia Council no new principle can be decided without reference to political head, but in Army Council any three of its



## SESSIONAL PAPER No. 29a

LAKE, MAJOR GENERAL—*Continued.*

members can exercise all its powers, 741. Thinks it undesirable for the two parties in Militia Council to be distinct; what is desired in England by the military authorities is the freedom to expend money, provided in estimates by parliament, with complete audit afterwards and responsibility to Public Accounts Committee; chief of general staff has under him a director of operations and staff duties, an assistant to the latter, an assistant director of intelligence, with some staff lieutenants; the adjutant general and quartermaster general have each other officers under them, the same as is laid down in Army Council, 742. If a corps wishes to go to Petawawa, the district officer commanding gives the orders for it to go, which implies that he has received the necessary authority from the Militia Council; thinks there is an amount of unnecessary correspondence, but it has no doubt its advantages, 743. Might mention one change of importance made by Militia Council: formerly the general officer commanding was practically responsible for everything in the militia on the military side, now that system is replaced by making every member of the Council responsible to the Minister for his own branch of the work; there is an inspector general, a *quasi* auditor general, but with no financial responsibility; he is absolutely independent, but cannot refuse certain credits; as all camps take place about same time, the chief of general staff and inspector general between them inspect all the camps and at end they compare notes; there is no conflict of authority on these occasions as we consider ourselves as guests of the officer commanding, 744. There are on a gradation list of officers of the staff and permanent force about 220 officers to look after a force of nearly 60,000 men on militia force and 3,000 on permanent force, but these 220 officers include the headquarters, command, district staffs and instructors of militia; is trying to arrange that the systems of peace administration and of war administration should be the same; the ordnance stores corps were organized in 1903, 745. As civilians they were independent of the officers and solely responsible to civil authority at Ottawa; they are now a military body organized to work in the field, doing same duties as before, under military discipline with a wider scope of work; thinks the organization of army should be as much as possible the same in time of peace as in time of war, so that should emergency arise it could pass from one condition to the other with as little disturbance as possible; army service corps attend to transport and supplies at camps; outside of camps have duties with all permanent stations, the staff is largely a temporary staff and paid only for the days they work; signalling corps are disbanded in winter, they belong to the active militia and are paid for the twelve days at camp only; the corps of guides' business is to know thoroughly the roads and country, they are trained for reconnaissance work and scouting; General Herbert was opposed to paymasters, proposing that the cheque be sent by deputy minister to each man, 746. Appointment of Lieut. Col. Guy as paymaster at Halifax, 747. After Superannuation Act was abolished an Act was passed enabling officers of permanent staff and officers and men of permanent militia to obtain pensions; there is a fixed age for retirement; Lord Aylmer went out under an order of Governor in Council which put a term to his appointment when he was appointed; there is an officer, born in 1837, especially employed, among other things to prepare the militia list, only temporarily employed, does not consider him on the active officers' list, was retired long ago, nor does he receive an officer's pay, but a certain daily salary; note, stating last answer is incorrect, 748. Pensions to widows provided by the Act; officer must have completed twenty years' service; Lord Aylmer's retirement went to Governor in Council; secretary of Militia Council receives all



7-8 EDWARD VII., A. 1908

LAKE, MAJOR GENERAL—*Continued.*

correspondence and distributes it, including tenders; knows very little about the Ross rifle contract; there are continual changes made in military arms, 749. The various marks on Ross rifle mean improvements applied to that arm as time goes on; has made a report on certain points observed at some of the camps, but not a general report; two reports of Militia Council published, one 1905, the other 1906, in the former a part was devoted to clerical staff, but not in the latter; the report is made up in this manner, each officer of Council drafts that part affecting his own branch, all of these reports are submitted to Council; they are combined by the deputy minister and witness in one report, which is printed, and as a rule Council accepts what we submit, 750. The present fixed establishment of the permanent corps was laid down at 3,000, but it is considerably under; difficulty in getting recruits; got some men from English corps that were about to be reduced and they have done admirably; the difficulty in recruiting is mainly owing to small pay; desertions in 1904-5 were about 492, or one in three, and in 1905-6, in six months there were 348, or one in six, 751. It is an enormous proportion; there is a general disregard for an oath; the demands of employers for labour help desertion; stations are too small, and barracks poor; no prospects of change as in England, where they have a chance of seeing other countries; their drill comprises the whole of military training; they have a recreation room and well provided reading room, their canteens are clean, cheap and well conducted, but officers do not take part in the men's sport as they do in England; no barrack building in Canada for about twenty years; the barracks at Tête de Point at Kingston, especially the officers' block, are wretchedly bad; the difference in accommodation is that in Canada you supply quarters for married officers, which is not done in England, except in a very few ranks; mistakes in militia list, 752. It is desirable to have a slight appropriation to encourage rifle shooting; in camp during the twelve days twice as much time is given to rifle shooting as to drill; at Petawawa, where there is ample accommodation for rifle shooting, every man spends twice as much time at the target as at the drill; this year the efficiency pay depended on the man being able to make an average of outers at both 100 and 200 yards, 753. It was proposed to pay the adjutant of the brigade who is not a permanent officer a small allowance for being adjutant throughout the year; there is mapping done in the department to help the corps of guides; thinks there should be one central bureau for all the mapping in the different departments; the only two civilized countries that have not a surveys department are Canada and Turkey; thinks if the Swiss system were possible in Canada enormously better results could be obtained for the expenditure of the same amount of money; with reference to increase of staff at headquarters, much of it is made up of officers who were doing the same work as civilians as they are doing now as military officers, and by officers performing duties which at a previous date were not done at all; in those days the militia as a whole could not have kept the field a week; the impression that there is too much paraphernalia is not correct now, 754. Could increase the number of men if there was more money; it is difficult to arrive at the whole cost of training; could not economize largely in other directions and devote the money to the training of the militia; argues that expenditure should depend on the necessity for it and your ability to pay, and like insurance be decided by the risk against which you wish to ensure and the extent to which you are prepared to insure yourself; the government has taken over the expenditure at Halifax and Esquimalt, and has undertaken the rearmament of the militia with modern rifles and guns; seems government at least for ten or fifteen years since 1870 has been living on capital, i.e., the stores left by the Imperial



## SESSIONAL PAPER No. 29a

LAKE, MAJOR GENERAL—*Continued.*

troops to a great extent, 755. Thinks it necessary to have an up-to-date modern rifle, whether it be the Ross rifle or Lee-Enfield; thinks expenditure on sub-target guns justified by its results; speaking for Militia Council, it watches very closely not to order anything that is not positively needed; parliament has always granted to the militia what the government of the day has asked for; some half dozen high power Maxim guns were ordered, but order was cancelled and the firm agreed to turn over the money to one of our other orders for field guns of the ordinary pattern; the number of batteries now authorized to be equipped is twenty-six; a cavalry man going to camp is allowed \$1 a day for a horse; if horse is killed by accident \$100 compensation is allowed; this is too low and will be increased, 756.

## LALLIER, JOSEPH, Railway Mail Clerk, Montreal, 907.

Railway mail clerk begins now at \$400; if he passes the case examination he gets \$50 increase after first year, and after two years \$550; case examination every twelve months; accuracy is more important than time; the superintendent is the examiner; if one does not pass examination he is liable to decrease of salary; have to pass examinations every year even at maximum of class up to sixty years of age; there are about sixty mail clerks in the division; some clerks are always on same route, others are changed; witness' route for seven years is from Montreal to Island Pond, 907. Goes to car at 2.30 p.m. to get ready to leave at 4.15; leaves Island Pond on return at 1 a.m. in winter and at 2 a.m. in summer; turning night into day; night mileage is one cent a mile, therefore, \$2.50 per trip, or \$7.50 a week, or \$30 a month, which is about the biggest mileage salary; some clerks get \$90 a year in mileage, but have to spend twice that in expenses; mileage is to replace old night allowances of years ago; the travelling affects the nerves, many retire before the usual age; feels the effect on nerves after every trip, 908. A mail clerk has to be retired at an earlier age than other officers; for after thirty years on route he is practically a physical ruin; there are seventeen routes in all out of Montreal; there are two train porters to lift and handle the bags on the trains; a 'mail transfer agent' is a man employed at a station to look after the arrival of the trains and to look after the despatch of the mails; takes the bags and puts them in the wagon; no difficulty in getting men to replace clerks broken down; have had clerks coming into the service thinking all they had to do was to throw the bags off at different stations, but on having to work, they left at once; a boy begins at eighteen, at \$500 a year, with \$10 or \$15 a month mileage, but often has to spend \$25 to go round to odd places; one man gets 84 cents in mileage and his expenses are \$1.50; average age of those entering is twenty-five or thirty, 909. On account of small pay some mail clerks are tempted to steal; a brakesman gets more salary than the mail clerks and they can live better; thinks on account of arduous nature of the duty, the liability to accidents, destruction of health, there should be some compensation for the mail clerks as against other branches of the public service, 910. Pays on a policy of the New York Life, \$30 a year; would pay less if he were a clerk in the office; has been refused insurance in societies on account of being a mail clerk; thinks a man doing night work shortens his life by ten years; is liable to catch cold when car door is open and handing out bags; trains are frequently delayed by snow storms, thus we lose much mileage after 8 a.m. when mileage changes from 1 cent to  $\frac{1}{2}$  cent a mile; if sick, can usually get sick leave; there are emergency men for such cases, and often you have to act as one yourself; we leave on our trip at 4.15 p.m., arrive at 10, and after having two hours' sleep, start on return trip at 1 a.m., 911. Arrive at Montreal at 7 a.m.;



7-8 EDWARD VII., A. 1908

LALLIER, JOSEPH—*Continued.*

having to take two meals or more on board, the mileage allowed does not pay; owing to abolition of Superannuation Act and inability to insure our lives we are unable to make proper provision for old age and our families as we ought, 912.

LAMADELEINE, T. DE., Post Office Staff, Montreal (letter), 916.

Entered service June, 1889, filled various offices until he was made fourth-class clerk in 1896, always at \$600; in 1907 was made third-class junior at \$700; yet all comrade clerks are third-class at \$900, some clerks serving only three or seven years, yet after nineteen years' service witness stands at same classification and salary as the late comers; is it justification that after having lost so much valuable time, witness should be kept at same level as those that have only a few years of service to their record, being almost last in the class, having been overheaded by a large number of younger ones with three or four years' service? 916-917.

LANE, P. E., Clerk of City Post Office, Quebec, 946.

Represents clerks of Post Office not letter carriers; entered service in 1880 in fourth class at \$360, and passing the various examinations, is now at limit of junior second, receiving \$1,000; thinks there should be a higher grade in office at Quebec; also a post office superintendent who should be present when men start at 6 a.m. and late at night; there are upwards of forty on the list, including labourers; four letter carriers graded as such are doing clerks' work in office, thus being deprived of uniforms and car tickets, 946. Are not paid as employees in other institutions; a bookkeeper in Quebec receives \$1,000 a year; have responsibility of money letters and their work is onerous; if young again would not enter post office; has been twenty years in service and receives only \$1,000; to maintain family of five persons has the assistance of brother-in-law; has insurance in two assessment societies; work hours are from 6.30 a.m. to 10 a.m. and from 12.30 p.m. to 6.30 p.m.; work every second Sunday from 8 a.m. to 1 p.m.; are on duty on all legal holidays; should be put on equal footing with officials of inside service, 947. Has to account for savings bank, registration and money orders; asks that deputy postmaster be chosen from staff of office; a man from inspector's office does not understand the work of our office, it is a different class of work altogether, outsiders have not the experience; the assistant postmastership is the highest position a clerk in post office can get, yet political influence is often in the way; should have a superintendent, 948. There should be one in office early in morning to regulate traffic, also in absence of postmaster; would like Superannuation Act restored and its provisions extended to include widows and orphans, 949. Seems that putting letter carriers in to do office work is done because they do not want politicians to know there are vacancies on staff; when he entered service had recommendations from two firms, came from a commercial academy and was fit to take any position; there is too much politics in this matter, 950.

LANGLOIS, PLACIDE, Acting Preventive Officer, Quebec (letter), 148.

Nommé "acting preventive officer" en 1906 à \$550 par année, plus tard recevait \$650, le salaire le plus bas d'un employé des Douanes à Québec; fut mis en charge des "Posts et Refunds"; demande sa permanence; a fait un cours classique, porte un diplôme de B.A. de l'université de Laval, 148.



## SESSIONAL PAPER No. 29a

LARDEN, A. J., Pressman, Printing Bureau, 614.

The rate in Ottawa is \$15, but many offices are paying more than that; in Toronto employers cannot pay less than \$16.50, but many are paying more, 612. The press girls are classed with the bindery girls and are paid the same rate; there should be a difference between the two classes, 614.

LAROCHELLE, JOSEPH, Staff, Dominion Arsenal, Quebec, 757.

Is paymaster at Dominion arsenal or cartridge factory; Colonel Gaudet and Captain Panet are superintendent and assistant respectively, Mr. Dupré, accountant, and Mr. Denechaud, clerk; there are about 370 labourers, who are paid by cheques signed by Col. Gaudet; factory turns out about 240,000 empty cartridges in boxes of 1,000 each week the year round, they are sent every month to the Citadel and kept in a boom-proof building; the militia ask for 240,000 cartridges a week; appears on behalf of clerical staff at factory; was appointed five years ago as stenographer and typewriter at \$1.50 a day, 757. Then got \$2.05, and in July, 1905, got \$800 a year; Mr. Dupré was appointed twenty-five years ago at \$1 a day; now gets \$800 a year; office hours 9.30 to 12 a.m. and 1.30 to 5 p.m.; labourers receive \$7.50 a week or \$1.25 a day; no increase of men at election times; hard to keep the younger men, they work for two or three weeks then leave, 758. If a man works on piecework steadily he can make from \$15 to \$17 a week; no favouritism is shown; thinks clerical staff is insufficiently paid; would suggest \$1,000 a year, 759.

LARUE, J. B. A., Deputy Collector, Inland Revenue, Quebec, 366.

Is a deputy collector in class B, appointed in 1898, at \$700, now receives \$1,000; salary of deputy collector class B is at discretion of Minister; in 1898 there was no class A or class B, therefore wonders how he could have been appointed as class B; divisions in department are classified as first, second and third class; present salary \$1,000; his class as deputy collector has no reference at all to division, 367. Considers that he should have got at first the salary he was entitled to; and when two years ago collectors and deputy collectors got an increase of \$200, his salary should have been \$1,700; could have improved his position, but being a married man and having a family he had not time to study; a deputy collector should know something of mensuration; wishes to get out of grade of deputy collector and improve his position without passing an examination; wishes to get a change of work in the office, 368. Handles over \$100,000 a year, checks every paper and verifies it; is doing duty of cashier; has to do duties allotted to him by his chief; was appointed without examination, has not the means nor time to go up for examination, 369.

LAURIE, WILLIAM, Inspector of Steamboats, Montreal, 677.

Appointed in 1894; formerly an engineer on steamboats; on Mr. Burgess' resignation was recommended by him for the position; made application to department, was sent to Toronto and passed examination and was offered \$1,000; replied would accept nothing less than Mr. Burgess' salary of \$1,200; was six years on the Allan line as chief engineer on the *Rocket* and the *Merritt*; another man received Mr. Burgess' place, but was shortly after dismissed; then witness got the position at \$1,200; received increase of \$300 under Mr. Préfontaine, 677. Board of Steamboat Inspectors does not meet often, its regulations have to be approved by Minister; his inspectorship extends from Newport up to Sudbury; all ocean steamships come here and require inspection; had about twenty-five ocean steamers this year;



LAURIE, WILLIAM—*Continued.*

inspects machinery, there is another inspector for the hull and equipment; there are over 200 boats in this division; has an assistant who inspects tackle along the wharfs for loading and unloading steamers; such an inspector was necessary owing to numerous accidents; witness inspects all foreign registered ships trading between Canadian ports; this law has only been in force for a couple of years, owing to shipowners on the upper lakes getting vessels built on the other side and getting them registered there; it was considered a drawback for these upper lake men to come under own inspection, the law was introduced also to get at the boats up there, and in getting at those boats they brought in all these Norwegian ships that are trading between here and Sydney; fees for inspection were done away with three years ago, 678. They get a certificate if they pass inspection, and it is posted up on boat; with this increased work there is no corresponding increase in salary; in winter work consists in going over plans of any new work that is being built; also has to examine engineers coming up for examination; has to look after all boilers and machinery built for the boats; is not under Superannuation Act; formerly when inspectors of steamboats retired they drew annual allowances; desires an increase of salary as he considers he is the poorest paid inspector in whole service, 679. There are twenty-one inspectors, all of whom, except two, get \$1,500; thinks that with his previous experience he should get at least \$1,800, but from \$2,000 to \$2,500 would be a very fair salary and quite low enough for such work; such is the salary in America, and they are a poor class in comparison with our inspectors; the boats that trade between Sydney and Montreal are chartered by the Dominion Coal Company, the Intercolonial Coal Company, and the Inverness Coal Company; in inspection work you destroy a lot of clothing, having to crawl into all kinds of places; if a man does his duty conscientiously he has a lot of trouble and hard work, 680.

Letter: Gives more particulars in regard to requirements to fill the position of steamboat inspector; before being appointed one has to pass a very severe examination on construction of boilers and engines, calculations and designs, it requires a man to be a first-class engineer, boiler-maker, arithmetician and draughtsman or consulting engineer, and to speak both languages in Quebec; was appointed in 1894 at \$1,200, with understanding that it would be increased from year to year; got no increase for ten years; then was raised to \$1,500, which, owing to increased cost of living, left salary as before; four years ago was offered position in New York at \$3,000 to start with; consulted Mr. Magee, who advised me to remain and that I would get a good salary later; department forbids an inspector doing any outside work; considers that a man who has served four or five years apprenticeship for nothing, should be paid a reasonable salary of at least \$2,500, 681.

LAVOIE, Dr. J. P., Quebec, 511.

Was appointed only since April 1, at a salary of \$1,400, consequently cannot give a great deal of information, 511.

LEAK, W. W., Letter Carrier, Toronto, 984.

On entering service they stopped statutory increase and brought in a new Bill 106, accepted it, but is still under Superannuation Act; had a bad knee from stair-climbing, then had grippe, took holidays in sick bed and had no vacation that year; other men in Toronto office had pay during their sickness, though they are under the new Bill 106; assistant superintendent said 'it was a matter of pull;' asked if his record was as good as theirs, he said 'yes, and probably better;' so it appears that unless a man has pull with a politician he must lose his pay and his holidays, 984.



## SESSIONAL PAPER No. 29a

LEBEL, CHARLES A., Assistant Agent, Marine and Fisheries, Montreal, 662.

Is assistant agent of Marine and Fisheries Department in Montreal; agency established by Mr. Préfontaine; agency consists of the agent, assistant agent, assistant engineer of buoy service, a messenger and a typewriter; there is also the pilotage office; there is the inspector of steamboats, the inspector of live stock; the duties of this agency were taken over from Quebec and Ottawa; duties of this agency and buoy service extend to Platon, thirty miles above Quebec, 662. Offices of agency are at 223 Commissioner street; the greater part of the building is leased, nearly all one flat is occupied by the Commissioners' Court; also the engineer's draughting office; Mr. Boucher was in department twelve years before decentralization of Ottawa and Quebec agencies took place, and he made a specialty of buoy service; the putting down and taking up of buoys is a work of great responsibility and to see they are always in position; staff was constituted in 1903, and occupied part of Boyer building; there was an investigation concerning charges for furniture in that connection; salaries settled four years ago, 663. Great difference in cost of living now and four years ago; a man may be forced at beginning to take a salary he does not care to remain at; have not made complaints to Ottawa, but were advised to wait for this Commission; witness has to attend to office work, and be in continual communication with the large shipping interests and the public, the 'phone is never idle; if movements of government vessels are desired to be known, they apply to office here; a man in the office must have initiative, 664. Record of arrival and departure of vessels is kept at pilotage office; in Montreal district there are 348 buoys, 59 of which use the new illuminant; have been no accidents in refilling these buoys here; though task is dangerous there is no difficulty in getting men to do the work; the buoys are tested for capacity and pressure before being put down; there is a good deal of carelessness on the river, barges coming up loaded with wood and sand displace these buoys; when light goes out the engineer takes care before the buoy is reloaded that there is no stuff still in it; at end of season buoys are opened up and examined, 665. Stuff put in the buoy is supposed to last ninety days; the number of these acetylene lighted buoys is increasing rapidly; machinery of buoys is sometimes defective and they have to be watched; carbide calcium for buoys is supplied by contract; it is known that if these buoys are not handled with care there is danger; and no buoy is filled except when engineer or assistant is present; have received instructions from engineer of ship channel when to put down or remove a buoy for dredging purposes, 666. A pier in Lake St. Peter came to grief by canting; it was said bottom of lake is too soft, and would require a large expenditure to put down one strong enough to withstand ice coming down in the spring; Mr. Cowie looks after the supplies on the dredging vessels, and Mr. Boucher for the *Shamrock* and the *Acetylene*, the last named practically doing the filling of the buoys; Mr. Boucher gets 60 cents a day for officers, and 50 cents for men; the crew of *Shamrock* numbers fifteen, and on *Acetylene*, 9; and in bad weather they have to engage extra hands; vessels are supposed to be under steam by April 1, 667. Mr. Boucher practically lives on one of these boats; but has to be in the office during the week to certify to everything; apart from the buoy service the Montreal agency looks after all the expenditure made on the construction of new lights and piers and repairs to wharfs; last year seven or eight new lights replaced the old lights; sometimes the Shipping Federation finds fault as to position of these lights and they are to be changed; the lights are built on plans of chief engineer, and generally on recommendation of Shipping Federation; there is a wharf at Sorel for Public Works and one for Marine Department, 668. Construction accounts are kept apart from buoy service accounts; the disbursements for construction are



LEBEL, CHAS. A.—*Continued.*

controlled by department, these bills and the men's time have to pass through the agency, and examined and certified by Mr. Boucher; there is a contract for broken stone only in these constructions, the building is all done by day labour; timekeepers' lists for constructions made up twice a month, 699. Timekeeper has a little book for each work, in which he keeps the time; that book is examined every time the engineer or superintendent goes around, finds that the men in it are on work, checks and initials it; and end of every fifteen days these books are sent to Sorel office, where the clerk under guidance of engineer and superintendent, makes out the pay-lists and sends it to our office; not to his knowledge, that a name may be on the list and not perform any work, that it has ever been done here, 670. All accounts and pay-lists for construction work come to the office, we prepare four copies, and the statements, four vouchers for every account; we keep a ledger where all the entries, accounts and cheques are entered; every voucher is numbered so that if anything is referred to we can put our hand on any record in the office; cheques for pay-list and construction come in Mr. Boucher's name, he cashes the cheque and pays the men; he receives also a small amount from Ottawa for advances; when supplies are required for the men on board the boats, they are allowed to buy what is necessary and accounts are sent to our office for approval; there are five boats, the *Shamrock* and *Acetylene* for buoy service, the *Verchères* for resident engineer at Sorel, and *Hosanna* and *Alpha* for construction; we sometimes charter other boats when work is pressing, 671. On chartered vessels, it depends on contract with them, how the men are paid; Mr. Arcand feeds all the crew on the *Vercheres*; last year Mr. Roy had the contract for feeding all the men engaged on construction, this year it is Mr. Charland; some chains are called for by tender, chains for buoy service are expensive as it is important they should be the very best; there is no open tender for buying these chains, prices are called for, the prices are sent to Ottawa and approved before we buy any chain; the engineer knows what the chain is worth; there are two or three firms who have the patronage, to whom we go and get these things; if a large purchase is made it is by tender, always sending the prices to Ottawa, 672. If cedars for buoy service are wanted, we apply to lumber dealers; supplies for agency are mostly got from Ottawa; 'have also to look after 'Aids to Navigation,' for which there is an appropriation, for lighthouses, lanterns for lighthouses, buying or leasing a piece of land for a new lighthouse, boats for lighthouse keepers; next year it is said we will look after our own lighthouses; the oil comes from the Quebec agency; salaries in our agency are all fixed, but increases are expected; we make out an order for everything we buy, and it is sent to Ottawa, with the account; we buy coal for our boats, but at standard price, it is steam and hard coal, 673. Government gives large contracts for coal at Sorel by public tenders; our boats when at Sorel are supplied there; but when our boats are away in an emergency they buy coal from other parties, but at same prices as at Sorel; we buy coal from those who have patronage, of department or from the shipyards at Sorel; the member divides up patronage among friends as much as possible, but we do not pay any dearer for the coal; all wood bought for buoy purposes is inspected by an inspector, 674. Our engineers on board the boats would complain if they received coal of an inferior quality; to his knowledge no collusion exists between the coal men and the engineers; witness is present not to plead his own case only; pleads for Mr. Boucher, the buoy engineer; engineers who do equally important work as he get far larger salaries; he is a technical man and his minimum salary should be \$1,800; now he gets \$1,800, his maximum should be \$3,000; he does a great deal of work and has



## SESSIONAL PAPER No. 29a

LEBEL, CHAS. A.—*Continued.*

great responsibility; he has to keep the marine companies posted on the position of every buoy between Montreal and Quebec; shipping people expect a great deal from us and we do all to assist them: there was an accountant here to look after the books, but he was removed to Ottawa, and have none now; the assistant engineer of buoy service is only getting \$1,200 a year; the typewriter and the messenger should have increases, 675-676.

LEBEL, JOSEPH, Assistant Inspector of Weights and Measures, Quebec, 369.

Receives \$1,100 salary, 369. Assistant inspectors should be put on same footing as other civil servants; they are not classified, are left at a low salary, with no prospect of increase, are left entirely to good will of government, and if a man has no influence he has to remain at a low salary, 371.

LEBLANC, ALPHONSE, Railway Mail Clerk, Montreal, 912.

Instances the hardships of a mail clerk, being on duty on one occasion for three days and three nights; thinks they should get better pay; is six years in the service; is now in superintendent's office on sick leave; has been off the road for eighteen months; is still a mail clerk, receives no mileage, only his salary of \$700 a year; passes case examination yearly as if on route, 912. In each division there is generally a mail clerk in the office; there are nine districts; there is one difference between the post office clerks here and the railway mail clerks; in Montreal post office the clerks are not asked to pass the qualifying examination, only the preliminary, and they start at \$400 in the fourth class; they often are promoted to the third class at \$700 inside of two or three years, and it takes us four years to get into the \$700 class; mail clerks should know all that pertains to the railway, and it takes years before a clerk is proficient in his work; thinks it better to have the railway staff separated as now; accommodation on Canadian Pacific Railway is very good, on the Grand Trunk Railway it is faulty; between Montreal and Toronto they have a car 39 feet 9 inches long, and six men are working in it during the night, sorting, &c., there is no room to turn about, it is a nuisance, 913.

LEBOURDAIS, A., Magdalen Islands (letter), 1171.

Makes an absolutely necessary appeal for an increase of salary; relates story of his shipwreck, found one week later in land wash, with both feet frozen, having had no food all that week, driven in an open sleigh for twenty-five miles, had both feet cut off by Rev. Mr. Riopel, with a hand-saw; next spring had second amputation of legs; entered marine service under Mr. Mitchel, obtaining temporary work; established signal service from Quebec to Macquereau in Chaleur Bay in 1880; sent to Magdalen Islands in charge of telegraph service at \$500 a year; has been superintendent ever since; rebuilt line in new and all its branches, now thirteen, and instructed all the officers; receives all moneys and pays salaries; in 1890 salary increased to \$600, and in 1904 to \$700; has brought up family of two girls and four boys; is sixty-four years of age; gives list showing cost of articles has doubled and trebled; can barely make both ends meet, and saving nothing for old age; all salaries in this service require revision, as all are poorly paid; imagine an operator receiving from \$50 a year, 1171.

LETRAY, THOMAS, Painter. Public Works Department. Toronto, 1175.

Served thirty-two years at trade of painter; was to be a painter in summer season, and a fireman in winter; has charge of painting branch of Public Works Department, yet he receives only the pay of a fireman; could earn far more outside; remains in government because he wished to get some occupation under government; claims he is worth to government double the amount he receives in salary, 1175.



7-8 EDWARD VII., A. 1908

LEVASSEUR, NAZAIRE, Inspector of Gas and Electric Light, Quebec, 380.

Appointed inspector of gas and electric light, 1878, at \$1,000; extent of district; office hours from 9 a.m. to 4 p.m., averaging six hours a day the year round; at times has to work from 5 to 9 making phonometric experiments to ascertain power of the light; when travelling he gives vouchers for travelling expenses; goes to places easy to get at, and other places when called for; is under Superannuation Act; has an obliging assistant; no difficulty in getting assistant inspectors, 381.

Memo.: Divisions and subdivisions might be established as follows: (1) one inspector general in Ottawa for Dominion (already existing); (2) inspection office under district inspector authorized to inspect all offices; to superintend repairs, opportune or necessary, selecting a person for that office having technical and mechanical experience; (3) classification of inspectors respecting salaries and powers, in proportion to annual receipts and extent of district; assistant inspectors are included in above three classes; complains that present salary is not according to Act 64, Victoria A 1901, annex B., page 196; has assistant inspector at \$300, who is also food inspector at \$300, out of which he pays guarantee of 30 cents per month for goods entrusted to his care; important in the interest of stability and efficiency of Civil Service that salaries be fixed on highest minimum to comply with average cost of living; that members of civil service faithful in their duties, be made sure after seven years, of being paid according to their class, the fulness of their salary; increased work without increased salary; recommends (1) inspector general; (2) assistant inspectors; (3) district inspectors, 382-383.

Low, A. P., Deputy Minister of Mines, and Director of Geological Survey, 227.

This department is now Department of Mines, including old Geological Survey, Dr. Haanel's branch of the Interior Department; joined survey in 1882; has been director, explorer, geologist; present salary \$3,600; does not require much clerical assistance, but technical officers; taxidermists, museum assistants and photographers are paid out of ordinary vote; is deputy as well as director, 227. Clerks get three weeks leave of absence; all, including technical officers, sign attendance book; office hours are from 9.30 to 4 o'clock, but most remain after five; we still publish our own maps; would be desirable to have a cartographical department in which all maps would be published; are much crowded on Sussex street; all officers under Superannuation Act prior to 1897; abolition of that Act was a mistake; technical men are required, and without a guarantee of superannuation to look forward to they can make twice as much outside; there are continual resignations, 228. If Superannuation Act were restored it would add to stability of service; all technical officers appointed by order in council; on probation for one year; are appointed on their scholastic attainments, most of them being graduates of some university; in the service they get \$1,800 or \$2,000, and on going out they receive \$4,000 or \$5,000; there is great demand outside for men on our staff; not much chance of a scientific man coming into the service getting more than \$2,500 or \$2,600 a year, 229. A number of our reports are printed at the Bureau, owing to maps, &c., it is generally a year before a report is issued; formerly waited to bind reports together; classification of staff; nearly all officers collect specimens for museum; Dr. Whiteaves is curator of one part, and Dr. Hoffman of another; present building is not very safe; have hydrants in building and night watchman; there are many fossils and mineral specimens it would be hard to replace; a list is made out where each exploration party shall go, and submit it to Minister, 230. These explorers require sub-explorers; usually there are about twenty-five expeditions; we explore for geology and natural resources of the country; each



## SESSIONAL PAPER No. 29a

Low, A. P.—*Continued.*

party consists of about six men, one or two of whom are students, others are canoe men and packers; they get a certain proportion of the money appropriated to them, and an order on a bank somewhere; we have a form which each man fills showing the places he is going to, and how much he requires; we give cash to pay canoe men and buy supplies; an explorer gets his living allowance; if he treats any one to get some information he is that much out of pocket, 231. An explorer is nearly always out of pocket; there should be some allowance for obtaining information; the survey is undermanned, for we cannot get the men at our salaries; about \$1,500 would be a fair salary for a young man leaving a university, it is now only \$1,200; an ordinary clerk would not do, a man must have a scientific training, good physical strength and moral character; owing to extensive mining all over the world our men are continually passing from us; their salary should be \$3,500, with yearly increases of \$100, and a Superannuation Act; mine owners are beginning to appreciate the worth of college trained men; director goes out inspecting and adjusting difficulties; travelling allowance would be better for an explorer than a lump sum, 232. One woman in the library, is very capable; has a high scientific knowledge and can direct attention to almost any book in the library; has been there nearly twenty years; two other women are stenographers, two in the statistical branch and two in the library; permanent staff prefer title 'geologists;' temporary staff are called explorers and draughtsmen; one photographer acts also in Department of Interior, 233. Petrographer is one who examines sections of rock through a microscope; would suggest that technical officers be classed in two grades; any of these officers can go out and get double the pay they receive from government; new men coming in without superannuation in view go out a good deal easier than men who have; if government would grant superannuation the men on staff would accept two-thirds of the salary they could get outside; there are three parties of surveyors now on the line of the new Transcontinental Railway; about one-third of the area of Canada has been explored, 234.

Statements showing the number and salaries of the permanent and temporary employees in department for years ended June, 1892, and June, 1906, 235.

Memo. accompanying statement of director: Increase of salaries to permanent officers appointed under the Geological Survey Act are not statutory, as are those appointed directly under Civil Service Act; clerks directly under the provisions of Civil Service Act receive the usual statutory increase of \$50, until they reach maximum of their respective classes; promotions, as a rule, are made from staff employed, but salaries are in no way adequate to the services rendered, nor to those paid by outside corporations to men of equal standing and ability. *Retiring allowances.*—Twenty-four officers on permanent staff in 1905-6 came under provisions of Superannuation Act; eleven contributed to retirement fund. *Retirement Fund.*—This fund is unsatisfactory and should be abolished; Superannuation Act should be revived for permanent officers, thus securing a moderate provision for old age or infirmity; an incentive also for young men to take lower salaries than they might receive for outside work, 239.

McCAFFRY, J. R., Chief Clerk, Customs, Toronto, 158.

Is oldest officer in the service to-day; gets \$1,450 now; a junior receives more salary than his senior; on death of predecessor became chief clerk in 1894; passed promotion examination in 1895; entered service at eighteen, passing through all the grades; was passed over by a junior at a higher salary; about 140 employees in Custom-house, about fifty being temporary; some



7-8 EDWARD VII., A. 1908

McCaffry, J. R.—*Continued.*

pass oral examination; do not think we are getting so many good men in the service now, 158. Service has deteriorated last twenty or twenty-five years; of those who entered at the same time there is not one who is not getting at least three times his salary; have a little private means; no annual increments in the outside Customs service, 159. The trouble is the absence of an annual increase; the maximum salary of a clerk is \$1,200, but no one gets that amount; Bank of Montreal does not allow a clerk to marry on a salary less than \$1,500; Customs laws hard to administer; Customs clerk supposed to be familiar with the Customs Act, the Audit Act, the Merchant Shipping Act, the Chinese Immigration Act, the quarantine regulations and a larger area of matters than is required in any other branch of the service, 160.

McClanaghan, J., Guardian in Lobby of Post Office, Montreal (letter), 1153.

Asks an increase of salary, as cost of living has increased from 75 to 100 per cent, house rent in proportion, while wages remain same; cannot live on present salary; asks for \$65 a month as that is lowest amount a family can be raised on in Montreal, 1153.

McDonald, Rev. Father, Chaplain, Kingston Penitentiary, 561.

Chiefly officers' friends get clothing and boots at cost price plus 10 per cent, 561. Number of juvenile offenders is very large, boys of fifteen or sixteen are sent there for petty and trifling offences; report of 1906 gives number of prisoners under twenty years of age as 156, out of a total of 1,423 in all penitentiaries, or about 11 per cent; the criminal insane are not sent to Rockwood, public protested, 562. Case of prisoner escaping mentioned by Mr. Reid (p. 570), the convict was an inmate of the asylum therefore surveillance was not as strict in a sense, 570. Guards are longer on duty in case another guard is sick, 572. Guards twenty-four hours on duty or ready to be called, 573. Reason for disallowance of house for farm instructor was that all perquisites were cut off by new Act, 573. Has been nine years constantly in attendance at penitentiary; attends also to the families of the guards, they have a church of their own outside, is parish priest of Portsmouth, composed of the families of the guards; is at prison morning, afternoon and very often at night; the only attempt at isolation of youthful convicts from the hardened criminals is by placing them near a discreet man; last report says about 11 per cent of prisoners at Kingston under twenty years; thinks judges are not discreet enough in checking this growth of crime, 574. In this way that they jump too quickly at conclusions, and to rid a place of this element they foist them on the penitentiaries; ticket-of-leave is now in force, and has been very beneficial; only two or three convicts have been returned; on release a convict is given money enough to carry him to place of conviction; thinks it desirable that part of what he earns in prison be put to his credit to encourage him to lead a better life; many on release desire to go to other places, but do not receive enough money; many prisoners are tradesmen; some are sent here to learn a trade which they drop altogether on leaving, 575. There is considerable office work in connection with binder twine; a prison of a reformatory character for convictions for first offences between ages of sixteen and thirty, was suggested but never carried out; it is a matter of daily conversation at penitentiary to see young boys being continually with hardened criminals of all classes; Protestant chaplain gives all his time to the prison and the convicts; the chapel in connection with church at Portsmouth has a famous name 'The Church of the Good Thief,' and was



## SESSIONAL PAPER No. 29a

McDONALD, Rev. Father—*Continued.*

erected in time of Sir John Thompson, 576. Chaplains are still without houses; would be more economical for chaplains if they had houses; they receive \$1,200 each; did not know that salaries in other penitentiaries were to be raised, so did not complain, 577. Hours of duty vary very much; no week day services now; has never taken any holidays; thinks Mr. Cooke never took holidays; has given catechetical instruction for confirmation; practically at Kingston the chaplains give their whole time to their duties, 578. Takes exception to retirement fund, because they are labouring under a disadvantage, not having even the same advantage as a guard has; gives \$60 a year to retirement fund and on retirement gets his money back; heartily approves of a sort of pension applying not only to officer, but to those dependent upon him; the warden also approves of such a pension, 579.

## McDOUGALD, JOHN, Commissioner of Customs, 83.

Appointed May 1896; increase of ports, outports, stations and duties; salary \$4,000; has an assistant and three chief clerks; eight first-class clerks, 83. Fifteen second-class clerks; eighteen junior seconds; their salaries begin at \$800; cannot get good men at \$500; number of women applicants increasing; removal of statistical staff from ports to Ottawa where work is done better and more promptly; Customs laboratory employs an analyst and examining officers, 84. Mr. Bremner is inspector at Halifax; all clerks at Ottawa on Civil Service list have passed examination; many applications; promotion papers on 'duties of office' set by department, Civil Service Examiners the other papers; staff increased but work has trebled; third-class clerks start at \$500, 85. Attain to other classes by promotion; no temporary clerks now; clerks get three weeks of absence; no dismissals; office hours from nine to five, with hour for luncheon; office open all day; in West Departmental Block; statistical staff of some eighty officers in Wood's Building; every chief, first and second class come under old Superannuation Act, 86. Superannuation Act if restored would add to stability of service; have been slight changes since scale of salaries in 1882; collector at Montreal receives same salary as in 1882; preventive officers are of two classes, some for special service, others merely guarding the ports; appraisers to pass examination, 87. Inspectors receive only actual travelling expenses; should have larger allowance; most of them getting old; inspectors' duty; the manifests are kept at ports, entries sent to Ottawa when passed by the importer; inspector checks them, 88. A check at large ports to prevent fraud, danger is at small ports with only one officer; little serious trouble from defalcations; two inspectors for province of Quebec; from special vote last session each officer received \$100; where salaries were low; inspectors, collectors and preventive officers may be appointed without examination; collectors seldom transferred; staff at Montreal stay till death or retirement; a few are sent elsewhere to relieve pressure, 89. Collectorship is generally under local patronage; a junior officer appointed at Montreal may get up to an outside chief clerkship at \$2,000; about 2,000 officials in service; collector would be more efficient if he knew subsidiary duties from bottom to top, 90. There are some good collectors, but a few do nothing; young men in west leave on account of the salaries; a spirit of unrest in the west; appraisers of dry goods, grocery, hardware and drugs at principal ports; smuggling about the same, but better watched; appraisers must have knowledge of the kind and value of goods imported; more justifiable to appoint appraisers from outside, 91. Check upon appraisers; gaugers measure and test the strength of liquids; office hours for outside officers from eight to six, but in Custom-house hours are from nine to four, business must be finished before leaving;



7-8 EDWARD VII., A. 1908

McDOUGALD, JOHN—*Continued.*

always an officer on duty when a ship arrives; officers are paid 30 cents an hour before eight and after six; same men meet the steamers; Customs inspectors should be put on the same scale as Inland Revenue and Post Office inspectors; packers and messengers are paid too low, and appraisers should be increased, 92. Present tariff has increased work; 50 per cent more work now; liquor smuggling is now almost wiped out; there is still smuggling in tobacco and small stuff; informers receive one-fourth, seizing officer gets one-fourth, and half to revenue; order in council regulates that no officer of the inside service can profit from seizures; entries made in duplicate by importers in the several Custom-houses; one comes to the department with the invoices, the other is kept at the Custom-house, 93. Inspectors deposit moneys on making entries; in banks designated by Finance Department daily at large ports; collector must remit all the money received; in smaller ports remits twice a week to department, but daily in bank; entries, numbered in rotation, add them up and compare with amounts deposited; in making a remittance, original statement is kept by the collector, duplicate goes to Department of Customs, and triplicate and draft to Finance Department; Excise people will not accept our cheque if it is not made payable to the order of Receiver General; Hobb's defalcation; would take two invoices, each representing say one car of iron; he typewrote the two cars on the one invoice and suppressed the other; it is alleged the Customs officer was incompetent; the Canadian Pacific Railway, for whom Hobbs was acting, claim they gave him the cheques to cover the whole amount; he deposited the cheques with Customs cashier and got the difference back contrary to departmental orders, 94. Are making claim on Canadian Pacific Railway to cover the amount of unpaid duties; defalcation spread over about two years; was entry clerk for Canadian Pacific Railway, and his duties were to enter contents of everything imported by them; most entries were right, the wrong ones were special cases; amount of defalcation about \$60,000, of which about half was returned; Customs claim now is over \$30,000; collectors as a rule at large ports are men who have seen other service; the Minister adjudicates cases of seizure on written report from commissioner; Minister approves or not, then party can appeal to the court, 95. Mr. McMichael has had supervision over cases before he makes a seizure; informers paid by collector or inspector; defalcation at Drummondville, there was a transfer of liquor in bond, was question as to where the liquor was, it was traced up and found that it had not been accounted for; it was done by the suppression of the manifest used in forwarding goods from one port to the other, 96. Commission in 1892 asked what was to hinder a collector at a small port from suppressing an invoice; that is really what happened at Drummondville; our check is very good, but more inspectors would make it more efficient; if invoice honestly represents the goods we do not interfere if difference in value is trifling, 97. Vacant collectorships are not kept open very long; tide waiters require medical certificate; have no physical test as in England; officers meeting the public wear uniforms; officers of inside service no uniform; we supply the buttons and the bands and they supply the rest; Sunday service is refunded by railway companies; service is under-manned at present, owing to work increasing so rapidly, 98. Cost of collection is less than 4 per cent; as revenue gets bigger it costs less to collect, for salaries are low; would call attention of the Commission to monthly report, it is one of the heaviest works of the staff at Ottawa; there are some eighty men employed on it, and on annual report; thinks clerks in outside service are not as efficient as in the inside service, because latter is the supervising division; outside service scattered; salaries for outside amount to \$150,000 a year, while for inside



## SESSIONAL PAPER No. 29a

McDOUGALD, JOHN—*Continued.*

they amount to over a million dollars; work of late has been getting more complex, 99.

Memo. respecting department for fiscal years ended June 30, 1892 and 1906, 101.

## McKAY, JAMES, Collector of Customs, Port of St. George, N.B. (letter), 174.

Appointed in 1879 at \$600; there was also a preventive officer at that port at the time, but was superannuated in 1885; his place was never filled; therefore had to perform both the inside and outside work of the port; have had no increase of salary; have served twenty-seven and a half years, during which the average annual collections have exceeded those of predecessor; has given satisfaction in his work; under the circumstances and owing to large increase in cost of living feels that he has a fair and reasonable claim for an increase of salary of at least from 30 to 50 per cent of original salary; on appointment possessed about \$2,000 worth of property; is not seventy-one years of age, considerably rheumatic and not likely to work much longer; would like an increase of salary or a liberal superannuation allowance or his prospects for the future are not bright, 174.

## McKENNA, JAMES A. J., Assistant Indian Commissioner, 264.

Assistant commissioner, \$2,600; entered service at Ottawa 1886; appointed to present position 1901, 264. Made treaty No. 8 with Indians, also treaty No. 10; thinks one more treaty would practically settle Indian question; in Peace River district we allowed Indians to take their lands in severalty; formerly all lands were held in common; we allow agricultural implements and seeds; live stock was formerly bought in east, now all can be procured in west, 265. Meat is dearer in Winnipeg than here at Ottawa, because cattle are no longer allowed to roam at large and herds have to be kept within a certain defined size; first-class beef sold here is Ontario stall-fed beef; may get western beef at times, but only when old country prices have fallen; in Winnipeg rents, taxes and help are higher, thus affecting price of meats; schools were built by government, then handed them to certain religious denominations, paid salaries of teachers and met all expenses; under late government system was changed, allowing so much per capita to same people for running schools, retaining, however, ownership of buildings; government pays teachers \$300 a year, they receiving also an allowance from respective churches; in these schools the state acts in *loco parentis*; can bear witness to civilizing influence of missionaries; not wedded to new system it is too economic that principals of schools have difficulty in making ends meet, 266. Different grades of Indians requiring relief; at one time accounts were passed on by commissioner and paid by him; since 1897 accounts come to Ottawa; former system the better; estimates are made in west and tenders called for here; goods received are checked by invoice, 267. Process of Indians becoming self-supporting is rather slow; tuberculosis—glandular tuberculosis is the great cause of death among Indians, 268. Thinks that the Indian charge upon the public would be very much lessened by a systematic throwing open of reserves for settlement; finds that Indians tilling land near the whites show a better idea of cultivation; would like to see all Indians in same condition as Six Nation Indians, even these would be better off to-day if the land had been divided and allotted in severalty years ago; we sell land at auction or tender at an upset price, 269. Desirable that lands be sold at auction and have payments extend over ten years instead of five; longer terms bring better prices; have two women stenographers; thinks that the employment of women has closed the avenue for young men, and that we are not training young men for the higher positions as we should do; we expect



7-8 EDWARD VII., A. 1908

MCKENNA, JAMES A. J.—*Continued.*

an inspector to visit each agency at least once a year; they are paid their actual expenses, 270. Would favour a per diem allowance; when a vacancy occurs, we notify Ottawa and a person is appointed; are not immune from political influence in regard to appointment of agents; efficiency in the service requires superannuation, 271. Farmers are good instructors; a Pension Act with provision for widows and children would attract people and hold them; a classification of salaries should be made; great difference in cost of living between east and west; cost of living during last four years has increased 40 per cent, 272. Bank of Commerce allows to men transferred from east to west, if unmarried, a special grant of \$200, if married \$400 a year; other banks an average allowance of \$300 a year; clerks out west receiving \$400 and \$500 on appointment cannot live properly, but have to get extra work; essentials of good service; have heard that men of inferior grades are doing higher grade work, 273. Suggests a permanent commission to secure and maintain an economical Civil Service, one of whom having had large experience in the work of departments, the other two in the management of extensive business concerns, 275.

Memo.: Agencies scheduled in order of size and importance; suggest three classes, agents, farm instructors and clerks; agents from \$1,000 to \$1,800, farm instructors \$600 to \$900; same for clerks; the basic principles should be appointments and promotions regardless of extraneous influence, on test of merit and participation in a pension system; would suggest drawing men from experimental farms and agricultural colleges as farm instructors; cannot see why the same classification could not be applied to the outside service as can be applied to the inside, 275.

McLAUGHLIN, HENRY, Surveyor at Port of Montreal, 102.

Served in all capacities up to present position; no fixed statutory increases; assistant appraiser examines the goods and the appraiser deals with the invoices and the department, 102. 'Examining officers' are officers heretofore known as tide waiters and lockers, and who could thus obtain increase of salary without passing the qualifying examination; tide waiters were men dealing with the cargo on the docks and at freight sheds; when appointed at minimum no provision is made for fixed annual increments; may get higher by promotion; no clerk can get beyond \$1,200; of the special vote last year Montreal received roughly \$25,000; none at maximum of his class could receive any of it, 103. Should be annual increases recommended by head of department; condition with regard to increases has been most deplorable; for promotion should pass an examination on 'duties of office;' appraisers are officers who collect the proper rate of duty; salary inadequate for technical knowledge required; salaries of appraisers in United States are three times those in Canada, 104. Some clerks graded in the lower class doing work of superior class; tide waiters though not able to pass qualifying examination they are fit to do the work; men in the supernumerary list nominated by the department, were employed all last winter; promotion examination should be only on 'duties of office,' 105. Supernumerary men to be made permanent; nearly all appointed by this administration; can give statement presented to the Minister last winter as to cost of commodities, 106. Nine-tenths of goods destined for other places go through Montreal in bond; issued 38,000 manifests; some officers are paid less than corporation labourers, 107. Has exchanged a few men with Ottawa; could get more efficient men if emoluments were greater; men work well; recommends that superannuation be re-established; men would work better if they thought their families were provided for, 108. Officers do not participate in share of



## SESSIONAL PAPER No. 29a

McLAUGHLIN, HENRY—*Continued.*

seizures; some years it would amount to a few thousand dollars; extra pay from such source very small; no officer at Montreal receives anything directly or indirectly in addition to his salary, 109.

McLEOD, RODK., Caretaker, Public Building, Guelph (letter), 1180.

Though not under Civil Service has acted as caretaker of the Dominion public building at Guelph for seven years, at \$400, without an increase; received \$50 a year for work done in post office, but that is cut off, so he receives less than formerly; has quarters in building; in his time building is double its former size; thinks that if a man's work is doubled he is entitled to extra pay, to say nothing of increased cost of living; asks for \$600, 1180.

McMORDIE, ALEXANDER, Letter Carrier, Toronto, 960.

Five hundred letter carriers are formed into an association, in which there is a mutual benefit fund for members who fall sick or die, each man paying \$1 a month; dues this year amounted to \$7; never heard of a letter carrier obtaining an outside position; has heard of letter carriers doing clerks' work, and yet graded as letter carriers, here in Toronto, 960. They lose their uniform and car tickets; has eighteen days' vacation, lost time over that even for sickness is deducted; begins work at 6.45 a.m. in London and Hamilton; after first trip is over, we return to office and prepare for next trip before dinner, for which one and a half hours are allowed, 961. Has to go out in all kinds of weather; not many letter carriers can find the means for insurance; twenty-five years is the limit for a man to stand the job; thinks it desirable to have some system of superannuation making provision for the widow and the orphan in case of death, it is done in Germany, 962. Meats, clothes, &c., have increased 75 per cent, 963. Refers to firemen and police uniforms being better made and of better material than the carriers'; complaint as to fit and material is general all over; in United States the men are responsible for the make of the uniform; are measured in Toronto and it is made in Ottawa; always carry the mail in a bag; would like all carriers to be put on an equal footing with senior third-class clerks as to pay and promotion; also an eight-hour day; that some record of a man's standing be kept and open to him at any time, 964. That some decent system of superannuation be devised, at present we would draw our own money, which at end of thirty years would not give you a living; has been twenty-three years in service; what the carriers really want is a proper system of equality with the third-class clerks, both handle letters, but carriers have more responsibility in case of wrong delivery or loss in delivery; in case of lost registered letter they pay full amount; would like promotion ensured; there is no system at present, only to work in office at greatly reduced salary for eight or ten years, starting over again, no man can afford to do that; states case of letter carriers of Winnipeg; that cost of living has increased 67 per cent during last seven years, that their living allowance of \$15 a month be increased to \$25; that salaries be increased 33 per cent, 965.

McNAUGHTON, F. M., Railway Mail Service, Quebec, 924.

Staff of four permanent clerks and one mail clerk; is senior clerk under the superintendent, at \$1,200; was transferred from inspector's office when the railway service branch was established; presents a collective memo., from Ottawa, Montreal and Quebec; mail clerk above mentioned is in poor health and receives \$1,200; was put in office in rather shattered health after long service, and he makes himself useful; he is sixty-four years old and the



7-8 EDWARD VII., A. 1908

McNAUGHTON, F. M.—*Continued.*

oldest of the railway mail clerks; he is a very respectable man and has had twenty-four children, some of whom are richer than he is; ten of them are still living with him in his own house in suburbs; judging by mother's household expenses, thinks the cost of living in Quebec has increased at least 50 per cent, 925.

McPHEE, D., Gas Inspector, Hamilton, 423, 432.

About twenty-five inspectors in this district; suggested there be two grades of inspectors and two grades of assistants, according to the money they collect, or work done, 423. Has been in gas business fifty-four years, and inspector of gas since 1876; classification is necessary because to become efficient gas and electric light inspectors, technical, mechanical and clerical knowledge is required, also a knowledge of instruments; vacancies should be filled by promotion, 424. Explains electric business when introduced in Ottawa by late Commissioner Miall, 425. Now repairs old instruments, has two provers from Ottawa under repair at Hamilton, 429.

Presents letter of those officials whose whole time is not devoted to gas inspection service, to share proportionately if increase is granted; about twenty-six officials of this class in Dominion; three in Customs, eleven in excise service, and twelve are weights and measures inspectors, all of whose salaries range from \$100 to \$300 a year for extra work of gas inspection, 432.

McPHERSON, DONALD, Special Class Exciseman, Hamilton, 408.

Thirty-five years in service, now a special class exciseman, salary \$1,500 and \$200 duty pay; is in charge of Tuckett's tobacco factory; office hours from 8 a.m. to 6 p.m., often gets away at 4 p.m.; not necessary to supervise manufacture, only take care of warehouse and see such raw material as is brought in, 408. Duties of an officer are intricate; work to be done accurately; then when manufactured tobacco is exported the government returns a rebate; all tobaccos do not contain same percentage of raw leaf; supervises the plug and cut tobacco, 409.

Statement showing the amount of excise duty accruing at the tobacco manufactory of the Geo. E. Tuckett & Son Company, Limited, at Hamilton, from July 1, 1902, to June 30, 1907, each period of twelve months shown as an item, 409-410.

MACDONALD, ALEXANDER R., Representing Mechanical and Labouring Branches, Public Works Department, 1114.

Presents a statement from various mechanical and labouring branches of Public Works Department; has been in service since 1898; is paid for the time he works; outside the service he got \$3.25, on joining service he got \$2.50, 1114. Men outside when working overtime receive time and a half up to midnight, after that and on Sundays double time; plasterers, carpenters and metal workers all receive more pay outside; have to be clothed better than outside workmen; if we meet with an accident or are sick, it depends on generosity of department to pay us or not, 1115. The individual employer fears the Employer's Liability Act, and if a man is seriously injured, the employer will compromise by supplying a doctor or paying for loss of time; receives check on beginning work in the morning at workshop on Queen street and returns check at 11.50 a.m.; takes out check at 1 p.m., and returns it at 5 p.m.; about 150 men in this branch; may be sent to Experimental Farm or Rideau Hall; are asking to be paid according to the fair wage scale in government contracts, 1116. Day labour as carried on by city corporation



SESSIONAL PAPER No. 29a

MACDONALD, ALEX. R.—*Continued.*

has proved very successful; all sidewalks during the last eight or ten years have been made by day labour and at one-third of contract price; is paid \$1.25 a day less than labourers on new addition to government building; politics do not interfere very much with mechanical trades, as they do not wish to impose unskilful artisans on the foreman; as a rule have no unworthy men forced on us; class of mechanics about these buildings are of a superior character, 1117. Plumbers are paid by the month, also for Sundays, and have two weeks' holidays; thirty years ago carpenters were receiving \$2; receiving in all that time an increase of only 25 cents a day; painters also; the staff, man for man, is superior to the general run of mechanics outside; refers to condition of printers at Bureau, where wages are based on scale of wages prevailing in Toronto, 1118. The trades union system has not entered into our staff, though many of them are organized men; for masons, there is lots of work in winter, as all furnaces are going and are to be kept in repair, the winter is busiest season, 1119.

Recalled: A mechanic has very little chance of promotion; if the position of superintendent or foreman were vacant it would be given to political preferment; had a mechanic been made clerk of works that tower would never have fallen; such a position might be filled by one of mechanical staff and more efficient inspection, 1122.

MAHON, —, Electrical Staff, Public Works Department, Ottawa, 1127.

Represents the men before the Commission in case they wanted more information; when he came on staff ten years ago there were no electric elevators in use, with them came elevator men at \$45 or \$50 a month, so he got a rise of \$2 a month in ten years; does not run the elevator, but if it goes wrong he is the doctor called in, 1127.

MAINVILLE, C. P., Excise, Montreal, 318.

In charge of stamps since 1899 at a salary of \$850; has an assistant at \$630; wishes to be appointed as 'clerk stamper,' with medium salary, 318.

MANHARD, L. E., Letter Carrier, Toronto, 962, 981.

Some carriers have to work till 6 p.m., 961. Reads statistics in regard to house rent in Toronto, 962. Submits memo. similar to Federation Association of Letter Carriers, 966. Carriers get very shabby material as well as fit for uniforms; Mr. Jamieson of Toronto was making the clothing and supplying material, but government had to take contract away, uniform not standing wear and tear, 981. Reads detailed statement of cost of living for a family of four, amounting to \$47.63, the man's salary \$48.25, leaving a balance of \$62 out of which to procure clothing, boots, provide for sickness and sundry expenses, 984.

MANKEY, W. J., Letter Carrier, Toronto.

Is still under old law, seeing nothing attractive under the new one; is twenty-three years in service; would not come under new Bill on account of loss of sick pay, superannuation and the possibility of being degraded, as Bill 106 distinctly states that men can be moved either up or down; hard to work under a salary adopted thirty years ago; if \$600 was enough then we should now receive \$1,000; carriers in United States start at \$600 and go up to \$1,200, and it is no dearer to live there than in Toronto, as statistics prove, 986.



7-8 EDWARD VII., A. 1908

MARINE AND FISHERIES, DEPARTMENT OF.—See *Gourdeau*, 639.

*Officers*.—Gregory, 686. Laurie, 677. LeBel, 662. Payne, 693. Riley, 682. St. Pierre, 659.

*Memorials*.—Meteorological Service, 696.

MAVEETY, R. H., Representing Charwomen and Labourers, Ottawa, 223.

Represents twenty-one labourers, all of whom receive \$400, except Gallagher and Stack, the latter being sick his son does his work; both the latter have been in the service about forty or forty-five years; Conroy has control of the East Block, West Block, Langevin Block, Museum, Cory Block, Wood's Blocks, 66 Queen street, and the building at corner of Slater and Metcalfe streets; starts work at half-past six to finish offices at half-past nine; common labourers get from \$1.50 to \$2; should receive \$1.50 per day; often work till half-past eleven or twelve o'clock; are often called in afternoon and sent on messages, 223. Have to work sometimes on Sundays; work dirty and hard; has to be done quickly, could not keep up that rate all day; twenty-two rooms and grates to attend to; cannot get outside work for the two clash; we cannot live on \$400 a year; are always in debt; charwomen get 75 cents a day for last two years; do not make \$10 a year extra; cannot save anything; no superannuation; pretty hard to look forward to the Perley Home, or the Old Men's Home; would rather die than go there, 224.

#### MEMORIALS.

##### *Agriculture.*

Experimental Farm (Central).—Staff urge the advisability (1) of making positions permanent through regular appointment by order in council; (2) of granting distinctive rank in the Civil Service by placing us in the class of technical officers of the Civil Service; (3) of increasing salaries so as to make them equal to those of technical officers in other branches of the service, who have been employed for a similar number of years, and to point out that the fact that we have had to devote a number of years to acquire special qualifications to be in a position to accomplish our work is deserving of special recognition, 82.

Patent Office.—(1) The importance of patent law and practice; (2) the nature and importance of the examiner's work; (3) the esteem in which like work is held in other countries and the lack in Canada of proper regard for the examiners as technical officers doing skilled work, and of adequate remuneration; (4) the sufficiency of the office income to provide for satisfactory remuneration and for better facilities for work; (5) request for improved conditions, 76.

Registrar of Trade Marks, Copyrights, &c.—Administers three separate Acts; his duties clerical, professional and technical, 69. Must be ready to give evidence in any suit or action; increase of business in the branch, 70.

##### *Customs.*

Mutual Benefit Association.—Delegates present from Ontario, Quebec, New Brunswick, Manitoba, Nova Scotia, British Columbia and the Northwest Territories; sessions of associations held at Ottawa; delegates supported by Senators and Members of Parliament; the Hon. R. F. Sutherland presented the memorial and spoke strongly for an increase; compared salaries of Canadian Customs officers with those of the United States; other members followed, advancing strong arguments why



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Customs—Continued.*Mutual Benefit Association—*Continued.*

Minister should give a substantial increase to Customs officers; the memorial asks consideration of appeal for an increase of salaries consistent with increase of work and cost of living; increase of Customs receipts proof of additional work; it has been truly said 'that the Customs officers, with an almost unchanged salary, were never so poor as now, amidst all this abounding wealth,' 165. Gives details of cost of living per month for a family of six persons, i.e., \$100.80 or \$1,209.60 per year; also gives increase in market prices of various articles, 166. Companies which have increased wages to their employees; the great railway corporations, manufacturing concerns, companies and firms have voluntarily increased the wages of their employees in sympathy with the advance in the cost of life's necessities; asks for a revision of salaries it being impossible to support families respectably on present incomes; impossible to make ends meet or save anything for old age or illness; would suggest an increase of 50 per cent; it is admitted that a salary of \$800 a few years ago was as satisfactory and had as much purchasing power as \$1,200 would have to-day.

Memorial from west: Officers concur in the general statements in the previous memorial; having regard to the more expensive standard of living in the west we desire to request that a special provisional allowance of at least \$15 per month be added to all officers of that district; cost of living west of Lake Superior is now and always has been from 25 to 40 per cent higher than in the east, 167. The Hon. Minister, in reply, said the whole subject would receive very serious consideration, 168.

Montreal *re* staff August, 1907, 110.

Montreal, memorandum from delegates (1) a general increase in salaries; (2) a change in the classification of officers in the outside service, with minimum and maximum salaries attaching to each class, and statutory increases in salary; (3) promotion from class to class on passing examination on duties of office only; (4) provision for the permanent appointment of acting officers after three years of supernumerary service; (5) re-enactment of the Superannuation Act, 111.

Montreal, memo. showing cost of living and increase in price of necessities of life in ten years, 113.

Ontario Customs Officers.—Contrasts living now with what it was ten years ago; advance approximates closely 50 per cent; civil servant at a disadvantage with other men; question of salaries, hours of service, superannuation and retiring allowances of great interest; Customs officers on outside service receive no annual statutory increase; many officers twenty years in service never received an increase up to this year; such plan does not produce best results, nor the greatest efficiency; but has driven out good men; asks that officers be assured a minimum salary of at least \$900, with statutory increase of \$50, until maximum is reached; that superior officers be paid in proportion to responsibilities; that officers west of Lake Superior should receive increase consistent with the higher cost of living; that officers in the service a number of years be allowed such an increase as would equal the amount they would be entitled to had they entered the service at the minimum salary now proposed, with annual increase in accord therewith, thus granting Customs officers same treatment as other officers in the Inland Revenue and other branches of



7-8 EDWARD VII., A. 1908

MEMORIALS—*Continued.**Customs—Continued.*Ontario Officers—*Continued.*

the Civil Service; eight hours for outside officers and seven hours for inside be a fair day's work; in emergency cases, on Sundays or holidays should receive extra remuneration not less than 40 cents an hour; that in frontier and other ports, where there is continuous service, the twenty-four hours should be divided into three shifts of eight hours each; an eight-hour day is now almost universally recognized as fair and just between employer and employee, 163. (1) Provision be made in Superannuation Act for those dependent on officers who have been paying for years into the funds and who die in the service; (2) would suggest that government add an equal amount to officers' retiring fund and allow 4 per cent interest on total, instead of present plan; for sake of efficiency and fairness all branches of Civil Service be placed on equal terms, 164.

Quebec, Recommendations by Customs Officers of Port.—(1) Patronage system should be abolished and appointments left in hands of Civil Service Board; (2) all officers should be on permanent staff; transfer of officers from place to place during winter and summer; (3) outside service should be classified, and annual increase of salary granted on favourable report by head of department; (4) promotion examinations on duties of office, faults of present system of classification; (5) minimum scale of salaries be fixed at a liberal amount to cover increased cost of living; (6) increase of Sunday service to 50 cents an hour, 145.

St. John, N.B., Appraisers and Clerks.—Points out that salaries of appraisers reach a maximum of \$2,000, by yearly increases; rooms used at present too small, require twice as much space; not desirable that public should have free access to these rooms; suggests salaries; maximum salaries in all cases by yearly increases on recommendation of collector; do not approve of employment as clerks of officers holding rank of tidewaiter, &c., practice should be discontinued; favour Superannuation Act, with an amendment giving legal representative of a deceased officer for fifteen years or more in service a sum equivalent to one year's superannuation; hours of duty satisfactory; offices are well lighted, but poorly ventilated, and not cleaned often enough; promotion by merit; examinations on duties of office; holidays satisfactory; appointments should be of young men of fair education and ability, and good standing in community, 173.

St. John, N.B., Outdoor Staff.—Points out that the undeniably large increase in cost of living makes it necessary that salaries be increased; at ports collecting \$1,000,000 and upwards, suggests salaries; increases to be recommended by collector of port; vacancies filled by next officer in merit; examinations for promotion on duties of office; no Sunday work; holidays satisfactory; all appointees be men of fair education and good standing in community; favour Superannuation Act with amendments securing to relatives of deceased officer some return, where decease occurred before superannuation, 172.

Vancouver, Victoria, Nanaimo and New Westminster, B.C.—*Retirement Fund.*—Present method is to deduct 5 per cent from salary of officers (permanent staff), with interest at the rate of 4 per cent per annum compounded half-yearly; thinks this is not best arrangement; quotes an example; not prepared to say what form of relief is best; but if retirement fund is continued, the money deducted from officers' salaries



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Customs—Continued.*Vancouver, Victoria, &c.—*Continued.*

should be supplemented by a sum from government; something should be done to keep good officers and an efficient service. *Salary Increase.*—Civil Service Act sets forth amount of salary each officer is to receive, with regard to the Customs officer the provisions have not been carried out; an officer in service for fifteen years receives same pay as a temporary officer in the service only a few days; when Act became law salaries were sufficient, conditions are different now, and the minimum and maximum will need to be advanced by about 50 per cent. *Cost of Living.*—Question most difficult; advance in price of everything has caused dissatisfaction, discontent, discomfort and embarrassment; and is felt by every officer in the province, yet salaries remain the same; give comparison of prices ruling in 1900 and 1907, respectively; these comparisons not mere guesses, but obtained from reliable sources, from books of merchants, from records of trades unions, and can be verified at any time, 169-170. The above being summer prices, one sees the high cost of living in the west; in winter the increase is considerable; matter a serious one; in rent alone 50 per cent of salary is required; in no place in the Dominion is the living so high as on Pacific coast (Yukon excepted); almost everything comes from eastern Canada or from United States, to which is added freight and duty; new tariff places extra duty on articles of daily use; increased salaries were given in 1904; want the same policy to be continued. *Conclusion.*—Are opposed to present system of compulsory savings, and look for another scheme having essence of fairness in it; that salary of every officer be increased until maximum is reached; present salaries are entirely inadequate; that west shall have increased salaries over and above what is paid to eastern officer; officers of United States working side by side of our officers receive salaries from 58 to 90 per cent more than our officers, 171.

*Finance.*

Charwomen and Labourers in connection with Government Buildings.—Their claim for an increase of salary for the following reasons: (1) have to clean out ashes and relay twenty fires every morning, fill scuttles and break coal, and cut wood for next day; (2) sweep two large corridors, some five or six flights of stairs; (3) attend to water filters in each department, with ice; (4) clean two or three sets of water-closets every morning; (5) sweep walls of thirty or forty rooms, japan front of fire-places, &c.; (6) run messages for Mr. Conroy, carry supplies for out-lying buildings, &c., for which we receive only \$1.09 per day, and considering the cost of living, we ask for an increase of salary, 225.

Charwomen in employ of Government.—Desire an increase of salary; receive at present 75 cents a day; to be at service of employers the rest of day if called upon; many have to maintain families on these wages; considering arduous work, we are entitled to more substantial remuneration than we receive; charwomen of Senate receive \$1 per day for work of similar character, 225-226.

*Geological Survey.*

Technical Officers.—Submit the following facts and suggestions: (1) the status of the technical officers; (2) methods of promotion and appoint-



MEMORIALS—*Continued.**Geological Survey—Continued.*Technical Officers—*Continued.*

ment; (3) superannuation and retirement fund; (4) inadequacy of present rate of remuneration to technical officers—(1) at present no definite minimum or maximum salary, nor any reasonable certainty of regular increase or promotion for technical officers of this staff; a more efficient service could be maintained and better men secured; increase not less than \$100 per annum, and possibly more at end of five or ten years; (2) make pay commensurate with services rendered; all appointments based on ability, efficiency and character, will give satisfactory results, to be obtained only by the removal of the Civil Service from political control; (3) principle of superannuation should be restored to Civil Service; would suggest an insurance endowment providing that if an employee died in service his family should receive reasonable protection, or if superannuated he might have privilege of accepting either an annuity, a stated sum, or other option; it is felt that rate of interest now allowed by government on retirement fund is too low and not commensurate with value of money in commercial world; (4) we take it for granted that government desires to retain the best men and attract good men; to do this present rates of pay should be considerably increased; we would call your attention to the large number of good men who have resigned from the staff; the provincial governments of Ontario and British Columbia, the Geological Survey of the United States, and of India, all pay higher salaries than Canada; graduates from our scientific schools are now offered salaries on graduation, higher than the government pays to university men of ability fifteen or twenty years in service, 242-243. Government of India, Department of Commerce and Industry, geology and minerals; owing to expansion of mining in America, Australia, South Africa there is great and growing demand for mining and geological experts, who command very high salaries; only alternative would be to recruit officers and train them after their appointment; this would result in loss of power, and no guarantee for work of department; rates of pay not liberal enough to retain them, once trained, 244. Tables comparing annual salaries previous to July, 1906, and since July, 1906, 245. Appendix giving conditions for Indian Geological Survey appointments, 246-247.

*Inland Revenue.*

Deputy Collectors, Class A.—Hold special class certificates showing a fitness for duties of their respective offices; as such they are receiving a less salary than that received by special class officers at certain surveys, apart from additional salary received by such special class officers under the regulations, while by such regulations the deputy collectors holding special class certificates are debarred such more lucrative positions; they maintain that holding such certificates, such special fitness should be recognized by increased remuneration over their co-labourers not holding such higher grade of certificate; this principle was formerly recognized by department; they feel that all deputy collectors who have qualified themselves to pass prescribed examinations for special class certificates should be classed as such, 415.

Excise Service, per Jamieson.—Showeth that the salaries at present paid them are totally inadequate, owing to increased cost of living, now fully



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Inland Revenue—Continued.*Excise Service—*Continued.*

50 per cent greater than formerly; rents from 50 to 100 per cent, and foods to an equal extent; all salaries are increased in keeping with increased cost of living; work and responsibilities of officers not understood or recognized as they should be; outside service collect revenue, often amidst distinctly disagreeable surroundings, long hours from 8 a.m. to 6 p.m., must be on duty in morning when distilleries open at 7 a.m.; for six months, officers to reach their work have to rise while it is dark, breakfast and go out into storms, often breaking the roads; married men prepare their own breakfast, single men find it difficult to find boarding places to get so early a breakfast; for this they are allowed 27 cents per day extra; they have to take care of goods, the duty on which amounts to nearly \$10,000,000; to take care also of packages of spirits, giving each a name and followed through all stages of blending, reducing, &c., till removed from premises; unfair to place men in such positions of trust and temptation, on very low salaries; great bulk of revenue is from distilleries, tobacco factories, cigar factories and malt houses, 405. Government's interest in distilleries is about three-fourths and that of manufacturer one-fourth; government share, less the small cost of supervision, is clear profit, and manufacturer has to pay cost of all raw materials, expense of different processes, cost of labour and putting it on market; that in malt-houses, tobacco and cigar factories interest of government is one-half; respectfully ask increase of salary to equalize cost of living; not in increments of 5 per cent, but in a lump sum; that for superannuation where an officer is in receipt of duty pay, that superannuation be based on both amounts; that Superannuation Act be so changed that in case of death of officer before superannuation his heirs be entitled to an amount equal to allowance that would have been paid him had he been superannuated one year, 406.

Gas and Electric Light, per McPhee.—Containing reasonable suggestions and changes desired by service; increased cost of living makes salary question the main issue; while petition is not altogether mercenary, yet proper grading and classification are of equal importance, 429. Suggests following classes: (1) chief inspector be head of service of gas and electricity in Canada; (2) inspectors of gas and electricity and district superintendent of construction be the inspectors in their respective districts, and also have control of construction and erection of government apparatus in districts set apart by government; three such inspectors in Canada (a) in Quebec and maritime provinces; (b) in Ontario, (c) Manitoba and western provinces; (3) inspectors of gas and electricity be such in their respective districts only; should be two classes of inspectors (a) over first-class districts, (b) over second-class districts; (a) whose revenue exceeds \$5,000, (b) whose revenue is less than \$5,000; salaries of different classes be \$2,500; classification necessary, for to be an efficient gas and electric light inspector, technical, mechanical and clerical knowledge is required; service is no burden on general tax-payer, and as only twenty-one officers would be affected by suggestions, department could stand increase; in 1896 when present salaries were arranged it was understood that when service produced a sufficient surplus, salaries would be re-arranged; new appointments should be men of quality and should pass necessary examinations, 430. Vacancies be filled by promotion, or transfer from another district; that



7-8 EDWARD VII., A. 1908

MEMORIALS—*Continued.**Inland Revenue—Continued.*Gas and Electric Light—*Continued.*

boundaries be coterminous, i.e., inspectors of electrical districts be also inspectors of all gas companies in respective districts; that if Commission accepts these clauses or suggests others, increases be retroactive and calculated from the time each officer entered the service; two months' gratuity inadequate, also recommends that in case of officer dying while in active service 50 per cent of superannuation allowance be paid his widow during widowhood; if dying after superannuation, a fair allowance be given widow during widowhood; as evidence of increased cost of living banking institutions consider the least amount an employee can live on; they permit no clerk to marry on less than \$1,500 a year, 431.

Gas and Electric Light, per Johnston.—Would call attention to assistant in office doing extra work at night; according to statute a test of the illuminating power of gas has to be taken between hours of seven and ten in afternoon in summer, and between five and eight in winter; this test is asked for by company, time taken is about two hours, so far he has received no remuneration only car fare; would strongly recommend that some addition be made to this officer's salary; would state also that gas company pays \$12 weekly to department for this test, 432.

Gas and Electric Light Inspectors, London.—Would consider that the service would be greatly benefited by a change of regulations, and suggest the following: at inception of Act, 1896, gas inspectors became electric light inspectors; net revenue for year 1906 of \$25,245.53 shows that work of inspectors has increased; as yet no salaries are paid for doing the work, and has resulted in united action by electric light companies to obtain reduction in fees; that salaries may bear relation to work performed inspection districts be classified on basis of revenue produced, 432. Assistant inspector may, on recommendation of inspector and passing required examination, become first-class assistant inspector, receiving annual increase of \$100 till maximum \$1,500 is reached; vacancies to be filled by promotion; districts for gas and electric light be coterminous, inspectors to give undivided attention to work; considering increased importance of work of senior gas inspector, his salary be increased \$500 per annum; gratuity of two months' pay entirely inadequate, it is therefore recommended that in case of decease before superannuation 50 per cent of such allowance be paid to widow during widowhood, if decease takes place after superannuation a fair proportion be allowed widow during widowhood, 433.

Gas and Electric Light, per Roche.—Would submit that revenue produced from inspections during any fiscal year is not the standard by which services of inspectors should be gauged, but by competency and efficiency of the official; as practical knowledge and competency in the adjustment and use of the machinery is of greatest consequence, also length of service and performance be considered; officials should receive sufficient salary to live on without seeking extra work, 434.

Montreal Division, Excise Officers, 310.—(1) Present salaries are incontrovertibly insufficient owing to the rapid and enormous cost of living in Montreal; experts establish that during the last ten years the percentages of increase are: rents 50 per cent, provisions 50 per cent, clothing 25 per cent and fuel 22 per cent; we find great difficulty in meeting our legiti-



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Inland Revenue—Continued.*Montreal Division—*Continued.*

mate current expenses; (2) a higher grade of salaries than that paid to skilled workmen was granted to excise officers, now it is inferior in some cases to that of an ordinary labourer; (3) department requires great qualifications from its officers, also great responsibilities attached to positions; an extensive knowledge of arithmetic, commercial and departmental accountants, mensuration, computation of commodities in bulk; a complete knowledge of the laws and regulations of our department; to possess a technical knowledge of the working of distilleries, breweries, malt-houses, tobacco and cigar factories, &c., an excise officer is practically an assessor of duty on all articles subject to excise; incompetence or negligence cannot be tolerated as they would cause loss of revenue; must acquaint the manufacturer with the laws and regulations governing his establishment, and efficiently protect the revenue in preventing all irregularities and fraud; (4) we, in Montreal, collect yearly more than \$6,000,000, or more than one-third of excise revenue of whole Dominion; on account of enormous volume of business transacted a continuous audit is going on in the office and the outside surveys; for above reasons we desire an increase of salaries, 310. A few suggestions that would help to overcome present difficulties: (1) a special scale of salaries be made to apply to Montreal division; (2) in reference to promotions, we urge that, qualifications being equal, preference be given according to seniority; (3) that increase of salaries from minimum to maximum be made at the rate of 10 per cent instead of 5 per cent, as at present; (4) that staff, as in other departments, be paid bi-monthly instead of monthly; (5) in lieu of present retiring system, some other provision more satisfactory to officers be inaugurated; if none other can be found, then let all be placed under provisions of old Superannuation Act; (6) desirable for sake of uniformity in classification of officers, and equal justice to all, that the special class be not restricted as to numbers; and any officer having passed the special class examination be paid the minimum salary of that class; at present an officer having passed this examination may have to wait ten years or more before being placed on special class list and drawing the minimum salary, 311.

Additional Memo.: This division passes about 20,000 entries annually, equal to 60,000 entries in some other division, about 20,000 requisitions ex-factory for stamps; collects over \$6,000,000; has one distillery, four malt-houses, ten breweries, twenty-five tobacco factories, thirty-three cigar factories, three vinegar bonded factories; two acetic acid manufacturing, three bonded factories for perfumes, three bonded factories for pharmaceutical preparations, twenty-six bonded warehouses, not to mention chemical stills and compounders; now this large number of licenses entails a great amount of work for office work and supervision; an excise officer who does his duty conscientiously renders himself disagreeable to the public; it being difficult to have competent clerks would advise special scale of salaries and suggest an extra allowance for such as are suitable for the work; would suggest that a deputy collector, class A, should rank with a chief clerk grade A of inside service; an accountant or special class officer with a chief clerk, grade B; a special class officer between grade B and a first-class clerk inside; first, second and third class excise officers with same classes in the inside; at present the accountant in Montreal receives a salary equal to a second-class clerk



7-8 EDWARD VII., A. 1908

MEMORIALS—*Continued.**Inland Revenue—Continued.*Montreal Division—*Continued.*

in the inside; would be advisable to give salaries sufficient to compensate for 'duty pay;' government should pay cost of guarantee bonds exacted from civil servants; under Superannuation Act if officer dies widow and family receive nothing; would suggest an allowance be made the widow or children during widowhood or minority, to provide in a small way for the loss of wage earner, 313. Statistics annexed, from merchants and others, showing how cost of living has increased in Montreal in recent years, 314-315-316.

Montreal Division, Temporary Employees.—1° Qu'ils sont employés à titre d'officiers temporaires depuis huit, dix et vingt-quatre ans; 2° Que, comme tels ils n'ont aucun droit ni aux vacances, ni aux augmentations annuelles, et ne reçoivent aucun salaire en temps de maladie; 3° Qu'en considération de leur long état de service, ils sollicitent (1°) une augmentation de salaire; (2°) d'être payés en temps de maladie; (3°) d'avoir des vacances annuelles, 320.

Quebec, Excise Officers.—Solicit consideration of following facts; (1) cost of living, food, clothing, fuel, light, furniture and rent have increased 55 or 65 per cent in the past ten years; (2) taxes, cost of education, services of liberal professions, rates of insurance and interest have considerably increased; (3) all railway, telegraph and telephone companies, all industrial and commercial establishments have granted reasonable increase to employees; (4) labourers formerly receiving \$1 a day now receive \$1.50 and \$2; (5) Inland Revenue employees, especially accountants, bookkeepers, officers in charge of factories, require special qualifications entailing considerable study and expense; (6) for many it is utterly impossible to live on present salaries; (7) pray you would kindly report in favour of an increase of salary based on present high cost of living, 374.

St. Hyacinthe Division, 319.—(1) Considering cost of living is constantly on the increase, some sort of provision be made for future; (2) are not paid in accordance with the services rendered; this is borne out by comparing cost of collection and protection of revenue with business of any mercantile establishment in Canada; (2) considering standards fixed by which ability of officers is tested, the service has no attraction for class of men required by department, because of low salaries paid; (4) that men appointed as temporary officers and who by reason of age, &c., have passed no examination, yet are found competent to discharge duties assigned to them, should on recommendation of collector and inspector, be placed on permanent list at expiration of five years; (5) that special provisions be made for officers engaged in the supervision of the manufacture of fulminate of mercury and such other articles the manufacture of which is dangerous, by extra duty-pay or accident insurance; (6) uniform system of duty-pay for officers at distilleries or other surveys where duty-pay is given; (7) that pension system formerly in force be restored or offered to officers in lieu of the present retiring allowance system; (8) that some special provisions be made for the higher grades of distillery officers, as they are liable to be moved from one place to another; at present transportation expenses alone are paid and no sundry expenses are reimbursed for breaking furniture, &c.; great interruption takes place in the education of children, 319.



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Inland Revenue—Continued.*

Three Rivers Division, Collector Hébert.—Représente humblement que les salaires du service civil devraient être augmentés, pour les considérations suivantes: 1° Augmentation considérable du coût de la vie: La moyenne de cette augmentation, pour loyer, vêtements, nourriture, chauffage, écoles, etc., est de 30 à 40 pour 100; 2° Echelle actuelle de salaire insuffisante aujourd'hui même pour le nécessaire, sans vouloir exagérer: Nous ajouterons des suggestions qui mériteraient votre considération (1°) que l'augmentation du salaire du minimum au maximum s'effectue à raison de 10 pour 100 au lieu de 5 pour 100; (2°) que le privilège soit accordé à tout officier qui le désièrait d'être mis sous le système de pension; (3°) que pour chaque dix années additionnelles passées dans le service une augmentation de 5 pour 100 soit allouée, à titre de gratification et d'encouragement, à celui-là qui se dépense au service de gouvernement; (4°) Qu'une augmentation de salaire d'au moins 25 pour 100 devrait être accordée, avec privilège de bénéficier de la dite augmentation aussitôt accordée; (5°) qu'il ne nous paraît que juste qu'un officier, ayant contribué au fonds de retraite trente années, ait le privilège de se retirer du service après ce terme d'office, et que les deux tiers du salaire maximum auquel il aura droit, dans la classe à laquelle il appartient, lui soit payé mensuellement, 372.

Weights and Measures Officers (Windsor Division), per Hayward, 420.—Scale of salaries was fixed twenty-five years ago; other branches of service have since then received increases in salaries; weights and measures offices alone were neglected; revenue now meets three-fourths of outlay; if salaries were fair then it is manifest they are not now; cost of living has increased 50 per cent, every article necessary to life and comfort has risen in price; mechanics then got \$10 a week, now \$15, the labourer then \$1 a day, now \$1.50 or \$2, but assistant inspectors of weights and measures are held down to salaries of a quarter of a century ago, 420! Prosperity of country has made them worse off than before; they work nine hours a day in summer and seven in winter, and while doing country work twelve and thirteen hours a day and one or two hours' clerical work and no extra pay; work is hard, when handling iron standards they handle from ten to fifteen tons of weights per day; these hard-worked men, these skilled mechanics, these expert clerks, begin at \$500 a year and hope after eight or ten years to reach \$800; they are denied benefits of superannuation fund, those less than ten years on list were cut off; sums paid in for seven, eight or nine years were returned to them without interest; not creditable to government that while revenues are expanding some of its servants are so poorly paid that they cannot live in comfort or provide for declining years; when increase has been asked for the invariable answer is, 'service is not self-sustaining, cannot grant your request;' never contended that service should be self-sustaining, it is preventive, and has two objects in view, viz., to assure dealer that his weights and measures are correct, and to protect public from fraud; Mr. Brunel said in report, 1880, 'very likely cost will generally be more than double the revenue;' Mr. Miall, the then commissioner, said, 'it is hardly expected that this service can be made self-sustaining, neither is it desirable to render it so,' 421. If service is intended to be paying then increase the fees, and not by keeping employees at inadequate wages; government practically says, 'we have fixed fees so low that service cannot be self-supporting, therefore we will



7-8 EDWARD VII., A. 1908

MEMORIALS—*Continued.**Inland Revenue—Continued.*Weights and Measures—*Continued.*

not pay you the salaries you ought to have;’ weights and measures, gas inspector and electric light are grouped together, the receipts being \$149,518.43 and expenditure \$128,699.89; assistant inspectors think they are entitled to minimum salary of \$800, with yearly increase of \$100 to maximum \$1,200; respectfully submit that 33½ per cent increase be made to present salaries; that gratuity of two months’ salary to heirs of deceased officers is entirely inadequate, and recommend that in case of officer dying in service 50 per cent of superannuation allowance he would have been entitled to receive be paid widow during widowhood, and in case of officer dying after superannuation, a fair proportion be paid to widow during widowhood; that candidates, before appointment, in addition to their primary examination should serve three months in scale factory to get expert knowledge of his duties, 422.

Weights and Measures Division, Toronto, per Milligan.—Division comprises city of Toronto, counties of York, Ontario, Peel, Grey, Simcoe, Muskoka and Dufferin; they base their request for increase of salary on following claims: (1) that this branch is the most unpopular one in the service, in collecting fees, paid in most cases unwillingly; (2) inspection work is laborious and one-third of their time is taken up in clerical work connected therewith; (3) that salaries in all other business have been increased; (4) that present salaries were fixed over thirty years ago, yet cost of living has increased from 50 to 100 per cent since; they respectfully submit following increases: inspectors from \$1,500 to \$2,000; assistant inspectors from \$800 to \$1,400, 422-423.

Weights and Measures, Assistant Inspectors of, Montreal Division.—Present scale of salaries remains unchanged since 1878, though other branches have received readjustments; new industries, railway and navigation traffic have greatly increased, population more than doubled last thirty years, all of which have tended to increase varieties of weights and measures necessitated by changed conditions of business, thereby increasing labour of officers; in 1896, nine officers, salary \$7,200, collections \$7,777.50; in 1906, seven officers, salary \$5,573.16, collections \$13,364.60; notwithstanding that sixteen counties were taken off and added to St. Hyacinthe; though Weights and Measures Act primarily is for protection of people, yet this division has been no tax on government, it shows a surplus of receipts over expenditure since the beginning; officers do not participate in superannuation or retirement funds; impossible for assistant inspector to live honestly and not be indebted to merchants, let alone make provision for old age and family’s safeguard; salaries paid in rural localities are altogether inadequate for those located in the chief commercial centres, where cost of living is double that of outside districts; ask to make scale of salaries for large divisions with a minimum of \$800, with annual increase of \$50 up to maximum of \$1,200; retrospective from time of appointment, 320-321.

Western Ontario Excise Officers.—Respectfully ask increase of salaries to supply families with necessities of life and to keep up to standard required both socially and otherwise as officials are deprived of certain civil rights, and being unable to pursue other callings. ask justice, especially as department demands all our time; submit



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Inland Revenue—Continued.*Western Ontario, Excise—*Continued.*

resolutions and statistics passed by different divisions in Ontario: (1) in view of marked increase in cost of living, responsibility attached to duties of office, often having to act as arbiters between government and manufacturers, daily determining quantities, assessing duties, &c., &c.; the severe and searching departmental examination (besides regular Civil Service examination), officers of excise branch are required to pass; are obliged to possess technical knowledge; desirability of attracting first-class men to service; it is respectfully submitted that there should be an increase at least enough to place us as we were in 1900, to give us relative worth of the purchasing power of one dollar; (2) endorse memorial of Civil Service Association of Ottawa relating to superannuation and retirement fund; (3) trust you will consider outside service of sufficient importance, as character of duties warrants, the staff having to deal with manufacturers, merchants, &c., thus requiring tact, judgment, and a high order of intelligence; such increase if granted be *en bloc* instead of annual increments of 5 per cent; recommend following: (1) maximum salaries of deputy collectors class A should equal minimum salaries of collector under whom they serve; (2) that deputy collectors, class B, have same salary with excise officers as soon as they pass required promotion examination; it would be well to see more appointments to this class; (3) that appointments on probation at a salary of \$700 to enable them to live until they pass promotion examinations; (4) that preventive service be abolished, all officers acting in case of need; (5) that we adhere to system now in vogue and not promotion examinations; (6) that in large divisions messengers receive not less than \$700, as they carry at times large sums of money; (7) that where stenographers are employed they receive a salary not less than \$50 per month, with yearly increase of \$50 till maximum of \$800 is reached, 385. (8) That gratuity of two months' pay given to heirs of deceased officers is inadequate, and recommend that in case of officer dying in service 50 per cent of superannuation allowance he would have been entitled to receive be paid his widow during widowhood; in case of officer dying after superannuation, a fair proportion of his allowance be given to widow during widowhood, or if no widow to his infant children, if any; (9) conference be held in Ottawa every three years, of inspectors and collectors; (10) that granted that political appointments will obtain, considerable cause of friction might be avoided by consultation between patronage holder and officer under whom appointee would have to work, 386.

Western Ontario Collectors, per Alexander.—(1) Resolved that in view of marked increase in cost of living, responsibilities attached to duties performed; the severe and searching departmental examinations to be passed, the technical knowledge they have to possess, desirability of attracting first-class men to enter service, and to place service on a basis comparing with that of commercial and monetary institutions it is respectfully submitted there should be an increase of at least 33 per cent made to present schedule of salaries; (2) resolved that gratuity of two months' pay now given to heirs of deceased officers is entirely inadequate; that in the case of an officer dying in service 50 per cent of superannuation allowance be paid to widow during widowhood; and if officer dies after superannuation, a fair proportion of superannuation allowance be given to widow during widowhood, 383- 384.



MEMORIALS—*Continued.**Interior.*

Technical Officers, per Sheppard, *et al.*—Lay before Commission following facts as to standing and financial position: have been employed continuously from eighteen to twenty-five years; have never been made permanent, and have nothing to look forward to if incapacitated for further work; work of technical character demanding special qualifications, and are appreciated, and honestly performed; considering insufficient pay, the special work, length of service, the increased cost of living and our special qualifications, should be appointed to permanent staff with rank of first-class clerks; and in event of superannuation, the same should be based on first appointment as temporary clerks, 504.

*Justice.*

Chaplains, Kingston Penitentiary.—Both suggest that the salaries of \$1,200 are not sufficient and are out of proportion of those of clergymen in other prisons; both chaplains in Dorchester, Manitoba, British Columbia and Alberta had their salaries raised from \$600 and \$800 to \$1,000; doing duty in above mentioned prisons for Dorchester 211 prisoners, Manitoba 190, British Columbia 139, Alberta 40; serve interests of 460; merchants, farmers, traders, judges, lawyers, doctors, &c., are all receiving either higher prices for goods, more wages for work or increased salaries; chaplains feel the effects of increased cost of living; prison chaplains unlike other ministers, are called upon to deal with the worst class of men; it is their duty to reform criminals, and so convert them that when they go out they may be less of a menace to society; clergymen ought to be able to live as gentlemen, 582.

Penitentiary Branch.—(1) Previous to 1895 estimates were prepared at penitentiaries, now at Ottawa; (2) previous to 1895 tenders prepared, advertised, opened, checked and scheduled by each warden, now all is done by inspectors at Ottawa; (3) previous to 1890 all work of construction and reconstruction was done on plans and estimates prepared by Public Works, since 1895 work is done entirely under supervision of inspectors and prison architect by convict labour; value of works under old system was \$697,250, under later method \$209,487, saving \$487,763 during seven years; (4) since 1895 detailed lists of articles required are submitted to inspectors and revised by them before authority for purchase is given; this was formerly left to wardens; (5) previous to 1895 appointments of guards, &c., was made by wardens, now by Minister; (6) until 1902 all accounts were audited and paid at penitentiaries and nothing was done at Ottawa, now all that is done at Ottawa; (7) correspondence has increased from 900 letters in 1894, to 3,100 in 1906; (8) staff in 1894 was one inspector, one auditor and one secretary, now two inspectors, three accountants, one parole officer, one architect and one typist; (9) in 1894 salary of inspector was \$3,200, franking privilege, liberal per diem allowance while travelling, those then receiving that salary were increased to \$4,000; present salary of inspector is \$2,800, franking privilege taken away, and system of payment for travel is done at personal loss, 547.

Kingston Penitentiary.—(1) The staff request an all around increase in salaries, amounting to at least \$100 a year for each one; members of staff feel the stress of the increased cost of living; staff differs from other branches, because each time an officer goes on duty he takes his life in his



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Justice—Continued.*Kingston Penitentiary—*Continued.*

hands, as a soldier in battle, and he has to deal with the hardest and most dangerous class of criminals and lunatics; (2) gratuity at present consists in one-half months' pay for first five years of service, and one month's pay for each following year; no resignation will be accepted unless forfeiture of gratuity accompanies it; if officer is killed on duty, family has no claim on gratuity except three months' pay; they desire that this be so changed that family may receive full gratuity claimed on retirement; (3) present long hours be changed to a ten-hour day, 580. (4) Suggest that hours occupied in services on Sunday be given to men on Saturday or services shortened; (5) pay out of all proportion to work, e.g., in July and August one man worked 767 hours for \$100, a little over 13 cents an hour, working day and night constantly exposed to death; Dorchester has 211 prisoners, Manitoba 190, British Columbia 139, Alberta 40, St. Vincent de Paul 410, while Kingston has 460; receives the worst of criminals, too dangerous for other prisons, 581.

*Marine and Fisheries.*

Meteorological Service, Toronto.—The Toronto Magnetic and Meteorological Observatory was established by British government in 1840, and taken over by provincial government in 1853, and by federal government in 1866; later some stations throughout Canada were started which sent in their reports to Toronto; these stations gradually increased and Toronto became the centre of the service; in 1876 regular forecasts and storm windings were issued; many previous ones proving insufficient; from this on improvements in the forecasts and growth of the service was rapid; the great use of this service is for mariners, and in a lesser degree forecasting rain or sunshine for public generally; in winter all railways are directly informed of approaching heavy snowstorms, or high winds that cause much drifting; of equal importance are the climatological statistics gathered from 511 stations in all parts of country; the preparation of these statistics, weather reviews, monthly and daily weather charts, require special care and training, and we would submit that the services of those trained in the work should be retained by adequate remuneration, 696. The magnetic observations may be considered as Canada's contribution to a great international work, the full importance of which will only be proved after many years' collection of data, the instruments for the purpose used requiring most careful manipulation; service requires proper offices and record rooms; officials of central office are, director, assistant director, secretary, special officers, observers, computers, telegraph operators and clerks, and of the 184 outside stations, observers and storm signal agents; for many years central staff have unsuccessfully asked for more liberal allowances, but ask for the privileges which scientific institutions enjoy in Ottawa, increased cost of living urges them to make this urgent request; and because their work continues both day and night and on Sundays; increase in cost of living has increased in Toronto quite 35 per cent; think the position of the small salaried man is far harder than those in receipt of higher pay; scale for salaries in weather bureau of United States is considerably higher than in Canada; in United States there are specialists and in Canada the services of each individual are varied; superannuation is as important as increased pay; many old members were not allowed privilege



MEMORIALS—*Continued.**Marine and Fisheries—Continued.*Meteorological Service—*Continued.*

of superannuation; ask a proper retiring allowance; suggest that the Director of Meteorological Service be ranked as a deputy head; that outside influence for promotion be discouraged, but promotion should depend on merit and seniority in service; submits table showing names of staff, length of service, present salary, and average rate of annual increase, 697-698.

*Militia.*

Royal Military College, Superior Staff.—Submit following proposal for superannuation of members of staff as become disabled for performance of duty consistent with efficiency: that the conditions which obtain in the treatment of the civil and militia services are not analogous to those under which they serve, as the initial appointments to either of these services may and usually do take place at an early age, so that time is given for a pension scheme to mature before its application; the appointment of a member of Royal Military College staff presupposes a professional experience in similar fields, and age with its ripened judgment and experience is an essential qualification for the head of a department; consider their position parallel to members of the bench, and ask that the same principle of treatment be accorded them; a civilian member of Superior Staff of Royal Military College may be retired to promote the efficiency of the staff under the following conditions: (a) if of fifty years of age and has served for ten or more years, he shall receive a life annuity of 50 per cent of salary at retirement, plus 2 per cent of such salary for each year's service over and above ten, but maximum annuity shall not exceed 70 per cent of salary at retirement; (b) if under fifty years at retirement with at least ten years' service he shall receive above annuity less 2 per cent of salary for each year under fifty; (c) if service is less than ten years, he shall receive for each year's service a gratuity of one-tenth of annual salary at retirement; (d) if retirement is voluntary with approval of government, gratuity will be as previously stated, but annuity will be subject to a reduction of 20 per cent if retiring member has not reached age of fifty; (e) annuities payable in monthly instalments, clear of taxes and deductions, imposed under any Act of Parliament of Canada; (f) service on staff to count towards pension of an officer under Militia Pension Act, in the event of transfer to permanent force; (g) widow of a professor to whom she has been married at least ten years before his death shall receive one-half of allowance which would have gone to her husband, 760.

Dominion Arsenal Staff.—Beg to state their salary is too low, considering the functions, responsibilities and work, also cost of living has increased for some years back, also wish to state that in this lapse of time they have not benefited of a proportionate rise of pay as have generally the mechanics, machinists and foremen, 759.

*Post Office Department.*

City Post Offices, per Allen.—Statement asking increases of salaries, 805. Reasons which, we claim, entitle us to consideration: (1) the cost of living; (2) comparison of salaries; (a) senior second-class clerk, with family of four, salary of \$1,200 a year, expenses monthly \$126; salary \$100; deficit



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Post Office Department—Continued.*City Post Offices—*Continued.*

\$26 monthly, 805. (b) Junior second-class clerk, with family of six, salary \$1,000 a year, expenses monthly \$92.75, salary \$83.33, deficit \$9.42 monthly; (c) junior third-class clerk, with family of six, salary \$800 a year, expenses monthly \$32.71, salary \$66.66, deficit \$16.05 monthly, 806. (d) Senior third-class clerk, with family of eleven, salary \$800 a year, expenses monthly \$92.06, salary \$66.66, deficit \$25.40 monthly; (e) second-class clerk, with family of four, salary \$900 a year, expenses monthly \$77.76, salary \$75, deficit \$2.76 monthly, 807. (f) Senior third-class clerk, with family of nine, salary \$900 a year, expenses monthly \$97.07, salary \$75, deficit \$22.07 monthly; Charlottetown, P.E.I., expenses yearly \$1,075.09, salary \$800, deficit \$275.09 yearly, 808. In city of Quebec for one year expenses \$1,294.82; in Halifax living expenses for family of six for one year \$1,012, salary \$850, deficit \$192 yearly; rents: an increase of 25 per cent to 30 per cent since 1890-96, 809. Extract of a letter by a leading real estate agent in Ottawa: On examining our books as far back as 1890, we find rentals are now from 25 per cent to 30 per cent higher than then, particularly in houses of medium size, and thinks his estimate is below the average; taxes at City Hall have risen 15 per cent in last ten years; J. Heney & Son's prices for coal and wood in 1890 coal \$6.50, now \$7.25; hardwood, 1890 \$4.50, now \$6; comparison in prices of market produce for years 1896, 1901 and 1906, and these prices are lower than store prices: steaks and roasts of beef have risen from 10 cents to 17 cents; mutton and lamb from 7 cents to 15 cents; poultry is out of reach of lower grades; eggs in 1890, 12 cents, now 25 and 30 cents; cheese 10 cents to 15 cents; store prices greater than market prices, 810. Groceries 10 per cent since 1890; dry goods, carpets, furniture, furs, bread, vegetables, clothing, school, doctors, church, insurance, light, superannuation, help, all have increased 5, 10, 20 per cent during last few years; above expenses in detail have been submitted to prominent business men, who all say they were not exaggerated; in statement (b) food per month \$43, for family of six was questioned; on explanation it came to 8 cents a meal, and in jail on Nicholas street the meals for prisoners average 7½ cents, and goods are purchased wholesale, 811. Mr. Whitney, at Cornwall, said to school teachers that 60 cents a few years ago was equal to \$1 to-day; it costs directors of 'The Old Men's Home,' on Bank street, \$125 per head a year; witness has maintained a family of six for the last twenty years on \$650 a year, taxes and rent included; six people in Old Men's Home would cost \$750; United States Bureau of Statisticians figure the difference at 17.7 for that country from 1890 to 1905, and that \$83 would go as far sixteen years ago as \$100 would to-day; houses that were \$15 only a few years ago are now twenty; a member of government once said to me that the 'outside service' was better paid than 'bank clerks;' now what are the facts, hours, holidays, sick leave and superannuation are about the same, but in salaries there is a great discrepancy; some banks start at \$300, \$250 and \$200, also pay a bonus in addition to regular increase; one bank has received notice that the amount of salary a man must receive before he can marry has been raised \$200, realizing the increased cost of living; another bank manager says that in a majority of cases a clerk would reach \$1,000 in seven years; Bank of Montreal increased salaries 20 per cent to 30 per cent during the last five years, 812. Table comparing salary of bank



MEMORIALS—*Continued.**Post Office Department—Continued.**City Post Offices—Continued.*

clerk and a post office clerk: total bank clerk in thirteen years \$11,250, total post office clerk in thirteen years \$9,100, \$2,150 difference in thirteen years; average salary of bank clerk \$865, average salary of post office clerk \$700, in thirteen years, 813. It is often said that school teachers are worst paid class of people, a comparison with post office clerks will not bear out the statement; table showing comparison: in ten years school teacher gets \$8,200, in ten years post office clerk gets \$6,250, \$1,950 difference; average salary of teacher for ten years \$820, average salary of post office clerk, \$625, \$195 difference; this is based on salary paid a second-class teacher, on a first-class certificate the difference would be greater; increase in teachers' salaries in city of Ottawa since 1899 is 27 per cent; salaries to clerks in Ottawa during the last five years have risen twenty per cent; in 1902 presenting our case to Sir William Mulock, it stated: in banks when business is prospering a bonus is paid, asks department to follow example giving post office clerks a substantial increase; if I could only express to you in words what I have witnessed in post office, the hardships, trials and anxieties of men with small salaries trying to make ends meet, in many cases failing, and how little their grievances have been remedied, I could touch your heart; it is getting serious with many, 814.

*City Post Office Clerks, Answers to Delegation.*—Sir Wilfrid Laurier: Considers request in petition a modest one and agrees with views of colleagues; Mr. Barker thinks with me there should be no difference between the two services; will give fullest consideration to grievance and will consult Minister of Finance; does not think it reasonable that a clerk in inside service with small family should get more than clerk in outside service with large family; cannot say why this difference exists; will endeavour to bring this matter up this session or next; thinks outside service work as hard as inside; might be right to inquire what it is required to be remedied, 952. Hon. R. Lemieux, reply to post office clerks: Congratulates delegates on bringing Mr. Zimmerman with them; has given this matter considerable attention; has been thinking over the salaries of the civil servants and will himself bring matter up before the government; thinks this class of clerks is not treated as it should be, and the case has been well presented on a former occasion as well as to-day; intends to *act* immediately; is receiving deputations from all branches in the department; you have a strong case as well as my sympathy and good will; your arguments are the strongest yet put forth on salary question; trust my good will and expect fair play and justice; give me a free hand and your loyalty; as head of department was perhaps rather stiff with Mr. Allen, but you should not have mentioned about the hours; it is a condition of discipline that men in the inside and outside service should do some overwork when necessary; Dr. Coulter will see that your wrongs are righted; tell your confrères high and low that they can trust Minister and that he intends to do something during coming session, 952-953.

*International Money Order Exchange Office.*—Submit (1) that as fourth-class clerks are appointed at \$400 a year; (2) that minimum salary be \$600 and maximum \$800, or that they should receive a third-class appointment; (3) that on account of great responsibility they should be remuner-



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Post Office Department—Continued.*International Money Order Exchange Office—*Continued.*

ated on same basis as clerks in banking institutions; (4) about \$40,000 is daily converted, each clerk responsible for correctness; (5) that they are entitled to annual increase of \$50, which is not always given; (6) that they are often obliged to perform night work without extra pay; (7) that for above reasons and increased cost of living they ask Commission to endorse their request, 829.

Letter Carriers' Federated Association of Canada, per McMordie, A.—Is composed of members of letter carriers in the several cities of Canada, with a membership of 498; its aim is to give moral and material aid to its members and improve their condition generally; a civil servant is practically attached to service for life, therefore the service should be made attractive to the young and ambitious; a letter carrier also has to assume his share of burdens and responsibilities; other classes of labour have their salaries adjusted every two or three years to meet increased cost of living, but salary of letter carrier is practically the same for the past thirty years; finds struggle of self denial greater every year, 966. Pay of a civil servant when at its highest point is insufficient, and at its lowest it is actual poverty; outside employment offers means of advancement, but a letter carrier can never hope to rise above a very limited income; well paid regular work renders efficient service; next to low pay, lack of promotion causes most discontent; submit that carriers be placed on same footing as third-class clerks as to pay and promotion, and promotions be made on efficiency and merits without favouritism; efficiency to be recorded and record open to inspection of employees concerned; service at present does not attract capable and ambitious young men; should be unnecessary to require more than an eight-hour day service, or forty-eight hours a week, exclusive of Sundays, 967. *Superannuation and retirement of officials.*—In 1898, Superannuation Act was abolished and Retirement Act passed, providing a 5 per cent reduction in each civil servant's salary, with 4 per cent interest compounded and held in trust till retirement; this is equivalent to a savings bank account drawing 4 per cent, and is considered a forced payment which employees think could be invested at a greater rate of interest; object of superannuation is to provide for the old age of faithful employees; Retirement Act falls far short of this; desire that an employee may retire after twenty-five years of service; or if retirement, resignation or death happens prior to retirement limit, the return of amount deducted to be paid him or beneficiaries with interest at 4 per cent. *Vacations.*—In other countries thirty days are allowed; now increasing work and strain on nerves is causing resignations from service; twelve days now is not sufficient time to recuperate; should be granted when the work is lightest, with its servants thoroughly alert mentally, would be an incentive to faithful service; in Great Britain government maintains at its own expense a pension system for all permanent employees, an eight-hour day and a system of promotion for letter carriers; government is also liable to its employees for compensation of injuries to its service in the discharge of their duties; Postmaster General recommends better salaries for postal service, as good men were leaving service; an increase of \$200 on a \$1,000 salary, and lower grades advanced to same scale as carriers, 969. First grade \$600, second \$800, third \$900, fourth \$1,000, fifth \$1,100, sixth \$1,200; establish-



MEMORIALS—*Continued.**Post Office Department—Continued.*Letter Carriers' Federated Association—*Continued.*

ing a record for each one open to himself, so no unfair advantage may be taken of him on personal, political, religious or other reasons. *Cost of living, 1896 to 1906.*—Besides increased cost of provisions, clothing, shoes, &c., the increase of rents has gone up from 95 to 146 per cent in western Canada; cost of living in Hamilton is higher than in New York, many skilled workmen had left Hamilton for Pittsburg and New York; give statistics on cost of living, pension, sick leave, salaries of police and firemen, number of carriers to population; (1) statistics of increased cost of living, by Miss Ella M. Keys, Toronto University, 1896-1906; (2) conditions governing superannuation, work hours, sick leave, annual leave, &c., by Theo. Roosevelt, United States.; (3) conditions governing Civil Service in several provinces, as to sick leave; (4) conditions of pay of police forces of principal cities of Canada; (5) conditions of pay of fire brigades of principal cities of Canada; (6) showing population, number of carriers on city delivery, &c., &c.; *United States, official information, 1906*—(7) showing population, number of carriers on city delivery, &c., &c., 969-970-971-972-973.

Supplementary memo.: Submit (a) that no other country pays its servants on a per diem basis (South Australia excepted); (b) the system is vicious in the extreme, as when a man enters service of his country he gives up his rights and privileges whereby he may better his condition; such being the case it is the duty of the government who monopolize his services to so remunerate him that he can rely upon means of subsistence 'sick or well' while in their employ; (c) present scheme will not work well as long as there is distinction with other employees in the matter of salary, loss of sick pay, and curtailment of holidays; dissatisfaction is bound to be the result; (d) bonusing system is vicious, it being hard on those not receiving the bonus and sick pay, while new comers receive it through political influence; (e) it is an injustice to a man who has given the best part of his life to the service to be degraded instead of being superannuated; (f) that under present system a man may be absent through sickness should receive no pay and government is under no obligation to superannuate him; (g) ask for more liberal legislation and do away with present dissatisfaction (1) asks that carriers be placed on same footing with third-class, as to pay and promotion; (2) that promotion be on efficiency and merit, merit recorded and open to employee; (3) that eight hours be a day's work; (4) a more liberal scheme of superannuation; (5) that carrier may be superannuated after twenty-five years service; (6) that annual holidays be extended to thirty days; (7) that increase of salary be granted commensurate with increased cost of living, 973-974. The young men in Toronto are leaving the service, 975.

Letter Carriers not of Federated Association.—Reference to Civil Service List, 1903, page 238 chapter 28, 'An Act to amend the Post Office Act,' assented to May 15, 1903, Sess. Papers No. 30; Act to remain in force as it reads with few amendments: *Pay per day*: Section 3 to read, salaries grade 'A,' \$1.75, grade 'B,' \$2, grade 'C,' \$2.25, grade 'D,' \$2.50, grade 'E,' \$2.75; *Annual leave of absence*: Section 7, those mentioned in section 1, twenty-two days with pay; *Additional leave or bonus*: part section 7, 'He—bonus,' be struck out; *Reduction in grade*: Paragraph 2, section 4, be struck out; reference to 'register of errors and irregulari-



SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Post Office Department—Continued.*Letter Carriers not of Federated Association—*Continued.*

ties' is made with regard to yearly bonus or promotion to higher grade; recommends suspension and investigation in case of inefficient or unsatisfactory service or conduct; also pay for sickness when legally quarantined, 979. *Salary of superintendent*: On same basis as second-class clerks; *Superannuation*: A Civil Service Superannuation Act in place of Civil Service Retirement Act; carriers under Retirement Act be refunded amount to their credit in Civil Service Retiring Fund; superannuation under new law to begin July 1, 1907; *Cost of living*: It is due to world-wide prosperity, people wishing to live better, but mainly the prices of materials have greatly advanced; *General increase of wages*: All wages of mechanics and all wage-earners have increased 30 per cent (Census by House of Commons, 1900-5); *Strike statement of Bureau of Labour*: Causes of strikes are thus classified, for increase of wages, against reduction of wages, for reduced hours; *Stated salary by legislation*: A letter carrier on a stated salary, ruled by legislation, can only be helped to meet this enormous cost of living by an increase in wages by legislation, 980.

Railway Mail Service Superintendents, 923.—The service was established in 1897; it was formerly under the control of several post office inspectors of Canada, the chief clerks looking after the details; chief clerk's maximum salary was \$1,500; when the Railway Mail Service was formed the chief clerks were made superintendents of the various districts—nine in all—without increase of salary; duties of superintendents are, to arrange for all transportation by railway; the control of all mail clerks and office staff, their annual examination in duties and efficiency, the compiling of schedules, the reporting upon and organizing new services, assisting the inspectors in investigating irregularities; these duties are greater than those of an inspector; the difference in salaries of these officers puts the latter under a disadvantage; mail transportation is the basis of the whole postal system; to be superintendent a person must have served at least ten years as a mail clerk; the salaries should be equal to any in outside service and not on a par with the clerks of the staff; in 1903 the salary of superintendents was increased equal to that of assistant post office inspector, with a maximum of \$1,800; this increase has not kept pace with the cost of living, nor improved the status of superintendents, but the contrary by placing them on same footing with assistant post office inspectors, whose duties are by no means responsible or as arduous, 923. Statement showing salaries of superintendents of railway mail service, post office inspectors and railway mail clerks in the United States; all inspectors except city inspectors are allowed \$4 per diem; positions in the higher grades are filled by promotion of clerks in the lower grades; post office inspectors are selected from the railway mail service after examination, and are promoted in like manner, 924.

Railway Mail Service, Clerks in Offices of Superintendents of, per McNaughton, F. M., Quebec, 926.—The railway mail service was created in 1897; its duties are the despatch, transportation and delivery of mail by rail and water throughout Canada; duties of staff include control and instruction of mail clerks, preparation of distribution lists, books and schedules; organization of new services, the payment of transportation companies, and checking of registered letter



7-8 EDWARD VII., A. 1908

MEMORIALS—*Continued.**Post Office Department—Continued.**Railway Mail Service—Continued.*

returns; superintendents' offices are at Halifax, St. John, N.B., Quebec, Montreal, Ottawa, Toronto, London, Winnipeg and Vancouver; total office staff exclusive of superintendents consists of 39 employees, 626 mail clerks, transfer agents and train porters; clerical staff as to rank and salary are on same footing as clerks in city post offices and offices of post office inspectors; table of classification and salaries; the only increase being that maximum and minimum of third class have been raised; a young man entering service is worse off than formerly; the Act of 1903 gave increases in salary to almost every class of civil servant except to the clerical staff of the outside service of Post Office Department, whose remuneration remains practically as it was after confederation; still the classes benefited by Act, 1903, are again asking for increases; every word they say there applies with special force to us; it costs beyond a doubt at least from 25 to 35 per cent more to live now than ten years ago; the struggle for a decent existence is so arduous, that any measure of relief should deal with the immediate improvement of existing conditions, and suggest the following: (1) that present salaries be increased 25 per cent; (2) that maximum of classes be correspondingly increased and minimum readjusted where necessary; (3) that annual increases be \$100 instead of \$50; (4) that promotion be made easier, so that when maximum is reached promotion to next class should be without delay, if deserving; in banks and business houses deserving clerks have expectations of attaining after twenty-five years' service a salary of over \$2,000; the civil servant has but few chances of reaching such a salary; has also great difficulty in maintaining a respectable social position; would like to see Retirement Act abolished and Superannuation Act restored, with a provision for the return of moneys paid in, to the dependents of clerk who dies while still in office; suggest that after thirty years' service or on reaching age of fifty-five an employee should be entitled to retire on whatever pension may be due him; statement showing number of clerks in each class employed in offices of superintendents of railway mail service, also average salary and average years of service, 926, 927, 928.

Railway Mail Clerks of Canada, per Hartley, 997.—They presented a request to Postmaster General on October 13, 1906, for an increase of pay, and received a most encouraging reply; railway mail clerks number about 448; their duties are little known and generally misunderstood; on entering he must qualify for appointment, then for promotion by yearly examinations till he is sixty years old; his duties are on a rapidly moving train and are most hazardous and trying; in the case of Bell Telephone Company and its employees in Toronto last year, the medical experts brought out that there was no occupation so exacting as that of a railway mail clerk; his position is exceedingly strenuous; subject not only to serious danger, but of succumbing to great nervous and physical strain, 997. There are a number of clerks whose nervous systems are shattered; a railway mail clerk is a higher classed officer than is generally thought; Sir William Mulock in letter 1903 says: 'The duties of railway mail clerks are onerous, hazardous and responsible, and with very rare exceptions have been performed with uniform cheerfulness, efficiency and fidelity. From careful observation I feel fully warranted in saying that Canada has no more deserving and worthy officers than her railway mail



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Post Office Department—Continued.*Railway Mail Clerks—*Continued.*

clerks;' the increase received in 1903 did not more than afford a relief to the conditions which existed for forty-seven years, but does not keep pace with continued annual increased cost of living; cost of living may be classed as follows: (a) food, (b) fuel, (c) clothing, (d) rents, (e) miscellaneous expenditure; details and tables under each head may be found on pages 998-999-1000-1001. Ask that salaries be adjusted, that annual increase be 100, and maximum be \$1,500, 1001.

British Columbia Post Office Employees.—Ask an increase of salary to enable them to live, as the increased cost of living is so great; that system of promotion be amended providing \$100 annual increase up to maximum; that clerks on reaching maximum be graded automatically to higher class without delay, providing their record is satisfactory; that provisional allowance of \$15 a month be granted all employees in this district receiving less than \$3,000 a year; that increase if granted be retroactive covering last fiscal year; at present \$10 provisional allowance is granted mail clerks and \$15 to other clerks on salaries up to \$1,200; after that it ceases; all maintain that allowance be increased, not decreased, on reaching \$1,200; table I shows increased cost of living; table II shows increased pay to branches of outside labour; wages being raised as cost of living increases; at present, country's prosperity means for them a period of comparative poverty, 1047-1048-1049-1050.

Hamilton Letter Carriers.—Submit remuneration is entirely inadequate to meet increased cost of living, and do not share in the general prosperity in Canada, as salaries are practically the same as twenty-five years ago; that through the increased volume of work and few men to do it, they cannot hope to stand the present strain mentally and physically for any length of time, 975. Recommend a definite system of promotion, with maximum and status of senior third-class clerks, if carriers show ability and able to pass examinations; cost of living has doubled the last few years, \$900 to-day is no more than \$600 was twenty-five years ago; all classes of labour throughout Dominion have had their salaries increased; our legislators, both Dominion and provincial, have had substantial increases to their sessional indemnity; not so the letter carriers; a substantial increase would better the service, 976.

Hamilton Post Office Clerks.—Point out that cost of living is  $33\frac{1}{3}$  per cent higher than ten years ago; they recommend reduction in number of classes to three, with an increase of the scale at a percentage commensurate with increased cost of living; the annual increase to be \$100; Act of 1882 calls for mandatory promotion of competent officials, without waiting for vacancies; post office differs from other branches in that it gives continual service, day and night, Sundays and holidays, without any half-holiday being granted as in banks, mercantile and manufacturing concerns; when the service demands duty on Sundays, holidays and other times in excess of other branches of the service, then a sufficient staff be appointed to permit of time being allowed instead; hours of duty of night clerks not to exceed  $\frac{1}{3}$  of hours required of day clerks; increase of work, and actual preparation of examinations take up time in excess of work hours, therefore we suggest there be no examination for clerk after twenty years- service, unless deficient in knowledge of duties, 1024-1025.



7-8 EDWARD VII., A. 1908

## MEMORIALS—Continued.

*Post Office Department—Continued.*

London Letter Carriers.—On entering service one may be told that he would soon stand for promotion; such is not the case, but 'once a letter carrier always a letter carrier;' in promotion seniority in service should have preference; if he fails in examination the next senior man should step in; to have an efficient clerk in the higher grades one should train up by deserved promotion men from the lower ranks; break down barriers between clerks and put them on an equal footing; *Post Office Act as it affects letter carrier*: The five grades, 'A,' 'B,' 'C,' 'D,' 'E' in detail; it takes almost seven years for a man entering service to reach maximum salary; one cannot live respectably, educate our families, support church on \$391.25 a year; if sick, pay is withheld when he needs it the most; if applicable to one, should apply to all; rent for a house in London in 1896, \$78 a year, same house in 1907 for \$132; table giving increase in 1907 over 1896, in meat, flour, butter, eggs, potatoes, sugar, wood and coal; *Letter carriers retiring*: Carrier should have privilege of retiring after twenty-five years of service on his superannuation or retiring allowance; *Letter carriers' holidays*: That thirty days be given them to fully recuperate their strength that they may give department better service; *Letter carriers' uniforms and footwear*: That the carriers themselves control the money for that purpose; that orders for them be placed locally, enabling each one to leave his measure; cost of living has increased 45 or 50 per cent, but not wages, 977-978.

Montreal—Assistant Inspectors, 902.—Their duties as laid down in Postal Act are: (a) to superintend the performance of the mail service, taking care that all contracts for conveyance of mails are strictly carried out; (b) instruct new postmasters in their duties; (c) keep postmasters to their duty in rendering accounts and paying over their balances; (d) inspect every post office, see it is properly kept, that postmasters understand their instructions and perform all their duties well; (e) inquire into complaints, suspected cases of misconduct, or mismanagement, miscarriage or loss of letters or other mail matter; (f) do all and everything required by Postmaster General; above duties show that positions of inspector and assistant inspector are identical, but more responsibility on inspector; assistant inspectors' duties are of a general nature; the supervision requires full knowledge of duties acquired by long years of service; duties of an arduous nature, almost constant travelling, with considerable fatigue and discomfort; present composition of Montreal postal division comprises 38 counties, 900 post offices, 300 of which are accounting offices, and about 700 mail routes; shows what the inspector and assistant inspectors have to do; that maximum salary of assistant inspector is \$1,800, attained by \$50 increases from \$1,200; makes comparison between salary of city assistant postmaster and that of an assistant post office inspector, e.g., of Montreal post office division; duties of assistant postmaster are not more numerous or responsible, often less arduous, than assistant inspector; though salary of assistant postmaster is fixed at \$2,000, whilst salary of assistant inspector is \$1,200, by \$50 increases up to \$1,800; if the salary of the former is to be increased the latter should receive the same; if in event of increase in salary in division that maximum figure be granted at once to the old employees; that the per diem allowance of \$3.50 be restored would be far more satisfactory and would compensate for hardships endured besides the wear and tear of clothes; it is hard on returning from a trip to have to draw



SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.*

*Post Office Department—Continued.*

Montreal, Assistant Inspectors—*Continued.*

on our income to cover expenses; the undersigned, J. P. Chillas and J. A. Madore, are two long service men, one of thirty-seven and the other thirty-three years' service, and have contributed to superannuation for a number of years; they suggest the establishment of a provident fund, applicable to those dependent on them and whom they leave behind, 902, 903.

Montreal Inspector's Office Staff.—Submit: (1) that clerks require to know well English and French and have a thorough knowledge of post office administration and regulations; therefore should not be on same standing as clerks doing routine duties requiring less education; (2) that clerks in Montreal division be on same footing as clerks in other divisions; that Montreal division, the most important, has one inspector, two assistant inspectors, two second-class junior, one third-class junior, two fourth-class and five temporaries; therefore has no first or second-class seniors, yet they do the work here as in other divisions; (3) that conditions of life are so changed that old scale of salary is utterly inadequate; (4) that a pension free of charge be granted after twenty years of service, whether a clerk is in good health or not, and such law be retroactive; (5) that position of assistant post office inspector be filled by promoting a clerk in the office of the division where such position is vacant, 906.

Montreal Letter Carriers.—*Increase of salary.*—Think it useless to insist on necessity of increasing salaries, as statements proving increased cost of living have been placed before you so strongly, that you must admit the necessity; that there should be no difference in pay between them and third-class clerks; they do the same but letter carrier has greater responsibility. *Promotions.*—Consider it in the interest of the service if eligible to clerkship after five years on recommendation of postmaster; in doing clerks' work they lose the privileges of the carriers, and if appointed clerks, have to suffer the loss of another \$100 to start a minimum. *Bonus.*—By Act, the leave of absence of a letter carrier was reduced from three to two weeks, but in place of third week was to receive a bonus of \$20, or ten extra days vacation if services satisfactory; some carriers, through illness for more than twenty days, lost their pay and the bonus, though services were satisfactory. *Sick pay.*—Carrier is the only post office employee not paid in time of sickness; though he is more exposed to all sorts of weather; objection is there are too many abuses in taking a day or two; but you can control a serious illness of several days, the deserving man should not suffer for a few unworthy carriers. *Eight-hour day.*—If carriers cannot complete their day's work in eight hours they should get extra pay for overtime as is done in the Customs, 886.

Montreal Post Office Employees, 859.—Beg to submit since present scale of salaries was established the cost of living has increased 40 per cent, and that salaries be increased  $33\frac{1}{3}$  per cent, thus placing salaries on same footing as twenty years ago; beyond doubt all wayes have advanced at least  $33\frac{1}{3}$  per cent in last ten years, and more than 50 per cent since establishment of present Civil Service scale of wages; living costs more in large cities than in smaller ones; car fare alone being a large item monthly;



7-8 EDWARD VII., A. 1908

MEMORIALS—*Continued.**Post Office Department—Continued.*Montreal Post Office Employees—*Continued.*

*Examinations.*—Recommend the preliminary examination for carriers and porters, and the qualifying one for clerks; as they bring a better class of men into service; *Classification.*—That the fourteen classes be abolished, that in addition to the assistant postmaster and superintendent three classes only be established, first, second and third; the third to include third-class clerks, letter carriers and porters, 859. The second to include clerks having had ten years' experience and having proper qualifications; the first, all clerks in charge of branches, or doing specific duties; *Salary.*—For above classes, third-class clerks to begin at \$500, with annual increase of \$100 up to \$900, then advanced by \$50 a year up to maximum \$1,200; letter carriers and porters at same salary as third-class clerks, and if services are satisfactory, after five years to be given a clerkship on recommendation of postmaster, without being obliged to pass the qualifying examination; second-class clerks to comprise persons who have passed through the various stages of the third class; promotions in order of seniority, all things being equal; salary to begin at \$1,300, with annual increase of \$100 till \$1,400 is reached, then by \$50 annually till \$1,600, the maximum of this class; the number of second-class clerks to be at least 25 per cent of the inside staff of office; first-class clerks to commence at \$1,700, then by \$100 increase up to \$2,000, the maximum of the class; salary of superintendent to be fixed at \$2,500 annually; assistant postmaster to have fixed salary of \$3,500 annually; *Sunday work*, being of necessity and considered as extra work, should be paid for at rate of double time, as everywhere else; that overtime receive extra pay; *Legal holidays.*—That in the interest of the service office be kept open on legal holidays and give the same service as on other days; experience tells us it is an absolute impossibility to do the work properly by only working half a day on such holidays; this half day demoralizes the business of the office for the next day or two; as a recompense for those obliged to work on legal holidays we beg to ask that the annual leave be four instead of three weeks; *Age.*—Suggest that entrance age be between eighteen and twenty-five; *Temporary employees.*—Recommend that temporary employees now in service doing work of a permanent nature, and who entered under thirty years of age, be made permanent; those entering over thirty years of age be granted a per diem allowance of \$2.50, with two weeks' annual leave; that no temporaries should remain in service as such over six months, and that pay be \$2.50 per day, 860. *City sorters on mail trains.*—That the employees in this office who sort mail for city delivery on incoming mail trains be granted mileage, as railway mail clerks; *Superannuation.*—Recommend abolition of retirement fund and repeal of Superannuation Act, with the exception that clerks, after twenty-five years, and carriers after twenty-one years' service may retire if they wish; that the exhibit showing the increased cost of living covers increases only of recent years, that during this week alone bread has advanced 2 cents a loaf, milk 8 cents a gallon and coal 75 cents a ton; a table showing revenue from sale of postage stamps to local dealers alone, 861. Table showing British mail received and forwarded also registered letters and parcels registered during 1906-7; we point out that Montreal is a distributing centre for the Dominion, and handles large quantities of matter credited to the revenue of other places, 862. EXHIBIT 'B.'—*Superannuation fund.*—The principal reasons



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Post Office Department—Continued.*Montreal Post Office Employees—*Continued.*

for its maintenance and conditions under which it should be established: (1) its re-establishment would be in interest of department as well as of employees; (a) governments of other countries, directors of large financial, educational and religious institutions establish pension funds for their employees; (b) the department, through the pension fund, would insure the permanent services of better qualified employees, because after a few years it holds him to his post, and is not tempted to leave for better positions; (2) it would also be in the interest of the employee: (a) the salaries of this department being lower, it requires a serious inducement for a man to accept a position and to keep it when he has obtained it; past experience has shown that it was easier to retain the services of good men, for though pay is not great, a pension is a great inducement for them to stay; (b) though it is the apparent intention of government to increase the salaries, yet we could hardly hope that the increase would be in proportion to increased cost of living; if it was impossible to save money under present conditions prospects are not bright to do it after the increase; (c) pension fund gives security in case of illness, old age, or debility, we mention debility as a cause of invalidity in postal service; the work requires greater energy, it necessitates a concentrated and constant attention, and the means of recuperation, in most cases, are nil through the irregularity of the hours of duty, rest, meals and frequent changes of habits required by the service; if a man has to change day for night work, he must change his habits of living, the waste of nervous energy increases constantly and surely; (d) the papers stated that thirteen clerks in St. John, N.B., post office had become insane since 1893, the cause was attributed to unsanitary state of building; but a well-posted person on the nervous tension exacted for post office work will attribute it to the constant strain on him; what induces to-day several employees to choose the present system of 'retirement fund' is the fact that there is not a fair equilibrium between the contribution to the pension fund and the prospect of enjoyment of the superannuation; the chances are mostly all on the side of the department if the employee cannot obtain his superannuation before the sixty-year limit; number of superannuations is very small, therefore the men thought it preferable to draw a smaller amount of retiring than contribute to a fund with such limited prospects of enjoyment; we therefore ask that the pension fund be demandable after twenty-five years' service; England, France and Belgium have pension funds, so ought Canada; would suggest that at the age when a man has given twenty-five years to the service, his health is so shattered either through illness, or the exigencies of the service that he shortens his existence under these conditions; can affirm that the majority of employees under actual system would prefer 'pension fund system,' with the stipulation that it could be demandable after twenty-five years' service, 863. Tables giving advances in prices in merchandise; also a series of letters from merchants and others on same subject, 864-881.

Montreal Railway Mail Clerks, 914.—Request that annual increase of \$50 be raised to \$100 and that maximum salary of \$1,200 be increased to \$1,500 for following reasons: a mail clerk is required to possess the same education as confrères in a city post office or inside service, but unlike them he must pass yearly a strict examination in official duties, and to qualify



7-8 EDWARD VII., A. 1908

MEMORIALS—*Continued.**Post Office Department—Continued.*Montreal Railway Mail Clerks—*Continued.*

for promotion must take as high as 90 per cent at those examinations; besides his work demands superior strength and stamina; they claim the difficulties and dangers while working demand superior qualifications and entitle them to higher remuneration; their duties compared with clerks in city post office, 914. The latter work in a well lighted and ventilated chamber which admits of a division of labour, one man takes charge of registered matter, another sorts the letters, a third the newspapers, &c.; not so with mail clerks where one clerk carries on all these duties often alone amid the tumult of a rapid moving train, the air of the car vitiated by burning lamps or smoke and dust and without accommodation; must consider also the hardships of winter travelling, sickness one is constantly exposed to, delays of trains by snowstorms; in post office can consult in difficulties, while a mail clerk has to act and think for himself, e.g., in the case of an accident; if mails fail to connect he must arrange to forward them with the least delay, &c., in fact a clerk in charge of a mail car performs the duties of a chief in a city post office; mileage does not pay expenses; with no superannuation there is greater reason for increase of salary to provide for old age and the increased cost of living; other employers of labour have recognized these conditions and have made generous provision for employees; as an immediate relief suggest a general increase of 25 per cent in addition to above, 915.

Ottawa Letter Carriers.—Staff is composed of 46 permanent employees, out of a total of over 600 stationed in the different cities of Canada, all working under same conditions as in Ottawa; the letter carrier has to accept full responsibility for all his acts; his work requires more physical and mental force than in any other branch of the service; this should be remembered in determining the standard of remuneration; his duties commence two hours before the despatch of delivery, during which time he has to set up his mail and be responsible for its safe delivery; does the same work before each delivery, and in addition keeps an up-to-date direction book of new-comers and removals, re-direct all necessary correspondence, keeps a letter of undelivered letters, collects insufficiently paid letters; the essential qualities demanded of him being a big physical standard, good character, honest, civil, punctual in dealing with matter passing through his hands and has to work in all kinds of weather; he feels that salary paid him is entirely insufficient to live on; rents have increased during the last seven or eight years 40 to 60 per cent and cost of living 33 per cent to 50 per cent; wages of other workmen have increased; sees other employees going to work at eight or nine o'clock, enjoying Saturday afternoon, the statutory and local holidays; is also aware that Sir William Mulock, late Postmaster General, stated that eight hours should constitute a day's work in the post office for both clerks and carriers; feels that present law governing his salary is unjust, being paid on per diem allowance; work laborious and exacting in all weather; liable to sickness from exposure; not allowed to engage in other gainful work; subject to loss of pay in accident and sickness; sees the striking contrast in the law regulating the permanent clerks; submits that upon efficient and faithful service the postmaster shall recommend him eligible for transfer to the service of clerk up to grade of junior second-class after passing an examination having reference to duties of office only; that there be increased compensation; a yearly salary in lieu of



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Post Office Department—Continued.*Ottawa Letter Carriers—*Continued.*

per diem allowance; pay during sickness as in all other branches; promotion to clerkship when recommended by the postmaster, 849-850-851.

Ottawa Mail Clerks.—Ask an increase in their maximum salary from \$1,200 to \$1,500 a year; that yearly increase be \$100, also that all clerks who have served fifteen years be placed at present maximum \$1,200 a year at once; a railway mail clerk on entering service must possess same educational qualifications as a clerk in city post office, and besides that must pass a stiff examination in official duties every twelve months; to qualify for promotion must take as high as 90 per cent; inside mail clerks at most pass three examinations; think the railway mail clerk should be exempt from examinations after reaching his maximum salary; that being surrounded by difficulties and dangers demands superior qualifications and entitles them to higher remuneration; contrast conditions of work of inside clerk with their own; the mileage allowance does not compensate them for small salary; in Toronto district average mileage is about \$240 a year, out of that when he pays a large proportion for meals, sleeping accommodation when away from home on duty, there is a very small pittance left to compensate for inconvenience and irregularity of life; twenty-five years' service in a postal car is as hard on a man as thirty-five years in an office; that the age of railway mail clerks for superannuation purposes be reduced from sixty-five to fifty; object to postal car being placed next to engine; postal clerk must be sound in wind and limb, have more than ordinary intelligence, for his work is constant; must accurately know the country and all post offices that the correspondence shall reach its destination as early as possible; knows no day, no night, catching his meals as he may, at home only semi-occasionally, 793. Increase of cost of living in Toronto fairly represents conditions at Ottawa; classifies cost of living (a) food; (b) fuel; (c) clothing; (d) rent; (e) miscellaneous expenditure; (a) the principal articles of food consumed in workingmen's families at St. Lawrence market, Toronto, have increased 64 per cent since 1897; see table 794; gives table itemizing increase of each article since 1897, see table 795; or an average of 28 per cent; for some families net increase is greater than 28 per cent in proportion to consumption of those commodities subject to higher rates of increase; in local produce the chief cause is undoubtedly the increase of demand due to increase of population; chief advances have occurred in following commodities: eggs, 67 per cent, have advanced on account of increased shipping demand; fresh eggs are sent from Toronto to the mining camps at Cobalt; potatoes, 62 per cent, on account of small crop of last year or two; United States potatoes being imported to make up deficiency, 794-795. (b) Fuel, present price of coal is 24 per cent higher than in 1897, its causes external to Canada; (c) clothing, raw materials have advanced in price from 60 per cent to 100 per cent since 1897; (d) rent is the most conspicuous of all increases, 796; caused by increase of population and failure of house-building industry to keep pace with it; averages an increase of 95 per cent in ten years; reasons for increase may be the following, (a) absence of speculative building, since collapse of building boom in 1891, and recently to the dearness of money; (b) increased cost of materials; (c) other factors than wages seem to predominate; resumé of increase for last ten years, food, 28 per cent; rent, 95 per cent; fuel, 24 per cent; clothing, 20 per



MEMORIALS—*Continued.**Post Office Department—Continued.**Ottawa Letter Carriers—Continued.*

cent, 797. Above is increase in cost of necessities of life in a normal workingman's family; in middle class households rents have not increased so much in proportion, but domestic service has increased very heavily; good clothing has increased in price; the salary class have suffered by advance of prices; rise in the wages of domestic servants has compelled this class to do without them; pressure of household accommodation has led large numbers of families to take in lodgers to increase their income and pay advanced rents, 798.

Quebec Letter Carriers, per Augé.—For last thirty years salary of letter carriers has been stationary, while cost of living has increased 40 per cent; at present salary one cannot keep out of debt and give his family the bare necessities of life; their work is most tiresome and unpleasant, being exposed to all sorts of weather entailing sickness for which they lose their pay; they are, of all branches in the service, the least paid and have the most responsibility, often delivering registered letters and parcels of great value for which they are responsible; their duties are more important, their work harder and hours longer than all other employees; they should therefore receive the same salaries, the same holidays and regular salary during sickness, abolishing distinction between letter carriers and clerks; why this discrepancy, this disparagement? will continue to ask for equal salary, same holidays and pay during sickness, 943. American Postal Law puts clerks and carriers on same footing, the salary is equal, beginning at \$600, with annual increase of \$100, up to \$1,200, 944.

Quebec Post Office Clerks.—The question of salaries is the most important, not having received any increase since confederation, while all other branches have; other commercial institutions increased salaries of employees without being asked; a post office employee enters at \$360 on condition of a statutory increase of \$40 a year to maximum of \$800, on attaining which he expects an immediate increase, he is badly deceived, for often after twenty-eight years' service he is still receiving same salary, \$800; actual salaries are not enough to live on, 950. Commissioners are asked to compare postal service with other branches; it is by nature the most strenuous of all the Civil Service: (1) the early hours, being obliged to report for duty at 6.30 a.m. in winter and summer; (2) uncleanness and bad atmosphere, exposure to draughts, doors in rear being opened for mail bags, and doors in front by the public; (3) rapidity in execution of duty, in opening and forwarding of mails; (4) work on Sundays and legal holidays; (5) irregular hours, often lengthened by shortness of staff through absence or sickness; (6) continual study of actual duties; for these considerations the petitioners beg (a) to be put on equal footing with inside service; (b) an immediate increase of 25 per cent on actual salaries of employees; (c) an annual increase of \$100 instead of \$50; (d) a fixed law that deputy postmaster be chosen from clerical staff of city post office; (e) appointment of superintendent at fixed salary of \$1,500, with annual increases of \$100 up to \$1,900; (f) appointment of two first-class clerks, to which we are entitled by revenue; (g) Superannuation Act restored, age limit reduced from sixty-five to sixty, length of service reduced from thirty-five years to thirty, 950-951.



## SESSIONAL PAPER No. 29a

## MEMORIALS—Continued.

*Post Office Department—Continued.*

Railway Mail Clerks, Quebec Division.—In April, 1903, the mail clerks laid before Sir William Mulock, a memo. showing the increased cost of living; the difference in 1896 and 1903 was shown to be 70 per cent; showing also the extra hazardous risk of life and limb, and the mental and physical strain sustained by them; as superannuation is abolished for the new employees there is need of a greater salary to enable the clerks to make provision for old age; wish chiefly to accentuate the increased cost of living; ask also that annual increase be \$100 and maximum salary be \$1,500; then follows list of prices of necessities of life in March, 1907, compared with same in March, 1903; the list was compiled after much investigation from leading merchants, 932. (1) That the salaries of mail clerks of Canada have not been increased for fifty years and are no longer adequate to meet the new conditions or the increased cost of living; (2) that banking, industrial and railway institutions considering the changed conditions have largely increased the salaries of their employees; (3) that for first time in history of Canada the revenue of Post Office Department has exceeded the expenditure; (4) the great increase of mail matter renders the life of the railway mail clerks one of more arduous and continuous toil; (5) that, unlike the Post Office Department, all railway and express companies, considering the extra hazardous risk of life and limb, together with the mental and physical strain of railway employees, are giving a greater salary to their employees than for men of similar capacity engaged in office work; (6) quotes excerpt from *Scribner Magazine*, signed by Thomas L. James: 'There is no position in the government more exacting than that of a postal clerk, and none that has so many requirements. He must be not only sound in "wind and limb," but possessed of more than ordinary intelligence and a retentive memory. His work is constant, and his only recreation study. He must not only be proficient in his immediate work, but must have a general knowledge of the entire country, so that the correspondence he handles shall reach its destination at the earliest possible moment. He must know no night nor day. He must be impervious to heat and cold. Rushing along at the rate of forty or fifty miles an hour, in charge of that which is sacred—the correspondence of the people—catching his meals as he may; at home only semi-occasionally, the wonder is that men competent to discharge the duties of so high a calling can be found for so small a compensation. They have to take the extra hazardous risks of their toilsome duties. There are no public offices which are so emphatically "public trusts" as those whose duties comprise that of handling the correspondence of the people, because on the proper and skilful performance of that duty depends, to a far greater degree than in the case of any other function accomplished through government agency, the business and social welfare of the entire community;' (1) present arguments in support of each clause in the order which they occur, 933. The salaries of mail clerks adopted in 1857 would to-day scarcely afford a bare existence; would therefore compare with 1896; list of provisions given in a table show increase of cost is from 25 to 166 per cent; real estate agents and brokers state that rental value of all desirable properties in Toronto have increased from 20 to 25 per cent, yet the class of houses required by men of small means have advanced from 35 to 40 per cent; thus a clerk to-day has to pay from \$80 to \$120 a year more than he did in 1896; cost of fuel has increased



MEMORIALS—*Continued.**Post Office Department—Continued.*Railway Mail Clerks, Quebec Division—*Continued.*

nearly 60 per cent, surely then a clerk does not exaggerate in stating that present salary is inadequate; (2) would refer you to the Grand Trunk Railway, the Canadian Pacific Railway, the Dominion Express Company, the Canadian Express Company, the Montreal Bank, or Quebec Bank; (3) that through establishment of penny postage and reduction of domestic postage by one-third, the revenue is in four years, in excess of expenditure; formerly the demands for an increase of salary were met by the insuperable barrier of annual deficits, with the promise, when these barriers were swept away, of more material aid than sympathy, 934. (4) Table comparing increase between 1896 and 1902, number of post offices, of letters, registered letters, postal cards, free letters, revenue and miles travelled; most of the work for these increases has fallen on the mail clerks, yet with all this increase there are five fewer clerks and the remuneration has decreased during that period by \$2,970.02; (5) salaries of any of our great railway corporations to their conductors and trainmen, station agents, telegraph operators, &c., whose occupations are less hazardous and involve less physical and mental strain are from 25 to 40 per cent in advance of mail clerks, which is the poorest paid branch in the Civil Service; see table, 935. Where the mail service is discriminated against to the extent of \$500 for the first, \$400 for second and \$250 for the third class; on entering the service a mail clerk is required to possess same educational qualifications as his confrère in the inside service; has to pass yearly a stiff examination in official duties to qualify for all promotions; their dangers are greater, entitling them to greater remuneration; while in city post offices the clerks work in well lighted and well ventilated rooms; each clerk to a special work; thus confusion and liability to error in turning from one class of work to another is avoided; whilst in railway mail service one clerk carries on all these duties, often amid tumult and disorder of a rapidly moving train, air of car vitiated by the burning of lamps or reeking with smoke and dust, in cars without accommodation or convenience; in difficulties in a post office a clerk can consult his immediate superior and avoiding responsibility for action taken; not so with mail clerk, who has to act and think for himself, e.g., in case of accident or detention of train he must decide at once for advance of mails; or in failure to connect with other trains and this can only be done by a thorough familiarity with all trains and stage service at all points of connection along his route, united with coolness, accuracy and self-confidence; when mail clerk is seen off duty it is no criterion of not working; a memo. from mail clerks' journal of duty shows each mail clerk performs daily 6.2 hours of day work and 2.5 hours night work, or on an average eight hours and forty minutes a day; the mileage allowance does not compensate a clerk for smallness of salary, for out of it he has to pay for meals, sleeping accommodation, to say nothing of ever present risk of life and limb, 936. Statement made in the House that in five months there had been 142 railway accidents in which 179 lives were lost; in Toronto in past few years there are the most melancholy instances of the risks of a mail clerk, often death, mutilation, deformity and insanity happening to clerks while on duty; Congress in Washington granted a sum of \$1,000 to family of every mail clerk killed on duty; and in future will bestow an equivalent to a pension upon the widows and children; with the exception of soliders and



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Post Office Department—Continued.*Railway Mail Clerks, Quebec Division—*Continued.*

sailors, their life is the most dangerous; the petition is not outcome of a mercenary spirit, but a logical sequence to conditions over which there is no control; other employers have made generous provision to alleviate the burdens which they entail; there is no longer a deficit as an obstacle to the increase of salaries; the work in railway mail service has greatly increased, yet the number of employees and the remuneration have decreased since 1896; finally the railway mail service is the hardest worked and poorest paid branch of public service of Canada; have not enlisted public opinion nor formed a union to promote our interests, but armed with justice feel that you will grant the increase in our salaries, as you deem just and adequate, 937.

Toronto Post Office Clerks.—Submit a request (a) for an immediate advance of salaries; of 25 per cent to lower grades, 20 per cent to second class, 15 per cent to first class, and same percentages added to maximum of each class, 1017. (b) That classes be reduced to first, second and third; (c) a system of promotion based on qualified seniority; (d) that the annual statutory increase be \$100; (e) that eight hours constitute a day's work, including one hour for dinner; night work, seven hours, including one hour for lunch; (f) no payment to guarantee fund after three years' service; (g) when an officer does duty on a public holiday, a full day's pay be allowed; (h) Superannuation Act to be restored, age limit reduced from sixty-five to sixty years, length of service reduced from thirty-five to thirty years, 1018.

Toronto Post Office Inspector's Office Clerks.—(a) In view of advance in salaries generally and in wages of artisans, (b) of marked increased cost of living, (c) that salaries in this office have practically remained stationary since confederation, they suggest: (1) that they receive same salaries as clerks in inside service, or at rate of 40 per cent applicable to maximum and minimum of each class; (2) that statutory increase be \$100 instead of \$50; (3) that superannuation be restored at option of clerks; (4) in case of death while in active service, the total amount deducted for superannuation with three per cent interest be paid to legal representatives; (5) that number in any class of clerkship be not limited; Toronto grocers' detailed prices of commodities; Prof. Mavor's statement, 1028.

Toronto Letter Carriers.—Is almost the same as memo. of Federated Association; statement as to pay: A. Fleming, sta. C., 11 hours 5 minutes per day, at an eight-hour day, works 120½ days per year without pay; Isaiah Delong, sta. G., 9 hours 44 minutes per day, works 67 days 5 hours 40 minutes without pay; and several others; also a statement from Mayor of Toronto giving salaries of police, firemen, works department, street cleaning and scavenging for years 1897 and 1907, 982. A statement from Division 113, Amalgamated Association of Street and Electric Railway Employees of America, for years 1897, 1902-3-4-7, 983.

Toronto Mail Clerks, per Jessop, W. G.—They submit (1) that salaries be increased and commensurate with services performed, (a) on account of enormous increase in cost of living it is impossible for average clerk to more than barely subsist on present salary; (b) because long hours and



MEMORIALS—*Continued.**Post Office Department—Continued.*Toronto Mail Clerks—*Continued.*

increasing volume of matter necessitate exercise of physical strength and endurance as only young and robust men can stand, it is reasonable to increase salaries to make provision for old age as there is no longer any superannuation in sight; (c) dangers to health, as being subjected to extreme cold, in unheated cars, drenched in rain while opening letter boxes at stations and being placed in the most perilous part of the train; 50 per cent of clerks were laid off duty from sickness during the year; (d) remuneration should be in proportion to responsibility; (e) slow increase of clerk's salary prevents his marriage; or if married debars him and family from ordinary comforts of life, and educating his children; (2) a measure of superannuation ensuring stability, the retaining of desirable men in the service; (3) fixed number of work hours, also giving him his statutory holidays; (4) that senior qualified clerk in same district should be promoted to vacancy; the hardships of labourers should be considered; they are sent away from home, to where expense of living is as great or greater than their wages, 1006, 1007.

Extract from *Toronto World* on perils of the postal service, 1008.

Western Canada Railway Mail Clerks, per Barrett.—They cordially approve of memo. of Civil Service Association of Western Canada; railway mail service differs from any other service of Federal government; therefore we ask that (1) our maximum salary be raised from \$1,200 to \$1,500, and yearly increase advanced from \$50 to \$100; feel necessity of immediate increase of salary, and if granted, that same percentage should govern the maximum; that they be exempt from further examination till maximum is reached and also after twenty or twenty-five years' service; their work demands superior qualifications and demand higher remuneration; compare duties and conditions in city post office with tumult, and disorder of a railway train; mileage allowance does not compensate for smallness of salary, as extra expenses are often greater than allowance; mileage is not counted as salary; twenty-five years' service in a postal car is as hard on a man as thirty-five years in an office; age of superannuation should be reduced from sixty-five to fifty years, and length of service from thirty-five to twenty-five years; that superannuation be restored or give them the option of superannuation or retirement fund; Act should be amended to read 'may superannuate,' instead of 'may be superannuated;' that postal car should not be placed next to engine, but that baggage and express cars should intervene; postal clerk should be sound in wind and limb, of more than ordinary intelligence and retentive memory, 1061. Must have a general knowledge of whole country, so that letters reach their destination at earliest possible moment; he knows no night or day, impervious to heat or cold, eating his meals as he may, at his home only semi-occasionally; many dangers surround the mail clerk and serious accidents occur; and clerks are obliged to employ legal help to obtain compensation from railroad companies; are of opinion that if injured man makes good his case to departments, government should deal with railroad; insurance companies charge mail clerks 50 per cent higher premium than other civil servants; their dangerous occupations compel them to carry accident policies; ordinary premium is \$5 per \$1,000 while mail clerks have to pay \$7.50 per \$1,000, 1062.



## SESSIONAL PAPER No. 29a

## MEMORIALS—Continued.

*Post Office Department—Continued.*

Winnipeg Letter Carriers.—Wish to direct attention of Commissioners to the following: (a) necessity of higher pay to meet increased cost of living; (b) impossibility for a letter carrier to be advanced in service; (c) benefits of superannuation; (d) injustice of withdrawing pay during sickness; (e) uniforms; (f) holidays; (g) present hours of work and what constitutes a day's work; efficiency of service depends upon the accuracy and fidelity of letter carriers; they are the hardest worked men in the service; besides severe discipline and the hardships of the service the postal laws prevent him from doing any other gainful work; cost of living has so considerably increased that present pay of the letter carrier is quite inadequate to meet all demands, 1056. Scarcity of houses has increased rents; ask  $33\frac{1}{3}$  per cent increase in wages; would refer to following resolution of Dominion Trades and Labour Congress, Winnipeg, (a) Congress regrets nothing has been done to remedy grievances complained of; calls attention of Postmaster General to legislation passed by United States Congress whereby salary of letter carriers is increased to \$1,200 after five years' service, and after that they are eligible to promotion to the higher positions; (b) not creditable to Canada that promotion is refused to letter carrier who may be qualified for same; Napoleon stated that any soldier may have in his knapsack a field marshal's baton, therefore recommend an Act rescinding present Act making it possible for a letter carrier to be advanced to more remunerative positions; (c) recommends a more liberal Superannuation Act, present Act only allows superannuation after thirty-five years' service; should be twenty-five years; Retirement Act provides for 4 per cent interest on his own money, 1057. (d) Letter carriers are the only government employees docked pay for sickness; this is very severe on them, especially with the climate of Manitoba; (e) clothing is made far from Winnipeg; misfits occur often that several did not get summer uniforms up to October 3; recommend that carriers' uniforms be made where possible locally; (f) ask a longer period of vacation between April 1 and October 31; (g) at present carrier's day's work may be anything over eight hours, and is an injustice to them; would recommend eight hours a day, forty-eight hours per week, exclusive of Sunday, with overtime paid at rate of rate and a half, and double pay on Sunday; west is a country of young men, and staff is composed of young men under thirty years of age, and who have passed a strict medical examination, 1058. Table showing increase in cost of living since 1900, 1059.

Winnipeg Letter Carriers (Inside Staff) represent that while employed in clerical duties, yet they are graded and paid as letter carriers but without their privileges; to adapt oneself to the ever changing sortation one must possess a thorough practical knowledge of the city and a first-class memory; also to be familiar with the rates of postage and pass the same examinations as third-class clerks; the carriers chosen for this clerical work were the most efficient and reliable of carriers who took up their new duties hoping the department would place them on the same footing and grant them the same privileges as senior third-class clerks; this has not been done; the granting of this request would have a beneficial effect on the service, acting as an incentive to carriers to secure same promotion; last year they passed the third-class examinations, since which several had increases of from \$50 to \$100 a year; owing to the uncertain and late arrival of trains sorters are required to work at all hours and



7-8 EDWARD VII., A. 1908

MEMORIALS—*Continued.**Post Office Department—Continued.*Winnipeg Letter Carriers—*Continued.*

cannot be sure of any definite time to themselves; they request (a) to be granted a senior third-class clerkship to date from passing of examinations, (b) that from now on all carriers promoted to inside work be granted an increase on promotion, and senior third-class clerkship after examination; (c) that new arrivals be given a chance to pass examination; think department may have overlooked them, as they are small in number, 1052-1053.

*Printing Bureau.*

Employees Protective Association.—Association is composed of all classes of mechanics, skilled and unskilled, and female labour; the increased cost of living alone entitles them to an increase in wages; according to an order in council passed in 1903, rates of wages in cities of Montreal and Toronto were for the future to be taken as a standard not to be exceeded; conditions then were reasonable, now they are far different, while Act calls for a minimum rate of \$15 per week, the rate paid in outside offices far exceeds that; calls attention to the difference in prices paid to hand compositors and the machine operators, the latter receive greater pay yet class of work of the former is of a far more technical nature; some employees in the bindery who have only received an increase of \$1 a week since 1896, eleven years of the greatest prosperity this country has ever known, yet that same rate of wages was paid in Montreal twenty-five years ago; the female employees do not receive sufficient compensation for the duties they perform, they are forced to use the rear entrance, are not allowed the use of the elevator, but have to ascend and descend five and six flights of stairs; in case of fire they are in great danger; request your consideration for certain employees who are not tradesmen, and receive only \$10 a week; request to be put on same footing as the majority of government employees as to holidays; request that a flat scale of \$20 be granted to all mechanics in the Bureau, 618-619.

Foremen's Association.—Represents a staff of over 450 people; all are subject to dismissal at an hour's notice; all are governed by same rules and privileges, except that the men are paid for overtime and deducted for lost time, while foremen receive two weeks' vacation in lieu of overtime, and deduction made for all lost time over that; most of foremen have been in the service over eighteen years, thus being out of touch with the commercial life of printing and allied trades, and would be placed at a disadvantage in securing similar positions in their calling; no real reward or superannuation is provided for faithful and lengthy service; submit they should be placed on permanent staff of at least first-class standing with superannuation consideration; United States government printing office is governed by the Civil Service Commission; foremen receive \$2,000 a year, thirty days' vacation, sick leave, and no deduction for lost time; in Toronto foremen receive from \$20 to \$30 a week, two weeks' vacation, and no deduction for ordinary lost time; foremen of printing offices at Ottawa receive from \$20 to \$30 and similar treatment as Toronto as regards vacation and other privileges; comparatively the Toronto and Ottawa printing offices not equal in size and volume of output of the Government Printing Bureau, 608. The ten foremen in Printing Bureau receive \$25 and deductions made for lost time exceeding two weeks' vacation; with over 450 operatives and pay-roll of \$6,000 a



## SESSIONAL PAPER No. 29a

MEMORIALS—*Continued.**Printing Bureau—Continued.*Foremen's Association—*Continued.*

week, machinery valued at \$400,000, the individual oversight and executive duties of a foreman exact a faithfulness which a commercial printer will appraise; while outside employing printers look askance at any increase in wages at Bureau, yet we are pleased to show that we have the sympathy and endorsement of these same employers; in seeking this permanent employment they have tried to show the onerous duties of a foreman, the representative in the case, between the King's Printer and the Superintendent and the operatives; in past arrangements in scale of wages stipulated for the operatives themselves, the foremen were not considered, but were given increases at the discretion of their superiors, 609.

Proof-readers, per Belanger.—Their position is an anomalous one; department is divided into two branches (a) clerical, including the civil servants, (b) practical, including printers, pressmen, &c.; proof-readers do not come under either of them; they are not union men with power to insist upon consideration; nor are they permanent as members of Civil Service are; therefore they ask commissioners to be put on a proper basis, as a branch of the department, the first requisite of which is a rate of pay commensurate with services rendered; present rate is altogether inadequate, being paid \$18 a week with the information that it is their limit; such pay might have been reasonable fifteen years ago, not now; the business of the departments is constantly growing, yet the putting of this on record all passes through proof-readers' hands; scale of pay given to Toronto proof-readers is given as answer to their expressed dissatisfaction; there is no analogy between the two cases; at Bureau they are required to have a far wider range of knowledge than newspaper proof-readers; they must keep abreast of political happenings; have a varied acquaintance with scientific and technical subjects; to use their own judgment and discretion in matter of incomplete and erroneous copy; for these and other reasons their work is on a higher plane than outside proof-readers, 598. During sessions of parliament they receive less salary than printers; proof-readers for House of Commons receive \$1,500 to \$1,600 per annum for session's work; all this matter is read again by Bureau proof-readers before being signed and sent to the press; there are young clerks in Bureau acting as timekeepers, &c., requiring no special ability receiving more pay than they; formerly departmental reports were all read before being sent to Bureau, a number are now read in Bureau only and signed for press; translation is also done at Bureau; they often work overtime without compensation, while printers and pressmen receive extra pay; requirements of position are of high qualification; as men who have made classical studies or are pastmasters of printing craft; they have entire responsibility for correctness of departmental and parliamentary publications, their imprimatur is the only one accepted by government presses; and yet they are paid little more, often less, than mere compositors; as proof-readers they request that they be made a class or included in one of existing classes of Civil Service, with increased remuneration, 599.

*Public Works.*

Ottawa, Mechanical and Labouring Branches.—Their position under government is an anomalous one, no plausible reason for it, only neglect on their



7-8 EDWARD VII., A. 1908

MEMORIALS—*Continued.**Public Works—Continued.*Ottawa Mechanical and Labouring Branches—*Continued.*

part to present their case to competent authorities; gives details in a table showing difference in salaries paid to the different trades in the department and outsiders, always in favour of outsiders; why government employees should receive less than outsiders is hard to understand unless that the former have work the year round, while the latter have dull seasons; their present pay might have been reasonable years ago, but not now when everything has gone up in price; except for a very slight increase their salary has been kept at the old figure; present mode of living, and environments, mixing and living with higher classes of employees increase cost of living, yet salaries do not increase; yet they are only asking for the wages the government has agreed should be paid in their contracts; they wish to be put on the same footing; they are not less efficient workmen than others, and do as great a day's work, if not government should dismiss whoever is deficient in ability or energy, 1123-1124.

Montreal Elevator Men.—Demandent que leur salaire soit augmenté pour les raisons suivantes: (1°) leur salaire est le même que celui d'il y a 14 ans, alors que les ascenseurs furent mis en operation; (2°) leur ouvrage a tellement grandi qu'ils n'ont pas une seule minute de repos; (3°) il y avait toujours une différence marquée entre le salaire de ceux dirigeant les ascenseurs à l'usage du public et celui des personnes occupées sur les ascenseurs destinés au bagage; cette différence a été toujours à leur avantage; ces derniers, il y a deux ans reçurent une augmentation de salaire, qui les mets sur le même pied que les autres; dernièrement le coût de la vie est devenu lourd et excessif; le gouvernement a accordé Mr. Fitzgerald un salaire de \$60 par mois ou plus de \$120 per année; ils demandent que leur salaire soit augmenté de 25 pour cent, 1150.

Railways and Canals, Lachine Canal Employees.—Ask increase of salary according to the work they do; cost of living is so high they cannot make ends meet; gives table of expenses for a family of six persons, totalling \$62.35, while their salary is \$45; ordinarily a day's work consists of eight hours, overtime 50 per cent extra, Sunday's work double, but for them they work eleven hours in day and thirteen hours at night, and nothing for Sunday; gives table of prices for food in 1906 and in 1896, the prices in 1906 being 70 per cent higher; gives increases of salaries of other classes of workmen; it is just and reasonable they should receive pay according to the work they have to do, 1215.

METEOROLOGICAL SERVICE, Toronto.—See *Payne*, 693. *Memorials*, 696.

MILITIA AND DEFENCE, DEPARTMENT OF.—See *Fiset*, 699. *Lake*, 735. *LaRochelle*, 757. *Memorials*.—Dominion Arsenal, 759. Royal Military College, 760.

MILLER, W. F., Collector Inland Revenue, Hamilton, 398.

Has been thirty-four years in service; receives limit of salary; since 1890 salary has increased \$200; one distillery in Hamilton, two vinegar factories, three bonded factories; revision of duty-pay, every officer who puts in extra time should receive same pay, differs from collector in Toronto; the subordinate officers are the ones who do the drudgery work, 398. Reads list of distilleries and tobacco factories, places and number of officers, and duty-pay of each;



## SESSIONAL PAPER No. 29a

MILLER, W. F.—*Continued.*

wishes to emphasize paragraph in memo. that maximum salary of deputy collectors be placed at minimum of collectors; cannot see, with respect to duty-pay, why the whole staff should not get same amount; the man who puts in the hours should get the money; thinks the subordinate officer is as much entitled to the larger amount as the officials above him, 399. Again there are officers who have passed special class examinations and are not yet in that class; the class being limited there are many who will be old men before they get in that class; outside branch is largely technical and thoroughly practical; appointments in this division have been satisfactory; officials seem satisfied with prospects with promotion examinations and are willing to give service a fair trial, 400. Temporary employees come in at \$500; \$600 salary after passing Qualifying examination is inadequate, 401.

MILLIGAN, R. J., Assistant Inspector of Weights and Measures, Toronto, 417.

Is assistant inspector of weights and measures, and has been twenty-one years in service; salary now \$800, having begun at \$500; considering duties to be performed \$1,600 would be about right salary, 417. Has had very little travelling; does not see why an assistant inspector of weights and measures should have all these vouchers, considers his word as good as that of an hotel-keeper; would be better if paid a certain sum each day while on inspection duty; waste of time waiting for two vouchers for a fifty cent meal; as it is now a man is considerably out of pocket; car fare is now quite an item; entered service at forty-eight waiting for something to turn up, 418.

MINES, DEPARTMENT OF.—See *Low*, 227: *Memorials*, *Geological Survey*, *Fletcher*, 240; *Technical officers*, 242.

MONTIZAMBERT, DR. FREDERICK, I.S.O., Director General of Public Health, Ottawa, 1071.

Has been forty-one years in service and receives \$4,000 a year; began as local medical officer in quarantine station in 1866, then of whole quarantine service of Canada, both coasts, in 1894; in 1898 was brought to Ottawa, and made sanitary adviser and inspector of Tracadie Lazaretto; now has rank of deputy minister; under Public Works Health Act administers on sanitary condition of workmen on canals and railways, and all leprosy cases in Dominion; quarantine deals with the exclusion of unhealthy people entering Dominion; has only one clerk and a stenographer in office, but has use of staff of Department of Agriculture as far as accountant and correspondence branches are concerned, 1071. When away, his location is always known to Col. Jarvis, so he can send instructions or go to the place required; has not had a regular holiday for ten years, though he could take one if he liked; has much travelling which he considers holidays; at Grosse Isle last year they had over 600 admissions of actual sick; ships coming up St. Lawrence report at Grosse Isle, an officer takes the report of ship's officer, inspects steerage passengers,—on ship arriving at Quebec an officer of immigration branch of Interior Department examines passengers; has strongly recommended that all matters connected with public health should be combined in one department; at present sick sailors are attended to by Marine Department, sick immigrants by immigration branch of Interior Department, sick Indians by medical staff of Indian Department and analysis of foods and drugs by another department, 1072. Should be a national laboratory at the capital where vaccine, serums, and anti-toxines could be made; these are now bought at druggists and people do not know what they are getting; country is becoming too large to depend on other nations, should be doing her own share in progress of science; petitions and remonstrances have been sent to govern-



7-8 EDWARD VII., A. 1908

MONTIZAMBERT, Dr.—*Continued.*

ment by associations; officer at quarantine goes very carefully into inspection; one question to ship's doctor is, have you on board any one who is deaf and dumb, blind, insane or infirm, if so he is deported at expense of steamer; ship's surgeon is supposed to inspect daily all passengers; our law is, if ship arrives at night at Grosse Isle we do not inspect passengers at all, but take the sworn certificate of captain and surgeon, 1073. But if that privilege is abused it will be stopped; so careful is the ship's surgeon that in doubtful cases has summoned witness for inspection; if passengers are numerous Board of Trade provides more than one doctor; the work of examination at Quebec is not hurried; witness examines for quarantinable diseases as trachoma or favus; trains have to wait till medical examinations are over; this examination for trachoma and favus is forced upon us by United States, 1074. They having a similar law, saying that if you do not have same restrictive measures at your ports of ingress as we have at ours we will put on inspectors at frontier and hold up all your trains till passengers are examined, we therefore work *pari passu* with United States; in all cases and places of entry the quarantine officer goes out to meet the vessel, and no vessel can enter until she has her quarantine clearance; that is the first paper she has to produce; at an unorganized maritime quarantine station the custom-house officer is *ex officio* the quarantine officer, and he has the power, it is his duty if he thinks the ship comes from an infected port or has infectious disease on board, to call in a doctor to examine the passengers; this applies to every port on both coasts; this as a rule is not abused, 1075. Feels very strongly on question of superannuation, on the fact that a man may serve thirty-five years or more and pay his percentage every year, if he dies in harness, all is lost and there is no provision for widow and orphan; the Militia Department is far better off than other departments; its abolition was an utter mistake; something giving stability to service should be put on statute-book; a man should not have to feel that if he dies in harness there is nothing for widow and orphans; thinks an all round increase of 25 per cent should be given, and commissioners left to deal with special cases; thinks the general subject of tuberculosis should become a matter for Department of Public Health; it would not be more *ultra vires* than leprosy, or hygiene in camps; but the real difficulty is a certain vagueness as to the authority of provinces in regard to public health; would say within a generation that people have regarded it as in any respect preventable and curable; does not see how a distinction can be made between tuberculosis and leprosy; would be well to place it also under Public Health Act, 1076. Officers at Grosse Isle work eight months in the year, all others the full year; if an inspector is found incapable, could not dismiss him, only report to Minister; has never been consulted as to appointments; higher officials are appointed by order in council, all others are ministerial; has no desire to interfere; at Grosse Isle the work has increased very much, they have now disinfecting appliances, water tanks for supplying hospital with water, this called for an increased staff but there are none too many, 1077. Outside medical officers are not permanent; some of them are allowed to practise, others not; could get resident doctor at Halifax for \$1,800, but he would have to be taught; will say that although the whole system of appointment since confederation has been political, we have always had a splendid staff; suggests that annual increase in salary be \$100, not \$50, and promotion to any grade be accompanied by an increase of salary, 1078. Submits a list of permanent and temporary officers of Canadian quarantine service, of temporary small-pox inspectors at work on international frontier; also extract from order in council on his appointment to present duties, 1079-1080-1081.



## SESSIONAL PAPER No. 29a

MONTIZAMBERT, Dr.—*Continued.*

Memo.: Has been in Civil Service since before confederation; medical assistant at Grosse Isle, 1866; medical superintendent Grosse Isle, 1869; general superintendent of Canadian quarantine service, 1894; Director General of Public Health and sanitary adviser of Dominion government, 1899; deputy minister by order in council, 1899, and by statute, 1905; as general superintendent had \$4,000 salary and \$444 emoluments; when moved to headquarters lost emoluments, but got added duties and responsibilities; found quarantine service, chaos, built it up to great efficiency; claims that in originating, developing and perfecting this scientific work he has done more for good of Canada than any other civil servant; his services have been recognized in other countries; in England, as an Honorary Fellow of Incorporated Society of Medical Officers of Health; in Scotland, as a Fellow of Royal College of Surgeons; in France, as Honourary Fellow of La Société Française d'Hygiène; also in United States; other deputy ministers giving technical or professional services requiring special study are recognized by suitable salaries, e.g., railways (two years' service), \$7,500; justice (law), fourteen years' service, \$6,000; why should not medicine and sanitation, sciences continually changing and advancing even more than the others and demanding more continuous study out of office hours, be suitably recognized in his salary after forty-one years' service, instead of receiving a much smaller official income than ten years ago, and that in spite of the much higher cost of living and increases given to other officers, 1081-1082.

## MORIN, JEAN PASCAL, Inspector, Weights and Measures, St. Hyacinthe, 362.

Seven years in service, one year in excise as deputy inspector, then was made inspector for new division of St. Hyacinthe; has three assistant inspectors; received a letter lately increasing their salaries; division of St. Hyacinthe was formerly part in Montreal and part in Three Rivers; in our division there are nineteen counties; officers travel over division during summer months, with all necessary expenses paid while on duty, 362. They hurry through their work, and do their writing at night, to get home as soon as possible; these officers work only five or six months and receive \$750; while the inspector works all year round for \$950; is fully occupied with duties of office, being alone to attend to correspondence and work that comes in; when men are not on road, has to prepare work for next season; would have done better by remaining in excise; expected better salary, being able to speak both languages, 363. Had a new man appointed who did not really know how to handle a hammer or tools for work; had to give him an instructor; this is one experience of getting new men, 364.

## MUNRO, JOHN, Foreman, Printing Bureau, 605.

Is foreman of the press-room for the last six years, was formerly foreman printer at Winnipeg; was receiving the same salary at Winnipeg as he is to-day, he anticipated a larger salary here; shows a letter from former employer confirming the \$25 salary, 605. Has to look after twenty-seven presses and three other machines; number of operatives in press-room is fifty-seven, of whom nine are women; thinks he has saved government thousands of dollars by putting an attachment to a press printing envelopes; though the attachment is patented it is working for government for nothing; it saves 5 cents per 1,000 envelopes; it also saves the delay in time of delivering the envelopes from press-room to bindery and from bindery to delivery room, as they now go direct to delivery room; has just secured patent in the United States, 606. Inks, oils, roller composition, benzine and coal oil, pieces from press builders, &c., are bought on his requisition; the order itself after he fills up the



7-8 EDWARD VII., A. 1908

MUNRO, JOHN—*Continued.*

requisition goes to the Superintendent of Printing; as a rule he patronized same firm as his predecessor; checks the paper coming in to see that he receives what the order calls for; would like, with other foremen, to be recognized as on executive staff, 607.

MURPHY, WILLIAM, Elevator Man at Postal Station A, Toronto, 1174.

Receives \$50 a month; he and Mr. Gormaly work nineteen hours a day; thinks there should be a third to help them; have to have everything in readiness to start at 5 a.m., winter and summer; are requested to do work our appointment does not call for, and are working for two different departments; an elevator man should not do work of one of the staff of the Post Office Department; fails to see why they should not have proper hours; have only one warm meal a day; the elevator is exposed winter and summer, 1174.

Memo.: There are seven elevator men in Toronto; two at station A at \$50 a month; three at warehouse at \$50; one in Customs at \$55; one in general post office at \$45; hours at station A are 5 a.m. to 3 p.m.; from 3 p.m. to midnight; cost of living and rents in Toronto are treble what they were; the men ask an increase of pay at least 30 per cent; think they should be placed on same footing as others in the Civil Service as regards holidays; they now receive only one week's holiday; that in case of sickness pay should not be deducted, 1178.

NASH, A. F., Inspector of Gas and Electric Light, London, 426.

Recommends three grades of inspectors and assistant inspectors; thinks service could be improved by classification; the three grades being paid \$2,400, \$2,000 and \$1,600, while assistant inspectors should receive from \$800 to \$1,200; that vacancies be filled by promotion; that inspectors be required to give undivided attention and not receive salaries from other sources, 426. Mr. McPhee's statement is that there are twenty-six people, Customs officials, inspectors of weights and measures, and excise officers receiving emoluments of \$100 to \$300 for gas inspection; thinks that two or three additional gas inspectors as such, would be sufficient for whole Dominion; in inspecting electric lights, private houses are not entered, but with an instrument carried by inspector he makes voltage tests at different points of city, where wires enter buildings; in residential districts the transformers are tested; if secondary wires should get the primary voltage, damage would be done, though there are fuses placed in these lines to protect from a discharge of that kind; if transformers are in proper condition there is no possibility of direct contact, because wires do not come together; it is out of the jurisdiction of government inspector to test the electric light wires in private houses; the electric light people are not responsible; if wiring is defective it is really the fault of the inspectors of the underwriters, who should inspect wiring, 427. Recommends besides these grades there should be a senior inspector; at present one man is held responsible for this; all one has to do is to write to department and complain that his prover or any of his instruments needs repairing; a new gas inspection office is needed at Petrolia; we have to find the gas company and not they us; they are not worried about an inspector; gas inspector's duty to see company is supplying proper gas and that there is a prover for testing the meters; that on creation of a new gas inspection office, department requires senior gas inspector to superintend and install apparatus, and suggests an additional salary of \$500 be given him, 428. Though memorial omits mention of keeping of old offices in repair yet that was the intention; the recommendation in memorial applies to the keeping in repair of the apparatus in the old offices, as well as the installation of apparatus in the new ones, 429.



## SESSIONAL PAPER No. 29a

NELSON, FRANK, Clerk, Interior Department (letter), 492.

Suggests instead of three weeks' holiday to all employees regardless of length of service, would suggest a graded scale, two weeks during first five years' service; after five years' service three weeks; after ten years' service four weeks; after twenty years' service five weeks; three weeks annual vacation is not sufficient for officials of advancing years and long service; suggestion is borrowed from English Civil Service Act, which provides, that in the lower grades of service twelve working days shall be the annual holiday, and after five years, eighteen days; in the higher grades thirty-six working days, and after ten years forty-eight working days; a suggestion from Civil Service Act of United States provides that not more than two members of the same family be employed in service at the same time, 492.

NEWCOMBE, E. L., Deputy Minister of Justice, 525.

Deputy since 1893, at salary of \$6,000; enumerates duties, 525. Part of his duty to read over all the Acts passed by the several local legislatures; draft all commissions issued under the Great Seal; draft or revise all contracts entered into by the several departments; has the superintendence of all matters connected with the administration of justice; capital cases reviewed, all cases of clemency; remission of sentence; question of life and death is carefully considered; is called to pass upon all cases presented for leniency, 526. Capital cases have to be reviewed whether application is made or not before sentence is executed; His Excellency can remit sentence upon advice of Minister of Justice; judge decides that execution takes place on a certain day, a longer period than in England, in the interval evidence is reviewed; His Excellency's prerogative is unlimited in respect to clemency; a judge has no alternative, if jury find prisoner is guilty, to sentence, if not guilty, to pardon; there are cases where jury recommend mercy, 527. A judge has no power of mercy; judges are appointed on recommendation of Minister; department has control of penitentiaries; a parole officer was appointed during the last three years; roughly speaking there are about 300 officials in penitentiaries; all vacancies filled by Minister, 528. Kingston is the largest penitentiary; judge sentences each convict to the penitentiary for the district in which he is tried, limits of district are defined by statute, if sentence is for two years convict goes to penitentiary, if under two years to local jail; regulates and controls all litigation for or against Crown; frequently cases are to be argued from court to court; expects to go to England in case of *Martineau v. Bank of Montreal* and other cases; in *Martineau* case the question is whether the bank can recover back from the government the moneys which it paid on those forged cheques; defence is that the government were negligent in not finding out that the system of forgery was going on, decided here in every court in favour of government, 529. Has to follow up all cases between provinces and Dominion; litigation is varied and very extensive and growing all the time; all business of the Intercolonial Railway, questions involving negligence, carriers' contracts, bills of lading and construction contracts; Transcontinental Railway will increase business; canals, &c., case of steamer *Arabia* stranding in St. Lawrence government was sued and case went to Privy Council; fisheries, both foreign and domestic vessels; case of claim came in the other day for the loss of a vessel up at the 'Soo' caused by reason of alleged negligence of lighthouse keeper in not keeping the lights burning; smuggling cases, customs frauds; in a case not long ago recovered \$20,000 of penalties and duties for undervaluation of articles, no attempt to keep cases from public; many cases do not attract public notice, 530. Inland Revenue Department has many prosecutions for illicit distillations; Militia Department gives more work lately, having taken over services



NEWCOMBE, E. L.—*Continued.*

formerly administered by Imperial authorities; recent purchase of land at Petawawa; land for rifle ranges, drill hall sites, contracts for rifles, stores handed out and not recovered; Public Works gives considerable amount of litigation over contracts, has to settle many cases by compromise; government has an immunity that a private individual has not, in that it cannot be sued without its consent; cases require great consideration either to pay or make a prudent compromise; at times it is determined to resist a claim, then a fiat is issued; Interior Department requires much advice, in sales, patents, &c.; Agriculture also in the way of patent cases, copyrights, quarantine, &c.; State Department is not concerned in litigation, but necessitates a good deal of drafting commissions, forms, &c.; Finance Department has a great many Treasury Board and Civil Service references, insurance cases, &c.; often disputes between this government and those of Ontario and Quebec on financial matters; Indian Department has accounts between it and the various Indian bands going back to time immemorial as to status and treaty rights, 531. Has to advise on settlements of troubles between Canada and United States as to boundaries and waterways; there is a great question as to expropriation and titles relating to all departments; litigation pending involves about 200 cases; employs very frequently local counsel in distant places; has twenty-four officers now; Mr. Power reviews capital and remission cases generally, 532. Mr. Fraser deals with questions relating to Dominion lands, Indian affairs, and contractors' claims, and is one of the most capable men in the public service; the two latter receive a salary of \$2,800; Mr. Leslie is oldest officer in department, has been confidential officer to each succeeding deputy, recommended him last year for chief clerkship; Mr. Fraser is not at all adequately compensated; could not get a man of his experience and efficiency for any such price; department is under-manned; all clerks do work of a highly important character; Mr. Côté, though not a lawyer, has had legal training; takes charge of criminal remission register, drafts preliminary reports, gets information from the judges and the jail; duties quassi professional, 533. Each of chief clerks has a specialty; thinks they are not adequately paid by the maximum of first-class clerks, so they were made chief clerks; helped to revise Dominion statutes and Civil Service Act; sees that assistance is needed before any one comes in, 534. Not bothered much by political pressure; conduct of clerks is satisfactory, they are appointed on probation and efficiency reported; no transfer of clerks to other departments, 535. Department is, beyond question, doing the largest legal business in the Dominion and doing it with success; if you take our salary list you will find it bears no manner of proportion to the income of men who are successfully engaged in outside practice; thinks classification of Civil Service Act is altogether wrong, and does not approve of automatic increase, 536. If, for instance, in Post Office Department the deputy postmaster general is satisfied that an officer who is getting only \$500 ought to get \$800, and that he is working in the class where salaries range from \$500 to \$600, public interests would be safeguarded by providing the increase on the certificate of the deputy, provided always the appropriation covers it; does not see why a deputy should shirk the responsibility, thinks the best incentive to do good service is the idea that a man stands well with his deputy chief by performing his duties faithfully and well and be rewarded as if deputy were owner of business, 537. Inspectors when visiting penitentiaries receive only out-of-pocket expenses; remote penitentiaries are visited once a year; Mr. Dawson is away visiting most of the time and Mr. Stewart rather looks after work in head office; accountant also visits penitentiaries; all who travel lose money; each inspector receives \$2,800; thinks there should be some way of



## SESSIONAL PAPER No. 29a

NEWCOMBE, E. L.—*Continued.*

recouping officers for expenses necessarily incurred and cannot be charged up; should be some encouragement for an inspector to inspect; hands in a statement of facts relating to penitentiary branch; system is such that no official can travel as a business man would travel without serious personal loss; officials get three weeks leave of absence; department is always open to public from nine o'clock until six, 538. During session the chief men are always at work; there are no historical records kept in vaults; Mr. Narraway controls the records; many are of historical and permanent value, as in cases of disputed territory, should be handed over to Archives; all offices in East Block except Dominion Police; entered service before Superannuation Act was abolished; Militia Department and employees of Intercolonial Railway have had Pension Acts in their favour; thinks there should be reasonable provision for retiring annuities for the service; salaries of good men are small compared to what can be earned outside for similar work; but with a retiring allowance it is an inducement to many a good man, 539. Also it is a means of getting rid of inefficient men, for now as long as a man is able to hobble around, get to his office, sign attendance book, he will do so; in spite of due economy he has had to spend every dollar he has made, has been a good servant, yet if retired he has nothing to keep him out of poor-house; thinks abolition of Superannuation Act a mistake; has no doubt that reasonable provision should be made for retiring annuities; since abolition of the Act, judges have had their pensions modified, some can go out on full pay, formerly it was on two-thirds; militia and mounted police are pensioned; all departments except Civil Service have had its privileges increased; thinks Civil Service Act is pretty consistent now, the sections work consistently enough, but the quality of the Act is a different thing, 540. Operation of Act in regard to classification and salaries is open to objection; a deputy's salary is limited, but not the salary of a man coming in with special qualifications; before revision of Civil Service Act it was very difficult to find out what its provisions were, and there were many inaccuracies; thinks now there are no incongruities in it; under our commission we were to revise the law as it stood and give effect to the apparent intention, 541. Would suggest modification with regard to temporary employees; there should be no restriction so far as concerns examinations; set a limit to salary if you like, but if one has a pressure of work on hand and wants to get a person who is most qualified, to come to department for a week, or six months if you like, there should be no statutory obstacle to that; now you have to resort to a subterfuge; you may not be able at the moment to find one who has passed the Civil Service examination, or those you can find are not qualified for the work, and you have to take in somebody else; then you have to arrange in some way that the account for salary be passed without a certificate that he has passed the Civil Service examination; thinks powers should be enlarged in regard to the employment of professional assistance, as in case of Geological Survey Department; there should be power either defined by Act or delegated whereby a department, as Justice, might be exempt and placed on an established list, so far as professional services are concerned, 542. It sounds good to have appointments made by a Civil Service Commission, who when appealed to for a person with certain qualifications, would advertise a day for an examination on the subject, and send the name of the first passed on the list to the person applying; if person recommended did not suit, then send the second on the list, and so on; references for opinions from other departments in 1904 were 1,132, last year 1,800; some deputies give more trouble than others; he is responsible for these opinions, generally refers question to the officer who is specially qualified to deal with it, and is



7-8 EDWARD VII., A. 1908

NEWCOMBE, E. L.—*Continued.*

more or less satisfied to take his statement; some references are in department for six months, 543. Not the business of department to draft legislation, but of the law clerk of House of Commons and his staff, but sometimes Minister will come in and insist that we take charge of a particular measure; with regard to judges' leave of absence and payments, accounting branch of department has had a great deal put upon it through the changes in the law with regard to official travelling allowances; issues three times more cheques now than formerly; administration of Yukon is a heavy burden; applications for returns and extraditions of fugitive offenders have to be passed upon; purchase of Ross rifle, the deportation of immigrants, developments in Northwest; remissions; also have control over Dominion police, Supreme Court and Exchequer Court staffs; secret service of Dominion police; disallowance of provincial legislation, last year, with the two new provinces, had 4,856 pages of additional legislation to read and report on, 544. Provinces seem disposed to legislate right up to border line or a little beyond if not checked; they complain Dominion continually infringes on their rights, because they think they have rights beyond what are given to them as a rule; there is very little *ultra vires* legislation, 545.

Statement showing number of staff and amount of salaries paid during fiscal years 1891-2 and 1905-6, 546.

NORRIS, J. E. —See *Memorials, Post Office Department, Western Canada Railway Mail Clerks*, 1060.

O'CONNOR, GARRETT, Railway Mail Clerk, Bridgeburg, Ontario (letter), 1050.

- (1) It was understood that clerks in railway mail service were to have maximum salaries increased, and annual increases raised beyond \$50; the raise from \$50 to \$100 is very necessary as the clerks 'wear out' earlier, through the exacting, exciting and dangerous nature of their duties, renders it reasonable that they receive their maximum after seven and a half to ten and a half years' service rather than fourteen and a half years' service; also their minimum salary \$400 should be increased; (2) should be amendment to Post Office Act giving clerk his legal standing; (3) they regret making future examinations 'easy' for new appointees, as it will lower the service; and while raising the pay should raise qualifications, 1050. (4) In United States clerk carries a 'commission' bearing photo, name, address, &c., giving free transportation, and superintendents obtain, when requested, half-fare tickets for families of clerks; such concessions are desired by Canadian clerks from the various railways; (5) post office authorities should provide cases and cards for annual examination; the cases would last a life time; (6) the service would gain if an inspector visited the different railway post offices once or twice a year; would see many things to improve upon; London district not visited for several years; (7) clerks ought not to leave cars to open letter-boxes at stations; surprising some are not killed, one man lost a leg some years ago; such duty belongs more to letter carriers or mail couriers than to railway mail clerks; (8) clerks should not call for or deliver matter at initial or terminal points; it is done at some places with little or no trouble resulting; (10) clerks should receive remuneration for suggesting valuable improvements; (11) mail clerks about 450 in all Canada; no other body of men could handle the volume of matter with so little loss; registered mail matter in transit from city post offices to railway post offices should be carried by post office transfer agent, not by mail clerks; and latter could give receipts; (12) mail clerks pass examinations before they are fully appointed, while in many other departments an educational test is not



## SESSIONAL PAPER No. 29a

O'CONNOR, GARRETT—*Continued.*

demanded, e.g., Customs officers without examination commence duties with salaries and allowances as high as \$900 or more; mail clerks with all examinations only receive half of that at starting, and it takes many years to equal salaries of Customs officers; mail clerks' duties are always increasing; Post Office Act should be amended to give clerks the legal standing of passengers on train, they are such of course, but the Act should say so, 1051-1052.

O'HALLORAN, GEORGE F., Deputy Minister of Agriculture, 51.

Has been deputy since May, 1902; department looks after trade marks, patents, census and statistics, experimental farms, quarantine, dairying, seed and live stock, creameries, cheese curing, poultry, fruit, tobacco, cold storage, refrigerator cars and cold storage warehouses to extend over whole country; not enough private enterprise to establish such warehouses, so parliament passed a measure for their creation; the Archives also are under the supervision of this department, 51. On June 30, 1906, there were fifty-nine permanent employees against fifty-three on June 30, 1902; sixteen extra clerks in 1892 and twenty-four in 1906, paid out of civil government contingencies; five chief clerks, ten first-class clerks, in 1906 as in 1892; patent examiners are graduates in science; some graduates have taken the electrical course, others the mechanical course; all must be specialists; promotion made no difference in the work, 52. Has simply enough clerks for the work; the principal offices are in the Langevin Block; others in the Canadian Building (Wood's building), another at corner of Queen and Metcalfe streets; the Archives are in a separate building; large number of temporary clerks in proportion to the permanent staff; temporary clerks are employed only on my recommendation; we try to get as good clerks as we can; have no faith in competitive examinations; all clerks are paid out of civil government contingencies; they are chiefly women; young men will not apply for so low a salary; as a rule once a clerk is in he remains in, 53. There is an attendance book in every building; clerks after probation are seldom rejected; the deputy minister reports on the fitness of clerks, but rely on the chiefs; present salary is \$3,900, next year will be \$4,000; before appointment was a barrister; all get the statutory leave of absence for three weeks; office hours from nine to four, allowing an hour and a quarter for luncheon; if required clerks stay until five o'clock, 54. Records are in very satisfactory state; staff is sufficient; finds that clerks work very much harder than he thought; thinks superannuation gives stability to the public service; would be desirable to restore Superannuation Act or some kind of pension system, as other large industrial and financial institutions do; Archives vote is not now subject to Civil Service Act, old clerks are governed by it, but not the incoming clerks; Minister generally insists that all should pass an examination; work in Archives requires a technical education, and a knowledge of the history of the country, 55. New scheme on foot for conducting the Archives branch; a report is published; the last one contains what are termed the constitutional papers of Canada; it is proposed to publish historical papers of interest; Mr. Doughty receives now \$3,000 a year; Census and Statistics Branch is in the Canadian Building; some twenty-nine at present on staff; the director receives \$4,000 a year; he publishes a statistical year book; he is now gathering statistics for an agricultural census of the Dominion; when decennial census is being compiled there are as many as 150 or 200 clerks; has charge of census, 56. In this department there are several highly paid officers; takes nearly five years to complete a census; the Agriculture and Dairy Commissioner's Branch has been divided into three branches; all



7-8 EDWARD VII., A. 1908

O'HALLORAN, G. F.—*Continued.*

were united under Dr. Robertson; he broke down from nervous exhaustion; Mr. Ruddick and Mr. Clarke worked under Dr. Robertson, whose work became so important that it was considered advisable that the three heads communicate with the Minister direct, 57. Dr. Robertson was one of the greatest and most indefatigable workers; cow census is the method of selecting the most profitable cows in a herd by testing samples of milk; farmers willingly co-operate; improvement in cattle and horses; shorthorn the most popular breed; Dr. Rutherford has a staff of seventeen; four travelling inspectors and eighty correspondents, receiving constant returns of diseases; he deserves great credit, 58. National records kept here for horses and cattle, native as well as imported; Mr. Gilbert has charge of poultry; seed commissioner enforces Seed Control Act; sample seed sent out from farm to be reported on; dairy commissioner enforces Fruit Marks Act; tobacco is under charge of special officer; Mr. Ruddick enforces cold storage, 59. Dr. Saunders gets \$4,000 a year and perquisites; farm diffuses experimental work in all its branches; bulletins published free to farmers; principal officers are married and live on farm; there are twenty-eight salaried officials; farm labourers appointed by director and are satisfied with salaries, 60. Products of farm sold; officers and labourers on farm pay for what they get; branch experimental farms; had exhibitions at St. Louis, Pittsburg, London, Liège, Milan and New Zealand; exhibition work is continuous; permanent exhibit at London; next year will have exhibit in London to celebrate *entente cordiale*, 61. Dr. Montizambert has charge of quarantine branch, and ranks as deputy, also administers Public Works Health Act; supervises Tracadie Lazaretto, and that on D'Arcy Island, Vancouver; has physicians at all the principal ports; is deputy minister of patents, 62. Process explained before a patent is issued; patent fees last year amounted to \$177,000; hundreds of caveats every year; work in patent office is now caught up; was formerly very much behind; we receive very few complaints now about delay, 63. Three months from application to issue of patent; a judgment in Supreme Court changed the whole practice in the office; in consequence nearly all previous applications passed had to be dealt with judicially; patentee has one year during which he can import after patent is granted; after Patent Act was amended British license system was introduced, 64. By which system the patentee is not bound to manufacture, but if any one wishes to use his patent, and the patentee refuses to give him a license, this person may apply to the patent office, which may order the license on such terms as it sees fit; if the patentee does not comply with the order the patent office may cancel the patent; more work had to be done than was ever done before; the work of deputy minister of patents is equal to the work of the average deputy minister, therefore thinks he is entitled to ask for more than ordinary deputy minister; has had to decide many things; a patent is sometimes refused, 65. And no appeal except to Governor in Council; life of a patent; sometimes a patentee applies for a reissue, accompanied by an office full of counsel, whom he has to hear alone; patents sometimes expire and patentee tries to get special Act for reissue; such applications average ten each session; fee for a patent full term; about 3,000 patents issued each year; when Patent Bill is up before committee, is generally present; patents increasing rapidly; Mr. P. E. Ritchie is registrar of trade marks and copyrights who deals with all correspondence, 66. Signs certificates of registration of trade marks; copyright applies to books and music; copyright lasts twenty-eight years; department is not overmanned; present method of appointment satisfactory; opposed to competitive system; if one clerk is more capable than another Minister should have power to



## SESSIONAL PAPER No. 29a

O'HALLORAN, G. F.—*Continued.*

increase salary, 67. Great pressure to promote clerks; five or six of our patent examiners are worth more than \$1,500 a year, 68. During five years in office has not taken three weeks holiday, 69.

O'LEARY, D., Deputy Warden, Kingston Penitentiary (letter), 584.

Since appointment as deputy warden, ten years ago, the salaries of the warden, surgeon, accountant, and those of several other officers holding good positions were granted substantial increases, whilst salary of the deputy warden is the same as it was some thirty years ago, \$1,500; was allowed as well as his predecessors, a certain parcel of land inside prison walls for garden and private purposes; within the past year this privilege was taken from him; feels, under the conditions it is not unreasonable that his salary of \$1,500 be increased to \$1,800, seeing that the entire responsibility of safe-guarding of the very large convict population, and the entire prison discipline rests on the shoulders of the deputy warden, 584.

O'MEARA, J. J., Elevator man, Ottawa, 1110.

Has worked the Commons elevator for about four years; receives \$50 a month; work hours during recess from 8 a.m. to 4 p.m., during session has to stay as long as there are any members; may have to work thirteen or fourteen hours; sixteen elevator men and twelve elevators, 1110. Ran the elevator at the Russell formerly; often has to act as messenger; members expect us to call cabs for them; everybody is our boss; no easy work during recess; has to come at 8 a.m., clean all brass work, polish floors, show visitors through the building; is under Mr. Ewart, but our direct boss is Nelson Smith, from the observatory, 1111. If anything goes wrong we have to fix it or help the electrician; pay is not sufficient on account of work hours and the clothes we have to buy; expects \$2 a day or \$60 a month; the elevator man at *Citizen* office gets \$45 a month, with quarters or its equivalent, 1113.

PAGÉ, Dr. JOSEPH D., Medical Superintendent of Detention Hospital, Quebec, 1082.

An arriving ship has to report at Grosse Isle for quarantine purposes; quarantine medical service is under Department of Agriculture, and detailed examination of immigrants is under Department of Interior; there are four other doctors and witness supervises work; generally there are three doctors for each ship, two for steerage passengers and one for second-class, the latter examination is made on board, the former by steerage passengers passing in single file by two doctors; one to detect any defect in general physique, the other to examine the eyes for trachoma, a serious disease, though curable, yet not very contagious; contagious by washing in same water; if case is diagnosed as trachoma, it is not always deported, for it is a very chronic disease liable to last for years if not treated; if disease has passed a certain stage then he is deported, 1083. It is not a blood disease, but is confined to a special organ called the follicle of the conjunctive of the eyelid; case of servant girl landing in Ottawa had measles three days after landing at Quebec; contends that any case of fever should be detained at Grosse Isle; the immigrants embarking in crowds are examined more or less by the doctor; more care is now taken and more are rejected, 1084. Very few tubercular immigrants have been detained, but a certain number passed undetected; in a climate like ours, rest, good food and fresh air would cure many in the incipient stage; salary is \$3,500; has no private practice; began at \$150 a month with privilege of practice, later changed to \$3,500 without practice; duties of inspecting physician and medical inspectors should be amalgamated, 1085. There is



7-8 EDWARD VII., A. 1908

PAGÉ, Dr.—*Continued.*

often conflict of authorities on technicalities; has no time to cultivate private practice; work goes on smoothly; it has been suggested that detention hospital might be used in winter for incipient cases of tuberculosis, but nothing official yet, 1086.

Letter: Correspondence between Dr. Pagé and Dr. Logan, the shore inspector for the Dominion Line in Liverpool, 1086. First letter, Dr. Logan to Dr. Pagé: refers to case of deported passengers in ss. *Dominion*, in which case both agree; admits the case of two passengers deported as he had marked them 'rejected,' but through a mistake of a steward they were permitted to go; cannot complain they were sent back; appreciates reference to good record by Dominion Line, and will endeavour to maintain it; glad you differentiate in favour of persons about to settle as farmers in open healthy country; will keep fact in mind; good record has been secured by many rejections; yesterday rejected twelve I thought you would not accept; second letter, Dr. Pagé to Dr. Logan: if discrimination has sometimes been made in accepting people affected with trachoma; does not mean an encouragement to let such people pass even in slightest degree; in circumstances when an immigrant is found very desirable otherwise it would be inhuman to send him back; if a case is diagnosed as trachoma immigrant must invariably be rejected before embarking; idea of a joint conference of health officers of different provinces not abandoned; will lay it before authorities, hoping you will visit our country and give us a substantial scientific contribution, 1087.

PAGEAU, CHARLES, Examining Officer, Customs, Quebec (letter), 150.

Nommé 'examining officer' à Quebec en 1905, ensuite 'landing waiter,' à un salaire de \$700; salaire insuffisant pour les besoins de sa famille, demande une augmentation, 150.

PARADIS, EDWARD, Employee, Lachine Canal, 1222.

Wishes to speak for the men who work only seven months; government has work to be done in winter and it is given to outsiders; there are repairs to be done, shovelling snow, &c.; the work of repairs and cleaning up in winter time should be given to these men who are laid off the canal instead of bringing in other men to do this; then the Sunday watch for which they get no pay, if they are absent they have to pay a substitute, 1222.

PARENT, PAUL, Assistant Inspector of Weights and Measures, Quebec (letter), 375.

Was appointed as messenger and caretaker of weights and measures office in 1904 at \$600; in 1906 was assistant inspector at same salary; in 1907 received \$50 increase for the three positions; work is assiduous; supports two sisters; present salary insufficient to make ends meet and keep out of debt; attends to heating of office for nearly ten months in the year, 375.

PARMELEE, W. G., I.S.O., Deputy Minister of Trade and Commerce, 1260.

Deputy minister since 1892; expenditure last year was about \$3,850,000; department looks after culling of timber, the inspection of staples, commercial agencies, Chinese immigration, bounties on pig iron, puddled bars, steel ingots and articles manufactured in steel, bounties on lead, binder twine and crude petroleum; mail subsidies and steamship appropriations; salary is \$4,200; has two chief clerks, two first-class clerks; all clerks have passed the Civil Service examination, 1260. Most of them are very superior clerks; staff rather under-manned, offices in Western Block; all who were promoted passed promotion examination; has been thirty-one years in service; the Act says in case of promotion 'the head of a department may select or reject,' if



## SESSIONAL PAPER No. 29a

PARMELEE, W. G.—*Continued.*

words 'on advice of deputy minister' be added, it would be putting responsibility on the deputy, who is quite willing that the head of department should assume it; inspection of staples was placed in department from Inland Revenue; this branch has grown enormously, 1261. Many more applications from women than men; as young men do better outside than in; even if the maximum salary was raised to \$700 thinks there would still be more women than men; holidays three weeks; always some one in office during lunch hour; office hours from 9.30 to 4.30; in statistical branch many clerks are obliged to work at nights; abolition of Superannuation Act was not a good move, has kept a good many out of the service; it was an inducement to enter; its abolition has shown a want of stability in the public service, 1262. Institute a Pension Act; thinks the doing away with third-class clerks, reducing the minimum and abolishing superannuation were very bad moves for the service; the culling of timber is only carried on in one province; cullers' office produces little revenue, but expense is large; there is inspection of staples at Fort William; grain is the chief staple; at Winnipeg over 62,000 grain cars were inspected, this inspection cannot be entrusted to people who do not know what they are about; chief inspector gets \$5,000, assistant \$3,500; grades are established by Act and grain has to be kept up to requirements; no board of trade has control over these inspectors; Mr. Horne and Mr. Craig have been in service since its inception; Mr. Craig traces wheat coming from the west to see that it is not mixed with any other and that it goes on board as certified, 1263. To develop trade with other countries there is a system of commercial agents; there are nine at \$3,000, two at \$2,500, and some less; the higher salaried officers have to give their whole time, the others not; expects letters from them every month reporting on outlook of trade; these agents help the trade of the country very much; they are practically political appointments; their work is shown in the great increase in our foreign trade; before government had very little knowledge of what was required in foreign countries, 1264. Has heard no complaints from agents about their work; is ex officio chief controller of Chinese immigration; in Vancouver and Victoria there are two controllers, two interpreters, two customs officers, a stenographer and a caretaker; those are the paid staff, yet collectors and principal officers at frontier ports are officers of department; tax on each Chinese entering is \$500; Japanese are allowed in free according to treaty; the tax stopped them for a while, some come in as students and after attending school for a year the tax is returned to them; in 1905-6 only twenty-two Chinese entered paying capitation; main expenditure is for bounties on pig iron, steel, lead, petroleum; an appropriation covers administration of Act, but regulations provide that expenses connected with it shall be refunded by concerns over whom officers are placed in supervision, 1265. There is general supervisor in Nova Scotia at \$1,750 a year, he has an assistant at Sydney Mines at \$900; Dominion Iron and Steel Company received in bounties last year \$246,000 on their pig iron, \$301,000 on steel wire rods and \$406,000 on steel ingots; the chief supervisor is a customs inspector; the system of paying bounties is this, every pound of any ingredient that goes into the stack is taken account of and output is taken account of; as a check on that the ore that goes in is sampled, sample analysed, and if the two practically agree you may consider it is pretty near right; in a large establishment there are a dozen different heads, each keeping his books and those books must correspond one with the other; our men not only keep their own account, but check every one of those different departments from the company's books—not only in head office, but those of workmen outside, 1266. Bounty on lead has run out; there is a bounty payable only when the price



7-8 EDWARD VII., A. 1908

PARMELEE, W. G.—*Continued.*

of lead in London is down to £12 10s., then it starts at £15 to the ton, and as the price goes up the bounty recedes until at £16 per ton it ceases entirely; for nearly two years past there has not been a dollar of bounty earned; now lead is worth £20 6s., or £4 beyond the limit; there has not been a dollar of bounty paid within the last year, and yet we are obliged to keep the supervisor there at Kaslo at \$2,400 a year; no interest in lead since bounty ceased; thinks it is increasing as increase in price stimulates production; the man at Marysville, B.C., having nothing to do was allowed to go; there is a supervisor at Petrolia of petroleum at \$1,200, also one at Moncton; crude petroleum bounty is a fixed sum, 1½ cents imperial gallon; total number of persons or firms claiming bounty on petroleum was 595; that does not refer to the number of wells; one concern may have one or a hundred wells, so they may run up to thousands; has to keep track of output of well when sold to a refining company, for which a cheque is received payable in accountant's office; a duplicate carbon cheque is kept; if amount covered by carbons equals the amount a firm is claiming, it must be correct, if correct one man certifies; bounties on petroleum amounted to \$291,000; bounty on binder twine is fixed by Act, it being equal to export duty on manilla hemp from Philippine Islands, because Americans allow it to come in free; there is an export duty on manilla hemp coming to Canada, our duty offsetting that, duty not to exceed  $\frac{3}{8}$  of 1 cent per pound consumed; inspection in connection with the bounties is efficient, 1267. Suggests better pay for supervisors, they save their salaries over and over again by check put on the companies; mail subsidies last year were \$1,250,000, having about sixty contracts with steamship services, some in Canada and others outside; the service of these companies is certified to by collector of customs at the port; the checks in Dominion are by collectors of customs; there is no friction; ports of call are constantly changing at discretion of Minister; department publishes three reports which are extensively circulated; the weekly report amounts to about 3,000 and is in constant demand; annual report is now in two volumes; department is under-manned but clerks are decidedly efficient, 1268. Suggests increase of salaries to correspond with increase in cost of living; thought formerly the under grades were under-paid, now it is the higher grades; such men outside would get far more money; was fifteen years bank manager; statements for years 1896 and 1906, showing increase in ten years, 1269. Department not in operation 1892; statement of staff 1896-1906; expenditure 1905-6; inside staff 1906; administration of Chinese Act; outside service, commercial agents, culling timber, bounties on iron, steel, lead and crude petroleum; inspection of staples, 1270-71-72-73. Department publishes annual, monthly and weekly reports; annual contains trade statistics of Canada and her trade with foreign countries; departmental work; a synopsis of trade of all countries; monthly contains comparative statistics from month to month and general commercial information; commercial agents' reports and tariff changes in foreign countries; weekly is distributed every Monday, contains agents' reports and information thought desirable to be known promptly to Canadian exporters and importers.

Letter W. G. Parmalee to commission.—Department through exchanges receives annual reports of all countries in the world that publish such, from which our figures are compiled; previous no such information was available in Canada, have proved of much value to mercantile communities; the monthly comprises figures showing progress of Canada and tables including month of publication; tables are unrevised and are subject to future adjustment, though they are generally correct; in the monthly all new tariffs as they come out are published; object of monthly is to get information to the public



## SESSIONAL PAPER No. 29a

PARMELEE, W. G.—*Continued.*

earlier than through annual report; weeklies are samples to give scope of information given therein; there is a great demand for the weeklies, every day demands for them are received, 1274.

PATENT OFFICE.—See under *Memorials, O'Halloran.*

PATTENSON, ALEXANDER, Jr., Appraiser, Customs, Toronto, 161.

Listed as assistant appraiser, yet performs work of appraiser for years; thus causing him to miss the increase given last year; receiving only \$100 instead of \$200 increase; is twenty-six years in service and is receiving less by \$200 to \$400 than those entering later; passed same examinations as the later ones; appraises stationery, fancy goods, drugs, &c.; acting as appraiser, wishes to be ranked as appraiser, 161. Is at maximum as assistant appraiser; Mr. Davidson is on same list as assistant appraiser, though on list at Ottawa as appraiser and got his increase; apologizes for troubling commissioners, yet department is satisfied with services; entered at \$600 with prospects of receiving more, 162.

PAYNE, F. F., Secretary of Meteorological Service, Toronto, 693.

Is secretary of Meteorological Service; has been thirty years in service, and salary is \$1,350; no one now receives any emolument but salary; seven of principal officers have all served over thirty years; our work in preparing daily weather charts is hardly known in Ottawa; grant for service this year is \$110,000, spent mostly in telegraph service, circulating weather forecasts, and collection of data on which we base them; staff is small, but were helped this summer by three university students; would sooner have permanent officers, 693. Qualifications of officers are highly scientific; lots of complaints as to weather forecasts, as it is not yet by any means a perfect science; about 82 per cent of forecasts are verified; have the best instruments and very well equipped; more expense as country is opened up; in wheat growing Northwest people are always asking for new stations; present observatory is in Queen's Park; editions are published monthly and daily; presents copy of forecast printed every morning and sent to all parts of Ontario; exchange reports with United States; observatory itself is in a very bad condition, 694. Considers that director's position should equal that of a deputy head; and that men of thirty years' standing should have more recognition; our kind of work is not appreciated in any country; tries to predict the weather for the general public, and the hardest thing to do is to predict rain; far easier to predict temperature and storms; expresses wish that staff be put in a better monetary position and also in regard to superannuation, 695.

Personal letter: Upon appointment of present director of the service, in 1894, salaries of the four senior officers were, three at \$1,216 and himself at \$800; though the work has not changed relatively, the same officials now receive \$3,000, \$2,400, \$1,450 and \$1,350; director has frequently recommended witness better treatment, without result; work of secretary is not same as that carried on by an officer of same rank of business, for besides dictation of practically all letters sent out, many of which are technical, has secretarial work, the care of all accounts, as well as his share of scientific work; in United States the secretary receives same salary as any other officer excepting chief, 695.

PAYNE, J. L.—See *Civil Service Association.*



7-8 EDWARD VII., A. 1908

PEARCE, E. J., Pressman, Printing Bureau, 611.

The Act referred to does not state the minimum nor does it debar those in authority from paying whatever wages they wish; the scale is not adhered to, for some are getting \$18 and others \$20; wages have not gone up in the last three years in proportion to the advance in outside offices; \$16.50 is the minimum rate, yet many offices are paying \$25 or \$30 in special cases; the Act either has to be amended or the government has to show a sympathetic spirit and pay in the Bureau at least the wages that are paid in outside offices; we ask if the Commission can see its way to have the Act amended, on the ground that it is not fair to compare the cost of living in Ottawa with Montreal or Toronto; under present conditions would approve of the Act being amended by substituting the rate paid in printing offices in Ottawa instead of in those of Montreal or Toronto; the reason for putting that limitation in the Act was on account of an agreement reached in Toronto on a revision of the last scale of wages; the Act was then amended to put the wages in the Bureau on a par with those in Toronto; that amendment governs the Bureau far more than the Act, for it is always brought forward against us when we approach authorities in regard to wages, 612. We contended all along that Montreal was not a fair city on which to base the rate of our wages; there is one alternative which would solve the whole question, for the government to make the employees in the Bureau permanent, granting statutory increases; is offering that as a solution, 613. The press girls have to stand all day and keep up with machines, while the bindery girls can sit all day and do their work leisurely, 614.

PEDLEY, FRANK, Deputy Superintendent General of Indian Affairs, 248.

Appointed November, 1902; total staff about 1,100, including doctors and teachers; receiving \$4,000 per annum; Indian population about 110,000, and is stationery; 15,000 or 20,000 Indians outside treaty limits, still we help them when necessary; Mr. Bray is surveyor and surveys or arranges for them, 248. Work of department is increasing; more applications for positions from women than from men; thinks \$500 salary is detrimental to encouraging good men to come in, 249. Have one or two ladies in department who are capable of doing the high-grade work; would rather the higher positions were filled by men, for control of an office and maintenance of discipline chances are in favour of the men; the temporary clerks, also junior second-class clerks have passed the Civil Service examinations, 250. Staff has increased, the work also; spend lot of time and money trying to make Indians live better; after treaty great care is to be exercised; as they become more civilized and adopt working habits, our management changes; as management expenses increase, relief and rationing expenses decrease; are looking forward to time when the Indians will be self-supporting; then reserves would cease to exist and agents disappear; many are self-supporting now, 251. In case of filling a vacancy or making a promotion the deputy minister should make a report or give his opinion; would be wise for Minister, in making a promotion, to consult some one who has practical knowledge of working of department, 252. No third-class clerks; question is whether the power of raising minimum salary on appointment from \$500 to \$700 would induce to bring in more men; recommended that temporary clerkships be converted into third-class clerkships so that we could promote; staff get three weeks of absence; attendance book kept and signed, 253. Office hours from half-past nine till four; individuals occasionally break down from nervous exhaustion; public may go through department; all offices are in one building; records not required for work of department sent to Archives; some date back to 1759, 254. Most applicants for promotion come to me; some



SESSIONAL PAPER No. 29a

PEDLEY, F.—*Continued.*

ask frankly to go to Minister; is under Superannuation Act, which is susceptible of a good deal of modification for benefit of service; desirable that persons entering service should be encouraged to remain; desirable to make Superannuation Act a Pension Act for others than the recipients; pension should not die with wage-earner; thinks the number of classes should be reduced in number; at present there are six classes, three classes would be enough, 255. Does not say we could dispense with some of staff if others worked harder; that number of officials is regulated by the requirements, but the number of classes is a theoretical thing made up by government; Indian agents are appointed as others under Civil Service Act are; but with no examinations; nearly all our agents receive a salary now, and no other remuneration; in receiving and transmitting money to Ottawa agents give bonds; some agents have small salaries with little work, while others have larger salaries with work requiring their whole time, 257. Most of teachers for Indian schools have some qualification; Indian language is not taught, but English, in province of Quebec, French; government contributions to Indians are for management, schools, annuities, general expenses, agricultural implements, seed and live stock, not to keep them from starving but to enable them to work for self-support; no truth in rumour that Indians held up Grand Trunk Pacific in connection with purchase of land for terminus, 257. A little more latitude is allowed deputy heads and inspectors in appointing farm instructors; in Manitoba and Northwest destitute Indians are decreasing; these Indians are undergoing a betterment; British Columbia Indian is of a different stripe; we have no treaties with them, yet we give them a little relief; they seldom cross international border; the employees of the department, both inside and outside, should not be treated differently; they are giving equally valuable service and should be made permanent; the inspectors receive their actual living and travelling expenses, 258. Inspectors should be moving around sufficiently to know well their inspectorates; department should demand from inspectors a return from every point inspected; the 10 per cent of the purchase money from sale of Indian lands now amounts to about \$180,000; it is supposed that the Indian Department will soon be self-supporting; trust funds of the several bands amount nearly to \$5,000,000; the Six Nation Indians pay the running expenses of the superintendency out of their own band funds; this band has a capital of nearly \$1,000,000, is settled in and around Brantford, and will soon be no longer a charge on Federal treasury, 259. Northwest Indians are establishing trust funds, we sell the lands for them and after making usual deductions, fund the balance for their benefit; an exact record of everything and of every Indian under treaty is kept; we act as a surrogate court for them; trust funds as a rule go to the support of a medical officer and their schools; the department is the fourth largest spending department, handling about \$6,000,000 or \$7,000,000 every year; bands in Ontario, Manitoba, Saskatchewan and Alberta are under treaty; the maritime provinces, Quebec and British Columbia are not, 260. Indians still hold their own in numbers; advantage in having a treaty; Indians of British Columbia have received their allotment of lands; they knew where to get the best land and chose it, 261. Practically all bands in Manitoba and Northwest have been settled on reserves; regard Esquimaux as Indians; by the end of this year a treaty will be made with Indians, rounding off the two new provinces, thus practically almost all the Indians in the Dominion now have treaty rights or have lands set apart for their use, 262.

Return of officers and employees for the year ended June 30, 1906, 263.



7-8 EDWARD VII., A. 1908

PELLETIER, P. A., Letter Carrier, Quebec Post Office, 940.

Number of letters on hand after first round is very small, if a house to which a letter is addressed is closed it is kept till next morning and then delivered; if a registered letter, takes it to post office before returning home; we work about two hours a day longer in winter than in summer, by reason of trains being late, greater amount of darkness; in summer  $9\frac{1}{2}$  hours, in winter  $11\frac{1}{2}$ ; there are five or six letter carriers doing clerks' work in the post office, but have no uniforms or car tickets; they have a less wage and do higher class of work, 940. A letter carrier's highest salary is \$2.25 a day for six days; his district was changed before Christmas, a man in office fell sick, another was put in his place, and witness replaced the latter; change is sometimes made as a punishment; on one occasion only in his knowledge a letter carrier was made a clerk; was first made superintendent of letter carriers and then made a clerk, 941. Passed Qualifying examination, but cannot become clerk unless he has influence; their lives are insured in an accident company, but they are charged more than inside clerks because more exposed to accident; therefore they are hampered with this disability, that once a letter carrier always a letter carrier, have to pay more for accident insurance and have to work  $9\frac{1}{2}$  to 12 hours daily; this year could not properly dress wife and children, or pay insurance this month, on present salary; can only stop one hole by making another leak, 942.

Memo.: Their salary is not a regular one, but depending on health, accidents, misfortunes in their families requiring absence from duty; they receive from \$1.25 to \$2.25 a day and lose pay for absence; an old letter carrier, Mr. Victor Houde, after two months' sickness, during which he lost his pay, was in such a state of want that he could not buy the medicines ordered by the doctor nor bread for his family, who were in the utmost poverty; collection was made by fellow letter carriers, which allowed the family to live for a few days, the poor man died leaving a large family having nothing to eat; many other similar cases; since government cut off pay in sickness there are far more deaths, for men are obliged to work when sick to get bread for the family; if in good health and working all the time the salary is not sufficient to put anything aside for rainy days or keep out of debt; witness on account of increased cost of living has every year to go into debt to meet the strictest expenses of his household; cannot give children the education desired; have more responsibilities than clerks in the higher branches; there is no hope of a letter carrier after long years of service reaching a higher class; a faithful letter carrier whose strength is worn out in the service has to carry loads that young men can hardly carry; and will see poverty troubling the last moments of life; they ask for pay during sickness, that salary be increased to \$1,200, and be allowed twenty-one days' holidays instead of twelve; witness' monthly account is as follows: expenditure per month, \$62.05, salary, \$56, deficit monthly, \$6.05; in above expenditure are not included clothing, shoes, sickness, doctor, house linen, carpets, crockery, help, schooling or taxes, 944-945.

PENNOCK, WILLIAM HENRY, Clerk, Ottawa Post Office, 815.

Is a first-class clerk in city of Ottawa post office; first appointed in 1878 at \$800, and after twenty-nine years is receiving maximum of his class, \$1,500; cannot remember number of examinations passed, and now has to pass one every year to retain his rank; is chief of money order and savings branch, and takes in all the money in his office; amount of cash received last year at the city post office was \$1,279,717.76; free matter is government correspondence, 815. Postal notes are payable to bearer and are not transferable; a money order can be endorsed and redeemed by banks; our sales of postal notes are about \$250 a day, and we keep a month's supply, or \$7,500, on hand; these postal



## SESSIONAL PAPER No. 29a

PENNOCK, W. H.—*Continued.*

notes are only given for the sums named on face of them; has custody of these postal notes; they are kept in a vault and witness carries the keys; when absent or on holidays assistant checks over the account and satisfies himself he has got all that is on the books; every month the stock is balanced, 816. Supposes postmaster is really responsible, but witness would be held for it; these postal notes are numbered consecutively and we have also the check letters, that is they are numbered in series; when paid they come back to us to be checked and sent to the department; a postal note payable in Toronto goes back to the department through the city post office; sends a return to Post Office Department of all notes issued by him, they compare the two returns and mark them off; has nothing to do with the adjusting of accounts between the different post offices; we put through our office in a year about \$1,279,000; this with value of postal notes, \$7,500, of different denominations are kept in vaults; is the sole custodian, amounts checked over once a month by postmaster; we render a daily statement to department of sales of postal notes, issue of money orders and deposits in the savings banks; post office inspector inspects our office twice a year; gets the postal notes from accountant of Post Office Department, 817. He in turn gets them from the American Bank Note Company who print them; they are very much like currency; when they are once signed if a responsible person gets them he can hand them over as cash, if presented by somebody we know; difference between a money order and a postal note is the latter has its value printed on its face, and money order is in blank; accountant issues twenty books with one hundred orders in each; advises superintendent of the daily issue, and advise the post office at which they are payable; so that if a person buys a money order payable in Montreal, we advise that office with a postal note for the value demanded, it needs no further advice; non-accounting offices, where no account is sent to the department, are supplied with postal notes; they issue these reports but send in their cash with the order; denominations of postal notes used to avoid sending cash by mail, 818. Not much chance of money being lost when registered, but often happens that a man receiving registered letter says he only got \$5, and man at other end sent \$10; commission on postal notes and money orders; in Yukon they charge double commission; can transfer money abroad or to England at same rate; Italians and Austrians appear a thrifty lot and send their spare money this way; money to England is issued in our currency, goes through exchange office; \$5 sent to England from here is equal to £1 0s. 7d. there, 819. Does not know who is in charge of International Money Order Exchange, it was formerly in Montreal, now it is here; his office is attached to city post office; as soon as deposit is made the savings bank branch is notified, and it notifies depositor amount received; a pass-book can be presented at any savings bank office, only application for withdrawal has to go to Ottawa; they charge the account and send cheque to postmaster at place of withdrawal; in opening an account a person makes a declaration and makes his signature, states occupation, married or single and other particulars; if there is any doubt or suspicion of withdrawer he must be identified before receiving cheque; in local deposits and withdrawals the cash passes through our hands and is deposited daily to credit of Receiver General, 820. Postage stamps of all denominations are received from chief clerk of postal stamps branch, about \$5,000 worth at a time; stamps are verified every day, not the big stock in office, but stock every day in use; taking branch cheques and everything else, the daily deposit in Bank of Montreal runs up to \$5,000 or \$6,000 a day; cities depositing yearly over \$1,000,000, 821. More than half the amount in Winnipeg is in money orders; that is on account of the immigrants; same in



7-8 EDWARD VII., A. 1908

PENNOCK, W. H.—*Continued.*

Vancouver; now while there is this great increase of business throughout Canada, the salaries have remained the same since confederation; for all this work witness only receives \$1,500 a year; there is no further promotion possible except in the event of Mr. Bates dying; the scale of \$1,500 as maximum for a first-class clerk was made at confederation; could not get the postmastership at Ottawa, or if moved elsewhere the local patronage there would object, 822. Is under the old system of superannuation; if anything happened his family would get nothing; a person entering now comes under the retirement fund; he contributes and four per cent is added to it; there is an unwillingness on the part of young men to enter service on account of small pay on outside service; a person on inside service gets \$400 more than a person of same class in the outside service; no one can understand it, and the man outside has far more responsibility; mentioned to Sir Wilfrid a year ago, he said it was the first he had ever heard of it, and would have it righted; young men who have passed Qualifying examination will not enter the service at \$400; so they appoint men graded A. at \$1.25 a day without having to pass examination; the result is they get a lower class of people; the change was made two years ago, 823. If these men show any ability they are promoted to clerkships on passing a preliminary examination in reading, writing, &c.; it opens the door to filling the outside with an inferior class of employees; and it often happens if these men cannot do the work the experienced clerks have extra work to do; office hours are from 8 a.m. to 6 p.m.; these hours are very disagreeable, especially in winter time; could not do it, had to take turns week about with assistant in coming down at 8 a.m.; we balance our cash at five after rush of work is over, work practically stops then and the money is locked up; up to two years ago the hours were from 9 a.m. to 4 p.m.; one or two people only enter office between hours of 8 and 9 in the morning; but of course as long as the office is open the number will increase; it is the same with the late hours, late people will get in the habit of coming in late, 824. Thinks there would be no difficulty in keeping same hours as the bank; they have to stay till 6 p.m. on Saturdays also; takes his three weeks' holidays; would like to mention the case of the young lady clerks; there are two in the office; the same injustice to people in outside service is apparent here; these lady clerks do responsible work in the office and cannot go higher in outside service than \$800, whereas if they were in inside service they could get \$1,100; women are certainly not able to handle mail bags, but they are very useful in the money order branch; would like to recommend that they abolish the mode of entrance to outside service without qualifying examination; they will never elevate the service by present means; if you insist upon a high standard of entrance, with corresponding pay, you will get good men in, 825. Suggests following scale of classification of clerks and increase of salary: fourth class to begin at \$600 with yearly increase of \$50 up to \$800; third class to begin at \$800 with yearly increase of \$50 up to \$1,100; second class to begin at \$1,100 with yearly increase of \$50 up to \$1,500; first class to begin at \$1,500 with yearly increase of \$50 up to \$1,900; to meet present conditions increase of ten per cent should be allowed; new rules laid down in regard to leave of absence of newly appointed employees: (1) no leave of absence until after six months of probationary appointment; (2) after six months of permanent appointment, one week of statutory three weeks; (3) after one year of permanent employment, if he has had one week, he may take the remaining two weeks; or the three weeks if he did not take any before; it is recommended that the annual leave to newly appointed employees be granted as follows: that annual leave due an employee be granted within that year, and so on for each year; if clerk is



SESSIONAL PAPER No. 29a

PENNOCK, W. H.—*Continued.*

appointed during first quarter of year he should receive 75 per cent of annual leave; if appointed during second quarter he should receive 50 per cent of leave; if in third quarter he should receive 25 per cent; that in case of absence through sickness and upon production of a medical certificate to that effect, thinks the salary of the employee should not be withheld, 826.

Memo. of first-class clerks in outside service.—Draws attention to the pay of first-class clerks, outside service, in charge of money order and savings bank business in city post offices; maximum salary is \$1,500, same as at confederation, though the work has increased to over \$1,000,000 a year; thinks maximum should be increased to \$1,900 as in inside service; also a chief clerkship should be made for clerk in charge of money order and savings bank business in cities whose revenue is over \$1,000,000; table giving details in cities whose revenue is over \$1,000,000, 827.

POPE, JOSEPH, C. M. G., I.S.O., Under Secretary of State, 40.

Under Secretary of State for eleven years; assistant Clerk of the Privy Council for seven years, twenty-eight years in the service; was connected with Behring Sea arbitration, the Alaska Boundary question and the International Commission at Washington in 1898; received \$4,000 a year for the last four years; no extras; staff in 1892 was forty and in 1906, thirty-one; the revenue for the department increased from \$60,700 to over \$95,000, received principally from fees on charters for joint stock companies; a charge of \$225 is made on a capital of \$100,000, and from that up; a capital of \$1,000,000 pays \$500, and each additional \$1,000,000 pays \$100, 40. Revenue is about two and a half times the expenditure; in 1892 expenditure was \$37,000 and revenue \$6,000, in 1906 revenue was \$109,000, with no increase in expenditure, revenue increasing all the time; in fact it is a revenue-producing department, with a net result to the good of \$70,000 after paying all expenses; work under Naturalization Act involves much work, with unpronounceable and badly written names; there are two branches, with three chief clerks: the correspondence branch and the registration branch; in 1892 the Board of Civil Service Examiners had a separate organization, staff of several clerks costing \$1,600 or \$1,800 a year; now the board is administered by this department by two clerks at a cost of \$300 or \$400 a year; my experience shows that it is not always the most highly educated men who make the best clerks; would not have competitive examinations for the entrance, 41. No difficulty in filling vacancies by promotion; difficulty in getting good men from outside; there is an inordinate number of women entering the service; three women in this department; when women marry they give up their position; the employment of women, with some exceptions, is not desirable as a general principle, for as a rule women claim the rights of men and the privileges of their own sex as well; have never rejected clerks appointed on probation; after probation clerks receive automatically annual increments of \$50 a year, 42. For increase of \$100 a year a special vote of parliament is required; does not interfere with the Civil Service Examiners at all; statute says board shall be administered by the Secretary of State; never re-employs a man who has resigned; does not believe in present system of promotion examinations at all; when a man enters the service his promotion should be largely in the hands of the deputy; would be better if appointed by the Minister on the report of the deputy head, 43. Approves of transfers, but with concurrence of ministers of both departments; in the advancement of clerks with respect to rank or salaries, the deputy should have a greater say than at present; would be better for the department and should be well understood by the clerks that the deputy is the man they have to deal with;



7-8 EDWARD VII., A. 1908

POPE, J.—*Continued.*

practice now is that all get the increase who are not undeserving; it should be that no one should get it who is not deserving; deputies should be given larger powers with adequate salary, 44. Deputy should be at liberty, in the case of an exceptionally clever young fellow, to start him at \$600 or \$700 if he deserves it; section 86 allows you to suspend annual increment for misconduct; has in rare instances been compelled to advise suspension and stop salary during suspension, but has never taken away clerk's annual increment; with sanction of Minister interprets three weeks' holidays as including twenty-one working days; some clerks' hours of labour are longer than from nine to four, such clerks need a good rest; would insist on clerks taking their holidays, 45. Statute says 'deputy may, in absence of Minister suspend, words 'in absence of deputy minister' should be eliminated; Interpretation Act says 'head of a department includes the deputy,' and if those words were struck out the deputy could suspend at any time; for security of clerk would have an order in council for dismissal, because we hold office during pleasure; all without exception sign attendance book, which is closed at 10 o'clock; clerks work till the work is done, with one hour and a half for luncheon; as a rule office is open from 9 in the morning till 6 at night; is working under old Superannuation Act; those appointed since 1897 have an abatement from their salary but no superannuation; thinks it is very unfortunate and unjust to those who have entered service since 1897; thinks service has suffered greatly in consequence; many good men have left because of no superannuation, and many are being held in the service for the sake of superannuation which they expect, otherwise they would leave service to-morrow, 46. Sooner the Superannuation Act is restored the better; new appointees feel aggrieved that old officials have superannuation and they have none; thinks that the superannuation system should not only be restored but improved; many men here in a military capacity, if these are superannuated they draw their pension, if they die their widow and each child up to a certain age draw an allowance; civil servants have no such advantage if they die, their widows and children derive no advantage from the moneys they have contributed to superannuation fund; the Militia Act being enacted since Superannuation was abolished; number and salaries of clerical staff; under Naturalization Act in year 1906, 10,778 names of naturalized subjects were registered, classified, indexed, and returns filed for reference; under Ticket of Leave Act some 600 applications were dealt with in 1906; 294 tickets being granted, 47.

Memorandum: Would refer to desirableness of establishing a more systematic mode of dealing with *external affairs* of Dominion; it is a misapprehension to suppose that such matters are dealt with by this department; Secretary of State is primarily and principally the official mouthpiece of the Governor General in respect to *Canadian affairs*; is the channel of communication between Dominion government and the provinces, as Colonial Secretary is of the colonies; all communications he receives for transmission to England or a foreign country are forwarded by him to the Governor General, requesting him to transmit same to destination, &c., such communications relate to domestic matters; much, however, bears upon *external affairs*, such as our relations with foreign countries, Behring Sea Seal question, the Alaska Boundary, the Atlantic fisheries, &c., or questions, though within the empire which extend beyond the bounds of the Dominion, as the difference with Newfoundland over the boundary of Labrador; in such case the Colonial Minister addresses a despatch to Governor General, and by him sent to Privy Council or Cabinet, who sends it to Minister interested, who replies in form of a report to Privy Council; who if they approve advise that a copy



## SESSIONAL PAPER No. 29a

POPE, J.—*Continued.*

of the minute be sent to the Secretary of State for Colonies for information of His Majesty's government; thus far no uniformity of system or continuity of plan; practical result of system in vogue is that in no department is there to-day any complete record of such correspondence; it will soon be too late to change the system; even now it would be an extremely difficult task to obtain a complete record of any international question with which Canada has been concerned during the last fifty years; for instance, we would not know to-day in what department we could obtain information as to the ownership of the Island of San Juan; would suggest that all despatches relating to *external affairs* be referred to one department whose officials would be in close touch with other departments when to draw the raw material for their work; but the digesting of this information and its presentation in diplomatic form should rest with them, through, of course, the same channels as at present; no wish to change in that regard; every effort should be made to collect from the beginning all papers bearing on the questions indicated from offices of Governor General, Privy Council, the various departments, and from foreign and colonial offices; if not begun now it will be too late; the few men thoroughly conversant with these questions are growing old, and so far as I know will leave no successors; much information will thus be lost; would recommend that a staff of young men, well educated and select be attached to the department and specially trained in the knowledge and treatment of these subjects; such department could be under supervision of Secretary of State, whose department could be divided into two branches, one for Canadian and one for *external affairs*, 48-50.

POST OFFICE DEPARTMENT.—See *Coulter*, 773.

*Belleville officials*.—Jones, 1011.

*Bridgëburg*.—O'Connor, 1050.

*Hamilton*.—Guy, 960, 974. Harper, 989. Rolston, 983.

*London*.—Empey, 960, 976. Carrother, 1021.

*Montreal*.—Anderson, 915. Barcelo, 851. Beauchamp, 893. Callaghan, 893. Candlish, 914. Chillias, 894. Clerimont, 904. Coffey, 887. Fleming, 892. Giroux, 882. Jacques, 883. Lallier, 907. Lamadeleine, 916. Leblanc, 912.

*Ottawa*.—Allen, 799. Dupuis, 827. Fagan, 841. Pennock, 815. Purcell, 788. Ross, 847. Rowan, 829. Spenard, 837.

*Quebec*.—Aujé, 937. Battle, 948. Boulet, 938. Bolduc, 957. Evanturel, 953. Jobin, 928. Kindellan, 954. Lane, 946. McNaughton, 924. Pelletier, 940. Simard, 929. Talbot, 917. Vezina, 953.

*Toronto*.—Adams, 986. Ball, 988. Boddy, 1013. Clark, 1009. Carter, 1032. Crate, 1019. Davies, 1019. Fraser, 1018. Hammond, 985. Hartley, 993. Henderson, 1029. Jessop, 1003. Leak, 984. Manhard, 962. Mankey, 985. McMordie, 960. Reed, 1045. Ross, 1035. Sweetman, 1026.

*Winnipeg*.—Benzie, 1053. Dixon, 1059. Sutton, 1060. Wood, 1055.

*Memorials*.—City post offices, 805, 859, 950, 952, 1017, 1024, 1047. International Money Order Exchange, 829. Inspectors' offices, 902, 906, 1028. Letter carriers, 849, 886, 944, 966, 975, 977, 979, 982, 1052, 1056. Railway mail clerks, 793, 914, 923, 926, 932, 997, 1008, 1061.

## POTTINGER, DAVID, I.S.O.

Hands in statements; for year ending June 30, 1906, \$4,923,000 were paid in salaries; salaries vary from \$150 to \$6,000 a year; about 400 subordinate officers all recommended by members or influential persons; they pass no



7-8 EDWARD VII., A. 1908

POTTINGER, D.—*Continued.*

Civil Service examination, but the head of the office gives them a test as to their fitness, 1240. If not fit he tries to get rid of them; if he had more efficient men he could do with fewer; offices at Moncton are not overmanned; no stock registers and no board of directors; the work for a railway company does not require a very large staff; but there is the red tape of the government including the Finance Department, the Auditor General's Department, to look after, which other railways have not; Mr. Shannon is controller and treasurer; no great changes made except in the mode of keeping the accounts, 1241. An application book is kept; have twenty-seven different branches of the service at Moncton; in the offices the clerks are permanent, but in track department there are temporary employees; the pay of most of the higher grade officials compared with the Canadian Pacific Railway and Grand Trunk Railway, is very much less; the pay of other companies is higher because our men leave to go there; some cannot go as families, houses, relatives make it inconvenient for them to go, 1242. There are forty-three outside offices belonging to the traffic department and are used for securing business; a man in Ottawa going to Chatham, N.B., would go to Grand Trunk office and buy a through ticket; has four district superintendents over the four railway districts; officers were originally appointed on recommendation but now promotions are made according to a contract with the Telegrapher's Order; in transferring a despatcher from one district to another the affair is regulated by the schedule and are taken away from the political class; if a vacancy occurs it has to be 'advertised' by telegraph to all stations and the senior man who applies gets it, provided railway officials think he is competent, 1243. Rules were made between the railway people and the men; these rules and schedules have increased the pay of the men; in August there were 1,059 employees on whole line; the statements do not include the Prince Edward Island Railway, which is practically another district of the Intercolonial Railway in everything except capital account, 1244. All the brakemen, baggagemasters, yardmasters and conductors have their societies; if a brakeman is wanted he is recommended by the member, he is then soon got hold of by the union; union has never said anything about taking on new men; promotions are kept within the district; cannot be overmanned in the train service, as the men are only paid when they work; there are four shops; at Moncton there are 424 men in the offices and 1,083 in the shops, also track employees, 1245. Intercolonial Railway runs through twenty-nine counties in Quebec, New Brunswick and Nova Scotia; the demand for mechanics outstrips the supply; has power to secure the services of mechanics coming out as immigrants if they were needed; the Moncton shops are considered to belong to the whole line, and not merely to the county in which they are situated, the employees are brought from other counties; station masters, telegraph operators and baggagemen are paid monthly, porters by the day; if a station master's position were vacant, it would be 'advertised' over telegraph line and senior applicant who was qualified would get it; telegraphing is one of the principal duties a station master at a small station has to perform, 1246. Junior employees are learning all the work of a station on the railway; always many applications for vacancies, even from a man at an inferior station for a more lucrative one; moving expenses are paid; most stations have residences attached to them and considered part of pay; the schedule shows that where there is no residence an additional amount is paid in lieu of rent and fuel; the Intercolonial Railway is divided into sections running up into the hundreds, six miles to a section; the mileage of the Intercolonial Railway is 1,500 miles, in each section is a foreman and two trackmen; the number of trackmen required is regulated by the engineer



## SESSIONAL PAPER No. 29a

POTTINGER, D.—*Continued.*

of maintenance; can employ temporary men and dismiss them when no longer required, 1247. A very large number of men were employed in Truro last August, not on account of vacancy in Colchester though; August is one of the busiest months; the temporary men employed on the track are usually farmers in the neighbourhood; often the same men are taken on as extra men year after year; they have small farms, get through their work quick; district includes city of Halifax, where there is a good deal of work going on, enlarging the yard, also at Truro, that is why the number of men is greater at those places than in other districts, 1248. The employment of a larger number of men in certain places is simply due to the wants of the locality, not to pending by-election; spends about \$5,000,000 a year in wages and yet are not overmanned; higher employees are all paid less in proportion to the other railways; but ordinary employees receive about the same; in purchasing stores the general storekeeper sends out circulars to the different persons in the trade recommended by members in regard to ties and lumber, posters are put out all along the railway and everybody can tender, the larger works are advertised in the newspapers for tenders, 1249. Tenders for coal are called from all companies in Nova Scotia and New Brunswick, and generally get a price below the lowest tender; the offers sent in by the principal coal dealers are the same in price; the other railways keep their business to themselves, nor do they publish their transactions; on the Inter-colonial Railway every 5 cents is published in the Auditor General; publicity may be good sometimes; about 500,000 tons of coal are burnt yearly, costing \$3 a ton; does not know if other large consumers get coal any cheaper; about \$1,500,000 is spent annually on coal; there is no coal on hand now, generally try to have about 100,000 tons on hand in the fall; the Springhill mines strike affected our supply, 1250. Thinks the government pays more for the coal than it should, difficult to better it; pays duty now on coal, the policy of all governments has been that when an article is produced in the country to count the duty, if imported, add price of duty to it to compare with local price; posters for ties are put out every year in August or September for public tender; prices will be higher this year; the other railways also buy ties in the eastern provinces; castings are got by tender; circulars are sent out by general storekeeper to iron founders in the locality, and lowest tender is accepted for one year, if satisfactory contract extended, 1251. The prices of general stores fluctuate very much, and in contracting for a year the contractor or the railway might lose, and it is difficult to hold a contractor if he is losing money; we believe our credit is good, that merchants will sell us stuff in small quantities at wholesale prices; the locomotives are supplied by the Canadian firms, 1252. The supply is always called for by tender; rolling stock is called for by circular; no locomotives are got now from the old country; for lumber, posters are put up at all stations on the railway; the rough lumber is required for the repair and erection of buildings, also for rebuilding and repairing cars; thinks they get the lumber, ties, and castings as cheaply as they ought; under Act passed last year establishing a retirement fund 103 men have been retired; government contribute to the fund the same amount as the men, not exceeding \$100,000 a year, the men contributing  $1\frac{1}{2}$  per cent of monthly salaries; has been in operation about seven months, 1253. On retiring a man receives  $1\frac{1}{2}$  per cent of the average monthly pay for eight years before retirement; if a man's pay is reduced, the reduced price is not considered in granting allowance, but the pay before reduction; Act provides that in no case shall monthly allowance be less than \$20; fund is managed by a board of the employees, the general manager is ex officio a



7-8 EDWARD VII., A. 1908

POTTINGER, D.—*Continued.*

member of the board and chairman; the Minister appoints two members from the officers and the men the other two, making a board of five members; rules were primarily drawn up by the employees and officials of the railway and revised at Ottawa; draft Act went through hands of lawyers and actuaries; 103 have retired under the fund at their own request; a man is not retired before sixty years of age unless disabled, or physically or mentally incapacitated, 1254. About 100 more it is desirable to let go; this being the first year there are naturally more retirements; if not able to retire all who ask some must wait till funds are sufficient; most of those retired will have to be replaced; men at seventy or seventy-five can look after a crossing, or be a watchman as well as young men at twenty; in getting rid of some men by retirement the fund will tend to economy; is certainly in favour of system; doctors are appointed by the board, 1255. Applicants for retirement are sometimes sent a distance from their homes for medical examination; Act applies to all who are considered permanent employees, labourers, clerks, &c., 1256. Sends statements showing number of employees, permanent or temporary, with salaries paid; also statement showing various grades of salaries paid to officers in the several services, 1256, 1257, 1258, 1259.

## POWELL, J. B., Collector Inland Revenue, Guelph, 396.

Has been thirty-four years collector of inland revenue at Guelph; Mr. Kenning is inspector of this division; with regard to 'duty-pay' one case especially, Berlin, where collections average \$100,000 a year, there is only one officer there who does his work satisfactorily; revenue of Guelph division is about \$700,000; six men in Seagram's distillery; in this division there are six malt-houses, seven breweries, eight cigar factories and three large bonded warehouses; duties on Seagram's whisky are collected in the divisions to which it is removed; total volume of business is not really represented by collections; thinks the per diem allowance when travelling is a better system than the present one; exigencies of travel entail expenditures which cannot very well be put in, especially with relieving officers who feel that allowance for board does not by any means cover personal expenses; officers in this district are occasionally removed to other districts, being allowed transportation and personal expenses, 397. Including a week; board for family; thinks it would be more beneficial to have frequent changes.

PRIVY COUNCIL.—See *Boudreau*, 1063. *Bennetts*, 1065.

PUBLIC HEALTH.—See *Montizambert*, 1071. *Pagé*, 1082.

PUBLIC PRINTING AND STATIONERY, DEPARTMENT OF.—See evidence of:

*Deputy minister*.—Dawson, Dr., 585.

*Employees*.—Belanger, 594. Clendinnen, 617. Firth, 615. Larden, 612, 614. Munro, 605. Pearce, 611. Shipman, 600. Trowbridge, 609.

*Memorials*.—Proof-readers, 598. Foremen's Association, 608. Employees Protective Association, 618.

PUBLIC WORKS, DEPARTMENT OF.—See *Gobeil*, 1088.

*Guelph officials*.—McLeod, 1180.

*Magdalen Islands*.—LeBourdais, 1171.

*Montreal*.—Berthiaume, 1152. Chenier, 1150. Desjardins, 1148. Dutrisac, 1150, 1154. McClanagan, 1153. Renaud, 1154. Rochon, 1154. Royer, 1153. Trudeau, 1151. Vadeboncœur, 1151.



## SESSIONAL PAPER No. 29a

PUBLIC WORKS, DEPARTMENT OF—*Continued.*

*Ottawa.*—Beaulieu, 1120. Dugal, 1136. Graham, 1134. Hill, 1143. MacDonald, 1114, 1122. Mahon, 1127. O'Meara, 1110. St. Pierre, 1119. Smith, 1124. Thompson, 1133. Whalen, 1137. Wensley, 1128.

*Poupore.*—Gorman, 1170.

*Quebec.*—Beland, 1155. Decary, 1159. Kennedy, 1157. Roy, 1165. Samson, 1166.

*Toronto.*—Cassidy, 1173, 1176. Enright, 1172. Eustace, 1179. Gribble, 1176. Jones, 1176. Letray, 1175. Murphy, 1174, 1178.

*Memorials.*—1123, 1150.

## PURCELL, JOHN, Railway Mail Clerk, Ottawa, 788.

Is a railway mail clerk since 1888, receives now \$1,000 and mileage, and is out four days a week, his run is from Pembroke to Ottawa and return, 105 miles each way; is on work two days and one day off; is on this run for ten years; there are nearly fifty railway clerks in Ottawa division under one superintendent; a controller is the only officer above the superintendent; about 450 mail clerks altogether under the one controller; highest pay a railway mail clerk gets is \$1,200 and mileage, 788. On run between Toronto and Ottawa there is a man leaving at night from each end, and they run right through in pairs; on a run like the Ottawa and Fort William where a man has to sort for every railway post office and post offices of cities and towns, a good deal of headwork is required; the older a man is the more the jarring and vibration of the train affect him, very few living to be superannuated; thinks the English system of changing from outside to inside service is beneficial to the state and the men, 789. Under present system there is no hope of a man getting any promotion; for being constantly on the road their nerves are shattered and they become unfit, at an early age, for public service; is supposed to get three weeks' holidays, but to get them has to double up time; a man has to know every post office in Ontario and to do 90 per cent of distribution correctly; all sorting of mail is done on cars, except through bags; in 1903 the scale was changed, classes abolished and \$240 added to maximum; complains that mail car being next to engine is much harder to ride in, would like it further back, 790. Cannot sort the mail sitting down; one is all the time making up mail bags and taking in mails, sorting newspapers and handling registered matter; at present there is a dearth of candidates for vacancies in railway mail service; does not think restoration of Superannuation Act would encourage men to remain in service; witness was in wreck, saved most of mail but lost his own clothes, but received no recompense, 791. Does not know whether any annuity was ever given to a widow of a railway mail clerk killed on duty; there is no provision made for widows or dependent young children, it is at the option of government; no system of government insurance on our lives; only labourers at \$1.50 a day are doing the work of railway mail clerks; they are a very poor class, 92.

RAILWAYS AND CANALS, DEPARTMENT OF.—See *Butler*, 1181.

*Intercolonial Railway.*—Pottinger, 1240.

*Lachine Canal.*—Bourgouin, 1224. Brunet, J., 1237. Brunet, J. B., 1238. Cousineau, 1239. David, 1237. Duchesne, 1221. Drolet, 1214. Geoffrion, 1223. Giroux, 1212. Paradis, 1222. S. L. Denis, 1221. Thesseault, 1230.

*Welland Canal.*—Hillman, 1239.

*Memorials.*—Railways and Canals, Lachine, 1215.



7-8 EDWARD VII., A. 1908

REED, ALEXANDER H., Messenger, Railway Mail Service, Toronto, 1045.

Was appointed messenger fourteen months after entrance in 1902, passing examination in November of that year; received \$1.25, now \$1.75 a day; complains of delay in his appointment which kept him back in his advances, also that he is doing the work of three departments, the railway mail service, the dead letter and post office inspector's departments, all are on same floor; office hours 8 a.m. to 5 p.m.; receives about \$550 a year less 5 per cent for retirement fund; or about \$10 a week, not enough to keep up his home on; has to handle valuables, registered letters and valuables, government money to and from bank, also does a good deal of secret service work, 1045. Works on holidays but not on Sundays; did not know on entering what the salary would be; did not think it would be a boy's pay; his predecessor was getting \$12 a week, 1046.

REGISTRAR OF TRADE MARKS, &C.—See *Memorials, Agriculture, &c.*

REID, M. P., Keeper at Penitentiary, 569.

If prisoners were doubled up Kingston would hold 800 or 900, 564. At time Act came into force the Minister appointed certain officers and the warden appointed the guards, 568. Difference between keeper and guard; there is a limit to number of persons entering penitentiary; they are shown the buildings, but would not come in contact with prisoners; has been in service ten years; salary \$700; the keeping of the gate is considered a responsible position, 569. Always on the *qui vive*; prisoners seldom escape; cites one case; keepers suffer the same as the guards as to disabilities, 570. Presents statement of M. J. Kennedy, messenger; was removed from his quarters at west gate, the house was tumbling down, this man was one of the few that did not receive any increase of pay under last Act, still there is no better man in the service; recalled: is thirty-six years of age; was appointed under new Act to new position of gatekeeper and armourer, is responsible for the arms, and for everything going in and out of prison; as keepers go off the guards get promotion in point of seniority, which means an additional \$100 a year, and upon retirement an increased gratuity based on salary, 571. In many cases criminals on release go back to place of conviction and are soon sent back to us, 575.

RENAUD, OSCAR, Elevator Man, City Post Office, Montreal, 1154.

Submits case of elevator man working from 7.30 a.m. to 7 p.m.; there are three, and are paid \$50 a month each; last man appointed on elevator receives \$60; took up 2,987 persons in elevator in six hours; they run the passenger elevator and do more work in one day than freight elevator men do in two weeks, and should have 25 per cent higher salary than they; both elevator men, passenger and freight receive same pay, \$50, 1154.

RIDOUT, J. G., Assistant Receiver General's Office, Toronto.

Produces memo. from Mr. Creighton, assistant receiver general; was appointed in 1872; a teller in Bank of Commerce was wanted, the previous teller left suddenly, parents being in Toronto; entered service at twenty-seven years of age, three persons composing staff; in connection with office had a savings bank branch, which being found unnecessary was abolished two years ago; there are only four in office now, 216. Entered at \$800, receiving now \$1,700; Mr. Creighton, a very capable man, succeeded Mr. Campbell; Mr. Creighton was financial critic for Opposition in local House, 217. Clerks at various places get different salaries; is not aware Mr. Kane passed any examination; receives \$600 a year; no chance of promotion as in the banks; holi-



## SESSIONAL PAPER No. 29a

RIDOUT, J. G.—*Continued.*

days three weeks, during which we relieve each other; inspectors come from Ottawa; they count the bags of gold and weigh them; count also the bags of silver, which are as they came from the mint, 218. They count the copper and the notes; mutilate the notes by gouging out the signatures with a chisel; once a note is not fit for circulation it is destroyed; the \$1 and \$2 notes are signed at Ottawa; the big notes, \$500, \$5,000, are signed by an officer from Ottawa, they are not trusted through the express company; our work greatly enlarged by increase of branch banks, 219. Larger portion of our work is from notes taken in by large stores and railways put up in one hundred notes at a time; if an error in counting is found it is reported to the store or railway; bankers say it is our business to sort notes, and we say it is not; we say if you have too many notes for issue we will exchange for large notes; if you have many unfit for circulation we will redeem them; it is marvellous what becomes of coppers from children's savings banks; we do not take in any coppers; big stores take from us many coppers; there is a shortage of small silver just now, particularly ten cent pieces, 220. We are frequently asked to take in the small silver from the banks; we do not always take it, but send them orders from other banks; present circulation of small notes, ones and twos, is about fourteen millions, 221.

RILEY, CAPTAIN JONES, Superintendent of Pilots, Montreal, 682.

Went to sea in 1856; in August, 1878, engaged in marine insurance business, when he returned four years ago and got government position; is superintendent of pilots, examiner of masters and mates, and director of Nautical College; district extends from Montreal to Quebec; reports examination papers to chief examiner at Ottawa; gets no salary as examiner or as director of Nautical College; lectures each year; government took over the pilotage in 1894, was first superintendent at salary of \$1,600; keeps record of superannuated pilots; pilots when under control of Harbour Commissioners accumulated a fund out of which they are superannuated as they become old, 682. \$63,997.75 to the credit of the pilots' pension fund: the shipping interests are taxed for pilotage of this district; the different lines select their own pilots; those not selected are called 'tour de role' men, and take their turn; some pilots earn as much as \$3,000, others as low as \$240; pilots can only enter at sixteen; they apply with parents' consent, send certificate of physical ability from family physician; baptismal register; certificate showing their fitness in sight and hearing; must speak English and French; must serve as apprentices for five years; ten senior apprentices are selected in rotation to form the 'ten select list' who go in the big ships with branch pilots and learn to handle the big vessels; when a vacancy occurs those who have served five years or more are examined; after passing examination they still continue on roll of selected apprentices and are not branched until there are vacancies in regular roll of fifty; *Bavarian* was not stranded in this district, was a case of gross carelessness, for which the captain is as much responsible as the pilot, because having a pilot on board does not relieve the captain of responsibility, 683. Every case of stranding is investigated, and witness is called upon to act as assessor without remuneration; more beneficial to fine pilots if guilty, if they are regular line pilots they are reduced to 'tour de role' men and fined as well; in case of drunkenness or gross incapacity they are dismissed; it is better to discipline the educated men you have than to try to get new ones; after dismissal they are never reinstated; for all his work witness gets \$1,600, same as at his appointment; man must serve as mate for twelve calendar months before he gets a master's certificate; a pension fund is certainly desirable for the service generally and for the



RILEY, CAPT. J.—*Continued.*

men, 684. Thinks \$2,500 a year would be a proper emolument for the services he performs; he left a position of \$6,000 on retiring from business; is called upon to act as assessor; is an expert in marine insurance; would like to mention case of his assistant; entered four years ago at \$75 a month, he keeps all the books, draws all the Trinity due bills for every ship coming to our office, &c., has had no increase, all have had an increase but he; nor does he know why he was left out; has a family of twelve children; a very efficient man, knows that he was promised a raise of \$300 a year, 685.

RINFRET, DR. C. J., District Inspector, Inland Revenue, Quebec (letter), 373.

Classification of service; work in Excise office of technical character, officers appointed on probation without passing Qualifying examination be appointed as third-class; a special case in Quebec office: a bookkeeper appointed twenty-seven years ago, has done work of accountant, is a third-class officer; has no superior in Canada, has only \$850 a year; submits when a man has for a period of twenty years or over been in charge of the books of a first-class division as accountant be dispensed of promotion examination; present examinations best way of testing an officer's capacity; maximum salaries of district inspectors not increased since 1873; since then cost of living has increased 60 or 70 per cent, revenue doubled; duty of deputy head to show importance of this position and responsibilities; that he is head of all the excise, weights and measures, gas and electric light, all of which require a deal of attention, 373. Mr. Coleman was transferred from Montreal, here as surveyor of tobacco and cigar factories; position that of a special officer, but given to a first-class officer; one of following alternatives is just, either put a special officer there, or leave responsibilities to a first-class officer and give him salary of the special class; he is a first rate officer and filled position for fifteen years with entire satisfaction, 373.

Evidence, 375.—Submits memorandum of collector of Three Rivers and one from Paul Gravel, all asking that annual increase of salary be ten per cent instead of five; of five per cent for every one in service over ten years, also that any officer should have right to take superannuation and retire after thirty or thirty-five years' service, 375. Travels between ten and twelve weeks every year; is obliged to go to these places four times a year; thinks correct system would be to pay actual expenses; revenue in 1899 was about half the present year; there is now a distillery in the division, 376. Four breweries; production of cigars and tobacco more than doubled; present salary \$2,500, other salaries were increased four years ago; claims increase of salary not on personal merits but on increased cost of living; is of opinion that the organization is a little better than formerly; thinks that people wanting to enter service now are as good as formerly; the bookkeeper is a third-class clerk; passed no examinations, entered service twenty-seven years ago; kept books all the time; is an advocate and fifty-three years of age, 377. First-class exciseman; entered department twenty-two years ago; was transferred from Montreal to Quebec; passed first-class examination; wishes to go back to wife and family in Montreal; receives duty-pay at Quebec but would rather return to Montreal without duty-pay; thinks in some cases officers passing Qualifying examination should receive third-class grade; people doing work of a technical character should be made permanent and entitled to maximum salary; is not in favour of present system of retirement; would suggest a system of superannuation entirely at cost of government; a business man when he gets old is still carried on by firms; but public officer can



## SESSIONAL PAPER No. 29a

RINFRET, DR. C. J.—*Continued.*

do nothing when he retires; a man grown old in service of government should be allowed something to help him, 378.

ROCHON, ALDERIC, Montreal (letter), 1154.

Works thirteen hours every night, Sunday included; has worked for six years at Côte St. Paul power-house; works ninety-one hours a week for which he thinks he is not sufficiently paid, 1154.

ROLSTON, E., Letter Carrier, Hamilton, 963, 983.

House rents in Hamilton have doubled the last ten years, and in some cases trebled, 963. Represents carriers under old Bill and who did not come under new Bill; the carriers in Hamilton cannot live on \$49 a month, clothe and educate their children properly; states his own domestic misfortune, has been in service twenty years and is no further ahead than when he started; there are twelve other carriers still under old Bill, not wishing to give up privileges, such as sick pay, &c.; on entering service they worked for a small salary, understanding that one of their privileges would be sick pay; asks for more pay for these men as they cannot exist on present salary, 983-984.

ROSS, GEORGE, Chief Post Office Superintendent, Toronto, 1035.

Does not think there are too many grades, as young men entering must be trained in various branches passing from the lower to the higher and more responsible grades according to ability; there are over 11,000 post offices to be learned before a man can be 'routed,' also distribution to United States is very extensive; carrier is at first put on less important 'walks,' then the more important; one man lately from Scotland is a wonder and made great progress; were appointments made on merit we would be charged with favouritism; there are about 700 carriers; was appointed superintendent of the post offices of the Dominion; is in service thirty-two years; entered Hamilton post office as stamper and sorter, appointed superintendent of Hamilton post office, transferred to assistant postmaster at Toronto and then to present position; duties of his office, 1035. Inspectors as a rule have either grown up in service or appointed from outside; his salary is \$3,800, with rooms in building; system of authorized medical examiners was tried for men who claimed sickness, question arose whether certificate of one doctor was not as good as another, controversy became warm and system dropped, 1036. Has happened that carriers through poverty or one reason or another have had pay deducted on account of sickness and not calling a doctor; is of opinion that the department would recognize claim of a carrier who merited receiving his pay; suggests a revision of the scale of salaries of stampers and sorters; that in an office having a revenue of \$100,000, a superintendent of letter carriers be appointed; there are 150 carriers and twenty-five relief carriers; also assistant postmasters in offices with revenue over \$500,000, have a higher salary; letter carriers without bags, is against regulations, 1037. Bags should invariably be used to protect valuable mail matter from weather; carrier entering hotels in uniform is first cautioned, reprimanded and dismissed; loiterers are treated the same way; observations from over thirty-two years are contained in his report; does not know if Deputy Postmaster General will endorse his views; has not gone into the subject with him, but made report, recommending a new scale of pay for letter carriers, 1038-1039.

Memo.: During thirty-three years of active life has frequently been called on to express his views on questions affecting employees of city post offices, conditions of their employment and pay; with regard to first demand of letter carriers, the pay of between 600 and 700 men has received careful considera-



ROSS, GEORGE—*Continued.*

tion; paying 'grade' men by the day was adopted not with view of stopping pay for absence, but to promote regularity of attendance and steady application to duty from day to day; formerly when not under 'grade' pay, but yearly salary men did not feel obliged to observe regularity in performance of duty required by the public; carriers knowing they would receive their pay did not report for duty on the plea of slight indisposition; also notice of inability to take duty just in advance of hour set for commencement of delivery, was sent to the office, thus throwing on management the responsibility of rearranging or subdividing a route for a substitute at short notice; would not be to interest of public to revert to old system; simulation of disease—malingering—is an old story and difficult to detect, many instances of medical certificates granted that men were ill, though proved afterwards that examination had been negligent, and indispositions were result of overdose of stimulants; this, however, is not the rule, but in majority of cases doctors do their duty; medical profession is becoming overcrowded, and holding their clientele more difficult, yet some are found even in the medical profession, desiring to hold their clientele yield to temptation to sign a paper to please the malingering employee on his statements as to symptoms, &c., without serious examination; nearly all cases are detected later on; the old saying 'an ounce of prevention is worth a pound of cure,' and the withholding of pay has solved the problem of dealing with malingering employees; policy of department in dealing with each case of illness on its merits was adopted in best interests of the public, and its success justifies its continuance; it is still the privilege of department to grant full pay to deserving carrier in every genuine illness of any duration, and there are many instances on record of carriers even under 'grade' system being thus paid, 1040. There is no discrimination against letter carriers in dealing differently with them and other classes; the special cases of the letter carriers demand special treatment, the work cannot go on by default, even a single delivery; each 'route' or 'walk' must be represented by a carrier acquainted with the arrangements of those residing on it; some wish mail matter delivered at one door, others at another, some in boxes, others personal delivery; thus a temporary substitute cannot give satisfaction, and must make many mistakes, and takes a longer time to effect delivery; the same conditions do not exist on 'inside' service, where if a clerk absents himself his work falls on his associates for a time; but there are instances where pay of these clerks has been withheld; yearly pay-sheets show that during 1905-6 only \$4,542.80 was deducted for absence from entire staff of carriers, under the 'grade' system, or an average of \$8.33 per man; the Act rather favours the men, that besides the two weeks' leave of absence with pay, each carrier is granted an additional leave of absence with pay of ten days, or a bonus of \$2 for each day of additional leave; the carrier having option of pay or bonus; the latter ten days given with the object of allowing the carriers day 'to come and go on,' to compensate for occasional absences; amount paid in cash bonuses 1905-6, was \$8,754.24, or \$4,211.44 in excess of deductions for absences; the carriers gain instead of losing by present policy; they are more punctual in reporting for duty, and are giving the public a more efficient service; with reference to the 'sick pay' of the carriers the present policy be continued; every effort is made to give an 'eight-hour day' but cannot fix a hard and fast rule, the aim is to give a prompt and effective service where free delivery is in operation; service should be elastic, to be adapted to the irregularity of train and steamboat connections, 1041. Pay for overtime cannot be entertained; public demand an early delivery; 'routing up' or arranging mail in order of delivery is now done as much as possible by night work to relieve



## SESSIONAL PAPER No. 29a

ROSS, GEORGE—*Continued.*

carrier from too early morning arrival; nor can a later hour for beginning day be considered; thinks the comparisons of carriers with unskilled labourers should not be made, as many of carriers are unfitted for heavy manual labour, or as policeman or fireman, doubts if 7 per cent of carriers would be physically equal to task; thinks also that 75 per cent of carriers would not be employed by employers of labour, with their present pay and allowance of clothing, boots, street car fare, and holidays; among letter carriers all trades are represented by one or another; then why did they leave their former employment to enter service; either they were misfits or the wages were not as good as that paid by department; in other trades hour wages may be higher, but there is no broken time, 1042. Gives details of pay and physical requirements of Toronto police and firemen; carriers' uniform and boots save a great outlay on the part of the men; in addition to above, \$180 yearly is given to men as living allowances in Winnipeg, Calgary, Edmonton, Vancouver and Victoria; has considered question long and carefully and concludes it would be in the interests of the service and the public to grant a reasonable increase of pay to carriers and all employees in the same graded class, as follows: grade 'A,' \$1.75 a day subject to probation of one month; grade 'B,' \$2 a day for eleven months; grade 'C,' \$2.25 a day for one year; grade 'D,' \$2.50 a day for one year; grade 'E,' \$2.75 a day for one year; above scale granted by increased cost of living, as well as past good conduct; but considers that no radical change in policy of department is warranted; also that salaries of clerks in city post offices, as stampers and sorters, be on appointment \$500, with annual increase of \$50 up to \$600; gives scale recommended for salaries of fourth, third, second and first-class clerks, 1043. For messengers, packers, porters, carriers, mail transfer agents, box collectors of inside or outside division and paid according to 2 Edw. viii c. 28, shall be paid: grade 'A,' per day \$1.75; grade 'B,' \$2; grade 'C,' \$2.25; grade 'D,' \$2.50; grade 'E,' \$2.75; in grade 'A' on month probation period; in offices with revenue of \$100,000 a superintendent of letter carriers may be appointed at \$900 with increases of \$50 up to \$1,000; in offices with revenue of \$500,000 assistant postmaster's salary \$2,000, with increases of \$100 to \$2,600; provision should be made in Act transferring carrier to clerkship and vice versa; and conditions under which it could be carried out; every branch of service should be within reach of any civil servant with requisite ability, industry and push; merit alone being password for promotion; the Superannuation Act should be restored; it was a great incentive to good men to remain in the service, giving department benefit of experience and knowledge, knowing that after a term of years they would receive superannuation at an amount which would, with economy, enable them to live in comparative comfort, 1044.

ROSS, JAMES W., Letter Carrier, Ottawa Post Office, 847.

Has been in service seventeen years; since his entrance has received the Irishman's promotion; on entrance had passed the Qualifying examination; worked as a letter carrier for twelve years, was then put inside to do clerk's work; did not want to go inside, but obeyed and asked to be made a clerk, but never got it; when new Bill came in took benefit of it, got \$2.25 a day, but lost his free boots and free rides on the cars; has no black mark against him, nor been suspended; has asked both Mr. Coulter and Mr. Bates about being appointed clerk, but nothing has been done; is married, with a family; has a house of his own, but government should not take advantage of what a man has, if he gives his labour honestly and truly he ought to be paid for it; Mr. Warwicker claims that letter carriers who have studied their duties and



7-8 EDWARD VII., A. 1908

Ross, J. W.—*Continued.*

out from table how many dollars he would have to pay; the advice of every are acquainted with the work of the branch make better men for inside than by bringing in outside clerks; it would take a man from outside two years to do work of sorting efficiently, 847. Is competent to do clerk's work, having been a school teacher for nine years; thinks twenty-five years long enough service before retirement; must have served thirty-five years to get full retiring allowance, which is seven-tenths of our salary; thinks he would have been better off if he had not entered the service; went into it because at the time was troubled with rheumatism and wanted to work in the open air as letter carrier, 848. The work seventeen years ago was far easier than now, and more carriers in proportion to do the work; could not have stood the work then if it had been as heavy as now; failed in first examination and tried a second time and passed, 849.

Ross, W. L., Temporary Excise Officer, Montreal (letter), 321.

In service seven years, a widower with five children, and cannot afford a servant; expenses monthly \$83.39, receives small monthly salary of \$41.66; impossible to make both ends meet without other employment; asks sufficient salary to live on; if found satisfactory in his present position that he be made permanent, 321.

ROWAN, WALTER, Superintendent, Money Order Branch, Ottawa, 829.

Is superintendent of the money order branch of Post Office Department, has been in service thirty-three years; receives now \$2,150; money order business has trebled during last few years; advices of money orders issued on a foreign country are sent to Ottawa to be converted into the money of the country in which they are payable; if money is for Italy it is converted into francs; then it is listed into the lists which give the whole particulars, the number of the order, place of issue, name and residence of payee, name of remittee; Italian department selects place of payment; full address of person to whom payable is given and they make it payable at most convenient office, 829. Each individual order is thus listed; Canadian order does not go to the foreign country, but a new order is issued at international money order exchange office in Italy; but to start again and make up the list at Ottawa for Germany say; there are two columns for money, one is for dollars and cents, the other for marks and pfennings, the two columns are added up and the total is converted at table rate, if individual calculations are correctly made they agree; another clerk also goes over the figures to check the first; this money order exchange was started in Montreal in 1883; then all orders went to Montreal; branch was brought to Ottawa last November because at Montreal at Christmas time office was always overcrowded, business would get two or three days behind, now it can be watched every day and help obtained from the money order branch, 830. 'International Money Order Exchange' is a term used in United States; does not think it is used in England; all foreign work is done in comptroller's office in London; only in one case in his memory has an error occurred, the slip accompanying the advice giving all the information had been detached from the one it belonged to and attached to another, and thus the clerk made the order payable to wrong person; every clerk working on foreign list is responsible; Mr. Larivière, who is responsible for rest, was a second-class clerk in Montreal and made a first-class clerk here, 831. Suppose a man in Montreal wishes to send money to Germany, he goes to the regular money order office, pays his money and gets his receipt, the advice containing the particulars of the order is retained here; the money order is written right there in the post office; the money is collected there; if you said you wanted to remit so many marks, you find



## SESSIONAL PAPER No. 29a

ROWAN, WALTER—*Continued.*

foreign money order is sent up to Ottawa; he gets his receipt which says it is payable there; on receipt money has been changed into foreign currency; Post Office Department of Canada has made an arrangement with these foreign countries, and we have to abide by the convention; a convention is made with each country and signed by the Postmaster General here and Director General of Posts in the different countries, 832. Every three years all the nations of the world meet together in postal conference; they arrange about international despatch of money orders, &c.; all are parties to the agreement; there is sometimes a special agreement with individual countries, like Canada and United States, these two countries have a special arrangement; in settling with foreign countries, we deduct our credit from theirs and the balance is paid by the High Commissioner for Canada in England; all who signed this memorial are new people appointed here in Ottawa; thinks \$600 is only a fair wage in the beginning, 833. Thinks a man cannot live like a respectable man on \$400 a year; and that \$600 should be the minimum; two women are employed, but the hours are too long, from 9 a.m. to 6 or 7 p.m.; the work is very heavy, as fifty men were at work from November to first of January, 834. Office is on fourth floor in post office; the staff are under witness, but they are on the Ottawa city post office pay-list, as they were previously on Montreal local pay-list; does not want them on the inside service, but it is advisable to have them at Ottawa to carry on work promptly; took on any one at Christmas who could write a decent hand and add up figures; recommended by politicians; these people are examined as to their qualifications for the permanent positions, but not for temporary positions, 835. There is the same rush of work in New York at Christmas, extra hands are engaged till work slackens down; on coming in at \$400 one must pass Qualifying examination, the law allowing them an increase of \$50 a year; a promotion is supposed to take in the judgment of the superior officer, who makes a report on the qualification of a man; still does not believe that a young man should start off at too high a salary; a start of \$600 with the opportunity of going to \$800 would be satisfactory; these men on money order exchange are not regarded as esteemed foreigners but as part of the city post office staff, 836.

ROY, CHARLES E., Inspector of Weights and Measures, Quebec, 369.

Present district includes twenty-one counties and city of Quebec; nine assistant inspectors, seven permanent and two recent appointments not; salary \$1,400 since July last year; officers travel year round except in December, January, February and March, being expensive to travel in winter time, 369. Assistant inspectors receive only actual cost of travelling; in some cases they inspect annually, in others every two years; inspector on going into an establishment ascertains capacity of scale, the work is stopped, all scales inspected, and then given certificates; on first inspection scales are marked, then every two years certificate given not to destroy scale; one scale factory in Quebec visited every day; some scales are brought in Quebec from outside; in a place like Bic or Cacouna law provides that scales without being inspected may be sent by the Intercolonial Railway or by boat, a merchant being allowed to use scale till next visit of inspector; scales are stamped before leaving Fairbanks' Company; if any were found unmarked are reported to department, 370. Has been increase of inspectors in proportion to increase of work; scale of salaries fixed by Act in 1872, and no increase of salaries for thirty-five years; now salaries should be increased in proportion to increased cost of living; in some places there is a deficit, in others a surplus, 371.



7-8 EDWARD VII., A. 1908

ROY, GEORGE, Chief Inspector of Hides, Quebec, 1275.

Presents memo. supporting compulsory inspection of hides; is the only inspector at a fixed salary, others paid five cents a hide and cuttings; assistants can make \$250 or \$300 a week; no revenue for government; acts as judge; seven cents a hide is charged in Quebec; is chief inspector for whole Dominion; was appointed in 1897; position created at request of tanners; was formerly a tanner; has had no increase of salary since appointment; salary not worth as much to him now as when appointed on account of increased cost of living; travels a good deal in Quebec, visits tanneries at London, Toronto, Montreal, &c., 1275. On travel he receives bare expenses; visits localities in city of Quebec four or five times a week; does not visit outside of province unless requested by government; requests same salary as inspectors of grain, having more responsibility than they; has no assistant in office, reports yearly to Ottawa; incloses memoranda regarding hide and leather trade, 1276.

Memo. regarding hide and leather trade.—Canada produces from 2,500,000 to 3,000,000 large green hides a year of a value of from \$15,000,000 to \$18,000,000; amount increases 60 or 70 per cent when tanned and finished into leather; advantages of good inspection to parties interested are from 1 to 1½ cents a pound; cannot have uniform inspection without chief inspector's interference; a tanner on a carload of 40,000 pounds weight of hides wrongly inspected may lose from \$100 to \$600, for bad classification, and matter of all kinds put on hides to increase weight; in places from 60 to 70 per cent of hides that could have been of best quality are classed as No. 2 and No. 3 on account of knife cuts; in Montreal and Toronto they produce from fifteen to eighteen carloads of hides per week, and through good inspection they get the highest prices; fresh hides, weighed by inspector are cured with salt only, when not officially inspected, sand and other weighty matter is added to salt for extra weight; hides well cured give tanner from 5 to 12 per cent more weight in leather; often goes to tannery to see hides weighed; green hides are the raw material necessary to supply the largest industry existing in Canada; there are about 500 important tanneries in Canada; his position is one of great importance, but salary is not in proportion, in fact less than other chief inspectors; grain inspector at Winnipeg gets \$5,000.96; at Fort William, \$3,449.92; at Montreal, \$3,000; local hide inspector at Montreal makes \$5,000 a year, the one at Toronto a like amount; his expenses have doubled on account of high price of living, 1277-1278.

ROY, JEAN, Caretaker, Post Office, Quebec, 1165.

Salary of \$700; has to pay his charwoman \$300; does his work at night; has quarters, also fuel and light in the building; without the help of his relations could not live on present salary; thinks \$500 a year net would be reasonable pay, 1165.

ROYAL NORTHWEST MOUNTED POLICE.—See *White*, 761.

ROYER AND CROCHETIÈRE, Mrs., Charwomen, Montreal (letter), 1153.

Petition for an increase of wages on account of great cost of living in Montreal; they receive now 75 cents a day and ask for \$1.25; one of them has been charwoman for nineteen years, the other about ten years, in the post office building, 1153.

SAMSON, A., Dockmaster at Lévis Graving Dock, 1166.

Has been for eight years dockmaster at Lévis; started at \$1,000, now \$1,500; has built about fifty vessels; Lévis is a modern dock in good condition; more vessels enter now than formerly; the dock pays its own way; has a chief



## SESSIONAL PAPER No. 29a

SAMSON, A.—*Continued.*

engineer, assistant engineer, fireman, messenger, clerk, two carpenters and a labourer; gets prices of coal from merchants and submits them to chief engineer; thinks he ought to get a little more salary, 1166. The same as his predecessor, \$2,000; gets nothing but his salary; time is fully occupied on the dock; in winter repairs the slips, pontoons, houses, engines and boilers, cut away ice; dock is practically open for seven months in the year; staff is not too large; chief engineer, fireman, watchman, the clerk and witness are paid by the year; when tides are high can take in vessels drawing from 22 to 23 feet, 1167. Does not think it desirable to take in the government vessels at Quebec for repairs rather than a large steamer of the Richelieu Company; cannot get men at same pay as formerly; wishes to mention the case of chief engineer, who is only getting \$75 a month, has been in the service twenty-four years; he is a first-class man, 1168. Would get \$100 a month outside; second engineer, besides being a mechanical man only gets \$60 a month; could act as an engineer on a ship going across the ocean, getting \$70 a month; fireman gets \$40 a month, should get \$45, 1169.

Letter: Further remarks: Mr. McDougall, first engineer, worked first for government in 1877 as engineer of lifting barge, later transferred to graving dock in 1886, his salary from 1877 to 1893 was \$50, and from 1893 to now, \$75; is a first-class engineer, with great amount of work and increased cost of living \$100 would only be fair for a man like him; Despres, second engineer, began at \$45, two years later received \$60; has to work night and day, without extra time; is a good machinist; can get from \$80 to \$85 at the cartridge factory, Québec; Lemelin left last year as he could not live on the \$40 a month he was receiving; his successor, C. Bourassa, hopes to get \$50 soon; thinks all employees placed by official letter should get reasonable salary to save something, as they are not in the pension fund, 1170.

SCOTT, THOMAS, Collector of Customs at Winnipeg, Man., 175.

Twenty years collector; revenue over \$4,000,000; had a salary of \$3,000 with free house, fuel, light, &c., now receives \$4,000; could earn more outside; salary limited; if revenue amounted to \$40,000,000 salary would not vary; there are seventy-eight officers at Winnipeg, of whom forty are permanent; rest are permanent temporaries during good behaviour; surveyor appointed two years ago, put over the heads of others, 175. Mr. Thompson is the principal officer, and is acquainted with the management and working of the port; all the officers were appointed without examination; when another officer is required application is made to Ottawa, a man is sent and put to work; beginning on the temporary list at \$800; during last two years these employees have been getting an annual increase, but no sum is fixed; sum is arranged each year at Ottawa; the Act does not give annual increments to outside customs officers; of the appropriation granted last year Winnipeg received about \$8,000, 176. Lost, three years ago, the best men we had on account of salary question; has not lost any since then; Mr. Eadie was appointed appraiser two years ago, was formerly preventive officer at \$1,200; preventive office is a misnomer; extra pay is allowed for extra service; they get 30 cents an hour for overtime, 177. Men do not consider 30 cents an hour any emolument for overtime; if we had more competent men we could do better work with fewer men; men feel there is nothing to look forward to having no retiring allowance; Inspector Young examines our office whenever he likes; in the appointment of officers the member exercises the patronage with consent of executive committee, 178, 179.



7-8 EDWARD VII., A. 1908

SECRETARY OF STATE, DEPARTMENT OF THE.—See *Pope*.

SHEPPARD, N. B., Clerk, Interior Department, 492.

Is a clerk in the lands patent branch, wishes to become permanent and an increase of salary; such is also the impression of all the draughtsmen in the topographical surveys office, 492. Was a surveyor for several years; desires vacancy caused by resignation of E. W. Hubbell; his qualifications for the position; is now preparing descriptions in the Dominion lands patent branch, 493. Prepares patents for homesteads, sales, special grants, in fact all patents except railway lands; topographical surveys branch is under control of surveyor general; was transferred from surveyor general's office to take charge of the flats and descriptions in connection with the patents in the head office; thinks there are others in the service as long, who desire salary of \$2,000 and permanency, 494. Once conducted a party in the field in province of Quebec on a cadastral survey; having the position that was left vacant would like to have salary attached to it; seventy or eighty people in the lands patent branch, most of whom are permanent; a greater number of temporaries should be made permanent, 495. Many got positions through a circular which was sent to certain colleges and universities asking them to lay before the students the proposition to enter government service under certain conditions; some of the people who did not pass the examinations of Dominion land surveyors have not had any experience outside of what they have gained in the office; those who have been appointed within the last two or three years or so are supposed to be graduates of some technical school or university; the term draughtsman is a general term used in the branch, 496. Low salaries in the lithographing branch; but some getting very low salaries did very good draughting work; one man getting \$300 a year in department a few years ago now receives outside for a coal company \$1,500; is doing same work as E. W. Hubbell, who was paid as a surveyor; difficult to keep young men, no prospects for a young man, 497. Should be some difference in classification of those clerks a long time in the service and those recently appointed; there are some employees twenty-four years in service, though not professional men are much more capable for certain work than professional men; besides the actual preparation of the descriptions there is a great deal of other work involved; has four clerks and the work has so increased that staff is not sufficient, 498.

Memo. as to bettering his position both as to classification and salary: Entered topographical branch in 1883, employed there till 1903; early in 1903 position of technical officer in charge of preparation of the descriptions for the patents of land becoming vacant; chief clerk sought a substitute and on recommending himself was gladly accepted; he got the position not the salary, since then the work has doubled, does more work than his predecessor, yet only receives \$1,550; during these twenty-four years has never been made permanent, and considering his poor prospects, the increased cost of living, thinks he should rank as a first-class clerk at salary of \$2,000 a year; the work requires special knowledge and is of a responsible character, 499.

SHERWOOD, LT.-COL. A. P., Commissioner of Dominion Police, 548.

Has been commissioner of Dominion police for twenty-two years, and three years superintendent before that; has charge of public buildings, distinguished visitors, &c.; salary \$3,000; has forty-eight men under him; two inspectors, four sergeants, twelve first-class constables, nine second-class, seven third-class, balance are fourth-class; has charge also of leased buildings; men divided into watches of eight hours, three men cover the twenty-four hours and service is perpetual; buildings all open to public from 8.30 a.m. till 6.15 p.m., 548. Has trouble from petty thieving, not much from loafers; from



## SESSIONAL PAPER No. 29a

SHERWOOD, LT.-COL. A. P.—*Continued.*

6 p.m. till 8.30 a.m. all doors are shut, no one can enter without a pass from his deputy; a permanent pass includes all chief officials, and a periodical pass for a day or week; a book is kept in which exact time every one enters and leaves is recorded; during day any one can enter; was in England at War Office but could not pass door without card; at Washington public admitted up to two o'clock, 549. Speaking of petty thefts from buildings, it would be well to adopt system in Washington; that any one going out a building with a parcel should have it checked; some authority should be given with regard to closing doors; a sort of commission to regulate these buildings, 530. Charwomen are under our control, they come at 6.30, get the keys from officer at door and return them when done; constable on duty opens door for clerks, who begin to arrive at 8.30; besides care of buildings, there is work in criminal cases, e.g., against the currency, and all sorts of post office offences; also in looking after fugitive offenders and arrest them; if in secret service information is wanted, it is in our discretion to buy it; has authority to employ detectives, but usually use our own men; has just detected case of fraud in connection with Fruit Marks Act; is at service of all departments; also prevents sale of intoxicants to Indians or post office burglaries, and ticket of leave, 551. Ticket-of-leave system is working well, with few abuses, percentage of people falling back is very small; states pay of men on force; requires the best of men, good moral character, good habits, and physically strong, to stand extremes of temperatures and draughts in doorways, &c.; men occasionally leave to better themselves; Chamberlain likely to become chief constable at Vancouver, had attained as high a position as he could here, was twenty-two years on force, and was a really good man, none better, 552. There is no pension for men; Chamberlain would never have left the service if he thought a Pension Act was to come into force; was getting \$3.25 a day; gives a list of officers who resigned or died in service and what gratuity each got; no special ability is required for a sergeant, 553. Chamberlain looked after secret service work, was twenty-two years in service and was on all the important cases for years; requires a peculiar type of man for a detective, he must know when to speak, when to be silent, always affable and firm when necessary; during night men patrol all the buildings from top to bottom; one of our duties to prevent fire and our men have charge of all fire appliances; to test them and record date of test; men are instructed in use of fire apparatus, 554. An accumulation of petty offences leads to dismissal; slightest infraction of duty leads to a reprimand, if infraction grows more important it leads to loss of pay and may lead to dismissal, 555.

SHIPMAN, J. C., Foreman, Printing Bureau, 600.

Has been in service since the opening of the Bureau in 1889; all foremen have served about the same time, except one appointed a few years ago on the death of the previous foreman; all have gone through the lower ranks, and were made foremen by the King's Printer; some of them came from the former contractors; gist of memorial is that they be made Civil Service clerks; to do so would require an amendment to Civil Service Act; yet there are some clerks employed by the King's Printer who are finally made permanent, 600. Operatives under each foreman in Toronto are on an average twenty-two, in Ottawa 20, whereas in Bureau the average is forty-five, or double the others; responsibility of foreman increases in proportion to the number of employees under him; in his room, the linotype room, the number has more than doubled since 1900; volume of work is so great that they are able to keep the men employed right along; hours of foremen are forty-eight.



SHIPMAN, J. C.—*Continued.*

or eight hours a day; time is rigidly kept, especially during sessions when much overtime is required; counted up his overtime last session and it amounted to the equivalent of over eight weeks; gets no pay for that overtime, only two weeks' holidays; if lost time is deducted from holidays equal to your holidays, the holidays are wiped out; but workmen are paid for overtime, but if they are five minutes late they lose an hour; it would take too long to sign an attendance book; there is a check system under which the checks are numbered, each man having his own number, he takes his check from a box and puts it into a receptacle, from which it is taken five minutes after, 601. Mr. Cross is night foreman of the room during session; press-room is small at night, having one pressman and giving him an increased remuneration; he is not classed as a foreman and does not get foreman's wages; submits letters from employing printers at Ottawa, all approving special consideration to foremen, 602, 603. Since 1891 the remuneration of foremen has gone up from \$20 to \$25; cost of foreman per operative in Toronto \$1.10 per week, in Ottawa commercial offices \$1.05, in Bureau 55 cents per week; the workmen in Bureau have not increased in number in proportion to the increase of work; during session the surplus of work is covered by putting on a night staff; in the Bureau at Washington the foremen receive forty per cent of the Public Printer's salary, that is \$2,000, the Public Printer receiving \$4,500; the foremen here receive thirty-two per cent of the salary of the King's Printer; in view of the way foremen are treated in commercial offices, the foremen at Bureau might well be treated as an executive staff and be placed on a permanent basis; their case was presented to the management of the Bureau, who looked favourably on it; they approached the King's Printer last April and again two weeks ago on this subject; he knows they are approaching the commission, and urges them to convince the other people of the advisability of it; he is perfectly willing that it should take place, 604. The King's Printer sees the advantages of our case, but we have to convince the Secretary of State; one advantage would be that the foremen would have a better standing before the men, and could handle them better; have not approached Secretary of State yet but they intend doing so, 605. In the linotype room we have only one firm to buy from, 607.

SIMARD, LOUIS E., Railway Mail Clerk, Quebec Division, 929.

Entered service as letter carrier in 1885; then a clerk in inspector's office, afterwards on recommendation of superior was transferred to the assistant post-mastership for eight months, the position was too hard and took again the position of railway mail clerk; his run is from Lévis to Campbellton, 305 miles, starting at 5 p.m. and return at 1 p.m. following day, being about twenty-one hours on duty, and may have to start out again next day; the trip is hard on his nerves; has been seven years on that run, taking about five trips every two weeks; the route though the most paying is the hardest on the health, 929. The position of car next to engine and the smoke are very troublesome; is constantly sorting between stations; does not think the English system changing positions around would be advantageous; has a case examination every year, if one fails he loses annual increment; some runs are longer than others; would be pleased if there were more clerks in the district; and two trips a week would be better for our health; would be well if the postal cars were longer and more suitable; thinks government should have interfered with the cars used on the Atlantic and Lake Superior Railway, there was not a place where a man could wash; thinks government might do more for the comfort of the employees on the cars; presents memo-



## SESSIONAL PAPER No. 29a

SIMARD, L. E.—*Continued.*

rial; since revision of salaries four years ago the cost of commodities has increased another 30 per cent; would like to see old Superannuation Act restored, and maximum pension paid after twenty-five years' service, 930-931.

SMITH, DR., Customs, Windsor, Ont., 152.

The departments having outside officers are the Inland Revenue, the Post Office and Customs; the two first allow annual increases, while in the Customs there are limits for the salaries of the officers; Minister cut the gordian knot by giving each man \$100 a year increase; custom-house proper opens at 9 o'clock and closes at 4; if work is to be done clerks remain later; on frontier ports, where trains arrive there is a twelve hours' service, of which two hours are overtime; railroads pay for Sunday service only; steamboats pay for service from six to eight in the morning, and from midnight until two o'clock next morning; but they are granted service free of charge from eight o'clock in the morning until midnight each day; the freight coming in passenger trains is manifested and put in bond; an officer's certificate is required or trains are held; if passenger is with baggage it is supposed to be examined at frontier; if he is not with baggage the officer manifests baggage to its destination, 153. Same men are on duty week about or month about; the the eleemosynary gift of \$100 has not produced the greatest efficiency, we should have a minimum and a maximum salary with a statutory increase; men are leaving service though not in great numbers; thinks the class of men coming in compares favourably with those of former times, 154. Entered service without examination four years ago; if officers were demanded would forward names to department; would presume government would put their friends in; at frontier ports officers have to work ten or twelve hours, two of which are overtime and paid extra; when the extra time is on Sundays railways pay; when overtime comes to \$33 or under the department pays it; sometimes extra pay mounts to over that sum, but the men do not receive anything in excess of \$33, 155. This we claim is unfair; ferry between Windsor and Detroit; thinks eight hours should constitute a fair day's work for outside officers, three shifts of eight hours each; personally likes the idea of the retirement fund; though in that we are divided in opinion; with regard to the superannuation system there is this point, that the family of a person who dies in the service should receive some benefit, 156. At present a man who is dependent on a salary pays to the fund, and yet when he dies his family gets nothing; in the interest of efficiency all branches of the service should be placed on equal terms; no difference in the matter of appointments; Inland Revenue officer is paid far in excess of our own officers; may be argued that they may come back and pass an examination; but these men did it in their youth and go behind counters and receive their annual increase; but the Customs officer has to walk right out and meet the public; should be entitled to same remuneration as officers in Inland Revenue; both branches are technical; would not object to a practical examination, 157. Is in favour of a continuation of existing retirement fund; only one object in a superannuation fund and that is a man must live to enjoy it; would like to see it extend to himself and possible dependents, 160.

SMITH, GORDON J., Superintendent Six Nations, Brantford (letter), 276.

Cost of living has increased from 25 to 40 per cent; the work of an Indian agent is extremely harassing and requires much tact and great patience, requiring more administrative ability than men engaged in mere clerical duties and should therefore be better paid; Indian Act, chap. 81, R.S.C., 1906, defines



7-8 EDWARD VII., A. 1908

SMITH, GORDON J.—*Continued.*

duties of agent; has large semi-judicial powers, hears appeals from Indian council, acts as justice of the peace in liquor cases, arbitrates and settles disputes and family quarrels, keeps land register, supervises all wills, prepares leases of Indian lands to white men; presides at all meetings of council of chiefs, &c.; is adviser of department affecting interior economy of the reserve; Six Nation reserve is largest in Canada, with population 4,200 and a capital of \$881,850; has to attend monthly council lasting sometimes two and three days; about 10,000 acres of whole 43,696 are under government leases to white men; each lease requires an agreement between locatee and lessee; has to collect rents amounting in 1905-6 to \$3,471, 276. Has to see that all buildings under loans are insured and the premiums kept paid up; has to distribute \$15,000 annuity money; is a barrister and solicitor of many years' standing; has to overlook ten schools, being chairman of Six Nation school board; predecessor appointed in 1902 with salary \$1,200, later increased to \$1,500 per annum, his clerk \$900, present clerk appointed in 1904 at \$600 and still at same salary, is an Indian and acts as interpreter; my present salary is only \$1,400 and \$125 for travelling expenses; has to pay \$40 a year for indemnity bond of \$20,000; would suggest following increases: superintendent \$2,000 and travelling expenses, clerk \$900, and stenographer \$500, 277.

SMITH, J. OBED, Commissioner of Immigration, Winnipeg, 513.

Is commissioner of immigration, Winnipeg; was formerly in service of Manitoba government; salary \$3,000; one of travelling agents of department accompanies the immigrants to Winnipeg, he gets on train at Ottawa; no medical man is attached to the train, but there is one in Winnipeg; system of medical inspection; there is generally one surgeon and probably an assistant on board, and from 2,000 to 3,000 immigrants, 513. Voyage is made in a week, it is manifestly plain that it is a physical impossibility to make an examination as you would like; there is seldom a train arrives during rush season without a case of measles, there is a special ward in the hospital for that disease, there is such close contact in the trains the wonder is that we have not more infectious diseases; Dr. Pagé is hurried in his inspection by the transportation companies and by the immigrants themselves, 514. Cites case of a man sent out by a society in England for southern Alberta, tuberculosis was suspected, the man passed good examinations by doctors, was found afterwards apparently all right, four days afterwards he was brought to the hospital having galloping consumption and died within twenty-two days after leaving Quebec; Dr. Pagé stated there had been a microscopical examination of sputum, &c.; have always more places than we have men to supply; our agents are posted all the time winter and summer; have 300 or 400 officials in the west, 515. If immigrant having passed medical inspection at Winnipeg has to go further west he is often accompanied and located on the farm, then if we receive no complaints we presume everything is all right; last winter we had to patrol middle of Saskatchewan 175 miles from railway, had men out there in stormy period looking for any one in distress; had to team cordwood and provisions 75 miles; had to bring a whole family into Battleford to the hospital, 516. It is immigrant's fault if he is not paid wages when season is over; they are instructed when they go out there if you cannot get your wages go to the justice of the peace; we have people out west to meet arrivals from continental Europe; department is opposed to forming communities; these foreigners bring in more money now than formerly and are a better class of people, 517. We have a trust account, settlers entrust their money to us until they are finally located, they do not feel safe with it,



## SESSIONAL PAPER No. 29a

SMITH, J. O.—*Continued.*

fund amounts at times to \$3,000 or \$4,000; cost of steerage ticket from Winnipeg to Liverpool; we try to satisfy new-comers who induce others to come 518. Scores of stonemasons, bricklayers and stonecutters leave in the fall because their work is done till winter is over; they have been receiving 60 to 65 cents an hour for their work and they save enough in three weeks to pay their passage to England and back; civil servants cannot do that; the lowest pay we give our officers is \$2 a day; all are temporary employees; all men who travel have uniforms with brass buttons and official caps; every train that comes into Winnipeg from west is boarded by one of our officers in uniform, catechises the passengers, 519. Sometimes passengers do not like the catechism; we do not mind a man being poor if he is healthy and able to work; if a man is in bad luck and needs provisions or wood we give it to him; certain boards of guardians in England are allowed to emigrate children to Canada, subject to inspection not paid for by Canadian government, but bill is sent on to England; if inspector finds children are well looked after he leaves them, if not he takes them right away; we have some Barnardo boys out west, but there are always places for them, 520. Thinks these officers should come under general memorial presented; the outside temporary man has nobody to fight his battles in parliament; our outside agents have some grievances as officials in Winnipeg; our officers of the outside service are not classified under Civil Service Act; over 2,000 officials west of Lake Superior, bankers and others, have increased salaries; railway companies have also given increases to their employees during the last three years; cost of living far greater in Winnipeg than in Ottawa, Toronto or Montreal; regrets there is no provisional allowance, 521. Whereas in all other classes of work wages not only in the west but all over Canada have been increased, the salaries of civil servants have remained stationary; may state there are at least 1,000,000 people to-day west of Lake Superior; agrees with Dr. Barrett as to superannuation; politics has not played a conspicuous part in appointments, because we have got to have men who are skilled; appointments are made with a view rather to efficiency than to political proclivities, 522. Vast sums of money have been paid out on account of immigration, and not directly traceable to the service for the year in which they were paid; the western country is growing so rapidly that it is almost impossible for us to keep pace with requirements of the service; asks consideration for all branches of public service in the west, 523. Suggests that commission procure a copy of a report of last meeting of Grand Trunk Railway at London; new arrivals feel when they come here that they are among friends, 524.

SMITH, NELSON, Foreman, Electrical Staff, Public Works Department Ottawa, 1124.

Foreman of electrical staff, i.e., elevators and their operation, wiring, motors, &c.; has twenty-five men under him, sixteen of whom are on elevators; has been two years in the service; was previously electrician for Montreal Light, Heat and Power Company; receives \$1,100 salary; was also an electrician in Alexandria, 1124. The work here is quite different from outside, having to handle current varying from 2,000 down to 110 volts; work hours from 7 a.m. to 5 p.m., during session some have to be on duty all night; the Ottawa Electric Company supply the current; has nothing to do with the bells; have to be ready at all hours when called upon; thinks Montreal a cheaper city to live in than Ottawa; the elevator staff is a different line altogether from the other members of the electrical branch, they know nothing about the current or the size of wire or their capacity, they simply run the elevator and if out



7-8 EDWARD VII., A. 1908

SMITH, NELSON—*Continued.*

of order the others have to fix it, 1125. His predecessor was transferred to Western Block, to chief architect's branch; when vacancies occur they expect promotion; has under his control 12,000 lights, has to look after all these lights and motors in all departmental buildings, including Rideau Hall; when there are functions there one man from the staff goes down there and remains after midnight without pay, 1126.

SPEAR, W. J., Secretary of Officers of British Columbia Ports.—See *Memorials, Vancouver, &c.*

SPENARD, AMABLE EMERY, Letter Carrier, Ottawa, 837.

Is a letter carrier, and reads memo.; there are two classes of salaries attached to the letter carriers' branch; there is what is called the old Bill which applies to those who come under Civil Service Act, with a minimum of \$360 a year up to maximum of \$600 with yearly increase of \$50; the latest is \$1.25 a day for probationary period of three months; and on appointment as a permanent employee the carrier is paid \$1.50 a day for two years; then he gets \$1.75 for next two, and for another two years \$2, is the maximum; except for efficiency and good conduct one may get \$2.25; men are never paid for Sunday work, 837. A staff of five men works every Sunday, taking turns about; but those on the per diem allowance are paid for every day they work; though under the old Bill, witness after fifteen years' service never got a cheque for more than \$48.25 a month; a man requires to be at work at 6.30 in the morning if he wants to get through with his work and give efficient service; if train is on time one should leave office at eight o'clock; the trip round lasts on an average about three hours; returns after dinner for second trip at 12.30, and for third trip at 3.45; in all about nine hours steady work a day, 838. As city and population increase more letter carriers are appointed; all have to pass the Preliminary examination; and must have political recommendation; they receive one summer suit; an overcoat and winter tunics every second year, two pairs of boots, 839. Though paid a per diem allowance it is steady work as long as conduct is good; those under the old Bill receive three weeks leave of absence, and those under new Bill receive twelve working days and two Sundays; for absence beyond these times pay is deducted; if politics were excluded a better class of men could be secured, but the greatest drawback is the small pay at the beginning; witness is leaving to become assessor for city of Ottawa; could not pay life insurance or educate his children at present salary, 840. The staff is inferior to what it used to be; convenient to have both languages; to be a good letter carrier one must have good mental intelligence; before leaving office the letter carrier has to pay to the office the insufficient postage of letters and collect it from owners of the letters or lose it; if letter cannot be delivered you get credit for insufficient postage and letter is sent to dead letter office; in case of accident or pleurisy, would like that everybody be placed under the yearly allowance instead of per diem allowance, because in the case of those who are under the old Bill and Civil Service Act a doctor's certificate will guarantee wages during sickness, while if on the per diem allowance you get nothing; the effect is that under the new Bill if you are not at work you cannot expect anything, except if you have not used your holidays, 841. But if a man has to keep his holidays until end of the year in order to ensure himself against possible sickness and he falls sick, it means he gets no holidays at all, and is compelled to work all the year round without the rest so essential to a carrier; the new system of the per diem allowance came in in 1901; under new Bill they reach the maximum quicker than formerly; once a letter carrier always a letter carrier; thinks that if



## SESSIONAL PAPER No. 29a

SPENARD, A. E.—*Continued.*

one is an exceptional man and doing good work he should be able to pass from grade to grade to the top, and have the privilege of being promoted to clerkships upon recommendation of postmaster and passing an examination on duties of office alone; there is on the staff now a man who has passed an examination as to the duties of office on the same question paper as the second or third-class clerks have passed, so that man is good enough for promotion, 842. Many have left the service and are getting better salaries; some of the new-comers are efficient and stay in the service, but they are not contented; a few are content because they are too young and not well educated enough to take positions outside, nor have they ever earned \$1.25 or \$1.50 a day, so they think it a good position and remain, 843. Never drew more than \$48.25 a month, or \$50 less  $3\frac{1}{2}$  per cent superannuation; expects on leaving to get a few months with pay, but has no reason to ask for money retained for superannuation; has already subscribed \$196 to the fund without interest; when living alone paid \$11 a month rent; now rents a larger house and rents rooms, which if all are rented brings in \$40 a month, 844.

## STAFFORD, J. P., Immigration Office, Quebec, 511.

Receives \$1,000 a year, has been fourteen years in the service, came in at \$900, got increase in May last; claims to be an expert on immigration; speaks two languages, was connected with passenger business formerly; if there is to be an increase all round, expects to get it also; was told by superintendent last spring not to say anything about salaries, or we might as well resign; this is his grievance, that he is considered a good employee, there being no bad marks against him, and is kept for so many years at \$900, 512.

## STEIN, L., Immigration Office, Quebec, 511.

Chief clerk, Civil Service Act says minimum pay shall be \$2,000, does not ask \$2,000, though his predecessor, Mr. Doré, forty years ago had \$1,900 and agent had \$2,400; then there were two steamers a week and arrivals about 6,000 for the season, whereas now they are 114,000; receives now \$1,400; has been a chief clerk since 1874; on entering service received \$1,000 thirty-four years ago; expects as chief clerk to get \$1,800; could live better ten or fifteen years ago on \$1,000 than now on \$1,500; pays \$35 rent for same house he used to get for \$14 a month, 512.

## STRATTON, W. C., District Inspector and Inspector Bonded Factories, Toronto, 392.

A bonded factory is one where material is used upon which there was originally a duty; operations are all conducted with object of preventing spirits from going into use for potable purposes; must be in all about thirty or fifty bonded factories in Dominion; visits them about once a year, 391. has been inspector since 1900, was formerly acting inspector; has been thirty-six years in service; inspectors receive merely actual expenses when travelling; no inducement to travel; is also district inspector for weights and measures office and for the gas and electric light office and receives no salary for such duties; in this district there are two branches of weights and measures; three branches with respect to gas, 392.

## SUTTON, FRANK R., Winnipeg Post Office (letter), 1060.

Is one of lowest paid officials in postal branch; has salary of \$400 with usual allowance, less five per cent for retirement fund; pays \$25 a month for rent, leaving \$21 to provide fuel, light, food and clothing for wife and children; has no longer at his disposal any private means; makes his case public as a



7-8 EDWARD VII., A. 1908

SUTTON, FRANK R.—*Continued.*

means of saving others from disclosure; the problem of how to live decently has really become acute; last two years has had heavy expenses with doctors, nurses' fees and medicines; has merely touched on a few of the disadvantages under which he lives, 1060.

SWEETNAM, G. B., Clerk, Toronto Post Office Inspector's Office, 1026.

Two assistants, one first-class, three second-class and three third-class clerks; produces memorandum; inspector's staff here is composed of experts grown up in the service; annual statutory increase is \$50; was made a first-class clerk last year; gets now a salary of \$1,300; was sixteen years in grade below; would like to speak of case of late Geo. Thos. Gurnett, who was head of second class for twenty-two years without increase; never got promotion, as only one first-class clerk was allowed; he had a family of seven, did not leave a dollar or carry a dollar of insurance; widow will get two months' gratuity of \$196, while he paid over \$700 into superannuation fund; witness thinks widow should get this \$700, but under existing circumstances it cannot be done, 1026. Conditions of living here are higher than elsewhere, especially rent; price of commodities has increased 64 per cent; should be placed on same basis as inside clerks as they do the same work and have equal intelligence; Civil Service to-day is not attractive; dubs come in who soon will be our first and second-class clerks; two lady typewriters in office working from nine till four, 1027.

See *Memorials*, 1028.

ST. AMANT, J. B., Quebec Customs Office, 144.

On permanent list since 1904; recently received increase, when we pass examination should get increase each year and be paid more than a messenger, 144. To get an increase one must get recommendation of a politician, experience is against applying through local collector, 145.

ST. DENIS, MR., Lockmaster, Lachine Canal, 1221.

Has been eleven years in the service; is working under the same conditions as Mr. Giroux, and has same grievances, 1221.

ST. LAURENT, ALFRED, Montreal Customs Staff, 131.

In express department, looking after parcels and collecting duties; passed examination for appraiser; was in hardware line; brought in as expert, 131. Was appraiser at post office, appraising every parcel; hardware in shape of tools pass through post office; sent to express department to deliver parcels; been ten years in Customs department, 132.

ST. PIERRE, BRUNO, Clerk, Marine and Fisheries, Ottawa, 658.

Was appointed in 1905 a temporary clerk at \$600; had ten years' experience; applied for a first-class clerkship and received a third, 658. Acted as assistant secretary to International Waterways Commission at \$50 a month; was considered a first-class stenographer and typewriter; was promised a first-class clerkship by Mr. Préfontaine before he went to Europe; was named a third-class clerk by Mr. Templeman, so he has three examinations to pass before becoming a first-class clerk; now acts as secretary to the chief examiner of masters and mates, the superintendent of marine schools, and superintendent of government wireless stations, 659. Refers to paragraph in petition.

Memo. of above clerk: (1) has had ten years' experience as telegraph operator, bookkeeper, stenographer and typewriter operator in both languages; (2) has



## SESSIONAL PAPER No. 29a

ST. PIERRE, BRUNO—*Continued.*

acquired valuable experience in the mercantile, political, professional and municipal world of both provinces; (3) in 1905 entered service on strength of a promise of higher appointment; (4) has passed Civil Service examination in 1905; (5) his work has been highly appreciated and very satisfactory; (6) has lately filed application for vacant first-class position and was promised recognition; (7) unknown to himself was appointed by order in council third-class clerk at same salary; (8) recommends that all members of Civil Service be treated as 'free men' and consulted in anything which may affect their status in the service; (9) those passing in optional subjects are more entitled to consideration than the ordinary man, as they are more useful and competent; (10) after two and a half years' service is remunerated on same basis as a newly-appointed 'former stableman,' and must suffer the prejudice of the unjust treatment of the questionable competency of a high-handed class of officials, 660-661.

ST. PIERRE, W. L., representing Mechanical and Labouring Branches, Public Works Department, 1119.

Speaks on behalf of one Edward Gorman, acting as stock-keeper, yet is only paid \$1.50 a day; he minds the tools and all the materials for construction of thirty-five or forty men and makes a yearly report, he is not a mechanic but he is a practical man filling the place of one who would get \$3.50 or \$4 a day, 1119. Every foreman has an assistant who is paid \$3.25 or \$3.50 a day; Mr. Gorman is not a mechanic, so they refuse to pay him more than \$1.50 a day; this is a special case and a great injustice; wrote to department once or twice and they say he is not a mechanic; submits to the commission that this man is not being rightly dealt with; he is not called on to do any mechanical work; does not understand why he should be paid for work he does not perform, while he is not paid for work he does perform, 1120.

TALBOT, OCTAVE Z., Superintendent Railway Mail Service, Quebec District, 917.

Thirty-two years in the service; began at bottom with \$400, passed through all grades up to present at \$1,800; passed examinations for appointment and for promotion; twenty-two years on train as mail clerk; ran on every route in Quebec district, found that his nerves suffered; examines the mail clerks in this district, of whom there are fifty-five; seven or eight are temporary, three or four others are called labourers receiving \$1.50 a day; on entering with the status of labourer they sign a document to present themselves at first case examinations; after passing, are reported to Ottawa, then appointed probationary mail clerks on six months' probation at \$400, and later receive mileage; there are many applications for position of mail clerk; a man entering at \$1.50 a day works under very poor conditions, he is put on the poorest routes, away all night and has to pay for supper, bed and breakfast out of \$1.50; many of these leave to better themselves; they are appointed by order in council at Ottawa; knows they are all appointed by political influence; they are not as efficient as formerly; a good clever man easily betters himself outside, 917-918. Thinks mail clerks on entering service should receive \$800 and rise to \$1,600; all clerks very much prefer the system of superannuation; a man's constitution gives out very soon; is strongly of opinion that Superannuation Act should also make some provision for family if clerk fails to pass case examination, the addition to his salary is stopped; thinks some provision should be made whereby a disabled mail clerk should be retired, 919. Thinks in future no man should be appointed as a labourer, the system is a failure; his mind is on the obligation to pass the Civil Service examination instead of learning his duties; such a man has not had the



7-8 EDWARD VII., A. 1908

TALBOT, O. Z.—*Continued.*

necessary education, and the examination so far as the mail clerk is concerned is quite different from what it should be; the young men applying generally have only a common school education; thinks there is no possibility of a man living on \$1.50 a day; thinks it would be better to adopt the English system of moving the clerks around; a man on returning from a trip goes to the office, looks at order book or book of instruction, or list of officers; that book gives every man his duties for the week; he also signs a book that he has been on duty, 920. The men as much as possible are kept on the same route, beginning on a poor route, then later promoted to a better or more paying route, a route with mileage, e.g., there is a route from Lévis to Campbellton, 305 miles; a man leaves Quebec at 5 p.m. and returns at noon following day, having got a cent a mile for every mile travelled between 8 p.m. and 8 a.m.; but such a man lays off at least a day and two nights; this constant travelling and standing in the car certainly injures a person's health, strongly recommends that the habit of placing car next to engine be given up, for the shaking of the car in that position is double what it is in any other part of the train; another difficulty with car next engine is that when stopping at stations the mail car may be many yards from platform, so the clerk in his shirt sleeves in winter has often to tramp through snow and rain to deliver and receive the mail bags; on a long route there is often an accommodation car; orders were given years ago not to have any kind of bunk or bed put in a car; they may at times sit on a stool or on the mail bags, 921. Thinks the best position for the mail car is behind the second-class passenger car; no arrangement for accident insurance, and the Post Office Department has notified its employees that in case of accidents, that their claim be made against railway company; would suggest the appointment of a railway mail clerk inspector; would recommend that the Railway Commission be appointed to inquire into the suitability and durability of the railway mail cars, 922.

THESSEAU, J. A., Collector of Canal Tolls, Lachine, 1230.

There is another office at west end of canal, besides Mr. Bourgoin's office, does same kind of work though not so much, salary \$1,000; has one assistant; at Lachine the Ottawa and St. Lawrence join and that is the reason there is an office there; scows or steamers get their pass at Mr. Bourgoin's office and report again at the other office, 1230. Their manifest is on their pass; there are lots of vessels that take cargo in the canal after passing Mr. Bourgoin's office or they do not go as far as his office; canal runs from Montreal to Lachine; all boats coming down the rapids above Lachine give in their manifests and we issue a 'Let pass' wherever they come from; this office gets the cargoes entering at Lachine and going eastward, and cargoes entering at Lachine and going westward; the timber business at Lachine adds to the work; has one assistant with whom he divides the twenty-four hours' work, 1231. Assistant gets \$700; entered service on recommendation of members; has had no increase in salary; the salary is the same as it was thirty years ago; vessels do not vary very much in number, but in size; they pass just as other vessels at all hours, 1232. Presents memorial concerning wages; in summer time canal is closed only on Sundays from 6 a.m. to 9 p.m.; after September it is open all the time; when the timber business at Lachine are doing a big business it gives a great deal more work; the timber is brought down in rafts to Lachine and from there as required by the mills; the lumber is stored in the government basins at Lachine, for which storage is paid; All that is sawn is called lumber, if not sawn it is called timber, 1234. the timber stored in the Lachine basins comes from the Upper Ottawa, 1233. Timber from Ottawa comes through the canal, it would not stand the rapids;



## SESSIONAL PAPER No. 29a

THESSEAU, J. A.—*Continued.*

the St. Lawrence rafts are different, they are built strong so as to come down the rapids, they are made of oak, pine and heavy timber; his duty begins when the lumber gets into these basins; there is a boom-master who reports to the office how much timber came in for so and so; when they want that timber they have to ask for it; thinks from the cost of living to-day his salary should be \$1,300 or \$1,400, 1235. Assistant should get a raise of a couple of hundred dollars; thinks the owners of the pleasure boats should pay something for the accommodation they get; it affects the work of the canal in two ways, very often traffic in a hurry has to wait for these little boats, and the lockmasters on the lock are so much bothered with them that they do not take the trouble to send them into the office; not one-half of them are reported; it is becoming an abuse, also the canoes and paddle boats will go through the locks as it is free to paddle in the Lachine canal; has to issue passes for these boats; first come first served; if a big cargo boat that would occupy lock itself, the others if they were before her would have to go through first; some of the owners of these boats are very cantankerous and demand their rights; it is a case of a man-of-war waiting for a canoe, 1236.

## THOMPSON, JOHN, Engineer at Printing Bureau, Public Works Department, 1133.

Has been engineer since opening of Bureau, in 1888; Mr. Graham is second engineer and Mr. Montgomery assistant; during session the former takes charge in the day time and the latter at night; there are three engines; receives \$108 a month; night engineer reports if anything goes wrong; was promised a salary of \$1,500, and made permanent, 1133. The three engines in engine-room supply all the power for all the machinery, the large one of 150 horse-power runs the light, the others the elevators; there are four boilers supplying steam; the building is fire-proof; that engines have not been stopped since 1888; all repairs, except breaks in the iron or metal, which has to be sent to the shop, are done at Bureau; is paid by Public Works Department, 1134.

## THORBURN, DR. JOHN, Chairman of the Board of Civil Service Examiners, 11.

Receives \$500 per annum the same as the other examiners; was examiner of Royal Military College for seventeen years, has been chairman since its inception; has had twenty-five years practical experience in that connection; the Entrance examinations take place in November and Promotion in May; never had an intimation, before an examination, that in case of certain candidates it would be desirable to give them the benefit of every doubt, repeatedly asked to modify judgment and, on refusal, has been threatened to have the matter brought up in House of Commons, 11. After candidates have passed has nothing to do with their appointment, would be desirable to publish names in order of merit; candidates who have made the worst showing at examination have frequently the best chance of appointment owing to the intervention of friends; thinks there has not been a falling off in the class of candidates in the last twenty-five years; graduates of Canadian colleges, universities and Military College are now frequently taken into the service, more so than formerly, 12. Such go up for appointment to some technical position; however does not think they are a better class now than twenty-five years ago; candidates are more and more numerous at Ottawa than at other places, though from Winnipeg and other places in the Northwest they are increasing; of the 206 candidates who passed in Ottawa 121 were probably women, 13. Superintends examinations at Toronto; Dr. Glashan at Ottawa; examinations generally held in House of Commons; no



THORBURN, DR. J.—*Continued.*

other building large enough; if Commons not large enough to seat the candidates sufficiently apart then we use the Senate, 14. Dr. Glashan had assistants to superintend; examinations at Toronto were held in the 'Forum Hall'; we get one testimonial as to the moral character of a candidate, in England they get three; would be safer to increase the number of testimonials; a certificate of age is also demanded, obtained generally from the parish register or by a declaration sworn to by the candidate; practice of 'cramming' is growing; a candidate who has 'crammed' is apt to forget as quickly as he learns, 15. Our questions are generally of such a character as to test the general knowledge of the candidate; has been a pretty steady increase of university graduates presenting themselves since 1889; some probably for transcontinental surveys; thinks the examination papers are no harder than in the beginning; sets the questions for penmanship, English grammar, English composition and typewriting; Dr. Glashan sets the questions for orthography, arithmetic, transcription and bookkeeping; Dr. DeCelles sets the questions for geography, history, stenography and French grammar, 16. Students are examined in the history of Great Britain, France and Canada, but not on the sciences nor geology; papers are stiffer than the entrance papers for high schools and collegiate institutes, they cover more ground; thinks Qualifying papers are sufficient to test the average intelligence of a beginner; sample paper of geography given, which if answered correctly shows a person is pretty well informed in regard to the physical features of Canada, 17. Cases of personation are dealt with by the 14th section of Civil Service Act; have recommended that cases of personation be handed over to Department of Justice; many cases of personation; one case in Toronto described in full, 18. Entrance examination hours are from nine to twelve in the morning; candidates are not allowed to take out their examination papers; papers must be handed in before a candidate leaves the room, 19. Prepares papers, also Dr. Glashan and Dr. DeCelles; these are sent to the Bureau and printed; one case of information being obtained at Bureau before Dr. Dawson had charge of Bureau; formerly Mr. Lesueur himself used to go down and supervise the work, but Dr. Dawson considered it a reflection on his men, 20. Tetreau case cited; candidates are examined by numbers, names are not known, nor are they allowed to appear on the paper; an applicant to write at an examination must apply in his own name, forwarding a certificate from some prominent person, a clergyman or a justice of the peace, as to his character, 21. Copying unfortunately is very prevalent; would not like to say that students taboo one who is found guilty of such practice; in promotion examinations a French Canadian can demand to have the papers in his own language; in the process of translation there should be no chance of a candidate obtaining knowledge of the papers; cites cases where sub-examiners had acted as 'coaches' to candidates previous to the examination, 22. Would not be advisable to vary the existing practice of the same examiners going to the same places every time, for Dr. Glashan could not well get away, as he is inspector of public schools here; a system of competitive examinations would be more satisfactory to the government; have always had that idea, 23. Desirable to have competitive examinations and getting the best man you can for the position; in England application is made when vacancy occurs to the chairman of board, who sends a candidate who has passed to the department; politics being entirely eliminated; would be a relief to ministers here, for weak candidates frequently get the position because they are backed up by friends, members of parliament, or members of their church; was formerly librarian in the Geological Survey; records valuable in case of opening up a new country are not sent away, but



## SESSIONAL PAPER No. 29a

THORBURN, DR. J.—*Continued.*

kept in the department, and printed, 24. Each department, the Geological Survey, the Post Office, Public works, Marine and Fisheries, also Militia and Defence, prepare their own maps, each requiring different characteristics; not in a position to say anything in regard to the dismissal of government employees; attendance book very serviceable in certain cases; with regard to attendance would rather have the whole thing definitely settled for all departments alike, as some deputy ministers might have different views in this and other matters, 25. Deputy ministers have to report the papers 'on efficiency and duties of office,' thus practically taking the whole examination into their own hands; such practice is unfortunately growing worse; some deputy ministers assign the full number of marks for 'efficiency' and others do not; the candidate with the highest number of marks should get the first chance, 26. Some deputy ministers allow a certain percentage gained at the first examination to qualify for chief clerk without undergoing another examination; it may be a dozen or fifteen years before a man qualifies for that position, and if not further examined may become careless and indifferent, whereas if he passes an examination before each promotion he will be on the *qui vive* all the time and keep up to the work; Department of Justice gave the opinion that the original examination was supposed to carry them to the highest step; this is not desirable because the first examination may have been a very easy one; if a candidate knows he has no chance of promotion unless he gets thoroughly proficient in his work, that is an incentive to him, 27.

TOUPIN, FRANÇOIS X. J. A., Collector of Inland Revenue, Montreal, 323.

Has been in service twenty-four years, last four years being collector at Montreal; there is one distillery in Montreal district, the Canada Sugar Refinery, they distil alcohol; whisky here is made from molasses, 323. There are three excise officers here; has over fifty officers in his division; revenue increasing all the time; has hardly staff enough for increased work; fifteen years ago had a staff of forty-eight; while revenue has increased 50 per cent staff has increased 4 per cent; salaries paid to employees on outside service are all regulated by Civil Service Act, 324. Collector gets from \$500 to \$2,400; a deputy collector from \$400 to \$1,700; a special class exciseman from \$1,400 to \$1,800; in justification of request for increased salary, Inland Revenue division at Montreal now equals what Customs collections were when Collector of Customs received \$4,000 per annum, 325. Inspector visits twice a year; every one knows he is coming; some balances carried over in books for over twenty years; office is closed at 4 o'clock; has twenty-nine regular officers and six temporaries; staff not sufficient for duties; applied for more help some time ago and again recently, 326. Generally staff is from Montreal, on patronage system; does not get as good men to enter service as formerly, lately they are mostly temporaries and not up to the mark; has remonstrated with department for sending inefficient men; all however as far as known were of good character; at times temptations for warehousemen are strong, but so far has not noticed anything wrong; salaries are not high enough for good men and there are better openings elsewhere for good men, 327. If Superannuation Act were restored it would tend to stability of service; money contributed to retirement fund is returned to a man on leaving; if a provision were made for future would be an inducement for young men to come in and remain; would say the cost of living has increased at an average 40 per cent; salaries were laid down in 1892 when cost of living was low; they should be increased in proportion to cost of living; twenty-six bonded warehouses in division, 328. Three men at Parkers, one is in charge, others subordinate to



7-8 EDWARD VII., A. 1908

TOUPIN, F. X. J. A.—*Continued.*

him; stuff spoiled must be destroyed in presence of two officers; no chance of fraud, for the two officers would have to agree; not much tobacco destroyed except in case of fire; sour beer is destroyed but there is no duty on beer; does not happen often that malt becomes musty; principal malsters; once duty is paid on malt, have no idea of how beer is disposed of; if a batch of beer turns sour it is an entire loss to brewer, no refund whatever, 329. Would require a very large vault to store all the stamps in, 330. Mr. Mainville has custody of stamps and gives satisfaction; stamps sent down in sealed packets, with denomination on outside of packet; officer does not open packets till required; inspector checks stamps every six months; clerks are shifted around, but Mr. Mainville has remained stationary; he is a good, steady man and is left in charge, 331. Wishes to correct previous evidence *re* Canada Sugar Refining Company's distillery, whether the spirits distilled there were the same as those distilled by Walker or Gooderham; they ship spirits, potable spirits, the same as the others, though not same quantity; another point to be corrected is with regard to the destruction of duty-paid articles; stamps counted last by inspector in June; stamps are received in packages which are counted then considered all right; when package is opened stamps are counted in detail, 332. Local inspector checks stamps every six months and reports to department; an officer doing his duty renders himself disagreeable, because the public want favours or they want to discuss the question with officer, and if officer does not consider it right they do not like it; present salaries do not attract good clerks, and in order to retain good clerks scale of salaries should be revised; also thinks that the government should pay the costs of guarantee bonds, 333. Officers should organize a fund, as there would be less temptation to steal, and each employee would act as detective, 334.

TRADE AND COMMERCE, DEPARTMENT OF.—See *Parmelee*, 1260. *Roy*, 1275.

TROWBRIDGE, J. C., Pressman, Printing Bureau, 609.

Has been a pressman since Bureau started, receives \$16.50 a week, when Bureau started got \$11, two years later \$13, next increase was \$14.50, and three years ago he received \$16.50; there are twenty-five pressmen; in Toronto union rate of wages is \$16.50, 609. Has read the Public Printing and Stationery Act, which forbids higher wages than at Toronto or Montreal, but thought the commission was appointed to get the Act amended, or could make a recommendation to that end; in Ottawa the commercial offices are paying a higher rate of wages than the Bureau; they could not employ any more pressmen; the Bureau pressmen get a time and a third for overtime; during session of parliament three pressmen work all night, receiving \$20.65 a week, 610. A pressman working on a platen press is not really a competent pressman; the pressmen have all the statutory holidays; if late an hour is deducted; besides desiring the commission to look into the question of wages we wish to be granted a vacation like other government employees; pressmen in Ottawa, Montreal or Toronto do not get holidays; but all the government employees in the Printing Bureau at Washington receive holidays; hours at Washington are forty-eight a week; thinks by consulting the King's Printer it would not work to advantage as he quotes the Act and says he cannot go beyond that, 611. The reason for the insertion of that amendment is this: the authorities thought the unions were demanding increases too often, and they established a rule whereby they would always be governed, so the unions in this city would practically have nothing to say what the rate of wages should be; would like to say a word on behalf of those feeding the presses;



## SESSIONAL PAPER No. 29a

TROWBRIDGE, J. C.—*Continued.*

there are twenty-five of them, half of whom are married, with families, and only receive \$10.50 a week; it requires a year to become an expert feeder; then the girls who feed the presses receive only \$5.50 a week, some having been there since the starting of the Bureau; they have to stand all the time, most of them have to keep themselves and pay their board; most of them are over twenty-five or thirty years of age; they can read and write, they are all good intelligent girls, 613. If they are absent they lose their time; there are eight in press-room, they formed a sick benefit association; some girls in bindery get \$6, the foreladies get \$10; thinks the girls need an increase more than the pressmen, 614.

TRUDEAU, I., Gardien de l'Hôtel des Postes, Montreal (letter), 1151.

Que depuis cinq ans il est gardien; que la responsabilité est devenue d'autant plus grave et plus lourde, que les affaires dans chaque département ont augmenté à un degré étonnant; qu'il est occupé tout le jour et souvent la nuit, à rencontrer à toute minute le haut public, les chefs et les ministres, il lui fallait observer dans ses habits et la toilette un decorum qui exige une partie appréciable de ses gages; que le coût de la vie est élevé de 50 à 100 pour cent comparé à celui d'il y a 10 ans, un salaire de \$50 ne lui permet pas à faire face à toutes les dépenses nécessaires de l'existence; qu'il demande une augmentation de 25 pour cent, 1152.

WEBBER, JOHN A., Hamilton Post Office, 1023.

Extra help is granted at Christmas on account of increased mail; thinks a sufficient increase in the permanent staff to permit time being given in lieu thereof would answer the difficulty of getting rid of the strain of Sundays and holidays; Sunday work is necessary because the public demand it; does not think the change of day work with night work would be beneficial; in Hamilton night work is confined to young men; has been twenty-six years in the service, 1023. was increased in rank but not in salary, 1024.

See also *Memorials*, 1024.

WENSLEY, THOMAS, Engineer of Parliament Buildings, Ottawa, Public Works Department, 1128.

Work hours from 7 a.m. to 5 p.m., or later; during session till House adjourns; outside sessions works all day long; there are six furnaces in the Central Block; receives \$85 a month, goes through the buildings on Sundays; is under control of Public Works Department; there are eight firemen; fires at night are kept going by a watch coming on at seven in the morning until three in afternoon, another watch comes on then till eleven at night, a third watch from then till seven in the morning; they never cease firing in the buildings, a fire goes on the year round; certain portions of buildings are heated by steam in summer months to keep dampness out, 1128. In summer three firemen take their regular watch, the others do the cleaning for next season; the assistant engineers have to do the packing of all the valves in every room in the building; the ashmen leave in middle of May and return about middle of November; during the session three steam fans driven by steam engines are to be attended to; then there are six motor-driven fans; also two motor-driven pumps for the 'air washer;' a new system of ventilation by which air comes in from the towers, passes through a set of tempering coils, then it is passed through a spray of water, supplied from the pumps, then the air impinges against what they term the eliminators which knock the water out, and if it is cold weather the air has to go over another bank of coils to bring it up to the temperature we want in the chambers. 1129.



7-8 EDWARD VII., A. 1908

WENSLEY, THOMAS—*Continued.*

There is also a motor-driven fire pump to keep the supply of water going in the building; thinks salary is not sufficient to look after these buildings, besides he has about 300 bosses; thinks he should get a 25 per cent increase; has had \$85 a month for nine years; has been thirty-four years in the service; was saving more money on \$55 a month than now on \$85, 1130. Since he came to Ottawa, forty-one years ago, cost of living has more than doubled; could get a house then for \$5, for which he would have to pay \$15 now; the increase in salary has come to him gradually; when he began work in the service it was in the government machine and repair shop, where he worked for ten or twelve years, 1131. The first engineer in charge of this building received \$75 a month, so that in forty-five years the increase of salary has been only \$10 a month, 1132.

*Salaries of Staff—Heating and Ventilating Parliament Buildings.—Engineer in charge.*—All hours from nine upwards as required, salary \$85 a month. *Three assistant engineers.*—One in charge of each watch of eight hours; two at \$62, one at \$60; eight firemen; two ashmen, former \$50, latter, \$45; boiler plant consists of six return tubular boilers, 5 feet diameter by 14 feet length; during sessions they operate three steam-driven fans, six motor-driven fans, two motor-driven pumps for air washers, and two small motors in lavatories, and one motor-driven fire pump to maintain water supply in building, 1132.

WESTMAN, S. J., Assistant Hardware Appraiser, Customs, Toronto (letter), 168.

- (1) Thinks services are entitled to recognition by an increase of salary and in view of length of service (sixteen years) and proficiency; (2) as more special and important appraisements are made at port of Toronto in the hardware department than in any other, sees no reason why he should not receive the maximum salary set by law for his position; (3) if a proficient senior officer of a great number of years' service cannot obtain maximum set by law, what is use having a maximum set by law? (4) thinks present salary is not commensurate with the responsibility and dignity of the office or the efficient service he renders; (5) that his salary is not anything like equal to that paid by other governments or commercial houses for like service; (6) that at present age should be paid a salary commensurate with services rendered at a time of life when he is able to live and enjoy it, 168.

WHALEN, THOMAS, Fireman, East Block.

There are seven men employed in that block; is in charge of boilers and buildings; has been nineteen years in service; there are three boilers in Eastern Block; during summer have to clean and fix up the boilers, examine all the valves, pack them when necessary, take out any that are damaged and have them repaired at repair shop; are also sent to other buildings to replace men on their holidays; have also several smaller buildings to look over; formerly got \$45.62, with disposal of wood ashes; now the ashes are taken to Experimental Farm and men get \$48; ashes are now taken over to the park; on entering was promised \$48, but only received \$30; says the plant is poor and injurious to health; there is a sewer there that is open all the time into which all sewage of the building goes; coal bins are badly constructed, as it is now the day staff gets all the good coal and night staff gets the slack, 1138. The close proximity of sewers is the reason of the close atmosphere; his colleagues are frequently sick; suggests better pay, also another room where they could change their clothing; the draft in the flue could be improved, 1139. They have a diligent and punctual staff; they burn the notes in the furnace



## SESSIONAL PAPER No. 29a

WHALEN, T.—*Continued.*

in the Eastern Block; a messenger from Finance Department puts in the fire, 1140. Coal bins are badly constructed, at times there are about fifteen tons of slack coal staying in one place; bins are filled every four days from government supply; gets ten days' holidays, to pay for which they work overtime; can take many a man's place in many of the buildings; night work is harder on the constitution, 1141. Gives statement of staff, positions, and length of service in Eastern Block.

Memo.: Has had no increase of pay for nineteen years till last year; present pay does not meet household requirements of to-day; men in charge of steam plant and building get same salary as his assistant; has very few holidays and has to pay for these by working overtime; complains of poorly equipped plants dangerous to the health; leaves the scaling or raising of pay to good judgment of Commissioners, 1142.

WHEELER, C., Guard, Kingston Penitentiary, 572.

Has been fifteen years in service as guard, at \$400, raised now to \$600; goes on duty in morning at 6.30, and in winter at 7 o'clock; gets two uniforms, coat and pants, no vest, two pairs of boots a year, an overcoat every fourth year, and fur cap when necessary; no extras, or extra time; sometimes twenty-four hours on duty, part of time in guard-room asleep, 572. Is fifty-one years of age; no age limit now for retirement; would mention case of farm instructor, Mr. McCaugherty, who on his appointment was allowed use of a house and light; they gave him an increase of \$100, but charged him \$100 rent, 573.

WHITE, LT.-COL. FREDERICK, C.M.G., Comptroller of Royal Northwest Mounted Police, 761.

Has been Comptroller since 1880, is also Commissioner of the Northwest Territories; receives \$4,000 as comptroller and \$1,000 as commissioner; has been thirty-eight years in service; has the same chief clerk, first-class clerk and accountant as in 1892; has half a dozen men at Ottawa, non-commissioned officers or constables, work done here more economically and avoids duplication of labour; these check and classify expenditures, pack and distribute clothing, &c., 761. Ranks as deputy head; department would undoubtedly have been more efficient under Superannuation Act; abolition was a mistake; 765 names on roll; wishes the old staff to pass out during next four or five years; those on force are engaged for five years; they often leave to better themselves, some of them are members of new provincial legislatures; is glad to see them better themselves; some of men are married and form a small colony outside of barracks and are allowed rations; officers have a pension on retirement, 762. The Act granting pension came into force in 1902; previously the officers were under Superannuation Act; out of fifty-two officers forty-nine adopted the pension; no difficulty in getting officers, but the difficulty is to resist applications; the Act followed the same lines as for the militia; Act provides in case of death of an officer pension goes to the widow in a reduced amount; children get a proportion also; non-commissioned officers and constables contribute nothing to fund; officers contribute five per cent of salaries; in case of a constable pension amounts to one-fiftieth for every year of service up to twenty years, then it is increased so that after twenty years' service will give a man two-thirds of his pay; ten years ago the average term in service of men was twelve to fifteen years, but now it is less than five years; they take up land and become prominent men in their districts; the arrangement is to have 500 men in old organized Northwest, now Alberta and Saskatchewan, 763. Under arrangement with new provinces thinks their proportion would be about \$150,000,



7-8 EDWARD VII., A. 1908

WHITE, LT.-COL. F.—*Continued.*

the police are to continue to perform police duty in the two provinces for five years from September 1, 1905, each province contributing to Dominion revenue \$75,000 a year from July 1, 1906: as soon as the provinces can get their appropriation and build jails they will take over their own prisoners; much work has to be done for other departments; thinks that as the Northwest becomes settled and new municipalities formed the police will cease to exist within next five years; that after that time there will be a detective force, not mounted police; Hudson Bay Company helped the natives while hunting to get their skins, but when government put up a flag the natives were told to apply to the government, 764. Thinks the 500 police in new provinces will gradually disappear, but there is this one question about it, the Dominion government has retained control of the land, immigration and the Indians, therefore they are to a certain extent responsible for law and order, such is the argument of the provinces; estimates show a reduction of \$415,000; officers are paid allowances in the far north; when an inspector is retired he is paid a retiring pension on the basis of his pay and the value of his privileges; there are monthly returns stating number of men at each station; our neighbours to the south are mystified at our prompt administration of justice; of the \$1,000,000 expenditure \$400,000 went to the pay of the force, the rest for forage, fuel and light; in many cases there are men living at hotels whose board is about \$18 a month, and a like amount for his horse; frequently there are married men at detachments, you cannot expect a man to remain unmarried for twenty-five years, so they are given places to make a little home, and instead of feeding them as in barracks they are allowed \$18 or \$20 a month and feed themselves, 765. Contracts for uniform are given to lowest tenderer; getting five per cent security deposited with Finance Department; as a rule an inspector is not promoted until he has been in that office ten or fifteen years, and has received confidential reports; no fixed age for retirement as long as officer is efficient; official staff is in Western Block and stores on Wellington street; there is a semi-annual stock-taking; every article in store is examined; everything used up is destroyed and proof given; cannot get even a broom without showing old one, 766. Stores of the whole force would be about \$100,000, nothing in store except clothing; the department began in 1873 at Fort Garry before any Indian treaty had been made; force is always on the move; inspectors who go out on trips are out of pocket as a rule; all sign attendance book; the men work from 9.30 till work is done, 767. Details of inside service vote; and amounts paid from outside service vote, 768.

WHITE, ROBERT SMEATON, Collector of Customs, Montreal, 117.

Appointed twelve years ago at \$4,000 a year; \$25,000 distributed in salaries, affecting about 200, 117. Wants a permanent increase of salary; was consulted with accountant and assistant commissioner, 118. Salaries of higher officers are lower than thirty-five years ago, though now more work is done and cost of living greater; to increase salaries of tidewaiters, Minister made them preventive officers; staff, 119. Filling up vacancies comes under political system; fewer applications than ten years ago; not as efficient; no women on staff; want intelligent young men, 120. Deficiency of \$32,000 occurred thus; Hobbs falsified invoices, with these invoices he received a cheque for the duty upon the goods, by forgery upon the invoices was able to enter a much larger quantity of goods than he paid duty on, 121. Hobbs formerly in jail in Scotland; amount lost has not been returned; considers system of checking revenue admirable; Inspector O'Meara spends six months in the year in his office at our port, and inspects when he likes, 122. Hobbs' defalca-



## SESSIONAL PAPER No. 29a

WHITE, R. S.—*Continued.*

tion described at length, 122-123. Cannot advise or suggest any safeguard which does not at present exist; has 273 clerks at port, 124. Revenue collections run from \$55,000 to \$60,000 a day; money deposited in Bank of Montreal the same day; we cease taking money at four and bank arranges for two officers to receive money at 6 o'clock; sends a copy of every entry to Ottawa daily; entries are in duplicate, one is retained, other sent daily to Ottawa; almost every man under bond from \$500 to \$10,000, 125. Would suggest more salary, having less than collector of thirty years ago; no assistant collector; has not many applications nor are men as good; nearly all men are employed in winter now, 126. Uncertainty about promotion one of the weaknesses of system; a matter of luck or pull; David Tuff receives small salary, is a good officer and very satisfactory; James Sherritt, through political influence in 1896, was given a salary of \$1,000, is not more efficient than three or four others who do the same work; he was fortunate while the others struggled along without similar recognition, 127. Has recommended increases; knows no other way in which salary question can be adjusted than by statutory increase; that officer go to maximum of class as vacancies occur and found worthy; one cannot ignore ever present political element; in higher positions in Customs always danger of an outsider coming in to prejudice of men already in service, 128. In a private business when manager discovers ability in a junior he avails himself of it, not always thus in government; deputy should have same responsibility in dealing with his men as manager of bank or corporation has; we have a number of old servants who have served from twenty to thirty years; practically impossible for Minister or himself to remedy that state of affairs, 129. Minister is often worried with patronage system; present Minister of Customs has done his utmost to ignore politics in Civil Service; three things which officers of this port would urge as desirable, 130. No proper incentive to good work, no assurance of more pay through merit, nor higher rank; Minister to deal with questions of policy and permanent officers with questions of administration, 131.

WOOD, SIDNEY J., Registration Department, Winnipeg Post Office (letter), 1055.

Entered service in 1893, passing Civil Service examination 1894, as letter carrier; rose to be assistant superintendent of carriers, having charge of all registered matter for city distribution for fourteen years; has repeatedly asked for recognition and transfer to a clerkship; had correspondence with members of parliament, and Mr. Ross; has not for twelve months received a reply from the latter; three months ago was removed to registration department doing the same work as first and second-class clerks, but is still rated as a letter carrier, 1055.

Letter: Asks if Commissioners require letters of recommendation from prominent business men, or leading officials; would be glad to furnish such; assures them that his conduct and strict attention to duty warrant his promotion to second-class clerkship; states that this is a matter of the gravest importance to him, 1055-1056.

ADEBONCŒUR, CAMILLE *et al*, Mail Elevators, Montreal Post Office, 1151.

Qu'ils sont employé à conduire l'ascenseur pour les malles du bureau de poste de Montréal de 5 a.m. à 8 a.m., de midi à 5 p.m., et de 5 p.m. à minuit; qu'ils demandent une augmentation de salaire, parceque les heures sont en partie de nuit, qu'ils travaillent toutes les fêtes civiles comme religieuses et les dimanches; il y a deux ans ils étaient mis sur le même pied que des conducteurs des ascenseurs des passagers; qu'ils ont travaillé pendant 10 ans pour



7-8 EDWARD VII., A. 1908

VADEBONCŒUR, C.—*Continued.*

\$1.25 par jour; qu'il est raisonnable de demander la coutume tels que les conducteurs des passagers qui n'ont ni travail de nuit, de dimanche et fêtes; en sus le coût de la vie est devenu lourd et excessif; que les mêmes nominations que la notre faite récemment aux entrepôts des douanes à Montréal, l'employé s'est vu accorder un salaire de \$60 par mois; ils demandent que leur salaire soit augmenté de 25 pour cent, 1151.

VALIN, EDMOND, Guardian of Immigration, Quebec, 510.

Has been appointed for eight years; receives salary \$700, allowed uniforms and caps; has five men under him, thinks his salary is too low, considering increased cost of living, salary should be increased, thinks he is the only chief guardian in Dominion, 510.

VEZINA, ULRIC, Clerk, Quebec Post Office (letter), 953.

Desires commissioners to know his complaints as to his position as senior clerk in Quebec post office, and his services; four years as letter carrier, eight years as chief letter carrier and twenty-four years as clerk in different departments, total thirty-six years; is in registered letter department, conduct is exceptional, has passed promotion examination as first-class clerk now due him four years; wishes to obtain it; for four years has had no increase in salary, 953.











# CIVIL SERVICE COMMISSION

## 1908

### MINUTES OF EVIDENCE

### VOL. I

BOARD OF CIVIL SERVICE EXAMINERS.  
DEPARTMENT OF SECRETARY OF STATE.  
DEPARTMENT OF AGRICULTURE.  
DEPARTMENT OF CUSTOMS.  
DEPARTMENT OF FINANCE.  
GEOLOGICAL SURVEY.  
DEPARTMENT OF INDIAN AFFAIRS.  
DEPARTMENT OF INLAND REVENUE.  
DEPARTMENT OF THE INTERIOR.  
DEPARTMENT OF JUSTICE.  
DEPARTMENT OF PUBLIC PRINTING AND STATIONERY.  
DEPARTMENT OF LABOUR.  
DEPARTMENT OF MARINE AND FISHERIES.  
DEPARTMENT OF MILITIA AND DEFENCE.  
ROYAL NORTHWEST MOUNTED POLICE.

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# TABLE OF CONTENTS.

## CIVIL SERVICE COMMISSION.

### MINUTES OF EVIDENCE.

*Witnesses who Appeared before the Commission, and were Examined; also  
Memorials and Statements Submitted by Witnesses.*

#### Board of Civil Service Examiners—

Dr. A. D. DeCelles, General Librarian of Parliament.. . . .	1
Dr. John Thorburn.. . . .	11
Dr. John C. Glashan.. . . .	28

#### Department of the Secretary of State—

Jos. Pope, C.M.G., I.S.O., Under Secretary of State.. . . .	40
Memorandum from Mr. Pope.. . . .	48

#### Department of Agriculture—

George F. O'Halloran, Deputy Minister of Agriculture.. . . .	51
Memorandum from the Registrar of Trade Marks, Copyrights, &c.. . . .	69
Memorandum from Patent Office.. . . .	76

#### Department of Customs—

John McDougald, Commissioner of Customs.. . . .	83
Henry McLaughlin, Surveyor, Montreal.. . . .	102
Memorandum from delegates, Custom House, Montreal.. . . .	111
William Drysdale, Assistant Appraiser, Montreal.. . . .	114
Joseph Zepherin Corbeil, Appraiser, Montreal.. . . .	115
Robert Smeaton White, Collector, Montreal.. . . .	117
F. Alfred St. Laurent, Express Department, Montreal.. . . .	131
Captain W. H. Carter, Surveyor, Quebec.. . . .	133

#### Delegates with Capt. Carter—

E. Beaudet, Chief Clerk, Quebec.	
A. Gaumond, Appraiser, Quebec.	
J. G. Watters, Appraiser, Quebec.	
Col. L. N. Laurin, Chief Landing Waiter, Quebec.	
W. E. Edge, Check Clerk, Quebec.	
L. M. Vallerand, Preventive Officer, Quebec.	
J. A. Belleau, Clerk, Quebec.	
J. Fullerton, Examining officer.	

Colonel Joseph B. Forsyth, Collector, Quebec.. . . .	139
J. B. St Amant, Clerk, Quebec.. . . .	144
Memorial from Customs Officers, Quebec.. . . .	145
Letter from J. A. Belleau, Preventive Officer, Quebec.. . . .	146
Letter from E. Beaudet, Acting Chief Clerk, Quebec.. . . .	146
Letter from Pierre Hamel, Clerk, Quebec.. . . .	147
Letter from Placide Langlois, Acting Preventive Officer, Quebec.. . . .	148
Memo. from Collector, Quebec.. . . .	149
Letter from Charles Pageau, Examining Officer, Quebec.. . . .	150



Department of Customs—*Continued.*

Letter from L. G. Faguy, Assistant Bookkeeper, Quebec.. . . .	151
Letter from F. Wood Gray, Asst. Tide Surveyor and Preventive Officer..	152
Letter from J. Bell Forsyth.. . . .	152
Dr. Smith, Windsor, Ont.. . . .	152
J. R. McCaffry, Chief Clerk, Toronto.. . . .	157
Alex. Patterson, Jr., Appraiser, Toronto.. . . .	161
F. T. Pattison, Secretary, Petition from the Officers of the Customs Service of the Province of Ontario.. . . .	162, 163, 164
Report of a Meeting of the Customs Mutual Benefit Association, Canada..	164
Memorial from the Custom Service of the Dominion of Canada.. . . .	165
Memorial from the Custom Service west of Lake Superior.. . . .	167
Letter from S. J. Westman, Asst. Hardware Appraiser.. . . .	168
Memorial from the Ports of Vancouver, Victoria, Nanaimo and New West- minster, B.C.. . . .	168
Memorandum of the Out-door Staff of the St. John Staff (Customs).. .	171
Memorandum of the Appraisers and Clerks of the St. John, N.B., Custom Staff.. . . .	172
Letter from James McKay, Collector of Customs, Port of St. George, N.B..	174
Thomas Scott, Collector of Customs, Winnipeg, Man.. . . .	175

## Department of Finance—

T. C. Boville, Deputy Minister.. . . .	180
T. C. Boville, Deputy Minister.. . . .	208
T. C. Boville, Deputy Minister, Statement.. . . .	213
J. G. Ridout, of the Asst. Receiver General's Office, Toronto.. . . .	216
Memorandum from the Asst. Rec. General, D. Creighton, Toronto.. . .	221
Deputation representing the Labourers and Charwomen in connection with the Government Buildings in Ottawa.. . . .	223

## Delegates—

R. H. Maveetey.  
Rich. Berthiaume.  
Jean Savary.  
Martin Watson.  
Robt. Wimperis.

Statement from Labourers and Charwomen in connection with the Govern- ment Buildings in Ottawa.. . . .	225
Petition from the Charwomen in the employment of the Government of Canada.. . . .	225

## Geological Survey—

A. P. Low, Director of Geological Survey.. . . .	227
Statement from A. P. Low.. . . .	235
Memorandum accompanying statement.. . . .	239
Secretary of the C.S.C. acknowledging receipt of above.. . . .	239
Memorandum from Hugh Fletcher.. . . .	240
Memorial from the Technical Officers of the Geological Survey Dept.. .	242

## Department of Indian Affairs—

Frank Pedley, Dep. Sup. General of Indian Affairs.. . . .	248
Memorandum from Frank Pedley.. . . .	263
Jas. A. J. McKenna, Asst. Indian Com. for Manitoba and the N. West..	264
Memorandum from J. A. J. McKenna.. . . .	275
Memorandum from Gordon J. Smith, Supt. Six Nations.. . . .	276





## Department of Inland Revenue—

W. J. Gerald, Deputy Minister.. . . . .	278
Memorandum from Deputy Minister.. . . . .	295
Dr. Anthony Freeland, Collector of Inland Revenue, Ottawa.. . . . .	297
Petition from the Officers of Inland Revenue (Excise Branch), Montreal..	310
Memorandum from Inland Revenue Officers, Montreal.. . . . .	313
Statistics from Inland Revenue Officers, Montreal.. . . . .	314
Petition from Officers of the Inland Revenue, St. Hyacinthe.. . . . .	319
Petition from the Temporary Officers at Montreal.. . . . .	319
Petition from the Asst. Inspectors of Weights and Measures, Division of Montreal.. . . . .	320
Statistics, monthly expenses, W. L. Ross, Montreal.. . . . .	321
Letter from Michael Hughes.. . . . .	322
Letter and statement from A. Aubin.. . . . .	322
F. X. J. A. Toupin, Collector of Inland Revenue, Montreal.. . . . .	323
John David Fox, Accountant.. . . . .	323
John David Fox, Accountant.. . . . .	325, 326, 328
F. X. J. A. Toupin (resumed).. . . . .	324, 325, 326, 328, 332
William Caven, Dep. Collector of Inland Revenue, Montreal.. . . . .	336
J. O. Bousquet, First-class Exciseman, Montreal.. . . . .	339
Dr. Louis Victor Benoit, Coll. of Inland Revenue, St. Hyacinthe.. . . . .	342
David Joseph Brennan, Special Class Officer.. . . . .	346
John Eckford Gow, Special Class Exciseman, Joliette.. . . . .	349
Joseph Olivier Chalus, Inspt. of Weights and Measures, Montreal.. . . .	352
Joseph A. Daoust, Asst. Inspt. of Weights and Measures, Montreal.. . . .	359
Etienne Boudet, Asst. Inspt. of Weights and Measures, Montreal.. . . . .	361
Jean Paschal Morin, Inspt. of Weights and Measures, St. Hyacinthe.. . . .	362
M. Hughes, Excise Office, Montreal.. . . . .	364
J. B. A. LaRue, Dep. Collector Class B, Quebec.. . . . .	366
Chas E. Roy, Inspt. of Weights and Measures, Quebec.. . . . .	369
Letter from Chas. Dupont Hebert, Three Rivers.. . . . .	372
Statement from Dr. C. J. Rinfret, Dist. Inspector, Quebec.. . . . .	373
Letter from Dr. C. J. Rinfret.. . . . .	373
Letter from A. T. Gravel, Three Rivers.. . . . .	374
Memorandum from the Excise Officers of the Inland Revenue, Quebec.. . .	375
Letter from Paul Parent, Asst. Inspector and Caretaker, Weights and Measures, Quebec.. . . . .	375
Dr. C. J. Rinfret (evidence).. . . . .	375
D. Arcand (evidence).. . . . .	379
Nazaire Levasseur, Inspt. of Gas and Electric Light, Quebec.. . . . .	380
Memorandum from Naz. Levasseur.. . . . .	382
Thos. Alexander, Coll. of Inland Revenue, London, Ont.. . . . .	383
Thos. Alexander, Coll. of Inland Revenue, London, Ont., representing the Collectors.. . . . .	383, 384
J. H. Kenning, Windsor.	
J. B. Powell, Guelph.	
George Rennie, Stratford.	
Jas. McSween, Windsor.	
J. O'Donohue, Brantford.	
Memorial from the Officers of the Excise Branch, Out-side Service, in Western Ontario.. . . . .	384
W. R. Frankland, Collector, Toronto.. . . . .	387
W. C. Stratton, District Inspector, Toronto.. . . . .	391
J. H. Kenning, Inspector of Distilleries.. . . . .	393
Thos. Alexander, Collector Inland Revenue, London.. . . . .	395



Department of Inland Revenue—*Continued.*

J. B. Powell, Collector Inland Revenue, Guelph.. . . . .	396
W. F. Miller, Collector Inland Revenue, Hamilton.. . . . .	398
Thos. Alexander, Collector Inland Revenue (recalled), London.. . . . .	401
J. H. Kenning, Collector Inland Revenue (recalled), Windsor.. . . . .	402
R. C. Jamieson, Toronto, Chief Officer, general distillery, Gooderham & Worts.. . . . .	403
Memorial presented by R. C. Jamieson.. . . . .	405
Statement—Gooderham & Worts' distillery.. . . . .	407
Donald McPherson, Special Class Exciseman, Hamilton.. . . . .	408
Statement.. . . . .	409
Letter from G. A. Boutellier, Officer in Charge, Hiram Walker & Sons, Ltd., distillery.. . . . .	411
Wilbur Henderson, Deputy Collector, Toronto.. . . . .	412
Letter on behalf of Dy. Coll. Special Class A., (Sgd.) W. Henderson and W. A. Thrasher.. . . . .	414
W. J. Hayward, Inspector of W. & M., London.. . . . .	415
R. J. Milligan, Asst. Inspector of W. & M., Toronto, memorial and evidence.. . . . .	417
A. T. Freed, Inspector of W. & M., Hamilton.. . . . .	418
Letter (Sgd) W. G. Hayward, from Inspectors and Asst. Inspectors of W. & M., Toronto.. . . . .	420
Statement, R. J. Milligan, Asst. Inspector, <i>et al.</i> .. . . . .	422
D. McPhee, Inspector Gas and Electric Light, Hamilton (memorial and evidence).. . . . .	423
A. F. Nash, Inspector Gas and Electric Light, London.. . . . .	426
Gas and Electric Inspection Service Petition, (Sgd.) D. McPhee.. . . . .	429
Letter (Sgd.) J. K. Johnstone, Inspector of Gas.. . . . .	431
Letter (Sgd.) D. McPhee, Inspector of Gas.. . . . .	432
Letter, J. K. Johnstone, Toronto; A. F. Nash, London.. . . . .	432
Letter (Sgd.) H. G. Roche, Inspector of Gas.. . . . .	433
Dr. Barrett, Inspector Inland Revenue, Winnipeg.. . . . .	435
Letter from Dr. Barrett, Inspector Inland Revenue, Winnipeg.. . . . .	444
Ormond Higman, Chief Electrical Engineer, Ottawa.. . . . .	445
Ormond Higman, memorandum.. . . . .	450

## Department of the Interior—

W. W. Cory, Deputy Minister.. . . . .	451
W. W. Cory, statements.. . . . .	478
Letter, Frank Nelson.. . . . .	492
N. B. Sheppard, Clerk, Lands Patent Branch.. . . . .	492
Letter, N. B. Sheppard.. . . . .	498
P. A. Bégin, Draughtsman.. . . . .	500
Letter (Sgd.) N. B. Sheppard, <i>et al.</i> .. . . . .	503
Patrick Doyle, Immigration Agent, Quebec.. . . . .	504
Patrick Doyle, statements.. . . . .	509
Edmund Valin and P. Charest, Quebec, Guardians of Immigration.. . . . .	510
Dr. J. P. Lavoie, Quebec.. . . . .	511
L. Stein and J. P. Stafford, Quebec.. . . . .	511
J. Obed Smith, Commissioner of Immigration, Winnipeg.. . . . .	513

## Department of Justice—

E. L. Newcombe, Deputy Minister, statement and evidence.. . . . .	525
Memorandum <i>re</i> Penitentiary Branch.. . . . .	546
Lt.-Col. A. P. Sherwood, Com. and Supt. of Dominion Police.. . . . .	548
George W. Kennedy, Constable.. . . . .	555
Deputation representing Kingston Penitentiary: Rev. Father McDonald. R. A. Caughey, C. S. Wheeler, M. P. Reid, P. M. Beaupre.. . . . .	559



## SESSIONAL PAPER No. 29a

Department of Justice—*Continued*.

R. A. Caughey, Asst Supt. of Binder Twine Factory.. . . .	559
P. M. Beaupre, Trade Instructor.. . . .	565
M. P. Reid, Keeper.. . . .	569
C. Wheeler, Guard.. . . .	572
Rev. Father McDonald, Roman Catholic Chaplain.. . . .	573
Requisition <i>re</i> Staff of Subordinate Officers.. . . .	580
Requisition <i>re</i> Chaplains Kingston Penitentiary.. . . .	581
Letter, Rev. A. W. Cooke, Protestant Chaplain.. . . .	582
Letter, M. J. Kennedy, Messenger.. . . .	583
Letter, W. S. Hughes, Accountant and Clerk.. . . .	583
Memo. D. O'Leary, Warden.. . . .	584

## Department of Public Printing and Stationery—

Dr. S. E. Dawson, C.M.G., King's Printer.. . . .	585
R. Belanger, Proof Reader, Printing Bureau.. . . .	593
Letter, Proof Readers (Sgd.) R. Belanger <i>et al.</i> .. . . .	598
J. C. Shipman, Foreman.. . . .	600
John Munro, Foreman.. . . .	605
Memorial of the Foreman's Association, Govt. Printing Bureau.. . . .	608
Deputation representing Pressmen, Govt. Printing Bureau: J. C. Trowbridge, Pressman; E. J. Pearce, Pressman.. . . .	611
Deputation representing Printers, Bookbinders and Finishers, Govt. Printing Bureau, memorial submitted.. . . .	614
James Firth, C. E. Clendinnen, Secy. Ptg. Bureau Employees Protective Association.. . . .	616
Petition.. . . .	618

## Department of Labour—

W. L. Mackenzie King, C.M.G.. . . .	620
W. L. Mackenzie King, C.M.G., statement.. . . .	635

## Department of Marine and Fisheries—

Lt.-Col. F. F. Gourdeau, Deputy Minister.. . . .	639
Lt.-Col. F. F. Gourdeau, statement.. . . .	655
Bruno St. Pierre, Third-class Clerk.. . . .	658
(Sgd.) Bruno St. Pierre, Petition.. . . .	660
Charles A. LeBel, Asst. Agent M. & F. Dept., Montreal.. . . .	662
Wm. Laurie, Inspector of Steamboats, Montreal.. . . .	677
Letter, Wm. Laurie, Inspector of Steamboats, Montreal.. . . .	681
Capt. James Riley, Montreal, Supt. of Pilots, Examiner of Masters and Mates, &c.. . . .	682
John Uriah Gregory, I.S.O., Quebec.. . . .	686
F. F. Payne, Secretary of Meteorological Service, Toronto.. . . .	693
Memorial of the Meteorological Service.. . . .	696

## Department of Militia and Defence—

Colonel Eugène Fiset, Deputy Minister.. . . .	699
Colonel Eugène Fiset, letter inclosing draft of a Militia Order about to be issued <i>re</i> preparation of estimates, 1908-9.. . . .	727
Major-General Lake, Chief of General Staff.. . . .	735
Joseph La Rochelle, attached to the Dominion Arsenal, Quebec.. . . .	757
Employees Dominion Arsenal, statement.. . . .	759
Letter, Civilian Members of the Staff of the R.M.C., Kingston, Ont.. . .	760

## Royal Northwest Mounted Police—

Lieut.-Col. Frederick White, C.M.G., Comptroller of N.W.M.P.. . . .	761
Lieut.-Col. Frederick White, C.M.G., Comptroller of N.W.M.P., statement..	768



## Post Office Department—

Statement number of employees Inside Service, &c., &c.. . . . .	769
Dr. R. M. Coulter, Deputy Postmaster General.. . . . .	773
John Purcell, Railway Mail Clerk, Ottawa Division.. . . . .	787
Letter (Sgd.) John Purcell, on behalf of the Railway Mail Clerks, Ottawa Division.. . . . .	792
Statement, John Purcell, on behalf of Railway Mail Clerks, Ottawa Division, increased cost of living.. . . . .	794
Francis G. Allen, Clerk, Ottawa Post Office.. . . . .	798
Statement, cost of living.. . . . .	805
Wm. Henry Pennock, First-class Clerk, Ottawa Post Office.. . . . .	815
Wm. Henry Pennock, letter.. . . . .	826
M. A. Dupuis, of the International Money Order Exchange Office.. . . . .	827
Letter, employees International Money Order Exchange.. . . . .	828
Walter Rowan, Chief Clerk and Superintendent of Money Order Branch.. . . . .	829
Amable Emery Spenard, Letter Carrier, Ottawa (memorial and evidence).. . . . .	837
Michael Fagan, Letter Carrier, Ottawa.. . . . .	845
James W. Ross, Letter Carrier, Ottawa.. . . . .	846
Memorial of Letter Carriers, Ottawa Post Office.. . . . .	849
E. Barcelo, Superintendent Montreal Post Office.. . . . .	851
Memorial, employees Montreal Post Office.. . . . .	859
Theophile Avill Giroux, of Montreal Post Office Staff.. . . . .	882
Alfred Jacques, Supt. of Letter Carriers Montreal (memorial and evidence).. . . . .	883
Jeremiah Coffey, of Montreal Post Office Staff (memorial <i>re</i> night work, and evidence.. . . . .	887
Wm. Fleming, of Porters Staff, Montreal Post Office.. . . . .	892
Edmond Beauchamp, Montreal Post Office.. . . . .	893
Thomas Callaghan, Montreal Post Office.. . . . .	893
J. P. Chillas, Asst. Inspector P. O. Dept., Montreal Division.. . . . .	894
Memorial, Asst. P. O. Inspectors, Montreal.. . . . .	902
Ulderic Clermont, of Inspection Staff, Montreal.. . . . .	904
Ulderic Clermont, memorial.. . . . .	906
Joseph Lallier, President Railway Mail Clerks' Association, Montreal.. . . . .	907
Alphonse Leblanc, Railway Mail Clerk, Montreal District.. . . . .	912
Charles Wm. Caudlish, Montreal District.. . . . .	914
Letter on behalf Railway Mail Clerks (Sgd.) Jos. Lallier and Z. Raymond.. . . . .	915
Letter (Sgd.) J. D. Anderson, Railway Mail Clerk, T. DeLamadeleine, Montreal.. . . . .	916
Octave Z. Talbot, Supt. Railway Mail Service, Quebec.. . . . .	917
Letter, Supts. Railway Mail Service (Sgd.) E. P. Bent, Halifax; O. Talbot, Quebec.. . . . .	923
F. M. McNaughton, Chief Clerk, Railway Mail Service, Quebec.. . . . .	924
Memorial, Clerks in Offices of Supts. of Railway Mail Service.. . . . .	925
Louis E. Simard and J. P. Martineau, on behalf of Railway Mail Clerks, Quebec.. . . . .	929
Louis E. Simard.. . . . .	929
Louis E. Simard, statement.. . . . .	931
Memorial of Railway Mail Clerks of Canada.. . . . .	932
Wilfrid Albert Boulet, Supt. of Letter Carriers, Quebec.. . . . .	938
D. L. Augé, Letter Carrier, Quebec.. . . . .	939
Memorial of Letter Carriers, Quebec.. . . . .	943
Letter, of Letter Carriers, Quebec (Sgd.) P. Alph Pelletier.. . . . .	944
P. E. Lane and J. J. Battle, deputation from Clerks of City P. O., Quebec, memo. submitted.. . . . .	946
P. E. Lane, Clerk, Quebec.. . . . .	946
Letter, J. J. Battle, Quebec.. . . . .	951



## SESSIONAL PAPER No. 29a

Post Office Department—*Continued.*

Sir Wilfrid Laurier's answer to delegates of the City Post Office of Canada at Ottawa, June, 1906.. . . . .	952
Reply of Postmaster General to the Post Office Clerks' delegation, Wednesday, November 7, 1907.. . . . .	952
Letter, Ulric Vezina, Clerk, Quebec.. . . . .	953
G. E. Evanturel and F. Kindellan, representing P. O. Staff, Quebec.. . .	953
A. Bolduc, Quebec Post Office Inspector.. . . . .	957
Deputation from Federated Association of Letter Carriers and the Toronto, Hamilton and London Association.. . . . .	960
Alexander McMordie presents memorial, supplementary memorial.. . . .	973
R. Guy, President of Federated Association of Letter Carriers (memorial and evidence).. . . . .	974
M. M. Empey, memorial of London Association of Letter Carriers.. . . .	976
Robt. A. Locker presents memorial from Letter Carriers not members of Federated Association of Letter Carriers.. . . . .	979
Memorial of Letter Carriers, Toronto.. . . . .	982
E. Rolston, Letter Carrier, Hamilton.. . . . .	983
W. W. Leak, Toronto.. . . . .	984
W. Hammond, Toronto.. . . . .	985
W. J. Mankey, Toronto.. . . . .	985
G. Adams, Petition (Sgd.) W. H. Bythell, C. G. Adams and J. Philipps, Toronto.. . . . .	986
Thomas Ball, Mail Transfer Agent, Toronto.. . . . .	987
James F. Harper, Mail Transfer Agent, Hamilton.. . . . .	989
James F. Harper, memorial.. . . . .	991
James F. Harper, letter.. . . . .	992
J. McL. Hartley, Railway Mail Clerk, Toronto (memorial and evidence).. .	993
W. G. Jessop, Railway Mail Clerk, Toronto (memorial and evidence).. . .	1002
Ross Cuthbert Clark, Railway Mail Clerk, Toronto.. . . . .	1009
Letter, Albert Jones, Mail Clerk, Belleville.. . . . .	1011
J. S. Boddy, Clerk, Toronto.. . . . .	1013
J. S. Boddy, memorial, Clerks, Toronto P. O.. . . . .	1017
G. N. Fraser, Clerk, Toronto.. . . . .	1018
G. N. Fraser, memorial, City Dept. Sorters doing duty on railway trains..	1018
Albert Edward Crate, Toronto.. . . . .	1019
F. W. Davies, Toronto.. . . . .	1019
A. Carrother, sr., Third-class Clerk, London.. . . . .	1021
John A. Webber, Hamilton (evidence and memorial).. . . . .	1023
A. Carrother (recalled), London.. . . . .	1025
G. B. Sweetman, First-class Clerk, P. O. Inspt's Office, Toronto.. . . .	1025
James Henderson, P. O. Insp., Toronto Division.. . . . .	1029
James Carter, in charge of Dead Letter Branch, Toronto.. . . . .	1032
George Ross, Chief P. O. Supt., Canada.. . . . .	1034
George Ross, memoranda.. . . . .	1038
Alex. H. Reed, Messenger, Railway Mail Service, Toronto.. . . . .	1045
J. B. Allan, Petition from P. O. employees, Vancouver, B.C.. . . . .	1047
Garrett O'Connor, Railway Mail Clerk, B. & G. R. P. O. Letter.. . . .	1050
Memorial, Inside Staff Letter Carrier's Branch of Winnipeg P. O.. . . .	1052
Letter, J. S. B. Benzie, Checker or Insp. of Letter Carriers, Winnipeg.. .	1053
Letter, Sidney J. Wood, Registration Dept., Winnipeg.. . . . .	1055
Letter, Sidney J. Wood, Registration Dept., Winnipeg.. . . . .	1055
Memorial of Letter Carriers, Winnipeg.. . . . .	1056
Letter, Jos. Dixon, Clerk, G.P.O., Winnipeg.. . . . .	1059
Letter, Frank R. Sutton, G.P.O., Winnipeg.. . . . .	1060
Letter, J. E. Norris, Railway Mail Clerk, Winnipeg.. . . . .	1060



## Privy Council Office—

Statements, Rodolphe Boudreau, Clerk of P. C. . . . .	1063
F. K. Bennetts, Asst. Clerk. . . . .	1065

## Public Health—

Dr. Frederick Montizambert, I.S.O., Director General of Public Health. .	1071
Statement. . . . .	1079
Dr. Joseph D. Pagé, Supt. of Detention Hospital, Quebec. . . . .	1082
Dr. Joseph D. Pagé, enclosing copies of correspondence with Dr. Logan, Shore Inspector for Dominion Line, Liverpool. . . . .	1086

## Public Works Department—

A. Gobeil, I.S.O., Deputy Minister. . . . .	1088
A. Gobeil, I.S.O., statement. . . . .	1108
J. J. O'Meara, Elevator Staff. . . . .	1110
J. J. O'Meara, statement, Elevator Staff. . . . .	1113
Alex. R. McDonald, representing the various Mechanical and Labouring Branches, P. W. Dept. . . . .	1114
W. L. St. Pierre, representing the various Mechanical and Labouring Branches, P. W. Dept. . . . .	1119
Arthur Beaulieu, representing the various Mechanical and Labouring Branches, P. W. Dept. . . . .	1121
A. R. McDonald, representing the various Mechanical and Labouring Branches, P. W. Dept. (recalled). . . . .	1121
A. R. McDonald, representing the various Mechanical and Labouring Branches, P. W. Dept., statement. . . . .	1122
Nelson Smith, Foreman Electrical Staff. . . . .	1124
Mr. Mahon, Electrical Staff. . . . .	1127
Thomas Wensley, Engineer in charge of Parliament Buildings. . . . .	1127
John Thompson, Engineer in charge of the Printing Bureau. . . . .	1133
Wm. Graham, Second Engineer in charge of the Printing Bureau. . . . .	1134
Telesphore Dugal, Fireman at Western Block. . . . .	1135
Thomas Whalen, Fireman at Eastern Block. . . . .	1137
Thomas Whalen, statement, East Block, Govt. Heating Staff. . . . .	1142
Wm. Hill, Fireman in charge of the Supreme Court Building. . . . .	1143
Wm. Hill, Fireman in charge of the Supreme Court Building, statement. .	1146
C. Desjardins, Clerk of P. W. Dept., Montreal. . . . .	1148
Employees of P. W. Dept., Montreal, Petition and Letters. . . . .	1149
O. Renaud, Elevator Man, City Post Office, Montreal. . . . .	1154
Joseph Dutrisac, Messenger, Post Office Building, Montreal. . . . .	1154
Phileas Béland, Clerk of Works, Quebec. . . . .	1155
David P. Kennedy, Engineer of the Quebec Examining Warehouse. . . . .	1157
A. DeCary, Resident Engineer, Quebec. . . . .	1159
Jean Roy, Caretaker, P. O. Building, Quebec. . . . .	1165
A. Samson, Dock Master of the Lévis Graving Dock. . . . .	1166
Letter (Sgd.) H. R. Gorman, Lockmaster at River du Lièvre Lock. . . . .	1170
Letter, A. Le Bourdais, Supt. of Telegraph Service, Magdalen Islands. . .	1171
Deputation of Caretakers, Firemen, Elevator Men, Watchmen and Cleaners employed by P. W. Dept. at Toronto—	
Thomas J. Enright. . . . .	1172
William Murphy. . . . .	1174
Thomas Letray. . . . .	1175
T. Jones. . . . .	1176
Wm. Gribble. . . . .	1176
Memorandum presented by T. J. Enright. . . . .	1177
Letter (Sgd.) W. P. Murphy, Toronto, representing Elevator Men. . . . .	1178



## SESSIONAL PAPER No. 29a

Public Works Department—*Continued.*

James Eustace, Bridge Tender on Burlington Canal.. . . .	1179
Letter (Sgd.) Rod'k McLeod, Caretaker Dominion Public Building at Guelph.. . . .	1180

## Railways and Canals Department—

M. J. Butler, Deputy Minister.. . . .	1181
M. J. Butler, statement and memos.. . . .	1208
Joseph Giroux, Bridge Master, Atwater Bridge, Lachine Canal.. . . .	1212
Joseph Giroux, statement on behalf of Bridge and Lockmen, Lachine Canal.. . . .	1215
Pierre Drolet, of Lachine Canal Staff.. . . .	1216
John H. Conroy, Lockmaster, Lachine Canal.. . . .	1218
Mr. St. Denis, Lockmaster, Lachine Canal.. . . .	1221
P. Duchesne, Bridge Master, Lachine Canal.. . . .	1221
Edward Paradis, employee, Lachine Canal.. . . .	1222
Victor Geoffrion, M.P., Vercheres.. . . .	1222
George Bourgouin, Collector, Lachine Canal.. . . .	1223
Letter (Sgd.) George Bourgouin, Collector, Lachine Canal, and statements.. . . .	1229
J. A. Thesseault, Collector of Canal Tolls, Lachine.. . . .	1230
T. David, employee, Montreal, letter.. . . .	1237
Julien Brunet, employee, Lachine, letter.. . . .	1237
J. B. Brunet, employee, Montreal, letter.. . . .	1238
Philodelph Cousineau, employee, Lachine, letter.. . . .	1238
Letter (Sgd.) John N. F. Hillman, on behalf of Welland Canal Lock and Bridge Tenders' Association.. . . .	1239
David Pottinger, I.S.O., General Manager, Government Railways.. . . .	1240
David Pottinger, I.S.O., statements.. . . .	1257

## Trade and Commerce Department—

W. G. Parmelee, I.S.O., Deputy Minister.. . . .	1260
W. G. Parmelee, I.S.O., statements.. . . .	1270
George Roy, Chief Inspector of Hides, Quebec.. . . .	1275
George Roy, memorandum.. . . .	1277

## Office of Auditor General—

John Fraser, Auditor General.. . . .	1279
John Fraser, Auditor General (recalled).. . . .	1306

## Insurance—

Wm Fitzgerald, Superintendent of Insurance.. . . .	1320
Wm. Fitzgerald, memorandum.. . . .	1324

## Deputation representing Civil Service Union—

Messrs. A. G. Kingston, President; J. O. Doyon, Vice-President; J. L. Payne, Secretary.. . . .	1326
A. G. Kingston, President C. S. Assn.. . . . .	1328
M. D. Grant, Chief Clerk, Insurance Branch.. . . .	1332
R. H. Coats, First-class Clerk, Dept. of Labour.. . . .	1334
J. O. Doyon, Vice-President C. S. Assn.. . . . .	1336
J. Lambert Payne, Secretary C. S. Assn.. . . . .	1337
Memorial of the Civil Service Association.. . . .	1338
Appendix 'A'.. . . .	1364
Appendix 'B'.. . . .	1375
A. G. Kingston (recalled).. . . . .	1376
Supplementary memorandum <i>re</i> cost of living.. . . .	1376
Petition, J. K. Barrett, H. M. Sutherland, W. J. Gow, C. E. Kavanagh, members of Committee resident in Winnipeg.. . . .	1380
Memorial of the Civil Service Association of Western Canada.. . . .	1381







CIVIL SERVICE COMMISSION.

NAMES OF WITNESSES ARRANGED ALPHABETICALLY

NAME.	PAGE.	NAME.	PAGE.
Adams, G..	986	Desjardins, C..	1148
Alexander, Thomas..	395-401	Doyle, Patrick..	504
Allen, Francis G..	798	Doyon, J. A..	1336
Augé, D. L..	939	Drolet, Pierre..	1216
Arcand, D...	879	Drysdale, William..	114
Ball, Thomas..	987	Dugal, Telesphore..	1135
Barcelo, E..	851	Duchesne, P. . .	1221
Barrett, Dr. J. K..	435	Dutriasac, Joseph..	1154
Beaupre, P. M..	565	Enright, Thomas J..	1172-1175
Beauchamp, Edward..	893	Empey, M. M..	976
Beaulieu, Arthur..	1120	Eustace, James..	1179
Bégin, P. A..	500	Evanturel, G. E..	953
Bélanger, R..	593	Fagan, Michael..	345
Beland, Phileas..	1155	Firth, James..	614
Benoit, Dr. Louis Victor..	342	Fiset, Eugene..	699
Bennetts, F. K..	1065	Fitzgerald, William..	1320
Boddy, J. S..	1013	Forsyth, Joseph B..	139
Bolduc, A..	957	Fleming, William..	892
Boudet, Etienne..	361	Frankland, H. R..	387
Boulet, Wilfrid Albert..	938	Fraser, John..	1279
Bousquet, J. O..	339	Fraser, G. N..	1018
Boville, T. C..	180	Freeland, Dr. Anthony..	297
Brennan, David Joseph..	346	Freed, A. T..	418
Butler, M. J...	1181	Geoffrion, Victor, M.P..	1222
Bourgouin, George..	1223	Gerald, W. J..	278
Callaghan, Thomas..	893	Giroux, Joseph..	1212
Candlish, Charles William..	914	Glashan, Dr. John C..	28
Carter, Capt. W. H..	133	Giroux, Theophile Avila..	882
Carter, James..	1032	Gourdeau, F. F..	639
Carrother, A...	1021	Gobeil, A., I.S.O..	1088
Caven, William..	336	Gow, John Eckford..	349
Caughey, R. A..	559	Grant, M. D..	1332
Charles, Joseph Olier..	352	Graham, William..	1134
Charest, P..	510	Gregory, John Uriah..	686
Chillas, J. P..	894	Gribble, William..	1176
Clark, Ross Cuthbert..	1009	Guy, R..	974
Clermont, Ulderic..	904	Hammond, W..	985
Coffey, Jeremiah..	887	Harper, James F..	989
Conroy, John H..	1218	Hartley, I. McL..	993
Corbeil, Joseph Zepherin..	115	Hayward, W. J..	415
Cory, W. W..	451	Henderson, Wilbur..	412
Coulter, Dr. R. M..	773	Henderson, James..	1029
Crate, Albert Edward..	1019	Higman, Ormond..	445
Daoust, Joseph A..	359	Hill, William..	1143
Dawson, S. E., C.M.G..	585	Hughes, M..	364
Davies, F. W..	1019	Jamieson, R. E..	403
DeCelles, Dr. A. D..	1	Jacques, Alfred..	883
DeCary, A..	1159		



7-8 EDWARD VII., A. 1908

NAMES OF WITNESSES ARRANGED ALPHABETICALLY—*Concluded.*

NAME.	PAGE.	NAME.	PAGE.
Jessop, W. G.. . . . .	403	Pearce, E. J.. . . . .	611
Jones, T.. . . . .	1176	Pennock, William Henry.. . . .	815
Kennedy, George W.. . . . .	555	Pope, Joseph, C.M.G., I.S.O.. . . .	40
Kennedy, David P.. . . . .	1157	Pottinger, David, I.S.O.. . . . .	1240
Kenning, J. H.. . . . .	393-403	Powell, J. B.. . . . .	396
King, W. L. Mackenzie, C.M.G.. . .	620	Purcell, John.. . . . .	787
Kingston, A. G.. . . . .	1328-1376	Reed, Alexander H.. . . . .	1045
Lake, Major General.. . . . .	735	Reid, M. P.. . . . .	569
Lane, P. E.. . . . .	946	Renaud, O. . . . .	1154
Larue, J. B. A.. . . . .	366	Ridout, J. G.. . . . .	216
Lallier, Joseph.. . . . .	907	Riley, James.. . . . .	682
Laurie, William.. . . . .	677	Rinfret, Dr. C. I.. . . . .	375
LaRoche, Joseph.. . . . .	757	Rolston, E.. . . . .	983
Lavoie, Dr. J. P.. . . . .	511	Ross, James W.. . . . .	846
Leak, W. W.. . . . .	984	Ross, George.. . . . .	1034
LeBel, Charles A.. . . . .	662	Rowan, Walter.. . . . .	829
Leblanc, Alphonse.. . . . .	912	Roy, Charles E.. . . . .	369
Levasseur, Nazaire.. . . . .	380	Roy, Jean.. . . . .	1165
Letray, Thomas.. . . . .	1175	Roy, George.. . . . .	1275
Low, A. P.. . . . .	227	Samson, A.. . . . .	1166
Mahon, —.. . . . .	1127	Scott, Thomas.. . . . .	175
Manhard, L. E.. . . . .	981	Sheppard, N. B.. . . . .	492
Maukey, W. J.. . . . .	985	Sherwood, A. P., C.M.G.. . . . .	548
Maveetey, R. H.. . . . .	223	Shipman, J. C.. . . . .	600
Miller, W. F.. . . . .	398	Smith, J. Obed.. . . . .	513
Milligan, R. J.. . . . .	417	Smith, Nelson.. . . . .	1124
Morin, Jean, Pascal.. . . . .	362	Smith, Dr. J. A.. . . . .	152
Montizambert, Dr. Fredk., I.S.O....	1071	Spenard, Amable Emery.. . . . .	837
Munro, John.. . . . .	685	Simard, Louis E. . . . .	929
Murphy, William.. . . . .	1174	St. Denis, —.. . . . .	1221
McCaffrey, J. R.. . . . .	157	St. Pierre, Bruno.. . . . .	658
McDonald, Rev. M.. . . . .	573	St. Pierre, W. L.. . . . .	1119
McDonald, A. R.. . . . .	114-1121	St. Amant, J. B.. . . . .	144
McDougald, John.. . . . .	83	St. Laurent, F. Alfred.. . . . .	131
McKenna, James A. J.. . . . .	264	Stafford, J. P.. . . . .	511
McMordie, Alexander.. . . . .	960	Stein, L.. . . . .	511
McNaughton, F. M.. . . . .	924	Stratton, W. C.. . . . .	391
McLaughlin, Henry.. . . . .	102	Sweetman, G. B.. . . . .	1025
McPhee, D.. . . . .	423	Talbot, Octave Z.. . . . .	917
McPherson, Donald.. . . . .	408	Thesessault, J. A.. . . . .	1230
Nash, A. F.. . . . .	426	Thompson, John.. . . . .	1133
Newcombe, E. L.. . . . .	525	Thorburn, Dr. John.. . . . .	11
O'Halloran, George F.. . . . .	51	Toupin, Francois X. J. A.. . . . .	323
O'Meara, J. J. . . . .	1110	Trowbridge, J. G.. . . . .	609
Pagé, Dr. Joseph D.. . . . .	1083	Valin, Edmond.. . . . .	510
Paradis, Edward.. . . . .	1222	Webber, John A.. . . . .	1023
Parmelee, W. G., I.S.O.. . . . .	1260	Wensley, Thomas.. . . . .	1127
Patterson, jr., Alexander.. . . . .	161	Whalen, Thomas.. . . . .	1137
Payne, F. F.. . . . .	693	Wheeler, C.. . . . .	527
Payne, J. Lambert.. . . . .	1337	White, R. S.. . . . .	117
Pedley, Frank.. . . . .	248	White, Frederick, C.M.G.. . . . .	761



## ROYAL COMMISSION ON THE CIVIL SERVICE.

OTTAWA, WEDNESDAY, May 15, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman.

Mr. THOMAS FYSHE, Montreal, and

Mr. P. J. BAZIN, Quebec.

Dr. A. D. DECELLES, General Librarian of Parliament, called and sworn and examined.

*By the Chairman:*

Q. You are one of the Board of Civil Service Examiners?—A. Yes.

Q. And you have been since 1882?—A. Since 1882, since the board was started.

Q. You and Dr. Thorburn are the survivors of the original board?—A. Yes.

Q. And you have been holding examinations more or less since 1882?—A. Twice a year—the two examinations, the Entrance Examinations and the Promotion Examinations.

Q. The Entrance Examinations are held in November?—A. Each year.

Q. Each year. And the Promotion Examinations in May of each year?—A. In May, yes.

*By Mr. Fyshe:*

Q. Have you any rigid method of conducting your examinations?—A. What do you mean by 'rigid method?'

Q. I mean have you a regular fixed system?—A. We have a fixed system. It was established when the board was organized and our regulations are submitted to the Government who approved of them.

Q. Were your recommendations generally accepted?—A. Yes.

*By the Chairman:*

Q. What is your remuneration for the examinations you conduct?—A. \$500 a year is the remuneration.

*By Mr. Fyshe:*

Q. To begin with?—A. It is a fixed salary not subject to increase as in the Civil Service.

*By the Chairman:*

Q. In addition to your salary as librarian?—A. Yes, in addition to my salary as librarian.

*By Mr. Fyshe:*

Q. I suppose your duties as a Civil Service Examiner take up a good deal of time?—A. Yes, the duties take up a great deal of time. The examinations are held



7-8 EDWARD VII., A. 1908

twice a year but we have to supply information all the year round in answer to applicants.

Q. There is a regular office for the Board then?—A. Yes, there is now an office and a secretary.

*By the Chairman:*

Q. On the occasion of the last investigation in 1892, you stated that you did not approve altogether of competitive examinations?—A. Yes.

Q. Are you still of that opinion?—A. Yes, after examining and studying the system in England and in the United States. I saw that they were opposed to it to some extent although they kept it up. It was supposed that the candidate coming out of the competitive examination with the highest number of marks would generally take the place offered to him but his success as a rule would give him ambition and a successful candidate would not accept the office offered to him when the salary was small, and then they would have to omit the best qualified man and fall back on another person.

*By Mr. Fyshe:*

Q. And in that case the man rejecting the situation, was he given something better?—A. No, he was dropped from the list.

Q. He was dropped altogether?—A. Yes.

Q. Would that not result in the selecting of inferior men?—A. It would give, I suppose, a second-class man, an average man.

Q. Then any man who declined what he was offered, was dropped altogether from the lists?—A. He was dropped from the lists.

*By the Chairman:*

Q. Do you believe in examinations to some extent?—A. Yes, to some extent.

*By Mr. Fyshe:*

Q. Would not there be a possibility of the appointers having the power to shelve a man whom they disliked, even if he had higher marks?—A. I do not think so.

Q. That would be in their power you know?—A. I could not say.

Q. Unless the offices were fixed in advance, in rotation? If they were fixed in advance, the contestants would have what they looked for.—A. Of course, what I say is not true of every case. Some will probably accept the offer. But I regard that as one argument against competitive examinations. On the other hand, I hold that a man coming out best at an examination is not always the best fitted.

Q. It does not follow that he is superior in a particular thing?—A. Of course the Government have to look for a certain rule.

*By the Chairman:*

Q. Do candidates repeatedly try now?—A. Yes.

Q. They do still, do they?—A. Yes.

Q. They come back and back again to the Entrance Examination?—A. Yes.

*By Mr. Fyshe:*

Q. They are allowed to do that?—A. Yes.

*By Mr. Bazin:*

Q. At any time?—A. At any time. If they have failed in one subject only, they are allowed to come up again for examination in that subject alone.

*By Mr. Fyshe:*

Q. Just as they are allowed to do sometimes in the University examinations?—A. If they fail in more than one subject, they have to undergo the whole examination again.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. Does it often happen now that people come up again?—A. Yes, I suppose I might say one-fourth of them come back again.

Q. You go to Montreal do you?—A. Yes.

Q. You superintend the examinations in Montreal?—A. Yes.

*By Mr. Fyshe:*

Q. Do the candidates as a rule come from any special class?—A. No, they come from all classes of society. I do not think they are the best of the young men in any case.

Q. They are not?—A. No.

*By the Chairman:*

Q. I see there were 17 points at which examinations were held last November?—A. Yes, we have increased the number.

Q. And there are only three examiners? Where does Dr. Thorburn preside over the examinations?—A. He presides over the examination in Toronto.

Q. And where does Dr. Glashan preside?—A. Over the examination here in Ottawa.

Q. And you go to Montreal?—A. To Montreal. Of course we have sub-examiners at other points. There are only three examiners composing the Board. One of them presides in Montreal—that is myself; a second in Toronto—that is Dr. Thorburn; and Dr. Glashan presides here. The board is represented by sub-examiners at other points.

*By the Chairman:*

Q. Halifax, Charlottetown and other places?—A. Yes. I might mention here that six years ago there were more candidates in Ottawa than the rest of the Dominion put together.

*By Mr. Fyshe:*

Q. How is that?—A. Perhaps it is because of the view of the buildings.

Q. They are in a better position to realize the advantages?—A. To realize the advantages, and they don't hear the grumbling of those who are in the service. Another fact I might mention here is, that for the last five years the number of lady candidates has been superior to that of the men.

Q. Are you generally employing women now?—A. Some departments have a very large number.

Q. What is your experience in regard to them; is it satisfactory?—A. I would not express any opinion on this point because in my department there are only three.

*By the Chairman:*

Q. In the Library there are only three lady employees and you do not know what the experience is in other departments after they pass the examinations and receive appointments? Do you think there is much copying now in these examinations?—A. Not much, no.

Q. There is not much, you say, but still there is a little copying?—A. Not much, the great danger in the examinations now is the personation of candidates.

Q. I was coming to that. There is still personation going on?—A. There are a few cases, but the number has diminished because they are invariably caught after they are appointed. The cases of copying have diminished but there are still some cases of personation. We had three cases of the latter during the last two years.

*By Mr. Fyshe:*

Q. Where was that?—A. One was detected at Montreal. The candidate was a man who had been up before and who had passed and of course we turned him out.



7-8 EDWARD VII., A. 1908

In the case of two other candidates, they had been appointed on the strength of their examination but they were found to be so weak that the chief of the department where they were employed wrote to the Board asking how it happened that two men so utterly bad——

Q. Should pass the examination ?—A. Should pass the examination. We said that we had no explanation to give, but we examined the papers of the two individuals in question and we found that their writing did not tally. They had exchanged numbers with personators.

*By Mr. Bazin:*

Q. Is every candidate who wishes to become an employee of the government subjected to examination ?—A. Yes.

Q. He has to pass an examination ?—A. That is the law.

Q. Before getting his appointment ?—A. That is the law. There are a few exempt.

Q. I mean any class ?—A. Those that hold a certificate from the Royal Military College, Kingston, and those that hold the certificate of Bachelors of Universities are exempt.

*By Mr. Fyshe:*

Q. They are not required to pass an examination ?—A. No.

*By the Chairman:*

Q. Reverting to the subject of personation, section 14 of the Civil Service Act reads as follows:—

Every person, who, at any examining held under this Act, personates any candidate or employs, induces or allows any person to personate him, is guilty of an offence against this Act, and liable, on summary conviction, to imprisonment to a term not exceeding six months, or to a fine not exceeding two hundred dollars, and, if he is employed in the Civil Service, to be dismissed therefrom.'

Did you ever exact that fine ?—A. Yes.

Q. Did you ever get it ?—A. Yes. There was some years ago a professional man who was fined \$50.

Q. Why did you compromise ? When the fine is \$200 why did you compromise on \$50 ?—A. It is within the discretion of the magistrate to fix the fine.

Mr. FYSHE.—The section says the fine shall not exceed two hundred dollars.

*By the Chairman:*

Q. Is that the only occasion when criminal proceedings were taken during your experience of 25 years as an examiner ?—A. No, there were several instances. A large number of candidates—not a large number but a certain number of candidates—who were copying or being personated were dismissed from the service in Montreal and in different other places. The trouble is we cannot always get the personator. We tried to do so in the last investigation we made in Montreal, and we found that one personator had gone to the States and of the other there was no trace at all.

Q. Have you ever got a hint that it is desirable you should give, say, Mademoiselle Dubois, for illustration, the benefit of every doubt ?—A. No, we never have any doubts.

Q. I would not like to contradict you in that. Possibly it is done in the case of English speaking people ?—A. It would not be of any use going to Dr. Thorburn at all.

Q. You have nothing to do with the selection for employment of passed candidates ?—A. No, although I have been asked sometimes to point out from the list of successful candidates a man I would consider well up in a certain branch of the examination. For example to find out if a man is well up in literature and mathe-



## SESSIONAL PAPER No. 29a

matics. I would glance at the record and say 'this man'—without knowing who he was—'seems to be competent.'

Q. Here is a list of the candidates that passed successfully last November. There are 349 altogether, of whom 193 live in Ottawa. They are not published in order of merit are they, after passing? A. No, not at all.

Q. The list published is simply the names of the passed candidates?—A. Yes.

*By Mr. Fyshe:*

Q. Are they published in alphabetical order?—A. Yes, in alphabetical order. The government gets a list of the candidates with the number of marks gained by each.

*By the Chairman:*

Q. The Secretary of State gets that?—A. Yes.

*By Mr. Fyshe:*

Q. Do you not arrange the successful candidates in order of merit?—A. No.

Q. You never do?—A. No.

Q. That is not wanted?—A. That is not asked for. We have not been asked to place the list of candidates in that manner. The Government have before them the list of candidates with the number of marks secured by each. If they want to consult that list they are able to do so

Q. The list is not put before them in such a way as to carry its maximum of effect?—A. No.

Q. And that is not wanted because they desire to introduce the political way?  
No answer.

*By the Chairman:*

Q. Do you find the candidates that are coming up now are equal to those of 20 years ago? Is there an equally strong desire to compete at the examinations?—  
A. I find that these examinations cause the young men to study more than they formerly did. They now prepare for the examinations.

*By Mr. Fyshe:*

Q. Do you think they have improved?—A. They have improved. They have more advantages than the earlier candidates enjoyed.

Q. The same thing gets more systematized?—A. The questions prepared every year are subsequently published in pamphlet form and those who desire to enter for examination have the advantage of studying those questions.

Q. Of course you do not have the same questions?—A. No, but after an interval of 25 years we have been obliged to go back. Candidates have to study history for example and if they consult the published questions they have to open up their text books and study all around.

Q. Are the questions recorded every year?—A. Yes.

Q. Is that desirable, do you think?—A. I think so.

The CHAIRMAN.—They do that in the Annual Report of the Civil Service Examinations in England.

The WITNESS.—I think it is important. If a man studies each of these questions, he will certainly go through the history of England, the United States and Canada.

*By Mr. Fyshe:*

Q. Of course an examination of that kind in history is more or less a test of memory, but with mathematics it is different. When women are employed what do you give them to do?—A. Copying.



7-8 EDWARD VII., A. 1908

Q. And typewriting?—A. Typewriting and shorthand writing.

Q. Are they good shorthand writers?—A. Yes. That is their best point, as a rule, in my experience, although my experience is very limited; we have only three ladies in the Library.

*By the Chairman:*

Q. When examinations are held do you get testimonials as to character from the candidates?—A. Yes, as to character—in the examinations.

Q. How many testimonials do you get as to character?—A. One from a clergyman. We generally get a testimonial as to the character of the candidate.

Q. In the competitive examinations in England the candidates get three testimonials?—A. We exact three, one as to the character as I have just stated, one as to health—

Q. Apart from that, the candidates at the competitive examinations in England get three testimonials as to character?—A. Three?

Q. One from a clergyman, and two from friends, justices of the peace and similar persons. You only get one testimonial as to character?—A. We only get one.

Q. Does that not help the persons interested? An individual, for instance, like the one you spoke of, that personated, might write out the character himself?—A. Yes, he might but how can we find out?

Q. If you had a greater number of testimonials?—A. Yes, I think we might increase the number.

Q. Is that in your power?—A. Yes.

Q. You would have to get an order in council?—A. We would have to get the sanction of the Government.

*By Mr. Fyshe:*

Q. Does the applicant as a rule, provide recommendations from members of parliament and so on?—A. No, not from members of parliament.

Q. From whom then?—Very often from clergymen or a well known person in the locality to which the candidate belongs.

Q. People of local influence?—A. Yes.

Q. But often are they not members of parliament?—A. No, I have not seen any from members of parliament.

Q. The members of parliament come in afterwards? The political influence comes in after the candidate has passed? Are these testimonials as to character obtained perfunctorily and just filed away?—A. They are examined.

Q. What do you call 'examined'?—A. The Board takes cognizance of these certificates of course.

Q. In addition to a testimonial as to character, you have a medical certificate in each case?—A. A medical certificate, yes.

*By Mr. Bazin:*

Q. In the case of both sexes the law is the same?—A. Yes.

*By the Chairman:*

Q. Then we ought to have in the public service, as the result of the examinations, candidates of good moral character and good physical ability?—A. Well their testimonial carries that.

Q. Although frequently they obtain leave of absence almost immediately after appointment on the ground of sickness?—A. That has not been my experience.

Q. In the matter of health, although for the examinations they get certificates from their doctor that they were in sound health successful candidates have often got leave of absence, on the ground of sickness, after having been appointed only 12 months?—A. That does not mean always that they are sick.



## SESSIONAL PAPER No. 29a

Q. What other testimonials do you require besides testimonials as to character and health?—A. As to age.

Q. You get a certificate of age?—A. Yes.

*By Mr. Fyshe:*

Q. Have you any restriction as to age?—A. Yes, they cannot go through the entrance examination before they are 18.

Q. Will you take anybody into the service after they are 25?—A. The age limit is up to 35 for the inside service.

Q. Do they have to have special qualifications?—A. No.

Q. They do not?—A. No.

Q. Are you familiar with, or have you any knowledge of, the kind of examination that is required in a bank for instance?—A. No.

Q. I was going to ask you how your examinations compare with those of a bank?—A. I have no knowledge at all, of the examinations of clerks in banks.

Q. The subjects at your examinations would be Grammar, Arithmetic and History?—A. Yes, and Composition.

Q. Yes, Composition?—A. English or French, and Arithmetic.

Q. Geography?—A. Geography, Writing and Orthography.

Q. It is practically the three R's? According to my experience our educational system is terribly deficient in the commoner things?—A. Yes.

Q. It is getting to be almost impossible now to obtain a man who writes a decent hand. In this connection I find the French are far better writers than the English?—A. My experience is not the same.

Q. Is it not?—A. No, I find that in the province of Quebec, the writing is not as good as in the other Provinces.

Q. That is not my impression. I think the French are well taught?—A. You must have come across some very good candidates, or very good men.

Q. I do not mean to say that they are generally superior, but they seem to write a good hand?—A. The writing has improved during the last few years.

*By the Chairman:*

Q. There are also optional subjects at the examinations?—A. Yes.

Q. How many are allowed to count?—A. They do not count for anything now. The candidate before the regular curriculum may take some optional subjects.

*By Mr. Fyshe:*

Q. That he has made a specialty of?—A. Yes.

*By the Chairman:*

Q. But that does not count now?—A. It does not count. Formerly the Government would give some advantage to those passing in optional subjects.

*By Mr. Fyshe:*

Q. I think in the schools they try to teach them too much and do not succeed?—A. No.

*By the Chairman:*

Q. Do you know whether there is much coaching for the Civil Service?—A. In Ottawa there is a great deal of coaching—a great deal.

Q. Cramming?—A. Through retired school teachers, and some that are in active teaching, who open schools.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. They may be very effective?—A. Yes. Of course those teachers have a great deal of experience in the way the questions are put, and I should fancy they are of great help to the candidates.

Mr. FYSHE.—It develops a kind of experts, you know. In the United States they have regular expert coaches.

The CHAIRMAN.—What are called in England ‘crammers.’ There are men in Ottawa who cram up for the civil service. It is like cramming a turkey. Now do these candidates who come from the ‘crammer’ and pass the Civil Service Examination, remember, in subsequent life, what they learned?

The WITNESS.—Not much.

Mr. FYSHE.—I do not think the cramming system develops the thinking faculties.

*By the Chairman:*

Q. That is just what I was trying to get at; I have not looked at your questions for some years, but I have heard it is rather a favourite form of amusement to give what are called ‘catch questions’?—A. I have heard that same objection, but my experience is that for quite a number of years large questions have been given.

Q. The larger and broader questions?—A. Questions of a very general character, I know that at the start such a question was asked as ‘Who was the first Mayor of Toronto’ was given, but I objected to it.

*By Mr. Fyshe:*

Q. There is nothing in that?—A. That is not history.

*By the Chairman:*

Q. But it is gaining so many marks, you know?—A. Well that was done.

Q. The board prepared the different examination papers for the different departments?—A. For promotion?

Q. No, for entrance?—A. Yes.

Q. You would not want a man in the Finance Department to be a literary character, but you might want such a qualification in the Department of the Secretary of State?—A. We suggested, a few months ago, a re-arrangement to the Government. Experience has shown us defects in the existing system of examinations. For example, it is not fair to subject men who are to be employed as railway mail clerks to the same examination as in the case of candidates who will have to attend to correspondence, or duties of that kind, or of a higher character. We have therefore suggested to the Government to let us arrange three scales of examinations according to the work of the department in which the candidate intends to enter.

*By Mr. Fyshe:*

Q. You do not want them to be the same?—A. The questions would be the same but the board would not exact the same number of marks to qualify for employment in the different branches. For example thirty per cent should qualify a railway mail clerk, and fifty per cent, a clerk in the inside service.

*By the Chairman:*

Q. Do you know whether any examination papers ever get out of the Printing Bureau now. You formulate your examination papers and send them to the Printing Bureau to be printed?—A. Yes.

Q. It has been stated that some examination papers get out. Has anything of that kind happened?—A. No. We take the greatest precautions to have the papers printed on the same date. We count the number of papers that are sent to the Bureau and those papers and even the type set out are put under lock and key.



## SESSIONAL PAPER No. 29a

Q. And the number of sheets, are they counted?—A. They are counted.

Q. Of course the examination papers are printed in both languages?—A. In either language.

*By Mr. Fyshe:*

Q. It goes without saying that you do not get any applicants from the class of people who go in for college courses?—A. Oh, yes. We have lawyers sometimes and we get candidates from all classes.

Q. I should have thought that people who had ambition enough to take a college course with a view to following a professional career would not want to join the Civil Service?—A. Several of them come every year; lawyers and students-at-law.

Q. Is it not the fact, in those cases, that they are what you might call 'failures'?—A. Well, some of the professions are over crowded now and people often get discouraged and pass our examinations in the hope of getting employment. Of course it is seldom that we find first-class subjects. We even have to give certificates to men who hold University degrees as Bachelor of Science.

Q. You would pass such candidates without examination, would you not?—A. Of course.

*By the Chairman:*

Q. That is laid down in the Civil Service Act?—A. That is laid down in the Civil Service Act.

Q. In the promotion examination, a candidate, if he is a French Canadian may request the papers to be printed in his own language?—A. Yes.

Q. That is to say if it were the Department of Finance for example, to take a concrete case, where there is an English deputy who prepares the papers, the candidate for examination if he happened to be a French Canadian, might require the papers to be translated into French?—A. Yes. As a rule we provide for that. If we find from the list there are no French candidates we have the papers printed in English only.

Q. But if there are French candidates you have the papers printed in French?—A. Yes.

Q. Is there any method by which the candidate could get hold of these papers during the process of translation?—A. No.

Q. I see that the same question was asked by the Commission in 1892?—A. It would be desirable if as the candidates from the different departments passed a promotion examination on the same subjects. The same subjects ought to be required from all and ought to form part of the regular examination. Because in some departments, candidates get through by being examined simply in one or two subjects whilst in other departments they have to take the whole course. The deputy heads can dispense with the examination in certain subjects.

Q. I was coming to that. That is to say, a deputy head, in response to political pressure and his own desire to pass candidates for examination, might simply examine them in the duties of their office, the papers being prepared by himself?—A. Yes, barring political pressure.

Q. And that contracts the thing out of the Civil Service Board of Examiners altogether?—A. It annuls our examinations altogether. The paper on efficiency and on the duties are prepared by the deputy head and he can annul our examinations altogether.

*By Mr. Fyshe:*

Q. You have nothing to do, I understand, with Engineers?—A. No, nothing to do with them. They come before a special board.

Q. I thought they were not examined at all?—A. Yes, they are examined. They have to have certificates, I understand, from some board of examiners.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. They do not come before you, those who are exempt from examinations?—

A. They come under the Special Qualification Clause.

*By Mr. Fyshe:*

Q. They are what is called 'experts'?—A. Yes.

Q. They do not belong to the Civil Service?—A. Yes, they do.

Q. They do belong to the Civil Service?—A. They do.

Q. And are they under Civil Service rules?—A. The requirements are not the same.

*By the Chairman:*

Q. In the case of the promotion examinations, some departments take it in the fullest extent, while with respect to others it is narrowed down to examination in the subject of efficiency and duties which are prepared by the deputy head?—A. Yes, and they might simply ask the candidates to conform themselves to the smallest extent to the wishes of the Board.

Q. Has that habit grown?—A. It has not changed. It is not growing; it could not grow any more.

*By Mr. Fyshe:*

Q. There is a large amount of discretion given, I suppose, in regard to appointing people?—A. In regard to appointing people?

Q. I mean to those who have authority to make the appointment?—A. The Government have it altogether in their hands, I suppose. We pass the candidates but we have nothing to do with their appointment. After we pass the candidates our duty ends; we have nothing further to do with them.

Q. You have nothing further to do with them?—A. Oh, no.

Q. Who has the appointing power afterwards, the Deputy Minister?—A. No. I suppose the Minister on the recommendation of the deputy head.

*By the Chairman:*

Q. It is practically the minister?—A. Yes, the minister.

The CHAIRMAN.—In England, a department when a vacancy occurs, applies to the Civil Service Board, and the latter sends the most meritorious candidate.

Mr. FYSHE.—The department has nothing to do with it?

The CHAIRMAN.—The department has nothing to do with it.

Mr. FYSHE.—And the sub-head of the department has nothing to do with it?

The CHAIRMAN.—He has nothing to do with it.

Mr. FYSHE.—That system might be abused, because you might not be able to get exactly the kind of man who is wanted.

The CHAIRMAN.—There is of course a period of probation. That is always six months, and if the man is not suitable he is sent back and another appointment made.

The WITNESS.—There is a period of probation also here.

The CHAIRMAN.—There is a period of probation here.

The WITNESS.—But it always establishes that the man is all right.

*By the Chairman:*

Q. The Canadian Board of Civil Service Examiners simply forwards to the Secretary of State the list of successful candidates with their respective marks?—A. Yes.

Q. And they have nothing to do afterwards with the appointment?—A. Nothing at all.



## SESSIONAL PAPER No. 29a

Q. And in point of fact, as long as the candidates pass, the selection of the man for office may be made without reference to the candidate who has the greatest number of marks?—A. Certainly. All the candidates are eligible in the same degree.

*By Mr. Fyshe:*

Q. Of course it would be too much to ask whether there is any consideration in such cases?—A. Oh, no.

Q. That would be too much to ask?—A. Yes.

Q. Whether it was a matter of prejudice—whether the minister really thought that the appointee had special qualifications or whether it was just because he was a friend of his?—A. Of course I have nothing to do with that whatever.

Witness discharged.

The Commission rose.

OTTAWA, May 15, 1907.

The Commission resumed at 2 o'clock p.m., Mr. Courtney, Chairman, presiding.

Dr. JOHN THORBURN called and sworn and examined.

*By the Chairman:*

Q. Have you any other occupation in the public service of Canada than that of Chairman of the Board of Civil Service Examiners? Have you left the Geological Survey?—A. Yes.

Q. What are you paid as a member of the Board?—A. \$500 per annum, the same as the other examiners.

Q. Were you an examiner for the Royal Military College?—A. I was for seventeen years, till the examinations were given to the Professors of the College.

Q. Is this your sole emolument in the public service now?—A. At present it is, but the Militia Department is organizing a system of examinations for officers who do not go through the Military College, and I was applied to by Col. Fiset, Deputy of the Department, to see if the Civil Service Examination Board would do that work.

Q. But in the meantime your stipend as a Civil Service Examiner is the only emolument you enjoy?—Yes.

Q. You have been Chairman of the Board since its inception in 1882?—A. Yes.

Q. And you have had 25 years' experience of practical work in that connection?—A. Yes.

Q. The Entrance Examinations take place in November and the Promotion Examinations in May?—A. Yes.

Q. You occasionally have had, I suppose, an intimation that in the case of certain candidates it would be desirable to give them the benefit of every doubt?—A. No, not before the examination.

Q. Or has it been done afterwards in computing the marks?—A. Yes.

Q. Afterwards you have had occasional hints?—A. When the candidates failed.

*By Mr. Fyshe:*

Q. You have been asked if you could not modify somewhat your judgment?—A. Yes.

Q. So that candidates would pass?—A. Yes, repeatedly. I could give you the names of some of the candidates and on my refusal on some occasions I have been threatened to have the matter brought up in the House of Commons.



7-8 EDWARD VII., A. 1908

Q. Have you ever done so?—A. Done what?

*By Mr. Chairman:*

Q. You have never strained your conscience?—A. I will give you an instance of the danger of conferring a favour on a candidate. Immediately after the initiation of the system of Civil Service Examinations, a lady applicant failed to pass by a few marks. I forget what subject it was in now, because the instance occurred away back in 1883 or 1884. She came to my house, and begged of me to give her the few marks necessary to pass; she told me she had a young family dependent upon her. She said to me 'Of course no one will know except myself and yourself' as if that made any difference to me. In my good heartedness, I gave her the few marks necessary to pass, and next day, two ladies came and demanded the same privilege. So I made up my mind there and then, that that was a very unsafe course to pursue. It was a lesson to me for the rest of my life.

Q. Then, Doctor, you have nothing to do, as I understand, with the candidates after they have passed, you have nothing to do with their appointment?—A. Oh, no.

Q. The candidates who passed the Civil Service Examination last November numbered 375?—A. I presume so, but I have not counted them.

Q. They are not published in order of merit but alphabetically?—A. Yes, alphabetically.

Q. Would it not be desirable to publish them in order of merit?—A. I think very likely it would.

Q. It never struck you that way?

Mr. FYSHE.—I have no doubt it struck him.

A. You know I have been in favour of competitive examinations, but I cannot say, in connection with the Civil Service Examinations, as at present conducted, that I ever thought of the point you mention. I never thought of having the names printed in order of merit.

*By Mr. Fyshe:*

Q. Perhaps you know it was not desired by the powers that be?—A. Well, I have my own ideas in regard to that.

*By Mr. Chairman:*

Q. At all events, the names of successful candidates are not published in order of merit?—A. No.

Q. And the names of the candidates who made the worst showing may be submitted afterwards for appointment to office?—A. Very frequently these are the persons that have the best chance of getting appointed because they get their friends, also members of parliament, and the Church to which they belong to intervene; whereas a good man, you know, is above that kind of work.

Q. You have been engaged in connection with these examinations since 1882?—A. Yes.

Q. Is there as good a class of candidates coming up for examination now as there was 25 years ago, or has there been a falling off?—A. I do not think that there has been a falling off. I might mention this: Those taking degrees in Canadian Colleges or Universities and the graduates of the Royal Military College, Kingston, are now exempt from examination. They were not so at first. There has been quite a number of them taken into the service.

*By Mr. Fyshe:*

Q. Is there a larger proportion of them now than there was formerly?—A. Yes, there is.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. But they go up for appointment to some technical position, as an engineer or surveyor, as a rule?—A. I believe so, but of course we have nothing to do with that.

Q. But the ordinary rank and file of the candidates that present themselves, those who go in as copyists, &c., have they as much ability now as they had 25 years ago?—

A. I could not say that very definitely. I may state that, as a general rule, now candidates put themselves under a coaching process to prepare for the examination which gives them a better chance of passing.

*By Mr. Fyshe:*

Q. And of course you do not follow them in their subsequent career, therefore you have no knowledge of how they turn out?—A. Very frequently I do, because there are quite a number of those in the Civil Service that I have known ever since they entered.

Q. But it was not your business to keep track of them?—A. No.

*By the Chairman:*

Q. What I am trying to get at, Doctor, is this: Do they compare in point of ability—the class entering now—with the class of 25 years ago?—A. They are no better, anyhow.

Q. They are no better?—A. I do not think they are any better.

*By Mr. Fyshe:*

Q. Of course the facilities for education in the country are increasing all the time?—A. Yes, that is true.

Q. And, therefore, there ought to be a better class of applicants than you were formerly accustomed to?—A. Yes, there should be, but there is such a large number coming up for examination now.

*By the Chairman:*

Q. There were 17 points at which examinations took place last November for entrance into the Civil Service. Of this number 206 passed at Ottawa, and one at Sault Ste. Marie. Gradually the whole number of candidates at the Entrance Examinations is being furnished by Ottawa?—A. They are getting more and more numerous here.

*By Mr. Fyshe:*

Q. How do you account for that?—A. Well, I do not know but such is the case.

Q. Does it appear to the people generally that the public service is a very desirable service?—A. Well, the country is opening up, you know, and there is more demand for public servants. In Winnipeg we have quite a large number of candidates now and other places in the Northwest are coming along.

*By the Chairman:*

Q. I see that 21 candidates passed in Winnipeg?—A. Originally there would be only one or two.

Q. To have 206 candidates pass in Ottawa, out of 375, is a big proportion?—A. Yes.

Q. Now 121 out of that 206 were probably women, but from some of the names you could not distinguish of what sex the candidates were?—A. We know that at our office.

Q. I take it that 121 out of the 206 are undoubtedly women, but there are a greater number even than the former figures would indicate. The list should give the names in full?—A. We have that information down at the office. Of course they are required to give their names in full on the form they fill in.



7-8 EDWARD VII., A. 1908

Q. Such names as K. C. Arnold, J. C. Breton, and E. M. Babin might mean anything?—A. I fancy those are names of men. I think as a general rule you will find those are names of men.

Q. We do not know. There are more women present themselves now than formerly?—A. Yes.

Q. You superintend the Ottawa examinations?—A. No, I go to Toronto.

*By Mr. Fyshe:*

Q. You live in Ottawa?—A. Yes, I live in Ottawa.

*By the Chairman:*

Q. There were only 20 that passed in Toronto?—A. Yes. Those passed the Qualifying or Higher Grade Examination.

Q. Would that be because you had a stricter supervision of the candidates?—A. I do not think so. I do keep a strict oversight, but the reason more pass in Ottawa is because there are more candidates who write.

Q. Who looks after Ottawa?—A. Dr. Glashan.

Q. And Dr. DeCelles after Montreal?—A. Yes.

Q. Then there are 14 sub-examiners?—A. Yes, we have sub-examiners.

Q. Where is the examination held in Ottawa, in the House of Commons?—A. In the House of Commons generally.

Q. Do you know whether the last examination was held there?—A. Yes.

*By Mr. Fyshe:*

Q. Why should it be held there?—A. Because there is no other building sufficiently large to accommodate the candidates.

Q. Referring to the large proportion of college graduates applying for appointment in the government service, how do you account for that? One would think that people who are ambitious enough to secure a University degree would be above undertaking the ordinary service of a Government office?—A. If you send for our last report, I mean the last Civil Service report, you will see the number of those that have taken University degrees.

Q. Does it not appear to you that a man who has obtained a University degree should have an ambition higher than that of filling the position of a government clerk?

The CHAIRMAN.—Dr. Thorburn is a University graduate himself.

Mr. FYSHE.—I know, but he is not a Government clerk.

*By the Chairman:*

Q. In the House of Commons there is seating capacity for about 216. Now as 295 persons presented themselves for examination there could not have been seats enough to go around?—A. I was not present at the Qualifying Examination in Ottawa. I was referring in my last remark to the Promotion Examination recently held.

Q. Then Dr. Glashan had charge in Ottawa?—A. Yes.

Q. Well, 295 persons exhausted the seating capacity of the House of Commons?—A. I think for the Qualifying Examination a number of candidates were sent to the Senate Chamber. I made application for the Senate Chamber in case we would require it at the recent Promotion Examination.

*By Mr. Fyshe:*

Q. You hold the examinations in the Commons Chamber in order to have all the candidates, as far as possible under the eye of the examiner?—A. Yes. But in some cases the House of Commons was not sufficiently spacious to have the candi-



## SESSIONAL PAPER No. 29a

dates placed at the requisite distance from each other so we used the Senate Chamber as well.

*By the Chairman:*

Q. Dr. Glashan was the only person who had them under supervision, I suppose?—A. No, he had assistants.

Q. How many assistants had he?—A. I cannot say exactly. He has had two or three and more if required.

Q. In Toronto, where did you hold the examinations?—A. I held them in the Medical Hall till the last examination, which was held in 'Forum Hall,' Yonge street.

Q. There were 20 candidates passed? Do you recollect how many candidates entered?—A. There were 41 according to the report for the Qualifying Examination.

Q. Was the hall sufficiently large to keep the candidates separate from each other?—A. Yes.

Q. There was no chance of copying there?—A. No, I have very reliable assistants in Toronto. (Report of the Board of Civil Service Examiners produced.) In this report you will find a list of the graduates of Canadian universities for each year since 1889.

Q. You only get one testimonial as to the moral character of the candidate?—A. Yes.

Q. In Great Britain the candidates require to have three testimonials. The person who testifies as a rule is the clergyman or curé?—A. Yes.

Q. We heard yesterday of a professional man who personated a Civil Service candidate. Is it not possible that such a personator might give the candidate a testimonial of character?—A. It is possible enough.

Q. Do you not think it would be better to increase the number of testimonials of character as in England, such testimonials being from an old friend of the family or a justice of the peace?—A. It would be safer.

Q. Then as to the candidate's health, a certificate from a doctor is required?—A. Yes.

Q. Does it not occasionally happen, after a candidate has passed and been appointed to the service, that he or she is found to be in weak health?—A. I could not say as to that.

Q. Furthermore a certificate of the candidate's age is required?—A. Yes.

Q. How is that certificate obtained?—From the parish register, the registrar of births and deaths, or from the family Bible?—A. I forget just now. I think it is from the registry of births and baptisms or by a declaration sworn to by the candidate. We require to get their age at any rate.

Q. Dr. De Celles yesterday stated that there is a practice growing up, especially in Ottawa, of having 'coaches' or 'crammers,' like the army 'crammers,' who 'cram' candidates for the examinations?—A. Yes.

Q. Now you have lived in Ottawa for many years and have had the opportunity of seeing the candidates that have passed the examinations. What is the effect of the 'cramming' system? Do not the candidates forget as quickly as they learn?—A. They are apt to.

Q. They are apt to?—A. Yes. Excuse me just for a moment while you are on this subject. A number of years ago, a man, who is dead now, but then was a 'coach', came to me, I remember, and commiserated me upon the amount of work I had to undergo in examining so many papers and he offered to assist me. I thanked him, but told him I could not do that. I found out afterwards that he was. . . . .

*By Mr. Fyshe:*

Q. He was a 'coach'?—A. Yes, he had been coaching candidates, and, besides that, he was assisting Dr. Glashan in supervising the examinations.



7-8 EDWARD VII., A. 1908

Q That was simply giving him an insight?—A. Yes, it afforded him a chance of helping his pupils.

Q. You did not agree to it?—A. Certainly not, nor do I suppose Dr. Glashan knew of his having pupils writing at the examination.

*By the Chairman:*

Q. He is too high minded for that?—A. Yes, I am satisfied he is. The arrangement made by this man with the candidates was that, if they passed, they were to pay him. If the candidates failed, they were not to pay him.

Q. The statement is made—I have heard it myself in Ottawa two or three times—that in these examination papers there are occasionally what are called ‘catch’ questions. For example, question like ‘Who was the first mayor of Toronto’ and that kind of thing.—A. Our questions are generally of such a character as to test the general knowledge of the candidate.

*By Mr. Fyshe:*

Q. To test the general intelligence of the candidate, and not question him upon mere insignificant things?—A. Yes, our questions are meant to test the general intelligence of the candidates.

Q. About the question of the number of University graduates presenting themselves, I find that from 1889 to 1906, there has been a pretty steady increase—not so much for the first few years but latterly the number has become more conspicuous. There were three for 1889, two for 1890, one for 1893, five for 1894, three for 1895, six for 1896, four for 1897, three for 1898, seven for 1899, seven for 1900, eight for 1901, ten for 1902, ten for 1903, nine for 1904, eleven for 1905, and seventeen for 1906.

*By the Chairman:*

Q. I suppose they might not all be appointed for one thing?—A. I should suppose not.

Q. Some of them might go into the transcontinental surveys?—A. I fancy so.

Mr. FYSHE.—That shows the college graduates are gradually getting more numerous.

*By the Chairman:*

Q. That includes the graduates of the Royal Military College?—A. I should think so. If they applied for positions in the Civil Service their names would be included. The graduates of the Royal Military College as you know are exempt now. The statement is headed ‘List of Graduates of Canadian Universities who have exhibited their diplomas to the Board and who, in consequence, are qualified for employment in the public service without examination.’ Probably, therefore, none of the Royal Military College graduates are included. Mr. Foran, our secretary, could give you definite information in regard to this.

Q. As to the examination papers, are they quite as stiff as they were in the beginning or have the bars been lowered?—A. I think not. I think they are just about the same, so far as my recollection goes. Of course I can vouch decidedly for my own questions.

Q. Do you set the question for Arithmetic or Grammar?—A. I set the questions for Penmanship, English Grammar, English Composition, and Typewriting.

Q. In what subjects does Dr. Glashan set the questions?—A. He sets the questions for Orthography, Arithmetic, Transcription and Bookkeeping.

Q. And for Geography?—A. No. Dr. DeCelles sets the questions for Geography, History and Stenography.

Q. And French grammar?—A. Yes.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. The students are examined in History of course?—A. Yes. We have the History of Great Britain, France and Canada.

Q. And Geography?—A. And Geography.

Q. You do not examine them on the sciences I suppose?—A. No.

Q. Nor on Geology?—A. No.

Q. Are the papers about on a level with the entrance papers for high schools and collegiate institutes or are they stiffer?—A. I think they are stiffer. I think they cover more ground. You can see the questions in this report. The questions are printed as you will see. We have special examinations, but you will come to that, I suppose, later. For example here is Penmanship, Orthography, and Arithmetic. This is the Preliminary Examination for the lower grade. The Arithmetic is simple Arithmetic of the first four rules. Then for the Qualifying Examination there is Penmanship, English Composition, Arithmetic, Geography, History, English and French Grammar, Orthography and Transcription. Then there are extra optional subjects. There is Book-keeping for example, Typewriting and Stenography.

*By the Chairman:*

Q. I was coming to that. There is nothing gained by taking optional subjects?—

A. I was not aware of this. There used to be an allowance of \$50.

Q. There is nothing about it now?—A. I have not been paying much attention to that matter.

Q. In Great Britain, I know, they have different examinations for the different departments?—A. Yes.

Q. That is to say the examination of a candidate for appointment to the Treasury would be different from that of a candidate for appointment to the Foreign Office. Do you think our plan of having the same papers all around is desirable or could it be changed with advantage?—A. It would entail a very large amount of extra work, preparing papers for different examinations, it would multiply the work indefinitely.

Q. To get at the average intelligence of Canadian candidates you think the qualifying papers are sufficient?—A. I think so for beginners. You might hear some of the questions. Here is Geography for example:—

‘Name the principal rivers and chains of mountains of British Columbia?’

‘What are the principal rivers and lakes of Manitoba?’

‘What are the great districts of Canada which have not yet been formed into provinces?’

‘What are the straits, isthmuses and principal bays of the provinces of New Brunswick and Nova Scotia?’

‘Name the three principal towns in Prince Edward Island?’

‘Name the largest islands in the St. Lawrence river?’

‘What are the principal mountains in the province of Quebec?’

‘Give the exact situation of the towns of Fort William, Sudbury, and Sault Ste. Marie?’

‘Name the great railways of Canada?’

‘Name the four largest rivers of the United States?’

‘Name Canada’s principal seaports?’

A person that can answer all these questions is pretty well informed in regard to the physical features of Canada.

Q. It would indicate a full knowledge, but certainly not a very extensive knowledge?—A. Well, it is a general knowledge.

Q. And that is on one subject?—A. Yes.

Q. Still referring to the Entrance Examination,—we will come to the Promotion Examination later,—you have had experience of personation?—A. Yes, of personation.



7-8 EDWARD VII., A. 1908

Q. You know the 14th section of the Civil Service Act deals with personation, and provides for a penalty not exceeding two hundred dollars. We have heard from Dr. DeCelles that a man in Montreal was fined \$50 for personation?—A. Yes.

Q. Is there any other case of the kind? I do not recollect anybody being prosecuted under that section?—A. I do not think so either. Of course, we report the result of the examinations, and that is all we have to do, I presume. I have recommended repeatedly that cases of that kind be handed over to the Department of Justice.

Q. Was it in your memory that this section of the Civil Service Act existed?—A. Yes, I know it was there. At the last examination, four candidates, whose papers were put aside for copying should have been prevented from coming up at any subsequent examination, as shown by section 41 of 'Regulations,' App. 2, but there was a change made—in the department—that the papers for that examination were to be cancelled, but the candidates were to be allowed to come up again. I am in favour of the guilty parties being kept out of the service altogether after their offence.

Q. Is there very much personation?—A. Yes, there have been too many cases.

Q. Compared with the number of candidates that come up?—A. There are a good many cases, and I am afraid we do not find out all of them. The first case that we had was in Toronto—at least the first that came to my knowledge. My assistant there thought that one of the candidates who was writing had been up at a previous examination and passed. I went to the candidate and asked him, and he said no, that he had not been up at a previous examination.

*By Mr. Fyshe:*

Q. He said that he had not been at the previous examination?—A. He said that he had not been at the previous examination. Well, I noticed that he kept watching me after that with a suspicious look as if there was something troubling him, so I sent my assistant to examine the names. I thought if the candidate had several initials, and if he were not the right man, he might not be able to give the correct initials. Unfortunately, there was a considerable number of candidates present, and before my assistant got round to him, this particular candidate had finished his paper and handed it to me. Then I touched him on the shoulder, and said I wanted to see him in my private room. He came, and I told him I suspected there was something wrong. He got into a blazing passion and asked me how I came to that conclusion. Finally, he toned down, and said he would come down to the Queen's Hotel and bring a friend to identify him. I took my assistant down to the hotel with me to be a witness. We waited and waited, but the man did not come, and I returned home none the wiser. Well, I do not like to be beaten, so when I came home I looked up the form on which the candidate's application had been written and I found that the handwriting on it was different from the handwriting on the papers the suspected man had handed in. I took the papers and showed them to Col. White, who was then Deputy Minister of the Post Office Department, and he concurred in my view that there was something wrong. Then I wrote to the Postmaster at the place where the man lived who should have written at the examination. I described his appearance, and asked if he, the Postmaster, would be good enough to tell me if that was the man who came from that place. The man who wrote had on a particular kind of coat and he was stylishly dressed. I described his appearance to the Postmaster. The Postmaster wrote back and said he wondered how I suspected there was anything wrong; that this was the man who should have written. I went to Col. White, having found out, as I said, that there was a difference in the handwriting, and asked him to send up the case to the Inspector of the district where the candidate came from. The Deputy Postmaster General did so. The Inspector went around making inquiries, and when the postmaster to whom I had written, found this out, he wrote down to the Postmaster General, regretting that he had misinformed and misled the board in regard to this matter; that this was not the fellow at all. I discovered afterwards that the



## SESSIONAL PAPER No. 29a

same person had been in the habit of writing for teachers' certificates and getting \$25 or \$35 from those whom he personated. That was the first case I found out.

Mr. FYSHE.—I think you gave an account of that in your evidence of 1892?

The CHAIRMAN.—Yes, you gave the circumstances of that case fifteen years ago.—A. I had forgotten that I did so.

*By Mr. Fyshe:*

Q. You were asked if that postmaster was still in the service and you said yes?

—A. I forgot about this.

*By the Chairman:*

Q. You try to give variety to the papers?—A. Yes.

Q. They are framed to find out a man's general intelligence?—A. Yes.

Q. In regard to the Entrance Examinations at what hour do they begin in the morning?—A. At nine o'clock.

Q. When do they break up, at twelve?—A. We break up generally at twelve and meet again at half past one.

Q. I suppose you give so many sheets of papers to a candidate?—A. We give as many as they require.

Q. Can they take their examination papers out with them?—A. Oh no, they are not allowed to do so.

Q. You could not keep a watch outside on the papers?—A. At Toronto, if any one wants to go out during the examination, one of my assistants goes out along with him.

Q. At twelve o'clock, if the Arithmetic paper had not been completed the candidate could not take the paper out, consult a friend, and come back at one o'clock?—A. No, this would not be allowed.

*By Mr. Fyshe:*

Q. In connection with the banking system of examinations we had papers prepared on different subjects, Arithmetic, History, Grammar, Geography, and so forth, and each subject was limited to one paper. The applicant only got one paper at a time, and after he got it he could not leave until he had finished that paper and handed it in?—A. It is the same with the Civil Service Examination.

*By the Chairman:*

Q. There is a blank paper put down before the candidate. Could he take what he had written of the questions and go out with that to a friend?—A. As will be seen from Appendix 2 'Regulations for the governance of the Board, &c.,' no candidate is allowed to leave the room during the treatment of a subject, nor is he allowed to re-enter until the time for the next subject, save in cases of extreme necessity.

*By Mr. Fyshe:*

Q. Under our banking examinations the applicant had to finish the paper at one sitting. That was the condition we insisted on. He could not take the questions away even in his memory and come back and answer them?—A. Neither can our candidates.

*By the Chairman:*

Q. So the candidate at twelve could not take anything out with him?—A. Certainly not. That paper on which the candidate had been at work must be handed in before he leaves the room.

Q. There are only a certain number of sheets allowed to each candidate and they have to make a return of that number?—A. We do not give any definite number of sheets. They get as many sheets as they require.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. But what check have you in order to see that you get all the papers back?—

A. It makes no difference how many sheets are returned, the only ones we want are those containing the answers to the questions. In Toronto, for example, the papers are gone over and counted and we know all the candidates that are present. Before they break up, if any paper has not been handed in, the candidate possessing it, whose number we have, is applied to.

Q. And he would have to account for it?—A. Yes.

*By Mr. Bazin:*

Q. You give each candidate a fixed number?—A. Each candidate writes under a given number but we give them as many sheets of paper as they require.

Q. Have you a means of checking that, when they come back, you can determine whether you have the same number of papers?—A. We know whether all the written papers are returned by counting them, but we do not require to count the number of sheets returned.

*By the Chairman:*

Q. Take a concrete case: You give questions in Arithmetic?—A. Yes.

Q. Some of the questions would relate to exchange transaction, buying at sixty days and all that sort of thing?—A. Yes.

Q. Could a candidate write those questions out in duplicate, leave a sheet behind him and take a copy out to a banker or a financial firm?—A. No, they must be handed in before they leave.

Q. If you did not know how many papers there were some of them might go out?—A. Each candidate gets only one copy of each question paper and the candidates have to suffer if they do not hand in all their papers before they leave.

*By Mr. Bazin:*

Q. But how can you know that?—A. We find out when we count the papers. Cases have happened where a candidate came up with a paper and said he had overlooked it. Supposing for example, a candidate was writing before twelve o'clock and on returning at half past one came to me and said: 'I find I have a sheet that was not returned. Will you allow me to put it in?' I would say 'No'. So the paper is not handed in.

*By the Chairman:*

Q. You would not receive such sheets when returned?—A. No.

*By Mr. Fyshe:*

Q. You do not check the number of blank sheets? It might be possible to do that?—A. It would not serve any good purpose.

Q. It would serve this purpose: It would show they did not use the sheets to place questions on and carry them outside?—A. Supposing they did?

Q. Supposing they did it might not affect their examination but another person's examination?—A. No, because they are all examined at the same time. If a person was coming in afterwards to a second examination that might happen.

*By the Chairman:*

Q. We are still on the subject of the entrance examinations. You, Dr. Glashan, and Dr. De Celles prepare the papers?—A. Yes.

Q. They are sent down to the Bureau?—A. Yes.

Q. And they are printed there?—A. Yes.

Q. What precautions are taken at the Bureau to see that examination papers do not go out? There have been such cases have there not?—A. Yes, there was one case



SESSIONAL PAPER No. 29a

in particular. In former days Mr. Lesueur himself used to go down to supervise the work of safeguarding the examination papers. When Dr. Dawson came to the Printing Bureau he did not approve of that; he thought it was a reflection on his men. Before Dr. Dawson came I think there was a case where examination papers were taken by parties in the Bureau and sold. One of the candidates was examined and he owned up to it.

Q. That he bought the papers?—A. Yes, he bought them and if I recollect aright, he was fined and dismissed from the service.

*By Mr. Fyshe:*

Q. He got the papers in advance?—A. Yes, down at the Printing Bureau. When this was found out, the guilty party who sold them, decamped, went to the United States and remained there for quite a while and then came back. He was again taken into the Printing Bureau. I heard that this was so and I went down to see if such was the case. Dr. Dawson told me it was so, and said 'It is very wrong.' I went and saw the minister in regard to this. He made a memo. of it, send down to the Bureau and the fellow was dismissed.

*By the Chairman:*

Q. Then you have no control yourself of the examination papers from the time they are sent to the Bureau until they come back again?—A. No.

Q. But you have no reason to think that any paper is obtained surreptitiously out of the Bureau?—A. There was that Tetreau case for example. That fellow was brought up last year and examined for personation. In his evidence he swore that he knew of parties that had got papers before the examination from the Printing Bureau. I went down and saw Dr. Dawson about it. He called his man who had charge of the papers and he denied that there was anything in it. He said there was no possibility of that being done.

*By Mr. Bazin:*

Q. I hear a good deal about that. Have no steps been taken to prevent such a practice?—A. These cases have all been reported to the Secretary of State. If everyone were punished who was guilty of such work it would stop the practice, but, unfortunately, the guilty parties are not being punished.

Q. You do not know the names of the candidates when you examine them?—A. No. We examine them by numbers. We do not know the names.

*By the Chairman:*

Q. But the number corresponds to the applicant?—A. Yes.

*By Mr. Bazin:*

Q. Is the application signed or simply numbered?

The CHAIRMAN.—The applicant to write at the examination has to apply in his own name?

A. He has to fill out a form. Candidates are required to give their name and age and produce a certificate from some prominent person, such as a clergyman, or justice of the peace as to their character.

*By Mr. Fyshe:*

Q. You must have their names otherwise they cannot be identified?—A. We must have their names. They are kept in a book at our office, but they are not on the papers.

Q. They are not on the papers you handle?—A. No, they are not allowed to appear there.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. In regard to copying, you have detected it by the answers being the same?—  
A. Yes.

Q. Is copying pretty prevalent?—A. Unfortunately it is, nor is it confined to the Civil Service. You will find it also in connection with examinations for medical degrees every now and then.

*By Mr. Fyshe:*

Q. It is a weakness of human nature, disclosed in a great many cases. As a rule I think students taboo any fellow who is found to be guilty of the practice?—A. I would not like to say that.

*By the Chairman:*

Q. Of course at the Entrance examination it does not matter whether a candidate is French speaking or English speaking. But it is different when you come to the Promotion examination. Take a what you might call an English department like the Post Office Department, or the Finance Department, where there are English deputies and French Canadian clerks, or take a Marine Department where there is a French Canadian deputy and English speaking clerks, the French speaking candidate can demand to have the examination papers set in his own language?—A. Yes.

Q. In the process of translation, is there a chance of a candidate obtaining knowledge of the papers?—A. There should not be.

Q. When I was in the Finance Department, I would write out the papers for the Promotion examination, and they would then go to Dr. DeCelles who would set them in French. In the case of the Marine Department Col. Gourdeau would write papers in French and send them to be translated into English. Take the case of a French Canadian deputy is there any chance of the papers getting out?—A. I have no means of knowing it. There should not be. I do not know what Dr. DeCelles does with his papers, when they are being translated.

Q. Are you ever asked to recommend a 'coach' by any candidate?—A. No.

Q. I recollect asking you the question fifteen years ago as to whether you did not think it would be desirable to vary the place at which you conducted the examination so that you might occasionally go to Halifax, for example, and get sub-examiners at Toronto. Do not the candidates begin to expect that Dr. Glashan will have charge in Ottawa, Dr. DeCelles in Montreal and you in Toronto?—A. I think it is possible.

Q. Do you think there would be any weakness they would get on to?

Q. I was coming to that. The sub-examiners are appointed politically?—A. Yes.

Q. I do not know anything about the sub-examiners. But supposing there should be a sub-examiner at Halifax and there was a candidate who was strong politically, the former might be desirous of getting that candidate passed somehow or other?—A. Yes, I remember an example now that you speak of it.

Q. This question suggested itself to my mind?—A. I will refer to a case that happened in Kingston. It was a good many years ago now. It was in 1889. The brother of the sub-examiner there had coached a number of the candidates and what does the sub-examiner do? He wrote out the answers to the questions in his own hand-writing, and instead of the candidates who had taken the lessons from the brother, copying the answers for themselves, they sent in the papers written by the sub-examiner. I went up to Kingston to investigate the case. I swore the sub-examiner, and got the facts. I reported these to the department and he was dismissed. There was another case in St. John. We had representations from there that things were not altogether straight. I went down to St. John and summoned the candidates whose papers were similar and gave evidence of copying. I found out that the sub-examiner had been coaching half a dozen of them, and allowed the questions to be discussed in the hall during the examination. Of course I reported him and he was dismissed.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. Do you have the same examiners all the time at these places?—A. Yes, if they do their duty.

*By the Chairman:*

Q. You have no opportunity of knowing this. They simply return the papers from the candidates?—A. Exactly.

*By Mr. Fyshe:*

Q. Is there no means at these places of having a check on him?—A. No. Of course in a city like Montreal, Toronto, Quebec or Ottawa, there is generally a young man or a couple of young men to assist and to oversee. But unfortunately we cannot always depend upon these. There was a case which happened in Montreal many years ago, I think it was in 1894. At that time I found out that this rascality was going on, so I went down to Montreal, and I discovered that a number of men were in the habit, before the examination began, of being around and offering their services for \$25 or \$30.

Q. To the applicants?—A. Yes, to any one that would employ them. Well, there were two assistants to our sub-examiner there. One was a medical student and the other a law student.

Q. They were assistants to the examiner?—A. Yes, assistants to the sub-examiner. They were employed to assist him. I found out that one of them demanded \$10 from one of the candidates who was personated. I examined, under oath, the man who demanded the \$10, the Assistant Postmaster, Mr. Palmer, translating the questions into French. He swore he had not demanded \$10 from any one.

Q. You mean the assistant to the sub-examiner?—A. Yes. Well, the one from whom he demanded the \$10 was in an adjoining room. I had obtained his evidence before, so I sent for him and placed him under oath. He swore that the assistant had demanded \$10 from him. I then turned to the fellow and asked him how he dared to forswear himself thus. He excused himself by saying that he did not understand the question, although the questions had been asked in French.

*By the Chairman:*

Q. And he claimed that he did not understand the question?—A. Yes.

Q. Do you not think it would be advisable to vary the existing practice and, instead of your going continuously to Toronto, Dr. Glashan remaining continuously in Ottawa, and Dr. DeCelles, continuously having charge in Montreal, to occasionally take charge in other cities such as St. John, Halifax and Quebec?—A. The trouble is, Dr. Glashan could not well get away. He is inspector of Public Schools here. There is the trouble.

Q. But you and Dr. DeCelles could get away?—A. Yes, we could get away.

Q. There are sub-examiners at 14 places. At one place only one candidate passed. That was at Sault Ste. Marie, and the successful candidate was Osmonde Roy Smith. Did you have a sub-examiner in that case?—A. You will find the list of sub-examiners in the report. I think they are given there.

Q. At Sault Ste. Marie the sub-examiner is James Bassingthwaight?—A. We have had him for a considerable time a sub-examiner there.

Q. Well now, Doctor, take the general question. There is an examination to be passed. As a good citizen do you think that is sufficient or would you advocate a system of competitive examinations?—A. I think it would be more satisfactory for the government.

Q. To have a system of competitive examinations?—A. Yes, I have always had that idea.

Q. You have always been in favour of competitive examinations?—A. Yes.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. Do you think it would be desirable to raise the limit and to make such examinations a little more difficult?—A. It is not so much that as having competitive examinations and getting the best men you can for the position. They do that in the United States now largely.

Q. They do it there?—A. Yes. One of my old boys went to the United States and studied at Cornell University. He came out as head man there in his work, and went to Washington where there was a vacancy by competitive examination, and he told me when he came back, that he had been appointed to the position.

*By the Chairman:*

Q. In the mother country, as you know, Doctor, when a vacancy occurs in a department, the Under Secretary or some other official, applies to the chairman of the Civil Service Board, and a candidate who has passed the necessary examination is sent to the Department in question?—A. Yes.

Q. There is no political interference in one way or the other?—A. Not so far as I know.

Mr. FYSHE.—The official applies for the kind of man he wants.

The CHAIRMAN.—The official says he has a vacancy and the Civil Service Board send him a man. That man is taken on probation and if he does not come up to the standard of the department he is returned. That is to say, politics are entirely eliminated in England.

The WITNESS.—Yes.

Q. Do you think that system could be adopted here with benefit?—A. Not if the ministers retain the power of appointment in their hands.

*By Mr. Fyshe:*

Q. Do you not think it would be a great relief to the ministers to be relieved from the pertinacity of applicants?—A. Certainly it would. The trouble is, as I said before, that weak candidates frequently get the positions because they induce their friends, members of parliament and the church to which they belong, to back them up. That is the great trouble.

Q. But you know that in giving an appointment like that to a man, who perhaps should not have it, while making one friend the government are as likely as not to make several enemies?—A. I have never noticed that.

Q. But it stands to reason. The applicants cannot all get the appointment, and no doubt the applicant who succeeded did so by influence. It stands to reason that while the successful applicant is satisfied there will be several persons dissatisfied?—A. Possibly.

Q. So it can be shown that it is in the interest of the politicians themselves to have nothing to do with patronage.—A. One would suppose so, but I do not like to sit in judgment upon public men in that way. One knows that when there are aspirants for a position the Government would naturally require to consult their strongest friends.

*By the Chairman:*

Q. You were until recently Librarian in the Geological Survey?—A. Yes.

Q. Did you have custody of the records of the explorers?—A. No.

Q. You did not have them? Do you know how the records, valuable in case of the opening up of a new country, are preserved? They are in the department, are they not, and are not sent away?—A. No, they are not sent away, they are kept in the department.

Q. Are they carefully guarded?—A. Yes, I think the records to which you allude are incorporated in the reports of exploring parties and are printed.



## SESSIONAL PAPER No. 29a

Q. They could not be lost sight of?—A. No.

Q. The Geological Survey prepares maps?—A. Yes.

Q. And the Post Office Department prepares maps for postal routes as well as the Departments of Public Works, Marine and Fisheries, Militia and Defence, and Interior. Do you not think it would be more economical and efficient if all these maps were prepared as in England, under one system, and not as it is here, scattered among several departments?—A. I would not like to express an opinion because the different departments might want different characteristics given on the maps.

Q. You know the Ordnance Survey prepares all the maps for England?—A. Yes.

Q. You probably know that a very good atlas has been prepared here by Mr. White, Geographer of the Department of the Interior, copies of which have been presented to members of parliament? Have you seen that atlas?—A. No, I have not seen it.

Q. Why should we not establish a mapping department and not have different departments preparing maps?

Mr. FYSHE.—Instead of having separate maps prepared by separate departments?

The CHAIRMAN.—Yes, these are the kind of maps that are prepared: the Geological Survey prepares its own maps of the country explored; the Militia Department prepares maps of military surveys and fortifications; the Marine Department prepares maps for the coast service and hydrographic surveys; the Public Works Department prepares maps for dredging; the Railway Department prepares map for railway lines and canals; and the Post Office Department prepares maps for postal routes.

Mr. FYSHE.—I quite see the point of your suggestion. It would seem to me very reasonable that you should combine the whole of this work.

The WITNESS.—Of course I am not in a position to judge of a matter of that kind, for example, the Geological Survey maps require to show certain sections of country where certain minerals are found.

*By the Chairman:*

Q. I do not know whether you have seen the atlas I allude to, which has been issued within the last two or three months. This atlas, which has been highly praised, contains geological and other maps.—A. I have not seen it.

Q. Occasionally, when a man failed to pass the examination required for a letter carrier or a messenger, has he not been employed as a 'labourer'?—A. I could not say; not to my knowledge.

Q. You have never heard of that kind of thing?—A. No, but individuals are frequently employed by departments before they have undergone the examination.

Q. Have you any suggestions in regard to the dismissal of government employees? It is said that when a change of government takes place a number of employees are dismissed?—A. I am scarcely in a position to say anything in regard to that.

Q. We read in the press that when a new government enters office, there are wholesale dismissals?—A. Of course I get that information the same as you do, but otherwise, I do not know.

*By Mr. Fyshe:*

Q. You are probably not consulted?—A. No.

Q. Would you advocate an attendance book?—A. I think it is very serviceable in certain cases. Certain men are so derelict in their duty that they take no account of time. For the proper management of the duties of a department it is necessary, because a number of the employees you cannot control in any other way.

Q. Section 105 of the Civil Service Act refers to the matter of attendance. Ought that not to be left to the regulations of a department rather than to be made mandatory in a Public Act?—A. I think I would have the whole thing definitely decided for all the departments alike, because the different deputy ministers might have different



7-8 EDWARD VII., A. 1908

views in regard to this and other matters. Let me give you an example of that in connection with the Promotion examination. There were 300 marks assigned at one time for the paper on 'efficiency.' Well, some of the deputies, in every case, gave the full number of marks while others again gave only say 150 or 160, as the case might be. They did not all estimate the efficiency work alike. Therefore I think it is better to have a definite rule for the whole service in regard to the regulations of each department.

*By the Chairman:*

Q. I am glad you mentioned the subject of the Promotion examination. There are two subjects in which the candidates must pass, a minimum of two?—A. The deputy ministers have been making changes all the time.

Q. And the deputy ministers have to report the papers on 'efficiency' and 'duties of office'?—A. Yes.

Q. Then practically the deputy minister can take the whole examination in his own hands?—A. We have had cases of that kind. It did not use to be the case at first.

Q. Is the practice growing?—A. Unfortunately it is growing worse.

Q. I think Dr. DeCelles said it had got to a certain point and stopped?—A. It has not stopped, because if you look at the examination list you will see that the candidates in some departments pass with three or four subjects and in others there are only two. I think there ought to be some uniform system.

*By Mr. Fyshe:*

Q. Have you any knowledge of the discipline maintained in the different departments?—A. No.

Q. I mean when applicants for positions in the Civil Service are accepted and appointed to the different departments: what course of discipline is observed in handling them?—A. I could not say. I have nothing to do with that.

Q. It is probable of course that it differs in accordance with the temperament of the official head?—A. Yes. The fact is, as I stated to you a moment ago, that some deputy ministers assign the full number of marks for efficiency and others do not. They do not discriminate, giving the best men the highest number of marks. It is not at all likely, supposing half a dozen men are going up from a department that they should all get 100 marks for efficiency. It used to be 300 marks, but that was thought too high. We then suggested that the numbers should be 100 and we have found out by experience that some deputy ministers give all candidates the same number of marks, without discrimination. I am giving you my opinion, and it is possible I may have said more than I ought to have stated in regard to this matter.

Q. We want you to say honestly what you think?—A. Exactly.

Q. In regard to the system pursued, at these examinations do you think the existing plan is all that is necessary or can you suggest improvements?—A. I have thought that the competitive system would be far more serviceable and beneficial to the country than that which now prevails.

Q. But even in that case, the result would only be good provided it were honestly followed?—A. Yes, that is certainly the case.

Q. That is that the candidate with the highest marks should get the first chance?—A. Yes, that should be done.

Q. But you do not think that in such examinations, I mean competitive examinations, too much might be allowed for the intellectual evidence and too little to the matter of character—in fact it is difficult to ascertain by any kind of examination what the character of a person is?—A. That is true enough. When the system of competitive examinations was first introduced in connection with the Civil Service of India, the same objection that you are now raising was made; that a number of bookworms would be introduced into the service. Experience, however, showed that although the system was not in every case perfect, still its general trend was in favour of competitive examinations.



## SESSIONAL PAPER No. 29a

Q. In other words the element of character was apt to follow the candidates' intellectual attainments?—A. When men are put on trial their character can be found out.

*By Mr. Bazin:*

Q. In the case of a man who is already in the service, has he to go through another examination before he can be promoted?—A. Some deputy ministers allowed a certain percentage gained at the first examination to qualify for chief clerk without undergoing another examination. It may be a dozen or 15 years before a man qualifies for that position, and if he knows that he has no further examinations to undergo he may become careless and indifferent, whereas, if he knows he has to undergo examination for every promotion, he will be on the *qui vive* all the time and keep up to the work.

*By Mr. Fyshe:*

Q. Is that one of the rules, that officials are to undergo a fresh examination for certain promotion?—A. Not necessarily.

Q. Do you not think it is desirable?—A. Unquestionably.

Q. I am told that in German schools the teachers have to undergo periodical examinations right through the whole course of their lives?—A. Yes.

Q. I suppose the object is to prevent them from getting rusty?—A. So far as my recollection goes I think it was understood at first that there was to be——

Q. A promotion examination at every step?—A. Yes, but somehow or other that was got over.

*By the Chairman:*

Q. I forget who raised the point. The Department of Justice, was it?—A. We had nothing to do with it, so I cannot say.

Q. The Department of Justice was consulted and gave the opinion that the original examination was supposed to carry them up to the highest step?—A. It is a very undesirable thing that the first examination should govern because it may be an easy examination. I think it is a very undesirable thing that the result of the first examination should carry civil servants up through the various stages to the chief clerkship.

*By Mr. Fyshe:*

Q. I know it is the custom in some banks to put men through an examination before they are entitled to rank as accountants?—A. The same should be done in the Civil Service, I think, if a man is to be promoted. Possibly you may find it referred to in the evidence taken by the previous commission?

*By the Chairman:*

Q. In 1892? I do not think the question was a live one then?—A. Perhaps not. It would certainly be an incentive to the candidates if they knew they had to undergo an examination before being promoted. They would then be on the *qui vive* all the time.

*By Mr. Fyshe:*

Q. No doubt. In every position in life there is a great deal to learn, and a conscientious person will acquire the necessary learning where a person who is otherwise will not?—A. Exactly. If a candidate knows he has no chance of promotion, unless he gets to be thoroughly proficient in his work, that is an incentive to him. That answers your question, I think.

Witness discharged.

The Commission adjourned.



7-8 EDWARD VII., A. 1903

OTTAWA, THURSDAY, May 16, 1907.

The Commission met at 10.30 a.m. Present: Mr. Courtney (Chairman), Mr. Fyshe and Mr. Bazin.

Dr. JOHN C. GLASHAN, sworn and examined.

*By the Chairman:*

Q. You are one of the Board of Civil Service Examiners?—A. Yes.

Q. How long have you been a member?—A. Ten or twelve years.

Q. Have you also examined for the Military College?—A. I did. I do not now.

Q. Have you any other position in the public service at Ottawa?—A. No other.

Q. You are inspector of schools for the city?—A. Yes.

Q. You are a graduate of Toronto University?—A. Yes.

Q. Are you a member of the Senate of the University?—A. No.

Q. You have had a large experience in examinations in connection with the schools?—A. I have had thirty-five years' experience as official examiner in connection with the Ontario Government.

*By Mr. Fyshe:*

Q. You have been all your life connected with educational matters?—A. Yes. I was at one time for eight years a member of the Central Committee of Examiners.

Q. And you know all about the schools of the country?—A. The schools of Ontario.

*By the Chairman:*

Q. You have compiled some text books?—Yes, an Arithmetic and Algebra—books published in the United States.

Q. You generally superintend the Civil Service examinations in Ottawa?—A. Yes, both Preliminary and Qualifying and occasionally the Promotion.

Q. The examinations in Ottawa are held in the House of Commons?—A. In the House of Commons and in the Senate.

Q. The desks in the House of Commons are side by side?—A. Yes, but the candidates sit at every second desk.

Q. Of the 349 candidates who passed last November, 193 passed in Ottawa, so that there must have been a great overflow—some were rejected, I presume?—A. The number who passed and the number who were rejected are given in our last report.

Q. If these were all the candidates, they would have to overflow into the Senate?—A. Yes. We can seat only about 120 in the House of Commons, and the last time we used also one of the Committee Rooms. We need a large number of presiding examiners.

Q. You could not be in the three rooms at one time—how did you arrange that?—A. I have an assistant in the same room with me, and two messengers. In the Senate there are two presiding examiners and two assistants; and in the committee room there is one examiner. It is quite close to the House of Commons, and one of my messengers acts there with me.

*By Mr. Fyshe:*

Q. I suppose it would be difficult to prevent copying and crooked work with such a small number of watchers?—A. It all depends on the watchers.



## SESSIONAL PAPER No. 29a

Q. But some are very expert at crooked work?—A. I do not think we have much crooked work in the House of Commons where I am.

*By the Chairman:*

Q. In the House of Commons the desks are in pairs, but no person sits beside the candidates?—A. No, that would never do. A candidate who was perfectly honest might see something that his neighbour was writing.

*By Mr. Fyshe:*

Q. They might have collusion?—A. I had better explain to you the arrangement. One examiner remains near the Speaker's chair or in the space between the two sides of the House. Another examiner remains near the bar of the House. One of the messengers stands at the back of the seats on one side, looking down over the candidates, so that they cannot see him. Another stands at the back on the other side and looks down over the candidates on that side. That explains why we need four.

*By the Chairman:*

Q. Does the same system prevail in the Senate?—A. We cannot arrange matters so well in the Senate. I am not satisfied with the arrangements we can make there.

Q. Is that because you have no control in the Senate?—A. No, it is because the seats are all single desks, and we cannot put the candidates far enough apart; and further because the Senate does not accommodate a sufficient number of candidates in the seats to enable us to have none sitting on the floor of the House. We have to put some at tables on the floor of the House, and they are seated irregularly.

Q. How is it in the committee room?—A. The committee room is a long room—Room 16 of the House of Commons. We have there small tables, and we keep the candidates quite distant from each other.

Q. I suppose you can detect copying if there is any peculiarity in the answers?—A. That is very easily done. We can easily detect it if the work is wrong. If a candidate makes a mistake, another one who copies from him will make exactly the same mistake. That may occur in one question, but if it occurs in two or three, that fact instantly calls attention to the matter, and immediately the examiner who suspects copying reports to the other examiners and asks them to compare their answer-papers.

Q. Have you had any personation in Ottawa?—A. No, I have never known a case. Nine-tenths of the candidates I know personally; but if I do not know them I require them to be identified. That is our rule.

Q. You have lived here nearly all your life?—A. I have been inspector in Ottawa for thirty years.

Q. You return the number of marks to the Secretary of State, but the names of the candidates are not published in the *Canada Gazette* in the order of merit?—A. No.

Q. They are simply published alphabetically?—A. Alphabetically.

Q. Don't you think it would be desirable to have them published in order of merit—the public would then know who came out at the top?—A. It would if you divided the candidates according to nationality, according to the subjects they write on; because the French candidates and the English candidates do not write on the same Grammar, the same Orthography or the same Composition, nor are their answers read by the same examiners. In my subjects I take both French and English, but Dr. Thorburn in Grammar and Composition takes only English. I think it would be advisable to have the results published in the order of merit, but you might have them divided into classes.

Q. Do you find the candidates that enter now as desirable a lot of candidates as those who entered formerly, or are they tempted to other occupations—comparing to-day with ten years ago?—A. I think on the whole they are just as good, but there is a far greater number of women coming in, and that will affect the answer.



7-8 EDWARD VII., A. 1908

Q. I am speaking of ability?—A. I mean ability.

*By Mr. Fyshe:*

Q. The machinery of education throughout the country is better than it used to be, is it not?—A. In some respects.

Q. A larger number of people are in a position to get a university degree, for instance, and there are a much larger number of applicants who have a university degree than there used to be?—A. The people with degrees do not come before us.

Q. I was speaking generally on the fact that there are more graduates of colleges applying for positions in the Civil Service than there used to be?—A. There are three reasons for that increase. There has been a very large increase in the number of graduates in the universities.

Q. Are they lowering the bars?—A. No, but there are more going on to higher education. That is the first reason. Consequently there are more to draw from. Second, there are more women passing through the universities. Formerly the universities did not admit women. Third, you have more men doing technical work in the service now than formerly, and they have to be university graduates. Within the last ten years the number of men at the University of Toronto taking the practical side of the scientific course has increased nearly thirtyfold.

*By the Chairman:*

Q. Are the bars lowered in your examinations?—A. No. I cannot say that they have been raised either.

Q. That is to say they are about the same height?—A. Yes.

*By Mr. Fyshe:*

Q. When you speak of technical men, you mean engineers?—A. Engineers, surveyors, geographers, and so forth.

*By the Chairman:*

Q. Out of the 193 successful candidates in Ottawa last November 117 were indubitably women?—A. Yes.

Q. In the case of a great number you cannot tell from their initials what their sex is?—A. If the initials only are given, I would take it that they are men. However, I think that should be stopped—giving only the initials.

*By Mr. Fyshe:*

Q. The full name should be given?—A. Yes.

*By the Chairman:*

Q. There are 117 who are indubitably women, and there may be a few more?—A. Yes, there may be more.

Q. That is, considerably more than half of those who passed were women?—A. Yes.

Q. What is the effect on the service of the increased number of women passing and entering the service?—A. I would prefer that the deputy heads should answer that. I have only an opinion on that. But I can state why there is a large increase of women—that the pay of women in the service relatively to the pay outside is much higher than the pay of men in the service relatively to the pay of men outside. That is, there are many more prizes for men outside the service than for women, and men will remain where there are prizes to be won. A woman enters the service knowing that she will not rise very high, but she is contented with that, because she knows that she cannot rise very high out in the world.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. The natural qualifications of women would limit them to the mechanical part of the work?—A. Yes; but there are many able and highly educated women in the service, and no distinction is made. A woman who can do simply typewriting has as much advantage as a woman doing translation from half a dozen different languages. In fact, the typewriter is perhaps paid higher.

*By the Chairman:*

Q. In the service they begin at \$500 a year?—A. Yes.

Q. And in ordinary mercantile work their average of pay is from \$250 to \$300?—A. Yes.

Q. That is one of the reasons for the redundancy in the number of women coming into the service?—A. Yes.

Q. You get only one testimonial as to character from the candidates?—A. That is all.

Q. In the English Civil Service Board they require three?—A. Yes.

Q. Do you think it would be advisable to extend the number of testimonials?—A. I do not think that would meet the case of personation at all. We have had very few cases of personation. The way to meet that is to do as is done in Ontario or as is done in a bank—having some person you know to come and identify the candidate.

Q. In England they commenced at one, but it was found that a good natured friend could easily be got to give his testimonial, and they required to extend the number?—A. I would not require a testimonial of character at all. I would leave the deputy head, when making the appointment, to inquire into the character of the candidate. I do not think an inquiry into the character of the candidates is a part of our duties as examiners because we cannot do it effectually.

Q. Then it comes to this, that the probationary period of a clerk should be strictly lived up to?—A. Yes, and the person recommending that clerk to the deputy head should be held responsible for his recommendation. I must confess that I have never looked at the recommendations.

*By Mr. Bazin:*

Q. What do you mean by the person recommending being responsible?—A. Responsible to the Minister.

Q. What would be the consequence of that?—A. I would leave that between him and the Minister. I would not make any legal responsibility. I mean a matter of moral responsibility between the deputy head and his Minister.

*By the Chairman:*

Q. Would not that be adding to the burden of the deputy head?—A. I think he is now the man who has to answer to the head of the department for the appointments, and I do not know that we have ever considered the written testimonial as to the character of the candidates that is sent in to the secretary of the board. I cannot recall a case where the certificate of character has been called for.

Q. Then you have a medical certificate?—A. Yes.

Q. Is that looked into?—A. That is looked into by the secretary of the board.

Q. He receives a certificate from an undoubted medical practitioner?—A. Yes.

Q. You know generally about the health of the people in Ottawa coming before you?—A. Yes.

Q. They are a healthy lot?—A. They are as a whole.

Q. It has happened, I believe, that a candidate not long appointed has had to take an extended leave of absence for his health?—A. Yes, that has happened both to candidates that have been admitted for examination by the Board and candidates admitted on a university degree; but even then it is doubtful if they would have been rejected at the time of their appointment by any medical man. However, the question of



7-8 EDWARD VII., A. 1908

health should also be referred to the deputy head at the time of appointment, because a candidate may not be appointed for five years after he has passed the Board. The medical certificate should be obtained at the time of appointment, not at the time of passing.

Q. Then, rejected candidates come on again and again until they manage to get through?—A. Yes. I know a candidate whom I have rejected four times.

Q. Then, the third certificate you require is the age certificate?—A. Yes.

Q. That comes from some legitimate source?—A. A question has arisen recently as to the interpretation of the statute with regard to age; that is, with regard to the admission of candidates to the qualifying examination in their eighteenth year. We have admitted them on the condition that the certificate did not issue until they have attained the full age of eighteen years. The question of age is connected with the question of the appointment of more men in the Civil Service. There are boys in the schools who can pass the qualifying examination at the age of thirteen. Usually a boy has to leave school at the age of fifteen to do something for himself. His parents may not be well enough off to keep him at school until he is eighteen. He goes out into the world, and in three years he has probably forgotten his technical qualifications to pass that examination. I would recommend that candidates be allowed to write on the Qualifying examination at sixteen years of age, though they might not receive their certificate until say seventeen. I will give the reason that was given to me by two deputy heads for lowering the age for temporary writers from eighteen to seventeen years. They said: We cannot take any of these young men, according to the statute, until they are eighteen; but if we could take them in at seventeen and put them to work on work that they could well do, we could be training them for a permanent appointment, if necessary, at eighteen. They would be on probation until they were eighteen.

*By Mr. Fyshe:*

Q. When they had reached eighteen, they would be very much better men than they would be if taken in at eighteen?—A. That is it. What is done now in some cases is to bring them in as messengers at sixteen or seventeen, but the deputies say they are not allowed to use them for anything else; and that simply spoils them instead of making them better.

Q. When boys leave school at the age of fifteen, they should go into business; that is the custom in Scotland?—A. Furthermore they are then plastic in mind and habits, and can be trained for the particular work for which the deputy wants them. But if they act as messengers up to the age of eighteen they have got into the wrong way of doing things. Several of the deputies would like the age at which candidates can come up for the Qualifying examination to be lowered. I would prefer that no age should be set for the examination, but that the age should be set for appointment.

Q. Would even that be desirable?—A. It might be, in order to prevent pressure on the deputy. In that case you should consult not the examiners, but the deputy heads as to the age which they would like to have fixed for appointments. I know that many of our candidates in Ottawa would have passed a better examination if they had come up from three to five years before the time they did.

*By the Chairman:*

Q. This provision about the certificate of character is mandatory on the Board; but you say it is simply perfunctory, and is never examined by the board?—A. Yes. The appointment may not be made until three or five years after the examination. So that this duty is imposed on the wrong body.

Q. It is also mandatory on the Board to see that the candidate 'is free from any physical defect or disease which would be likely to interfere with the proper discharge of his duties?'—A. Yes. Deaf and dumb people have come up for examination, and have been allowed to write and pass and have been appointed. The question of physical defects should also, I think, be left to the deputy. Why the Board of Examiners on



## SESSIONAL PAPER No. 29a

academic subjects should also be constituted a board for examining into the character and health and physical condition of the candidates I do not know. That provision should be revised and part of it should be eliminated. Even if it were wholly eliminated, the deputy heads should look into these matters for their own interests.

Q. The preliminary examination for messengers and such like is a less trying examination than the qualifying examination for clerks?—A. Yes. That brings up another matter. We have two standards of examination at present—the Preliminary, which is very simple, and the Qualifying, which is about the same as what we call the entrance to the Collegiate Institute or the fourth book class in our public schools. I would recommend that instead of two there should be three standards of examinations—one for messengers and such like, about the same as the Preliminary—one perhaps somewhat lower than the present Qualifying examination and on different subjects, for temporary writers, copyists and railway mail clerks. There is at present a great difficulty in getting enough railway mail clerks for the rapidly extending service in the Northwest, and in getting those who are able to pass the present Qualifying examination. Then, for the higher appointments, there should be a third examination rather more advanced than the present Qualifying examination, and any person who has passed that should have no other academic examination afterwards. In other words, there should be no academic examination for promotion, as there is at present. If any candidate has passed that higher examination, it should open the whole service to him, apart from anything that the deputy may prescribe.

Q. In the mother country they have different examinations for the different departments?—A. Yes, and for different offices.

Q. That is to say, the candidate for appointment to the Finance Department requires different qualifications from those of a candidate for the Secretary of State's Department?—A. Yes.

Q. But here we have one common examination?—A. Yes.

Q. Do you think it would be advisable to differentiate a bit?—A. I think that the deputy head should have the right to raise the qualifications or to add to the qualifications for any particular branch of his department—to add so much in any particular subject to the general examination.

*By Mr. Fyshe:*

Q. Would it not be better to have that defined rather than to trust it to any particular individual?—A. Certainly. But the deputy head, I think, should say that such and such shall be required for certain appointments in his department, and he should notify the Board of that; or he might have that special examination at the time of appointment. Perhaps the simplest way would be to leave it to each deputy head to state what special examination he would require for his department in addition to the general examination.

*By the Chairman:*

Q. Are you not proposing to throw too much on the deputy head?—A. My suggestion is that that should be defined once for all for each department in the Civil Service Act—that you should consult the different deputy heads as to what they would advise should be added for their respective departments, and that that should be added in the Statute. I was speaking of the subject of examinations. The subjects at present are: Penmanship, Orthography, Arithmetic, including interest, vulgar and decimal fractions. That should be commercial transactions, not interest. Then there is Geography, chiefly on the Dominion of Canada; History, British, French and Canadian, chiefly the latter; Grammar and Composition. Now, there is the question of Transcription. I would recommend that that be struck off. It is clean copying. The Composition should include precis making. For the second class there are three subjects—Bookkeeping by double entry, Shorthand and Typewriting. I would strike off Bookkeeping, and for the middle or intermediate examination for clerkships, I think



7-8 EDWARD VII., A. 1908

that Shorthand and Typewriting might well be made compulsory instead of Transcription; certainly Typewriting should, while Shorthand might be left as the one optional subject.

Q. The optional subjects have practically died out?—A. Yes. Many girls take Typewriting.

Q. But there is no inducement to take them?—A. No inducement.

Q. In former years candidates got \$50 for each optional subject?—A. Yes, but that worked unfairly also, I will explain how. There is a rule that they must take that examination at the same time as they take their Qualifying examination. They are not allowed to come up for that one optional subject only. A girl takes her Qualifying examination and passes but does not take her optional. After she enters the service she learns typewriting and Shorthand, but never gets her \$50. If you have an optional subject they should be allowed to come up for that at any time.

Q. Do you set any catch questions?—A. The difficulty is in defining what is a catch question. I have the subjects of Arithmetic, Orthography and Transcription. In Arithmetic a candidate is apt to call any question which he cannot answer a catch question.

Q. Do you pay any attention to punctuation?—A. That should come under the subject of Composition.

Q. Under that subject is any attention paid to punctuation?—A. I could not say definitely, not being the examiner, but my impression is that very little attention is paid to it.

*By Mr. Fyshe:*

Q. Don't you think that punctuation is more generally honoured in the breach than the observance?—A. Yes. Some writers are very particular about their punctuation. There should be a certain amount of attention paid to it.

*By the Chairman:*

Q. And the attention to capital letters?—A. I include that in punctuation. There is another matter I would like to call your attention to. The law allows a candidate to write his examination in either English or French, but the Board has carried that out in what seems to me to be a peculiar way. It necessitates the candidate choosing one or other language and sending in all his papers in that language. I think a candidate should be allowed to choose on any paper which language he shall write in.

*By Mr. Fyshe:*

Q. I suppose there are very few who would write in either or both languages?—A. I have every year quite a number of candidates coming to the entrance examination at the Collegiate Institute who write some of their papers in English and some in French, and occasionally I have had on a paper one answer in English and the next one in French. A French candidate, for example, writing in History, if he has not studied History in English, has not merely to write the History, but has to do translation as well. That is doing double work. That is a good reason why he should be allowed to write his history in English or in French. But suppose that candidate preferred to take the English grammar or the English composition, why not allow him to do so if he has studied that subject in that language? Why not allow the candidate perfect liberty to answer in which ever language he pleases? I have met with candidates who would like to have written in English to show their knowledge of that language.

*By the Chairman:*

Q. The present provision handicaps the French Canadian in some respects at times?—A. At times; but it is not merely that. A man who knows both English and French has no advantage in the examination. So that I would like to add, at least for the higher examination, translation as an optional subject, and there should be some-



## SESSIONAL PAPER No. 29a

thing allowed for that. I might explain that in Ontario our options are taken differently from what they are here. A candidate who passes his options here has no advantage after that, whereas in Ontario if a candidate makes more than fifty per cent on an option, the premium is added to his other subjects. That is what I mean by allowing any candidate to write on any subject in either of the two recognized languages of the country. If he chooses one of them as an option and makes more than fifty per cent, give him the excess applied to other subjects, and restore translation from English to French and from French to English.

Q. Coming to the Promotion examination, there is a difference of opinion prevailing as to the number of subjects that should embrace. As a rule two subjects are allowed as the minimum?—A. Yes.

Q. There are a variety of subjects on which the Promotion examination is based originally?—A. Under the rules the obligatory subjects are Penmanship, Orthography, Arithmetic, Composition, duties of office and a report on efficiency. By an order in council that can be changed and be reduced to two. The Minister of Justice decided that there could not be less than two.

Q. Practically that takes the Promotion examination out of the hands of the intended body, and reduces it to promotion by the deputy head on the two subjects of duties of office and efficiency?—A. No, efficiency does not count as one of the two subjects. For example, in the Post Office Department they take duties of office and orthography.

Q. That brings the candidates under the supervision of the Board?—A. Yes.

Q. But suppose they take arithmetic instead of orthography, the nature of the change is determined by the deputy head of the department?—A. Yes.

Q. The deputy head might, by selecting duties of office and arithmetic, have the control of the examination in his own hands?—A. Yes. I may say that I would prefer that these academic subjects were struck out of the Promotion examination entirely, and that the compulsory subjects were reduced to two, duties of office and efficiency, and then let the deputy head be given the right to prescribe any other. Furthermore, I think he should be allowed to set these papers. I allow that in arithmetic now. In one branch three candidates came up for examination, and the head of that branch set the paper. These candidates have to know a certain amount of very technical arithmetic for that branch, and the paper had direct reference to their work. It was a paper that could very well be put under duties of office, and the head of the branch is the proper person to set such a paper.

*By Mr. Fyshe:*

Q. To what particular branch of the service would that apply?—A. There are several branches. The branch I am speaking of is Printing and Stationery. As an example, one of the questions was as to how many reams of paper would be required for 500 copies of a book of 450 pages demy octavo, and what that paper would cost. Men in that department should be able easily to work out a question like that, while the way of the ordinary arithmetic would send them altogether wrong in their quantities of paper.

*By the Chairman:*

Q. At the present moment there are divers methods of promotion?—A. Yes. I had four different arithmetic papers sent at the last examination, in four different systems, and I think that is quite right. We might have had six or seven. For example, take the Finance Department; the ordinary paper would be perfectly useless for the Promotion examination. That department should be allowed to set its own paper to suit the candidates coming up. Some of them have a good deal to do with regard to foreign exchange. They should have special papers on that, and these papers should be set either by the deputy head of the department or by a person he appoints.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. Have you ever been consulted by any of the banks in regard to their examination papers?—A. Not officially. Unofficially I have been.

*By the Chairman:*

Q. Would it not be advisable that while the subjects are defined, candidates for promotion should be examined in more than two subjects?—A. No. I would allow each department to prescribe its own subjects; but on a man being transferred from one department to another, it should not be compulsory on the deputy head to receive him unless he has passed the examination of that department or its equivalent. But what is more important, I would like the academic examination to be omitted unless it is prescribed by the deputy head. A man should not be asked to keep up questions in arithmetic if he has not used it for years in his department. For instance, composition may be made an excellent subject of examination, or it may be made one of the worst possible. If composition were a test of writing a letter on some subject in connection with the work of a man's department or a test of whether he can express himself correctly and punctuate correctly, that would in itself be a good examination; but if he were asked about figures of speech, as is sometimes the case, why should a man who has been for a number of years a clerk in a department be required to keep up his knowledge of such things. He would have to cram, and the cramming would interfere with his work during the day, and cause him a lot of worry.

Q. Are there coaches for these examinations?—A. Yes. I am often applied to for recommendations of coaches.

Q. Do coaches coach for Promotion examinations as well as the Preliminary?—A. Yes.

Q. A candidate for promotion can select which language he chooses to have the paper set in?—A. Yes.

Q. The papers are sent to the Board by the deputy head?—A. Yes.

Q. Suppose in an English department there is a French Canadian candidate—there is an interval for the translation of the paper?—A. Yes.

Q. Could that translation get out by any means?—A. That is more than I can answer.

Q. What is the process of the translation?—A. It is sent to Mr. DeCelles.

Q. And Mr. DeCelles is above suspicion?—A. Yes. The only question might be whether the papers were left on a desk where anybody could see them. I may say that I copy my papers out and send them to the secretary, and then I destroy my original. I absolutely keep no copy of my own papers. It might be possible for the papers to get out without the head of the Printing Bureau knowing them to have got out.

Q. Is there any tab kept on the number of blank sheets at the Bureau on which the questions are to be printed?—A. I should expect that the head of the Bureau would look after that sharply.

Q. After you prepare the papers you do not know how far they are treated confidentially down at the Bureau?—A. No.

Q. No account kept of spoiled papers or anything else?—A. No one could answer that but the head of the department or some other person down there.

Q. In your examination in the House of Commons the candidates are numbered?—A. Yes. That brings up another question. From my own experience I can frankly say that I like to have the candidates numbered. Even if I do not know them, I do not like to read the names. Then again, if I know the name, I would know whether the candidate was a man or a woman, and if a woman wished to get a higher position, there might be some feeling in the matter. But with the candidates numbered, my mind is perfectly easy. I may say that Dr. Thorburn and Dr. DeCelles and myself, the three examiners, preside at centres. I do not think the examiners should preside at all. Even though I try to get rid of the knowledge, I know the numbers of quite



## SESSIONAL PAPER No. 29a

a number of the candidates. I should not know one candidate from another. If the candidates are going to write by numbers, the examiners who are going to read the papers should not even be allowed in the room. We should not know the names or anything about the candidates until our returns are sent in. I preside in Ottawa, and there may be some candidates that I am interested in whose numbers I cannot help remembering. Then, on account of the date on which the examinations are held, it is extremely difficult to get properly qualified examiners. The examiners should be men who have experience in watching candidates at work. Teachers are the best, but at the time the examinations are held it is almost impossible to get teachers to preside, as they are all at work. If the examination were held during the holidays in the schools, we could get the teachers as presiding examiners. In the next place, we could get better rooms—rooms in the high schools and academies. Next, by having more rooms, we need not put many candidates into one room. In Ontario in the university examinations for matriculation, and in the teachers' examinations, we are not allowed to have more than 25 candidates in one room under one examiner. Here I have over 100.

Q. You had 206 who passed and 89 who were rejected, that is, 295 candidates?

A. Yes, and it is getting worse. Again, where there are a great number of candidates coming up, should you not permit the holding of two examinations.

Q. In that case you would have to change your papers?—A. Certainly. In the last examination we had to do that on account of the mail service in the Northwest. In Winnipeg we have two sets of papers. Furthermore, we could not use the chambers here at the right time. We had to use them a week ahead of the standard time set for all the other centres except Winnipeg, so that we had a different set of papers for Ottawa from what we had everywhere also except Winnipeg, and in Winnipeg we had both sets. There were a large number of mail clerks coming up who were temporarily in the service. You could not call them all in on one day, because that would disarrange the whole service for the Northwest, so we called in half of them in one week and the other half in the next week. There should be more liberty given to the Board in regard to the examinations, and they should be held at a more convenient time than they are at present. The time of the Promotion examinations should also be changed. They are held in May. Now that the fiscal year ends on March 31, the promotion examination should be held before that time. They could very well be held during the Christmas holidays.

Q. With the session being called earlier than formerly you will suffer from the disadvantage of not being able to use the House of Commons?—A. If they were held during the Christmas holidays we could get the use of the Collegiate Institute, where there are a large number of rooms where grown up candidates could be seated, with not more than 25 candidates in one room. Then we should have a larger number of examiners at Ottawa.

*By Mr. Fyshe:*

Q. How does your system of examination compare with that in England?—A. It is quite different. It is much lower, that is in the advanced work. In England the examinations are competitive, and the candidates are allowed to do the best they can. But here the examination is up to a certain standard, and if you set the standard too high you will throw out a certain number of candidates.

Q. Have you ever examined the continental system?—A. No.

Q. I suppose that in Germany the examinations would be very thorough?—A. In Germany military service is recognized in a great many appointments, which are in many cases rewards for military service. Their mail clerks are all ex-military men. I do not know about France.

*By the Chairman:*

Q. What would you think of the application of the competitive system here?—A. If it could be carried out I believe it would be an excellent thing.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. Of course, you would have to give the more successful competitor the particular advantage he should have?—A. That is the meaning of the competitive system.

Q. It would not do to allow the appointing power to ignore the result of the competitive examination?—A. Oh no. Where they have the competitive system, they state that there are so many clerks of a certain class to be appointed, and there are examinations held for those vacancies. There might be an examination every week in the year.

*By the Chairman:*

Q. Is it not a fact that in so high a service as the Indian Civil Service, as a rule the men appointed solely on account of their intellectual attainments, turn out to be men of high character?—A. Yes. When the system was applied first, there was bitter opposition to the examinations. These men have swept away that prejudice, and it is now recognized that they are the best administrators in England to-day. Many of these men are public school men. They go through a public school, and then get their special training. A man who goes through the Cambridge University may afterwards go to a trainer to get his special training for the Indian Civil Service.

*By Mr. Byshe:*

Q. Is it not true that this technical thing such as all academic men go through is rather a different thing from making them great business men or administrators or men of the world?—A. The great majority of the successful men in the United States are university men. The statistics show that, and the percentage is increasing.

Q. That is quite a different thing. They are university men, but not specialists; and after they leave the university, they begin where 15 year old boys going into banks begin, and that broadens them out. The point I wish to make is that college education tends to narrow people in their specialty?—A. Rather it gives them an inclination for that specialty if they choose to take it up. I spoke of Cambridge men going to a trainer; but that trainer prepares them in the special subjects of the Indian Civil Service, not in science or anything of that kind. For instance, they must know some of the native languages of India, and the trainer will prepare them in these. Then they go to India prepared for their special work to a certain extent, and they will be able more quickly to learn to speak to the people and get into their way of thinking.

*By the Chairman:*

Q. You said that you thought a system of competitive examinations would benefit Canada?—A. Yes, although if wrongly applied it would be more mischief. Anything that is good can be made to do more harm than what is merely milk and water.

Q. Will you amplify that—what do you mean when you say that if a system of competitive examinations were wrongly applied?—A. The subjects must be specially selected for the department or the office. Next, the examination papers must be thoroughly practical. One of the troubles with our examination papers in general is that a great deal of the work is of no practical importance.

Q. The logical result of that system was that when a vacancy occurred, application would be made to the Civil Service Commission?—A. Yes.

Q. And politics would be eliminated altogether?—A. Yes. The object is to eliminate politics and get the best trained men into the service. You might hit on a mean between the strictly competitive examination and ours by following the example of the United States and selecting certain branches and certain classes for competitive examination and leaving the general examination for the rest.

Q. The higher men get into the Finance Department or into the railway service?—A. It would be for you to select them. Let all the higher appointments be strictly by competitive examination for entrance, and after that leave all changes within the department.



## SESSIONAL PAPER No. 29a

Q. Of course, you would allow people who had not got into the service to go into competition a second time with other people?—A. Certainly. I remember a case in England of a man who boasted that he had gone up for three of the very highest offices and had come out first each time, and yet for some reason he refused the offices.

Q. Or the top one may not be acceptable to the department?—A. That may be.

Q. So that the logical conclusion of the competitive system would be to eliminate politics?—A. Yes.

Q. And the deputy head might reject a man who is not suitable?—A. Yes. The man might have a temper or disposition that might make him unsuitable. The deputy head would not reject him except for very good reasons.

Q. In England the Under Secretary has to give his reasons when he rejects a candidate who has been passed by the examiners?—A. Yes, or he might reject him after the provisional period.

The Commission adjourned.



Mr. JOSEPH POPE, C.M.G., I.S.O., sworn and examined.

*By the Chairman:*

Q. You are the Under Secretary of State?—A. Yes.

Q. How long have you occupied that position?—A. Eleven years.

Q. Before that you were Assistant Clerk of the Privy Council?—A. Yes.

Q. How long were you in that position?—A. Seven years.

Q. And you were in the service for some years before that—how long have you been in the service altogether?—A. Upwards of twenty-eight years.

Q. Besides your ordinary duties in connection with the Department of the Secretary of State, you have had a good deal to do with *la haute diplomatie*?—A. Yes.

Q. You were at Paris in connection with the Behring Sea arbitration?—A. Yes.

Q. And in London in connection with the Alaska Boundary question?—A. Yes.

Q. And you prepared the cases?—A. I would not say that I prepared the cases. I have prepared many papers on these subjects.

Q. And you were connected with the Washington business?—A. Yes, the International Commission at Washington in 1898. I was the agent of our government there, and I was the associate secretary of the commission in connection with the Alaska Boundary case, and was attached to the staff of the British agent at Paris in 1893 in the Behring Sea arbitration.

Q. How much are you paid for all this?—A. For the past four years, \$4,000 a year.

Q. And no extras?—A. None.

Q. No vote covers extra services of any kind?—A. None. I think I may say that the most important part of my work in the last twenty years has lain outside of what may be called the sphere of my official duties.

Q. You have prepared a statement showing the staff of your department and the work in 1892 and in 1906?—A. Yes.

Q. In 1892 you had a staff of 40?—A. Yes.

Q. In 1906 you had a staff of 31?—A. Yes.

Q. The salaries are about the same?—A. Yes. There is not \$400 difference in the vote.

Q. And the revenue of the department increased from \$60,700 to over \$95,000?—A. Yes, or if you take the calendar year, to \$108,000.

*By Mr. Fyshe:*

Q. From what sources do you get revenues?—A. From fees on charters for joint stock companies principally.

Q. What is the usual percentage of charge based on the capital?—A. We charge \$225 on a capital of \$100,000, and from that up. A capital of \$1,000,000 pays \$500, and each additional \$1,000,000 pays \$100.

Q. How does that compare with the cost of charters granted by the different states of the United States?—A. I have never had occasion to inquire into that, but it is about the same as the cost of charters in the various provinces of Canada.

Q. I presume they make similar charges for chartering companies in England?—A. Yes. They have a system of registration there which amounts to the same thing and they charge something approximating to our fees.

Q. In the United States there are certain states that apparently give more favourable charters than others, notably the State of New Jersey, where an immense number of important companies go for their charters, though they may not do any



## SESSIONAL PAPER No. 29a

business in that state?—A. They come here sometimes. We have a clause in our Act under which companies incorporated elsewhere may be reincorporated here.

Q. In New Jersey they charge pretty good fees?—A. Yes. We charge fairly good fees too. I have known a fee of \$2,900 paid on a single charter.

*By the Chairman:*

Q. Your revenue now is about two and a half times your expenditure?—A. Yes. Whereas in 1892 our expenditure was \$37,000 and our revenue \$6,000, in 1906 our revenue was \$109,000 and our expenditure no more than it was before—in fact it is less.

*By Mr. Bazin:*

Q. These revenues are fluctuating?—A. They are going to be a great deal more this year. The revenue is increasing all the time.

*By the Chairman:*

Q. In bad times there might be a certain set back?—A. I presume so; but formerly it was never contemplated that what the newspapers call the 'sealing-wax department' and the 'fifth wheel to the coach' would be a revenue producing department. But that is what it has now become. Last year it produced a net result to the good of \$70,000, after paying all expenses.

Q. The other adjuncts to the department, such as commissions and applications for parliament have also considerably increased during the period?—A. Yes, and we have had large additions under the Naturalization system. The administration of the Naturalization Act is a most irksome business.

Q. With increased immigration, the work under the Naturalization Act grows more and more in importance?—A. Yes. It involves much work, because the names are mostly unpronounceable and badly written. We keep a record of them, and the deciphering of these foreign names is no easy matter.

Q. The department is divided into two branches—the correspondence branch and the registration branch?—A. Yes.

Q. You have three chief clerks—Pelletier, Colson and Storr?—A. Yes. Mr. Pelletier is head of the correspondence branch and my substitute in my absence. He is a barrister. Mr. Colson is the accountant and *au fait* of the work generally. Mr. Storr is the head of the register branch.

Q. Beginning with the entrance into the service, have you any idea or suggestion to offer with regard to the Board of Civil Service Examiners?—A. I wish to say that in 1892 or perhaps a few years before that, the Board of Civil Service Examiners had a separate organization, a separate office and a staff of several clerks, costing \$1,600 or \$1,800 a year. Now the Board of Civil Service Examiners is administered in my department by two of my clerks at a cost of about \$300 or \$400 a year. That is a subject that should be taken into consideration; we are doing the whole clerical work of the Board. I have no suggestions to make as to the Board itself.

Q. With regard to the appointment to the Civil Service, have you any ideas as between competitive examinations and the present system?—A. Yes.

*By Mr. Fyshe:*

Q. Considering the difficulty of getting men into the Civil Service, don't you think it would be well to exercise the greatest care possible in making a selection?—A. My experience in the service goes to show that it is not always the most highly educated men who make the best clerks.

Q. Still, in the long run would it not be safer to trust to the Civil Service examination than to the judgment of the appointers?—A. In the beginning, but I would not have competitive examinations for the entrance.



7-8 EDWARD VII., A. 1908

Q. Of course you would have an examination?—A. Yes, I think we should have an examination to see that the youth is grounded in the ordinary requirements—that he can spell and add and that sort of thing; but I do not think I would go further in the initial appointments.

Q. When a man is appointed an ordinary third-class clerk his salary is \$500?—A. Yes.

Q. Have you found any difficulty in filling vacancies?—A. Not in the way of promotion.

Q. Do you favour promotion examinations?—A. Yes.

*By the Chairman:*

Q. It is stated here that owing to the earnings in other branches of life it is rather difficult getting enterprising young men to come into the service?—A. That is true. There is very great difficulty in getting good young men. When asked that question a moment ago I understood you to refer to promotions within the department. There is difficulty in getting good men from outside.

Q. The consequence of that is an inordinate number of women entering the service?—A. I suppose it is a consequence. It is a very unfortunate thing.

Q. How many women have you in your department?—A. Three.

Q. That is not an inordinate number?—A. No. One of them is assistant private secretary to the Secretary of State, and is a very good clerk.

Q. She has been some years with you?—A. She has been there about 12 years.

*By Mr. Fyshe:*

Q. Is it usual for these women in the different branches of the Civil Service to get married?—A. Now and again.

Q. You do not raise any objection, do you?—A. They give up their positions when they get married—that is understood.

*By Mr. Bazin:*

Q. They cannot then stay in the service?—A. No.

*By the Chairman:*

Q. What is your idea of the employment of women in the public service?—A. Speaking generally, I do not think it desirable, though I know of several exceptions. But I am speaking of the general principle, because I find that as a rule women clerks claim the rights of men and the privileges of their own sex as well.

Q. When a third-class clerk is appointed, he is appointed on probation?—A. He is appointed on probation.

Q. Is that probation ever taken seriously?—A. Not so far as I know.

*By Mr. Fyshe:*

Q. That is to say, the heads of departments never exercise their right to reject them?—A. I have never done that, and I have never heard of it being done.

Q. There must have been a large number of cases in which it would have been justifiable to have taken action in that way?—A. Quite likely.

*By the Chairman:*

Q. When the probation expires the clerks have annual increments of \$50 a year?—A. Yes.

Q. The deputy head has to recommend those?—A. Yes.

Q. That is done perfunctorily?—A. Absolutely. It is automatic.

*By Mr. Fyshe:*

Q. Is there no provision in the Act by which special excellence can be rewarded by a larger increase?—A. None in the Act. It would require a special vote of parlia-



## SESSIONAL PAPER No. 29a

ment to give a man an increase of \$100 a year. For instance, I could not recommend my best clerk for an increase for \$100 a year without a special vote by parliament, mentioning his name.

Q. Would you not call that a defect in the regulations?—A. That opens up a large question. If the deputy head stood in the same position as a bank manager I should say, yes.

Q. It makes the service too mechanical?—A. I do not like the system, but some people say it is the only system that can practically be worked.

*By the Chairman:*

Q. You have to report to the minister within the year that probationary clerk is fitted to remain?—A. Yes.

Q. That is practically perfunctory?—A. Quite so.

Q. You have no political appointments like city postmasters in your department?—A. None. The only appointments we have from time to time are those of examiners in different cities under the Civil Service Act.

Q. They are appointed under patronage?—A. Yes.

*By Mr. Fyshe:*

Q. Wouldn't it be within the power of your office to change the examiners?—A. I do not as a matter of fact interfere with the Civil Service Examiners at all. The statute says that the Board shall be administered by the Secretary of State, which includes the Under Secretary, but as a matter of fact they go straight to the minister. I never interfere with the Board myself. It is merely, as it were, attached to the department. It is not in practice subordinate to it.

Q. If there was a change decided on in that respect, it could easily be carried out by your office interfering to that extent—I mean, to make a change from time to time, sending these examiners from one place to another?—A. The statute says that the Civil Service Examiners shall be under the direction of the Secretary of State. The practice has always been for the minister to deal directly with the Board and the practice is agreeable to me.

*By the Chairman:*

Q. You have never re-employed in your department a man who has resigned?—A. No.

Q. You occasionally have promotion examinations in your department?—A. Yes.

Q. How many subjects are your men examined in?—A. It depends. In some cases the test is confined to duties of office.

Q. You have not altogether contracted yourself out of the regulations and the arithmetic and duties?—A. No.

Q. You have allowed the Civil Service Board to have a hand in it?—A. Yes. But I would like to say that I do not believe in the present system of Promotion examinations at all. At present the Government of the day makes the appointments. I think that system will continue for our time; I am not discussing it. But I think that after a man enters the service his promotion should be largely in the hands of the deputy—that the deputy head should apply the tests necessary for promotion. I think he should have the matter pretty much in his own hands, and be able to say to a man, I will promote you or I will not advance you, as the case may be. I think better work would be had.

Q. Section 46 says:—'Except as herein otherwise provided, when any vacancy occurs in one of the higher classes, in either division, the head of the department shall select.' Would it not be better that the head of the department on the report of the deputy head should select?—A. Yes, I think it would.

Q. Then, section 47, subsection 2, says:—'At any time during the first year the head of the department may reject the person promoted.' Would you say that it



7-8 EDWARD VII., A. 1908

should be the head of the department on the report of the deputy head?—A. Yes, I agree with that.

Q. Referring to section 50, have you ever had any transfers to or from your department?—A. Yes, occasionally.

Q. At the desire of the men or at your own desire? —A. Generally both. I generally try to get their concurrence, but I have found it in the public interest to make a transfer. It is generally necessary to secure the concurrence of the ministers of both departments, and I endeavour to meet their wishes.

Q. I am speaking of the men themselves?—A. I have had transfers without the concurrence of the parties chiefly interested.

*By Mr. Fyshe:*

Q. It seems to me that should also be at the option of the deputy head, not the head of the department?—A. You must remember that under our system the minister is the head of the department, and you cannot give his subordinate greater powers than you give him. The statute does not contemplate that and it would be foreign to our system of government which makes the minister responsible to parliament.

*By Mr. Bazin:*

Q. As a matter of fact, does it not work that way?—A. I have only served as deputy head under two Ministers, and I have always found both of them ready to adopt my suggestions. You must not give the deputy head too much power, though I think he should have more power than he has. In the advancement of clerks with respect to rank or salaries, I think the deputy should have a greater say than he has at present; it would be conducive to the efficient administration of a department, and it should be well understood by the clerks that the deputy head is the man they have to deal with and satisfy, whereas now they get the automatic increase, and it does not matter whom they please. The practice is that all get the increase who are not undeserving. It should be that no one should get it who is not deserving.

*By the Chairman:*

Q. Section 56 provides that in all cases the salary of the deputy head shall be limited to \$4,000 per annum. I presume you consider that the deputy heads are not sufficiently paid?—A. I do not think they are. If a man is fit to be the head of a department of the public service, I think he is worth more money than that, if he is worth anything.

*By Mr. Fyshe:*

Q. We think so in the commercial world, but the trouble is that when you do things in a mechanical kind of way, under general rules, it is hard to frame such general rules as will not be abused?—A. Still, there are only twenty deputies, and it seems to me that they should be taken out of the rut and dealt with separately, particularly if you entrust them with larger powers.

Q. And in giving them larger powers you should hold them to greater responsibility—you should hold them to the responsibility of a well administered department?—A. I think, too— I am not extravagant in my ideas—that it is quite impossible for a man in the position of a deputy head to live quietly in Ottawa as a gentleman and to bring up and educate his family, on the present salary. Therefore the salary is inadequate.

*By the Chairman:*

Q. Section 82 provides that the employment shall commence at the minimum salary. In your opinion is that advantageous to the service, or should a clerk begin at \$500 or \$600 or \$700, according to his competence?—A. The provision is a protection.



SESSIONAL PAPER No. 29a

Q. But it is mandatory?—A. Without that provision influence would be brought on the minister to start every new appointee at a salary higher than the minimum.

*By Mr. Fyshe:*

Q. It seems to me that everything should be done to eliminate political influence altogether, if it is possible by any arrangement?—A. We of the permanent service are not the ones to discuss that.

Q. But if you think so, you should say so?—A. It is not always prudent to say all one thinks.

*By the Chairman:*

Q. Suppose there were some clause saying, 'Subject to the approval and concurrence of the deputy head,' don't you think some wider latitude might be given?—A. I think such a provision would be desirable. I think the deputy should have a certain amount of latitude. In the case of an exceptionally clever young fellow, he should be at liberty to start him at \$600 or \$700 if he so desires.

Q. Under section 86 you can suspend the annual increment for misconduct?—A. Yes.

Q. Are all the men in your department good, or is that carried into effect?—A. I have in rare instances been compelled to advise suspension, and stopped their salary, but I have never taken away any clerk's annual increase. During the period of suspension the pay of the delinquent stops.

Q. Stoppage of salary may be for neglect of duty or misconduct?—A. I have heard of it being done in other departments, but I have never done it.

Q. Don't you think it would be better to enlarge that too, and make it on the report of the deputy?—A. That might bring the deputy into conflict with the minister.

Q. Take section 92—has anybody ever suffered loss of pay in your department for unauthorized absence?—A. I have suspended one or more officials, and suspension stops pay.

Q. But not on account of illness?—A. No, I have never done that.

Q. Section 101 provides for the annual leave of absence. Do you find three weeks sufficient to give to your men gathered here in Ottawa from all parts of the Dominion?—A. No; I have always interpreted that to include twenty-one working days. That is what I have done in all cases with the sanction of my minister.

*By Mr. Fyshe:*

Q. Is that the universal allowance?—A. No, I do not think so; but the question arose, and the minister, Sir Charles Tupper, decided to interpret the section in that way. I believe in treating my clerks generously so far as it is in my power to do so. If they do their work faithfully for eleven months in the year, I would give them the full three weeks' holiday. I believe they would be all the better for a full month's holidays.

*By Mr. Bazin:*

Q. Do you not think three weeks is sufficient?—A. That is very well in regard to some of them; but I want you to realize that in the case of many men in the Civil Service their hours are far longer than from 9 to 4. They work very hard and long. There are a certain number not bound by any official hours, but who are at work early and late, and such men need a good rest.

Q. I suppose they can easily get leave of absence for a few days occasionally?—A. Yes, but that is not quite the same thing as a regular vacation.

*By the Chairman:*

Q. Would you make the holidays compulsory?—A. Yes, I would make clerks take their holidays.



7-8 EDWARD VII., A. 1908

Q. In your department no abuse has occurred in connection with the holidays?—  
A. No, no abuse.

Q. You say you have suspended a man under section 103?—A. Yes, though very rarely. With reference to that I would make a suggestion. The statute says: 'The head of a department, and in his absence the deputy head, may suspend.' I think the words, 'and in his absence the deputy head,' should be eliminated for this reason: they were intended to strengthen the hands of the deputy head, but they operate the other way. The Interpretation Act says the head of the department includes the deputy head, and if those words were struck out the deputy head could suspend at any time. Now he can only suspend in the absence of the minister. I think the powers of the deputy should be strengthened, but without derogating from the powers and responsibilities of the minister, who must be supreme.

Q. Coming to section 104, has any clerk been dismissed from the Department of Secretary of State in your time?—A. No.

Q. You have no observation to make as to that, so far as your practical experience goes?—A. No, I think that is right.

Q. I presume that generally speaking you have an idea of whether there should be cause shown for dismissal?—A. Quite so; but for the security of the clerk I would have an order in council for dismissal, because we hold office during pleasure.

*By Mr. Bazin:*

Q. Was ever any one dismissed without cause?—A. It has happened. Section 52 provides that when a deputy head is removed from his office a statement of the reasons for so doing shall be laid on the table of both Houses of Parliament; but that clause is illusory. The deputy is first dismissed, and then the reasons—any reasons—for his dismissal shall be laid on the table. Our tenure of office is during pleasure.

*By the Chairman:*

Q. Do all your officers sign the attendance book?—A. Yes, without exception.

Q. What time do you close it?—A. At 10 o'clock.

Q. There are no fixed hours in your department—the officers work till the work is done?—A. They work till the work is done.

Q. In the slack season they get out at four o'clock?—A. Not all. I do my best work after four, and some of my most valuable clerks stay till six o'clock.

Q. How long do you give them for luncheon?—A. I am not very strict as to that. If a man lives at a long distance from the office, I give him an hour and a half—from an hour to an hour and a half. I am generally in my office until half past six. I turn up at 10 o'clock in the morning. Sometimes I come earlier, sometimes a little later, but as a rule my hours are from 10 until 6.30.

Q. The office is always open to the public?—A. Yes, as a rule there is somebody in my department from 9 in the morning till 6 o'clock at night.

Q. Your officers are all in the one building?—A. Yes, all in the one building.

Q. You have no objection to Mr. Bazin and Mr. Fyshe going into your office?—  
A. None whatever.

Q. Now we come to the question of retiring allowance. You are working under the old Superannuation Act?—A. Yes.

Q. All the officials who are under the old system still go under it?—A. Yes.

Q. But those appointed since 1897 have a deduction made from their salaries?—  
A. Yes, there is an abatement from their salaries, but they have no superannuation.

Q. What do think of the change of law?—A. I think it is very unfortunate and unjust to those who have come into the service since its operation.

Q. The stability of the service has suffered?—A. Greatly, in my opinion.

Q. And men are now constantly leaving the service, men of intelligence and good position, like Bain, the Assistant Commissioner of Customs, and Stewart, the Commissioner of Forests, and others, because there is no superannuation?—A. Exactly,



## SESSIONAL PAPER No. 29a

and many men are being held in the service only for the sake of the Superannuation which they expect, and but for which they would leave the service to-morrow.

Q. Then your idea is that the sooner the Superannuation Act is restored to the statute book the better?—A. I think so, unquestionably, and I think it is particularly hard on the appointees of the present Government who come into the service and find that the old officials have superannuation while they have none. They naturally feel aggrieved. This is detrimental to the efficiency of the service.

Q. Would you like some system of insurance or provision for a widow to be added to the superannuation system?—A. Undoubtedly. I am very much in favour of such a provision. I think that the superannuation system should not only be restored but improved. There are a number of excellent gentlemen in this city who serve the state in a military capacity. If any of these are superannuated they draw their pension; if they die, their widows and each child up to a certain age draw an allowance. The civil servants, who I think serve the state equally well, have no such advantage. If we die after a service, it may be of fifty years, our widows and children derive no advantage from the moneys we have been contributing for half a century it may be to the Superannuation fund.

Q. The Militia Pension Act to which you refer has been enacted since the Superannuation Act was abolished—A. Yes.

## DEPARTMENT OF THE SECRETARY OF STATE.

*Number of Clerical Staff.*

	1892.	1906.
Chief clerks.. . . .	2	3
First-class clerks.. . . .	6	6
Second-class clerks.. . . .	13	8
Junior second-class clerks.. . . .	..	8
Third-class clerks.. . . .	9	2
Messengers.. . . .	4	1
Temporary clerks.. . . .	5	..
Temporary messengers.. . . .	1	3
	<hr/> 40	<hr/> 31
Salaries of clerical staff.. . . .	\$37,827 45	\$ 38,252 84
Total revenue.. . . .	6,725 75	95,754 80
“ (calendar year).. . . .		108,913 10
Number of charters issued.. . . .	71	374
Commissions, bonds, renewals and other documents registered and recorded.. . . .	1,104	4,729
Applications for pardon.. . . .	288	800
Of which there were granted.. . . .	190	469

NOTE.—The Naturalization Act and the Ticket of Leave Act were not in existence in 1892. These Acts are administered by this department.

Under the former Act in the year 1906, 10,778 names of naturalized subjects were registered, classified and indexed, and the returns filed for reference. During the last two years over 70,000 names have been so dealt with. The returns are received from some 400 officers of various law courts throughout the Dominion and necessarily involve considerable correspondence. Payments are made to each returning officer according to a special tariff twice yearly. About one thousand cheques being issued on this account.

Under the Ticket of Leave Act some 600 applications were dealt with in 1906, 294 tickets being granted.



7-8 EDWARD VII. A. 1908

J. M. COURTNEY, Esq., C.M.G., I.S.O.,  
460 Wilbrod Street,  
Ottawa.

OTTAWA, May 25, 1907.

DEAR MR. COURTNEY.—I inclose a memorandum for the consideration of the Commissioners. If you consider it a subject of which they have cognizance, I should be glad if you will kindly lay it before them. I am up to my eyes in business just now arranging for the visit of the Japanese Prince, but I feel I shall be busier later on, and I want to place this matter before the Commissioners, or somebody who will bring about this much needed reform.

In great haste,

Yours sincerely,

(Sgd.) JOSEPH POPE.

## MEMORANDUM FOR CONSIDERATION OF THE CIVIL SERVICE COMMISSIONERS.

I desire, with the permission of the commissioners, to offer a few observations upon a matter akin to the subject of their inquiry in respect of which I had not an opportunity of inviting their attention when recently before them. I refer to the desirableness of establishing a more systematic mode of dealing with what I may term, for want of a better phrase, the *external affairs* of the Dominion.

It is commonly supposed that such matters are now administered by the department of which I am the deputy head, but this is a misapprehension. The Secretary of State is primarily and principally the official mouthpiece of His Excellency the Governor General in respect of *Canadian affairs*; he is the channel of communication between the Dominion Government and those of the Provinces, towards which he occupies somewhat the same relation that the Colonial Secretary does towards the Colonies. All communications which reach the Secretary of State for transmission to England or to a foreign country, are forwarded by him to the Governor General with a recommendation that he would be pleased to transmit the same to their destination. All despatches from the Colonial Office are addressed to the Governor General and by His Excellency are sent, for the most part, to the Privy Council where they are referred to the heads of those departments which they particularly concern. Much of this correspondence relates to domestic matters, and with it I have no concern here. Much, however, bears upon what I have called external affairs, that is to say, questions touching our relations with foreign countries, as the Behring Sea Seal question, the Alaska Boundary, the Atlantic Fisheries, International boundaries, and other pending controversies with the United States; or, it may be, with questions whose scope and bearing, though within the empire, extend beyond the bounds of the Dominion; such for example as the difference with Newfoundland over the boundary in Labrador. Let us say the Imperial government have occasion to communicate with the government of Canada in respect of any one of these subjects: The Colonial Minister addresses a despatch to the Governor General; that despatch is forwarded by command of His Excellency to the Privy Council, which means with us the cabinet. The Privy Council refers it to the minister at the head of the department to which it relates, who causes to be prepared a reply in the form of a report to the Privy Council thus:

‘The undersigned to whom was referred a despatch from the Secretary of State for the Colonies dated.....on the subject of.....has the honour to report that.....’

That report, when it reaches the Privy Council, is turned into a minute, preserving the sense, and even the phraseology unchanged. It has, as it were, merely been given a head and tail, thus:

‘The Committee of the Privy Council have had under consideration a despatch from the Secretary of State for the Colonies dated the..... The Minister of.....’



## SESSIONAL PAPER No. 29a

to whom the said despatch was referred, reports that (here follows the minister's report verbatim).

'The committee concur in the foregoing observation of the Minister of....., and advise that a copy of this minute, if approved, be transmitted to the Secretary of State for the Colonies for the information of His Majesty's Government.'

This minute, when approved by the Governor General, is forwarded to England. If it is an important despatch, the policy of the Government in regard to the principle involved is, no doubt, discussed and agreed to in Council; but the terms of the report are almost invariably left to the department to which the despatch was originally referred. Under this mode of dealing with official correspondence there is no uniformity of system or continuity of plan.

The preparation of despatches is a technical acquirement, attained only after special study of the questions involved, and by assiduous practice in drafting. It may happen; it must sometimes happen; that the official to whom these Imperial despatches are referred (for it cannot be expected that a busy minister has time to attend to such matters personally, calling for much study, and a large acquaintance with intricate details) while fully competent to deal with the merits of the question in its present aspect, is not familiar with the past history of the controversy or skilled in the framing of State papers. There are moreover certain questions which relate partly to one department and partly to another, so that it may not be easy to tell at first sight to whom a new despatch should be referred. The earlier communication may have related to one department, and a later despatch on the same subject to another. Neither department having any knowledge of what has been referred to the other, the consequence is that both departments, *quoad* this particular subject, are working more or less in the dark.

In the early years of Confederation, when these questions were few, the inconvenience of which I speak was not so greatly felt, as the Prime Minister of the day kept them pretty much in his own hands; but with the growth and development of the Dominion this is no longer possible.

The practical result of the system in vogue is that there does not exist to-day in any department a complete record of any of the correspondence to which I have alluded. It has been so scattered, and passed through so many hands that there is no approach to continuity in any of the departmental files. Such knowledge concerning them as is available, is, for the most part, lodged in the memories of a few officials. I fear too that in Downing street, Canadian despatches are noted for diversity rather than for elegance of style. As the Dominion grows this state of things must always be getting worse. If some reform is not soon effected it will be too late. Even now, I am of opinion that it would be an extremely difficult task to construct from our official files anything approaching to a complete record of any of the international questions in which Canada has been concerned during the past fifty years. To give one illustration: Thirty-five years ago the question of ownership of the Island of San Juan, long at issue between Great Britain and the United States, was decided by the Emperor of Germany in favour of the latter. That surely is a matter of important historical concern to the Dominion, yet I should be at a loss to know to-day to what department of the government to turn for any information as to this arbitration. Indeed, I am quite confident that it does not exist in any of them.

My suggestion is, that all despatches relating to external affairs should be referred by the Privy Council to one department, whose staff should contain men trained in the study of these questions, and in the conduct of diplomatic correspondence. These officials should be in close touch with the other departments, from which they could draw all necessary information, the raw material, as it were, of their work; but the digesting of this information and its presentation in diplomatic form should rest with them, through, of course, the same channels as at present; for in this suggestion there is no thought of change in that regard. Every effort should be made to collect from



7-8 EDWARD VII., A. 1908

the beginning all papers bearing on the questions I have indicated, from the office of the Governor General, the Privy Council office, the various departments and the Foreign and Colonial offices. I wish most earnestly to impress upon all concerned that if this work is not soon systematically begun it will be too late. The few men throughout the service conversant with these questions are growing old, and must soon disappear. So far as I know they will leave no successors. Much of the early history of these subjects, so far as Canadian records are concerned, will thus be lost.

I recommend that a small staff of young men, well educated and carefully selected, be attached to the department whose creation I have advocated, and that they be specially trained in the knowledge and treatment of these subjects. In this way we shall acquire an organized method of dealing with international questions which at present we wholly lack.

I have spoken of the creation of another department, but I see no reason why this work should not be done under the supervision of the Secretary of State, whose present department might be divided into two sections, one for Canadian, and one for External affairs.

All of which is respectfully submitted.

(Signed) JOSEPH POPE.

OTTAWA, May 25, 1906.



SESSIONAL PAPER No. 29a

OTTAWA, THURSDAY, June 6, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman.

Mr. THOMAS FYSHE, Montreal, and

Mr. P. J. BAZIN, Quebec.

GEORGE F. O'HALLORAN, sworn and examined.

*By the Chairman:*

Q. You are the Deputy Minister of Agriculture?—A. Yes.

Q. How long have you been deputy minister?—A. Since May, 1902.

Q. You succeeded Mr. Scarth?—A. I did.

Q. And his predecessor was Mr. Lowe?—A. Yes.

Q. Your department is directly charged with looking after Copyrights?—A. Yes.

Q. Trade marks?—A. Yes.

Q. Patents?—A. Yes.

Q. In connection with the department there is a bureau of Census and Statistics?  
—A. Yes.

Q. And Experimental Farms?—A. Yes.

Q. And Quarantine?—A. Yes, both human and animals.

Q. And also Dairying and Agriculture?—A. Dairying, seed and live stock.

Q. You also have something to do with the Cow Census?—A. Yes.

Q. And with Creameries?—A. Yes.

Q. And Cheese Curing?—A. Yes.

Q. And Poultry?—A. Yes.

Q. And Fruit?—A. Yes.

Q. And Tobacco?—A. Yes.

Q. And Cold Storage in general?—A. Yes.

Q. And Refrigerator cars?—A. Yes; and one important branch which is being established—the subsidizing of Cold storage warehouses. We are just now organizing that branch of the service.

*By Mr. Fyshe:*

Q. Are you going to extend that over the whole country?—A. Yes; under an Act passed last session under which thirty per cent of the cost is to be paid as a subsidy for Cold storage warehouses for the preservation of food products.

Q. Will that be reckoned an advantage all over the country—in the west, for instance?—A. I think so. That is the opinion of the Government in passing the measure.

Q. Don't you think there is enough private enterprise in the country to establish these things if they are called for?—A. Evidently Parliament thought otherwise in passing the Act. There appeared to be a very general demand for it, especially in some of the fruit districts. It was represented that there were not adequate facilities.

*By the Chairman:*

Q. In addition to the other things enumerated, the Archives of the country are under the control of your department?—A. Yes, the Archives, including the public records.



7-3 EDWARD VII, A. 1908

Q. You were asked to render a statement—this (showing) is the statement?—A. Yes.

Q. I asked you to bring up a supplementary memorandum?—A. I produced a duplicate of the current pay-list.

Q. On June 30, 1906, you had 59 permanent employees against 53 on June 30, 1902?—A. Yes.

Q. And you had 16 extra clerks in 1892 and 24 in 1906—these are the clerks paid out of civil government contingencies?—A. Yes.

Q. Of the permanent clerks you have 7 chief clerks attached to the department. Mr. Chittick is the accountant?—A. Yes.

Q. And Mr. Doherty?—A. Private secretary.

Q. How did he come to be made a chief clerk?—A. I think it is the general practice of the department now to make a private secretary chief clerk.

Q. Mr. Doughty is the Archivist?—A. Yes. I may say that at present the Archivist has been removed from the operation of the Civil Service Act. That chief clerkship was abolished, and the Archivist is now paid out of the Archives vote.

Q. Then there is Mr. Jarvis, the secretary?—A. Yes.

Q. And Mr. Lynch, of the patent branch?—A. Yes.

Q. What is Mr. Ritchie doing?—A. He is the registrar of trade marks and copy-rights.

Q. Mr. Jackson is dead. Has there been a chief clerk appointed to succeed him?—A. Mr. Ritchie has succeeded Mr. Jackson.

Q. Then, there are practically only five chief clerks: Chittick, Doherty, Jarvis, Lynch and Ritchie?—A. Yes.

Q. Mr. Johnson has been superannuated and his position has been merged into the census and statistics branch?—A. Yes.

Q. Are the five chief clerks doing chief clerks' work?—A. Yes, with the exception of the private secretary.

Q. They are doing distinctive work?—A. Each one is the head of a branch.

Q. Coming to the first-class clerks, of whom you seem to have the same number in 1906 that you had in 1892, 10—are these people doing work of a first-class character, or after they were promoted, did they do the same work that they did in the lower class? Mr. Bailey, I know, is a patent examiner?—A. Among the first-class clerks there are six patent examiners. Several of these were promoted from second-class clerkships on my recommendation to the minister.

*By Mr. Fyshe:*

Q. A man requires special skill to examine patents—a knowledge of mechanics?—A. Under the present rule of the department only graduates in science from Canadian universities are appointed.

Q. And they have to have a special knowledge of mechanics in addition?—A. Yes. We have graduates who have taken the electrical course and graduates who have taken the mechanical course, and so on through all the different branches of science.

Q. You endeavour to get these specialists to take the position of patent examiners?—A. They must be specialists or they could not do the work.

*By the Chairman:*

Q. Then, six out of the ten first-class clerks are examiners of patents?—A. Yes.

Q. Have you one in Routhier's place?—A. He died recently, within a month.

Q. Are the second-class clerks doing the work they did before they were promoted from the junior second class, and are the junior second-class clerks doing the work they were doing when they were third-class clerks?—A. Generally.

Q. That is, the promotion did not make a difference in the work?—A. No.

Q. Then you have a large number of third-class clerks, some paid out of civil government contingencies, some out of the archives vote, some out of census, and some



SESSIONAL PAPER No. 29a

out of agriculture and dairying. Why have you so many extra clerks paid out of civil government contingencies in proportion to your permanent staff?—A. I found that state of affairs existing when I came into the department, and the Minister has been averse to creating permanent clerkships, and we have gone on in the same way.

*By Mr. Fyshe:*

Q. Have you got barely enough or too many?—A. We have what I consider simply sufficient for the work of the department.

Q. Where are your offices?—A. Our principal offices are in the Langevin Block.

*By the Chairman:*

Q. Where else are your offices?—A. In what is known as the Canadian Building—one of the Woods' buildings.

Q. You have no objection to Mr. Fyshe and Mr. Bazin going over your offices?—A. I would be pleased to show them through. We have a separate building, recently erected, for the archives, and we have a building on the corner of Queen and Metcalfe streets used by the exhibition branch of the department.

Q. Then it has been considered politic to have a large number of temporary clerks in proportion to the permanent staff?—A. Yes.

Q. Are these temporary clerks shoved on the department, or do you take them when necessary?—A. They are employed when I recommend to the minister the necessity for their employment.

Q. They are employed only on your recommendation?—A. As a general rule.

Q. And you derive that information, I suppose, from the chiefs of the several branches?—A. Yes.

Q. And the employment of these temporary clerks is not forced on the department, but you ask for them?—A. I ask for them.

Q. Are they political appointments?—A. They are selected from the list of applicants, and they are recommended by supporters of the government. We generally try to ascertain as far as we can the qualifications of the applicants. We make it a rule to get as good clerks as we can.

*By Mr. Fyshe:*

Q. Would it not be better to have an automatic selection on the basis of a competitive examination?—A. No. I have very little faith in competitive examinations. I often find that clerks who can pass a very good examination are not satisfactory otherwise.

*By the Chairman:*

Q. I think all the clerks paid out of civil government contingencies are women?—A. With a few exceptions.

Q. I think with the exception of the messengers they are all women?—A. There is a man named Morgan.

Q. Miss T. Morgan?—A. The 'Miss' is a mistake.

Q. Then, with one exception all the clerks paid out of civil government contingencies—what are called your temporary assistants—are women?—A. Yes.

Q. Is the staff made up of women because men were not procurable at the price?—A. As a rule.

Q. You do not find young men of enterprise and ambition willing to enter the service at \$500 a year?—A. No.

Q. But women being content with \$500 a year are pushing to enter the service?—A. Yes, that is, in the inside service.

Q. As a matter of fact they are in general permanent?—A. Yes.

Q. Once in they remain in?—A. As a rule.

Q. Although the theory is that you can get rid of them at any time, you never do get rid of them?—A. Except for cause—for misconduct.



7-8 EDWARD VII., A. 1908

Q. Do you ever get rid of any of them for cause?—A. Oh yes.

Q. You have an attendance book in your department?—A. Yes.

Q. One attendance book?—A. One attendance book in what I may term the inside service—for those branches which are located in the Langevin block. There is also an attendance book in each branch in the outside buildings.

Q. I have counted the number of employees, temporary and permanent in this list, charged to civil government; there are 85 of them, and you keep an attendance book for all these?—A. Yes.

Q. Do you keep the attendance book?—A. It is kept under my direction by a first-class clerk who is also my clerk. It is brought to me at intervals for my examination and my initialling. He makes it up daily.

Q. When these people are appointed they are presumed to be fitted in age, health and moral conduct—they are appointed on probation, I suppose?—A. Yes, under the terms of the Act.

Q. Do you ever reject any of them during the period of probation?—A. I do not remember of it ever having been done.

Q. After the period of probation has expired and you have certified that they are fitted to remain in the public service, have you ever had occasion to remove any of them?—A. You are speaking now of the inside service?

Q. The inside service.—A. No.

*By Mr. Fyshe:*

Q. Whose duty is it to report on the fitness of a man who has been on probation for six months?—A. The Deputy Minister.

Q. But the deputy cannot know from personal observation exactly what the man is fit for—he must depend on somebody else?—A. He must depend on the chief of the branch in which the clerk is serving.

Q. I suppose you have a chief clerk in every branch who exercises some kind of supervision over the work of the others?—A. Yes. Of course the deputy must rely to a great extent on the chiefs of the branches for information in regard to the individual clerks.

*By the Chairman:*

Q. What is your present salary?—A. \$3,900.

Q. Next year it will be \$4,000?—A. Yes.

Q. You get the ordinary salary paid to a deputy head?—A. I do.

Q. Before you were appointed you were in practice as a barrister in Montreal?—A. I was.

Q. Do you ever regret coming into the service?—A. I have been too busy to trouble myself with vain regrets.

Q. What leave of absence prevails in your department?—A. The usual statutory leave of three weeks.

Q. And for the temporaries?—A. It is given to the temporaries as well as to the permanents.

Q. What are the hours for luncheon?—A. An hour and a quarter.

Q. Do you all go out to lunch at the same time?—A. No. Our department is peculiar in some respects. There are certain branches that must be kept open all the time. For instance, the patent office must be kept open during the usual business hours.

Q. What are your office hours?—A. From half past nine till four.

Q. At times of emergency, for instance during the session of parliament, do the men go at four?—A. They remain as long as I require them to keep up the work of the department. I have frequently given an order to a branch for all the clerks to remain until five o'clock.

Q. The ordinary hours are from half past nine till four, but when you want any of them to remain longer, you keep them?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. In what state are your records now?—A. They are kept in a very satisfactory way, in charge of Mr. C. W. Bate, a first-class man.

Q. All records pertaining to the history of the Dominion you have turned over to the archivist?—A. Entirely.

Q. There was a Treasury Board minute passed in 1879 forbidding the use of political influence by clerks—did you ever see it?—A. No.

Q. The effect of it was that the use of political influence by any clerk was tantamount to sending in his resignation?—A. I am aware that there is such a rule, though I have never seen it.

Q. Do clerks seeking promotion pass you by and go direct to the Minister?—A. I think they have found that it is well to follow the regular course and come to me.

Q. You have nothing to object to, generally speaking, in the conduct of the staff?—A. No. It is very satisfactory on the whole.

Q. Have you a greater staff than the business of the department requires?—A. No.

Q. Do you think you are undermanned?—A. No, I think our staff is sufficient. If I thought otherwise, I would recommend to the Minister an increase in the staff and he generally acts on my recommendations.

*By Mr. Fyshe:*

Q. You could not achieve the same end by putting more work on each?—A. We would have to extend the hours. I think that as a rule the clerks work faithfully in the office hours.

Q. There is a great difference in capacity, even for mechanical work, between one man and another?—A. Certainly.

Q. As a rule clerks who are not kept under a spur all the time are apt to get pretty lazy and do very little work?—A. I must say that I have found that the Civil Service clerks work very much harder than I thought they did before I came into the service.

*By the Chairman:*

Q. You have been appointed since the Superannuation Act was abolished?—A. Yes.

Q. You know nothing personally of the condition of the service at the time that Act was in existence?—A. I know nothing of the service prior to my coming here.

Q. Do you not think superannuation gives stability to the public service?—A. I do.

Q. Do you think it would be desirable to restore the Superannuation Act or establish some kind of pension system?—A. I do, for the reason that I find that the large industrial and financial institutions generally are adopting the system, and they would not adopt it unless it were wise to do so.

Q. You think the adoption of some kind of pension system would have an economical bearing on the public service?—A. I think that what is good for these private corporations would be good for the Government.

Q. The Archives branch is now by itself?—A. Yes, in a separate building.

Q. Are the employees of the Archives branch appointed without reference to the Civil Service Act—that is to say, do they pass an examination?—A. The Archives vote at present is not subject to the Civil Service Act, but there are some old clerks in the Archives branch who are governed by the Civil Service Act. Incoming clerks are not governed by the Civil Service Act.

Q. Either in point of emolument or in point of examination?—A. No.

Q. They require no examination?—A. They may be admitted without regard to the Civil Service Act; but with one or two exceptions the Minister has insisted that all should have passed the Civil Service examination before being appointed.

Q. The work of compilation, collation, indexing and calendaring in the archives, one would think, would require a technical education?—A. Yes.

Q. Some knowledge of the history of the country?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. Some grasp of state papers?—A. Yes.

Q. Are the people appointed to that branch of your department fitted to carry on the work?—A. The principal clerks in that branch have been selected on account of their special and technical qualifications for the work. Unless one have some taste for the work, it would be so irksome that it would be almost impossible to carry it on.

Q. I see by the papers that a board met the other day, consisting of representatives from several universities, with Mr. Doughty, the archivist, and yourself, to lay down a scheme?—A. What is known as the Canadian Historical Manuscripts Commission, established by Order in Council a few months ago, composed of the professors of history of the principal Canadian universities—Dr. Colby of McGill, Dr. Wrong of Toronto, Professor Shortt of Queen's, the Reverend Abbé Gosselin and Dr. Edmond Roy of Laval, and also a representative of one of the universities of the maritime provinces and a representative of one of the universities of the west. These gentlemen are to act in an advisory capacity to the minister, determine the broad lines on which the new work of the Archives branch shall be conducted. A meeting for the purpose of organization was held recently and there will be another meeting held in the fall. It is proposed to hold about four meetings of these men.

Q. Were you chairman of the meeting?—A. Yes. Under the Order in Council the deputy minister acts as chairman in the absence of the minister. The minister had left for England.

Q. If the minister were here you would still be on that board?—A. No. It is provided in the Order in Council that I shall act in the absence of the minister.

Q. Do you intend, in connection with the archives, to do any publishing?—A. Yes.

Q. You publish now?—A. Yes, we publish a report. The last one contains what are termed the constitutional papers of Canada. It is a very large volume, taking in about fifty years after the Cession. It is proposed from time to time to publish historical papers of interest.

Q. What is Mr. Doughty paid now?—A. \$3,000.

Q. He is only attached to the department in this sense, that he has the same minister as yourself?—A. I understand that he is attached to the department the same as any other officer.

Q. He is paid from an outside vote?—A. Yes, the Archives vote.

Q. Coming to another large branch of your department, the Census and Statistics branch, the office of the director of census and statistics is in one of the Woods buildings?—A. Yes, in what is called the Canadian building.

Q. He has a large staff?—A. Yes, some 29 at present.

Q. What salary is paid to the director of census and statistics?—A. \$4,000.

Q. He publishes a statistical year book?—A. Yes.

Q. He is engaged from time to time in the collection of special statistics?—A. Yes, and the collection of such statistics as the Minister may direct him to obtain.

Q. You have just published, for instance, a collection of statistics relating to the manufactures of Canada?—A. Yes. Those statistics were obtained with reference to the year 1905. He is now gathering statistics for an agricultural census of the Dominion.

Q. When the work of the compilation of the general census of the Dominion is about accomplished, the operation of this branch of your department is then turned to other statistics?—A. Yes.

Q. There are more clerks employed in this branch when the work of the census is under way?—A. When a decennial census is being compiled we may have as many as 150 or 200.

*By Mr. Fyshe:*

Q. Do you discharge all these people after their work is done?—A. Yes.

Q. Have you charge of the census?—A. I have.



## SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. Although it is under the department, there is a special director to look after it?—A. The same as for every other branch of the department.

Q. In your department there are several highly paid officers, paid at the rate of \$4,000 a year?—A. Yes.

Q. Mr. Blue is paid \$4,000?—A. Yes.

Q. Dr. Montizambert is paid \$4,000?—A. Yes, and Dr. Saunders, the director of the experimental farm, is paid \$4,000 and the equivalent of \$1,000 more—a free house, light and fuel, and a horse and carriage.

*By Mr. Fyshe:*

Q. Don't you find, in connection with the census, that your work practically extends over the whole ten years?—A. Yes. That work is performed by what we may call our permanent staff—the 29.

Q. I should think it would take five years to complete a census?—A. Yes, pretty nearly.

*By the Chairman:*

Q. The extra 120 are gradually dropped?—A. Yes.

Q. And they are gradually taken on?—A. They are taken on long in advance of the actual taking of the new census, for preparatory work.

Q. Then, in the Agriculture and Dairy Commissioner's branch you have a large list of clerks?—A. I might explain that that has been divided. When Dr. Robertson was Commissioner of Agriculture and Dairying, the dairying and the seed work and the live stock work were all under the one commissioner. When he retired from the service, his branch was subdivided into three branches—dairying, including fruit and cold storage, seed, and live stock. There is now a commissioner for each one of these branches.

*By Mr. Fyshe:*

Q. What salary did Dr. Robertson get?—A. \$5,000.

*By the Chairman:*

Q. What salary does Mr. Ruddick get?—A. \$3,500.

Q. What does Dr. Rutherford get?—A. \$4,000. He occupies the dual position of veterinary director general and live stock commissioner.

Q. Who looks after the seed business?—A. Mr. G. H. Clarke.

Q. What is he paid?—A. \$2,600.

Q. Dr. Robertson had all these in his hands, and he broke down from nervous exhaustion, and had to be sent away to where he could not see a paper or a book?—A. Yes, he got an extended leave of absence before he retired. But I must add that Dr. Robertson's retirement did not increase the expense of carrying on the work which was under him. On the contrary, there was a reduction. All these men were working under Dr. Robertson. Mr. Ruddick, who is now dairy commissioner, had charge of the dairy work under Dr. Robertson, and Mr. Clarke, who is seed commissioner, had charge of that work, under him.

*By Mr. Fyshe:*

Q. The work was specialized and put under practically the same men that it was under before?—A. Yes. Dr. Robertson had charge of these three branches. Now there is no one between the heads of these three branches and the Deputy Minister.

*By the Chairman:*

Q. And the work under Dr. Robertson got to be so important that it was thought better for these three heads to communicate with the Deputy Minister direct?—A. It was considered advisable.



7-8 EDWARD VII., A. 1908

Q. Dr. Robertson in his zeal for the public service broke down completely?—A. Yes.

Q. He went somewhere where he could see no one or get a book or a paper?—A. Yes. Dr. Robertson was one of the greatest workers I ever saw. He was a most indefatigable worker.

Q. What do you call the cow census?—A. That is a method that has been devised for selecting the profitable animals of a herd and rejecting the unprofitable animals. A man is sent out from the department to visit a certain number of farms in a district. He goes periodically to the farms and takes a sample of milk from each cow. By testing these samples he is able to determine the quality of the milk. After a certain period he makes a report to the farmer, showing which of his animals are profitable, which he should keep, and which are unprofitable and should be got rid of.

Q. Are there any fees attached to the work?—A. The work of cow-testing is done without any expense to the farmer, except that he may be required to purchase a few bottles and a small set of scales, at a very trifling expense.

*By Mr. Fyshe:*

Q. Do the farmers try to co-operate with these men?—A. They are very anxious to have the work done. They found that it was a great advantage to them, and we continually are having applications for it. It is necessary to a certain number of farmers to unite themselves into an association to get a man sent out.

Q. After a little experience, I suppose, the farmers find it advisable to keep up these operations?—A. Yes, that is what we try to show them.

*By the Chairman:*

Q. In the year 1906 there was a revenue derived from the inspection of cattle of \$11,000?—A. That is the quarantine inspection.

*By Mr. Fyshe:*

Q. There is an improvement in cattle in Canada from the importation of thoroughbred bulls?—A. Yes.

Q. There is also a large importation of Clydesdale horses, is there not?—A. Yes, that is getting on.

Q. And Shorthorn bulls?—A. Shorthorns are the principal breed imported.

Q. The Polled Angus is not very numerous, is it?—A. It is quite numerous in the west.

Q. It does not seem to be as popular as the Shorthorn?—A. No, the Shorthorn is the popular breed of the country.

*By the Chairman:*

Q. Dr. Rutherford has in his head office a staff of 17 including himself?—A. That is in his office as Veterinary Director General.

Q. He has an assistant and four travelling inspectors together with about 80 correspondents?—A. Those are resident inspectors.

Q. Does he have daily returns from these people?—A. Not daily.

Q. Constant returns?—A. Constant returns. Every outbreak of disease and every inspection by his inspectors must be at once reported to him.

Q. The greatest possible care is taken with the health of the animals?—A. I think Dr. Rutherford deserves very great credit for the work he has done. It would be almost impossible to improve on the present state of his work.

Q. Who looks after the creameries and the cheese curing?—A. Mr. Ruddick.

Q. Dr. Rutherford simply looks after the health of animals?—A. Yes, and acts as live stock commissioner. The cow testing is carried on for the purpose of determining the value of the cattle for dairy purposes and for that reason it comes under Mr. Ruddick as dairy commissioner.



## SESSIONAL PAPER No. 29a

Q. Under the supervision of Dr. Rutherford is there a live stock record kept, showing the pedigrees of animals?—A. That is under the control of the live stock commissioner. We have now what is termed a system of national records kept here. Every association has its secretary and registrar here in Ottawa, and all the animals are registered here. The certificate of registration, if it meets with the approval of the representative of the Minister, is stamped with the departmental seal.

*By Mr. Fyshe:*

Q. Does that include native born cattle as well as imported?—A. Yes.

Q. You have a registrar for each breed?—A. Yes.

Q. Both cattle and horses?—A. Yes. I think there is one registrar for all breeds of sheep. Any registrar may act for two associations.

Q. But the registers are kept separate?—A. Kept separate.

*By the Chairman:*

Q. Does the same apply to pigs?—A. Yes.

Q. Under whose division does the poultry work come?—A. All the poultry work is carried on at the experimental farm, in charge of Mr. Gilbert. In Dr. Robertson's time some of the poultry work which was more of a commercial character, was carried on under him; but that is all abandoned, and the whole work is now carried on at the experimental farm.

Q. What are the duties of the seed commissioner?—A. His duties consist largely in enforcing the Seed Control Act, which was passed for the purpose of securing better seed.

*By Mr. Fyshe:*

Q. Do you follow the American system of distributing free seed?—A. That is done from the experimental farm.

Q. In the United States that is rather farcical, and some agitation has been got up to stop it?—A. I think our system is different. We send out only a few sample pounds of seed, more for the purpose of finding out what varieties are suitable.

Q. I suppose the experimental farm people are careful to send them to men who can handle them properly, and give a good account of the experiment?—A. I think a report is required and a sample of the seed harvested must be returned to the farm. If the report and sample are not received at the farm, I think no second sample will be sent to the farmer.

*By the Chairman:*

Q. You have a fruit branch?—A. That comes under the dairy commissioner. He deals largely with the transportation of fruit and the enforcement of the Fruit Marks Act, which requires fruit to be properly graded. Of course, at the experimental farm, the experimental work with regard to fruit is carried on. The dairy commissioner deals with fruit rather in a commercial way than in the way of culture.

Q. I suppose the same remark will apply to tobacco?—A. Tobacco is in charge of an officer who is not in charge of any branch. He reports direct to me.

Q. I see by the Auditor General's Report, at page D—53 that the dairy commissioner, in order to develop the dairying business in Canada, advanced \$218,279, of which he got back in revenue \$216,848.65, showing a debit balance of \$1,430?—A. That work has been entirely discontinued. That was in the Northwest Territories. When the new provinces were established and organized, the Provincial Governments relieved us of that work.

Q. When the cold storage business comes into operation under the Act of last year, under whose control will that be?—A. Mr. Ruddick's. His title is dairy and cold storage commissioner. I may say that that Act is in force at present.

Q. Since April 1?—A. It was assented to at the date of prorogation. The regulations under the Act have just been passed and the forms furnished.



7-8 EDWARD VII., A. 1908

Q. The director of the experimental farm at Ottawa, you say, gets \$4,000 a year?  
—A. Yes.

Q. And also a house?—A. Yes.

Q. That house and his other privileges are equivalent to \$1,000 a year?—A. The house if in the city could easily rent for \$1,000 a year. In addition to the house, he gets his fuel and light and a horse and carriage.

*By Mr. Fyshe:*

Q. What previous experience had Dr. Saunders?—A. He is a chemist by calling or occupation.

*By the Chairman:*

Q. The purpose of the experimental farm is to diffuse throughout Canada a knowledge of high-class farming?—A. Yes. Experimental work in all the branches of agriculture is carried on at the farm and the results are published in the annual report and in the bulletins published from time to time and distributed free amongst the farmers of the country.

*By Mr. Fyshe:*

Q. I presume that it is more to obtain fresh knowledge in regard to seeds and agriculture generally rather than to be a model to show the farmers?—A. Entirely. The work is purely experimental. It is not conducted in any hope of a return.

*By the Chairman:*

Q. Besides the director of the farm, there is a chemist and an assistant chemist?—A. Yes. The chemist is Mr. Shutt. There is also an entomologist and botanist, Dr. Fletcher; an agriculturist, Mr. Grisdale; a horticulturist, Mr. Macoun; and a cerealist, Dr. Charles E. Saunders.

Q. And an assistant to each?—A. Yes. The chemist has two assistants.

*By Mr. Fyshe:*

Q. Do they all live at the farm?—A. Yes, all the principal officers are provided with residences on the farm.

Q. Are they generally married men?—A. I think they are all married with the exception of two or three of the assistants.

*By the Chairman:*

Q. There are about 28 of these salaried officials. There is a manager of the poultry department?—A. Yes, Mr. Gilbert. He has an assistant, Mr. Fortier.

Q. Under the director there is a series of specialists?—A. Yes.

Q. Each looking after a particular division there?—A. Yes.

Q. And in addition there are farm labourers?—A. Yes.

Q. Do any of these farm labourers live on the farm?—A. A few—very few.

Q. How are the labourers appointed?—A. Their appointment is largely left to the director. Most of them might be called permanent. They have been working there for years.

Q. Is there any feeling on the part of the labourers, as there is in other parts of the public service, as to the emoluments paid to them?—A. The question of salaries was adjusted by the Minister a short time ago, I think to the satisfaction of the labourers.

Q. They are paid by the week?—A. Yes.

Q. Do you happen to know if there is an undue amount of labour employed there?  
—A. I am sure there is not.

Q. How are these labourers appointed—are they put in originally by politics?—A. As a rule their selection is left entirely to the director.



## SESSIONAL PAPER No. 29a

Q. The expenditure of the farm, at page D—21 of the Auditor General's Report, is divided carefully into several heads, such as salaries, farm work, care of stock, &c., &c. There is a certain revenue derived from the farm?—A. The products of the farm are sold to the best advantage, but it was never hoped that there could be a revenue derived from the farm. For instance, a wheat field will be divided into plots of half an acre, and the crop of each half acre would have to be harvested with the greatest care to avoid its getting mixed with the product of the adjoining plot.

Q. Do any of the officers of the farm, in addition to their residence, get any of the products of the farm?—A. They have only what they pay for. They are treated the same as the public. The officers and employees of the farm consume the products of the farm to a great extent, but they pay for them just the same as any outsider.

Q. In addition to the Central Experimental Farm you have other experimental farms—at Agassiz, Brandon, Indian Head and Nappan?—A. Yes, and we have recently established one at Lethbridge and another at Lacombe, in Alberta.

Q. In the province to the westward, and at Nappan, in Nova Scotia, you have farms?—A. Yes. We intend to establish another one in northern Saskatchewan, and I think one on Vancouver island.

*By Mr. Fyshe:*

Q. Is there much good agricultural land on the island of Vancouver?—A. Dr. Saunders tells me that there is a great deal of rock, but that there are also many fertile districts there.

*By the Chairman:*

Q. In addition to developing and promoting the interests of the Dominion by means of experimental farms and in other ways, you have a staff engaged in showing the resources of Canada at the various exhibitions held in different parts of the world?—A. Yes, by our exhibition branch.

Q. You had exhibits at St. Louis, Pittsburg, London, Liège, Milan and New Zealand?—A. Yes.

Q. There is a chief officer employed?—A. Yes, styled commissioner of exhibitions.

Q. That is Mr. Hutchison?—A. Yes.

Q. When there are several exhibitions going at the same time, how do you manage—there is one in Dublin at present, is there not?—A. Mr. Hutchison has joint secretaries, Mr. Burns and Mr. Brodie. Mr. Brodie has been in Europe with Mr. Hutchison for the last two years. When the New Zealand exhibition came on, Mr. Burns was appointed a joint commissioner with T. H. Race, and they looked after that.

Q. Mr. Hutchison might have a general supervision over both Dublin and Milan?—A. They were not going on at the same time. Dublin is going on now.

Q. Is there any exhibition besides Dublin going on at the present moment?—A. No.

Q. Mr. Hutchison is in Dublin?—A. He is in Dublin at present.

Q. What happens when all the exhibitions are over?—A. They are never over. As soon as one closes we are preparing for another. At the present time we are preparing for the great Franco-British exhibition to be held in London next year to celebrate the *entente cordiale*, in which we hope to participate. So the exhibition work is continuous.

Q. Then, at the Imperial Institute in London, you have a part of the building?—A. Yes, we have a permanent exhibit there.

Q. In which the products of Canada are shown to the public?—A. Yes. That is under the High Commissioner.

Q. But Mr. Hutchison also goes there?—A. Mr. Hutchison has recently rearranged the exhibit and installed new exhibits. There is a Canadian curator, Mr.



7-8 EDWARD VII., A. 1908

Harrison Watson, who reports to the High Commissioner; but Mr. Hutchison, on account of his experience in exhibition work, was charged by the Minister with the rearrangement of the exhibits and the installation of new exhibits.

Q. Dr. Montizambert is head of the Quarantine branch?—A. Yes.

Q. He has by statute the rank of a deputy head?—A. Yes.

Q. The quarantine is a branch of your department?—A. There is no distinction between Dr. Montizambert's branch and any other branch of the department.

Q. Still, an Act of Parliament gives him that rank?—A. He has the rank of a deputy minister, but the Act expressly provides that he has no powers whatever with regard to the administration of the department. His administrative powers are not greater than those of any other officer in charge of a branch, and I would respectfully suggest to the Commission that if Dr. Montizambert is to be called to give evidence the same privilege should be accorded to other chiefs of branches who hold positions of equal responsibility in the department.

Q. The Quarantine branch is charged to look after the health of the people coming into the Dominion?—A. Yes.

Q. And for that reason it has physicians at the ports of entry?—A. Yes.

Q. Do they also look after the public health generally?—A. No. The public health generally is looked after by the several provinces.

Q. I see there is some distribution of vaccine?—A. Yes. The department has occasionally taken charge of an outbreak of small-pox in the Northwest Territories; I think that was before the provinces were organized; but that is the only work of an internal character I have known the department to do. I may add that Dr. Montizambert has also the administration of what is called the Public Works Health Act, that is, the supervision of health on public works, such as the construction of railways and canals.

Q. He has also under his supervision the Tracadie Lazeretto?—A. Yes, and one on Vancouver island, at D'Arcy island.

Q. With the great influx of immigration which is pouring in daily at Quebec, that branch of your department must be extending?—A. Naturally.

Q. Have you physicians enough at Quebec to pass the immigrants as they come along?—A. I am not aware of any request for an increase to the staff. I presume it is adequate.

Q. You have port physicians at Quebec and several other ports?—A. At the quarantine station at Grosse Isle, just below Quebec.

Q. You have port physicians at St. John, Halifax and Charlottetown?—A. Yes, at all the principal ports.

Q. A ship coming up the St. Lawrence would be quarantined at Grosse Isle?—A. She would be inspected and quarantined if any quarantinable disease were found on board.

Q. After she leaves Grosse Isle, on her arrival at Quebec, another physician takes charge and goes through her?—A. Yes.

Q. That physician is not under your department?—A. No. He is under the Immigration Branch of the Department of the Interior.

Q. As the quarantine service is in your department and you are looking after the Public Health Act, and as this is an extra examination of the people coming into the Dominion, would it not be advisable that it should all be under one department?—A. I should certainly say so.

Q. As it is now, there is a divided duty, one part of the work being under the Department of the Interior and another part under your Department?—A. Yes.

Q. Now, we will come to the issue of patents, which is exclusively under your department. You are Commissioner of Patents?—A. I am Deputy Commissioner of Patents.

Q. Who is the Commissioner of Patents?—A. The Minister.

Q. Is Mr. Bailey still in your department?—A. Yes, he is a patent examiner.



## SESSIONAL PAPER No. 29a

Q. Mr. Bailey was a witness before the Civil Service Commission in 1892, and he stated then that under the system then in force, before a patent was issued it underwent twenty-five processes. Does a patent going through the department now, from the date of the application to the time it is finished, go through all that number of hands?

—A. The application is received by the correspondence clerk. A back is put on the application and it is properly endorsed, and a record is made of it in an entry book. Then the papers are sent to what is called the comparing room.

Q. What is that?—A. All applications have to be in duplicate; all drawings have to be in duplicate. In that room the duplicates are compared to see that they are correct and true duplicates. In that room the application is examined as to its compliance in a general way with the forms and rules of the patent office. There may be an apparent irregularity in the application which may be detected in that room, and it may get no further, but be sent back to the applicant. If the application be found in order, it is sent for classification to a clerk and sent by him to the examiner charged with the examination of the class of patents to which it belongs. If the examiner finds that the application should be granted, he so notes it, and it is then sent to the chief of the engrossing division, where it is engrossed and initialled by the chief of that division and sent to me for signature, and then sent out.

Q. At what stage is a comparison made to see that it infringes on no other patent?—A. That is the work of the patent examiner. That is what his examination is principally for.

Q. The cashier has also to take the fees?—A. The correspondence clerk who finds the remittance with the application, makes out a slip giving the number of the application. This is sent to the accountant, who issues a receipt in duplicate, one receipt being attached to the application and the other is sent to the applicant.

Q. I see that the patent fees in the last year amounted to about \$160,000?—A. I asked the accountant to prepare a statement this morning which I thought might be of interest.

Q. According to the statement the fees in 1901-2 amounted to \$126,000 and in 1906-7 they had increased to \$177,000, an increase in the five years of \$50,000. That, I suppose, is to a certain extent another evidence of the progress and development of the Dominion?—A. I think it is the best evidence of the increased industrial activity of the country.

Q. When the last Civil Service Commission sat, it was discovered that there was a caveat clerk, a first-class clerk. Is there still such an official?—A. No. The caveats are prepared by a clerk who is employed generally in connection with the correspondence of the chief clerk of the office. The caveats come to me daily for signature.

Q. There is no officer now employed exclusively on caveats?—A. No.

Q. Are there many caveats now?—A. Hardly a day passes that I do not sign some. There must be some hundreds every year. The exact number is given in our annual report.

Q. Then, since that time the work has been considerably shortened?—A. Yes. Many of the operations stated in the evidence of Mr. Bailey in 1892 should not have been mentioned. Some of them mean simply the passing of the papers from one clerk to another.

Q. The patent business has now come down within proper limit, and there is not an undue number of officials engaged in getting a patent through?—A. No. At intervals since I entered the office, I have required the staff to work over hours in order to keep the work of the patent office up in connection with the examination of applications. That work was very much in arrears when I came into the department.

*By Mr. Fyshe:*

Q. Of course, that would be strongly objected to by the applicants?—A. Naturally, but by making efforts I have got the work now in fairly satisfactory condition. We receive very few complaints from applicants of delay in the office in getting their applications through.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. How long does it take as a rule, from the receipt of the application before the patent issues?—A. The average time is about three months. The patent office at Washington is supposed to be the model patent office of the world, and that is the ideal they aim at—to keep their work within three months.

Q. Your staff is not greater than the work requires?—A. No. It is not so great as the staff at Washington in comparison with the work.

Q. You have also jurisdiction over copyrights?—A. Yes. Before we leave the patent office, I would like to make a statement personal to myself, if I may be allowed to do so. Before I entered office there was no one connected with the patent office or the department who had any legal experience. I think that as a consequence the work of the patent office went on in rather a perfunctory way. An attorney having an application rejected by the patent examiner, and knowing that there was no one connected with the department with any legal training or experience, would let it go, and it was rather unsatisfactory to go to the department, as there was no one there who was able to deal with the matter from a legal point of view. As soon as my appointment was known, it was found that the number of attorneys or legal agents coming into the department was greatly increased.

*By Mr. Fyshe:*

Q. Was that an advantage?—A. I do not know about that, but I know that it increased my work over that of any of my predecessors. Then, shortly after I entered office, in consequence of a judgment of the Supreme Court the whole practice of the office was changed.

*By the Chairman:*

Q. What was that case?—A. The case of *Power vs. Griffin*.

*By Mr. Fyshe:*

Q. The judgment was against the office?—A. It was against the practice of the office. Under the Patent Act the patentee is bound to manufacture his invention within two years after the date of the patent. The commissioner is empowered to extend that term. Before the case of *Power vs. Griffin* came up, these extensions were granted indiscriminately without any reason being shown, and during the whole term of the patent one after the other; so that the obligation to manufacture was an absolute nullity. These extensions were granted only for two years, but before the expiration of the two years the patentee would come for a further extension. It was held in the case of *Power vs. Griffin* that that practice was contrary to the law, that the Commissioner could grant only one extension and that for a period not exceeding two years. This brought up the whole matter of the practice of the patent office, and I received my instructions to conform strictly to the law as interpreted by the Supreme Court in that case, and to grant one extension only when it was proven to me that it was an absolute impossibility for the patentee to manufacture within the two years. So that in consequence of this change, each of these applications, which were very numerous and which up to that time had been dealt with in a perfunctory way without any examination at all, had to be dealt with by me judicially, like a case in court. That increased my work and responsibility enormously. Very often these applications were contentious, and both parties would be represented by counsel. The same thing applies to importation. Under the Patent Act the patentee has one year during which he can import the invention after the patent is granted. The Commissioner is empowered to grant one extension of that term; so that my remarks in regard to manufacture apply also to importation. Then shortly afterwards our Patent Act was amended, introducing the British license system.



## SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. What is that system?—A. The system is this. The patentee is not bound to manufacture his invention, but if any person desires to use his patent and the patentee refuses to give him a license, this person may apply to the patent office, and the patent office may order the license on such terms as it sees fit. If the patentee does not comply with the order, the patent office may cancel the patent. The British system was not introduced absolutely. We left the old law in regard to manufacture as it was, to apply to patents generally; but the patentee was given the option of having his patent brought under the British system if the office considered that the invention was such that it would be unreasonable to compel him to manufacture it. For instance, if a patent were granted for a graving dock it would be absurd to compel the patentee to manufacture his graving dock in the absence of any demand. The Act provided that in a case like that the patentee within six months of the date of this patent might come to the office and say, I do not wish my patent to be governed by the general law in regard to manufacturing. Place me under the British license system. All that increased my duties. The applications came in by the hundreds immediately after the change, as the law was made retroactive and applied to existing patents, until I had over 4,000 applications from patentees to have their patents placed under the licensing system. Every one of these had to be dealt with by myself. I did it only by working from nine o'clock in the morning until half-past six, and going back after my dinner and working till half-past ten. However, it was done, and now I have only a few of these to deal with every day. The work has been caught up, but all that has greatly increased the work of the office, and it gave me a great deal more to do than any holder of the office ever had before.

*By the Chairman:*

Q. In addition to having a greater number of applications for patents?—A. Yes. I would simply wish to add this that it has been recognized that the professional work done by a deputy minister should receive an additional remuneration. In addition to my work as Deputy Commissioner of Patents, I think I have as much to do as the average deputy minister. I think the duties outside of the patent office are as onerous as those of the average deputy minister.

*By Mr. Fyshe:*

Q. I suppose the work of all the departments tends to increase with the growth of the country?—A. Naturally. As I was saying, as parliament has established the precedent that professional work should receive extra remuneration, I think I am fairly entitled to ask for something more than the ordinary deputy minister. The Deputy Minister of Railways and the Deputy Minister of Justice have been paid more than the ordinary deputy minister on the ground that they have been doing professional work. From what I have said, I think you will see that there is not only professional work, but professional work of a very high character, to be done in connection with the patent office.

Q. I suppose you have not been long enough at it to draw any inference as to whether your decisions have been appealed against or carried into the courts. I suppose you have had to decide a good many things on your own judgment?—A. Certainly.

*By the Chairman:*

Q. Your decisions have been governed a good deal by the decision of the Supreme Court in that case?—A. The court deals with the question whether the patent was properly granted or not—whether the examiner made a proper examination.

*By Mr. Fyshe:*

Q. You sometimes refuse a patent, do you not?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. Are not these refusals sometimes appealed against?—A. There is no appeal to the courts against that refusal; there is an appeal to the Governor in Council. That is very rarely taken. There is no appeal from my decision granting or refusing an extension; it is absolute as to that.

Q. How long is the life of a patent?—A. Eighteen years.

*By the Chairman:*

Q. As to reissues?—A. It frequently occurs during the progress of a trial that the patentee finds that his patent has been improperly issued, that it is too broad, claiming more than he is entitled to. Then he surrenders his patent and applies for a reissue. That is generally a contentious proceeding before me, and in these applications I have had sometimes had my office nearly filled with the leading counsel of Canada and the United States arguing different sides.

*By Mr. Fyshe:*

Q. And you have to sit and hear them alone?—A. Absolutely alone. What I have said in regard to patents will not apply to the same extent to trade marks.

*By the Chairman:*

Q. You said just now that it takes about three months from the time the application is received until the patent is issued?—A. Yes.

Q. And the duration of the patent, you say, is eighteen years?—A. Yes.

Q. Occasionally applicants, having received a patent and having allowed the two years to expire without manufacturing, go to parliament to try to get a special Act?—A. Yes. I should say that on the average there are about ten Bills of that character each session.

Q. What is the fee for a patent?—A. \$60 for the full term, but the patentee has the option of paying it in instalments of \$20.

Q. There are about 3,000 patents issued a year?—A. There are about 6,000. The patentee has the option of paying only one-third of the fee when he gets his patent, that is, \$20 for the first six years, another \$20 for six years more, and another \$20 for six years more. With regard to these special Bills, I may say that it is the practice of the committees of both Houses to call me before them whenever a Patent Bill is up for consideration.

*By Mr. Fyshe:*

Q. Is the number of patents applied for increasing?—A. Yes, to a great extent.

Q. Rapidly?—A. Yes, rapidly.

*By the Chairman:*

Q. In consequence of that decision of the Supreme Court, the work of the patent office is becoming more systematized?—A. Yes.

Q. Who is the particular officer in your department who looks after trade marks?—A. Mr. P. E. Ritchie. He is styled the registrar of trade marks and copyrights.

Q. He has both trade marks and copyrights?—A. Yes, and timber marks and industrial designs.

Q. Any other marks?—A. No.

Q. Do canned goods, such as Crosse and Blackwells, have their trade marks registered?—A. Their whole labels are registered as trade marks.

Q. Do trade marks on canned fruits and vegetables all have to be registered?—A. Yes.

Q. Is that compulsory?—A. No, they are registered for their own protection.

Q. What is the process? An applicant makes an application to be allowed to use a trade mark—that goes first to the correspondence clerk I suppose?—A. It would go



## SESSIONAL PAPER No. 29a

direct to the registrar of trade marks, who deals with all the correspondence himself in the first instance.

Q. What is your position with respect to trade marks?—A. The office of registrar is created only by order in council. There is no deputy registrar. I sign all the certificates of registration of trade marks, copyrights and industrial designs as Deputy Minister of Agriculture.

Q. In 1892, at the inquiry by the last Civil Service Commission, the then registrar of trade marks was examined, and it was found that his wife received money from the public service under the guise of compiling an index. Nothing of that kind occurs now?—A. Nothing at all. No clerk is paid for anything beyond his salary.

Q. Copyright applies to books and music published in the Dominion?—A. Yes.

Q. Do you get a copy of every book published in the Dominion?—A. Every book of which we grant copyright—we get three copies.

Q. Does the same thing apply to music?—A. Yes.

Q. Do any copies go to the Parliamentary Library?—A. One goes to the Parliamentary Library, one to the British Museum and one is kept on record in the department.

Q. That follows pretty much the rule as to copyright in existence in England?—A. Yes, I think so.

Q. How long does a copyright last?—A. Twenty-eight years.

Q. There was some years ago a question of international copyright—is that one of the vexed questions still open?—A. Yes.

Q. At the time of the last Commission it was found that another clerk in the department, since dead, received in the maiden name of his wife, regular remuneration with the sanction of the then deputy. Is any subterfuge of that kind in existence now?—A. Not at all. Everybody in the department renders service for any money he gets.

Q. Then, in the whole range of the department, with all its diversified branches, you do not consider that it is overmanned?—A. No.

Q. You have no redundant staff?—A. No.

Q. The officers as a rule are capable?—A. Yes, very.

Q. You think the present method of appointment under the Civil Service Act and with a Qualifying examination is sufficient?—A. Yes.

Q. You would not prefer competitive examinations?—A. From my experience I would much prefer the present system as opposed to a competitive system.

Q. Would you consider it desirable to extend the jurisdiction of the present Civil Service Examining Board to have them select the candidates for the departments and do away with political patronage?—A. If it were practicable it would be preferable.

Q. What do you think, generally speaking, of the gradations of the clerks into the different classes—first class, second class, third class and so on?—A. I do not see that the classification amounts to a great deal. For instance, we have a third-class clerk, say at \$650. I think he is entitled to \$100 more, and I recommend the Minister to grant him this increase. To get it he has to be promoted to the junior second class.

Q. Do we understand that you are not altogether in accord with the statutory increase of \$50 only, but you think it would be advisable to have some power to give a greater increment?—A. The Minister has that power to a certain extent.

Q. As the law stands a junior second-class clerk can only get an increase of \$50 a year?—A. Yes.

Q. Suppose a man were more capable than his fellow, and you thought it advisable to give him an increase of \$100 a year?—A. It would be very desirable for the Minister to have that power, to give more than mere statutory increase.

Q. In order to avoid the necessity of giving \$50 a year increase, promotions take place?—A. I have no doubt of it.



7-8 EDWARD VII., A. 1908

Q. Consequently there are men in the higher classes who do precisely the same kind of work that they did in the lower classes?—A. You might find that a clerk was doing his work in such a way that he was earning more than he was getting. Without actually changing his duties you might wish to put him into a higher class on account of the efficient way in which he was performing his duties.

Q. For instance, a typist might in a length of time go from the bottom of the third-class to become a first-class clerk?—A. I do not think it would be possible. In our own department the statutory increases go on one might say automatically. I do not know any case since I have been in office where the increase has been withheld; but when the maximum of a class is reached, the clerk would not go any further unless he showed special qualifications. The permanent list of our department will show that. At the top of the junior second class there are a large number of clerks who have been there for some time. I have never felt that I should recommend their promotion to the Minister. I consider that they are amply paid for the work they are doing and should stay where they are.

Q. But is there not constant pressure from friends to promote them?—A. Certainly.

Q. And that you have to struggle against?—A. Certainly.

Q. And very often a promotion takes place although the man promoted does the same work?—A. I would not say very often, but it does happen. Five or six of our patent examiners were senior second-class clerks at a maximum of \$1,500. As these men were worth more and could get more, I recommended to the Minister that they should be made first-class clerks, and he acted on my recommendation; but they are doing precisely the same work that they did when they were senior second-class clerks.

Q. You have men at the top of the junior second-class who you think are sufficiently paid?—A. Yes.

Q. Very often pressure is brought on the department to promote these men, and occasionally the pressure is so great that a man does get promoted?—A. I do not know of any instance since I have been in office in which promotion has been due to pressure. Promotion is made on the ground of merit.

Q. If anything further occurs to you, we would be glad to have you send in a supplementary memorandum?—A. Thank you. I understood that you wished me to furnish a list of the clerks of each branch. The registrar of trade marks and copyrights has prepared a short brief, which he asked me to submit to the Commission. I have read it carefully, and I endorse everything Mr. Ritchie says in it. (Paper read and filed.) Mr. Ritchie is a very able man and a very industrious and satisfactory officer.

*By Mr. Bazin:*

Q. He was appointed four years ago?—A. Yes. He was appointed as an assistant to Mr. Jackson, and it was very fortunate that he was able to take the place when Mr. Jackson died. There is one other thing I should say. We cannot employ a clerk at a lower salary than \$500 a year. A girl just fresh from school comes to us and starts at \$500 a year for four or five hours work. If she went to an ordinary business office, she would not get more than half that.

*By Mr. Fyshe:*

Q. Would you suggest a change in that respect? Would you suggest that the entrance salaries for women should be reduced?—A. I think the Minister should have some discretion. Of course, a great many women who come in are entitled to \$500. They may have had some experience in office work; but a girl fresh from school who is not a typewriter or stenographer and has no special qualification is different.

*By the Chairman:*

Q. All these appointments are political and are made from all over the Dominion?—A. Applications are sent in from all over the Dominion, usually supported by the member for the county in which the applicant resides.



SESSIONAL PAPER No. 29a

Q. And under our system of government the Minister coming from a district has to look to some extent into the appointment of applicants residing in that district?—  
A. Certainly.

Q. Do you ever take holidays for yourself?—A. I have taken an occasional day, but in my whole five years in office I do not think I have taken three weeks.

Q. Do you think that is right?—A. No. I think it is a great mistake. I think I would do better work if I had a full month of holidays at least every year.

*By Mr. Bazin:*

Q. Why do you not take it?—A. I have been pretty busy since I came into office, and there is a great deal of work there that I have to do myself. If I go away for a holiday the work accumulates, and when I come back I have to attend to it.

The Commission took recess till 2.30 p.m.

DEPARTMENT OF AGRICULTURE,  
OTTAWA, June 6, 1907.

MEMO. FOR MR. O'HALLORAN.

I beg to submit the following comparative statement on patent fees and trade marks for the fiscal years 1901-2 and 1906-7:—

Patent fees, 1901-2.. . . .	\$126,894 68
“ 1906-7.. . . .	177,881 19
Trade marks, 1901-2.. . . .	18,088 32
“ 1906-7.. . . .	31,700 90

In five years the patent fees show an increase of \$50,986.51, and in the trade marks, \$13,612.58.

MEMORANDUM on the Status and duties of the Registrar of Copyrights, Trade Marks, Industrial Designs, and Timber Marks.

The functions of the Registrar involve the administration of three separate Acts,—

- (1) The Copyright Act,
- (2) The Trade Mark and Design Act,
- (3) The Timber Marking Act.

His duties are not only those of a chief clerk, or clerical duties of the highest class, but are to a very large extent, professional and technical; the position of the Registrar in determining what is registerable and in adjudicating upon conflicting claims having been declared by the courts to be of a judicial nature.

For the proper conduct of the business of the branch, the Registrar must have a thorough knowledge of Copyright and Trade Mark law,—two branches which in other countries are separately administered—necessitating the constant study, not only of the leading text books, but also of the current reports of decisions of the courts on these branches of law in Canada, England and the United States.

In order to avoid conflicting registrations, most careful searches of the indexes and registers have to be made, and as, the total number of registrations is steadily increasing, the work of searching grows daily, more arduous and difficult.

That the rights of registrants may be safeguarded and unnecessary litigation avoided, official documents and certificates require to be drawn with absolute clearness and accuracy.

A large portion of the correspondence of the branch, conducted as occasion requires, both in English and in French, is carried on with members of the legal profession, and being frequently of a controversial character, is of a very exacting nature, frequently involving special study and research, which necessitate the attendance of the Registrar at the office at night, in order that the routine business of the branch may not be delayed and congested to the detriment of the public.



7-8 EDWARD VII., A. 1908

The Registrar must also hold himself in readiness to give evidence in copyright and trade mark cases when required to do so by any party to a suit or action.

The responsibility of the Registrar is rendered more onerous owing, first to the complexity of copyright law and secondly to the enormous pecuniary interests involved in Trade Mark rights. The latter may be aptly exemplified by citations from the evidence taken before the Select Committee on Trade Marks Bill. Mr. William Hodge Coats, representing J. and P. Coats, Limited, states that the profits of that Company for over two years have been two and a half million sterling—that the value of a trade mark was what their Board attached the greatest importance to.

Mr. J. E. Trustram, a member of the trade marks' section of the London Chamber of Commerce and a practising solicitor, of some sixteen years' standing, said: 'A trade mark is perhaps the most important thing that there is commercially.'

The industrial activity of the country is reflected in the increased business of the branch comparing the twelve months ended March 31, 1907, with the last complete year ended October 31, 1905, the following increases are to be noted:—

Copyright registration from.. . . .	1,130 to	1,228
Trade Mark registration from.. . . .	661 to	1,119
Renewals from.. . . .	5 to	17
Assignments from.. . . .	154 to	282
Letters received from.. . . .	3,367 to	5,340
Letters sent from.. . . .	3,902 to	5,193
Fees received from.. . . .	\$23,706.77 to	\$33,107.13

DEPARTMENT OF AGRICULTURE,  
OTTAWA, June 3, 1907.

THOS. S. HOWE, Esq.,  
Secretary, Civil Service Commission,  
Room 2, the Senate, Ottawa.

SIR,—Adverting to your letter of date May 18, asking for a memorandum showing the number of the staff of this department, permanent and extra, with amount of salaries paid during the years ended June 30, 1892, and June 30, 1906, together with memoranda showing special votes such as relate to census, experimental farms, &c., I now inclose you such memoranda, which I trust contain the information you desire.

Your obedient servant,  
A. L. JARVIS,  
Secretary.

PERMANENT STAFF, DEPARTMENT OF AGRICULTURE, JUNE 30, 1892.

		\$	cts.
1 Deputy head.....	1 at \$3,200.00.....	3,200	00
4 Chief clerks.....	1 at \$2,400.00—1 at \$2,125.00—1 at \$1,850.00—1 at \$1,800.00.....	8,175	00
10 First-class clerks .....	3 at \$1,800.00—1 at \$1,550.00—2 at \$1,500.00—4 at \$1,400.00.....	15,550	00
7 Second-class clerks....	2 at \$1,450.00—1 at \$1,360.00—1 at \$1,200.00—3 at \$1,100.00....	8,650	00
22 Third-class clerks....	1 at \$600.00—1 at \$562.50—1 at \$550.00—1 at \$475.00—2 at \$700.00 2 at \$675.00—2 at \$1,000.00—3 at \$950.00—1 at \$900.00—1 at \$475.00 1 at \$437.50—3 at \$400.00—4 at \$780.00 .....	15,445	00
3 Messengers .....	2 at \$330.00—1 at \$300.00.....	960	00
2 Packers .....	2 at \$500.00.....	1,000	00
1 Model repairer.....	1 at \$500.00.....	500	00
1 Guardian .....	1 at \$500.00.....	500	00
1 Deputy commissioner of patents.....	(Statutory) .....	2,800	00
1 Private secretary .....	1 at \$600.00.....	600	00
53		57,380	00



SESSIONAL PAPER No. 29a

PERMANENT STAFF, DEPARTMENT OF AGRICULTURE, JUNE 30, 1906.

		\$	cts.
1 Deputy head.....	1 at \$3,800.00 .....	3,800	00
7 Chief clerks... ..	1 at \$2,500.00—1 at \$2,412.50—1 at \$2,300.00—1 at \$2,200.00 1 at \$2,000.00—2 at \$1,900.00.....	15,212	50
10 First-class clerks .....	4 at \$1,900.00—1 at \$1,750.00—1 at \$1,650.00—4 at \$1,500.00 ...	17,000	00
13 Second-class clerks.....	1 at \$1,500.00—1 at \$1,450.00—4 at \$1,400.00—1 at \$1,350.00 1 at \$1,300.00—5 at \$1,200.00.....	17,200	00
24 Junior second-class clerks.....	10 at \$1,100.00—2 at \$1,050.00—1 at \$1,000.00—1 at \$950.00— 7 at \$900.00—1 at \$850.00—2 at \$800.00.....	23,800	00
2 Third class clerks.....	1 at \$680.00—1 at \$600.00.....	1,280	00
1 Messenger.....	1 at \$400.00.....	400	00
1 Private secretary.....	1 at \$600.00.....	600	00
59		79,292	50

DEPARTMENT OF AGRICULTURE.—TEMPORARY CLERKS PAID FROM CIVIL  
GOVERNMENT CONTINGENCIES, JUNE 30, 1892.

		\$	c.	\$	c.
Extra Clerks.....	1 at	912	50	912	50
" .....	2 at	730	00	1,460	00
" .....	2 at	600	00	1,200	00
" .....	4 at	547	50	2,190	00
" .....	3 at	456	25	1,368	75
" .....	3 at	400	00	1,200	00
" .....	1 at	365	00	365	00
Total.....	16			8,696	25

TEMPORARY CLERKS PAID FROM CIVIL GOVERNMENT CONTINGENCIES  
JUNE 30, 1906.

		\$	c.	\$	c.	\$	c.
Extra Clerks.....	1 at	912	50	912	50		
" .....	4 at	700	00	2,800	00		
" .....	1 at	680	00	680	00		
" .....	1 at	650	00	650	00		
" .....	1 at	620	00	620	00		
" .....	5 at	600	00	3,000	00		
" .....	3 at	550	00	1,650	00		
" .....	4 at	500	00	2,000	00		
				12,312	50		
Messengers.....	1 at	650	00	650	00		
" .....	1 at	600	00	600	00		
" .....	1 at	550	00	550	00		
" .....	1 at	500	00	500	00		
	24			2,300	00	14,612	50



7-8 EDWARD VII., A. 1908

## DEPARTMENT OF AGRICULTURE :—ARTS, AGRICULTURE AND STATISTICS.

	June 30, 1892.	June 30, 1906.
	\$ cts.	\$ cts.
Archives .....	5,875 40	21,985 55
Historical data <i>re</i> Acadian Families. . . . .	Nil.	1,300 00
Census and Statistics .....	269,939 40	6,542 31
General Statistics .....	Nil.	14,114 85
Quinquennial Census of Manitoba, Saskatchewan and Alberta .....	Nil.	4,462 43
Criminal Statistics .....	2,985 56	2,074 44
Statistical Year Book .....	Nil.	7,134 20
Patent Record .....	7,246 28	27,000 00
Exhibitions .....	11,199 98	149,079 07
Imperial Institute Exhibit .....	Nil.	20,519 41
New Westminster Exhibition .....	Nil.	50,000 00
Aid to Agricultural Societies .....	9,367 92	7,000 00
Experimental Farms .....	75,000 00	110,452 24
Compensation for injuries, H. Anderson, Indian Head .....	Nil.	200 00
Printing and distributing bulletins, &c., at Farms .....	Nil.	7,000 00
Fumigating Stations .....	Nil.	4,000 00
Development of the live stock, dairying and fruit industries, &c. ....	21,080 64	166,292 49
To promote dairying by advances for milk and cream .....	Nil.	1,430 35
Live Stock Records of the Dominion .....	Nil.	3,003 00
Health Statistics .....	4,971 14	Nil.
Adam Brown, honorarium .....	2,000 00	Nil.
Dominion Dairy at Sherbrooke .....	10,000 00	Nil.
Haras National Co., Montreal .....	6,000 00	Nil.
Registration, Quebec .....	837 00	Nil.
	426,503 32	603,590 34
Immigration .....	177,604 82	Nil.
Quarantine .....	53,388 02	624,758 32
MISCELLANEOUS.		
Gratuity of 2 months salary to widow of late J. B. Jackson .....	Nil.	416 66
Grant to Canadian Association for the Prevention of Tuberculosis .....	Nil.	2,000 00
Compensation to Howard F. Holmes for loss of arm .....	Nil.	500 00
Relief of the famine sufferers in Japan. ....	Nil.	24,824 91
	657,496 16	1,256,120 23

## DEPARTMENT OF AGRICULTURE, REVENUE.

	1891-92.	1906-07.
	\$ cts.	\$ cts.
Patent Fees .....	77,413 58	177,881 19
Trade Marks .....	8,485 18	31,700 90
	85,898 76	209,582 09



SESSIONAL PAPER No. 29a

## DEPARTMENT OF AGRICULTURE.—CIVIL GOVERNMENT SALARIES.

Name.	Rank.	Salary.
		\$ cts.
George F. O'Halloran.....	Deputy Minister.....	3,900 00
A. L. Jarvis.....	Secretary.....	2,600 00
W. J. Lynch.....	Chief Clerk.....	2,350 00
F. C. Chittick.....	" and Accountant.....	2,250 00
T. K. Doherty.....	".....	1,950 00
P. E. Ritchie.....	".....	1,950 00
E. H. St. Denis.....	First Class Clerk.....	1,900 00
T. McCabe.....	".....	1,900 00
H. H. Bailey.....	".....	1,900 00
A. E. Caron.....	".....	1,700 00
C. E. Mortureaux.....	".....	1,600 00
C. W. C. Bate.....	".....	1,550 00
T. L. Richard.....	".....	1,550 00
T. P. Neville.....	".....	1,550 00
M. A. Belanger.....	".....	1,550 00
W. H. T. Megill.....	".....	1,500 00
William Ide.....	".....	1,500 00
M. L. Rush.....	".....	1,500 00
W. J. Withrow.....	".....	1,500 00
A. Tache.....	Second Class Clerk.....	1,450 00
M. W. Casey.....	".....	1,450 00
J. W. D. Verner.....	".....	1,400 00
A. E. Powell.....	".....	1,350 00
F. J. Audet.....	".....	1,250 00
C. M. Goddard.....	".....	1,250 00
L. G. Bowker.....	".....	1,250 00
J. A. McKenna.....	".....	1,250 00
J. F. D. Withrow.....	".....	1,250 00
James Skead.....	".....	1,200 00
J. Wilkins.....	".....	1,200 00
E. A. Thomas.....	".....	1,200 00
J. Kilgallin.....	".....	1,200 00
W. A. Fraser.....	".....	1,200 00
E. Copping.....	Junior Second Class Clerks.....	1,100 00
M. J. Morrison.....	".....	1,100 00
E. R. Dewhurst.....	".....	1,100 00
A. Duff.....	".....	1,100 00
C. Steacy.....	".....	1,100 00
W. J. Walsh.....	".....	1,100 00
A. Desjardins.....	".....	1,100 00
M. Leyden.....	".....	1,000 00
A. E. Rodman.....	".....	950 00
H. Dubourg.....	".....	950 00
A. Archambault.....	".....	950 00
C. G. Brown.....	".....	950 00
J. C. O. Dupuis.....	".....	950 00
J. P. Beaudoin.....	".....	950 00
R. C. Macpherson.....	".....	950 00
G. Bourret.....	".....	900 00
E. L. Carter.....	".....	850 00
J. D. Dupuis.....	".....	850 00
C. P. Grenfell.....	".....	800 00
M. J. Martineau.....	Third Class Clerk.....	700 00
A. M. Dawson.....	".....	650 00
A. G. Monaghan.....	".....	600 00
P. Davieau.....	Messenger.....	600 00



7-8 EDWARD VII , A. 1908

DEPARTMENT OF AGRICULTURE.

CIVIL GOVERNMENT CONTINGENCIES.

G. Bowden.. . . . .	\$ 700 00	M. A. Prentiss.. . . . .	\$ 600 00
T. Morgan.. . . . .	700 00	H. Stark.. . . . .	600 00
L. A. Kingsmill.. . . . .	700 00	S. Hunter.. . . . .	600 00
U. Dorion.. . . . .	700 00	M. E. McIver.. . . . .	600 00
F. S. Armstong.. . . . .	700 00	A. Irwin.. . . . .	600 00
E. W. Rogers.. . . . .	700 00	T. M. Dick.. . . . .	550 00
M. A. Hanlon.. . . . .	650 00	J. Leafloor.. . . . .	700 00
M. St. Germain.. . . . .	650 00	G. O. Gorman.. . . . .	650 00
A. A. Cook.. . . . .	650 00	E. Proulx.. . . . .	650 00
L. B. Brunette.. . . . .	650 00	D. V. Graziadei.. . . . .	600 00
L. Braden.. . . . .	650 00		

HEALTH OF ANIMALS.

J. G. Rutherford, V.D.G.. . . . .	\$4,000 00	B. M. Bayless.. . . . .	\$ 850 00
George Hilton.. . . . .	2,200 00	A. Mackie.. . . . .	800 00
A. E. Moore.. . . . .	1,800 00	B. Drummond.. . . . .	850 00
C. H. Higgins.. . . . .	1,800 00	Robert Fee.. . . . .	600 00
G. H. L. Sharman.. . . . .	1,450 00	Wm. Laidlaw.. . . . .	600 00
S. Hadwen.. . . . .	1,200 00	M. Dewar.. . . . .	500 00
D. Henderson.. . . . .	1,200 00	D. St. George.. . . . .	550 00
E. C. Oliver.. . . . .	1,200 00	John Hutchingame.. . . . .	550 00
G. Fitzgerald.. . . . .	912 50		

LIVE STOCK.

Jas. B. Spencer.. . . . .	\$1,900 00	J. C. Bonneville.. . . . .	\$ 550 00
W. A. Clemons.. . . . .	1,550 00	L. Brown.. . . . .	550 00
D. Drummond.. . . . .	1,100 00	J. F. Grant.. . . . .	500 00
C. M. Macrae.. . . . .	1,100 00	M. Macdonald.. . . . .	500 00
L. Boulet.. . . . .	650 00		

DAIRYING DIVISION.

J. A. Ruddick, Commissioner.. . . .	\$3,500 00	Mrs. A. Schingh.. . . . .	\$ 550 00
George H. Barr.. . . . .	1,800 00	L. Mohr.. . . . .	550 00
D. Halpin.. . . . .	850 00	R. E. Armstrong.. . . . .	600 00
I. L. Henderson.. . . . .	700 00	A. Long.. . . . .	500 00
A. H. Hubbell.. . . . .	650 00		

FRUIT.

A. McNeill, Chief.. . . . .	\$1,900 00	K. B. Robinson.. . . . .	\$ 700 00
M. R. Baker.. . . . .	1,250 00	A. Keir.. . . . .	500 00

COW TESTING.

C. F. Whitley.. . . . .	\$1,400 00	A. Laplante.. . . . .	\$780 00
I. Trudel.. . . . .	850 00	A. B. Beauchesne.. . . . .	750 00
H. H. Sinclair.. . . . .	800 00	E. Villeneuve.. . . . .	720 00
J. F. W. Aylmer.. . . . .	800 00		

MARKETS.

W. W. Moore, Chief.. . . . .	\$1,900 00	M. L. Elliott.. . . . .	\$ 550 00
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COLD STORAGE WAREHOUSES.

R. J. Cochrane.. . . . .	\$1,200 00	J. L. Hudon.. . . . .	\$ 600 00
B. I. Langford.. . . . .	600 00		

SEED

G. H. Clark, Chief.. . . . .	\$2,600 00	S. Kipp.. . . . .	\$ 600 00
T. G. Raynor.. . . . .	1,500 00	James Hayes.. . . . .	600 00
J. C. Cote.. . . . .	1,200 00	R. Ralston.. . . . .	600 00
G. Michaud.. . . . .	1,200 00	H. Hill.. . . . .	600 00
A. Cranston.. . . . .	800 00	J. Fisher.. . . . .	600 00
S. Millette.. . . . .	700 00	J. M. Kilburn.. . . . .	600 00
A. L. Brown.. . . . .	700 00	J. Tremblay.. . . . .	550 00
M. F. Hartley.. . . . .	700 00	L. Reardon.. . . . .	550 00
A. M. Bradley.. . . . .	700 00	W. Winthrop.. . . . .	550 00



## SESSIONAL PAPER No. 29a

## CENSUS AND STATISTICS.

A. Blue, Commissioner.. . . . .	\$4,000 00	M. Jenkins.. . . . .	\$ 590 00
J. C. Macpherson.. . . . .	1,600 00	G. Kehoe.. . . . .	590 00
E. S. Macphail.. . . . .	1,600 00	L. Keir.. . . . .	590 00
J. R. Munro.. . . . .	1,200 00	Mrs. F. Lovekin.. . . . .	590 00
R. E. Watts.. . . . .	1,100 00	R. H. Field.. . . . .	550 00
F. A. Brown.. . . . .	800 00	B. Drysdale.. . . . .	540 00
R. C. Marcil.. . . . .	750 00	E. Bertrand.. . . . .	540 00
A. J. Pelletier.. . . . .	750 00	S. Dauray.. . . . .	540 00
C. Ross.. . . . .	700 00	A. E. Ogden.. . . . .	540 00
J. C. H. Pelletier.. . . . .	700 00	E. Thomson.. . . . .	540 00
E. Babin.. . . . .	650 00	Wm. A. Archer.. . . . .	500 00
Mrs. K. M. Battle.. . . . .	650 00	O. Gravel.. . . . .	500 00
E. H. St. Denis.. . . . .	600 00	Angus McGillivray.. . . . .	500 00
A. Bradley.. . . . .	590 00	Mrs. M. S. Weelands.. . . . .	500 00
A. Bourret.. . . . .	590 00		

## ARCHIVES.

A. G. Doughty, Archivist.. . . . .	\$3,000 00	B. B. Boutet.. . . . .	\$ 600 00
Robert Laidlaw.. . . . .	1,200 00	F. A. McDonald.. . . . .	600 00
A. R. Holmden.. . . . .	1,200 00	M. Greaves.. . . . .	600 00
L. M. Pelletier.. . . . .	1,200 00	K. Brown.. . . . .	575 00
P. P. Gaudet.. . . . .	1,200 00	L. Shouldis.. . . . .	500 00
F. Grey.. . . . .	900 00	J. F. Mackay.. . . . .	500 00
P. L. Mercure.. . . . .	900 00	V. Muir.. . . . .	500 00
D. A. McArthur.. . . . .	900 00	H. M. Russell.. . . . .	500 00
M. G. Phelps.. . . . .	850 00	G. Ogilvy.. . . . .	500 00
W. Pennington.. . . . .	804 00	M. Smith.. . . . .	500 00
M. Casey.. . . . .	800 00	V. Bigras.. . . . .	500 00
W. D. LeSueur.. . . . .	780 00	N. Fee.. . . . .	500 00
D. Poirier.. . . . .	700 00	K. McCoy.. . . . .	420 00
M. Robertson.. . . . .	625 00	J. D. Bradley.. . . . .	570 00
J. B. Baril.. . . . .	600 00	Désiré Prot.. . . . .	260 00

## EXHIBITION BRANCH.

Wm. Hutchison, Commissioner.. . . . .	\$3,000 00	H. C. Knowlton.. . . . .	\$1,080 00
James Brodie.. . . . .	1,700 00	W. D. Gagne.. . . . .	650 00
W. A. Burns.. . . . .	1,700 00	George Brown.. . . . .	650 00
E. Girardot.. . . . .	1,200 00	A. V. Despard.. . . . .	300 00
Samuel Anderson.. . . . .	1,200 00		

## QUARANTINE PORTS.

F. Montizambert, M.D.. . . . .	\$4,000 00	C. G. Rogers.. . . . .	\$1,250 00
Arthur Nowlan.. . . . .	900 00		

## EXPERIMENTAL FARM.

Wm. Saunders, Director.. . . . .	\$4,000 00	M. C. O'Hanley.. . . . .	\$1,050 00
Jas Fletcher.. . . . .	2,450 00	A. McMurray.. . . . .	1,050 00
F. T. Shutt.. . . . .	2,450 00	J. F. Watson.. . . . .	1,050 00
J. H. Grisdale.. . . . .	2,250 00	D. D. Gray.. . . . .	1,000 00
W. T. Macoun.. . . . .	1,950 00	C. T. Brittell.. . . . .	850 00
C. E. Saunders.. . . . .	1,750 00	W. T. Ellis.. . . . .	800 00
A. T. Charron.. . . . .	1,350 00	H. Holz.. . . . .	800 00
A. G. Gilbert.. . . . .	1,250 00	G. O. Morisset.. . . . .	750 00
J. A. Gingnard.. . . . .	1,200 00	G. J. Fixter.. . . . .	720 00
H. W. Charlton.. . . . .	1,200 00	G. K. Wetmore.. . . . .	700 00
T. M. Cramp.. . . . .	1,150 00	A. Bélanger.. . . . .	650 00
Eug. Pelletier.. . . . .	1,150 00	John Nevins.. . . . .	600 00
A. Gibson.. . . . .	1,100 00	J. Mailleur.. . . . .	600 00
V. Fortier.. . . . .	1,050 00		



7-8 EDWARD VII., A. 1908

## MEMO. FROM PATENT OFFICE.

*To the Civil Service Commission:*

GENTLEMEN,—The Examiners of the Patent Office respectfully ask your consideration of this memorial, which deals briefly with the following topics:—

- I. The importance of patent law and practice.
- II. The nature and importance of the Examiner's work.
- III. The esteem in which like work is held in other countries and the lack in Canada of proper regard for the Examiners as technical officers doing skilled work, and of adequate remuneration.
- IV. The sufficiency of the office income to provide for satisfactory remuneration and for better facilities for work.
- V. Request for improved conditions.

An appendix is also added.

I. All nations advanced in civilization realize to some extent the value and indispensability of a patent system, but comparatively few people fully appreciate its importance. A good patent law not only encourages invention but stimulates, and in many instances makes possible, profitable manufacture.

‘It is generally recognized by the most profound students of our institutions, both at home and abroad, that no one thing has contributed more to the preeminence of this country in industrial arts and in manufactures than the encouragement given by our constitution and laws to inventors and to investors in patent property.’—(C. H. Duell, United States Commissioner of Patents, Report for 1900.)

‘I assert, without fear of successful contradiction, that we mainly owe to our patent system such foothold as we have gained during the past fifty years in foreign lands for our manufactured products.’—(Report United States Commissioner C. H. Duell, 1898.)

‘Patents have been one of the most important factors in the growth of the United States from a group of poverty-stricken non-manufacturing dependencies to the greatest manufacturing country in the world. In fact the late Senator O. H. Platt, of Connecticut, one of the profoundest minds of the United States Senate for the past thirty years, maintained that the American patent system has been the greatest factor in the material development of the nation.’—(E. J. Prindle, in *Engineering Magazine*, September, 1906.)

A cursory examination in connection with other countries having a well developed patent system will show that they also occupy an advanced position in manufacture and commerce, and it should be noted that the Canadian system closely resembles that of the United States.

II. The courts regard a Canadian patent as *prima facie* evidence of novelty and invention. A valid patent is of value, sometimes of immense value, not only to the inventor but to the whole country, but even a good patent law may be to a large extent defeated by the issue of patents that are not valid, and ‘the validity of a patent depends primarily on the Examiner in charge of the application.’

Thus it is seen that the Examiner holds no mean position in the scientific and industrial life of the country. He is a skilled technical workman, who has acquired a knowledge of the arts and sciences by college training or special study and experience, or both. In his office work he becomes a specialist in certain arts and, granted proper facilities for search and comparison, is enabled to protect the public against fraudulent patents and secure for the inventor a valid and reliable document. His work is equally important whether the application be made by the inventor directly or through a patent attorney. In most instances the inventor, however skilled in his art, is unfamiliar with the method of procedure necessary to secure adequate protection. On the other hand, the attorneys, while versed in the methods of procedure, cannot



## SESSIONAL PAPER No. 29a

be expected to know the details of the numerous arts in the broad field covered by their various clients.

Most patent attorneys aim to secure for their clients claims of as broad a scope as the state of the art will allow, and depend on the Examiner to see that no untenable claims are permitted to stand.

The Examiner must be familiar with patent law and practice. He must see that the formal papers of an application conform with legal requirements. He must insist on the specification (and drawings) being such as to set forth fully and clearly the nature of the invention. He must have sufficient insight to determine whether an alleged invention is useful and practicable. He must have keen discriminating power to determine the bearing on a given case of others of a similar nature, to detect novel elements among others that are old and to decide what an applicant has a right to claim as his invention. He must have a good command of language in order to express clearly to an applicant the conclusions arrived at in examination, and to show the bearing of facts that may not be obvious, also to assist the applicant if necessary, or if requested, in framing valid and appropriate claims. The importance of this last item can scarcely be overestimated. The Supreme Court of the United States has said that the claim of a patent is one of the most difficult pieces of composition to write.

‘The Patent Office should command the highest order of talent. There is no person, whatever be his abilities or attainments, who would not find, as an Examiner, full exercise for all his talents. A practical sound sense is nowhere more important. All learning connected with the arts and sciences finds here an ample field for exercise; and even questions of law that tax to their utmost the abilities of the most learned jurists frequently present themselves for the decision of the office, and should be rightfully decided by the Examiner.’—(Report United States Commissioner Mason for 1853.)

III. In 1848 the United States Congress considered the value of the Patent Examiner to his country equal to that of a representative to Congress, as is evidenced by their being granted equal salaries of \$2,500 a year. Since that time the Commissioner has repeatedly appealed for increased remuneration for his staff, mainly on the ground of its being in the interest of the country to retain skilled and experienced men.

In 1848 the United States office issued 607 patents. The receipts for the year were \$67,577. In 1906 the Canadian Patent Office issued 6,026 patents, the receipts being \$187,791.

In Great Britain and Germany also the patent examiners have a standing as technical officers approximately equivalent to that accorded to skilled engineers in other branches of Government service. The salary of officers in the British Office doing work similar to that done by the Canadian Examiners is from £550 to £700.

In this country the work of the Examiners is not wholly unappreciated. In July, 1905, Hon. Mr. Fisher, Commissioner of Patents, clearly expressed in the House his estimate of them as technical men:—

MR. FISHER.—‘I have found that it is impossible to keep patent examiners, who are technical officers. . . . I regret to say that within the last year I have had to lose some of the best men because they could not receive more than the ordinary statutory increase. . . . I want to give them increases greater than the ordinary increase in the statutory allowance simply because they are technical officers and I cannot keep them at their present salary. . . .’

In answer to a remark referring to men mentioned for increase of salary Mr. Fisher further says ‘Certain of them are technical officers and of course they have to be dealt with in a different way from the ordinary clerk in the service.’—(Official Report of Debates, 1905. (July 7, pp. 9056-8.)

Nevertheless such appreciation is, throughout the service in general and in the mind of the public, almost entirely wanting. In evidence of this is the fact that the



7-8 EDWARD VII., A. 1908

Civil Service Act makes absolutely no provision for remuneration of Examiners as distinct from clerks.

The United States statement of requisites for 1907 is, in part:—

Commissioner of Patents.. . . . .	\$5,000
Assistant Commissioner of Patents.. . . . .	3,000
3 Examiners in Chief, each.. . . . .	3,000
1 Examiner of Interference.. . . . .	2,500
39 Principal Examiners and 1 to be added, each.. . . . .	2,500
44 1st Assistant Examiners and 6 to be added, each.. . . . .	1,800
52 2nd Assistant Examiners and 8 to be added, each.. . . . .	1,600
63 3rd Assistant Examiners and 7 to be added, each.. . . . .	1,400
73 4th Assistant Examiners and 7 to be added, each.. . . . .	1,200

The British Patent Office for 1907 provides for:—

Comptroller General.. . . . .	£1,800
Chief Examiner.. . . . .	1,200
4 Supervising Examiners... £700 to £800 (yearly increment £25)	
20 Examiners.. . . . . 550 to 700 ( " 25)	
26 Deputy Examiners.... 400 to 550 ( " 20)	
141 Assistant Examiners.. . . 150 to 450 ( " 15)	

(These latter were known up to 1883 as 'indexing and abridging clerks,' from which the nature of their work may be inferred.)

As to the United States schedule, Commissioner Allen states in his report for the year 1906:—

'It will also be necessary if this service is to be maintained in efficiency to check the frequent resignations of skilled Examiners by increasing their compensation somewhat above the present figures. In the last year resignations from the examining corps of this office amounted to 32, distributed as follows: 2 Principal Examiners, 3 first assistants, 5 second assistants, 15 third assistants, and 7 fourth assistants. It will be seen that the largest number of resignations came in the grade of third assistants, a grade in which an assistant may be supposed to have reached a capacity for effective and independent action in the transaction of the work of examining applications. At the present time the temptation to resign in order to accept employment with practising attorneys or with large manufacturing establishments which have patent departments is not able to be met by any inducements which this office can present in the way of salary. It should not be forgotten that there is wide field of employment for the Examiners of the Patent Office outside of the Government service, and I believe that those outside inducements are more frequently presented to our Examiners than to any other group of technically-trained men in the Government service. In 1848 the salary of a Principal Examiner in this Office was \$2,500 at that time equaling the salary of a Representative in Congress. The pay of these Examiners has not been increased from that time to the present, while the cost of living has increased very considerably.'

In Canada each Examiner is in full charge of applications falling under a certain number of industrial arts and hence fully responsible for the condition of patents issued. From this it is manifest that, at least after a few years experience, he should be classed not lower than the United States Principal Examiners or the British Examiners. It is equally evident that the remuneration of the Canadian Examiners is entirely incommensurate with the service they render.

IV. The income of the Canadian Patent Office is amply sufficient to cover suitable remuneration of the employes and a much-needed improvement in facilities for doing effective and economical work. For example, the total income of the office for the year ended October 31, 1905, was \$149,341.12; salaries, \$44,430; surplus over work-



## SESSIONAL PAPER No. 29a

ing expenses, \$87,911.12. The total receipts for the calendar year 1906 were \$166,968.83; which will evidently leave a very large surplus.

V. In addition to the foregoing facts relating to the Civil Service, it may be stated that a number of fellow-graduates of the Examiners, and others of similar attainments, are receiving in outside occupations remuneration much greater than that given the Examiners. In many instances these positions afford opportunities for rapid advancement to a maximum limited only by the measure of a man's ability; whereas within the Service the yearly increments are small and the maximum definitely fixed.

The special increases granted to some in 1905 are found to be scarcely more than sufficient to offset the rapid increase in the cost of living. Moreover, they did not affect the small annual increment and low maximum salary.

Again, it would be a great gain to the department if there were provided means for enabling the Examiners to consult scientific and legal works of reference and to conduct a search of records more readily and hence more economically. Specific suggestions in this connection will be offered if desired.

In view of all the preceding, the Examiners feel amply justified in respectfully requesting improved conditions as follows:—

1. A definite standing as Technical Officers, and provision in the Civil Service Act for their general recognition as such.

2. Remuneration commensurate with the importance of the work and its value as a national asset, and with that received by skilled technical officers in other departments of the Government service, considering the emolument granted British and United States examiners.

3. Provision for an increased rate of advancement during the early years of service, and still greater after full efficiency has been attained, in order that a rapid rise to the maximum may to some extent compensate for the fact that the maximum is fixed.

4. Better recognition of the value of the Patent Office by Parliament so that the heads and staff of this office may raise its efficiency to a higher standard as is the tendency in the more advanced countries. This we believe would be in the best interests of our country's prosperity.

Respectfully submitted, and signed on behalf of the Examiners.

F. D. WITHROW,

*Representative.*

OTTAWA, June 26, 1907.

Appendix (comprising)—

- (1) Letter from British Patent Office.
- (2) Letter from United States Patent Office.
- (3) Statistical tables referring to United States and Canadian Patent Offices.

THE PATENT OFFICE,  
25 SOUTHAMPTON BUILDINGS, CHANCERY LANE,  
LONDON, W.C., May 28, 1907.

A. E. CARON, Esq.,  
Department of Agriculture,  
Patent Office,  
Ottawa.

DEAR SIR,—I have to acknowledge the receipt of your letter of the 16th instant, and in reply to furnish you with the following information.

1. The technical work of the Patent Office is dealt with by an Examining Branch.



7-8 EDWARD VII., A. 1908

2. The present organization of the Examining Staff and the scale of their salaries is shown below:—

No.	Title.	Scale of Salaries.		
		£	£	£
1	Chief Examiner .....	900	by 50	to 1,100
4	Supervising Examiners.....	700	" 25 "	800
25	Examiners.....	550	" 25 "	700
30	Deputy Examiners.....	400	" 20 "	550
165	Assistant Examiners.....	150	" 15 "	450

3. Vacancies in the higher ranks of the staff are filled as they occur by promotion from the ranks below, and such promotion is determined by merit.

4. The assistant examiners are appointed by open competition held under the Regulations of the Civil Service Commissioners. I inclose a copy of the regulations for a recent competition.

5. The duties of the Examining Staff are to examine and report upon the specifications of inventions, to index and abridge them, and to deal with their amendments and the correspondence arising therefrom.

If there are any further points on which you desire information, I shall be happy to supply it to the best of my ability.

Yours truly,  
(Sgd.) P. S. L. WEBB,  
Chief Clerk.

DEPARTMENT OF THE INTERIOR,  
UNITED STATES PATENT OFFICE,  
WASHINGTON, D.C., May 21, 1907.

A. E. CARON, Esq.,  
Examiner, Patent Office,  
Department of Agriculture,  
Ottawa, Canada.

SIR,—Your letter of the 16th instant is received, stating that at its last Session of Parliament the Government of Canada appointed a Royal Commission to report and advise as to the re-adjustment of the salaries of the Civil Service, and asking, as a delegate representing the technical staff of the Department of Agriculture, to which the Patent Office is attached, for the following information from this office:—

‘Whether or not you have a technical branch in connection with your office; what officers constitute that branch; their duties, their remuneration; the method of appointment and of promotion, and any additional information that may bear on this subject.’

In reply you are informed that the technical corps of this office consists of three hundred examiners and assistant examiners, besides an examiner of interferences and an examiner of trade-marks and designs. The duty of these examiners is to examine applications for patent and decide upon novelty and patentability of the inventions presented therein. Entrance to the examining corps is through competitive examination given by the Civil Service Commission, and the lowest grade is that of fourth assistant examiner, with a salary of \$1,200 a year. Promotion from this grade is based upon seniority of service, as vacancies occur, and is made through the grades of third, second, and first assistant examiner, with salaries of \$1,400, \$1,600, and



SESSIONAL PAPER No. 29a

\$1,800. The primary examiners, of whom there are forty, are selected from the first assistant examiners and receive a salary of \$2,500 a year.

The examiner of interferences, who receives the same salary as a principal examiner, decides the question of priority of invention, which may be appealed from him to the board of examiners-in-chief, consisting of three members, appointed by the president, at a salary of \$3,000 each. Appeals from the primary examiners on the question of merits or patentability may also be taken to this Board, from which a further appeal lies to the Commissioner.

Trusting that this information is what you desire,

I remain,

Yours very truly,

(Sgd.) E. B. MOORE,

Acting Commissioner.

TABLE OF COST AND WORK, YEAR 1906.

United States Patent Office.	—	Canadian Patent Office.	—
Number of patent examiners.....	275	Number of patent examiners .....	13
Number of patent applications.....	55,676	Number of patent applications.....	6,905
Yearly average per examiner.....	202	Yearly average per examiner..	531
Weekly average per examiner.....	3.88	Weekly average per examiner. ....	10.2
Salary of examiners... ..	\$447,200	Salary of examiners.....	\$18,590
Amount of examiners' salary per ap- plication.....	\$8.03	Amount of examiners' salary per ap- plication.....	2.69

—		Income.	Salaries per cent of income.	Surplus per cent of income.
		\$ cts.		
United States Patent Office.	1902.....	1,552,859 08	51	10
	1903.....	1,642,201 81	50	12
	1904.....	1,657,326 53	50	11
	1905.....	1,806,758 15	47	18
	1906.....	1,790,921 38	50	13
Canadian Patent Office. ....	1901.....	118,024 67	28	58
	1902.....	127,113 71	26	62
	1903.....	139,037 87	28	59
	1904.....	142,962 68	29	58
	1905.....	149,341 12	29	59

The cost of living in Washington, D.C., and in Ottawa is substantially the same, as shown by a comparison of the cost of certain necessities of life made during May and June, 1907.



7-8 EDWARD VII., A. 1908

MEMO. FROM CENTRAL EXPERIMENTAL FARM.

CENTRAL EXPERIMENTAL FARM,  
OTTAWA, June 12, 1907.

To the Honourable Civil Service Commission,  
Ottawa, Ont.

GENTLEMEN,—We the undersigned officers of the staff of the Central Experimental Farm of the Department of Agriculture, at Ottawa, all doing scientific work in agriculture, with the knowledge and approval of the chiefs of the branches affected, take the liberty of presenting our case for the consideration of the Civil Service Commission now in session at Ottawa.

As the Central Experimental Farm is now a permanent branch of the Department of Agriculture at Ottawa, we would respectfully urge the advisability,—

1st. Of making our positions permanent through regular appointment by Order in Council;

2nd. Of granting us distinctive rank in the Civil Service by placing us in the class of technical officers of the Civil Service;

3rd. Of increasing our salaries so as to make them equal to those of technical officers in other branches of the service, who have been employed for a similar number of years.

In conclusion, may we be allowed to point out that in our estimation the fact that we have had to devote a number of years to acquire special qualifications to be in a position to accomplish our work is deserving of special recognition.

For your guidance, we state below the dates of our respective appointments, with our initial and present salaries per annum:—

Name and title.	Date of appointment	Initial salary.	Present salary.
J. A. Guignard, B.A., Assistant Botanist .....	April, 1892	\$ 600 00	\$1,200 00
A. T. Charron, M.A., 1st Assistant Chemist. Analytical Chemist qualified for the Dominion.....	July, 1898	600 00	1,350 00
Arthur Gibson, Assistant Entomologist.....	April, 1899	600 00	1,100 00
H. W. Charlton, B.A.Sc., 2nd Assistant Chemist.....	Nov. 1899	600 00	1,200 00
A. Gordon Spencer, B.A., M. Sc., 3rd Assistant Chemist.....	June, 1907	1,000 00	1,000 00

With the sincere hope that our claims will receive due consideration at your hands, when other technical or professional branches of the service are being considered, we beg to subscribe ourselves.

Yours very respectfully,  
J. A. GUIGNARD,  
A. T. CHARRON,  
ARTHUR GIBSON,  
H. W. CHARLTON,  
A. GORDON SPENCER.



SESSIONAL PAPER No. 29a

OTTAWA, FRIDAY, June 7, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman.

Mr. THOMAS FYSHE, Montreal, and

Mr. P. J. BAZIN, Quebec.

Mr. JOHN McDUGALD, Commissioner of Customs, called, and sworn and examined.

*By the Chairman:*

Q. You are Commissioner of Customs?—A. Yes.

Q. How long have you held that position?—A. Since May 1, 1896.

Q. You were asked to produce a statement. Have you got it with you?—A. This is the statement.

(Statement produced and filed.)

Q. Comparing notes with 1892, you have now 132 Customs ports as against 110 in that year?—A. Yes.

Q. And the outports have increased from 245 to 288?—A. Yes.

Q. And the stations have increased from 173 to 192?—A. Yes.

Q. What is a Customs station?—A. It is a preventive station for protecting the revenue, and in some cases the officers there are allowed to collect duties.

Q. The Customs duties in 1892 amounted to about \$20,500,000, and in 1906 they had increased to \$46,671,000?—A. Yes.

Q. What is your salary?—A. \$4,000 a year.

Q. Is there anybody in the whole Customs service who is paid at a higher rate than you are?—A. Not in the Customs service. The highest salary of a collector is \$4,000.

Q. There is in the department now an Assistant Commissioner?—A. Yes, there has been for some time.

Q. In addition to that you have three chief clerks?—A. Yes.

Q. Mr. Bennet, Mr. Farrow and Mr. Morin?—A. Mr. Farrow was promoted to be Assistant Commissioner, and Mr. Frost has taken his place.

Q. Then the chief clerks are Messrs. Bennet, Frost and Morin?—A. Yes.

Q. What are their distinctive duties?—A. Mr. Bennet is chief clerk of statistics. Mr. Frost is the chief clerk and accountant. Mr. Morin was in charge of seizures, but his health failed and just at present he is supervising frontier manifest work.

Q. Your chief clerks are few in number, and they have distinctive duties?—A. All of them.

Q. How many first-class clerks have you got?—A. Eight.

Q. Have they as a rule distinctive duties to perform?—A. Some of them have, but not all. They were first-class clerks, most of them, before I entered the service.

Q. Who have been appointed first-class clerks since you came in?—A. Messrs. Watson and Saunders. They have distinctive duties.

Q. Then some of the others may have been performing the same duties as second-class clerks that they are now doing as first?—A. Yes. Lately Mr. Rorke was made a first-class clerk. He discharges the duties of assistant to the chief accountant.



7-8 EDWARD VII., A. 1908

Q. How many second-class clerks have you got?—A. Fifteen.

Q. Are they doing the same duties that they discharged before they were promoted?—A. I think so.

Q. Then they were promoted as a rule because of lengthy service?—A. Because of lengthy service.

Q. Not because of any distinctive rise in the character of their work?—A. The policy of the department has been to have the routine work done by second-class clerks when they serve long enough.

Q. Although they did it just as effectively when they were junior second-class clerks?—A. Yes.

Q. How many junior second-class clerks have you got?—A. Eighteen.

Q. Were they promoted from third-class clerks or did they come in as junior second-class clerks?—A. Most of them came in as junior second-class clerks. Some have been promoted.

Q. There are only one or two ladies among the junior second-class clerks. Miss Mason and Miss Sixsmith?—A. There are more than that number in the Civil Service list now.

Q. There is Miss Bertram, Miss Cram, and Miss Low?—A. They are all in during the present year as junior second-class clerks.

Q. What does the salary of a junior second-class clerk begin at?—A. \$800.

Q. They are all good I presume?—A. Yes, I think they are all very fair.

Q. Is it not a matter of difficulty at present to get good men to enter the service at \$500?—A. I do not think we could get them. Most of the junior seconds have come in under the Board of Customs where the limitation of salary for clerks is \$1,200 and have been transferred afterwards from the outside to the inside service.

*By Mr. Fyshe:*

Q. Without examination?—A. They passed the examination.

Q. In the first instance?—A. Yes.

*By the Chairman:*

Q. You have many applications on behalf of women I suppose, for positions in the service?—A. Quite a number.

Q. They are growing in number every year?—A. Every year. I notice that women compose the majority of the successful candidates who passed the Civil Service Examinations last November.

Q. I presume the reason of so many women applying to enter the service is that they get better pay under the Government than they would outside?—A. I think that is so.

Q. You have also attached to the department now, what you call a Board of Customs and Statistical Staff?—A. Yes.

Q. That scarcely existed fifteen years ago?—A. I do not think so—at least not to the same extent. The compilation of statistics was moved from the ports to Ottawa and we now compile direct from the entries and for that reason we have to employ a larger number of men at Ottawa.

Q. There are a large number of men on the staff here in Ottawa who compile statistics and as a rule they are brought in from the outside service?—A. The majority of them are.

Q. That is to say you found it better to compile the statistics here under your direct supervision than to have the figures compiled at the ports?—A. At the ports we could not get the work done as satisfactorily nor as promptly.

Q. And in addition to that you have a few people employed in the Customs Laboratory?—A. Yes, there are five.

Q. You call them analysts and examining officers?—A. The analyst is Mr. Babington. The others are qualified for testing sugar and molasses by the polariscope test. The other members of the staff are called examining officers.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. Is Mr. Bremner in the Service?—A. He is inspector at Halifax.

Q. Doing the same work that he has been doing all along?—A. Pretty much.

*By the Chairman:*

Q. All these people that have entered the department at Ottawa have passed the Civil Service Examination?—A. All that appear in the Civil Service list on the inside service have passed the examination.

Q. And I presume also most of the statistical officers that are here?—A. Not altogether. I think the majority have, but there are a number that have not. We could not get the men at the time we made the change who had passed the examination.

Q. Then have the people in the inside service, charged to Civil Government, passed the required standard as to age, health and moral conduct?—A. Yes.

Q. They are appointed on probation?—A. On probation.

Q. You give at the end of the six months a certificate that their services are satisfactory?—A. Yes.

Q. And on that they are continued? You often have pressure put upon you to appoint people to the inside service?—A. Applications are continuously received by the minister.

*By Mr. Fyshe:*

Q. Is there pressure to put in new men or advance old ones?—A. To put in new men; we are not troubled so much in regard to advancement.

*By the Chairman:*

Q. When an appointment is made how is the necessity for it discovered, from one of the chief clerks?—A. They report it.

Q. Then you examine the matter yourself?—A. Always.

Q. Have you a greater staff under your own supervision charged to Civil Government, than the needs of the department require?—A. No, not now, we are short handed.

Q. And the staff as a rule is efficient?—A. As a rule it is.

Q. Coming now to the Promotion Examination. Yours is a very important department, are the Promotion Examinations carried on strictly on the rules of the Civil Service Examiners?—A. Yes.

Q. How many sets of papers are prepared? There are your own two?—A. The 'Duties of Office' paper is all I prepare.

Q. But you certify as to their efficiency and punctuality and all that sort of thing?—A. Yes, in addition.

Q. And the Civil Service Examiners set the other papers?—A. Yes.

Q. The members of the staff are examined all round when they come up for promotion?—A. Yes.

*By Mr. Fyshe:*

Q. There has been a large increase in your staff?—A. Yes. And the work itself has trebled.

Q. Is the tariff more complicated in character than it was 15 years ago?—A. A little.

Q. Has it involved more trouble?—A. More work. There are more entries.

*By the Chairman:*

Q. Appointments to the grade of third-class clerks are made at \$500 a year?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. And if you appoint a second-class clerk how is that done?—A. By promotion; he is at the minimum. If transferred in from the outside service he is transferred in at the salary he is then receiving.

Q. The minimum of a junior second-class clerk is \$800?—A. Yes.

Q. But as a third-class clerk only gets \$700, you could not make him a junior second-class clerk at \$800?—A. Yes, by promotion. A clerk on the outside service could be transferred in at \$800 or more.

Q. But I am talking of the inside service. When an official is appointed on the inside service, his salary is the minimum of his class. If a little latitude were allowed the department could you not appoint more third-class clerks and less second-class clerks? That is to say if you were allowed the option instead of appointing at the minimum of \$500 to bring clerks in at between \$500 and \$800?—A. I suppose we could get clerks to begin at between \$600 and \$800.

Q. If you could do that the carrying on from \$800 to \$1,100 would cease to some extent?—A. They are doing pretty nearly the same work. I do not think they would remain in the service—the clerks we desire would not remain in the service—without going beyond the \$800.

Q. You have no temporary clerks in your department?—A. Not now.

Q. You do not employ men temporarily at any time?—A. Very few, because our work is of a permanent character. There is always a large mass of work to be done.

Q. What leave of absence do you give your clerks?—A. Three weeks.

Q. How often do you take a holiday yourself?—A. Whenever I can get it. I have had very few since I have been in the service.

Q. When did you take a holiday last?—A. I had a fortnight last year, but used principally on public business.

Q. Do you think that is right?—A. I am allowed holidays when I can take them. I do not think work all the time is very good for a man's health, but we had special work on last year.

Q. Would not the appointment of an assistant commissioner help you to take some holidays yourself?—A. I think so. I think he will be an assistance in that way.

Q. Has anybody ever been dismissed from the inside service?—A. I do not recollect it; not during my time.

Q. You keep an attendance book?—A. Yes.

Q. Is that attendance book under your own direction or under the direction of a chief clerk?—A. It is under my own direction.

Q. What are the office hours?—A. From nine till five, with an hour for luncheon.

Q. Do all the officials go to luncheon at the same time?—A. Not the same hour, different hours; we have to keep the office open.

Q. Then you find it a necessity to keep the department continuously open during working hours?—A. We do.

*By Mr. Fyshe:*

Q. In which building are your offices?—A. In the West Departmental Block.

*By the Chairman:*

Q. Is your department assembled under one roof or is the staff scattered?—A. The Statistical Branch is housed in the Woods building on Slater street; there are some eighty officers there. The others are together in the West Block.

Q. Have you any objection to Mr. Bazin and Mr. Fyshe going over the department?—A. No objection at all.

Q. They would like to see how the work is performed?—A. We are shifting rooms at present and are not in very good shape, but the Commissioners can see what we are doing.

Q. Every chief and first and second class clerk on your staff comes under the old Superannuation Act as a rule?—A. I think so.



## SESSIONAL PAPER No. 29a

Q. Do you not find it difficult to get good men now to come in on account of the abolition of the Superannuation Act?—A. I have not heard the question raised.

Q. If the Superannuation Act were restored do you think it would add to the stability of the service?—A. I think it would, superannuation in some form or another.

Q. Then you are of opinion that a pension scheme of some form or other would add to the stability of the service?—A. I think so.

Q. And tend to economy?—A. I think so, if it was carefully guarded.

Q. You know that there was a Treasury Board minute adopted in 1879 prohibiting the use of political influence by public employees?—A. Yes.

Q. Are the officers of the Customs Department aware of that?—A. They are.

Q. Both outside and in?—A. Both outside and in.

Q. Do the officials pass you over in endeavouring to get increases of salary or promotions, and go direct to the Minister, or do they appeal to you?—A. The members of the inside service, I think, appeal to me first as a rule.

Q. But the members of the outside service put pressure on the Minister and disregard you?—A. Yes, to a considerable extent.

Q. There was a scale of salaries laid down, I think in 1882, as regards the Customs by the Civil Service Act, providing that the salary of inspectors should be from so and so to so and so, and for collectors from so and so to so and so. That scale of salaries is still in force?—A. I fancy there have been some slight changes since.

Q. I have got the last Civil Service list here?—A. I think the tide surveyors, for instance, had their salaries increased from \$1,000 to \$1,200, but substantially the list is as laid down in 1882.

Q. Of course when this schedule was laid down the revenue of the Customs Department was not more than about \$15,000,000 or \$16,000,000?—A. About that amount.

Q. Now it is about three times that sum?—A. Yes, about three times.

Q. And the collector at Montreal who now takes in, I suppose, about \$18,000,000 a year?—A. We expect to collect that much this year. The customs revenue at Montreal was over \$15,000,000 last year.

Q. Well, his salary remains under the same scale as when he was collecting only \$5,000,000?—A. Yes.

*By Mr. Fyshe:*

Q. Do you not think that the salaries paid to the head Customs officials in Montreal are inadequate?—A. I think I will have to let you judge as to that.

*By the Chairman:*

Q. Collectors are political appointments?—A. Collectors and inspectors. But as a rule inspectors are taken from the service. We are trying to follow that rule, but they do not require to pass the Civil Service Examination.

*By Mr. Fyshe:*

Q. They are selected from the ranks of business men are they not?—A. The collectors in some cases have formerly been members of Parliament.

*By the Chairman:*

Q. What about the preventive officers?—A. They do not require any examination. They are of two classes, those for special service and those that are merely guarding the ports.

Q. Appraisers are very frequently appointed on account of their technical qualifications are they not?—A. Yes, but they have to pass an examination.



7-8 EDWARD VII., A. 1908

Q. A departmental examination?—A. A departmental examination. I might say there is a clause in the Customs Act for the appointment of temporary officers, section 6.

Q. I wonder whether in the revision of the statutes that clause has been inserted in the Civil Service Act?—A. No, it is in the Customs Act. As I say the appraisers pass the departmental examination.

Q. Of course with a enormous revenue like that of the Customs and which is increasing it is desirable to have inspectors continually on the road?—A. It is.

Q. What travelling allowance do the inspectors get?—A. Their actual expenses.

Q. An inspector must necessarily be out of pocket every time he goes out?—A. I should think so.

Q. Would it not be more advantageous to the service if he had some kind of per diem allowance rather than being paid his simple out of pocket expenses?—A. The inspectors have not complained.

Q. In the English outside service the tendency rather is to give smaller salaries and higher travelling expenses so as to induce the inspectors to go out constantly on the road?—A. The inspectors are expected to make an examination once a year of each port in their district. That you see requires them to make an inspection and to be around a good deal.

Q. But would it not be better instead of having a minimum requirement that they should be continually on the road?—A. I think under our present system they are on the road constantly. Of course it would be more satisfactory to the inspectors to have a larger allowance I have no doubt.

Q. Your inspectors are now getting to be old men?—A. Most of them.

Q. Mr. Bremner, Mr. Lemieux and others are getting up in years?—A. And Mr. O'Meara is getting up in years too.

Q. Take Mr. Bremner, for instance, he would not have any inducement to go to Barrington, or an outside outport, in Nova Scotia in the middle of the winter?—A. Not in the middle of the winter. He would select his seasons for the difficult points.

Q. And the consequence is that by selecting his seasons for the difficult points the collectors would know almost to a certainty when the inspectors would come around?—A. I think so.

Q. If the collectors know when the inspector is coming around they can always, if there is anything suspicious, cover up their tracks?—A. It would give them a better opportunity but it is difficult for them to cover up their tracks under the system we have in operation.

Q. What are the inspectors' duties, When Mr. Bremner goes to Weymouth, for example, what does he do?—A. The first thing is to count the cash. He then looks over the work of the port, and compares the entries with the manifest. The manifests are not filed in the department, they remain at the port as a record of the goods coming in.

*By Mr. Fyshe:*

Q. The manifests are kept at the port?—A. Kept at the port. That is the manifest of goods received.

Q. What check has the department at Ottawa that the full duties are being received?—A. We have the entries. The entries are sent to Ottawa when they are passed by the importer.

Q. And these correspond with the manifest?—A. They are supposed to and the inspector checks them to see that they do.

Q. Would the inspector go over all the manifests that have accumulated since the last inspection?—A. At small ports he would, but not at the large ports, it would be impracticable.

Q. You say that in most cases the collector would know that the inspector was coming around?—A. I think he would.



## SESSIONAL PAPER No. 29a

Q. The inspector surely would not notify him?—A. No.

Q. Why should he know then?—A. He may know that he is at a neighbouring port, and that he will likely take other ports in their turn.

Q. Under the system of bank inspection the inspector drops down when he is utterly unexpected, and when there are two or three branches together he does not take them all at once, but goes away and returns again?—A. At the large ports there is a system of check that tends to prevent any fraud by the officers. The danger is at the small ports where there is only one officer. At the other ports one officer is a check upon the other.

Q. Of course wherever you can do that you do it?—A. We do it at all the large ports. Each officer has his distinctive duties.

Q. Have you had much trouble from defalcations?—A. Not any serious trouble, considering the volume of business.

*By the Chairman:*

Q. The salary of the inspectors runs from \$1,600 to \$2,500?—A. Yes.

Q. How many inspectors have you got in the province of Quebec?—A. Two.

Q. Then the inspector in such an important position as the Montreal district, with a revenue from Montreal alone of about \$20,000,000, can only reach a maximum salary of \$2,500 a year?—A. That is all.

Q. You have no system of annual increments such as the Excise Department has?—A. Not in the outside service.

Q. You took a special vote of about \$100,000 at the last session of Parliament to increase salaries in the outside Customs service?—A. Yes.

Q. How did you divide that up?—A. There was more than \$100,000. Approximately the officers were increased \$100 in some cases, and in some cases less; that was about the average.

Q. And of course that increase of \$100 was rather to the clerks in the lower divisions?—A. It was used largely to increase salaries which were considered too low.

Q. That is to say the large vote that parliament gave you did not apply to the collectors or inspectors at all?—A. It was applied more largely to those in subordinate positions. All the collectors and inspectors were considered in the vote, except those at the maximum.

Q. What about Mr. Robert White, for instance, Collector of Customs at Montreal?—A. He could not benefit because he was paid at the maximum salary.

Q. The collectors and inspectors in receipt of the maximum salary did not benefit by this arrangement?—A. Mr. O'Meara got nothing, but his assistant was raised to \$2,400 from \$2,250.

Q. The inspectors, collectors and preventive officers, you stated, are political appointments?—A. They may be appointed without examination.

Q. You never transfer a collector from one port to another?—A. It is very seldom that has been done.

Q. But it has been done. The Collector of Customs at Kingston once went to Montreal under special circumstances?—A. It is very rarely done.

Q. We will take the great port of Montreal. All the appointments in that city are made, after the examination has been passed, at the instance of the members of parliament for the district?—A. The appointments are made upon their nomination.

Q. Of course all the vacancies are filled by people who pass the examination?—A. The acting officers may be taken on without examination. If they are appointed permanently as clerks or examining officers they have to pass the examination. In some cases they may be appointed as preventive officers.

Q. And that also is scheduled, under the Act, as an appointment that can be made without examination?—A. Yes.

Q. The staff at Montreal are retained there from the time they are appointed until they die or retire?—A. As a rule. A few go out on special work temporarily to relieve pressure.



7-8 EDWARD VII., A. 1908

Q. But there are no means of raising the mass of employees in your outside service by transfer to fill vacancies which might occur here and there?—A. No, that would be objected to by the politicians in the locality.

*By Mr. Fyshe:*

Q. You mean there is no chance of promotion from the outside?—A. No chance of a transfer to an appointment in an outside constituency. That is looked upon as local patronage.

*By the Chairman:*

Q. If the collectorship of Customs at Ottawa happened to fall vacant there could be no promotion, say by appointing a surveyor at Hamilton to take the place under the existing practice?—A. Under the existing system it would not be practicable.

Q. It would not be practicable under the existing system, however, beneficial it might be?—A. No.

*By Mr. Fyshe:*

Q. Would it not be practicable to promote the next in seniority in the place where a vacancy occurred?—A. That might be done.

*By the Chairman:*

Q. But as a rule that it not done even?—A. It may not be. It has been done in cases, but it is not the rule.

Q. The position of collector is looked upon as a piece of political patronage?—A. A piece of patronage. The surveyor of course has to pass an examination.

*By Mr. Fyshe:*

Q. Why not bring the inspector from a small port to a more important one like Ottawa?—A. The transfer from one district to the other would be objected to by the local men on account of the patronage.

Q. The service should be regarded as a whole?—A. It is not.

*By the Chairman:*

Q. What prospect has a junior officer appointed to Montreal? Can he get on the service if he is a lucky man?—A. He may get up to an outside chief clerkship.

Q. And at the utmost that would be \$2,000 a year salary?—A. Yes, or he may be also a surveyor, but such appointments are very few.

*By Mr. Fyshe:*

Q. Even if he had a first-class record?—A. He may be a chief clerk or a surveyor. Of course there is only one surveyor and there may be more chief clerks.

*By the Chairman:*

Q. How many officials have you got in your service?—A. I should think about 2,000; I could not say exactly.

Q. And of these 2,000 persons in the outside service there is no prospect of one person appointed to the junior ranks ever becoming collector?—A. It would not follow as a matter of procedure; it might be done.

Q. But never is done?—A. It is sometimes, but very rarely.

*By Mr. Fyshe:*

Q. Do you not think that a collector would be a more efficient officer if he knew all the subsidiary duties?—A. Undoubtedly, he has to learn them.

Q. From the bottom to the top of the department?—A. Undoubtedly.



## SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. Here and there you get men of rare ability like Mr. Robert White, the collector at Montreal?—A. We have got a number of very good collectors and some of rare ability.

Q. But here and there you get a number of collectors who simply do nothing?—A. There are some. I do not think they are the majority.

Q. But to put it plainly, a junior of good ability, fair record and honest character can scarcely hope to attain to the higher positions in the Customs service?—A. They don't as a rule, attain to the highest positions in the outside service.

Q. Do you not find as a consequence, especially in the west, that the young men in your department are leaving?—A. They are leaving on account of the salaries.

Q. If they could see something ahead of them, might not some of them stay?—A. Possibly. There is a spirit of unrest in the west.

*By Mr. Fyshe:*

Q. What do you mean when you speak of the 'west'?—A. I mean the country west of Ontario. We have to pay our staff better in the west or we could not hold them.

Q. Recently you lost the service of a most capable young man, the Assistant Commissioner?—A. Yes.

Q. There was no higher office that he could attain to except your own?—A. That was all. He had the highest position except that of Commissioner.

Q. The young man in question got \$3,000 a year?—A. Yes, \$3,000 a year.

Q. You have appraisers in different commodities at the principal ports?—A. At the principal ports they are in divisions. There are the dry goods, the grocery, hardware and drugs, divisions. Of course there are other subsidiary divisions mixed in with these, but these are the leading lines.

Q. And the same system is adopted at all the chief ports?—A. At all the city ports. Montreal, Toronto, Quebec, Winnipeg, Halifax, St. John, London, Hamilton, and Vancouver.

Q. Do you find the smuggling tendency increasing or diminishing?—A. I think the tendency is about the same. We are watching them a little better than formerly.

Q. There is a continual attempt to smuggle?—A. Yes, constantly.

*By the Chairman:*

Q. Going back to the appraisers, these people have to acquire a knowledge of the kinds of goods that are imported and also their value?—A. That is their duty, to appraise.

*By Mr. Fyshe:*

Q. An appraiser would not be of much good if he did not have a special knowledge of the goods, would he?—A. Except what he would gather from comparing other goods. The appraiser has a series of invoices before him, and he would gather information very rapidly if he has got fair education and ability.

Q. And especially if he has been in the trade?—A. Yes.

*By the Chairman:*

Q. These men, of course, having the technical knowledge you have to go outside to get them?—A. As a rule; sometimes they are promoted from the service from among clerks that have had training in that branch as appraisers.

*By Mr. Fyshe:*

Q. Would it not be more justifiable to appoint appraisers from the outside than any other class of officers?—A. I think so.

Q. So it seems to me, because they are in a measure experts?—A. I think the majority of them are taken from the outside. That is the rule.



7-8 EDWARD VII., A. 1908

*By Mr. Bazin:*

Q. I know in Quebec we have got four?—A. There they all come from the outside.

*By the Chairman:*

Q. And the highest salary paid an appraiser is \$2,000?—A. \$2,000 for a good man; that is too low.

Q. Supposing a man were dishonest, having the technical knowledge could he not largely increase his salary by consenting to a system of undervaluation?—A. Well, possibly. It is not very easy but it might be done. There is a large number of officers with the appraiser in the large ports; he is not alone.

Q. There would be a check upon him?—A. There is a check upon him.

Q. An appraiser would therefore have to be honest?—A. I think as a rule they are.

Q. I do not say they are not, because I know nothing about them. What are the gaugers?—A. They are for measuring and testing the strength of liquids.

Q. What are the office hours in the outside service as a rule?—A. The hours for the outdoor officers are from 8 to 6, but in the Custom-house the hours are from 9 to 4. The office is kept open that long for business, and of course the officers have to finish their business for the day before leaving.

Q. Supposing an Allan Line steamer comes into port at 5 o'clock in the morning, what happens?—A. There are officers present to examine the baggage, who get overtime. There are officers who are always in readiness.

Q. So there is no delay no matter at what hour the steamer gets in port?—A. There is always an officer on duty.

*By Mr. Fyshe:*

Q. What supervision is there upon the outside officers who have to get at work at 8 o'clock in the morning? Who is there to see?—A. The tide surveyor is over the officers.

*By the Chairman:*

Q. Do the officers in the outside service who have to meet steamers and work after hours get additional remuneration?—A. They are paid 30 cents an hour for services before 8 o'clock in the morning and after 6 o'clock in the afternoon.

Q. Is there a roster kept of the men engaged in this duty? Do the same men come down to meet the steamers day after day?—A. As a rule during the summer.

Q. Does the increased pay apply to the tide waiters and the ordinary landing waiter?—A. The ordinary landing waiter and the tide waiter.

Q. Both get 30 cents an hour overtime?—A. Yes; they are also paid overtime for holidays—the seven or eight holidays we have in the year—that is the outside service. The inside are not.

Q. Is the working out of the Customs tariff more complicated than it should be?—A. Before you reach that I want to say something about the inspectors.

Q. Very well, you can do so?—A. I think the Customs inspectors should be put on the same scale as the Inland Revenue and the Post Office inspectors in order to avoid friction. Then I think our packers and messengers are paid too low. The scale should be increased to \$800 as a maximum, and in the case of the appraisers at large ports the scale ought certainly to be increased.

Q. Would you still have the revenue as a test of a large port?—A. To a large extent.

Q. Then I presume you think that generally speaking this schedule ought to be revised for the large ports?—A. Yes, for the large ports.

Q. You are speaking of the packers and messengers. There would be no packers or messengers at small ports where the collector had only \$300 a year salary?—A. No.



## SESSIONAL PAPER No. 29a

Q. Do you not think the minimum of \$300 is very small?—A. You cannot get men for the price at all. You cannot get suitable men to begin at less than \$500 where they are needed all the time.

Q. Do you ever appoint inspectors now at \$1,600?—A. We call them assistant inspectors. I do not think we appoint men at \$1,600 and call them inspectors. There is another point: The second-class clerks complain that \$1,500 is too low a salary and I think it should be increased by \$100 at least.

Q. Do you find that the working out of the present Customs tariff has increased your work as compared with former tariffs?—A. I think so, for this reason: In 1892 there was only one tariff, a general tariff. The present tariff has a general tariff, a preference tariff, a surtax, a special or dumping tariff, and then there is the French treaty. This year there is a new clause put in to protect the revenue in regard to the drawback for home consumption, which gives a great deal of work, but is good security for the revenue.

Q. Then the work has been much increased under the working of the new tariff?—A. I think it is 50 per cent more.

Q. Is smuggling on the increase?—A. I do not think so. In fact so far as the liquor business is concerned it is nearly wiped out, but not altogether.

Q. By vigilance and close watching down the St. Lawrence do you think the smuggling of liquor has been nearly wiped out?—A. Nearly wiped out. Probably most of the smuggling we have is along the frontier in tobacco and small stuff.

Q. Seizures are made of course under information given to the officers of the department?—A. Or to the officer who makes the seizure.

Q. What rate of pay do you give to the informers as a rule?—A. We now give one-fourth of the gross proceeds, as a rule. It is not to exceed one-third of the net proceeds.

*By Mr. Fyshe:*

Q. Do you think that is a wise arrangement?—A. It secures information that you would not get otherwise.

*By the Chairman:*

Q. What proportion does the seizing officer get?—A. The same, one-fourth.

Q. What becomes of the other half?—A. It goes into the revenue.

Q. Could there not be a put up job between the informer and the seizing officer to effect a seizure in a certain class of commodities? It used to be done in liquor on the St. Lawrence?—A. It was said to be done in three or four cases in the St. Lawrence, but it is not done now, I do not think it is practicable.

Q. The seizures that are made now are, if the term can be used, 'honest' seizures?—A. I think so. I do not think there is collusion in the seizures now; I am satisfied there is not.

Q. At one time one of the principal officers in the inside Customs service made money by following up seizure work?—A. That is not allowed now. None of the inside officers can participate in seizures.

Q. It is not permitted now for any officers of the inside service to share in the profit from seizures?—A. No. That is regulated by order in council.

Q. You are going to have probably a Customs revenue of \$50,000,000 this fiscal year?—A. I think so.

Q. Entries are made in the several Customs offices by the importers?—A. Yes, by the importers in duplicate.

Q. One copy comes here to the department?—A. With the invoices. That is a change which adds to our work.

Q. The other copy is kept at the Custom-house?—A. Yes, at the Custom-house.

Q. And the inspector can look over it when he makes his round?—A. That is his duty.



7-8 EDWARD VII., A. 1908

Q. When the importers make the entries they deposit the moneys?—A. They deposit the moneys.

Q. These moneys are deposited in banks designated by the Finance Department?—A. Yes.

Q. These moneys are remitted daily?—A. At the large ports they are remitted daily.

Q. There is a limit as to the amount that even a collector can hold, is there not?—A. He is supposed to remit all the moneys received. In the smaller ports remittances are made to the department twice a week, but the moneys should be deposited daily in the bank.

Q. What check is there that you get the whole of the duties in the department?—A. There is a statement which comes with the entries, called 'F—1,' being a list of all the entries. That is added up and compared with the deposit receipts placed to the credit of the Receiver General and balanced. There is an absolute check on that.

*By Mr. Fyshe:*

Q. Is there a deposit made in the bank?—A. A deposit made in the bank to the credit of the Receiver General. We get all the entries—they are numbered in rotation—and we add them up and compare them against the amounts deposited.

*By the Chairman:*

Q. When remittances are made the original statement is kept by the collector, the duplicate goes to the Department of Customs, and the triplicate and a draft to the Finance Department?—A. Yes, that is the proceeding.

*By Mr. Bazin:*

Q. How is it that when we draw a cheque for the Inland Revenue Department we have to make that payable to the order of the Receiver General of Canada, whereas when the transaction is with the Customs we give our cheque simply payable to bearer?—A. There would be so many transactions in the Customs that it would be difficult to keep track of them. There are, I suppose, nearly 1,000 entries a day. For instance, at Montreal——

The CHAIRMAN.—I will have to ask about that, because I do not recollect ever receiving a cheque in that way from the Inland Revenue Department.

Mr. BAZIN.—I know the Excise people will not accept our cheque if it is not made payable to the order of the Receiver General of Canada; in fact we get a stamp made especially for that purpose.

*By the Chairman:*

Q. With all this system of checking in Montreal, it is possible for a defalcation to occur like the Hobbs' defalcation?—A. That was by fraud and falsifying documents.

Q. Tell us all about it?—A. The matter is in the courts, and I have not received the full details yet. Hobbs would take two invoices each representing, say, one car of iron. He typewrote the two cars on the one invoice and suppressed the other. That is the way the most of it happened.

Q. And in that special instance the officer of the Customs with whom he dealt was rather a stupid man, was he not?—A. That is alleged. Then the Canadian Pacific Railway, for whom Hobbs was acting, claim that they gave him cheques to cover the whole amount. He deposited the cheques with the Customs cashier, and got the difference back contrary to the orders of the department.

Q. Was there a superior officer over the Customs clerk who dealt with Hobbs?—A. There was. The entries would be checked up by the clerk in the long room, and after that the invoice would go to the appraiser.



## SESSIONAL PAPER No. 29a

Q. Where you have intricate machinery some part of it must continually break down. You do not regard this as a loss to the Government; you are still making claim on the Canadian Pacific Railway?—A. Yes, to recover the amount of unpaid duties.

Q. Has the effect of the Hobbs' defalcation been such that additional safeguards have been imposed?—A. I suppose the officers have got a little experience, but very few changes in the rules have been made. If the cashier had obeyed orders, a portion, at least, of the defalcation would not have happened. The rule is that no money is to be returned without cheque. The collector returns by cheque if there is an over-plus.

Q. How long a period was this defalcation spread over?—A. About two years.

Q. Hobbs was the entry clerk for the Canadian Pacific Railway?—A. For the Canadian Pacific Railway.

Q. His duties were to enter the contents of all the cars?—A. Everything that was imported by them.

Q. Steel rails, fastenings, coal and everything else?—A. Everything arriving at Montreal.

Q. The entries he made were made almost daily?—A. Yes.

Q. And yet for two years these manipulations were made without being discovered?—A. The great proportion of the entries were right, these defalcations were only special cases.

Q. What was the amount of the defalcation in round numbers?—A. Over \$60,000 of which about \$30,000, I am only speaking from memory, were returned. The Customs claim now is something over \$30,000.

Q. Was the officer who had to deal with Hobbs a recent appointment?—A. He was a recent appointment, that is, the cashier who received the money. In passing the entries, Hobbs would not be dealing with one clerk, but with various clerks.

Q. Was this man appointed without examination?—A. Yes.

Q. And at an advanced age?—A. I should suppose he would be about fifty, but I am not quite sure about that.

Q. In fact he was a careless man and was put in because of some political influence?—A. I do not know. The former cashier was superannuated, I think.

Q. He was an old man too?—A. Yes, he was an old man.

Q. What sureties are given by the collectors of Customs? In what form?—A. They are under guarantee bonds.

Q. You have no private bonds at all?—A. None whatever.

Q. Does the department pay the premiums?—A. It has been doing so this year.

Q. There is no limit of age in the outside service? A collector may be appointed at sixty years of age?—A. Yes.

Q. He may be appointed at 70 years of age?—A. He may be, as far as the law is concerned.

Q. Very often, when appointed, they are old men?—A. Say fifty years of age.

Q. They have passed their first youth?—A. In the large ports, as a rule, they are men who have seen other service, before appointment.

Q. Coming to the personal equation: What do you think of the salaries that are paid to deputies now?—A. I think they are low compared with the sums paid for services of the same class outside.

Q. Although the revenue will probably be this year \$50,000,000, you are paid only \$4,000?—A. Yes, \$4,000.

Q. Who has the task of adjudicating cases of seizures?—A. The Minister decides on a report from the Commissioner.

Q. Are you invested with magisterial powers?—A. No, I merely require to report.

Q. You decide on the written evidence, do you?—A. On the written evidence.

Q. And then the Minister approves?—A. Approves, or he can decide otherwise if he does not agree to the recommendation in the report. The party has the right of appeal to the court, if dissatisfied with the decision.



7-8 EDWARD VII., A. 1908

Q. The office of informer is not looked upon with great respect by the community. Do you find, as a rule, that the information you get through the informers might be given on account of spite?—A. In some cases it might be.

Q. In some cases an honest trader might be put to inconvenience through a spiteful informer?—A. Well as a rule the case is investigated before action is taken. The nature of the information is sifted by the seizing officer. I do not remember any cases coming before me of that character. The information has come secretly and of course unless secrecy was maintained it would not come at all. The information has perhaps been vouchsafed by employees in the service of the party.

Q. And you are very sure of your ground before seizures are made?—A. As a rule the Chief Inspector, Mr. McMichael has had supervision over the larger portion of them and he sifts the information before he makes a seizure.

Q. How do you pay these informers?—A. They are paid through the collector or through the inspector. The collector will have the name, or the inspector of the special branch. We do not want the name.

Q. It might not be possible that the seizing officer and the informer, if the informer is paid in this way, might have a kind of tacit agreement together?—A. Well, the department agrees to give them a certain sum. There is a declaration especially made that the money has been paid to the proper parties.

Q. Occasionally seizures are made by the seizing officers themselves without the intervention of informers?—A. In some cases.

Q. That of course is perfectly right and legitimate?—A. Yes, if they have the knowledge themselves.

Q. Do you give any commission to the collectors of the different ports now for seizures?—A. The collectors whose salaries do not exceed \$2,000 get 5 per cent for distributing.

Q. That still goes on?—A. That still goes on. When the salary is over \$2,000 the collector gets nothing. Mr. McMichael, for instance, distributes the largest share of the seizures, but he gets no commission.

*By Mr. Fyshe:*

Q. Where is he stationed?—A. In Toronto. Seizures are made under his direction, but he only receives a salary.

Q. Why should there be the largest share of the seizures there?—A. It is his special business to look after seizures.

Q. Is there more smuggling there?—A. The smuggling goes on all over the country, but this is a special division with a special branch.

*By the Chairman:*

Q. You occasionally have a defalcation amongst the collectors? You have one at St. Hyacinthe, I think?—A. No, at Drummondville. That is where there is only one officer.

Q. How long did that defalcation go on?—A. I suppose some months.

Q. That office was inspected, I presume?—A. Yes.

Q. Did the inspector discover the defalcation?—A. Not at first, for the reason that the manifest was destroyed. It was a manifest from Montreal, and he took the last number for the year. You see we have consecutive numbers. Suppose you had twenty from Montreal, he destroyed No. 20, and there was no record against him in the case—and there is where the greatest danger comes in—there was only one officer at the place.

Q. And that happens by the suppression of vouchers?—A. The suppression of vouchers, and it was discovered in this way: There was a transfer of liquor in bond, and there was some question which arose as to where the liquor was. It was traced up, and then the discovery was made that it had not been accounted for. It was done by the suppression of the manifest used in forwarding the goods from one port to the other.



SESSIONAL PAPER No. 29a

Q. Are the manifests pasted in books in the Customs?—A. No, they are numbered in succession.

Q. Then if a collector omits to put the number and just suppresses the manifest—A. Well, they are numbered in succession. Montreal would give progressive numbers of manifests on Drummondville, starting with 1 at the beginning of the year. If 1 had been suppressed it would have been discovered that that number was missing.

Q. But in this case it was the last one?—A. It was the last one.

Q. About the transshipment of goods in bond. Of course in a place like Montreal or Quebec, where large cargoes are landed, are the goods after being unloaded entered through the local port?—A. No. Unless they are entered for warehouse. They may be entered for warehouse and warehoused.

Q. Take a concrete case. Supposing goods are sent up to Ottawa addressed to H. N. Bate & Sons that have been landed at Quebec or Montreal. How do those goods get to Ottawa?—A. They are forwarded under a manifest signed by the Customs officer at Quebec and by the steamship agent.

*By Mr. Bazin:*

Q. They are addressed to Ottawa?—A. They are addressed to Ottawa. There are two manifests. One is left at Quebec and the other one comes with the goods. When they are entered here one of the copies goes back to Quebec to show that the goods have been accounted for.

*By the Chairman:*

Q. It is strange that one of the questions asked by the Commission in 1892 was what was to hinder a collector at a small port from suppressing an invoice and putting it into the fire. That is really what happened at Drummondville?—A. He suppressed the last manifest of the series for the year. I think that can be checked, but our work has of late been so hard that it is difficult to keep pace with it.

Q. You think on the whole your system of inspection is very careful?—A. I think so—that is our check is very good. Of course if you increase the number of inspectors it will make it still more efficient.

Q. You think you get most of the money the treasury should get under the law?—A. I think we do, the great mass of it.

Q. Is it possible for goods of the same quality to be entered at different prices at different ports?—A. There would be some variation. One merchant will buy the same goods cheaper than another. We depend largely on the invoice.

*By Mr. Fyshe:*

Q. Do you do nothing to equalize them?—A. If it is the actual transaction there is not much done. If the invoice honestly represents the transaction we do not interfere when the difference in the value is trifling.

Q. I do not see how you could?—A. We would otherwise have friction all the time and it is too large a business to secure absolute uniformity therein.

*By Mr. Bazin:*

Q. I remember for instance, quantities of gin in cases coming from the same shippers. A certain duty would be paid in Quebec and another duty in Montreal?—A. That is measurement.

Q. But it was actually an identical package containing similar bottles?—A. There would be slight variations.

Q. Now the thing has been equalized, and we pay so much on the goods, that is much better.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. Does it not occasionally happen that there are vacant collectorships in some ports which are not filled up immediately?—A. Occasionally.

Q. That is to say when there is a general election pending or as a matter of political convenience?—A. I do not think there is much of that. There may be a question about the selection of the man. It may take a little while, but as a rule these positions are not kept open very long.

Q. In your outside ports, especially in the case of tide waiters, where you require men of good physical strength do they pass a certain test?—A. I do not think we ask any more than a medical certificate.

Q. You get a medical certificate?—A. As a rule.

Q. A man may be called upon to be up all night or night after night and you will require a strong man?—A. They should be in good health, but as a rule they are not up all night. As a rule we make six hours the limit.

*By Mr. Fyshe:*

Q. For what?—A. For overtime, six hours continuously. That is only in a few ports like Montreal, Halifax and Quebec.

Q. Might that not go on very frequently week in and week out?—A. It might go on during the summer, but then in winter there is not so much for them to do.

Q. If you had men on duty for sixteen hours in the summer it would be pretty continuously?—A. There would be very few.

*By the Chairman:*

Q. Under the English regulations they have to be of a certain height, a certain weight, a certain number of inches around the chest and fulfil other requirements. Do you exact anything of that kind?—A. We have no physical test.

Q. Do you require your men to wear uniforms?—A. The officers meeting the public are uniformed now. They are allowed \$35 towards the expense of two suits of uniform a year. That is the first year an allowance has been made to that extent. The officers in the inside service are not uniformed.

Q. You do not, as in the case of letter carriers, give the uniforms to them out and out?—A. Our service is so very scattered we prefer they should get the uniforms in their own locality. We supply the buttons and the bands and they supply the rest.

Q. Do any of the railway companies now refund to you the cost of special services?—A. Any Sunday service has to be refunded—we will not pay for any Sunday work—but the balance is borne by the department now.

*By Mr. Fyshe:*

Q. Do you consider your service efficient?—A. Our inside service is fairly efficient.

*By the Chairman:*

Q. And not over-manned?—A. It is not over-manned but under-manned at present because the work has been going on so rapidly it is difficult to keep up with it.

*By Mr. Fyshe:*

Q. Is there any efficiency test of the work done by each clerk in the service? Is there any authority in the different offices watching the amount of work that each man does?—A. The chief clerk in each division watches over his men and the work is allotted out to them. That is so far as the Customs Department is concerned.

Q. If Mr. Bazin and I go around to your office and the other offices can we see from the books the amount of work done by each clerk?—A. You will see them working.



## SESSIONAL PAPER No. 29a

Q. Could we examine the books and see what their daily and weekly work is?—A. You could see in the Accountant's office what each man does and then there is the checking of the entries.

Q. I would like to figure out whether each man is doing a man's work?—A. You can only tell that by seeing the work he is doing.

Q. Because I think that is the essential point in administrative affairs not only to see that the work is efficiently done but that a full day's work is expected?—A. If the work is not done in the Customs Department you will very soon hear of it. They are chasing us all the time. It is a business department which comes into contact with the public.

Q. What I would like to get at would be the amount of revenue brought in to the Customs-houses and the cost of each?—A. That is published. The cost of collection is less than four per cent.

*By the Chairman:*

Q. That cost is decreasing?—A. Yes.

Q. As the revenue gets bigger and bigger it costs less to collect?—A. That is the tendency. I think it would be pretty difficult to get it any lower. There are great complaints that salaries are too low.

*By Mr. Fyshe:*

Q. Would that four per cent include the whole expenses of the department?—A. Outside but not inside.

*By the Chairman:*

Q. If it occurs to you to supplement your oral evidence in any way you can embody it in a memorandum, and we will be glad to receive it from you?—A. Very good. I desire to draw the attention of the Commission to this volume which is published monthly. It is a detailed statement of imports and exports for each month up to the end of the financial year, for the nine months ending March. It is one of the heaviest works that the staff has to turn out at Ottawa. There are some eighty men employed on it, and also on the annual report.

Q. This is the work of the Statistical Branch of the department?—A. The information contained in this volume is compiled from the entries made at the ports, item by item.

*By Mr. Fyshe:*

Q. When I asked you if your staff was efficient and you replied that it was so far as regards the inside service, did you mean to convey the idea that the outside administration is not as efficient?—A. I do not think the clerks in the outside service, on the whole, are as efficient as in the inside service because the latter is the supervising division.

Q. And they are under a better supervision?—A. Certainly, they are all under one head.

Q. There is very much better supervision than there is on the outside?—A. The outside service is scattered.

Q. There is much to be trusted to the conscientiousness of the individual?—A. Yes. The officers are selected more carefully for the inside service—that is to say the pressure of members is not so great as on the outside, the local pressure.

Q. But of course the outside service is infinitely larger than the inside?—A. Yes. I think the salaries paid the inside service amount to only \$150,000 a year, whereas our expenditure for salaries is above a million dollars.

Q. I suppose the tendency is not to make the work simpler, or to make the tariff simpler?—A. It has been getting more complex.



7-8 EDWARD VII., A. 1908

Q. That is rather disadvantageous, is it not?—A. Yes, for administrative purposes.

Q. It requires more labour and produces less results?—A. I do not know that it produces less results.

Q. I mean in the way of income?—A. I do not know that it does. It is a pretty good revenue-producing tariff; the results show that.

Witness discharged.

The following suggestions are respectfully submitted:—

*Inside Service of the Customs.*

1. That employees of the Third Class comprise messengers, packers and employees required to pass the Preliminary Examination only,—the maximum salary to be increased to say \$800 a year.

2. The salaries of the Junior Second Class to range from \$700 to \$1,200 a year for clerks who pass the Qualifying Examination,—clerks possessing special qualifications to enter at \$800.

3. The maximum salary in the Second Class to be increased to \$1,600.

4. The maximum salary in the First Class to be increased to \$2,000.

5. Grade 'A' Chief Clerks to be abolished and the maximum salary of a chief clerk to be raised to \$2,800.

6. Annual increase in the Third Class and the Junior Second Class to be \$50.

7. Annual increase in the higher classes to be \$100.

8. That the salary of the Assistant Commissioner of Customs be not less than that of the Assistant Deputy Postmaster General, or the Assistant Deputy Minister of Finance.

*As to the Outside Service of the Customs.*

9. That the Schedule be revised, striking out packers, messengers and tide waiters, and classifying them at preventive officers.

10. That in view of the increased cost of living, the maximum salaries be raised at the large ports as follows, viz.:—

Assistant Surveyors.. . . .	\$1,400
Appraisers.. . . .	2,400
Assistant Appraisers.. . . .	1,800
Gaugers.. . . .	1,400
Clerks.. . . .	1,400
Examining Officers.. . . .	1,200

11. That Inspectors of Customs be paid at the same rate as Post Office Inspectors and Inspectors of Inland Revenue,—maximum say about \$2,800 a year.

DEPARTMENT OF CUSTOMS,

OTTAWA, June 6, 1907.

THOS. S. HOWE, Esq.,  
Secretary, Civil Service Commission.

SIR,—Referring to your letter of the 3rd instant I have the honour to inclose Memoranda respecting the Department of Customs in reply to the request of the Civil Service Commission.

I have the honour to be, sir,

Your obedient servant,

(Sgd.) JOHN McDOUGALD,  
*Commissioner of Customs.*



SESSIONAL PAPER No. 29a

MEMORANDUM RESPECTING THE DEPARTMENT OF CUSTOMS.

*Fiscal Year ended June 30, 1892.*

- 1 Chief clerk,
- 5 First-class clerks,
- 11 Second-class clerks,
- 7 Third-class clerks,
- 2 Messengers,
- 1 Packer.

27—Total salaries for year.. . . .	\$36,834.81
No extra clerks or messengers in 1892.	
Paid from outside votes—	
4 Permanent officers, salaries for the year.. . . .	2,869.40
Total for 1892.. . . .	\$39,704.21

*Fiscal Year ended June 30, 1906.*

- 3 Chief clerks,
- 8 First-class clerks,
- 15 Second-class clerks,
- 18 Junior Second-class clerks,
- 3 Third-class clerks,
- 1 Messenger.

48—Total salaries for year.. . . .	\$57,887.49
Paid from outside votes—	
63 permanent officers,	
39 temporary officers.	
102—Total salaries for year.. . . .	91,769.20
Total for 1906.. . . .	\$149,656.69

80 out of 150 employed on statistics.  
There were no special votes for the Department of Customs in either 1892 or 1906.  
NOTE.—The above total for 1906 includes the salaries of officers engaged in compiling Customs Statistics at Ottawa as follows: Payable out of vote for Board of Customs.

Officers employed in the Statistical Branch of the Customs Department; 45 permanent and 20 temporary, the salaries paid in 1905-6 amounted to \$57,354.25.  
The greater part of this work was done at the ports outside in 1892.  
A detailed *Monthly* Statement of Imports and Exports has been issued by the Customs Department since 1900, involving a large amount of work not undertaken in 1892.

Customs duties collected in 1892.. . . .	\$20,550,581 53
Customs duties collected in 1906.. . . .	46,671,101 20

Dominion of Canada.		1892.	1906.
		No.	No.
Customs Ports .. . . .		110	132
" Outports .. . . .		245	288
" Stations .. . . .		173	192



MONTREAL, Thursday, September 12, 1907.

The Commission resumed at 2 p.m.

Mr. HENRY McLAUGHLIN, Surveyor, Customs Department, Montreal, called, sworn and examined.

*By the Chairman:*

Q. You are the Surveyor of the port of Montreal?—A. I am sir,—we have prepared a memorial which I desire to submit to the Commission.

(Memorial of the Customs staff of the Port of Montreal read.)

Q. Next to the collector, you are the chief officer at the port?—A. Yes, sir.

Q. How long have you been in the service?—A. Twenty-six years.

Q. What grades have you passed through?—A. I started on the wharf checking cargoes, and graduated from that to examining packages at the depots and checking that, and from that to a clerkship and finally to accountant, tide surveyor and surveyor.

Q. Is there an accountant now in the department?—A. Well, we have an accountant, but not as such, there is no official appointed, he is appointed as chief clerk, Mr. McKenna, he is chief clerk acting in capacity of accountant.

Q. You served in all capacities until you were appointed to your present position?—A. Yes, sir.

Q. Now, as regards the first thing, which is the question of salaries the Customs Department unlike the Post Office and the Inland Revenue have no fixed statutory increases have they?—A. None whatsoever.

Q. Not in any port of the Dominion?—A. Not in any port of the Dominion so far as I know.

Q. The chief officer has his salary based on the amount of revenue has he not?—Not for the Customs, no. The Post Office are based on a matter of revenue, but not for the Customs.

Q. But there is a limit to this extent that whether the revenue is \$2,000,000 or \$20,000,000 that the collector and other men could not get over certain amounts?—A. Not in the Customs service. I do not think they give a limit to the salaries so far.

Q. The chief clerk could not get more than \$2,000?—A. No.

Q. And the Act limiting the salary to \$2,000 was passed in 1892?—A. I could not exactly state the year.

Q. And that has been the limit for fifteen years without revising the amount?—A. Yes.

Q. Now the prices of commodities having increased 40 per cent as you say, although the revenue has trebled you could not get more than \$2,000?—A. When I joined the service twenty-six years ago the collector at the port received \$4,500 and the surveyor \$2,500 and the chief clerk had \$2,000. I have a memorandum prepared here dealing with that question showing the number of officers and the average salary of each class.

Q. Will you please put that in?

(Memorandum filed and read.)

Q. I suppose the assistant appraiser does practically the same work as the appraiser?—A. He assists in the examination of the goods and the appraiser deals with the invoices and the Department.

Q. Why are some called examining officers?—A. Some years ago, three years ago, the department created a new office called 'examining officers,' in order to



## SESSIONAL PAPER No. 29a

appoint officers to that position who had been more than three years in the service and who were able to pass the examination in the duties of office, and the Government created that position with the name 'examining officer' so that officers heretofore known as 'tide waiters' and 'lockers' could obtain an increase of salary without passing what we call the Qualifying examination, which is rather difficult and includes a lot of things not called for by our duties. By the creation of the grade of examining officers the Department was enabled to relieve those men from the disability imposed upon them by their failure to pass the Qualifying examination, while they were good men for the work of the department.

Q. What are the duties of the tide waiter?—A. Originally they were supposed to be men dealing with the cargo on the docks and at the freight sheds, men who were dealing with the freight entirely. I might explain to you in connection with the small number of 'tide waiters' on the staff that it is owing to the fact that last April the Preventive Officers staff was increased by the addition of nearly all the tide waiters to that staff in order to enable the department to increase the salaries of those men who had been previously graded as tide waiters.

Q. Do collectors at the outside ports have private business to attend to besides acting as collectors?—A. Oh, no, they are entirely in the service of the Customs Department.

Q. What is the extra salary they get?—A. Well, some of them receive a small salary as sub-collectors of the Inland Revenue Department as well as their salary as Customs collectors, but they do not get more than \$200 in addition to their salary on that account.

Q. How can you get a responsible man to handle the money and do his duty conscientiously for \$500 salary?—A. Apparently they get them.

Q. You know in the Post Office that the salary is increased by annual increments?—A. Yes.

Q. Well, in the outside service of that Department the salaries are increased by annual increases?—A. We understand that.

Q. And in the Inland Revenue men get only increments of 5 per cent?—A. Five per cent according to their class.

Q. Now, with regard to the thirty-one clerks and the seventy preventive officers—the clerks range from \$400 to \$1,200 per year according to schedule; so, in the Customs service there are no annual increments in between these?—A. None whatever.

Q. The Customs differ from the Inland Revenue and the Post Office Departments in that when you are appointed at the minimum or between the minimum salaries no provision is made for annual increments?—A. None whatever.

Q. And when officers arrive at the maximum laid down there is no increase at all?—A. There is a possibility of being made a chief clerk.

Q. I know, but that is in the way of promotion?—A. Yes.

Q. No clerk can get beyond \$1,200?—A. No.

Q. And the collector cannot get beyond \$4,000 and the surveyor \$2,400?—A. No, and the appraiser cannot receive more than \$2,000.

Q. You differ from the Inland Revenue and the Post Office Departments in the fact that within the limits of your class there are no annual increments?—A. I cannot say that there are no annual increments, because a few receive it every year, but there are no fixed annual increments.

Q. To obviate the position of affairs, and try and get some additional remuneration in proportion to the increase in the price of commodities, there have been grants made within the limits of the class within the last twelve months, have there not?—A. Yes.

Q. How much was distributed in Montreal?—A. Roughly speaking, about \$25,000.

Q. But none who had come up to the maximum of his class could participate in that distribution?—A. No, sir, the collector of the port could not participate.

Q. And those clerks who have arrived at the maximum of \$1,200?—A. No.



7-8 EDWARD VII., A. 1908

Q. There was a distribution of \$25,000 to the people in the Customs service at the port of Montreal within the limits of their respective classes?—A. Yes, sir; last April.

Q. Now, with regard to the general increase of salaries, what is your idea about that? You are speaking for the staff generally, are you not?—A. Yes. Well, my idea would be in accordance with the memorial, that there should be statutory increases on the recommendation by the Head of the Department.

Q. Candidly, I think the unsatisfactory condition with regard to increases in the Customs service has been detrimental?—A. It has been most deplorable.

Q. Like the outside services in other departments there should be in the Customs annual increments, you consider?—A. Yes.

Q. In passing from one class to the other, you think it is necessary to go through Promotion examination?—A. Yes, we recommend an examination on duty of office only.

Q. Under whose supervision would you like to have that?—A. Well, it has been done so far under the supervision of the Inspectors here.

Q. Who are your two inspectors?—A. Mr. O'Meara and Mr. Lemieux.

Q. You consider that the present system is rather cumbrous, I suppose?—A. Well, it is awkward because you will find in Montreal men in different classes performing different duties, and they have been unable to get out of doing those different duties owing to the fact that examinations have been obligatory heretofore.

Q. Once a Customs officer always one, and once a Customs officer appointed at the port of Montreal they never can leave that port?—A. We have a few transferred occasionally to Ottawa.

Q. That is in the statistical branch, that is another thing; but if a vacancy should occur in the Customs at Sydney, no man in Montreal could succeed to it?—A. That has never happened, anyway.

Q. You want a change in the classification and statutory increases. All the officers here are appointed by passing the Qualifying examination, are they not as a rule?—A. Most of them.

Q. Appraisers are sometimes appointed for technical knowledge?—A. And on examination under the Customs Act and Orders in Council.

MR. WILLIAM DRYSDALE.—I would like to say a word on behalf of the appraisers. The appraisers, I might say, are officers who collect the revenue. We collect the revenue and see to it that the people pay the proper rate of duty, preventing fraud as far as possible. The salary paid is quite inadequate for the technical knowledge required to be a good appraiser. I am quite sure Mr. McLaughlin will agree with that, that the appraisers need some special consideration. They are a class mentioned by themselves in the statute, and in other places, in the United States, I find that the salaries paid to appraisers are about three times the amount paid in Canada.

Q. You have not been long in the service, Mr. Drysdale?—A. No, sir, three years.

The examination of Mr. McLAUGHLIN resumed.

Q. There are three chief clerks, did they go through the several stages like yourself, Mr. McLaughlin?—A. They did, all of them, I believe.

Q. Well, now, with reference to the several appraisers, as a rule they are appointed without examination in the beginning?—A. They are appointed temporarily before they are given a permanent appointment by Order in Council.

Q. It is not to be presumed that within the ranks of the Customs Department or any other branch of the Public Service you could select men who know all about silk or cheese and who would be as competent to act as appraisers as persons taken from the outside who were engaged in business?—A. Certainly.

Q. Therefore, usually the appraiser is temporarily appointed?—A. Yes.

Q. After examination?—A. No, he is assigned to duty six months on probation, and then is examined on the Customs Act and Orders in Council.



## SESSIONAL PAPER No. 29a

Q. The thirty-one clerks have all passed their Qualifying examination, I suppose?  
—A. Yes, or they could not be appointed.

Q. The preventive officers are appointed politically?—A. No, they are appointed from the staff, they are most of them brought up from the tide-waiters, the majority of them. If you will look at the Civil Service List, you will find last year a great number of tide-waiters, while an examination of this year's will show that they have disappeared.

Q. 'Collectors and preventive officers in the Customs Department may be appointed without examination'?—A. Yes, they are appointed without examination.

Q. The seventy preventive officers were appointed without examination?—A. No, not without examination; about fifty of them passed the Preliminary examination for tide-waiters and from that went to preventive officers without examination.

Q. Do you find that you have men graded as in one class and doing duty in another class?—A. Yes.

Q. For instance, we find that in the Post Office, postmen or letter carriers were doing clerks' work and because they were doing clerks' work they lost privilege of wearing uniform and of being carried free on the cars. Have you in the Custom-house here people that are graded in the lower class and doing the work of a superior class?—A. Yes.

Q. Does that exist to any extent?—A. Well, a few, probably fifteen or twenty of them.

Q. What is the reason of that?—A. You take the lower class tide-waiters for instance, they are not able to pass the Qualifying examination, while they are fit to do the work, their ability is equal to doing the work of a higher grade, although they could not pass the examination.

Q. They are employed at superior work although they had not passed the examination?—A. That is it.

Q. It was not the fact that you put these men in to do the work dreading that the politicians would ask you to appoint incompetent men?—A. No.

Q. There was no dread of the politicians in this arrangement?—A. No.

Q. In the supernumerary list you have all sorts of salaries among that total of seventy-three. Have these men on the supernumerary list passed the examination?—A. No.

Q. Who nominates them?—A. They are nominated by the department at Ottawa, the Minister of Customs.

Q. I suppose you only have to guess how the Minister of Customs gets their names?—A. They do not tell us.

Q. The Minister of Customs would not know anything of any man living down here?—A. Oh, yes, the pay-sheets go to Ottawa from here.

Q. Yes, but the Minister who sends down the name of Mr. So-and-So to be appointed would not know that there was such a man personally?—A. No, he probably gets the recommendation from somebody else.

Q. The names of those seventy-three temporary men came from Ottawa?—A. Yes, direct to the collector.

Q. Are those people on the supernumerary list employed all the year around?—A. Yes, last winter we employed everybody because the collections were equal to those of the summer.

Q. In the good old days you laid them off in the winter?—A. Yes, about ten or twelve were laid off.

Q. But you employ everybody now all the year around?—A. Yes, because last winter our collections were in excess of those of the summer.

Q. You wish that Promotion examinations from class to class should be on the duties of office only?—A. Yes, sir.

Q. Do you think there is any absolute necessity for a Promotion examination?—A. Well, Promotion examinations, as we have them now, include duties of office, but they include other subjects that are foreign to the duties of the office.



7-8 EDWARD VII., A. 1908

Q. In the English Public Service where it is entirely by open competition, after the examinations for the entrance, they have no such thing as Promotion examination afterwards?—A. I am not familiar with the custom there at all.

Q. If efficient men could be got to enter the public service at the beginning after competitive examination, do you think that Promotion examinations would then be necessary?—A. I think so, yes.

Q. How long have these seventy-three people been on the supernumerary list?—They vary, some of them have probably been supernumeraries for ten years, and some of them more than that.

Q. You ask that after three years of that purgatory they should be appointed permanently?—A. Yes.

Q. Despite the fact that they have not passed the other examination?—A. Well, you see in the Customs here we have the examining warehouse where the duties involve more manual labour and an examination of any kind is absolutely useless except that it is necessary that a man should be able to read and write, and in their case it would be a good thing if the examination was abolished or else that it was made simply an examination as to their fitness for the duties they are called upon to perform.

Q. Do you not think that in three years' service a man might not cram up the subjects in order to pass the examination?—A. Some might and others might not.

Q. Do you think if it has been found desirable, and the law lays it down that there shall be an entrance examination, that you would get over it by saying that people should be appointed after three years' temporary service?—A. They get over it now by creating the grade of examining officer, of course, they pass an examination in the duties of office and the simple rules of orthography.

Q. Then there is no particular reason in your recommendation that they should become permanent after three years?—A. Well, they do not always appoint them, some of them are ten years there and have not been made examining officers.

Q. Is it a matter of selecting and appointment of some and the non-appointment of others?—A. Sometimes a man may be there ten years and may be passed over, he may not attempt any examination.

Q. A man who was appointed as temporary officer before 1896 may stay there forever?—A. If they appointed them regularly.

Q. You say they have staid there ten years or over?—A. Nearly all the old ones have been appointed now.

Q. Does it not happen that some of those on the supernumerary list are there because they were appointed by another party?—A. No, not to my knowledge, in fact I think all those who are there now have been appointed by this administration.

Q. You say the cost of living has increased from 40 per cent to 50 per cent?—A. Yes.

Q. Has anybody got the record of their yearly expenditure fifteen years ago as compared with the present time?—A. We know that from our own personal experience.

Q. But it would strengthen us greatly if we were furnished with a budget of that information?—A. We can give you a copy of that statement which was presented to the Minister last winter when we gave a detailed statement of the cost of commodities.

Q. Of course, since then milk has gone up to 10 cents?—A. I can furnish an instance of a house which ten years ago rented at \$15 per month and is now \$27.50.

Q. You can let us have a copy of that memorial with the prices brought up to date can you?—A. Yes.

Q. How does the staff compare now with what it was when the last Civil Service Commission sat in 1892, has it been largely increased in the last fifteen years?—A. No, our percentage of cost of collection is less.

Q. I meant the staff numerically?—A. In '91 we had 213 in the Port of Montreal, that was sixteen years ago, and we have now 273, that is including the outports.



## SESSIONAL PAPER No. 29a

Q. You have increased 60, not quite one-third in that time?—A. Yes, and our revenue is treble, and the port is enlarged, and we have stations four miles from the port where we have four or five men stationed.

Q. You also request that the maximum salaries as allowed by law should be paid to the staff in Montreal which is the chief port?—A. I do.

Q. Do you think it desirable that there should be a difference made between two places?—A. Well, in view of the large collection and the amount of labour involved in collecting it we do.

Q. Although Toronto might not have as large revenue as Montreal, living in Toronto I presume costs as much as it does in Montreal?—A. Well, although not mentioning other ports we meant it to apply to chief ports like Toronto and Montreal.

Q. That part of your memorial does not apply exclusively to Montreal?—A. No.

Q. And, of course, in this revenue you collect here you collect for other ports in the Dominion?—A. Very little.

Q. Is not most of the revenue collected on goods consigned to Montreal which are destined for other places?—A. Nine-tenths of the goods destined for other points go through in bond. Another point I want to emphasize is that while we derive no revenue from these goods that travel through here to the interior and to points in Europe, we have the handling of the manifests, &c., but we get no revenue from those goods, although we have a lot of work to do in connection with them.

Q. You keep no record of them?—A. We keep an absolute record of them.

Q. I am glad you have brought that out, because it would seem on the face of it to the uninitiated that part of this revenue at Montreal was derived from goods that merely passed through en route to other places?—A. We issued 38,000 manifests, which will cover 38,000 cars of goods, upon which we did not receive one cent of revenue; they were distributed all over the Dominion, and that will be greater than any other port in the Dominion by 35,000 cars.

Q. You state in the memorial that the emoluments of some officers are less than the wages paid to corporation labourers. What is the cost of labour here in Montreal?—A. \$2 per day to the corporation labourers.

Q. And some of your clerks get only \$500 and \$550?—A. Yes.

Q. When one of the Allan ships, or any of those other ships come in, what are office hours?—A. While working in the harbour they come on duty at 7 in the morning and stay until six, but they earn some overtime, and on four nights in the week they remain from 6 until 12.30; that is, on Mondays and Tuesdays; they are off Wednesday, and on Thursday and Friday, for which they receive extra pay at 30c. per hour.

Q. Well, if the *Empress* comes in to-night, for instance, the staff of the Custom house go down to receive her?—A. Yes.

Q. And they are paid extra?—A. Yes, 30c. per hour.

Q. For whatever time it is, day or night?—A. No, in the daytime, of course, it is in their regular hours.

Q. But before seven o'clock in the morning or after six in the evening, whatever time the vessel comes into port, the Customs officer gets extra pay?—A. 30c. an hour.

Q. Have the officers any uniform?—A. Yes, a blue cloth sacque suit, brass buttons and a cap.

Q. And they have winter coats, and some other clothes?—A. Well, that is not provided every year.

Q. Does the extra pay constitute any material addition to the ordinary officer's salary?—A. Some of them, but they are all low grade salaried men who receive these fees.

Q. The clerks would not get any of this extra pay?—A. No, except where you put a clerk to perform the duties of tidewaiter or outside work.

Q. That is in the case we have mentioned where a man may be graded in one class and work in another?—A. And work in another.



7-8 EDWARD VII., A. 1908

Q. In the Montreal Customs Office are there any men who have been brought from other ports; you have sent men to the department at Ottawa?—A. We have exchanged a few with Ottawa, one or two.

Q. Yes, they have gone up to the statistical branch?—A. Yes, they have given us a man in the place of one of them.

Q. But, as a rule, if a man is appointed to the Custom House at Montreal he stays here all the days of his career?—A. Yes.

Q. Do you find that men applying for employment in the Customs now are as efficient as they used to be in the old days?—A. I do not notice any difference.

Q. Do you think that with the present rates of pay efficient men are attracted to the Public Service?—A. I think we would get more efficient men if we had greater emoluments to offer them.

Q. You do not think that the new-comers are less efficient than the men appointed years ago?—A. I think they compare favourably with the average.

Q. Have any men resigned their positions in the Customs House to better their positions?—A. I think about two have in my time.

Q. These supernumerary men, do they stay all the time or do they come in or go out? Do they resign?—A. No.

*By Mr. Fyshe :*

Q. Do you think you get a fair day's work out of the employees?—A. I do, but the hours are long and the work is hard.

Q. They are not accustomed to loaf?—A. No, not so far as we can see; we have no trouble with them.

*By the Chairman :*

Q. Coming to the question of the Pension Act, under the old Superannuation scheme there was a deduction of a certain percentage of salary?—A. Yes.

Q. And in the course of time many men have died without receiving a cent back?—A. Yes, I have known of some very sad cases that way.

Q. You suggest that if any pension scheme is re-enacted provision should be made for the widows and others dependent upon men in the service who should be provided for?—A. We haven't made that specific item on the memorial, but we are in sympathy with that proposition. We recommend that Superannuation be re-established.

Q. You are in sympathy rather with the extension of the Superannuation?—A. Yes.

Q. And you think it would add to the stability of the service?—A. Yes.

Q. It would be an inducement to good men to enter the service?—A. Yes.

Q. And to remain in the service?—A. I think so.

Q. And you would expect better service?—A. I think men would give better service if they felt that their families would be provided for.

Q. You ask at the end that we adjust that, and that a period of service be added?—A. We have quite a number who have served ten years on the supernumerary list, and their Superannuation would only date from the Order in Council appointing them permanently.

Q. Rather you would suggest that in calculating their Superannuation they should be given credit for the time during which they were on the supernumerary list?—A. Yes.

Q. Have you any other remark you would like to make?—A. None, except some of the other gentlemen have any ideas to offer.

Witness retired.



SESSIONAL PAPER No. 29a

Mr. HENRY McLAUGHLIN recalled.

*By the Chairman:*

Q. Mr. Drysdale mentioned the case of seizures, is there any extensive revenue derived by the officers in the Montreal Custom-house by seizures now?—A. Well, there are some cases. A year ago last May the Department abolished the participation by the port officers in the investigation of seizures where under valuation had passed the thirty days' limit, so that in a case where the under-valuation was three months' old it would be sent to Ottawa, so that practically that source of revenue has been cut away.

A. Did that amount to much?—A. Some years it would amount to a few thousand dollars.

Q. And that was distributed among the whole crowd?—A. Yes.

Q. And now that is done away with?—A. Yes, except in the cases of smuggling. If an officer comes across a case of smuggling three years old he can make the seizure and take the benefit.

Q. If a person on the *Victorian* attempts to pass through a lot of goods, what would that officer get?—A. It may be one-fourth, at the discretion of the Minister, but in very few instances, if the case is a large one, have they ever been given the full amount.

Q. Why I was asking this question was that in taking cognizance of the salaries of the different officials, I have asked about extra pay, and I wanted to know whether it was a very large amount in this case?—A. It is very small, you will find, from the Auditor General's Report that it has been very small in Montreal.

Q. Beyond the overtime, and possibly an amount on account of seizures, does any officer at the port of Montreal receive anything directly or indirectly in addition to his salary?—A. Nothing whatsoever.

Witness retired.

CUSTOMS CANADA,

PORT OF MONTREAL, September 11, 1907.

THOS. S. HOWE, Esq.,  
Secretary Civil Service Commission.

DEAR SIR,—The following officers of Customs, acting on behalf of the staff of the Port of Montreal, desire to appear before the Commission for the purpose of presenting a memorial, and would respectfully request that an hour be fixed at which they may so appear:—

Henry McLaughlin, A. A. Lantier, W. J. McKenna, A. E. Giroux, J. M. Bessette, L. A. Jacques, Wm. Drysdale, J. Z. Corbeil, H. N. Isaacson.

Yours truly,

(Sgd.) W. J. McKENNA,  
*Secretary.*

Telephone, Main 407.



7-8 EDWARD VII., A. 1908

## CUSTOMS CANADA,

## PORT OF MONTREAL.

*Memorandum Re Staff in month of August, 1907:—*

## Appointed Officers,—

- 1 Collector at \$4,000 per annum (maximum paid).
- 1 Surveyor at \$2,000 per annum (maximum \$2,400). Present Surveyor has over 25 years of service.
- 3 Chief Clerks at \$1,350, \$1,400 and \$1,600, or average salary of \$1,450 (maximum for class, \$2,000). Average service, 34 years.
- 1 Tide Surveyor at \$1,200 (maximum paid).
- 6 Appraisers from \$1,500 to \$1,800 per annum. Average salary \$1,700. (Maximum is \$2,000).
- 15 Assistant Appraisers from \$900 to \$1,400. Average \$1,090. (Maximum fixed at \$1,500).
- 31 Clerks from \$600 to \$1,200. (Maximum fixed at \$1,200). Average salary \$970—8 at maximum.
- 70 Preventive Officers, ranging from \$650 to \$1,400, acting as tidewaiters, lockers, clerks, chief lockers, warehouse keeper and cashiers. Average salary \$743. (No maximum salary fixed for this class).
- 53 Examining Officers ranging from \$650 to \$1,000 and averaging \$753—acting as clerks, lockers, packers, tidewaiters, &c. (Maximum of this class is \$1,000 and four officers are receiving maximum).
- 2 Assistant Gaugers at \$800 and \$1,100, respectively. (Maximum for class is \$1,200).
- 3 Tidewaiters—two at \$500 and one at \$600—two of whom are acting as stampers in Long Room. (Maximum for this class is \$600).
- 6 Landing Waiters ranging \$650 to \$1,000—and averaging \$817 per annum. (Maximum for class is \$1,000, at which figure there is one officer).
- 3 Lockers ranging from \$700 to \$950 (maximum of class is \$1,000). Locker at \$900 acting as clerk. Average salary \$800.
- 1 Cheese Inspector at \$1,000.
- 4 Sub-Collectors at Outports—Joliette, \$900; St. Jérôme, \$600; St. Régis, \$500; Dundee, \$650.

Making a total of 200 appointed officers on list.

## Supernumerary List,—

- 1 officer at \$ 500 per annum.
- 1    "       550       "
- 17   "       600       "
- 35   "       650       "
- 8    "       700       "
- 2    "       60 per month.
- 1    "       800 per annum.
- 1    "       900       "
- 1    "       1,200       "       (Acting Assistant Appraiser.)
- 1    "       1,600       "       (Acting Appraiser).
- 3 boys at \$22.50, \$20 and \$30 per month respectively.
- 1 outport officer (Mariville) at \$100.
- 1       "       (Trout River) at \$400.

Making a total of 73 supernumerary or extra officers on list.

Grand total of officers at Montreal and outports, 273.



## SESSIONAL PAPER No. 29a

Total collections of Customs duties during five months of fiscal year 1907-8 (to August 31) were \$7,539,539.59.

Cost to government for salaries of permanent officers and extra staff, 1.20 per cent.

Total cost of collections, including salaries, cartage of examination packages and general contingencies, 1.35 per cent.

Customs, Canada, Sept. 12, 1907.

Accountant's Branch, Montreal.

## CUSTOMS, CANADA, PORT OF MONTREAL, September 12, 1907.

*To the Members of the Civil Service Commission:*

GENTLEMEN,—The undersigned delegates, duly appointed for the purpose by the officers of Customs at the port of Montreal, beg leave to commend to your favourable consideration the following subjects:—

1. A general increase in salaries.
2. A change in the classification of Customs officers in the outside service, with minimum and maximum salaries attaching to each class, and statutory increases in salary.
3. Promotion from class to class on passing examination on duties of office only.
4. Provision for the permanent appointment of acting officers after three years of supernumerary service.
5. Re-enactment of the Superannuation Act.

Dealing with these points seriatim, we believe it unnecessary to dwell at any length upon the request for a general increase in salaries of Customs officers. The representations already made you by the inside service as to the increased cost of living in Ottawa apply with equal if not greater force in Montreal. It is twenty years since the schedule of salaries of Customs officers was framed, and in that period the cost of living in this city has risen from 40 to 50 per cent. Moreover, the work of the staff has enormously increased. From a total of \$6,000,000 twelve years ago, the Customs collections at this port have risen to upwards of \$17,000,000 in the current year, or nearly three-fold, while in the same period the numerical strength of the staff has grown less than 30 per cent. The result is to materially enlarge the responsibility and work of individual officers. We beg to submit also that the maximum salaries provided by law should be paid at the chief port of Canada, while as a matter of fact only two or three of the higher officials in the port are so paid. Down to a very recent period the wages of scores of officers at this port holding responsible positions were on a par with, and in some instances lower than those of corporation labourers, and are yet considerably below the wages of the mechanic class and the clerical class in mercantile establishments. In justice to those presently in the service, therefore, we submit that a salary increase is called for, and if such an increase is made a better class of men than now seek entrance to the service will be available as vacancies arise.

Coming to the second point, that of the classification of officers, we may observe that Customs officers in the outside service now consist of collectors, surveyors, chief clerks, chief landing waiters, landing waiters, tide surveyors, tidewaiters, clerks, appraisers, gaugers, chief lockers, lockers and packers, thirteen classes in all. In many instances the designations are misnomers, the rank of the officer having no relation to the character of the work performed. Thus a tidewaiter may perform the duties of a locker, a locker the duties of a landing waiter, a landing waiter the duties of a clerk, and so on. We would recommend that the staff be constituted by statute of the following classes: Collectors, surveyors, chief clerks, appraisers, gaugers, first, second and third class clerks, and packers and truckers. The rank of collector and of his chief



7-8 EDWARD VII., A. 1908

executive officer, the surveyor, as well as of the officers possessing technical knowledge, namely, appraisers and gaugers, it is proposed to retain, while all other officers are divided into grades of clerks, save the packers and truckers who perform merely manual labour. A maximum and minimum salary should be attached to each rank, with statutory increase from minimum to maximum of each class, subject to good behaviour and on the favourable report of the collector, concurred in by the commissioner and approved by the Minister.

The promotion from the third-class clerkship to second-class clerkship, and so on, to a chief clerkship, should, in our opinion, be based on an examination on duties of office only, and not on an academic examination on subjects absolutely foreign to the work performed, always, of course, under reservation of good behaviour and the favourable report of the head of the port.

If the staff were so graded and arranged, an incentive to good and faithful service would be held out, officers knowing that promotion in rank and salary would hinge upon merit and not upon influence, and the result could hardly be otherwise than beneficial both to the public and the service.

We have no recommendation to make as respects the manner of obtaining entrance into the Customs service, that being a matter with which we cannot properly concern ourselves.

Finally, we request the re-enactment of the Superannuation system. The principle of a Superannuation law has never, we believe, been seriously opposed, hostile criticism which led to the repeal of the Act a few years ago being based on the considerable annual charge imposed on the country. That, however, is a matter of administration to some extent, and a detail to be dealt with in fixing the annual contribution of officers. When the great corporations of the country, the banks, railways, insurance companies, have deemed it prudent in their own interests to provide a pension system for their employees, and have considered it wise economy to yearly contribute out of their general revenues to the fund, it would seem proper for the government to adopt a similar course towards the Civil Service.

We are prepared to bear our fair share of the cost of a pension system, and if legislation is had in this direction, we would further urge that the Act contain a provision similar to that embodied in the legislation of this province, namely, that the Governor in Council may add to the years of service of an appointed officer, in calculating his superannuation allowance, such period as he may have served as a supernumerary officer. It seems just that the whole period of service should form the basis of superannuation if good conduct through a lengthened period of years produces a pension for old age.

We have the honour to be, sir,

Your obedient servants,

(Signed)

HENRY McLAUGHLIN,  
A. A. LANTIER,  
A. E. GIROUX,  
W. DRYSDALE,  
H. N. ISAACSON,

LOUIS A. JACQUES,  
J. Z. CORBEIL,  
J. M. BESSETTE,  
A. M. LATOUCHE,  
W. J. McKENNA.



## SESSIONAL PAPER No. 29a

## CUSTOMS DEPARTMENT, MONTREAL.

*Memo. showing cost of living and increase in price of necessities of life in ten years.*

And now permit us to give a few reasons which we claim entitles us to your consideration.

In the first place: Cost of living for a family of six:—

Rent, per month from \$12 to \$18, average . . . . .	\$ 15 00
Fuel. . . . .	4 50
Food. . . . .	43 00
Furnishings. . . . .	3 00
Clothing. . . . .	12 00
Schooling. . . . .	3 00
Medical expense. . . . .	2 00
Church. . . . .	2 00
Recreation. . . . .	3 00
Insurance. . . . .	4 50
Retiring and guarantee fund. . . . .	2 80
Light and gas. . . . .	2 00
Help. . . . .	4 00
Total per month. . . . .	\$100 80

or \$1,209.60 a year. You will observe that the item of food amounts to \$43 for a family of six persons for a month. Now, let us see what this means; a family of six with three meals a day equals 540 meals per month. That gives about eight cents per meal per head—not very high living.

We will also quote a few comparisons in prices of market produce, as taken from the leading papers:—

Articles.	1896.	1906.	Percentage of increase.
Pork. . . . .	4-3c. 4c. to 5c.	8c. to 9c.	70
Beef, hind qtrs. . . . .	4-3c 4c.	8c.	68
Lamb. . . . .	5c. to 7c.	8c. to 12c.	66
Butter. . . . .	20c.	30c.	50
Eggs. . . . .	14c. to 16c.	30c. to 35c.	106
Potatoes, bag. . . . .	40c.	85c. to \$1.10	143
Chickens. . . . .	9c.	12c. to 14c.	44
Turkeys. . . . .	9c. to 12c.	16c. to 18c.	62
	Average, 76%.		

These are market prices and are lower than store prices. Meats have greatly increased; steaks and roast have risen from 9 and 10 to 16 and 18 cents a pound; lamb and mutton from 10 to 15 and 18 cents; pork about the same; groceries, boots and shoes, dry goods, clothing, in fact everything the officer requires has increased from 10 to 100 per cent in the last ten years.



7-8 EDWARD VII., A. 1908

Mr. WILLIAM DRYSDALE, assistant appraiser, Montreal Customs staff, called, sworn and examined.

*By the Chairman:*

Q. Well, Mr. Drysdale, what have you to say?—A. I respectfully submit that the appraiser's position is a very responsible one, and that the salary of the chief appraiser is very inadequate for the services rendered.

Q. How long since you were appointed appraiser?—A. Two years.

Q. What was your occupation before that?—A. For thirty-two years I was in the book trade.

Q. You were in the firm of William Drysdale & Company?—A. Yes.

Q. And there being a vacancy here for appraiser in fancy goods, paper of all kinds and books, the government went outside and secured your services?—A. In this connection, I might say that the chief appraiser in our department, Mr. Lunny, has been in the service a long time, and he being a druggist the department thought they would have a man acquainted with the constituent element of the cost of books, and in that way a position became open for myself. They needed a man who had technical knowledge of the book, paper and fancy goods trade, and I having that knowledge, I presume the department thought it was feasible to make the appointment.

Q. What age were you when you came into the service?—A. Fifty-six.

Q. You came in knowing there was no superannuation?—A. I did.

Q. What pay did they give you?—A. I came in on \$1,000, and they have since increased it to \$1,200, and then by the last increase I got \$1,300.

Q. You are one of those happy men who were within the limits, you had not attained the maximum?—A. Yes, I expected when I was appointed that I would get the maximum on account of my technical knowledge, but it seems that was impossible, as I came in and passed the examination.

Q. What is the maximum of the appraisers?—A. The maximum of the assistant appraiser \$1,500 and the appraiser \$2,000. In former years when the appraiser was appointed and these salaries were no doubt fixed, and while there was no rule in regard to the matter, there was an understanding that they receive some benefit from the seizures. Of course, that was not provided in the statute, but they had it in those days, and they were satisfied with the salary then, because there was a little to be made in that way. But now the appraiser is supposed to know his business so thoroughly that these things are impossible, and therefore he is cut off from what was possible revenue nowadays, and therefore this omission ought to be considered.

Q. You were appointed at \$1,000?—A. Yes.

Q. And you have got up to \$1,300 and your maximum is \$1,500?—A. Yes.

Q. You entered the service with your eyes open?—A. I did.

Q. You are a shrewd Scotchman and knew what was happening?—A. Yes, but, of course, like all others, I had in mind the Scotchman who went into the bank in London as messenger and came out as manager.

Q. And you thought there was an office in which you had a good chance before you?—A. I did not see it in that light, you know.

Q. You thought there was a prospect before you?—A. Yes.

Q. You had evidently not studied the Civil Service. If you, knowing the condition of affairs two years ago, entered the service, you personally have no present reason to complain of the remuneration paid?—A. Well, yes, I can.

Q. One could imagine that because thirty years ago the salaries were fixed, and because the price of commodities has increased and the work has grown that a person who was appointed many years ago might complain, but you were only appointed two years ago?—A. Yes, but at the same time I thought there was a possibility of the matter being put right, and I have great confidence in the gentlemen who have the matter in hand and who have long practical experience in the service, and one of whom is an efficient writer on questions about labour, and I think that the whole staff will get a proper show.



SESSIONAL PAPER No. 29a

Q. You thought when appointed two years ago that things were not right?—A. I thought that the maximum would be paid to the man who had technical knowledge, and having accepted the position, I had retired from the book business, and having a desire to do something—I had no one to succeed me in the book business—this being a nice position and carrying with it some respect, I accepted it.

Q. You did not come in with the intention of doing no work, although you accepted the appointment then when things were not quite satisfactory, you thought they would be made right?—A. I thought it was not possible, when I came in, for Mr. R. J. Lunny, a member of the Pharmaceutical Association, to be working for a salary of \$1,200; he was a graduate of the Pharmaceutical Association, a thorough chemist, and had purchased books in connection with his profession, and gone to a good deal of expense qualifying. I found that was all he had when I came in, and he was doing work there for years as chief of that branch and he was only getting \$1,200, but since then his position has been improved, though he is still within the maximum, and all the positions, no doubt, will be improved in time. He succeeded Mr. Ambrose.

Q. Is he in the list here?—A. Yes, he is in the Civil Service List.

*By Mr. Fyshe :*

Q. Do you think your services are of value to the government?—A. Well, yes, I think they have the best of it so far.

Witness retired.

Mr. JOSEPH ZEPHIRIN CORBEIL, Appraiser, Customs Department, port of Montreal, called, sworn and examined.

*By the Chairman :*

Q. On what point do you desire to address the Commission, Mr. Corbeil?—A. In respect to the superannuation. This (producing document) is the Quebec statute (4 Edward VII., 1904, chapter 10).

Q. Yes, this is a recent statute, I have never looked at that?—A. It says that any employee, after ten years in the service, the government may add to his service the years he may have served as a supernumerary to count for his superannuation. This is the provincial statute for Quebec. I have not much objection to say that instead of ten years, as the Quebec Government says, you should make it fifteen, twenty or even twenty-five years. But if a man has served five, six or seven years as a supernumerary before receiving his permanent appointment then, after whatever period of permanent service the department may think fit to specify, he should be given credit for those years additional which he served as a supernumerary.

*By Mr. Fyshe :*

Q. Ordinarily would not the years you serve as a supernumerary be taken into account?—A. No, they do not count now.

*By the Chairman :*

Q. Your idea is that following the Quebec Act whatever term a man serves as temporary or supernumerary officer, should be added to his permanent service?—A. Yes.

Q. If the principle of your proposal is good, why should not the temporary service be counted no matter how long such an officer has been in the permanent service?



7-8 EDWARD VII., A. 1908

—A. That is a matter which, of course, must be left to the Government and this honourable Commission to do what they like.

Q. Do you think the mere fact of putting in a term of years should be taken into consideration—I am only asking in your own case?—A. I think that whatever a man has served should be the basis of his retirement. I might explain my own case. I joined the Custom-house, I entered the service in 1875, under the Mackenzie Government—leaving politics aside of course. And then I was permanently appointed in 1883, that was eight years after I first entered the service. I have only twenty-four years' service to my credit although I have served thirty-two years. Supposing that in three years from this, that will be thirty-five years I have actually served in the employ of the Government, and suppose I feel sick and say, 'well, give me my pension,' they will say you have only twenty-seven years' service. I would say of course that I have been in the service thirty-five years, therefore, I want the regulations made so that those eight years of service on the supernumerary list will count in some way.

*By Mr. Fyshe:*

Q. What have you done in the matter?—A. We have been up to Ottawa at different times and have offered to pay into the fund what we should have paid during those eight years we were on the temporary staff, and they have said, 'we will take this into consideration.'

Q. The Superannuation Act has been abolished altogether; it has been taken off the statute book. There is no such thing as a Superannuation Act now?—A. I know that.

*By the Chairman:*

Q. Because there is no Superannuation Act on the statute book we cannot amend it as we desire, we cannot amend that which does not exist?—A. Well, it is in force to a certain extent.

Q. It is only in force to this extent that the people who contribute under that Superannuation Act have not been deprived of their interest, but the principle has been abolished. Your idea is that if the Superannuation Act is re-enacted the whole of a man's time should be calculated when he is leaving the service?—A. Certainly; and in this connection I submit the Order in Council of January 7, 1884, by which the principle we are contending for was recognized.

(Copy of Order in Council filed.)

Witness retired.

Exhibit referred to by Mr. Corbeil.

Montreal sitting, September 12.

*Re Superannuation.*

Order in Council, January 7, 1884.—The Board has under consideration the fact that several recommendations to place temporary officers on the permanent list has been referred to them for report.

The Board, in compliance with the law, have recommended favourably on the cases submitted to them, but at the same time the Board have to direct the notice of the Council to the fact that the placing of these officers on the permanent list has the effect of bringing them under the operation of the Superannuation Act, and that hitherto no provision has been made for the payment of abatements on the pay of these officers while temporarily employed, although their temporary service counts on retirement.



## SESSIONAL PAPER No. 29a

The Board now recommends to Council that from and after the 1st inst., it shall be optional with temporary officers, on receiving permanent appointments, to place themselves, as regards their temporary services, under the operation of the Superannuation Act; but that in the cases where officers desire to avail themselves of this privilege, the Board are of the opinion that abatements should be paid on their past temporary salaries since the Superannuation Act came into force, when the officers have served so long back; otherwise, from the commencement of their temporary services.

The Board further recommends that, as the immediate payments of abatements on past salaries would, in many cases, involve considerable hardship, a period of six months be allowed for paying the same, the deduction to be made in six equal parts, to be taken from each monthly pay for the first six months of the permanent appointments.

Certified.

(Signed) JOHN J. MCGEE, C.P.C.

Order in Council, February 9, 1893.—That the Order in Council of January 7, 1884, permitting temporary officers on receiving permanent appointments to place themselves as regards their temporary services under the operation of the Superannuation Act, be cancelled.

(Signed) JOHN J. MCGEE, C.P.C.

Mr. ROBERT SMEATON WHITE, Collector of Customs, Port of Montreal, called, sworn and examined.

*By the Chairman:*

Q. We have had a deputation from the Custom-house, you are the collector?—A. Yes.

Q. How long have you been collector?—A. Since December 31, 1895.

Q. That is, you were appointed twelve years ago?—A. Yes.

Q. You were appointed at \$4,000?—A. Yes.

Q. And you have had the same salary ever since?—A. The same salary since.

Q. Under the law that salary cannot be increased?—A. It cannot.

Q. During the last few months there has been about \$25,000 distributed in salaries to the officers in the Custom-house here?—A. At the port of Montreal, yes.

Q. That is to say, to the people that happened to be within the limits?—A. Yes, every salary has been somewhat increased within the limits.

*By Mr. Fyshe:*

Q. Was that handed over to you to be distributed on your discretion?—A. Oh, no, that was done by the Minister by Order in Council. The Order was passed upon the recommendation of the Minister.

Q. They did not ask you for your recommendation?—A. I went over the list with the Commissioner of the Department at Ottawa.

Q. Which Commissioner?—A. The Commissioner of Customs, who is the Deputy Head of the department in Ottawa; and I may say that this increase was given without regard particularly either to the merits or the class of work performed by the officers.

Q. But why?—A. Because there was not, as I understand it sufficient money available to do justice all around and the increase was made on the basis of a flat rate. Practically it was \$100 a head irrespective of the work or the position held by the officer, or his merits. It was a flat increase of \$100 per head.

Q. To about 200 people?—Yes.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. All those people who, like yourself, were up to the limits got nothing?—A. No.

Q. It was simply given to 200 of those people who happened to be within the limits?—A. A flat rate of \$100 each.

Q. This increase was not given to everybody in the service, but only to those who were within the limits of their class?—A. Practically it was a flat rate, I think there was a general increase of \$100 as I remember, but in a few cases, or comparatively few cases, somewhat more, \$150 was given. But speaking generally of the action of the Minister at that time it was a flat rate, it was known as such by the department, it was treated by the department as a general increase, and the relative merit of the officers was not taken up at all.

Q. And this did not apply to Montreal only, but to the department all over the Dominion?—A. The Minister obtained \$200,000 at the last session of Parliament for the purpose of increasing the salaries throughout Canada and of that amount \$25,000 was allotted to the Port of Montreal.

Q. But you should have got more than \$25,000?—A. If it was based upon the revenue we would be entitled to \$60,000, as we collected that proportion at the Port of Montreal, 30 per cent of the entire Customs collections of Canada.

*By Mr. Bazin:*

Q. This \$25,000 was not given as a bonus?—A. No, it was a permanent increase of salary.

*By the Chairman:*

Q. This increase, although not based on merit, was possible in the Customs service because, in that service, there are no annual increments of salaries like there are in the Inland Revenue and Post Office?—A. Quite so, no statutory increase is provided for in the outside service of the Customs.

*By Mr. Fyshe:*

Q. But there is for the inside branch of the Customs?—A. Yes.

Q. And there is a statutory enactment for annual increments in the Post Office and Inland Revenue Departments, but in the Customs, neither in practice nor legislation is there provision for annual increments, so the Minister of Customs for the outside service of the Customs alone, got this thing through?—A. Yes.

*By the Chairman:*

Q. You told Mr. Fyshe that you were consulted and went over the list with the Commissioner?—A. Yes, and with the accountant, the present assistant commissioner.

Q. This, like the rain, went to the just and unjust alike?—A. Very much so.

Q. Were there any people so totally inefficient that they got nothing?—A. I do not think so, I do not recall a case of that kind. I recall a case where a landing waiter received no increase because he was at the maximum of his class, but I do not recall any case where, because of inefficiency standing against an officer, he did not participate in that flat rate increase.

Q. Most of the officers here, through that \$25,000, possibly reached the maximum of their grades?—A. No, there are comparatively few officers in this port at their maximum.

*By Mr. Fyshe:*

Q. Why is that?—A. You will have to ask the Minister on that point.

*By the Chairman:*

Q. Perhaps they have not served long enough?—A. Some of them have served thirty-three years and yet they are not at their maximum. The view I take personally



SESSIONAL PAPER No. 29a

is this, that when Parliament provides a maximum rate of salary for a Customs officer in the outside service, that rate should be paid at the principal port of Canada presuming that the officer has put in length of service and is efficient. But that principle, so far as I can learn, under no government has ever been observed.

Q. That difficulty is not traceable to this Government?—A. Not more than to its predecessors. It has always been the case.

*By Mr. Fyshe:*

Q. Well, you see there is a clear margin evidently allowed by law to somebody in authority, and yet the terms of the law are not complied with, although they have the margin allowed?—A. The salaries in the port of Montreal of the higher officers are lower than they were thirty-five or forty years ago. The salary of the chief clerk forty years ago was \$2,000, to-day it is \$1,600, and he had only \$1,500 last year.

Q. And probably he does four times the work now that was done then?—A. Yes, and the cost of living is much greater as you know.

*By the Chairman:*

Q. If \$25,000 has been distributed this year, if the Minister is in a genial mood he may get another \$25,000 next year?—A. Possibly.

Q. And he might widen the limits and yet give the increase in an eleemosynary way?—A. As to a considerable number of the officers I might tell you this, that the minister encountered a practical difficulty in making an increase during the year, for instance, the tide waiting class. By the Civil Service Act, the maximum salary of a tide waiter is \$600, and some of them perform quite responsible and somewhat important duties, and it was thought this amount was not an adequate salary. The Minister, under the law, however, could not increase their emoluments beyond \$600, so in order to meet the case he appointed all these tide waiters as preventive officers, he changed their rank, as there is no limit put on the salary of a preventive officer by law. If you will look at the memorandum which the accountant submitted to you, you will find that there are very few tide waiters in the port of Montreal, while there are a great many preventive officers. That change was made in order that they might get a higher salary than the law provided for tide waiters. Obviously, the proper way to overcome in future a like difficulty is to amend the law.

Q. It is possible now, having the precedent established, and if Parliament is in a generous mood, this \$25,000 grant might be repeated ad infinitum, until every one gets to the limit?—A. That can be done, certainly.

*By Mr. Fyshe:*

Q. It will soon become an abuse, and what we want to do is to put it on a proper basis.

*By the Chairman:*

Q. To what extent has the staff increased during your term of office?—A. My recollection is that in the season of navigation of 1896, our staff consisted of 210 officers, that included outports; we have had two outports since established, Marieville and St. Agnes de Dundee, and to-day our staff consists of 273 officers.

Q. That is an increase of something under 30 per cent?—A. Yes.

Q. How do you find out when the necessity exists for getting a new man?—A. The head of the branch in which he is required reports to me.

Q. And then you report to Ottawa?—A. I fill the gap if I can out of the existing staff.

Q. You fill the gap if you can?—A. If I can I do so out of the staff by transferring a man from another branch; if I cannot do so I ask the Minister to give me another man.

Q. You know, as an old Member of Parliament, how things happen, you have no notion what man the Minister may nominate?—A. Not the slightest.



7-8 EDWARD VII., A. 1908

Q. Although you may have a shrewd guess?—A. I know nothing about it until the name comes to me and then I employ Mr. So and so.

Q. Up to the present the Minister has never lived in Montreal, and cannot know anything individually about the individual people here, and he generally takes the man whose name is sent to him?—A. It comes under the political system which has always existed.

*By Mr. Fyshe:*

Q. Who suggests the name?—A. The member for the district usually.

*By the Chairman:*

Q. Do you find that owing to the increase in prices of commodities you are not getting as good men now enter the Customs as you used to?—A. I think so far as I can observe there are fewer applications for positions in the Public Service by far than there were ten years ago.

Q. And the people that are appointed now, are they, in comparison, as efficient as were the people appointed ten years ago?—A. I think not, we get a smaller proportion of young men. Our practical difficulty seems to be to get young intelligent men in the service of the class that we require.

Q. The young men of that class do not seek to come in now?—A. Apparently not, because we do not get them.

Q. Have you any women on your staff?—A. None.

Q. You do not want women on your staff, I suppose?—A. I would prefer not.

Q. You want young intelligent men?—A. Particularly young intelligent men.

Q. But you do not get them now, they used to come in?—A. No, we do not get as many intelligent, capable young men. We suffer mostly in this port from a lack of competent clerks, men who are fairly good and competent men, who know something about figures and have a reasonable amount of intelligence. The staff, in my opinion, is weak in respect to that class of general utility men, men who can be taken out of our office to-day and who can be placed in a new position and who will quickly pick up the new work. They appear to run very much in the groove in which they are working.

*By Mr. Fyshe:*

Q. And they are bad hand writers?—A. As a rule, they are poor penmen.

*By the Chairman:*

Q. In looking over the Civil Service List I notice that you have nobody graded as accountant. Have you one in the port of Montreal?—A. Yes, and it is a very important branch in the port.

Q. Who is he?—A. Mr. McKenna.

Q. He is not graded as an accountant?—A. We call him locally the accountant, but there is no such rank in the outside service.

Q. How many men has he in his branch?—A. Only two.

Q. What position did Mr. Meunier occupy?—A. He was cashier.

Q. Have you a cashier now?—A. We have three, we have had three for some years.

Q. Mr. Meunier was appointed on account of a special qualification?—A. I cannot tell you, that is beyond my knowledge.

Q. He was over age when he entered the service? He came in beyond the age at which clerks ordinarily enter the service?—A. We have them come in a great deal older than Meunier was. I do not consider Mr. Meunier to have been too old to do the work.

Q. Mr. Meunier when appointed was appointed as cashier?—A. Yes.

Q. Without being examined or any tests as to his qualification either?—A. He was appointed as cashier.

Q. What was he before he came into the service, do you know?—A. I understand he was connected with the Montreal Turnpike Trust.



## SESSIONAL PAPER No. 29a

Q. He was a trustee there, I believe. He was a trustee, he had no executive duties to perform?—A. I can't tell you.

Q. He entered the Custom House and became cashier. How long was he in the service of the Customs?—A. Speaking off-hand, I should say about three years.

Q. How long was it before he became acquainted with Mr. Hobbs?—A. I should think probably he became acquainted with him almost the day he entered the service.

Q. Mr. Hobbs found him an easy mark?—A. Apparently.

Q. Mr. Meunier became acquainted with Mr. Hobbs, who did the work of clearing goods on behalf of the Canadian Pacific Railway?—A. He was the Canadian Pacific Railway Customs agent.

Q. A deficiency arose in the accounts amounting to \$32,000?—A. Thereabouts.

Q. What was the *modus operandi* adopted by Hobbs to get this?—A. He falsified the invoices in the first instance; the invoices which were given him by the Canadian Pacific Railway, the treasurer's office, were falsified by him. He received with these invoices from the Canadian Pacific Railway a cheque for the duty upon the goods representing the full amount of duty accruable or accruing on the goods. By manipulation of these invoices, by forgery upon the invoices, he was able to clear the goods, as we use the term, and to enter a much larger quantity of goods than he paid duty upon. For instance, there were three carloads of car couplers consigned to the railway and three invoices, each representing one carload. He took the invoice for one car; they were typewritten invoices, and added to that invoice the car numbers of the other two cars, and paid duty, say, on \$4,000 instead of \$12,000, each carload representing \$4,000 worth of goods. He made on this forged invoice an entry for \$4,000 worth of car couplers contained in three carloads, the numbers of three cars being given on this invoice by the addition of the numbers of the other two cars, when as a matter of fact that \$4,000 was contained in only one car. His cheque from the Canadian Pacific Railway was for, say, \$3,000. Now, when the entry had been checked, these forgeries could not, in my opinion, have been easily detected. I can see no responsibility to be thrown upon the check clerks, having examined the documents since, as I have. When Hobbs came there and handed in his cheque for \$3,000, his entry only called for \$1,000 duty, and Mr. Meunier handed him back the difference in cash, which was in direct violation of his instructions, and when I called him before me, in the presence of Mr. Corbett, the foreign freight agent of the Canadian Pacific Railway—that was before we detected the fraud—and asked him if he ever did such a thing, he denied it—that was in the presence of Mr. Corbett and myself—he denied that he handed out any money in change. He handed out this money to Hobbs instead of retaining this surplus change and having it refunded to the Canadian Pacific Railway by collector's cheque, as directed by the regulations. That is the whole story of the fraud.

*By Mr. Fyshe:*

Q. How old is this man?—A. Fifty-five or sixty years age, I would think.

*By Mr. Bazin:*

Q. Is he still there?—A. No, he is not there; Mr. Meunier was suspended the day the fraud was detected. I suspended him, and he is under suspension ever since.

*By the Chairman:*

Q. He has not been dismissed, and he is not retained?—A. I believe not.

Q. Should he not be disposed of one way or the other?—A. His services have been dispensed with.

Q. This was a great deal owing to the deficiency on Meunier's part and lack of understanding the regulations?—A. It could not well have been lack of understanding because his instructions had been drummed into him.



*By Mr. Fyshe:*

Q. Do you think he had any suspiciousness of crookedness on the part of Hobbs?  
—A. He did what he ought not to have done.

*By Mr. Bazin:*

Q. Did you trace several transactions like that?—A. They covered a period of about eighteen months.

*By the Chairman:*

Q. Nothing has come before the department to show that Meunier participated in the proceeds of the fraud?—A. Not to my knowledge.

*By Mr. Fyshe:*

Q. Was this man Hobbs an old officer of the Canadian Pacific Railway?—A. No, it was discovered afterwards that he had served a term of seven years in the penitentiary in Scotland.

*By the Chairman:*

Q. Hobbs is a clever fellow?—A. Very, he is a man who would favourably impress anybody, and he would quickly excite your confidence, a man of good address and ability.

*By Mr. Bazin:*

Q. Has the Canadian Pacific Railway made good that amount?—A. The matter is still under consideration in Ottawa. Whether the Government intends to sue the Canadian Pacific Railway or not, I cannot say, but the amount has not been recouped to the revenue.

Q. But they are held responsible?—A. I cannot say what action may be taken.

*By Mr. Fyshe:*

Q. Have you ever had any difficulty with your book-keeping?—A. With our system?

Q. Yes?—A. No, I do not profess to be an accountant, I am not an expert accountant at all, but I am of the opinion that the system of checking the Customs revenue a most admirable one, and I have never been able to see where any leak could occur. But you cannot, and I think you will bear me out, from your own experience in a bank, you cannot guard against deliberate dishonesty. You can punish, and you can make regulations with a view to preventing, in a measure, dishonest men from being dishonest, but no institution in the world has ever yet been free from thieves in its service. You can punish them after you detect them, but subject to that reservation the check in the Customs is a close, complete and admirable one.

Q. I did not refer to that so much as to what I have noticed in other cases, a tendency to have book-keeping too cumbersome, too redundant, a repeating of the work over and over again?—A. I do not think it is that way with us, we have in the accountant's branch a cash-book and a ledger, and the items are transferred from the cash-book to the ledger.

*By the Chairman:*

Q. You have no objection to Mr. Fyshe seeing the books in your office?—A. None whatever.

Q. How often are you inspected?—A. Our inspector spends about six months in the year in the port; that is, he has his office in the port.

Q. He can come in and inspect whenever he likes?—A. At any time he chooses.

Q. Who is your inspector?—A. Mr. O'Meara, and Mr. Lemieux assistant inspector.



SESSIONAL PAPER No. 29a

Q. Those invoices in the Hobbs case were materially altered?—A. Yes.

Q. They are on file in the Custom-house. When the inspector made his inspection could he not see they had been altered?—A. He could not, except by checking the quantities, and that is not a branch of his work.

Q. The reason I ask was that if this went on for eighteen months and the invoices were constantly altered and amended, would not that give rise to suspicion by the inspector?—A. That would not be the inspector's duty to go over that class of work, it is the appraiser does that.

*By Mr. Fyshe:*

Q. How on earth did this fellow manage to make one car serve for three by the document he had in his possession?—A. The Canadian Pacific Railway made out their own advice notes to begin with, and Hobbs would make out his own advice notes. For instance, there would be advice notes for three cars of car couplers, they come in from the United States at a frontier port, which issues a manifest upon the port of Montreal in duplicate. One of the manifests is kept in the landing waiters' office at the Custom House and the other accompanies the car and is taken up by the the invoices and the department.

Q. But he would not have three invoices for three carloads?—A. He obtained three invoices from the purchasing agent's office, and from the treasurer's office of the Canadian Pacific Railway he obtained a cheque for say, \$3,000 representing the duty upon these three car-loads. He takes one of these three invoices, which were typewritten and bears upon it the number of the car and the weight. Say there are three cars, N.Y.C. 10970, N.Y.C. 13480 and N.Y.C. 15061, and there is a separate invoice for each, the number of the car being specified on the invoice. He takes the first invoice and he had typewritten upon it the other two car numbers, leaving the quantity and value of the goods contained in that one car, to which the invoice actually refers, without alteration. The invoice then bore the numbers of three cars, and the quantity of goods and amount of duty represented the contents of one car only. The check clerk sees upon this invoice when tendered to him three car numbers, and his suspicion is not aroused because the advice note is for three carloads, and the manifest calls for three carloads and the manifests are closed by this one entry for the three cars. The entry goes up to the cashier calling upon the face of it for duty upon \$4,000 contents of these cars instead of \$12,000.

*By the Chairman:*

Q. The vouchers would not excite any suspicion in the minds of the landing waiter, the clerks or any other officers?—A. They would not. It is fair to remember this that in dealing with the Canadian Pacific Railway which is a great corporation these entries were treated as above suspicion, we could not see that any individual officer, from the President, Sir Thomas Shaughnessy, down, could profit or have any personal gain in perpetrating a fraud upon the Customs.

Q. The one suspicious thing was the handing back of the money?—A. That was in direct violation of positive instructions, and Mr. Meunier denied having done so when asked if he did such a thing before the fraud was detected. The point has been raised why did not the Inspector discover this, why did not the Inspector walk into Mr. Meunier's cash box, count his cash at the close of the day's work and discover that it was wrong. As a matter of fact the Inspector did count the cash from time to time. What would he find? That the receipts of the day were so much, call it \$30,000 as the total revenue of that day, he would count Mr. Meunier's cash and find he had \$32,000 that day; he would say naturally to Mr. Meunier: 'You have \$2,000 over,' and Mr. Meunier would say: 'Yes, that is Canadian Pacific Railway money for entries that have not gone through, that is surplus change.' The Inspector might have said: 'You put this through the Collector's account and pay it by cheque,' and Mr. Meunier would reply 'Yes,' to the inspector's question. But the money was paid to



7-8 EDWARD VII., A. 1908

Hobbs not to the Collector's account as surplus, was paid over to Hobbs through a boy sent by Hobbs from the Canadian Pacific Railway office. All this came out in the trial that the money was sent through a Canadian Pacific Railway office boy, who was sent up from the Canadian Pacific Railway office by Hobbs late in the afternoon after everyone had left, and the fraud would have gone on in spite of the Inspector's vigilance. I want to point out that no inspection will guard absolutely against dishonesty of that kind.

Q. I asked about this to try and clear up any doubts there might be in the public mind with regard to the method and efficiency of the inspection?—A. I think this is one of those frauds such as occur in banks and other institutions against which it is impossible to guard if you have dishonesty on the one side and stupidity on the other.

*By Mr. Fyshe:*

Q. Before passing this entry the check clerk, who fixes the amount of duty, would have his eyes opened would he not by the small amount of duty paid on three carloads of car couplers?—A. The check clerk does not know anything about the dimension of the car.

Q. If I remember aright, the invoice was changed from one car to three cars, according to the number of the cars, but the contents were only those of one car?—A. Yes.

Q. Would not that open the eyes of any employee there? Would the employee who passed the entry not say, 'here is an entry for three cars of car couplers which instead of being \$12,000 is only \$4,000? Would not that employee know that there was not the proper quantity there for three cars?—A. You have three carloads of car couplers, the duty is 30 per cent, and supposing it is worth \$4,000 per car. A check clerk does not know whether a carload of couplers is worth \$1,000 or \$10,000; he is not an expert, he does not know whether it is the full car or part of a car. He does know that the duty on car couplers is 30 per cent, and on \$1,000 worth he collects a duty of \$300. He could not possibly tell there was any fraud. The only way in which suspicion might be excited in this case would be if the altering of the invoice was done in a careless or crude kind of way. But Hobbs had it down so fine that he had different kinds of typewriting ink, and he would use ink, in putting on these additional car numbers, that conformed to the original ink used in the genuine invoice. These facts all came out in the court in evidence.

*By the Chairman:*

Q. You were in the Bank of Montreal?—A. A great many years ago.

Q. How long were you in the bank?—A. Twenty-one months.

Q. You had some experience in accounting?—A. I was a very young man at that time; I went in as a junior.

Q. You were also, I think, in the newspaper business, and had the management of the accounts in the *Gazette*?—A. I was in editorial work.

Q. You had some experience in accounting. Do you think looking at the result of this Hobbs' business that you can suggest any change in the method of bookkeeping?—A. None whatever. I have not suggested any changes, because I could not suggest any, and I will say further that while this matter was doubtless considered by the department officials, no change whatever has been made in our regulations as a result. We are unable to advise or suggest any safeguard which does not at present exist.

*By Mr. Fyshe:*

Q. How many clerks have you in the Customs here?—A. 273.

Q. Are they all in one building?—A. No.

Q. How many are there in your building?—A. I could not tell you; we have so many different departments, accountants, tide surveyors, landing waiters, long room and so forth.



## SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. The revenue is now how much a day?—A. I expect it will be over \$17,000,000 this calendar year; the collections run from \$55,000 to \$60,000 a day.

Q. Is the greater part of the duties paid in cash or in cheque?—A. Not in cash, by cheque.

Q. Are these cheques all stamped good?—A. They are certified good. It is contrary to the regulations to accept other than certified cheques.

*By Mr. Fyshe:*

Q. Do you keep statistics reaching back thirty or forty years?—A. Of imports and exports?

Q. Yes?—A. These records exist in the department, but we have not kept them in the port for some years.

Q. I would like to have statistics of the cost of collecting?—A. I may tell you offhand that when I came here in the fiscal year '95-6 the cost of collection was 2.10 per cent; that was when I entered the port. This year it will be about 1.35 per cent.

*By the Chairman:*

Q. You said the daily collections are between \$55,000 and \$60,000; at what hours do you deposit?—A. All the moneys collected in the department are deposited in the Bank of Montreal the same day.

Q. When do you close?—A. We cease taking money at four o'clock, and the Bank of Montreal makes arrangements by which it keeps two officers there to receive our deposit box every night, and it reaches the bank usually about six, and on heavy days it is 6.30 p.m. or thereabouts.

Q. As a matter of fact no moneys collected from duties are held here in the Custom-house over night?—A. None whatever; but, of course, the money is not counted in the bank until the following morning, nor is the draft obtained until next morning, but it is deposited the same day as collected.

Q. That leads to another thing. You have, I suppose, a system of vaults for your money chests?—A. We have vaults for our books.

Q. For what period do you retain the manifests before sending them away to Ottawa for statistical purposes?—A. We send a copy of every entry to Ottawa daily.

Q. You keep the original here?—A. Yes, and we send a copy; all entries are in duplicate, one copy is retained in the port and the other copy is sent daily on the following day to Ottawa with the form known as Form F 1, representing the amount of duty collected on each entry.

*By Mr. Fyshe:*

Q. And you send with these the receipts from the Bank of Montreal?—A. We send a draft in favour of the Receiver General for the amount. Then we have another form we send to the Auditor General's office showing the amount of collections each day.

*By the Chairman:*

Q. Then practically the only records kept in the Custom-house here are the original entries of which duplicates are sent to Ottawa, and no cash is kept here over night?—A. None whatever.

Q. Are your men under bond?—A. Practically every officer in the port is under bond.

*By Mr. Fyshe:*

Q. How many of them?—A. Well, the labourers, the mere truckers are not, but speaking generally our officers are all under bond other than the labourers and truckers and the bonds run from \$500 in the case of the lower grade officers and tide-waiters, to \$10,000 in the case of the collector.



*By the Chairman:*

Q. I think you yourself handle no money ?—A. No, except that I may handle a little money, such as yesterday, when I had \$500 poll-tax on a Chinaman which I took and handed to the accountant.

Q. Does the collector participate in any seizures ?—A. None.

Q. There is no addition whatever to your salary ?—A. No addition. Of course, as far as that goes, like all other officers, I would like to have more money and I base my plea upon the growth of the work, the enormous increase in the business, and upon the fact that the collector of this port is paid less money than he was thirty or forty years ago. Thirty years ago the shipping fees were the emoluments of the collector. To-day there is a separate shipping master who derives a substantial perquisite from the fees. Mr. Simpson, who succeeded Mr. Deslisle as collector enjoyed for a short period the shipping master's fees, until the Mackenzie government appointed Col. Smith at a salary and turned the fees into the general revenue. Mr. Simpson, according to our books, was superannuated on the basis of \$4,500 salary, and I think he got the extra \$500 in lieu of the shipping fees. Then, again, I have no assistant collector since 1897. Previous to that there was an assistant at \$2,500.

*By Mr. Fyshe:*

Q. You are not old enough in the service to come under the superannuation system ?—A. Oh, yes, I am, I have paid nearly \$1,700 since I have been collector to the superannuation fund.

*By the Chairman:*

Q. Under this provision of the Civil Service Act you cannot get any increase to your salary ?—A. Not unless the Act is amended.

Q. Do you find that you are getting good men in the service now ?—A. I say we get as good men as we can expect for the salaries paid, but I do not go so far as to say that we have as good men as the character of the service demands.

Q. And there are not as many applications to enter the service as there used to be ?—A. Not from what I can judge. I do not consider that we have as good a staff, speaking of it as a whole as the character and responsibility of the service demands, but we may have as good a staff as we can expect for the money paid.

Q. Have you a sufficient staff ?—A. In numbers? Yes.

Q. All your staff are employed all the year around, are they not ?—A. Yes, pretty much so.

Q. In the old times there was formerly a portion of the staff that was paid off in the winter ?—A. Yes, and even in my time during the winter we have reduced the staff by eight or ten and we may possibly dispense with the service of half a dozen this winter.

Q. But in the old days a very much greater number were dispensed with in the winter, there was a lesser number of permanent employees ?—A. Thirty, forty or fifty years ago the character of the business was such that there was only about half as much business done in the winter as there was in the summer. To-day we collect as much money on the average during the winter months as we do during the season of open navigation.

*By Mr. Fyshe:*

Q. Is that due to the fact that the imports come in over the railroads in the winter time ?—A. No, the conditions of business have changed. We get as much money at this port during the winter months as during the season of navigation. If the goods are from Europe they are landed at St. John, Halifax or Portland in bond and are brought on here and the duty is paid on them.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. All the importations twenty-five years ago were made during the summer season?—A. Largely so, and they lessened during the winter season.

Q. Now, the importations go on all through the year?—A. Yes.

Q. I asked you do you think you have sufficient in number to carry on the work of the port?—A. Yes, and I have never had any difficulty in getting an extra man or two if required.

Q. The conditions of the port are such that you require the same staff of employees in the winter as in the summer?—A. Speaking generally, yes, but we are not quite so busy in the winter because we have not the riverside staff employed in transit work.

Q. But you have a railway staff when the steamer comes in from Halifax?—A. Yes, that is true; we transfer the riverside staff to the Dalhousie depot and Point St. Charles where they deal with the Canadian Pacific Railway freight from St. John, and the Grand Trunk Railway from Portland.

Q. That is to say that the passengers and freight come in all the year around, and if the riverside business is not as brisk in the winter then the business is largely transferred to the depots?—A. Quite so.

Q. What do you think about the scheme of promotion in the Customs Office?—Are the people generally in your office stuck at what they entered on when they joined the service? Is there a fair show of promotion?—A. There is no certainty about it and that, of course, I regard, looking at it from an interested standpoint as an executive officer, as one of the weaknesses in the present system, that is in the system as long as I have known anything about it, for many years past. It is largely a matter of luck or pull with an officer whether he gets along or not. His merit may mean promotion, but there is no assurance of it.

*By Mr. Fyshe:*

Q. Do you not feel a large amount of responsibility for seeing that something like justice is done to the men under you?—A. I have no power, my case is one of responsibility without power. I cannot employ anybody, nor, of course, can I dismiss; I can suspend, that is one of the powers given to the Collector, and enables him to exercise a certain amount of authority.

Q. Now, take for instance, David Tuff, who is called a landing waiter; he entered the service in 1871 at the age of twenty-five years, and has been thirty-six years in the service, and gets \$750 a year?—A. He got his \$100 last year.

Q. Yes, but don't you think that a man with that long service, if he is at all efficient, should be in a better position, there should be some method of giving him promotion?—A. Yes, Mr. Tuff is a good officer; he is landing waiter at the Dalhousie depot, and does the work exceedingly well and is very satisfactory. Now, the Civil Service, as you must have learned long ago, is honeycombed with anomalies. Take this port, and take this case in point that I am speaking of. We have at Bonaventure depot, the Grand Trunk Railway depot, an officer named James Sherritt, who through political influence in 1896, in the spring of 1896, under the old government, was given a salary of \$1,000 and no other landing waiter in the port has been able to reach that point in the eleven years that have since elapsed, although his is not the most important depot nor would I say that Mr. Sherritt is a more efficient officer than four or five others whom we have performing the same class of work; yet no other officer has been able to get the same salary. He was fortunate enough to have a little influence. But these other poor fellows have been struggling along ever since unable to get similar recognition.

*By Mr. Fyshe:*

Q. Was he a new appointment?—A. No, he was an old officer, but he got a good jump through influence which was exercised on his behalf at that time. I do not say



7-8 EDWARD VII., A. 1908

that he is getting too much, but I do say he is either getting too much or the others have not enough.

*By the Chairman:*

Q. You say that Tuff is a good man?—A. I say that he is a good man in a responsible position, the landing waiter in the Dalhousie depot.

*By Mr. Fyshe:*

Q. What possible objection could there be to allowing a collector who knows all these men to recommend increases of salary to the men under him with a favourable chance of his recommendation being approved?—A. As a matter of fact I do recommend increases from time to time, but then it is entirely within the discretion of the Minister whether he recommend that increase to Council; that is a matter of policy; I have nothing to do with that.

Q. Would it not be a matter of good judgment to say that unless the Minister, who is the official head of the department, could show a very good reason to the contrary, that the Collector's recommendation should carry; that the onus should not rest upon the political head whether this should go or not?—A. I have always thought that we should have a statutory increase, between the maximum and the minimum, and that upon the recommendation or report of the local head, concurred in by the deputy and approved by the Minister, the officer should go to the maximum of his class, and that as vacancies occur and he is found worthy, he might be moved to another class. I know of no other way in which the salary question can be adjusted in a businesslike way except that.

*By the Chairman:*

Q. Take this comparison of Tuff and Sherritt. Tuff was appointed nineteen years before Sherritt, and Sherritt has got up to \$1,000 eleven years ago and he is doing duty at Bonaventure; Mr. Tuff, who was appointed nineteen years before Sherritt and is doing duty at Dalhousie, only gets \$750. They are both good men, I suppose?—A. Yes.

Q. There is no reason why one should be discriminated against in comparison with the other?—A. None whatever, so far as the character of the men or their merits are concerned.

Q. They are both doing similar work?—A. The same class of work.

Q. Then it comes to the pass that there is no method in the Customs outside service by which to get an efficient man promoted, or to get him into a higher sphere. Mr. Tuff, for instance, with all his past experience and the record of the good work he has done is unable to get beyond the position of landing waiter?—A. No, in the ordinary gradation Mr. Tuff might move to the position of tide surveyor; that would be about the next step in promotion for a landing waiter.

Q. How many of these tide surveyors have you?—A. Only one, who is the head of the river staff.

Q. Could not a man of great respectability and long service, and all that, be moved in the ordinary course to some other position in the Custom-house?—A. He might, of course, be made chief landing waiter by promotion along that line, or he may be moved to the position of tide surveyor, which is a higher one along the line of promotion, or in course of time he might attain to the rank of surveyor. The present surveyor began in the rank of supernumerary and worked up to his present position.

Q. It is simply a habit of keeping the men to the position that they were first appointed?—A. One cannot ignore, nobody can, the political element which is always present. It is not a question of party, but a question of system. The practical difficulty which is encountered is that when a vacancy occurs in the Customs in the higher positions to which the better salary attaches there is always danger of an outsider coming in to the prejudice of men who are already in the service.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe :*

Q. That can only be done through political influence?—A. That has always been done under every Government.

Q. That should be eliminated, or an effort should be made to do so. Moreover, something else is necessary in the Government service, which is not like a private service or the service of any of the outside corporations. In any outside corporation, or in the service of the individual, there is always some element in the institution which is available to see that something like justice is done in governing the staff. There is somebody to appeal to, somebody who is responsible for doing justice to the staff, and there is no getting away from it, no pull from the outside can get over it. They may say, 'Well, the directors will not do so and so,' but as a matter of fact, that is usually got over, and the staff feel there is somebody they can appeal to, and from whom they can demand justice, and, moreover, they are sure to get it or if they do not they take it as an intimation that their services are not wanted?—A. Not only that, but the moment the manager in a private corporation discovers ability in a junior he avails himself of it.

Q. Certainly, there is nothing more important than to encourage ability and discourage disability. There is nothing to take the place of that element in the Government service. As it exists now the only way I can see to induce a spirit of that kind is to give the Deputy Heads everywhere the same responsibility that the manager of a bank would have or the manager of a big corporation in dealing with his men. He should have the power either to cut down or to promote always with the consent of his Political Head, but the Political Head should have no power to stop it unless he can show good reason for interfering with his Deputy.

*By the Chairman :*

Q. Does it not follow that when a man does the same work for thirty-five years, and has no hope of bettering himself, he becomes perfunctory in the performance of his duty?—A. I think there is no doubt about that.

Q. And these men, however honest or capable they may be, they gradually must deteriorate, owing to the system?—A. Yes, these cases crop up constantly.

Q. Are there many of that class here like Tuff, for instance?—A. Of old service?

Q. Yes?—A. Well, we have a number of old servants, men who have served from twenty to thirty years.

Q. Don't you think that if this was brought to the attention of the Minister of Customs, who is essentially a just man, he might see the injustice to these old servants?—A. Well, I imagine the practical difficulty is that it is a very large department. If the Minister had only one port to deal with, he might be able to remedy the existing state of things and to rectify the injustice, but he has probably 300 or more ports in Canada scattered all over the country, and not only the cases of the officers to consider, the good and the worthy officers, but he has also the politicians on his back; he may be promoting a worthy officer or he may be promoting a man not so good, and it makes it practically impossible, in my opinion, for any Minister to remedy that state of affairs himself.

*By Mr. Fyshe :*

Q. Yes, you are putting the work on the wrong shoulders; that work should not be done by the Minister?—A. Very well, then you have to change the system.

*By the Chairman :*

Q. Under the present system of affairs one-half of the Minister's time is fully occupied on matters of administration and not on matters of politics. In your opinion, would it not be desirable that he should be divested of all that and the administration of affairs left in the hands of the permanent officers?—A. No doubt that would be an advantage. Altogether, too much of the time of the Minister is taken up with officers'



7-8 EDWARD VII., A. 1908

petitions, and a great deal of the worry of the Minister arises from the patronage system.

*By Mr. Fyshe:*

Q. My own experience leads me to the belief that there is no more difficult task for any man than to award proper compensation for the officers under him. Year after year I went through the list of every officer in the bank, it can be done, and with a reasonable degree of success, because you can convince people you are trying to do justice.

*By the Chairman:*

Q. Probably a man of thirty-five years' service in some position has long ago outgrown the knowledge of people who appointed him, probably they are all gone, and the little influence he had is gone. It does not pay the man or the system to trust to politics, does it?—A. Oh, no.

Q. Mr. Tuff was probably appointed in the days of Sir George Cartier?—A. Yes.

Q. All the men of that time are dead and gone?—A. Yes, I should say as far as the present Minister of Customs is concerned, he has done his utmost to ignore distinction of politics in the Civil Service; he has rightly assumed that a man being in the service he is no longer a politician. Of course, under the political system, the discipline is nothing like what it should be, in my opinion, and nothing like it would be if it were divested of some of the political element. The officers, and you cannot get it out of them, feel that they have a protection and that they can find protection in the politician who appointed them, and if they do misbehave a little or are indifferent to their work even if they are incompetent, they can be held there through influence.

Q. And after a few years the official is left a stranger without any influence?—A. Yes, and we cannot get rid of him after he has been there a number of years, they are like so much dead wood which we have to carry.

Q. We had an instance of a man yesterday being appointed twenty-one years ago, he was appointed at a certain salary at that time, and his sponsors are either all dead or gone out of power. That man has no ability to do very onerous work, has no ability to get any increased emolument; taking this typical instance of Tuff, I presume all his sponsors have long since passed from this world, so that he has no one left to help him. Following this system, after a certain length of time, the political support does not benefit an appointee?—A. No, it does not.

Q. Have you anything to add to that memorial which was presented this morning?—A. No, I think I have nothing. There are three points which the officers of this port would urge upon the Commission as desirable from their standpoint; one is the common one of an increase in salary, the second one is a reclassification with statutory increases and the third one is a revival of superannuation.

*By Mr. Fyshe:*

Q. With regard to that statutory increase that is not mechanical?

*By the Chairman:*

Q. That is better than nothing.

*By Mr. Fyshe:*

Q. Yes, I admit that, but is it not possible to exercise some judgment?—A. What is wanted is a statutory increase which cannot be demanded by an officer, but which may be given to him if he deserves it; he cannot sit on his chair and do nothing for a year and then come and say 'I want my increase.'

*By the Chairman:*

Q. The problem is that in the case of the Post Office there is a certain amount of amelioration which the Customs has not got?—A. There is to-day no proper in-



## SESSIONAL PAPER No. 29a

centive to good work on the part of the Customs officer. There is neither an assurance of their getting more pay through merit, nor of getting higher rank through merit. That is about the position, there is no assurance of advancement and it does seem to me that the public service of the country should be so constituted that merit would tell.

Q. We find that in England, where the Minister is also responsible, and where the work is of a much larger character than the Minister although responsible has practically nothing to do with the administration of his department; that is in the hands of his deputy. Wouldn't it be better to come to some system whereby the Minister in this growing country should only deal with questions of policy and the permanent officers should deal with questions of administration?—A. Yes, and with mutual advantage to the staff and to the country.

*By Mr. Fyshe:*

Q. The Inspectors of the Customs Department report to Ottawa?—A. Yes.

Q. They do not report to you?—A. They are absolutely independent of me. The Inspector's office is in the Custom-house building and he spends about one-half the year in this port.

Witness retired.

Mr. F. ALFRED ST. LAURENT, Express Department of the Customs, Montreal, called, sworn and examined.

*By the Chairman:*

Q. What position do you occupy?—A. I am in the Express Department of the Customs.

Q. That is to say you are looking after the Express parcels and collecting the duties?—A. Yes, sir.

Q. Did you pass an examination when you were appointed?—A. Certainly, I passed my examination as Appraiser before Mr. O'Meara and understood I was going to be appointed Appraiser, but I never was, and I do not know where it stuck.

*By Mr. Fyshe:*

Q. In what special line?—A. The special line would be in hardware, because I have been in that line my whole life, and I have been with the firm of Frothingham & Workman.

*By the Chairman:*

Q. You were brought in as an expert in hardware and passed an examination before the Inspector of the district as Appraiser?—A. Before Mr. O'Meara.

Q. How long ago is that?—A. Three years ago I think.

Q. Did you ever do anything in the way of Appraiser's duties?—A. Oh yes, I have been in the Post Office and they have to appraise there for the Customs duty.

Q. But when you came in as an appraiser, appraisers are not wanted in the Post Office, the appraisers value the invoices as they come in from the ships and railways do they not?—A. Yes.

Q. After you had passed the examination why then were you not kept doing appraisers' duties in the regular way like Mr. Drysdale does for the stationery and somebody else does for other lines? Why were you not kept with the other appraisers in the Custom-house instead of being sent into the Post Office if you were an appraiser?—A. I never was appointed appraiser.



7-8 EDWARD VII., A. 1908

Q. You passed an examination for appraiser?—A. Yes.

Q. But you never were appointed appraiser?—A. No.

Q. Why was that?—A. That is what I would like to find out. I never could find out. I do not know whether it was somebody here or at Ottawa that was against me, because Mr. O'Meara told me he wrote to Ottawa to find out and to give me satisfaction about it, but I never got satisfaction. At last I had to pass another examination as an examining officer, which gives me a salary of \$1,000, but I never got the salary which my position allows me.

Q. What salary do you get?—A. I get \$700, and it is very little for a man to live on in Montreal with a family.

Q. To recount the various steps if you will allow me, you passed an examination as appraiser but were never appointed as an appraiser; then you passed another examination, and were appointed examining officer?—A. Yes, but it does not give me the full salary of an examining officer.

Q. Did they ever put you to the duties of examining officer?—A. Not an examining officer; they never put me to that.

Q. You were never put to the duties of appraiser or examining officer?—A. I beg pardon, I am appraiser at the Post Office; we have to appraise every parcel that passes there.

*By Mr. Bazin:*

Q. That is not what you call an appraiser?—A. You have to do the business of an appraiser.

*By the Chairman:*

Q. That is not an appraiser's duty; there is no hardware coming through the Post Office?—A. Yes, that is where you are mistaken; there are all kinds of goods coming through, and we have to know the duty on the different lines and the value of the articles.

Q. What hardware comes through the Post Office?—A. Samples and tools of different kinds.

Q. You appraise the samples, you do not appraise the goods themselves. In the Post Office if you did any appraiser's work it was simply the appraising of samples?—A. Yes; but those samples are subject to duty.

Q. You do a little appraising of samples in the Post Office, but you never did regular appraiser's work?—A. No.

Q. Then you were examined as an examining officer?—A. Yes.

Q. Did you ever do examining officer's work?—A. No, never so far.

Q. Then you were sent into the Express Department?—A. Yes, sir.

Q. What are your duties there?—A. To deliver parcels there.

Q. Then you are simply a kind of messenger?—A. Well, you might call it that. I go to the appraiser, and say there is a parcel for which there is no invoice; sometimes I have to open the parcel for the appraiser, and I have to tell him sometimes, I know, not to say too much about myself, but I know better than they do the value of the articles, because I have been in the business all my life. I know the value of cutlery, scissors and all those things. The other day they had a sample of scissors to the amount of \$12, and they were not sure what it was worth; I could tell them at once that it was worth that amount.

Q. How long have you been in the Customs Department?—A. Ten years.

Q. Who appointed you?—A. The Hon. Mr. Préfontaine and Senator Shehyn.

Q. Mr. Préfontaine got you into the Customs Department?—A. Yes.

Q. How long were you with Frothingham & Workman?—A. Three years, and with Lloyd Philips before that, and with Delisle Brothers and McGill, that was the first house I travelled for in Montreal. I used to be in the hardware with S. J. Shaw in Quebec.



## SESSIONAL PAPER No. 29a

Q. Then you were an expert in hardware when you came into the Customs service?—A. Sure.

Q. If you passed the examination as appraiser and were an expert is there any defect or reason why you should not be made an appraiser?—A. I do not know the reason; that is what I would like to know, if there is any reason. I do not know whether it was stopped here in Montreal or in Ottawa. There was something very suspicious about it.

*By Mr. Fyshe:*

Q. How old are you?—A. I am sixty.

Q. You are more than that are you not?—A. Sixty years of age.

Q. Are you not more than that?—A. No.

*By the Chairman:*

Q. I may assure you that while, of course, this case will be taken down and reported, that neither of the Commissioners know anything about the facts of the case. All that we can do is to report and to make inquiry, and that, of course, will be done in due course?—A. You understand I have sworn to what I have said, and I can prove what I have said.

Witness retired.

QUEBEC, WEDNESDAY, September 18, 1907.

A deputation appeared on behalf of the customs officers of the port of Quebec, consisting of Captain W. H. Carter, surveyor; E. Beaudet, chief clerk; A. Gaumond, appraiser; J. G. Watters, appraiser; Colonel L. N. Laurin, chief landing-waiter; W. E. Edge, check clerk; L. M. Vallerand, preventive officer; J. A. Belleau, clerk, and J. Fullerton, examining officer.

Captain W. H. CARTER, sworn and examined, said:—The officers of the Customs met yesterday and appointed this deputation to wait upon this commission to-day. The deputation met this morning, and elected me as their chairman. The officers have unanimously come to the conclusion to submit to you a memorial on behalf of the members of the outside Customs Service. (Memorial read and filed.)

*By the Chairman:*

Q. You are the oldest in point of appointment in the Customs Service?—A. Very nearly. I have been between thirty-six and thirty-seven years in the service.

Q. You were appointed in 1871?—A. In May, 1871. I think Mr. Dugal, the chief locker, was appointed six months before me.

Q. Were you originally appointed surveyor?—A. No. I was originally appointed as a landing-waiter.

Q. You went through all the grades?—A. In the beginning of 1884 I became chief clerk, and sixteen years or more ago I became surveyor.

Q. I need not examine you on what may be called the political side of the question, because you have unanimously come to the conclusion that the patronage system should be abolished?—A. Yes, I think we all agree on that. I might say that during the time of my service and the service of many other officers, there have been hardships on certain men, who have not got on from a pecuniary point of view because they have had nobody to push their claims, while other men of very much less ability have got on much better.



7-8 EDWARD VII., A. 1908

Q. How many temporary officials have you in the Custom-house now?—A. On what we call the supernumerary list there are thirty-seven.

Q. How many are on the permanent staff?—A. Forty-five. This number includes the sub-collectors at the outports and one preventive officer.

Q. Where are the sub-collectors?—A. At Chicoutimi, Victoriaville, Magdalen Islands, Beauceville, Rivière du Loup, an acting sub-collector at Murray Bay, and a preventive officer at Trinity Bay. There are five on the permanent list outside of Quebec.

Q. That reduces the number on the permanent list employed at Quebec to forty?—A. Yes.

Q. Then, practically, you have as many on the non-permanent list at Quebec as on the permanent list—a difference of only three?—A. Yes.

Q. Why is there such a large number on the non-permanent list as compared with the permanent list? Are these men on the non-permanent list shoved on the Customs-house through political influence?—A. They have not been put on the permanent list in many cases, I suppose, because they are not qualified either by examination or otherwise. A great number of them are kept on all the year round.

*By Mr. Fyshe :*

Q. You do not have work for them all, do you, during the winter months?—A. We could do without some of them.

*By the Chairman :*

Q. The thirty-seven on the supernumerary list are there mainly because they have passed no examination?—A. They have been appointed at so much a year or at so much a month, and they have not qualified either by Preliminary examination or Qualifying examination, or by becoming examining officers.

Q. Then the greater number of those on the non-permanent list are there because they have failed to pass the necessary examinations?—A. Yes, I think that would be a fair way of putting it. A good many of these officers, some at least, are men who could not pass these examinations; they are porters and packers, and do not require to do so.

Q. Packers have to pass a Preliminary examination?—A. I do not know that our packers have passed an examination. I am using the term with reference not to permanent packers, but to individuals employed as packers. One has passed, I think; that is Murphy, who is housekeeper. He is on the permanent list now.

Q. But the thirty-seven are on the non-permanent list chiefly because they have not passed any examination?—A. Yes, I do not know any other reason why they should not be on the permanent list.

Q. And all those on the non-permanent list might be appointed permanently if they passed the examinations?—A. There is nothing to prevent them being appointed.

*By Mr. Bazin :*

Q. Do these people refuse to pass the examination, or have they not the opportunity of doing so?—A. As the examinations stand now, I do not think they have the necessary education. For instance, we have two or three labouring men, who could not go up even for the Preliminary examination.

*By the Chairman :*

Q. How long have these men been on the supernumerary list, the majority of them?—A. There are some old men who have been kept there for 50 years. They were originally old boatmen, and they do messenger work.

Q. How many men had you on the supernumerary list, say ten years ago? Had you 37 then?—A. No, I do not think so many.



## SESSIONAL PAPER No. 29a

Q. Had you half that number?—A. I think we must have had.

Q. Has the list been largely increased within the last few years?—A. It has been increased, but I would not say largely increased.

Q. What was the revenue of the port in the last fiscal year?—A. The last fiscal year was only nine months, but adding one-third more, I think it would amount to over \$1,700,000.

Q. How much was it ten years ago?—About \$650,000.

Q. The revenue has increased in ten years three-fold, but the supernumerary list has not doubled?—A. That is correct.

Q. Among the number who have been put on in the last ten years are there any that you might call inefficient, who have been shoved on you for purposes other than the well-being of the Customs?—A. That is a rather difficult question to answer.

Q. Have useless men been placed on the supernumerary list within the last ten years—men who could not get a living outside and have been put on for political ends?—A. Unless I had the names of the men before me I could not answer that.

Q. With the development of the Dominion and the increased facilities for able men to get on in the world, do as good men now enter the service of the Customs-house at Quebec as did ten years ago?—A. The seven or eight men appointed last year at the Customs-house at Quebec were exceedingly good men, taking them as a whole.

Q. Is that because Quebec is a less expensive place to live in and the salaries are more commensurate with the cost of living than in other places?—A. No; I should say from my experience that Quebec is an exceedingly expensive place now to live in.

Q. Do many men resign from the service of the Customs here?—A. No, very few.

Q. They are contented to stay despite the increase in the cost of living and despite the remuneration being stationary?—A. They do because it is a very difficult matter for a man at a certain time of life to start out in a new direction.

Q. The young men are not leaving you?—A. We have not many young men. We have some quite young, and they push their way along and do well.

Q. How many are discharged in the winter, when the season of navigation ends?—A. Nine.

Q. Would you think it desirable that these men who are redundant in the winter months at Quebec should be sent to Halifax or St. John, where an increased staff is required?—A. Yes.

Q. And they might be brought back to Quebec in the summer?—A. Yes. I believe that is done in the Immigration Department.

Q. In the outside service of the Post Office Department the officials get annual increments?—A. I think so.

Q. That also applies to the officials of the Inland Revenue Department?—A. Yes, and I think they are classified.

Q. Except perhaps the inspectors of Gas?—A. Yes, and the inspectors of Weights and Measures.

Q. In the Customs Department there is no classification of the outside officials??—None whatever.

Q. And no steady annual increment?—A. None whatever.

Q. How much of the special grant distributed in Quebec in the last few months was devoted to the amelioration of salaries?—A. I will send you a memorandum of that. I think about \$4,000.

Q. Was it distributed with reference to the length of service of the officials?—A. I do not think so. I think it was done to bring them up to a living wage.

Q. This was done without regard to classification or anything of that kind?—A. I think so.

Q. Those who were at the limit of their class, like yourself, got nothing?—A. I have not reached the limit of my class. If I were to make a complaint, that would be my complaint.

Q. Those supposed to be at the maximum of their class got nothing.



7-8 EDWARD VII., A. 1908

Mr. LAURIN.—I received a reply from my application to the effect that having reached the maximum of my class, I could not get an increase; but some who were at the maximum of their class got increases.

CAPTAIN CARTER.—I think they were made preventive officers.

Q. I presume that, in a rough and ready way, there is a certain scale in force at each port. For instance, the Collector at Montreal gets \$4,000, while the Collector here gets \$3,000?—A. He got an increase of \$200.

Q. Would it follow that the remuneration of all the other officials bears some proportion to the remuneration of the Collector?—A. I do not think so. The Civil Service Act provides that Collectors may have salaries from a certain amount to a certain amount and surveyors from a certain amount to a certain amount, but there is no provision that a man should get an increase because of length of service or anything else. He would only get it if he had a pull strong enough.

Q. I notice, looking at the scale, that you would have \$1,800 instead of \$2,000, so that the remuneration of the Collector does not affect that of any of the subordinates?—A. No, it has nothing to do with that.

Q. Does length of service count in the matter of the annual statutory increases? How did you get up to \$2,000? Was that always your salary as surveyor?—A. Oh, no. I had to get it done.

Q. When you were first made surveyor in 1891, what did you get?—A. \$1,600.

Q. And then?—A. Two years ago, I think it was, I had an increase of \$200. I acted as Collector at Sherbrooke for three years in addition to my duties here, and after that I think I was given another \$100, and later on another \$100. It is an unsatisfactory process, and a humiliating thing also, to have to get your friends to obtain for you what I call justice.

Q. You mention in the memorial that under the present system of no classification some officers in charge of offices are drawing less salaries than their assistants. Would that apply, for instance, to Mr. Belleau and Mr. Hamel?—A. Mr. Belleau is drawing \$700 and his assistant \$750. Mr. Belleau was put in charge of that office, and Mr. Hamel, being a younger man, was put in as his assistant.

(A letter from Mr. J. A. Belleau to the Commission was read and filed.)

(A letter from Mr. Pierre Hamel was also read and filed.)

Q. In his turn Mr. Hamel complains that, though he is a permanent officer, he gets less remuneration and less increase than temporary officers?—A. That is true in his case. For instance, Mr. Samson, who has come from Levis, gets \$900.

Q. I suppose there were special reasons for that?—A. He is an exceedingly good officer.

Q. He should be made permanent?—A. If he passed the examination, I think, without doubt, he would be made permanent.

Q. Is there any reason why people in the same grade and appointed almost at the same time, should have different salaries? I find that an assistant appraiser appointed in 1888 gets \$950, while another appointed three years later gets \$750?—A. You are referring to the cases of Watters and Hannon. Mr. Watters gets \$1,050 now, and Mr. Hannon has only lately been appointed assistant appraiser. He was a packer and had charge of our express office. He has passed the examination.

Q. Here are two other men, one of whom was appointed on the 1st of May, 1904, and gets only \$650, while the other, appointed on the 1st of June, one month later, gets \$850?—A. They are doing different sorts of work.

Q. They are both graded as clerks?—A. But there are clerks and clerks.

Q. Again, here are two men appointed on the same day, the 1st of October, 1893, one a tidewaiter and the other an assistant tidewaiter, but both get the same salary. Is there not a difference in the duties of a tidewaiter from those of an assistant tidewaiter?—A. The tidewaiter has the maximum salary of his class, but in the other case there is no maximum; the man has been doing the work of a shipping clerk in the long room.



## SESSIONAL PAPER No. 29a

Q. In order to get round the matter you call him a shipping clerk?—A. He is doing a shipping clerk's work; but I do not see why he should not get \$1,000 as an assistant tide surveyor.

Q. Then, the limit of a tide surveyor being \$1,000, there is no reason why an assistant tide surveyor should not get \$1,000?—A. I think so. Mr. Laurin tells me that the maximum of a tide surveyor is \$1,200.

Q. There is nothing in this list about an assistant tide surveyor—is that an innovation?—A. Oh, no. There was an assistant tide surveyor when I came in here thirty-six years ago.

Q. There are only these two who are called tide surveyors?—A. That is all.

Q. I will put another case. One gentleman who was appointed preventive officer on the 13th of October, 1899, is in the enjoyment of \$900 per annum, while another, who was appointed on the 17th of August, 1899, is on the list as a preventive officer, drawing \$500 per annum?—A. I suppose one man has made better efforts than the other.

Q. Then, it comes to this, that these salaries depend largely on the amount of push and influence the men can get?—A. I think so, and I think it is detrimental to the public service.

*By Mr. Bazin :*

Q. You do not mean to say that it is more so with the present Government than with others?—A. Not at all. No matter what party is in or out, it is the same thing—you get in by pull and you get on by pull. This has nothing to do with politics; I am no politician.

*By Mr. Fyshe :*

Q. Has the collector anything to do with increases of salaries?—A. The present collector, I think, has nothing to do with the increases of salaries, except in one case; I know that he did recommend the case of our cashier, a man who has been thirty years in the service and gets \$1,200 a year. He handles all the money that is collected, and he is in his cage pretty nearly all day long. There may have been one or two other cases in which increases called for special recommendation; but the collector has never interfered with the question of salary increases.

Q. Was his recommendation acted upon in that case?—A. No, it was not.

*By the Chairman :*

Q. What is the first step you take to get an additional tide surveyor or an additional landing water appointed?—A. We notify the Department of Customs that we require more help.

Q. What do they do then?—A. They send us somebody.

Q. Somebody from the place?—A. I suppose from the district to which the patronage belongs.

*By Mr. Fyshe :*

Q. When the department is called upon for assistance, whom do they send for? The local member?—A. I do not know anything about that. They settle that themselves. I would say this, however, that last season Mr. Bain came down here, and he was informed that we wanted six or seven officers, and a number of people were sent to him by the different members who had the patronage, and from them he selected a certain number, and a very good selection they turned out to be.

Q. That was after a personal interview?—A. Yes.

Q. And a kind of sizing up or test of ability?—A. Yes, the sizing up of a man by conversation with him, and so on.

Q. Neither you nor the collector know anything about any of those people entering the service until they come?—A. Nothing at all.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. What do you think has been the increased cost of living in the last fifteen years?—A. All I know is that it has been enormous. I suppose it must have increased fifty per cent in the last twenty-five years. I could not give an opinion as to the percentage of increase in the last fifteen years.

*By Mr. Bazin:*

Q. As a matter of fact, you know that it costs much more to live to-day than it did fifteen years ago?—A. Yes, and the cost is going up all the time, as far as I can see.

*By the Chairman:*

Q. Here is a budget submitted by some of your officers of the actual annual expenses \$10; medicine, \$15; washing, \$60; fuel, \$50; dry goods, \$200; boots, \$40; retirement fund, of a family of eight persons for a year: Rent \$144; life insurance, \$30; fire insurance, \$10; medicine, \$15; washing, \$60; fuel, \$50; dry goods, \$200; boots, \$40; retirement fund, \$38; church, \$15; electric light, \$20; extra expenses, \$24; living, at 5 cents per person for each meal, 40 cents a meal, \$1.20 a day, or \$438 a year; or an expenditure of \$1,084 per annum. Is that a reasonable estimate, and if so, how can a man getting \$750 or \$650 live? How is the list made up?

Mr. WATTERS.—The men made it up themselves, and some of their friends assisted them.

Q. If that is a reasonable statement, then I ask again, how do the employees make both ends meet?

Mr. LAURIN.—They don't.

Q. Is there a general falling behind in the world of the permanent employees?

Captain CARTER.—I never ask them about their private affairs, and I should not like to say. I know it is a hard struggle to keep clear of debt.

Mr. WATTERS.—There is one thing—I am not able to pay my way.

The CHAIRMAN.—Are there any little extra perquisites earned by the men who go down to meet the steamships?

Captain CARTER.—Yes, but they do not amount to very much in the aggregate. Mr. Belleau gets pay for extra hours sometimes and also Mr. Laurin. How much they make they themselves can tell you.

Mr. BELLEAU.—I do not make more than \$50 extra in a year.

The CHAIRMAN.—The average result is that the people who work extra will not get more than \$100 the year round?

Captain CARTER.—The average would be less than \$100, though some get more.

Q. Then in some cases uniforms are found?—A. Yes.

Q. That would add a little to the emolument?—A. In some cases it does, but not in all cases, because they simply put on the uniform for a particular duty. In other cases, for instance, at a railway station, the officer wears the uniform all the time.

Q. In the old days, all the passengers of steamships used to be discharged at Quebec—the first-class, the second-class and the steerage?—A. Yes.

Q. At present the first-class, and the second-class passengers go up to Montreal?—A. Yes, except those of the Empress steamers. According to the law, all the third-class passengers land in Quebec. All the Empress steamers' passengers, first-class, second-class and steerage, land at Quebec, because there is a train waiting for them which takes them to Montreal free.

Q. Has the increased number of first-class passengers going on to Montreal, and the diminution of the number landing at Quebec, had any effect in diminishing the duties of the office here?—A. I do not think so.

Q. On the other hand, the number of immigrants having increased, the number of customs examinations has increased?—A. Oh, yes, and more officers are required. Of course, the examination of immigrants' baggage is not very keen or searching, but the numbers are so great that more officers are required at a time.



## SESSIONAL PAPER No. 29a

Q. Having regard to the fact that many of these immigrants are coming to the country for the first time and are ignorant of either of the languages of the country, are they treated with every consideration and courtesy by the Customs officials?—A. There is no question about that.

Q. The feeling among the Customs officials is that these people are strangers in a strange land, and they extend every attention and courtesy to them?—A. There is no question about that. They are treated with every kindness and consideration by our people as well as by the immigration people.

The CHAIRMAN.—If on consideration you or any of the other gentlemen think of any additional facts which you would like to present to the Commission, we shall be very glad to have you supplement your answers with a further memorandum.

COLONEL JOSEPH B. FORSYTH, sworn and examined.

*By the Chairman:*

Q. You were appointed on the 17th of April, 1881, as Collector of Customs at Quebec?—A. Yes.

Q. Were you appointed at \$3,000 a year?—A. Yes.

Q. And you have remained at that ever since?—A. Until this spring.

Q. When you were given \$200 more?—A. Yes.

Q. During those 16 years the revenue has trebled?—A. Yes.

Q. Have you a memorandum which you wish to submit?—A. Yes.

(Memorandum read and filed.)

Q. Have you had any hand in the appointments to the Custom-house staff at Quebec since you have been collector?—A. No.

Q. When you wanted additional assistance you applied to Ottawa?—A. Yes.

Q. And you were told from Ottawa that somebody was appointed?—A. On one occasion I did recommend a man, and he was appointed, and he is doing remarkably well.

Q. You recommended, we are told, that the salary of that very deserving officer, the cashier, should be increased?—A. Yes.

Q. Did you succeed in that instance?—A. No. They told him that he was getting the highest salary that he could receive, and that unless he passed an examination the matter could not be considered.

Q. That is to say, he is graded as a clerk, and I presume that the idea was that he must become a chief clerk, and pass a Promotion examination?—A. Yes.

Q. However, the result was that your well meant effort to obtain for him increased remuneration failed?—A. Entirely.

Q. Then, judging by the fact that you have only succeeded in making one appointment, and that you failed utterly in the one attempt that you made to get an officer an increase of salary, it would appear that the department acts on its own motion without any regard or reference to you?—A. Entirely, I think.

Q. Although yours is a political appointment, do you think that it is desirable that appointments should continue to be made as they are now, or should the patronage system be entirely abolished?—A. I think it would be a very good thing for the service if the patronage system were entirely abolished.

Q. Although you come in as a collector of Customs, the result of your 16 years observation is that in your opinion it would be better for the service if the patronage system were abolished?—A. I think so.

Q. Do you think appointments should be probationary?—A. I think it would be an excellent thing if they were.



7-8 EDWARD VII., A. 1908

Q. You think there should be a limit of time, and if a person appointed served creditably then you would make his appointment permanent?—A. Certainly.

Q. You have now, I understand, about the same number of supernumerary officials as you have permanent officials?—A. Very nearly.

Q. That is to say, you have 37 supernumeraries as against 45 permanents?—A. Yes.

Q. And out of the 45 permanent, six are sub-collectors at outports or preventive officers?—A. Yes.

Q. So that it practically comes to this that there are 37 supernumerary as against 39 permanent?—A. That is about it.

Q. Is that a desirable state of things, that nearly one-half of the staff are not in permanent positions?—A. I think it would be very much better if they were all permanent; but the trouble with us in Quebec is that while we want a great many men in summer to examine baggage coming off the ships and to go on the wharf, we have no work for those men in winter. That is why, I fancy, this system is continued.

Q. Captain Carter said that there were six or seven officers so situated, and it was suggested that those who were redundant here during the winter might be sent to Halifax and St. John, and that when the winter was over they might be sent back to Quebec?—A. That might be done.

Q. That is done by the Allans and by the immigration people in the government service?—A. There might be a difficulty about that. The men are located here with their families, and they would consider it a hardship to be sent to Halifax or St. John unless they received extra remuneration. I think it would be an excellent thing if it could be managed.

Q. In the Post Office and in the Inland Revenue Departments the outside officials are classified and they have annual increments of salary?—A. Yes.

Q. In the Customs that is not so?—A. It does not obtain in the Customs.

Q. You think the outside service of the Customs should be classified?—A. I do.

Q. And that they should be given annual increases until the maximum of their respective classes is attained?—A. Yes, especially with deserving men.

Q. It is stated that under the present system of no classification there are some officers in charge of offices drawing lower salaries than the officers under them?—A. Yes.

Q. That is not general, I presume?—A. It is not general, but it is the case. The man in charge of the record office, Mr. Belleau, receives \$700 and Mr. Hamel who is under him receives \$750. I think at any rate they ought to be paid the same.

Q. I want to ask you if Mr. Hamel has extra political influence?—A. It is not exactly that. His father, who was in the Custom-house, and was an exceedingly good officer, died rather suddenly, and the son was appointed to his father's position, and he is a very good young man.

Q. Still, as a matter of right and wrong, it is not desirable that a higher grade officer should draw a lower salary than his assistant?—A. No, it is not usual.

*By Mr. Fyshe:*

Q. Practically, I suppose they do the same work?—A. Very much the same work.

Q. That being the case, why should they call one man the chief and the other the assistant?—A. Mr. Belleau is in charge of the office, and is responsible for what goes on there. If I want anything explained, I call on Mr. Belleau.

*By the Chairman:*

Q. Mr. Hamel also brings to the notice of the Commission the fact that whilst he gets \$750, somebody else who is not a permanent officer, gets more. Is it a fact that temporaries are getting more than permanent officers?—A. I think not.

Q. What do the examining officers get?—A. Their salaries have not been increased. I want to call your attention to the case of one of the checking clerks. It



## SESSIONAL PAPER No. 29a

is very important in the custom-house to have good checkers. We have three very good checkers, and one of them, Mr. Samson, is simply on the supernumerary list at present.

Q. He ought to be appointed permanently?—A. He certainly ought to be.

Q. The deputation suggested that the minimum salary be fixed at a liberal amount to cover the increased cost of living; do you agree with that?—A. Entirely. I worked the matter out very carefully myself, because in some of the representations made to the Honourable the Minister last winter, it was stated that the increased cost of living amounted to from 60 to 75 per cent. I think that is an exaggeration. I think you may say it amounts to 50 per cent.

Q. Mr. Beaudet writes that in 1901 he was appointed to the customs and that in 1903 he was acting chief clerk. Is he still acting as such?—A. Yes, he is acting chief clerk.

Q. He is called a preventive officer. Has he failed to pass the Promotion examination?—A. He never tried. When he was first appointed, he was appointed as an appraiser. He was a man who had great experience in hardware and on the death of Mr. Gouin, who was chief clerk, he was appointed acting chief clerk.

Q. What did Mr. Gouin get?—A. I think \$1,200.

Q. If he passed the examination and were graded a chief clerk, he would get more than he gets now?—A. Certainly.

Q. He did not pass the examination?—A. I do not think he was ever asked to pass the examination.

Q. Would it not be better for him to go up when the next Promotion examination comes?—A. Mr. Beaudet is almost as old as I am.

*By Mr. Bazin:*

Q. What examination did he pass the other day?—A. He passed an examination to be an appraiser.

Q. And he was not appointed an appraiser?—A. No.

*By the Chairman:*

Q. Mr. Beaudet appears to have been appointed in 1903?—A. His first appointment to the Civil Service was on May 1, 1901.

Q. Looking at the openings in other branches of life, do you find the same inducements to young men in Quebec to enter the public service as existed fifteen years ago?—A. I do not think so.

Q. Have you any resignations now of able men in the Customs service at Quebec?—A. No.

Q. Have any of your men resigned?—A. None. One or two have left us, but I might say that they left their country for their country's good.

Q. They did not resign to better themselves?—A. No. They were not the most temperate men, and one man had to go and the other resigned.

Q. But you have not found in Quebec that the public servants are leaving in any number?—A. No.

*By Mr. Fyshe:*

Q. You have not power to dismiss them?—A. On one occasion I had. A young man was told that unless he behaved better I could either keep him or dismiss him, and I gave him several trials for his own sake or the sake of his family, but finally he had to go. In the Civil Service, when a man will not do his work, but leaves it to others, there is a great deal of grumbling.

Q. Is the work in the Custom-house at Quebec generally up-to-date, or are there any arrears?—A. It is very much up-to-date.

*By the Chairman:*

Q. Do you find that the abolition of superannuation has been beneficial to the service?—A. I cannot say.



7-8 EDWARD VII., A. 1908

Q. Do you think that the present system, under which there is an abatement and a retiring fund, adds to the stability of the public service?—A. I think it does.

Q. You think that a retirement fund is better than the old superannuation?—A. Yes.

Q. Then you would not suggest that the old Superannuation Act should be re-enacted?—A. I think not. It is not a matter that I have studied very much, but I think the present is a very good arrangement.

Q. Do you find that the salaries now paid in Quebec are adequate to the needs of the majority of the officials?—A. I think not.

Q. Do you think it probable that many of the officers are getting behind in the world?—A. I am sure that they are either getting behind or are pinching themselves and their families to a very great extent.

Q. Would you think that the statement presented to us by the officers of the Custom-house is an accurate representation of the expenditure of a Customs officer in Quebec?—A. I daresay it is very near it.

Q. You think it is not exaggerated?—A. No. I think that men with families cannot live on less than \$100 a month if they pay up everything.

Q. Is it desirable that the state of things should continue in which a man drawing only \$750 a year requires from \$90 to \$100 a month to live?—A. No, I think it is very dangerous.

Q. Does it expose men to temptation?—A. Of course it does.

Q. Is there any means by which a Customs officer, if he relaxed a little in his notions of right and wrong, could increase his income?—A. Not in the Customs.

Q. Then, in this unfortunate case a man has simply to go behind and run absolutely into debt?—A. Yes.

Q. That would interfere with his performance of his daily work?—A. It would, having this constant worry and anxiety.

Q. One gentleman who was appointed a preventive officer at Quebec in 1905 is now a landing waiter and his salary is \$700. Do you name the men to fill the places of landing waiters if there are vacancies?—A. Not landing waiters. We have only two in our department, Mr. Laurin and Mr. Boulger; but these men are appointed as tide-waiters or assistant tidewaiters, and I assign their work. Mr. Pageau is a kind of acting clerk; he is in the landing waiters' room doing a clerk's work.

Q. Then he is graded lower than an ordinary man doing the same duties would be graded?—A. He is graded as a landing waiter or tidewaiter.

Q. Is that lower than a clerk in the scale?—A. Yes.

Q. Has he failed to pass the examination?—A. I am not aware that he has passed any examination.

Q. Because he does the duties he does, his pay should be increased?—A. His salary is fixed at Ottawa without any consultation with me as to whether it is sufficient or not.

Q. Do you, from dread of the politicians or from other causes, have any of your officials doing work of a higher grade than their grade in the Civil Service list?—A. In this very case of Pageau, he is really doing clerk's work, whereas he is called an examining officer, which means anything you like.

Q. I suppose he is about the only man called an examining officer?—A. No, we have about ten other men who passed a sort of nondescript examination which I do not think amounts to very much.

*By Mr. Fyshe:*

Q. An examination on what?—A. They are examined by the inspector. If they write a little, do a few sums and calculate duties, they are made examining officers, which puts them on the permanent list.



SESSIONAL PAPER No. 29a

*By the Chairman :*

Q. And then, after they get on the permanent list without departmental examinations, if they are appointed to do higher grade duties, they cannot get the higher grade because they have not passed the examination?—A. No. I never heard of examining officers until two or three years ago.

Q. Do you know anything about the case of Placide Langlois (showing the witness a letter)?—A. Yes, he is a very good clerk.

Q. Do you know if he has passed any examination?—A. I do not think he ever went up for examination.

Q. Then a great deal of friction and difficulty and a certain amount of discontent arises from the want of ability to carry out the regulations laid down by the Civil Service Act?—A. Yes. Of course, young men can pass these examinations; several of them have done so. Langlois, I should think, would be quite able to do so if he tried.

Q. Have you recently had men put on the list who are beyond the age, and whom you employ temporarily?—A. No.

Q. As a whole, are the officials of the Custom-house at Quebec efficient?—A. They are very good men, indeed.

Q. Have they good habits?—A. Oh, yes.

Q. Have you had any occasion to report any of them to Ottawa recently?—A. No, not for a very long time.

Q. When you have had occasion to report to Ottawa on the habits of an officer, was any regard paid to your recommendations?—A. Oh, yes, very promptly. They wrote very severe letters.

Q. You have had, both from the Minister of Customs and the Commissioner, every support that you would want in the exercise of your duties as Collector of Customs?—A. Entirely.

Q. What is your general idea as to the percentage that salaries in Quebec should be increased?—A. We all agree, I think, about the increased cost of living, and, although I do not suppose perhaps that the Government would agree to a fifty per cent increase, I do think that if they gave a twenty-five per cent increase, it would not be too much.

Q. I presume it is desirable that the public official should have a certain position in the community?—A. Certainly.

Q. And now, owing to the increased cost of living, the position of a public servant in the community is less influential than it used to be?—A. Of course it is. He has to be very quiet and keep pretty much to himself.

Q. Then, in point of fact, the public servant, instead of being a citizen who would be looked up to in the community, is now retiring to the background?—A. He has to do it.

Q. He is falling below par?—A. Perhaps he is not doing so in the estimation of his friends, but we know that he has to retire because he has not the means to live as he used to.

Q. After all, looking at the matter from the worldly point of view, does not the world respect men who are rather prominent in the world's eye?—A. I suppose that has always been so.

Q. Then, the public servant, having now to lead a quiet and unostentatious life, however good he may be, cannot mix with the world, and to that extent want of knowledge of the world may be detrimental to the efficient performance of his duties?—A. Yes, there are a good many considerations.

Q. If you wish to supplement your evidence in any way you think desirable, we would be glad to have you do so?—A. There is just one thing I would like to call attention to. In the examining warehouse we have three appraisers. Two of them are called assistant appraisers. Mr. Dion is for dry goods; his salary is \$1,500. Mr. Gaumond, also a very good appraiser, is for hardware; he gets \$1,150. Then we have Mr. Watters, who gets \$1,050; he is put down as assistant appraiser, and I believe he has really more



7-8 EDWARD VII., A. 1908

to do than the other two men. Another man who gets \$900 is in charge of the express; his name is Harry Hannon.

*By Mr. Fyshe:*

Q. Is there any opportunity for receiving perquisites in that office?—A. I do not think so. His books are examined carefully, generally twice every month, and all the parcels are looked into. Harry Hannon is a man I think very highly of. There is no doubt that the office of appraiser is a very important one, and when one has good men, we should try to keep them and do what we can for them. I think Mr. Dion is satisfied with what he gets, but I think Gaumond, Watters and Hannon should be paid more than they are.

Q. In the list there is one preventive officer who was appointed on October 14, 1899, who is stated to have been paid in the year ending June 30, 1906, \$950 a year, while another appointed on August 17, 1899, is stated to have been paid in the same year \$500 a year?—A. One of them, Mr. Vallerand, is put down as accountant and registrar's clerk. He is one of our best officers. He makes up all the monthly accounts for Ottawa and looks after the registration of all the vessels here. Mr. Lafond, a preventive officer, who only gets \$550, is a locker.

Q. An examining officer appointed on September 1, 1905, got \$550, another appointed on April 1, 1905, got \$550, another appointed April 1, 1905, got \$650, another appointed December 1, 1905, got \$550, and another appointed on April 1, 1906, got \$700. What is the reason for these little discrepancies?—A. We have nothing to do with that in the Customs here. We are told to appoint a man and his salary is so much.

Q. Although he may be a junior and doing exactly the same work, he might have more salary than his senior?—A. It would be quite possible.

J. B. ST. AMANT, sworn and examined.

*By the Chairman:*

Q. What is your position in the Customs Department?—A. I am a clerk.

Q. Are you on the permanent list?—A. Yes.

Q. When were you appointed to the permanent list?—A. On the 1st of May, 1904.

Q. How long were you in the service before that?—A. Three years.

Q. You passed the Entrance examination?—A. Yes.

Q. What is your salary now?—A. \$750.

Q. Are you one of the men who got \$100 increase recently?—A. Yes.

Q. What is it in your case that you think needs rectifying?—A. I think that when we pass an examination like that we should get an increase each year and be paid more than messengers.

Q. How is it that a clerk who was appointed a month after you gets \$100 or \$150 more than you?—A. He was appointed before me, and we passed our examination together.

Q. Are you doing the same kind of work?—A. I am clerk in the landing waiters' room. My assistant gets \$700, only \$50 less than I get, although I have been four years in the office and he has been there only one year.

Q. Who nominated you to the public service?—A. Sir Charles Fitzpatrick.

Q. Sir Charles Fitzpatrick having gone out, I suppose you feel rather at a loss?—A. Yes.

Q. And you would like some one else to look after your interests?—A. Yes.

Q. As there is nobody now to look after your interests, you suffer from the want of friendship?—A. Yes.



Q. Does that mean that in the Custom-house at Quebec the only way to get an increase of salary is to be recommended by a member of Parliament or a politician?—

A. Sometimes we have to get the name of the Collector or the Inspector.

*By Mr. Bazin:*

Q. Is it necessary absolutely, in order to secure an increase, to get the recommendation of a politician?—A. Yes.

*By the Chairman:*

Q. Have you ever applied to the Collector to send a recommendation to Ottawa for an increase in your salary?—A. No.

Q. Don't you think that instead of taking the extreme measure of coming here, it would have been better to have taken the official method and to have asked your Collector to forward to the authorities in Ottawa your application for an increase of salary?—A. I have not tried that yet. The past experience is that that has not been successful.

#### CUSTOMS CANADA.

PORT OF QUEBEC, September 17, 1907.

THOS. S. HOWE, Esq.,  
Secretary of Commission.

DEAR SIR,—The following have been selected as a deputation to wait on the Commission to-morrow afternoon at 2 o'clock:—

Capt. W. H. Carter, Surveyor; E. Beaudet, Chief Clerk; A. Gaumond, Appraiser; J. G. Waters, Appraiser; Col. L. N. Laurin, Chief Landing Waiter; W. E. Edge, Check Clerk; L. N. Vallerand, Preventive Officer; J. A. Belleau, Clerk; J. Fullerton, Examining Officer.

Respectfully yours,

J. B. M. FORSYTH,  
*Collector.*

#### CUSTOMS, CANADA—PORT OF QUEBEC.

##### *Recommendations by the Customs Officers of the Port of Quebec.*

1st. That the patronage system be abolished and that all appointments to the Customs service shall be in the hands of a Civil Service Board, by whom such appointments shall be made from those who have passed the required examinations. That before such appointments shall be confirmed by said board, the person so appointed shall serve for a period of three months, and be reported on favourably by the head of the department under whom he has served.

2nd. That all officers shall be appointed on the permanent staff. And inasmuch as more officers are required at such ports as Montreal and Quebec in summer than in winter, and more at Halifax and St. John in winter than in summer, the officers not required at the former ports be transferred to the latter during winter, and in the same way those of Halifax and St. John not wanted, be sent to Quebec and Montreal in summer.

3rd. That the outside service shall be classified; that in each class there shall be an annual increase of salary to each officer until the maximum salary of such class is reached, provided he is reported favourably on by the head of the department in which he is serving.



4th. There shall be promotion examinations from class to class, and that such examinations shall be on the duties the officer will be called on to perform. Under the present system of no classification, we find some officers in charge of offices drawing less salary than their assistants.

5th. That the minimum scale of salaries be fixed at a liberal amount to cover increased cost of living, it being borne in mind that the present scale of salaries was made twenty-five years ago, and the cost of living has increased by about 50 per cent.

6th. That extra service pay on Sundays be increased from 30 cents to 50 cents an hour.

(Sgd.) W. H. CARTER,  
*Surveyor, Chairman of Deputation.*

QUEBEC, Sept. 18, 1907.

CUSTOMS, CANADA,  
PORT OF QUEBEC, Sept. 17, 1907.

*To the Commissioners of Civil Service, Quebec :*

GENTLEMEN,—I have been appointed to H. M. Customs in April, 1905, as preventive officer at \$550 a year, but two months later I was put in charge of the Record Office, with Mr. Pierre Hamel as assistant at \$600 a year.

In the fall of 1905 I passed the qualifying examination with success, and I was appointed permanent as clerk in April, 1906, with an increase of \$50, when my assistant got a hundred.

This year I was given \$700 and Mr. Hamel \$750, yet \$50 more. You will surely agree with me that I have a very good reason to come before you and that my case is one that should be considered.

If you desire certificates of my capacities, I am quite sure that you would have the very best from my chief in Quebec.

I am very often called to take other places, when they are sick or absent, specially the cashier; that is one of the most important in the Customs.

All other officers in charge of departments are receiving more salary, specially they are getting more than their assistants, for having the responsibility. Your honourable consideration would oblige,

Your obedient servant,

(Sgd.) J. A. BELLEAU.

Record Office, H. M. Customs, Quebec.

CUSTOM HOUSE,  
QUEBEC, September 18, 1907.

*To the Commissioners of the Civil Service, Quebec, P.Q.*

GENTLEMEN,—I beg the honour of your attention to the following facts: In May, 1891, I was named acting appraiser at the Custom-house of Quebec, and in February, 1903, I was assigned, by the Commissioners, to the duties of acting chief clerk in place of Mr. Gouin.

I beg respectfully of you, gentlemen, to raise my salary to the maximum which this responsible position demands.

I have the honour to be, gentlemen,

Your obedient servant,

(Signed) E. BEAUDET,  
*Acting Chief Clerk.*



CUSTOMS, CANADA,  
PORT OF QUEBEC, September 17, 1907.

*To the Commissioners of Civil Service, Quebec.*

GENTLEMEN,—I have been appointed to H.M. Customs in the year 1903 as 'Acting landing waiter, \$600,' and in 1904 and 1905 I passed two examinations, the Preliminary and the Qualifying, and in 1906 I was appointed as 'clerk.'

During those four years I received an increase of salary of \$150, while some of the officers here who never passed any examinations and being never appointed clerk received \$200 and \$250 of increase.

I don't see what was the good of passing those two examinations if I should not get a larger salary than the examining officers or the messengers. It is true that I was appointed permanent, but some of those officers mentioned above are also permanent and are getting as high a salary as I am and have not been in the service any longer than I have been.

I would be very thankful to you, gentlemen, if you would investigate my case.

I have worked in different departments, and I gave, I think, satisfaction in each, and I am sure that the collector and inspector could give you a satisfactory report of my work and conduct.

Believe me to be, gentlemen,

Yours respectfully,

(Signed) PIERRE HAMEL.

PIERRE HAMEL,  
Custom House, Quebec.

CUSTOMS, CANADA,  
QUEREC, September 18, 1907.

To J. M. COURTNEY, Esq.,  
Chairman, Civil Service Commission.

DEAR SIR,—I inclose statement *re* increases of salary of Customs officers at this port.

Yours truly,

(Signed) W. H. CARTER,  
*Surveyor.*

CUSTOMS CANADA.

PORT OF QUEBEC.

*Increase of Salaries from April 1, 1907.*

Permanent Staff—

1 at \$200.. . . . .	\$ 200
3 at 150.. . . . .	450
25 at 100.. . . . .	2,500
10 at 50.. . . . .	500
	<hr/>
	\$3,650



## Temporary Officers—

1 at \$160.. . . . .	\$ 160
2 at 110.. . . . .	220
2 at 100.. . . . .	200
1 at 50.. . . . .	50
10 at 120.. . . . .	1,200
11 at 70.. . . . .	770

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\$2,600

---

Permanent Staff.. . . . . \$3,650

Temporary Staff.. . . . . 2,600

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Total for port.. . . . . \$6,250

(Sgd.) W. H. CARTER, *Surveyor*.

DOUANES, CANADA,

PORT DE QUÉBEC, QUÉ., 17 sept. 1907.

*A la Commission d'Enquête, Service Civil, Canada.*

MESSIEURS LES COMMISSAIRES,—Sachant que le but pour lequel vous vous assemblez est de prendre en considération les griefs des employés des Douanes, je m'empresse à vous formuler les miens, étant employé moi-même.

Je suis marié et père de famille et comme tel mon devoir est d'améliorer ma condition le plus possible suivant mon mérite personnel.

Vous n'ignorez pas que la vie est dispendieuse et que le pauvre employé civil est le seul dans la vie sociale qui n'a pas vu une augmentation dans son salaire, mais s'aperçoit fort bien des dépenses augmentées forcément.

Ma nomination comme "Active Preventive Officer" date du 1er septembre 1906, avec un salaire de \$550.00 à l'année, non permanent. Plus tard une augmentation générale de \$100.00 par année fut allouée à tous les employés et mon salaire actuel est \$650.00 par année, soit \$54.17 par mois, à retrancher proportionnellement le temps perdu.

Vous pouvez constater que le dit salaire de \$650.00 par année est le plus bas payé à un employé des Douanes de Québec.

Depuis le 1er décembre 1906, on m'a mis en charge du département des "Posts and Refunds", c'est-à-dire pour faire amender les entrées erronnées. Ce serait suffisant pour occuper un homme consciemment vu l'augmentation d'ouvrage dans ce département, ailleurs; mais on m'a confié la charge en plus d'un registre de toutes les entrées du jour avec particularités et à faire la liste des argents collectés par le caissier pour envoyer à Ottawa. Ceci est un surcroît d'ouvrage, mais je ne m'en suis jamais plaint espérant que mon mérite serait reconnu en justice; voilà pourquoi je m'empresse de m'adresser à vous, puisque vous êtes nommés pour nous rendre justice. Est-ce que la charge d'un département comme le mien et la responsabilité qui en découle mérite le plus bas salaire et moins que celui d'un simple messenger?

J'ai préparé ma demande pour ma permanence. J'ai fait un cours classique complet et je suis de plus porteur d'un diplôme de bachelier-ès-lettres de l'université Laval, et je puis vous dire que mes chefs ont été forcés parfois de me féliciter de mon ouvrage. Avec tout cela je mériterais d'être moins payé que le plus simple employé sans capacité et responsabilité.

Messieurs les commissaires, j'espère que votre rapport à Ottawa pour moi sera favorable et que votre acte de justice en ce cas-ci, vous acquerra la plus profonde gratitude de

Votre dévoué serviteur,

(Signé)

PLACIDE LANGLOIS,

*Douanes, Québec.*



## CUSTOMS—CANADA.

PORT OF QUEBEC, September 18, 1907.

*Memo. from Collector.*

It is not necessary for me to refer to the great increase in the present cost of living compared to what it was a few years ago. I think I am within bounds when I place it at 50 per cent *more* than formerly. The memorial presented to the Hon. Wm. Paterson, Minister of Customs, in January last went very fully into these details. I may also remind the Commissioners that the press of Canada was strongly in favour of increasing the salaries of Customs Officers, the *Toronto Globe* of January 18 last declared 'There is no branch of the Civil Service worse paid than the members of the Customs staff.'

A slight increase has been made of \$50 to \$100 but that has been looked on as of 'temporary assistance only,' pending the final result of your Commission which is looked forward to with great anxiety by all members of the Civil Service.

I may here state that the employees at this port are a well-conducted set of men who do their work in a highly creditable manner, and it is very seldom that I receive any complaints or am obliged to give a reprimand. Our annual receipts have increased from \$1,197,669 in 1901-2 to \$1,675,523 to year ending June 30, 1907, with a large increase since that time, this of course entails a great deal more work, while the staff has only been increased by three or four *outside men*.

Another matter which I wish to bring before you is the maximum allowance of twenty-five years ago, which should not obtain at present but should be considerably augmented. I will give here the case of our cashier, a most careful and accurate accountant with thirty-four years' service, who is daily at work from 9 or 9.30 to 4 or 4.50. When he applied for an increase he was told to pass a Civil Service examination, a hard thing for a man to do when he arrives at a certain age.

I well remember Mr. Dunscomb, for many years collector at this port, telling me that one man was plucked because he could not tell who the *Druids* were.

It also seems to me that there should be first, second and third-class clerks the same as in other branches of the Civil Service, that this would stimulate young men to improve and work their way up instead of trusting to their political friends as at present.

I also think that all officers employed in the Customs as clerks or acting clerks should be made permanent, for as the inclosed list shows— one check clerk and several acting clerks are on the supernumerary list.

It would certainly be a great thing for the Civil Service if the pensions earned by officers of the permanent force were continued to their widows, or if a man dies in harness the pension be given to his widow during her life time.

I may state that this port has a great many more outports and preventive stations than elsewhere (twenty-seven in all), which adds greatly to the amount of checking, correspondence, &c., and though our contingent account (\$2,025.65) in August looks rather high we are really short of outside men, for it must be remembered that ships discharged all their immigrants and many passengers here, on some occasions three or four steamers arriving in one day.



CUSTOMS—CANADA.  
COLLECTOR'S OFFICE, QUEBEC, September 18, 1907.  
*(Pay-Lists)—Port of Quebec.*

Permanent staff list for August...	\$	3,416	58
Less superannuation, No. 1...	\$	27	47
Less superannuation, No. 2...		2	04
Less retired fund...		81	08
		110	59
	\$	3,305	99
Contingencies—Extra service...	\$	1,695	02
Cartage...		162	90
Cleaning...		40	00
Postage...		17	20
Travelling...		75	25
Sundries...		32	31
Telegrams...		2	97
		2,025	65

*Revenue.*

1907—July...	\$194,067	74
August...	158,943	27
September 18....	97,908	34

DOUANES, CANADA,  
PORT DE QUÉBEC, 18 septembre 1907.

*A Messieurs les Commissaires du Service Civil, Québec.*

MESSIEURS,—J'ai l'honneur de vous soumettre :

- 1° Que j'ai été nommé, en 1905, douanier (examining officer) à Québec;
- 2° que depuis un an je remplis la charge de commis au bureau du préposé au débarquement (landing waiter);
- 3° que mon salaire n'est que de \$700;
- 4° que ce salaire est insuffisant pour subvenir aux besoins de ma famille vu l'augmentation des loyers et de tout ce qui est nécessaire à la vie, je demande en conséquence une augmentation de salaire et j'ose espérer que ma requête sera accordée.

Veillez me croire votre tout dévoué,

(Signé) CHARLES PAGEAU,  
*Examining officer.*

CUSTOMS, CANADA,  
PORT OF QUEBEC, September 18, 1907.

*Civil Service Commission.*

SIRS,—Permit me to profit by this suitable occasion to submit to you a few details regarding my position. I am in the principal office of the Custom-house for nearly five years, as assistant bookkeeper, and all other work concerning the office, such as bookkeeping, checking the entries, signing the orders, examining the goods as is the rule in all the original entries, make the monthly additions, and quarterly (balances) in book No. 1; also the statements, monthly, quarterly, and yearly accounts, and this, sirs, for the small sum of \$750 a year.



I have never been able to have obtained for me a reasonable salary to meet the wants of my family, and to recompense the merits of my position. I see no obstacle that should hinder me from obtaining a reasonable and suitable salary in accordance to my position.

As I have already mentioned above, that I am in the principal office of the Custom-house, I passed two examinations (Preliminary and Promotion), and up to the present have given entire satisfaction. I hope, sirs, that on this occasion you will give me all the credit possible.

On the last page I am giving you the amount of absolute expenses for my family, which is composed of eight persons, and I hope you will find my conduct up to the present satisfactory.

Thanking you in advance. I hope this message will prove favourable for the increase in my salary.

Yours very humble,

(Signed) L. G. FAGUY.

Remarks:—My position, according to my examination,— Ex. Officer.

My position ‘since 1903 up to day,—Asst. Bookkeeper.

*Absolute Yearly Expenses for my Family, composed of Eight Persons.*

Rent, \$12 per month.. . . .	\$144 00
Life assurance.. . . .	30 00
Insurance on household effects.. . . .	10 00
Doctor.. . . .	15 00
Washing, \$5 per month.. . . .	60 00
Heating.. . . .	50 00
Dry goods.. . . .	200 00
Footwear.. . . .	40 00
Funds left at Custom-house.. . . .	38 00
Church pew.. . . .	15 00
Electric light.. . . .	20 00
Extra expenses (absolute), \$2 per month.. . . .	24 00
Recreation.. . . .	.....
Food, 5c. per person per meal, 40c.; three meals per day, \$1.20; 365 days.. . . .	438 00
	<hr/>
	\$1,084 00
Salary.. . . .	750 00
	<hr/>
Deficit.. . . .	\$334 00

QUEBEC, August 14, 1907.

GENTLEMEN,—I have the honour to state that on April 9, 1884, I received a commission as preventive officer in the Customs service with a salary of \$600. From this period I acted as a landing waiter and did various other Customs duties till October 1, 1893, when I was appointed assistant tide surveyor at \$1,000, which position I filled till 1898, when I was instructed to act as shipping clerk, which I have done ever since; this involves the keeping of the registers of ‘ocean-going vessels,’ ‘coasting trade,’ and ‘rivers and lakes trading to the United States,’ for not only the port of Quebec, but all the outports and preventive stations under the jurisdiction of said port, seeing that sick mariners’ dues, ‘tonnage and harbour dues,’ are collected and paid to the cashier; also all ‘export,’ ‘in transitu entries,’ and ‘special customs mani-



ests,' issuing of 'coasting licenses,' have charge of steamboat inspection certificates, hospital register, Chinese immigration, International Customs Journal, reports *re* trade and commerce, establishment book, &c. I also perform the duties of the tide surveyor when, from absence or sickness, that officer is not available.

As a preventive officer, I hold a 'writ of assistance,' covering the whole Dominion, and have made some important seizures in connection with the smuggling of contraband from St. Pierre and Miquelon, &c., all of which are on record.

Now, in view of the fact that any amount can be paid to a preventive officer, and in consideration of my length of service, now in the 24th year, as also the responsible position which I fill, I believe that if this is placed before the honourable the Minister of Customs he will, no doubt, grant me an increase of \$200, which I am sure you will admit is not asking too much in these times when living is so expensive.

With reference to the work I do, and how it is performed, I would most respectfully refer the honourable the Commissioners to my Collector, who is the best judge of the same.

I have the honour to be, gentlemen,

Your obedient servant,

(Sgd. F. WOOD GRAY,  
*Asst. Tide Surveyor and Preventive Officer.*

*The Civil Service Commission, Ottawa :*

In view of the foregoing, in which I entirely concur, and of the faithful and exceptionally efficient manner in which Colonel Gray's work has always been performed, I shall be greatly pleased if an increase of salary be given to him, and I consider that the amount which he asks is, under the circumstances, quite reasonable.

(Sgd.) J. BELL FORSYTH.

QUEBEC, August 14, 1907.

TORONTO, September 27, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman

Mr. THOMAS FYSHE, Montreal, and

Mr. P. J. BAZIN, Quebec.

Dr. SMITH, Windsor, called, sworn, and examined.

Witness handed in a memorial which was filed.

*By the Chairman:*

Q. You are the spokesman of the gentlemen present?—A. Yes.

Q. Mr. Patterson, who is also here, was, I believe, the secretary of the committee that waited on the Minister of Customs last January, was he not?—A. Yes.

Q. How long have you been in the service?—A. I was appointed four years ago last June.

Q. The other gentlemen representing various branches of the service have been longer in the service, I suppose, than you have?—A. All these gentlemen have been longer in the service than I have and they are associated with me this morning in case you might ask any questions on points that I am not familiar with. In which event they can answer on behalf of their respective departments.

Q. In the Civil Service Act the departments scheduled as having officers outside are the Inland Revenue, the Post Office, and the Customs Department?—A. Yes.



Q. The Inland Revenue and the Post Office Departments allow their staff annual increments?—A. Yes.

Q. There have been no such increments allowed by the Customs Department? There are only limits placed for the salaries of the officers?—A. That is all. There have not been any for years, with the exception of an occasional case, until this year when an increase was granted as we mentioned in our memorial.

Q. Things got to such a pass that during the last session of parliament the Minister of Customs, Mr. Paterson, tried to cut the Gordian knot by giving to each man within the limits \$100 a year increase?—A. Yes. Some with longer service \$150 and others \$200.

Q. But this increase was confined to men within the limits?—A. Yes.

Q. The inspectors who get \$2,500 or the collector who is in receipt of \$4,000 could not get any more?—A. He was at the limit and could get nothing.

Q. So that this eleemosynary grant was given to people entirely within the limits?—A. Yes.

Q. In your memorial you refer to the hours of service? What is the average daily service for a Customs official?—A. What grade do you have reference to.

Q. I mean all around? How long is the Custom-house open during the day?—A. The Custom-house proper where the entries are taken, opens at 9 o'clock in the morning and closes at 4 p.m.

Q. Do the officials stay after 4 o'clock, to make up the books?—A. If necessary. If not able to keep up the books they may be there for an hour or two hours after the Custom-house closes. It depends upon the amount of work that has to be done.

Q. At frontier ports where trains or boats continually arrive, some of the Customs officers have to wait to meet them?—A. We have on the frontier, where trains arrive, under regulation a twelve hours' service. That is the regular ten hours in the service of the government and two hours overtime, so that the officers are putting in twelve hours out of every twenty-four.

Q. That two hours overtime is paid by the steamboat or train people is it not?—A. With respect to the railroads they pay for Sunday service only. The steamboats pay for a service from six to eight o'clock in the morning and from twelve at night until two o'clock the next morning or whatever hour the vessels may reach port after that. But they are granted service free of charge from eight o'clock in the morning until midnight each day. The Government pays for that, but the steamboat company pays for the service of the officer between twelve midnight and eight o'clock next morning.

Q. At what hours do people come in from New York pass through Toronto?—A. Of course, trains come in at night and at all hours. They come in at one hour at Bridgeburg and another time at the frontier port. It is not only the passenger trains that have to be met. There is the freight, coming in that is manifested and put in bond. That has to be attended to as the trains come in. An officer's certificate is required, otherwise the trains would have to be held.

Q. Is the baggage of passengers checked at the frontier?—A. If the passenger is with the baggage it is supposed to be examined at the frontier. If not it is manifested in bond, the same as any other merchandise would be, to its point of destination.

Q. A person coming from New York, by way of the Suspension Bridge, with two or three trunks, would have to have those trunks examined?—A. If the passenger accompanies the trunks he is supposed to go forward to the baggage car and have them examined. If he did not come forward, or was not present on the train, the officer would manifest the baggage to its destination.

Q. Some of these trains pass the Suspension Bridge during the night?—A. At all hours.

Q. You do not wake up a passenger to have his baggage examined during the night?—A. He is supposed to be present, but if he does not wish to get out of his berth he simply hands the keys over to the porter, or whoever is in charge of the car, and this man goes forward and attends to the matter.



Q. The baggage of a passenger by train, whether by day or by night, is supposed to be examined at the Suspension Bridge provided the passenger is present, but in the case of freight arriving that is only manifested to its destination, and is not checked there?—A. It is transit freight going through the country; if it is manifested, and goes right on, it is not to be detained any longer than is necessary to make out the papers to bond it. With local freight some of it is examined at the frontier and some is sent through in bond.

Q. What are the hours of the Customs officers at the Suspension Bridge?—A. The regular office hours of the Government service would be from 8 o'clock in the morning until 6 p.m.

Q. But I mean the hours of the officers at the stations?—A. They are there at all hours. For instance, the officer commencing at 8 o'clock in the morning would work until 6 o'clock and he would probably be there until two hours later when the night shift comes on. However, it depends upon the requirements of the different stations. You cannot make a fixed hour because where you have a batch of officers you require more in the daytime than at night and you would arrange the work.

Q. Are the same men always on night duty?—A. As a rule they are on night duty week about or month about. That is left largely to the discretion of the collector and the officers themselves at the port.

Q. Then their hours are shifted about?—A. Yes.

Q. Here in Toronto there is a certain amount of Customs supervision at the Union Station?—A. Yes.

Q. When do the men begin their work there?

Mr. McCaffry.—That would be more in the hands of Mr. Bertram, the Surveyor, but the regular hours are from eight to six o'clock. Any time put in after that is overtime.

Q. But there are people coming in after that time?—A. Yes, but I think 11 o'clock at night is the latest. I do not think they have anybody there from 11 o'clock until the following morning.

Q. Referring to your memorial you consider that this eleemosynary gift of \$100 was not the most ideal way of doing things?

Dr. Smith.—We expected at the time that something would be fixed as we asked in our memorial for an annual increase. But the time was limited. It was in January and provision had to be made for it. It was done hurriedly and in view of the appointment of a Royal Commission Mr. Paterson only granted, as he states, temporary relief.

Q. In a short concise sentence you ask, 'Is this plan likely to produce the best results'? You consider it is not such a plan and it has not produced the greatest efficiency?—A. No, it has not. We should have a minimum and a maximum salary and there should be a statutory increase as an encouragement for a man to do his duty.

Q. Are men leaving the Customs service now, attracted by higher rates of pay? Because you state in a pregnant sentence 'We know that this very condition has driven many men from the Government employ'?—A. Yes, we have cases throughout the country like that.

Q. Are they leaving in any numbers?—A. Not in any great numbers, but there are quite a number of them.

Q. That is the case in Toronto I suppose where the opportunities for bettering themselves are numerous?—A. Even in some smaller places it is the case.

Q. In order to fill the vacancies, of course, new men must be appointed?—A. Yes.

Q. Are you getting as good men to come in as you did in the old days?—A. My experience, of course, has been limited to four years, but I should judge comparing the men who are coming in with those that have been in the Government employ for some time that the former will be just as serviceable as the latter when they have had the same period of service. The men coming in now would not be as good as the experienced men who had been in the service for some years, but I think there is



just as good a class coming in now as in former days. But there is that difficulty about salaries and a cry is going forth all the time.

Q. Considering that good men are snatched up everywhere do you really think you are getting as good men to come into the service as you did ten years ago?—A. Speaking strictly my own opinion is that I do not think there are. I know men who are applicants for positions in the Customs service and when they have found what the salaries were declined and withdrew their applications.

Q. You are one of the favoured men who entered the service without any examination?—A. Yes.

Q. And you know how appointments are made now?—A. Yes.

Q. That is to say if you, at your large port of Windsor, wanted a new officer you would write to the Department at Ottawa and the Department would sanction it if it was found desirable and they would give you a man?—A. They would ask me to forward the name of a man. I had three appointments last August. I asked for the appointment of three additional men in the service and sent a letter to the Commissioner at Ottawa. He wrote me back asking questions concerning the matter and finally consented. He asked me to forward the names of three men which I had to turn over to the party who has the patronage and he forwarded the names.

Q. You were appointed only four years ago?—A. Yes, four years ago.

Q. And without going into your personal proclivities you are *persona grata* with the people in Ottawa?—A. Exactly.

Q. And naturally they would listen with favour to your recommendations?—A. I presume there may be something in that.

Q. But supposing, Mr. Small, the Collector of Customs here, for instance, wanted new preventive officers appointed. Would they accept his recommendation, or would he find that men would be put in he did not know anything about?—A. I would be inclined to say that the Government would put their friends there. Such has always been the custom, and it was in vogue before I entered the service.

Q. In your case you have this advantage—you can see whether the men are desirable people to enter the service? That is rather a happy condition of affairs?—A. Indeed it is a pleasure, a great satisfaction, because you know something of the men and can recommend them.

Q. You say in your memorial that ‘officers who have been in the service for a number of years should be allowed such an increase as will equal the amount they would be entitled to had they entered the service at the minimum salary now proposed.’ Mr. McCaffry is a typical case. He entered the service on the Queen’s Birthday in 1869?

Mr. McCaffry.—Yes, that is the case.

Q. You entered the service nine days before I did. Then, Dr. Smith, if there was a new minimum and maximum for chief clerks, Mr. McCaffry, taking his as a typical case, should have an increase of salary which would equal the amount he would have been entitled to had he entered the service at the minimum salary?—A. Yes.

Q. That is to say, Mr. McCaffry would have the maximum?—A. He should have it, sir. You will notice in the same paragraph the statement ‘This will be granting Customs officers the same treatment which has been accorded the Inland Revenue and other branches of the Civil Service.’ These other branches have all enjoyed the benefit of the increase, while Mr. McCaffry, who is doing just as serviceable work to the country, has not been in a position to enjoy the money we claim he is entitled to.

Q. I have asked you before about the day’s work of the Customs officer. Sometimes the officers, in a Customs office, work ten or twelve hours, do they not?—A. At the frontier ports they have to work that long, because a continuous Customs service of twenty-four hours is required. In this connection, there is a point to which I would like to draw your attention. The men work their twelve hours, two hours of which is overtime, for which they receive extra pay at the rate of 30 cents an hour. When the extra time is on Sunday the 30 cents is paid by the railways. When the overtime comes to \$33 per month or under the department will pay it. Some months, however, the extra pay for overtime amounts to more than that sum. Now, the Government collects the



charge from the railway corporations and others, but the men do not receive anything in excess of \$33. We claim that as very unfair, and we are engaged in discussing that point at the present time with the department. There is another matter which should be referred to. We have at various points on the frontier what are called ferry landings. For example, there is the ferry running between Windsor and Detroit, and the service will be from 6 o'clock in the morning until 2 o'clock the next morning. An officer goes on duty in the morning from 6 to 8 o'clock and continues until 6 p.m., that constituting twelve hours' work, and for this he is allowed two hours' overtime; or, a number of men go on relief duty from 6 p.m. to 8 p.m., which is allowed as overtime, they having commenced at 8 o'clock. Now, two of them have to continue from 8 p.m. until 11 p.m. when one is relieved; the other remains on duty until 2 a.m. the following morning. The man retiring at 11 p.m. receives no pay for the service after 8 p.m., as he has already put in his extra time from 6 to 8. The man remaining until 2 a.m. works from 10 to 12, but gets no further overtime, having put in his two extra hours from 8 to 10 p.m. on that day; and it must be remembered that these officers are on duty every day at regular hours between 8 a.m. and 6 p.m. Where there are a number of men at the ferries, say three, four or five, as the case may be, they shift daily so that each man put in the long hours every three or four days as may be required, depending upon the number of men employed at that particular point, thus averaging for the month 12 hours daily, or 2 hours overtime.

Q. You told us the watch was shifted about?—A. That is on the railroads where the service is continuous.

Q. What about the ferry boats?—A. They run from 6 a.m. until 2 a.m. the next morning. They stop from 2 a.m. until 6 a.m. each day.

Q. Does one man go on duty at 6 o'clock every morning?—A. Yes.

Q. He does not shift to the other man?—A. He works continually until 6 o'clock at night. His hours are from 6 a.m. to 6 p.m.

Q. Then the other man goes on duty from 6 p.m. until 2 o'clock next morning?—A. No, he goes on duty from 8 a.m. to 8 p.m.

Q. But do you not shift the men about?—A. Yes, they are shifted week about.

Q. You say also in your memorandum, 'We believe that eight hours do constitute a fair day's work for outside officers.' Then at some of the frontier ports where trains are continually arriving some of the officers work twelve hours at a stretch?—A. Yes.

Q. You think that instead of two officers there should be three, so that they could relieve each other?—A. We should have three officers, so that we could arrange three shifts of eight hours each. They do that on the American side. The shifts of the officers there are eight hours each.

Q. Now, we come to the retiring fund. You ask that the Government should give an amount equal to the men's own contribution?—A. Yes.

Q. We have heard from a great many that some kind of pension Act would be desirable. Do you think that such an Act would be desirable in place of the existing retirement fund?—A. The present system only returns a man's own money with something added for interest.

Q. It would be better to have a Superannuation Act or some kind of a pension Act?—A. Personally I like the idea of the retirement fund. As an association we are divided to some extent on that question, and I would like to have the other gentlemen express their own views. Personally I would prefer the retirement fund on the basis that we have outlined in our memorial.

Q. There might be reasons in your case why you personally would prefer the retirement fund?—A. Yes. So on that account I would not like to commit the whole association to my personal views.

Q. Is there anything else you would like to say on your own account?—A. Well, in connection with the superannuation system there is this point: that the family of a person who dies in the service should receive some benefit. As the system stands at present a man who is dependent upon a salary pays in a large amount of money to



the fund and yet when he dies his family get nothing. They are deprived of the use of that money during the life of the officer, and we claim that they should have some compensation on his death.

Q. A striking instance of that is offered in Toronto through the death of Mr. Patteson, the late postmaster?—A. I claim that should be remedied. It is not fair to a man's family to take money from him during his life and when he dies to retain that money. There is another point. We claim that in the interest of efficiency and fairness all branches of the service should be placed on equal terms.

Q. There should be no difference between the inside and the outside service?—A. There should be no difference in the matter of appointments into the service. We claim that the Inland Revenue officer has been paid for the same service far in excess of our own officers. The argument may be raised that a man may come back and take an examination. But these men did it in their boyhood days when they left school. It would not be any trouble for me to undergo an examination in my youth, but to put me up against say four years ago I might have some difficulty. I do not think that should detract from a man's ability. The men intended for the Inland Revenue service after passing their examination go in behind counters and do not have to appear before the public to the same extent; there is not the same demand for their services. As years go on they receive their statutory increase, until they stand where they are to-day. And we hope their position will be even better. Now, sir, the Customs officer the moment he enters the service has to walk right out and meet the public. He needs to be a trained and efficient man to do that. I, therefore, think the Customs officers should be entitled to the same remuneration as the man in the Inland Revenue service who has lived to the same age and given the same service. It may be urged that the work in the Inland Revenue Department is of a technical character. Well, gentlemen, I maintain that ours is just as technical. We require to have our appraisers and our gaugers. We have to be posted in the regulations of the Departments of Agriculture, Inland Revenue, Marine and Fisheries and other branches of the public service. On the other hand, the Inland Revenue officers become in a sense specialists, and deal only with the one subject. We claim the system of the past has been an injustice, and has worked against the Customs officer. We ask the whole service should be put on the same footing. If the Government insists upon examinations we would not object to a practical examination. However, Mr. Chairman, we know that we are going to receive justice at your hands, and, therefore, we have no desire to enter into details. You have before you all the statistics that are necessary to enable you to make up your mind except in regard to two articles, water and champagne. Water is a debatable thing. Champagne we as Customs officers know nothing about.

The witness retired.

Mr. J. R. McCaffry was called, sworn, and examined.

*By the Chairman :*

Q. You are the oldest officer, in point of chronology in the service to-day?—A. Yes.

Q. The collector of the office here was appointed in 1891?—A. Yes.

Q. And the surveyor was appointed in 1901?—A. Yes.

Q. The gentleman filling the office of cashier was first appointed in 1872?—A. Yes.

Q. More than three years after yourself?—A. Yes.

Q. He was promoted to cashier in 1891?—A. Yes, it would be about that year.



Q. The present assistant cashier received his first appointment in 1873?—A. Yes.

Q. And he was appointed as assistant cashier in 1891?—A. Yes.

Q. How much salary does the cashier get now?—A. I think the last increase made his salary \$1,700.

Q. And how much do you get now?—A. I got \$150 increase this year which gives me a salary of \$1,450.

Q. That is to say—we will put to one side the collector and surveyor—the cashier who was your junior receives more salary than you are paid?—A. \$250 more than I do.

Q. Is there any explanation of that? You have been a long faithful servant. Did you go in from the bottom and work your way up?—A. I did. It is practically twenty years since I did any routine work. I have been connected with the administration of the port for about that time.

Q. When did you become chief clerk?—A. On the death of my predecessor in the fall of 1894 I passed my Promotion examination. At that time the Government expected a deficit and they held no Promotion examinations in 1895. However, I went up for examination in June, 1896, and I was told by the acting commissioner that I got 100 marks out of a possible 100 but it was ten years before I got my appointment.

Q. Although you have been now for thirty-eight years in the public service?—A. Thirty-eight years last May.

Q. Of course, we cannot go into the question of the distribution of offices. However, it seems to me that if you entered the service as a boy of eighteen you have been through all the grades?—A. Yes.

Q. You would have known the duties of cashier, I suppose?—A. I presume so.

Q. And although you were senior you were passed over when the appointment came to be made and a junior officer was appointed in your place at a higher salary?—A. That appears to be the case.

Q. Was any political influence brought to bear to effect that?—A. I do not know.

Q. Does the assistant cashier get the same salary as you do?—A. I think not. I think his salary is very low, only \$1,200.

Q. Then you, although the senior of all the men in the Custom-house here, have been superseded and passed over by others?—A. It looks that way.

Q. How many employees have you got in the Custom-house now?—A. In round figures about 140.

Q. How many of them are temporary employees?—A. I would guess probably about fifty.

Q. Have these temporary men passed the examination?—A. No, not as a rule.

Q. Are they called labourers or how are they designated?—A. Those that have not passed the Qualifying examination are generally employed as preventive officers or acting Customs officers.

Q. Without any examination?—A. They pass an oral examination. After being three years in the service they have the privilege of going before an officer and passing an oral examination.

Q. Are the thirty men called preventive officers?—A. Sometimes the men may be called an acting Customs officer.

Q. But he does not get the appointment?—A. No.

Q. When the man does get the appointment he is called a preventive officer?—A. Preventive officer, sometimes an examining officer.

Q. But the preventive officer would get the appointment without examination?—A. Yes.

Q. You have been for thirty-eight years in the service? You have seen many men pass in and out, and you have a thorough knowledge of the old system and the new system. Do you find there are many resignations of the good men taking place now?—A. I do not think we are getting so many good men in the service now.

Q. I am not asking that. I am asking whether there are any resignations of the younger men?—A. Yes.



Q. Do you think the men that come into the place of those that have resigned are as good men and as efficient? You may as well be frank?—A. I do not think they are. I think the personnel of the service has deteriorated very much in the last twenty or twenty-five years. The deterioration is very decided. I had a young man to act for me as stenographer. I saw by his appearance and manner that he was studious and anxious to improve himself, but when he heard of the salary that I was receiving after so many years of service his jaw dropped and I concluded that he would not stay. He left in the course of a month or two and he is getting a bigger salary to-day than I am. There is another case of a man who left the service who said to me 'I have never worked as hard or been paid as little since.' That man is getting three or four times my salary.

Q. So really and truly there is no inducement for men of good character and ability to enter the service?—A. Of my companions who started life with me there is not one that is not getting at least three times the salary that I am paid. I did not come here to speak of my own case, but if I did not have a little private means of my own and was dependent upon my salary I would be a soured official, I would feel that I could not live respectably in Toronto on my income. I have never done that, and if I had to do so I would be a dissatisfied official and consequently not a competent official. A good business man would not have a dissatisfied official with him under any circumstances. However, I do not expect to be long here now.

Q. I hope so. You are a much younger man than I am. You are on the right side of sixty?—A. I shall be fifty-seven next summer.

Q. You are a young man yet. How many sub-collectors are there in your division now?—A. Port Credit, Barrie, Brampton, Streetsville, Orangeville, Georgetown, Aurora and Newmarket. Orillia and Midland which were outports under Toronto are now ports.

Q. What about Toronto Junction?—A. It is a port now. In the event of Toronto Junction joining the city there would be two ports of entry in Toronto.

Q. Do all these sub-offices account through you?—A. They make their returns through Toronto.

Q. You as chief clerk have a knowledge of this correspondence?—A. It was part of my business for a number of years. I conducted the official correspondence of the port and attended to the registration of shipping.

Q. You do the clerical work. Are there any young ladies working for you?—A. One. There are three up in the Post Office Branch.

Q. Are young women pressing to enter the service, do you know?—A. I have heard of a number that are anxious.

Q. What salary do you give your woman clerk?—A. \$600 a year.

Q. No doubt she is good and efficient, but what would a lawyer or broker pay a woman clerk in this city?—A. It all depends. I know the Hon S. H. Blake gave his stenographer \$25 a week, and I know others who only get \$5 a week.

Q. The case of Mr. Blake's stenographer would be a special one. Take the average stenographer in a broker's or lawyer's office, what would she get?—A. \$6, \$7 or \$8 a week.

Q. Then the salary given is an inducement for a woman to enter the service if she can?—A. Yes.

Q. With the prospect of being raised to \$1,000 a year?—A. We have not any at that figure.

Q. No doubt with promotion she will get to that figure. A woman clerk in your office is getting \$600 now?—A. Yes.

Q. In the Customs Service there are no annual increments?—A. No, not in the outside service.

Q. If there were annual increments no doubt the salary of this lady would go up with the others?—A. Yes.

Q. I do not desire to keep a woman back from earning her living, but do you not think that the prospect in the Government service is better than she would get in



outside life?—A. So much depends upon the nature of the work that women are called upon to do.

Q. You must not take the exception as the rule. The ordinary woman in a broker's or solicitor's office would not get \$12 a week?—A. Not as a rule.

Q. I selected you for examination because of your lengthened service and my own knowledge of your efficiency. Is there anything else you would like to say to us as the result of your long experience?—A. The trouble is the absence of an annual increase. For instance, the maximum salary of a clerk now is \$1,200, but none of them get that amount. I think the highest paid is \$1,000 although some have services of twenty-five or thirty years. Take the maximum salary of a chief clerk. There is not a chief clerk in the Dominion who gets \$2,000. Take the Bank of Montreal, \$1,500 is the lowest salary they will allow their clerks to marry on. Now, if a bank thinks that a man cannot marry, and support a family, and be honest on less than \$1,500 I think the Customs clerk should have as much to look forward to as the bank clerk. A Customs clerk is supposed to be an intelligent man. I do not suppose there are any laws so irksome in character and as hard to administer as the Customs laws. The Customs clerk is supposed to be familiar with the Customs Act, the Audit Act, the Merchant Shipping Act, the Chinese Immigration Act, the quarantine regulations and other matters, and his knowledge is supposed to cover a larger area than is required in any other branch of the public service.

Q. May I ask if the appraisers are efficient in the lines of business they are appointed without examination?—A. I think the Act provides for that.

Q. May I ask if the appraisers are efficient in the lines of business they are brought into contact with?—A. I suppose most of them are.

The witness retired.

Dr. SMITH.—I think you gentlemen are so well conversant with the whole circumstances that it seems almost a waste of time to detain you any longer. We are perfectly satisfied with the manner in which you are about to deal with the question and we can withdraw feeling that our interests are in safe hands.

*By Mr. Fyshe:*

Q. I gathered from your evidence that you are in favour of a continuation of the existing Retirement Fund?—A. Yes, that is my personal opinion.

Q. You do not mean, I presume, that it is to be in any sense a substitute for the Superannuation Fund?—A. I presume it would have to be a substitute for the Superannuation Fund.

Q. The Retirement Fund is simply dealing with the officer's own money. It might be a prudent thing, but it is not at all in the nature of a bonus or a gift?—A. In this memorial we say that the Government should double the amount and allow us the interest on the whole.

Q. But even that would hardly provide for the demands usually met by a Superannuation Fund?—A. Of course, there is only one object in a Superannuation Fund and that is a man must live to enjoy it.

Q. Your remark applies to the old Superannuation Act, but under a proper conception the Superannuation Fund would provide for a good deal more than the old Act did. The chief object I take it, in the establishment of a Superannuation Fund is not to provide so much for the officer himself, but for himself and his possible dependents?—A. And that is the position I would like to see taken, but we have to deal with the matter as it exists now.



## SESSIONAL PAPER No. 29a

Q. There would be no particular objection to carrying on the Retirement Fund as it exists now provided it was not in any sense to supersede or take the place of a Superannuation fund?—A. I am agreeable to that. The idea had not suggested itself to me or I had not heard any of the officers suggest it. The recommendations contained in the memorial are the results of a discussion on points that were brought up.

The witness retired.

Mr. ALEXANDER PATTERSON, jr., called, sworn, and examined.

*By the Chairman:*

Q. You represent the appraisers?—A. I represent the appraisers of Toronto.

Q. Well, what have you to say?—A. I am now on the list as an assistant appraiser although I have been acting for a number of years as an appraiser. Unfortunately for me when the increases were being given this last year on account of being down as an assistant appraiser, I could only reach a maximum of \$1,500, although I had been for years acting as appraiser, having charge of the department. I was unaware that I was designated at Ottawa as an assistant appraiser, thinking I was either considered acting appraiser or an appraiser. Unfortunately when the increases were granted the department looked over the list and found that I was down as an assistant appraiser with the result that I only got an increase of \$100 instead of \$200. I have been twenty-six years in the service and men that entered a number of years later are drawing from \$200 to \$400 more than I am. There are probably three or four men who are drawing four, or five hundred dollars more than I am.

*By Mr. Fyshe:*

Q. Have you passed the same examination?—A. The same examination and probably a more rigid one, because mine was written while theirs was oral.

Q. Had the people you refer to influence?—A. I think so.

Q. But how could they get more salary in the shape of a statutory increase?—A. They have not got more, they have got the limit. As acting appraiser and in reality appraiser, I am only getting \$1,500 while others are drawing \$1,700 to \$2,000. I have only received \$50 increase in a period of ten years.

*By the Chairman:*

Q. What class of goods does your department appraise?—A. Stationery, fancy goods, drugs and such like.

Q. You were appointed as an assistant appraiser?—A. That was my appointment, yes.

Q. Is there an examination between assistant appraiser and appraiser?—A. I should not think so.

Q. There has not been one to your knowledge?—A. None to my knowledge.

Q. Then it is a case of promotion without examination from assistant appraiser to appraiser?—A. I would think so.

Q. Is there an appraiser for stationery or fancy goods?—A. I am the appraiser.

Q. Is there any one called the appraiser who appraises the same goods as you do?—A. At the port of Montreal, not at this port.

Q. You are the only man that appraises stationery and fancy goods?—A. Yes.

Q. Your contention is that instead of being designated assistant appraiser you should be called appraiser?—A. That is it.



7-8 EDWARD VII., A. 1908

Q. And in consequence of your designation as assistant appraiser you have not got the maximum salary of the appraisers' class?—A. \$2,000 is the maximum, but I have not got to that.

Q. You are at the maximum salary of an assistant appraiser?—A. Yes, that is it.

Q. Why not bring to the notice of the Customs Department that while you are the man in charge of the classes of goods stated by you you are still designed simply as assistant appraiser?—A. I was unaware of the fact at the time. I can explain this better by giving you an example. Mr. Davidson, who has charge of the dry goods department, is on the list the same as I am myself as an assistant appraiser. He has never had his appointment made as appraiser, but at Ottawa he was looked upon as acting appraiser. Now, I did not know this. Had I known it I should certainly have brought the matter before the department and asked them to give me the status of an appraiser.

*By Mr. Fyshe:*

Q. Does the other man get \$1,900?—A. Yes, although probably he has been ten years less in the service than I am.

*By the Chairman:*

Q. Is he designated the same as you are?—A. Yes, as far as the blue book is concerned.

Mr. FYSHE.—Those are things evidently past finding out.

*By the Chairman:*

Q. The assistant appraiser or acting appraiser, to whom you refer is not getting \$1,900 according to the Civil Service list?—A. He was getting the \$1,700, as stated in the blue book, but he got an increase of \$200 this year which brought his salary up to \$1,900.

Q. What is the maximum salary of an assistant appraiser?—A. \$1,500.

Q. And you say this Mr. Davidson is getting \$1,900, although still an assistant appraiser?—A. Yes.

Q. That is one of those incongruities I cannot understand, but I think, with all due deference, that is a matter you should bring to the notice of your department at once?—A. I do not want to bother them; they have a lot of correspondence.

Q. You are looking out for your own rights, we are here to look after the interests of the Civil Service as a whole?—A. Not to take up individual cases?

Q. Not to look after individual cases or grievances, and I would recommend you—no doubt it is worth looking into—to write to Mr. McDougald—send your communication through the collector in the official form—drawing attention to your case and asking for redress?—A. I must apologize for bringing my case before you. I know the department is very well satisfied with my performance of my duties, because I have had it from more than one source. I went into the service at \$600 a year against my will, but I was told that I would be very shortly getting very much more.

The witness retired.

*To the Honourable the Royal Commissioners, appointed to inquire into matters pertaining to the Civil Service of the Dominion of Canada:*

HONOURABLE SIRS,—The officers of the Customs Service of the province of Ontario, desire to express their satisfaction upon the appointment of a commission, to investigate the condition of the officers of the Civil Service, and the confidence they have, that they will receive justice at the hands of your Honourable Body.



## SESSIONAL PAPER No. 29a

No doubt other branches of the Civil Service have gone fully into the position and obligations of the Civil Servants, as to their condition ten years ago and at the present time. We therefore wish to state our position as briefly as possible, as the cost of living, the education of our children, &c., affect all branches of the Civil Service alike.

The fact that the cost of living has increased so materially and persistently during the past ten years, scarcely needs to be again brought to your attention, as it is admitted by all, and borne out by facts, and it is safe to say the average advance would closely approximate 50 per cent, as shown in our memorial presented to the Honourable the Minister of Customs in January last, (copy herewith attached) and appears likely to continue for a long time.

For the past ten years this condition has prevailed, until the Civil Servant, with a fixed salary finds himself relatively at a great disadvantage, with men in other walks of life.

We ask you, Honourable Commissioners, to investigate our statements, believing that your finding will be practically the same as that here presented; as we have endeavoured to be conservative and careful in every instance.

The question of salaries, hours of service, superannuation, and retiring allowances, are matters of grave interest and importance to us.

No doubt you are aware, Customs officers on the outside service (which includes all officers not connected with the department at Ottawa) do not receive an annual statutory increase.

Many officers have been in the service for twenty years and more who never received any increase until the present year, when the Honourable the Minister of Customs kindly advanced our salaries \$100 for all lower grade officers.

We ask you, is this just? Is this a plan likely to produce the best results, and secure the greatest efficiency in the service? We know that this very condition has driven good men from the Government employ.

We ask that officers be assured a minimum salary of at least \$900 per annum, where their services are fully given to the department, added to this, an assurance of a statutory increase of \$50 each and every year until the maximum is reached.

We would further suggest that all superior officers, such as inspectors, collectors, surveyors, appraisers, chief clerks, &c., be paid in proportion to the responsibilities of the various offices; that due consideration be given to officers whose time is not wholly devoted to Customs service, and that all officers, west of Lake Superior, should receive an extra increase consistent with the higher cost of living in the west. We believe this would result in securing service for the Customs Department excelled by none of the various Government services.

That officers who have been in the service for a number of years should be allowed such an increase as would equal the amount they would be entitled to had they entered the service at the minimum salary now proposed, with the annual increase in accord therewith. This will be granting customs officers the same treatment which has been accorded the Inland Revenue and other branches of the Civil Service; which they have enjoyed for a number of years.

We believe that eight hours should constitute a fair day's work for outside officers and seven hours for inside, that health and efficiency considered, we should not be asked to labour beyond this. In cases of emergency, when officers are compelled to work over these hours, and on Sundays, or holidays, he should receive extra remuneration, commensurate with the extra work, but not less than 40 cents per hour. That frontier and other ports, where there is a continuous service, the twenty-four hours should be divided by three shifts of officers, of eight hours each. An eight hour day is now almost universally recognized as fair and just between employer and employe, and officers should receive such remuneration for eight hours as will enable them to live comfortably, educate their families and save something for their declining years.



7-8 EDWARD VII., A. 1908

## SUPERANNUATION AND RETIRING FUNDS.

1st. That some provision should be made in the Superannuation Act, whereby officers who have been paying into this fund for years, and who die in the service, a certain sum should go to those depending upon them.

2nd. That the retiring fund is not just to the officer, as 5 per cent of his salary is held, and interest allowed semi-annually at 4 per cent; when the money is worth a great deal more. If he undertakes to build a home, he will have to pay 6 or 7 per cent on the money borrowed. Might we suggest that the government add an equal amount to the officers' retiring fund, and allow 4 per cent interest on the total?

Honourable sirs, we submit, for the sake of efficiency and fairness, all branches of the Civil Service should be placed upon equal terms.

We lay these facts before you, well aware that your knowledge of the questions at issue is such that whatever your decision may be, it will be for the best interests of the Government Service at large.

Thanking you, gentlemen, for hearing our appeal on behalf of the Customs Officers.

We have the honour to be,

Your obedient servants,

(Signed) F. T. PATTISON,

*Secretary.*

## CANADA CUSTOMS MUTUAL BENEFIT ASSOCIATION.

GENTLEMEN,—I beg to submit the following report of a meeting of the Customs Mutual Benefit Association, held in Ottawa on January 16 and 17, 1907, for the purpose of laying before the Honourable Wm. Paterson, M.P., Minister of Customs, the question of a general increase of salaries for the officers of the Customs Service.

Delegates were present from every part of the Dominion, and every province had one or more delegates present, viz.:—

## ONTARIO.

Dr J. A. Smith, Windsor,  
W. C. Bushell, Windsor,  
F. E. Lloyd, Toronto,  
A. G. Elson, Toronto,  
Robt. Colvin, Hamilton,  
Wm. Peebles, Hamilton,  
R. D. Anglin, Kingston,  
O. H. Talbot, London,  
B. C. McCann, London,  
F. T. Pattison, Bridgeburg,  
G. A. Clark, Bridgeburg,  
J. M. Stephens, Sault Ste. Marie,  
Henry Foreman, Collingwood,  
J. G. Hess, Stratford,  
M. McNamara, Walkerton,

A. S. Valteau, Deseronto,  
S. J. Sidey, Port Colborne,  
T. Hayne, Sarnia,  
J. J. Flynn, Niagara Falls,  
J. B. Stephens, Niagara Falls,  
F. F. Wood, Niagara Falls,  
A. Grey, Niagara Falls,  
A. T. Montreuil, Walkerville,  
E. A. Myles, Ottawa,  
M. F. Kehoe, Ottawa,  
S. H. Waggoner, Ottawa,  
N. P. Horton, Owen Sound,  
M. Schiedel, Berlin,  
M. Murphy, Carleton Place,  
J. H. Cline, Cornwall.

## QUEBEC.

R. S. White, Montreal,  
Henry Laughlin, Montreal,  
A. Magnan, Montreal,  
L. A. Jacques, Montreal,  
A. E. Giroux, Montreal,  
J. M. Bessett, Montreal,  
W. Drysdale, Montreal,  
W. J. McKenna, Montreal,  
P. M. McGoldrick, Montreal.

Robt. P. Clerk, Montreal,  
Lt.-Col. L. N. Laurin, Quebec,  
Alphonse Gaumond, Quebec,  
C. H. McClinton, Stanstead,  
J. Dunn, Abercorn,  
G. H. Henshaw, St. Hyacinthe,  
O. L. Deseve, Sherbrooke,  
J. B. Daly, Coaticooke.



## SESSIONAL PAPER No. 29a

## NEW BRUNSWICK.

L. E. Tapley, St. John,  
G. J. Green, McAdam Junction,

Henry Graham, St. Stephens,  
T. J. Coffey, Moncton.

## MANITOBA.

H. M. Sutherland, Winnipeg,

H. C. Graham, Brandon.

## NOVA SCOTIA.

## BRITISH COLUMBIA.

R. J. Saxton, Halifax.

Wm. Marchant, Victoria.

## NORTHWEST TERRITORIES.

A. Allan, Calgary,

F. A. Osborne, Edmonton.

Sessions of the association were first held at the Grand Union Hotel, Ottawa, when all arrangements were completed for the delegates to interview the Hon. the Minister of Customs, and other routine business conducted.

The delegates supported by the following Senators and Members of Parliament, waited upon the Hon. Wm. Paterson at his office, at 11 a.m., January 17; Senators Dandurand, Gibson, Coffey, Ross and David; Members of Parliament: Hon. R. F. Sutherland, Messrs. German, Harty, Greenway, Fortier, Smith (Nanaimo), Roche, Beland, Clarke, Schell (Glengarry), Schell (Oxford), Stewart, Carney, Pardee, Telford, McKenzie, Parent, Gervais, Archambault, Dubeau, Dr. Cash, Barker, Kemp, Crockett, Ames, Heron, Lancaster, Worthington, Lefurgey, Gergeron, Daniels, Elson, and Tisdale.

The Hon. R. F. Sutherland, Speaker of the House of Commons, presented the Memorial in a most able manner, and spoke very strongly on the question of an increase. He compared the salaries of the Canadian Customs officers with the Customs officers of the United States. He was ably supported by Messrs. German, M.P., Greenway, M.P., Kemp, M.P., Barker, M.P., Roche, M.P., Smith, M.P., Daniels, M.P., Crockett, M.P., and Senators Dandurand, Gibson, Coffey and David, who advanced very strong arguments why the Minister should give a substantial increase to the Customs officers.

Mr. R. S. White, Collector of Customs, for the Port of Montreal, spoke from the officers' standpoint, and also gave strong reasons why some relief should be given.

The following is the Memorial:—

To the HONOURABLE WILLIAM PATERSON,  
Minister of Customs.

HONOURABLE SIR,—The officers of the Custom service of the Dominion of Canada respectfully ask your consideration of their appeal for an increase of salaries consistent with the increases of their work, and the advance in the cost of living.

The enormous advance in Customs receipts is ample proof of the additional work required by the various officers throughout the Dominion, the increase in the past six months amounting to three and one-half millions of dollars.

With the increase of work the cost of living has also increased by leaps and bounds. During these years of great prosperity, rents, fuel, clothing, and almost everything that enters into the cost of living have gone higher and higher, until the man with a fixed salary is compelled to seek relief, or become hopelessly in debt. It has been truly said, 'That the Customs officers, with an almost unchanged salary, were never so poor as now, amidst all this abounding wealth.'



7-8 EDWARD VII., A. 1908

But, Honourable Sir, before going further into this matter, allow us, on behalf of the gentlemen representing the different ports under your department to thank you most heartily for granting us this privilege of laying before you the matter of an increase of salaries; a question which, to us, is of such great importance.

And now, Honourable Sir, permit us to give a few reasons which we claim entitles us to your consideration:

In the first place: Cost of living for a family of six:

Rent, per month from \$12 to \$18, average.. . . .	\$ 15 00
Fuel.. . . .	4 50
Food.. . . .	43 00
Furnishings.. . . .	3 00
Clothing.. . . .	12 00
Schooling.. . . .	3 00
Medical expenses.. . . .	2 00
Church.. . . .	2 00
Recreation.. . . .	3 00
Insurance.. . . .	4 50
Retiring and Guarantee fund.. . . .	2 80
Light and gas.. . . .	2 00
Help.. . . .	4 00
<hr/>	
Total per month.. . . .	\$100 80

or \$1,209.60 a year. You will observe that the item of food amounts to \$43 for a family of six persons for a month. Now, let us see what that means; a family of six with three meals a day equals 540 meals per month. That gives about eight cents per meal per head—not very high living.

We will also quote a few comparisons in prices of market produce, as taken from the leading papers:

Articles.	1896.	1906.	Percentages of increase.
Pork .....	4-3 4c. to 5c.	8c. to 9c.	70
Beef, hind qtrs.....	4-3 4c.	8c.	68
Lamb.....	5c. to 7c.	8c. to 12c.	66
Butter.....	20c.	30c.	50
Eggs.....	14c. to 16c.	30c. to 35c.	106
Potatoes, bag.....	40c.	85c. to \$1.10	143
Chickens.....	9c.	12c. to 14c.	44
Turkeys.....	9c. to 12c.	16c. to 18c.	62
Average 76 p. c.			

These are market prices and are lower than store prices. Meats have greatly increased; steaks and roasts have risen from 9 and 10 to 16 and 18 cents a pound; lamb and mutton from 10 to 15 and 18 cents; pork about the same; groceries, boots and shoes, dry goods, clothing, in fact everything the officer requires has increased from 10 to 100 per cent, in the last ten years.

Where through illness in the family or other cause, domestic help is required, we may point out that, while servants received \$1.50 per week in 1896, to-day we have to pay \$3 up.

The Watrous Engine Works Company, of Brantford, between the period of 1890 and 1906, has increased employers' wages as follows, viz.: Machinists, 40 per cent; moulders, 42 per cent; boilermakers, 40 per cent.

The Brantford Carriage Company, and the Buck Stove Company, of Brantford have increased the wages of their employees in the last fifteen years from 50



SESSIONAL PAPER No. 29a

to 100 per cent. The Canada Southern Railway, in the same length of time, has increased conductors, baggagemen and brakemen 60 per cent, yardmen 100 per cent and clerical force 50 per cent.

Brantford union scale of wages:—

Bricklayers from 25 cents per hour to 40 cents, increase 75 per cent; labourers, from 12½ cents per hour to 22½ cents to 25 cents, increase 84 per cent.

Carpenters, from 17½ cents to 20 cents per hour to 30 to 35 cents, increase 75 per cent.

Painters, from 15 cents to 17½ cents per hour to 25 to 27½ cents, increase 62½ per cent.

The great railway corporations, manufacturing concerns, companies and firms, have voluntarily increased the wages of their employees in sympathy with the advance in the cost of life's necessities.

In coming here we fully recognize the fact that we are subordinate officers. We make no demands we appeal, Honourable Sir, for simple justice only. We ask for a revision of our salaries, because the change in condition has made it, in most cases, impossible to support our families respectably on our present incomes. Under present conditions it is impossible for many of your officers to make both ends meet without having some other source of income, let alone the saving of anything for illness or old age.

We recognize the fact that the Minister of Customs has been liberal with the Civil Service, but we venture to assert that the increase of salary is not commensurate with the increased cost of living.

If we might be permitted to do so, we would suggest that an increase of at least 50 per cent of the present salary be granted, this would bring the minimum salary to \$900 in the case of all officers entitled to the same, whose time is wholly taken up in the government service, and should be supplemented with an annual increase of \$50 a year until the maximum of each class is reached. We would further suggest that all superior officers, such as inspectors, collectors, surveyors, appraisers, chief clerks, etc., be paid in proportion to the responsibilities of the various offices. We would submit that 50 per cent be added to all present minimum and maximum salaries as scheduled.

We feel that there is no need to enlarge on these conditions. It is admitted that a salary of \$800 per annum a few years ago was as satisfactory and had as much purchasing power as a salary of \$1,200 would have to-day.

We ask you, Honourable Sir, to give these facts your kind consideration, and we leave the matter in your hands, confident that the justice of our appeal will be recognized, and that we may be granted the relief for which we so earnestly and respectfully pray.

*Memorial from the West.*

To the Honourable WILLIAM PATERSON,  
Minister of Customs.

HONOURABLE SIR,—The officers of the Customs service west of Lake Superior respectfully desire to express their hearty concurrence in the general statements and prayer of the memorial already presented to you.

We desire, however, specially to call attention to the largely increased cost and more expensive standard of living in the West, and desire therefore (with the full concurrence of the other petitioners throughout the Dominion) to request that a special provisional allowance of at least \$15 per month be added to the remuneration of each and all of the officers of that district. To instance one point only, viz.: house rents: an ordinarily well situated six to eight-roomed house in the West costs from \$25 to \$50 per month.

It is generally admitted that the cost of living west of Lake Superior is now, and always has been, 25 per cent and 40 per cent higher than in the east, and we



7-8 EDWARD VII., A. 1908

therefore respectfully submit that our request for the above special allowance is a moderate one and one that might well be granted.

The Hon. WILLIAM PATERSON, in reply, went fully into the points set forth in the memorial and made some comparisons as to the conditions of the service in 1896 and at the present time. Reverting to the question of salaries he said that he was asking this year for an increased vote of \$100,000 for Customs, a large portion of which would be given for salaries and increases, but would not be nearly sufficient to provide for anything like a large augmentation. The whole subject would receive very serious consideration, and a comparison would be made of the salaries of Customs clerks with men in commercial life who performed similar duties.

He was glad to see that the present request was supported by members of both sides, and if, after full consideration, it should appear that a case had been made out a supplementary estimate would be taken to cover the increased amount required. In closing he asked the delegates not to desire to obtain too large a sum in one year, but to be content with an increase by degrees and in a few years they would be in good condition.

## CUSTOMS, CANADA.

PORT OF TORONTO, September 25, 1907.

*To the Honourable the Civil Service Commission :*

GENTLEMEN,—As Assistant Hardware Appraiser, I beg to lay before you my individual case as follows :—

1st. As the senior assistant in the most important department in one of the largest and most important ports in the Dominion, I think my services are entitled to recognition by an increase of salary in view of the length of service (sixteen years) and my proficiency.

2nd. As this is a first-class port and one of the leading ports in Canada, and as more special and important appraisements are made in the Hardware Department than any other, I can see no reason why I should not receive the maximum salary set by law for the position I hold.

3rd. If a proficient senior officer of a great number of years of service cannot obtain the maximum salary set by law, what is the use having a maximum set by law ?

4th. Being, as I believe I am, a competent and proficient officer, making a great many valuable appraisements and residing in a city in which living is very expensive, and rapidly becoming more so, I think you will agree with me that the salary I am now getting is not commensurate with the responsibility and dignity of the office or the efficient service which I render.

5th. That the salary is certainly not anything like equal to that paid by other Governments, or that paid in similar walks of life by commercial houses for like service.

6th. As I am now giving the best years of my life to the service, and as very few live to obtain or enjoy a superannuation, I cannot hope for more than the majority ; therefore in justice to me, I think I should be paid a fair salary commensurate with the service rendered, at the time in life when I am able to live and enjoy it.

I have the honour to be, gentlemen,

Your obedient servant,

(Signed) S. J. WESTMAN,

*Asst. Hardware Appraiser.*

## CUSTOMS CANADA.

PORT OF VANCOUVER, B.C., September 5, 1907.

*The Honourable the Civil Service Commission, Ottawa, Ont.:*

SIRS,—I have the honour to inclose Memorial from the Ports of Vancouver, Victoria, Nanaimo and New Westminster, B.C.



## SESSIONAL PAPER No. 29a

The officers of the above-mentioned ports are gratified to present for your consideration their views on various matters pertaining to the Civil Service.

We submit herewith, the result of their deliberations confident in the justice of their claims and confident, too, in your disposition to give them fair and full consideration.

I have the honour to be, sir,

Your obedient servant,

(Sgd.) W. J. SPEAR,

*Secretary.*

*Retirement Fund.*

The method in force at present is to deduct 5 per cent from the salary of officers known as the 'Permanent Staff,' with interest at the rate of 4 per cent per annum compounded half-yearly.

This system does not appeal to the officers of our ports as being the best arrangement that can be made. For instance, an officer is added to the staff at the age of thirty years, and gives, say, twenty-five years of the best part of his life to the service of the country, at an average salary of \$900 per year, 5 per cent of which will, in twenty-five years, amount to \$1,125, plus 4 per cent compounded half-yearly. His salary is \$855 net per annum. With this amount he is unable to do more than keep body and soul together, no opportunity for investment, or saving; therefore, at the end of twenty-five years service, he has nothing in the world but the \$1,125 plus 4 per cent; and finds himself forced to the 'Old Man's Home'; or dependent on the charity of his friends.

What form of relief is best, we are not prepared to say; but if the Retirement Fund is continued the money deducted from officers' salaries should be supplemented by an amount from the Government.

It is self evident, however, in order to keep a good and efficient service, something must be done to keep officers of integrity, sobriety, honesty and ability, otherwise the efficiency of the service will be seriously impaired, and we therefore desire to place on record an earnest desire for a liberal and comprehensive scheme.

*Salary Increase.*

The Civil Service Act sets forth the amount of salary each officer is to receive, and provides for an annual increase until the maximum is reached.

The minimum and maximum has had little to do with the salary paid to the Customs officer, and the provisions of the Act have not been carried out. The officer who has been in the service for 15 years, is to-day being paid the same salary as a temporary officer who has been in the service only a few days. We earnestly desire that the provisions of the Act be carried out, so that an officer in a reasonable time will attain the maximum according to the provisions of the said Act.

It is the general belief that when the Act became law, the salaries as set forth were found to be sufficient, but we are living under very different conditions now, and the minimum and maximum will need to be advanced by about 50 per cent.

*Cost of Living.*

The question of the cost of living is, on the whole, the most difficult of all the problems, which we, as Civil Servants are compelled to face. The pronounced advance in prices which has taken place in the last few years, has been the cause of considerable dissatisfaction, discontent, discomfort and embarrassment, and has been, and is, being severely felt by every officer in this Province. Living has increased by leaps and bounds, rents, fuel, clothing, and every article has gone higher and higher until we are compelled to seek relief or go hopelessly in debt; yet, in spite of these conditions the salary remains the same, and the officers find it more and more impossible to make ends meet; and we, as Civil Servants, accept with gratitude your kind invi-



7-8 EDWARD VII., A. 1908

tation to forward data, and do so, with the earnest hope that our claims, which are just and reasonable, will receive due consideration.

We give below a comparison in prices ruling on the 17th day of August, 1900 and 1907 respectively, together with the percentage of increase or decrease.

These comparisons are not mere guesses, but in every case have been obtained from reliable sources; from the books of reliable merchants, from the records of several Trade Unions, and can be verified at any time.

Articles.	1900.	1907.	Increase.	Decrease.
			p. c.	p. c.
Sugar per lb. . . . .	5½c.	5¾c.	Slight adv'ce	
Syrup " . . . . .	7c.	9c.	22	
Hams " . . . . .	18c.	25c.	39	
Bacon " . . . . .	20c.	30c.	50	
Lard " . . . . .	12½c.	20c.	60	
Apples (45 lbs.) . . . . .	\$1.10	\$1.50	36½	
Peaches per lb. . . . .	10c.	12½c.	25	
Pears " . . . . .	10c.	12½c.	25	
Tomatoes " . . . . .	10c.	15c.	50	
Potatoes (100 lbs.) . . . . .	75c.	\$1.35	80	
Cabbage per lb. . . . .	2c.	3c.	50	
Peanuts " . . . . .	14c.	20c.	43	
Nuts of all kinds . . . . .	20c. per lb.	25c.	25	
Flour (Pastry) . . . . .	\$1.20 (49 lbs.)	\$1.50	25	
Bread flour . . . . .	\$1.15 "	\$1.60	39	
Rolled oats . . . . .	5c. per lb.	5c.		
Cheese . . . . .	16c. "	20c.	25	
Eggs (N.L.) . . . . .	25c. per doz.	50c.	100	
" (Case) . . . . .	20c. "	35c.	75	
Sausage . . . . .	12½c. per lb.	15c.	20	
Beef . . . . .	12c. to 14c. p.lb.	20c. to 23c.	64 to 67	
" seconds . . . . .	8c. to 10c. "	15c. to 18c.	87½	
Mutton (leg) . . . . .	11c. to 13c. "	18c. to 20c.	64	
" (chops) . . . . .	10c. to 13c. "	15c. to 20c.	50	
Lamb . . . . .	18c. per lb.	30c.	67	
Veal . . . . .	14c. "	20c.	43	
" (stew) . . . . .	8c. to 12c. p. lb.	13½c. to 17c.	69	
Butter table . . . . .	25c. to 27c. "	45c.	73	
" cooking . . . . .	20c. per lb.	35c.	75	
Fish fresh . . . . .	6c. "	12c. to 15c.	100	
Milk . . . . .	7½c. "	10c.	37	
Bread . . . . .	4c. per loaf.	5c.	25	
Poultry . . . . .	20c. per lb.	25c.	25	
Wood (cord) . . . . .	\$3	\$5	67	
Coal (ton) . . . . .	\$5.50	\$7.50	36	
Lighting . . . . .	15c.	13c.		15.4
Lemons . . . . .	25c. per doz.	30c.	20	
Oranges . . . . .	35c. "	50c.	43	
Rent (house of 6 rooms) . . . . .	\$18 to \$20	\$35 to \$45	94 to 125	
Rent 1 room furnished . . . . .	\$6 to \$8	\$10 to \$20	66 to 150	
Rent 3 rooms unfurnished apartment house . . . . .		\$45		
Table board . . . . .	\$15 to \$17 mo'th	\$22.50 to \$30	50	
Domestic service Chinese by month . . . . .	\$10 to \$14	\$35 to \$50	250 to 257	
Domestic service per hour . . . . .	12½c.	25c. to 30c.	100 to 140	
Dressmakers . . . . .	\$1 a day	\$2 to \$2.50	100 to 150	
Washerwoman . . . . .	75c. to \$1	\$1.50 to \$2	100	
Nurse (week) . . . . .	\$10	\$17.50 to \$20	75 to 100	
Painters (hour) . . . . .	33½c.	50c.	53	
Masons " . . . . .	50c.	62½c.	25	
Bricklayers " . . . . .	50c.	62½c.	25	
Plasterers " . . . . .	50c.	75c.	50	
Hod carrier (day) . . . . .	\$2	\$4	100	
Plumbers " . . . . .	\$2.75	\$4	45½	
Machinists (hour) . . . . .	32½c.	40c.	32	
Carpenters " . . . . .	35½c.	53½c.	50	
Boilermaker " . . . . .	35c.	43½c.	25	
	Increase aver-			
	age, 45 p. c.			



## SESSIONAL PAPER No. 29a

From the above prices you will see how high the living is in the west, but, it must also be borne in mind, that the above are summer prices. In winter the increase is considerable; potatoes going as high as \$3 per sack; apples to \$3 per box of 45 lbs.; eggs to 75 cents per dozen; butter to 50 and 55 cents per pound and wood as high as \$7 per cord.

From this you will see how impossible it is in strenuous times like the present, to pay our way. This matter is a most serious one to every officer here; in the question of rents alone fifty per cent of the salary is required.

Laundry articles have increased from 30 to 115 per cent; clothing has increased materially, and the cost of lumber has doubled.

We are unfortunate in not being able to supply you with the present prices in the east, as the difference is so great, that on this we base our claim for extra salary.

You will also note that the prices are extremely high on every article, and no place in the Dominion (Yukon excepted) is living as high as on the Pacific coast; therefore calling for larger salary than is paid to the Eastern officer. Almost everything we use is brought from Eastern Canada, to which must be added a long and costly haul, with extra handling, charged to the cost of the goods; or from the United States, to which must be added freight and duty, and last, but not least, that the new tariff places extra duty on the articles of daily use, thus aggravating the result.

The Customs Department has already recognized that the Western officer is entitled to extra salary, because in 1904 through the efforts and good work of our M.P.'s, the British Columbia staff was given an increase, to partly cover the difficulty, and, therefore, ask that the same policy be maintained.

## CONCLUSION.

We would like to emphasize some of the foregoing statements, that we are opposed to the present system of compulsory savings, at such a low rate of interest, and look for a more liberal scheme of retirement fund, or another scheme which has the essence of fairness in it. That the salary of every officer (all things being equal) be increased year by year until the maximum is reached; that the present salaries set forth in the Civil Service Act, are entirely inadequate for present conditions; and that the West shall have increased salaries over and above what is paid to the Eastern officer.

We may also point out that the Customs and Immigration officers of the United States, resident in this port, working side by side with our officers, receive salaries from 58 to 90 per cent more than the Canadian officers; that the overtime paid to the United States officer is from \$5 to \$7, while our officers receive 40 cents per hour and are limited to two hours per day.

Signed:—

C. C. ELDRIDGE, for Vancouver.  
FRED. R. GREER, for Vancouver.  
Chief Clerk.  
ROBERT ALLEN, sub-collector.  
Chemainus and Crofton.

Signed:—

E. J. LENNIE,  
New Westminster.  
W. TURNBULL,  
New Westminster.

CUSTOMS CANADA.

PORT OF ST. JOHN, N.B., October 11, 1907.

*Civil Service Commission, Ottawa.*

GENTLEMEN,—I have been elected as representative of the out-door staff of the St. John Customs, to present a memorandum of what they consider should be done to improve conditions in their service.

The undeniably large increase in the cost of living makes it absolutely necessary that our salaries should be increased.



7-8 EDWARD VII., A. 1908

I herewith submit a schedule of what we think these salaries should be at Ports collecting \$1,000,000 and upwards annually.

Surveyors.—Should attain present maximum by annual increases.

Gaugers.—From \$800 to \$1,500 to be attained by annual increases.

Tide Surveyor.—From \$800 to \$1,500 to be attained by annual increases.

Landing Waiters and Lockers.—From \$700 to \$1,000, to be attained by annual increases.

Preventive Officer (or Tidewaiter).—From \$700 to \$1,000 to be attained by annual increases.

No increases to be considered unless recommended by Collector of the Port.

#### *Promotion.*

I submit that when a vacancy occurs in any office of the service such position should be filled by the next officer in order. Merit and seniority in service to be considered, and in every case to be contingent upon the recommendation of the Collector of the Port.

#### *Examination.*

I believe an examination for promotion should embrace only the subject of 'Duties of Office.'

#### *Sunday Work.*

The staff are opposed to Sunday work.

#### *Holidays.*

Are satisfactory as at present.

#### *Appointments.*

We submit that all appointees should be men of fair education and recognized good standing in the community.

#### *Superannuation.*

We are in favour of the 'Superannuation Act' believing it to be in the best interest of the service with such amendments as would secure to relatives of a deceased officer some return, where decease occurred before superannuation.

Respectfully submitted,

(Sgd.) H. P. ALLINGHAM.

#### CUSTOMS CANADA.

PORT OF ST. JOHN, N.B., October 10, 1907.

*Royal Civil Service Commission, Ottawa:*

GENTLEMEN.—I have been requested by the appraisers and clerks of the Customs staff at St. John, N.B., to place before you their views on matters now being considered by the Commission. Statements to show the largely increased cost of living are omitted, as we have been informed that ample evidence on that point has already been laid before you.



SESSIONAL PAPER No. 29a

*Appraisers.*

The appraisers consider their salaries should reach a maximum of \$2,000, this maximum to be attained by yearly increases.

The examining rooms used by the appraisers are too small and the business now being done requires at least twice as much space as is available.

The business public also have free access to the examining rooms, which is not desirable.

*Clerks.*

We consider that clerks at ports collecting \$1,000,000 and upwards should be classified as First, Second and Third Class clerks and be paid salaries as follows:—

First-class clerks—Minimum, \$1,500. Maximum, \$2,000.

Second-class clerks—Minimum, \$1,200. Maximum, \$1,500..

Third-class clerks—Minimum, \$600. Maximum, \$1,200.

Maximum in all cases to be attained by yearly increases on recommendation of the collector that officers receiving increases are competent and satisfactory.

At present the maximum salary of a clerk is \$1,200, but only one clerk at this port has reached that figure. We feel that the salary should be advanced, and that yearly increases should be given to worthy officers.

We do not approve of the employment as clerks of officers holding the rank of tidewaiter, preventive officer, &c., and hope that this practice will be discontinued.

*Superannuation.*

The clerks and appraisers are unanimously in favour of the Superannuation Act, believing it to be best for the interest of the service and for the men. We strongly recommend a return to the Superannuation Act, with an amendment which would give the legal representative of a deceased officer who had been fifteen years or more in the service a sum equivalent to one year's superannuation.

*Hours of Duty.*

Satisfactory as at present.

*Sanitary Condition of Offices.*

Offices all well lighted but poorly ventilated, and not cleaned frequently enough.

*Promotions.*

We believe that promotions should be made on merit, and examinations for promotion should only be on duties of office.

*Holidays.*

Satisfactory as at present.

*Appointments.*

Appointments should be of young men of fair educational ability and good standing in the community.

I have the honour to be, gentlemen,

Your obedient servant,

(Signed) SAMUEL W. KAIN.



7-8 EDWARD VII., A. 1908

## CUSTOMS, CANADA.

PORT OF ST. GEORGE, N.B., May 2, 1907.

J. M. COURTNEY, Esq., C.M.G.,  
Ex-Deputy Minister of Finance,  
Ottawa.

SIR,—I have observed by the newspapers that you have been appointed chairman of a Commission to inquire into the Civil Service of Canada, and I take the liberty of calling your attention to the fact that I was appointed Collector of Customs at this port in September, A.D. 1879, at an annual salary of \$600 per annum, less one dollar per month superannuation tax and upon a promise of an increase of salary upon a satisfactory term of service or an increase of revenue at this port. At that time this was an independent or principal port of entry, and there was one preventive officer under the survey of this port; in 1885 said preventive officer was superannuated and his place was never filled, but I was called upon to perform both the inside and outside work of the port, which I have done ever since, but have never received any increase in salary; about 1887 this port was reduced to an outport under survey of St. John, N.B., and two preventive stations erected within what was formerly the port of St. George, and said stations report their collections direct to St. John, and notwithstanding this and also the fact that a large portion of the dutiable goods consumed here are imported at St. John and St. Stephen, N.B., and while the collections at this port are not large, yet during the twenty-seven and a half years that I have served, the average annual collections have been considerably in excess of the average annual sum collected by my predecessor in office during his term, and as to whether my duties have been satisfactorily performed or not, during my tenure of office, I respectfully beg to refer you to the Commissioner of Customs. Therefore, under these circumstances, and also owing to the fact of a large increase in the cost of living during the past quarter of a century, also that the country is now wealthy and prosperous, I feel that I have a fair and reasonable claim for an increase of salary of at least from 30 per cent to 50 per cent upon my original salary, and I sincerely trust and hope that your commission may be able to view my request in a favourable manner and recommend such increase in my salary as is asked for.

When I was appointed I was fortunate enough to possess about \$2,000 worth of property, and during the first few years that I held office, by practising strict economy and prudence, I was able to save a little over living expenses each year, but during the last ten years it has been impossible to do so, and as I am now 71 years of age and considerably rheumatic and not likely to perform the duties of my office for many more years, therefore unless I am fortunate enough to receive a substantial increase of salary or a liberal superannuation allowance, my prospects for the future are not bright. Therefore, trusting to the fair and favourable consideration of your commission, I remain,

Respectfully, your humble and obedient servant,

(Signed) JAMES McKAY,  
Collector.



SESSIONAL PAPER No. 29a

OTTAWA, October 23, 1907.

Mr. THOMAS SCOTT, Winnipeg, called and sworn and examined.

*By the Chairman:*

Q. How long have you been Collector of Customs at Winnipeg?—A. Twenty years.

Q. You were appointed from the House of Commons to the position?—A. Yes.

Q. You had been settled in Winnipeg some time before that?—A. Yes, since 1870.

Q. What is the Customs revenue of Winnipeg?—A. Something over four million dollars.

Q. What salary were you appointed at?—A. \$3,000 with free house, fuel, light and so forth.

Q. Now you are getting \$4,000?—A. \$4,000 without any perquisites.

Q. You could not get any more salary than \$4,000 out of the Civil Service Act?—A. I am sorry to say that is so.

Q. You are absolutely limited by the schedule set forth in that Act to a salary of \$4,000?—A. Yes.

Q. What was the revenue of Winnipeg when you were appointed collector?—A. It was about \$425,000.

Q. If, instead of the revenue being \$4,000,000 it amounted to \$40,000,000 you could not get any more salary?—A. That is the position.

Q. There are no annual increments for the Customs officers in the outside service?—A. No.

Q. How many officers have you at Winnipeg?—A. Seventy-eight.

Q. How many are permanent?—A. About forty.

Q. You have a very large number of temporary employees?—A. About one-half are temporary.

Q. Are they what is called down here permanent temporaries?—A. Yes, permanent temporaries. They are all there during good behaviour.

Q. Some of them have been there for years, I suppose?—A. Some have been twenty or twenty-five years.

Q. Under what process do they become permanent officers, or do they ever become permanent?—A. A few were placed on the permanent list on account of length of service, last year, some of the old officers. A number have been made permanent officers, after three years in the service, without any examination.

Q. Have you a surveyor in Winnipeg?—A. Yes.

Q. Who is the surveyor?—A. H. M. Sutherland.

Q. When was he appointed to that position?—A. About two years ago.

Q. What is his salary now?—A. \$2,000.

Q. He was a preventive officer before that, was he not?—A. He was sub-collector at Killarney.

Q. In the 1906 Civil Service List he is called H. M. Sutherland, preventive officer, \$1,600 salary?—A. He was transferred as preventive officer to keep him on the permanent staff.

Q. He was first appointed about three years ago to go to Killarney, was he not?—A. No, he was there about ten or twelve years.

Q. I see that H. M. Sutherland's first appointment is dated January 1, 1904?—A. He was for some eight or ten years at Killarney as sub-collector.

Q. He has been junior to Mr. Thompson, Mr. Allen, and a lot of others?—A. He was junior.

Q. And he was put over their heads?—A. Put over their heads.



7-8 EDWARD VII., A. 1908

Q. He was brought in from a lower grade and put over the heads of all these men?  
—A. Right over their heads.

Q. May one ask did he show superior ability?—A. No.

Q. Then the only other reason was that he had a certain amount of pull?—A. That is the only way we can account for it.

Q. Are there any other anomalies, of a similar description in the Winnipeg office?  
—A. No.

Q. Who is next to Mr. Sutherland?—A. Mr. Thompson.

Q. He has been there twenty-six years?—A. That is about it.

Q. That is a long period of service for Winnipeg?—A. He has been twenty-six years in the Winnipeg service.

Q. I suppose he was somewhere else in the public service before that?—A. Yes, in Ottawa.

Q. You almost all at that time were newcomers?—A. All.

Q. There were no native born up there then?—A. No.

Q. He had no experience in the Customs service before he joined the Winnipeg office?—A. I understand not.

Q. Now he is chief clerk?—A. He has been for a long period of years, for the last twenty years.

Q. Is he the compendium of all the information?—A. Yes.

Q. He is the man upon whom the whole thing devolves?—A. Yes, he is the principal officer.

Q. He knows everything, and from his past experience can be called upon to do anything?—A. He is acquainted with all the management and the interior working of the port.

Q. Were the appraisers appointed without examination?—A. All our officers have been appointed without examination. We have not an officer in the service there that has ever passed an examination.

Q. How did you manage that?—A. I do not know. They were appointed and we have them at work. Winnipeg is a growing city, and we presume the staff must continually increase.

Q. Who brings to your notice the fact that another appraiser or preventive officer is wanted?—A. I notice when the work is increasing that it is necessary to have another man, and I make application to the Commissioner at Ottawa, and the next thing I hear of it is that a man's name is sent to me, and I notify him and he is put to work.

Q. Does he begin on the temporary list?—A. He begins on the temporary list.

Q. What do you pay your men on the temporary list?—A. \$800. They have always been appointed at that figure. It is tantamount to that. They were appointed at \$2.50 a day.

Q. That does not include Sundays?—A. No.

Q. Do the temporary employees ever get any annual increment?—A. Yes. During the last two or three years they have been getting an increase every year, but there is no fixed sum. It is arranged each year as decided upon at Ottawa.

Q. It is chiefly a kind of eleemosynary distribution?—A. Yes, in a way.

Q. There is nothing in the Act to give any annual increments to Customs officers in the outside service?—A. No. Unfortunately a good man does not get as much of an increase as the man who does not deserve an increase at all. That is the trouble.

Q. At the last session of Parliament there was an appropriation of \$100,000 obtained to provide increases for Customs officers?—A. Yes.

Q. How much of that went to Winnipeg?—A. I do not know, but there was a considerable increase. The average increase, I think, was about \$100 an officer, which would give a total of about \$8,000.

Q. And this increase was not given, of course, to the men whose salaries were within the limits. That is to say, you could not get anything more, because, under the Act, you could not receive more than \$4,000?—A. I was the only unfortunate one.

Q. All the rest were within the limits of the Act?—A. All the others.



## SESSIONAL PAPER No. 29a

Q. They all got the \$100 increase?—A. Yes.

Q. It was given to great and small alike, was it?—A. Yes.

Q. How many sub-collectorships have you got now?—A. There are only three.

Q. There are sub-collectors at Gretna and Morden?—A. Gretna has been made a port. We have Morden, Crystal City and Sprague.

Q. Selkirk has been made a port?—A. And Selkirk, yes. It is a very small place.

Q. What about Portage la Prairie?—A. It is a port now. Emerson and Gretna are also ports.

Q. Do you find that men are leaving the service now to better themselves?—A. We lost about three years ago the best men we had. A few of them left on account of the salary question.

Q. They left to better themselves?—A. To better themselves.

Q. Do men leave the service now to better themselves?—Q. No, we have not lost any these last three years.

Q. But before that they went wholesale?—A. Not wholesale. Our staff was not very large then. It has only been increased this last three or four years.

Q. But several men left the service?—A. A few of the good men left on account of the low salary.

Q. You have a new style of officer called an examining officer, now?—A. Yes, they have given the officer that name.

Q. That was to get around the Act, was it not?—A. I do not know what the intention was. There is a preventive officer now and an examining officer.

Q. Your preventive officers, as a rule, are paid how much?—A. They commence at \$800.

Q. And what salary do they go to?—A. There is no fixed maximum. There are now quite a number receiving \$950.

Q. Who is Mr. Eadie?—A. He is an appraiser appointed about two years ago.

Q. He was called a preventive officer at \$1,200?—A. Yes. He was what is known as a preventive officer. Then he was promoted to be an appraiser.

Q. I see in the Civil Service List that preventive officers are receiving such salaries as \$900, \$950 and \$1,200. What is the reason of this haphazard business?—A. I cannot explain that.

Q. In Montreal they have a uniform rate for their preventive officers?—A. The term preventive officer is a misnomer; they are not preventive officers. The preventive officer is engaged on the frontier preventing smuggling. These men were appointed preventive officers, but they are really clerks or landing waiters.

Q. Is there any provisional allowance in the Customs service in the west?—A. None.

Q. The salaries you receive are not supplemented in any way?—A. No.

Q. Is there any other means by which an addition could be made to the emoluments of your officers? Do they attend to any late trains?—A. There is what we call extra service.

Q. For instance, is the baggage of people coming from England examined at the port of arrival or bonded through to Winnipeg?—A. It is generally bonded through. In the case of a passenger coming from England his baggage is bonded to Winnipeg and examined by our officer there and cleared.

Q. And what about passengers coming from the United States?—A. It is bonded at the frontier.

Q. Then your officers may be employed over time?—A. Yes, there are quite a large number of them employed over time every day.

Q. What do you pay these officers for overtime?—A. They get 30 cents an hour overtime.

Q. That is the same payment as is made in the east?—A. In the case of an officer getting \$1,000 a year the 30 cents an hour is not equal to what he is receiving in the



7-8 EDWARD VII., A. 1908

form of salary. The overtime ought proportionately to be greater than the salary because the work is performed either early in the morning or late at night.

Q. What pay does the ordinary labourer get in Winnipeg?—A. He gets \$2.75 a day.

Q. Then in the case of a Customs officer in receipt of \$750 or \$800 he is only paid for meeting early trains or late trains 30 cents an hour overtime, and the ordinary labourer in the daytime gets more than 30 cents an hour?—A. He does.

Q. So that your officer, for the additional time put in in the morning or at night, gets less than a corporation labourer?—A. He does. The landing waiters have to be on duty at 8 o'clock in the morning. Their hours are from 8 a.m. to 6 p.m. We have some fifteen officers that go on from 7 o'clock to 8 o'clock, and all they get is 30 cents an hour overtime. They have to get up on a winter's morning in order to be on duty at 7 o'clock, and it is pretty hard that they should receive only 30 cents.

Q. What time do trains arrive in Winnipeg?—A. The Customs warehouses are open at 7 o'clock in the morning. Our men are there at 7 o'clock and are paid overtime for the hour until their regular duties commence. At one time the railway companies paid this overtime, but for some reason the department decided that they would make the payments. This amounts to 30 cents for the hour's work, but the men do not feel that it is any emolument at all, especially when they have to turn out on a cold winter's morning and walk a mile to their work.

Q. You have looked at the Civil Service Act, I suppose? Have you any observations to make respecting the classification of inspectors, collectors, surveyors and so forth?—A. No, I have not.

Q. You have no tide-waiters?—A. No, we have no tide-waiters.

Q. The service at Winnipeg is rather overmanned than undermanned?—A. We have a larger staff than is really necessary if we had more competent men.

Q. If you had more competent men you could do with a lesser staff?—A. And do the work better, too.

Q. Then if you have incompetent officials your staff is rather overmanned than otherwise?—A. That is the case.

Q. Do you thoroughly agree with the clause in the memorial presented to us this morning respecting superannuation?—A. Yes.

Q. And you agree with Dr. Barrett in what he has said?—A. Yes.

Q. Does the absence of a retiring allowance deter capable men from entering the service?—A. Well, I do not know. The trouble is that the men who are in the service feel there is nothing to look forward to.

Q. Do you know what initial salary is paid to a boy on entering a bank in Winnipeg?—A. I do not know.

Q. Is there an inspector of Customs for your division?—A. Yes.

Q. An inspector for the province?—A. Inspector Young acts for the province of Manitoba.

Q. I suppose his headquarters are at Winnipeg?—A. Yes.

Q. Is his office in your building?—A. Yes, in the Customs-house.

Q. You know exactly when he is or is not there?—A. Yes.

Q. But he can drop in upon you when he likes?—A. At any time.

Q. If he happens to be in your office, you do not know whether he is going to inspect it?—A. No.

Q. What ports have been established lately?—A. Gretna and Emerson have been made ports lately. Portage la Prairie was made a port some time ago, and Brandon is already a port.

Q. The last report gives Winnipeg, Brandon and Emerson. In addition to that there is Gretna?—A. Yes, Gretna, Portage la Prairie and Brandon.

Q. And Selkirk?—A. Selkirk is an outport of Winnipeg.

Q. How are your officers appointed in the west, by political association or on the nomination of a member?—A. As I understand it, the member exercises the patronage, I suppose, with the consent of the executive committee.



SESSIONAL PAPER No. 29a

Q. I thought you might know, being an old parliamentary hand?—A. Well, I know more than I care to know sometimes.

Q. There is nothing else you would like to say to us?—A. No.

The witness retired.



7-8 EDWARD VII., A. 1908

OTTAWA, May 23, 1907.

Mr. T. C. BOVILLE, called and sworn and examined.

*By the Chairman:*

Q. You are the Deputy Minister of Finance?—A. Yes.

Q. You have held that position since November 1, last?—A. Since November 1, 1906.

Q. How long have you been in the department?—A. Since January 26, 1883.

Q. That will be 25 years next January?—A. Twenty-five years next January.

Q. What class did you come in at?—A. Third-class.

Q. You worked your way up through every grade by Promotion examination until you became deputy minister?—A. Yes.

*By Mr. Fyshe:*

Q. Have you passed several Promotion examinations?—A. One was all I had to take.

Q. Simply with regard to the duties of office, I suppose?—A. Other subjects besides; arithmetic, grammar, composition, and possibly one or two other subjects.

*By the Chairman:*

Q. You are a graduate of Toronto University?—A. Yes, I graduated in 1884.

Q. You need not have passed any other Promotion examination, because you had obtained a sufficient percentage of marks to obviate the rest? Such was the ground taken by the Department of Justice?—A. That was the ground. At the first examination I obtained sufficient marks to qualify me for any grade.

Q. What is your salary now?—A. \$4,000 per annum.

Q. Without any prospects, under the Civil Service Act, in your case, of an increase?—A. Not under the Act.

Q. The Act declares that had you been a bank manager you might have got a salary of \$5,000?—A. Yes.

Mr. FYSHE.—That is a funny statement.

*By the Chairman:*

Q. So that although you have had 25 years' experience you could not obtain more than \$4,000 salary, unless there was a revision of salaries?—A. \$4,000 is the very limit. It seems strange that service under the Government should not qualify for the Government service.

Q. Really in the last fifteen years the financial business of the country has doubled?—A. The revenue has increased, roughly speaking, from 40 millions to 80 millions.

Q. In the same time the permanent staff has only increased from 31 to 39?—A. That is the permanent staff chargeable to Civil Government has increased from 31 to 39 in number.

Q. And the temporary staff, also chargeable to Civil Government, has increased from 1 to 10?—A. One to 10.

Q. The staff employed in connection with charges of management, such as management of the public debt, looking after the note issue, &c., has increased from 11 to 33?—A. The staff has increased from 11 to 33, and within the last month we have had to add four persons additional.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. Extra men?—A. Extra women, these are all women.

*By the Chairman:*

Q. Women are engaged in signing and destroying the currency?—A. Signing the new currency and counting and destroying the old currency.

*By Mr. Fyshe:*

Q. The old currency business is under your control, is it?—A. Yes.

Q. The controller of currency is one of your officers?—A. He is one of our officers.

*By the Chairman:*

Q. You have now over \$14,000,000 of currency, one's and two's?—A. Yes, according to the last *Gazette*.

Mr. FYSHE.—In circulation?

The CHAIRMAN.—Yes.

*By the Chairman:*

Q. Can you tell me what it was in 1892?—A. I can not give it to you exactly. It was about seven millions.

Q. I see that in 1899, at its highest point in October, the currency only amounted to \$9,000,000?—A. Yes.

Q. In 1892 it was about \$7,000,000?—A. Yes.

Q. You will give us the actual figures?—A. Yes.

*By Mr. Bazin:*

Q. That is only for one's and two's?—A. Only for one's and two's.

*By Mr. Fyshe:*

Q. I suppose that is the principal part of your circulation?—A. One's and two's form the volumes. In amount the large notes are the principal factor.

Q. They are not circulating, they are probably held in banks?—A. We issued ones, twos and fours from our office to the amount of \$2,348,000 in the year 1891-2—

Q. That is, you issued that amount?—A. We issued that amount. We cancelled and destroyed besides that \$2,500,000. In 1905-6 we issued \$12,712,000 and cancelled \$11,500,000.

Q. How did you come to increase to that amount? That is an enormous increase?—A. The business of the country demanded it.

*By the Chairman:*

Q. Then the issue of currency increased sixfold?—A. Yes. In 1892 we redeemed and cancelled ones and twos and fours—to the extent of about \$2,500,000. In 1905-6 we redeemed ones, twos and fours to the extent of \$11,500,000.

*By Mr. Fyshe:*

Q. More than five times?—A. Nearly five times.

The CHAIRMAN.—And the staff in that particular branch has only increased from 11 to 33.

*By Mr. Fyshe:*

Q. There is one thing that you might have been more rigid about and that is as to the quality of the circulation. Some of the banks keep the notes until they are absolutely filthy. Others keep their notes measurably clean. I think, however, we have heard more complaints about the Dominion notes?—A. We have been keeping the circulation, within the last eight or ten years, very clean.



7-8 EDWARD VII., A. 1908

Q. That would tend to increase the amount redeemed, of course?—A. Yes.

*By the Chairman:*

Q. While the increase in one direction has been sixfold and in the other direction fivefold, the staff has only increased threefold?—A. About threefold.

Q. You receive from the Minister the names of people inquiring for employment, when it is necessary to engage a new clerk?—A. Yes.

Q. Can you get good boys now to enter the service at \$500 a year?—A. I am afraid not.

Q. Latterly you have had to give them something more?—A. We have had to give practically \$800.

Q. And in that way you have strained the Civil Service Act and have had to get special votes from Parliament?—A. Yes, we have to go beyond the minimum of \$500 prescribed by the Civil Service Act.

*By Mr. Fyshe:*

Q. At what age do you usually engage youths?—A. Generally speaking, I should say about 23 or 24.

Q. You do not take them immediately after they leave school?—A. No, not as a rule.

Q. But they must have had some experience between leaving school and entering the Government service?—A. Some of them have had slight experience in banks, some have taught school for a short time, and others have had some slight commercial experience.

Q. If you could get boys at the age of 16 or 17, just after leaving school, such as the banks take, especially in the old country, they would be content with very much less than \$800, in fact they would be content with \$200?

*By the Chairman:*

Q. You cannot get them for that kind of work you require?—A. Not for the class of work we have. It requires a good deal of intelligence and a good deal of level-headedness, which you can hardly expect from boys of 17 or 18.

Mr. FYSHE.—Well, perhaps so.

*By the Chairman:*

Q. But the women you take in at \$500?—A. The women we take in at \$500?

Q. There is a greater demand on the part of women than on the part of men for employment?—A. Yes.

Q. I know that you have stacks of applications from women?—A. Our applications from women are very much more numerous than from men.

*By Mr. Fyshe:*

Q. Have you any restrictions as to age in the case of women?—A. There is no restriction in the case of temporary clerks. The only restriction we have is the restriction that one necessarily lays down in trying to get good service.

Q. I mean, would you take them when they come to a certain age?—A. Most of the women we employ are, I should say—one cannot be too curious—between 20 and 30 years of age. Most of the young women coming into the department now are between 20 and 30.

Q. I am surprised at their coming in at so young an age as that?—A. There is one coming in on Monday next and her age is 20.

*By the Chairman:*

Q. They have all passed the Civil Service examinations?—A. They have all passed.



## SESSIONAL PAPER No. 29a

Q. And there is an age limit under the Civil Service Examination?—A. Yes, 18 to 35 years of age, but one may have passed her examination fifteen years ago. Our aim is to get good, intelligent women, of good character, and women whose health is sufficient to enable them to stand the stress of a good deal of hard work.

Q. As a rule your employees are all healthy?—A. Yes.

Q. And scarcely without exception they are of good character?—A. The employees of the Department of Finance are of the highest character.

*By Mr. Fyshe:*

Q. Are you more careful in your selection?—A. We are very careful in selection.

Q. And your political head does not give you any trouble?—A. None whatever. He is very reasonable and very careful to give us as good material as he possibly can obtain.

*By the Chairman:*

Q. Of course they have to pass a probationary period?—A. Yes, the permanent appointments have to pass the probationary period required by the Civil Service Act.

Q. You have been deputy minister so short a time that you could not have had any opportunity of rejecting an unqualified person?—A. We have had no permanent appointments in the Finance Department since I became deputy minister.

Q. The officials of the Finance Department are of exceptionally good character?—A. I can say so without reserve.

Q. They compare well with officials in any branch of commercial or public life outside?—A. So far as my experience is concerned they would compare with those employed on any branch I have had anything to do with.

Q. In consequence of the training they received many former officials of the Finance Department have succeeded in outside life?—A. Yes.

Q. Mr. Ross left the department?—A. Yes, Mr. Chipman left the department.

Q. To become chief factor for the Hudson Bay Company?—A. Mr. Baker left the department in your time, Mr. Courtney.

Mr. FYSHE.—Is that Mr. Baker of the C.P.R.?

The CHAIRMAN.—Yes. The Finance Department has trained up a lot of men.

The WITNESS.—Mr. Tabor is now a lawyer in Dawson.

*By the Chairman:*

Q. And while men have constantly left the department you have had no applications from any who have retired to come back again?—A. No.

Q. What about Promotion examinations in the Finance Department?—A. The examination papers will speak for themselves, they are published in the report of the Secretary of State.

*By Mr. Fyshe:*

Q. I suppose they are chiefly concerned with the duties of office?—A. Duties of office and arithmetic largely. The last examination subjects were duties of office and arithmetic.

*By the Chairman:*

Q. In sections 46 and 47 of the Civil Service Act—this is a stereotype question—it is provided that in case of a vacancy the position shall be filled by the head of the department. There is no mention made of the deputy minister?—A. In case of a promotion a report from the deputy head is not required.

*By Mr. Fyshe:*

Q. Does the Act not require his comment and concurrence?—A. No, not under the law.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. In practice the deputy does have something to say?—A. In practice the opinion and advice of the deputy head are taken.

Q. And having had a series of good ministers in the Finance Department, there has been no trouble?—A. No.

Q. For the general good of the service, taking it altogether, would it not be advisable that appointments should be made on the report of the deputy head?—A. I think so.

*By Mr. Fyshe:*

Q. It seems to me that the initiative should be left to the deputy minister, but the consent of the chief of the department should be had, of course?—A. The consent of the minister should be had. The deputy minister, of course, is the man who is responsible, and knows the value of a man's services in his capacity as clerk.

Q. And he is responsible for preserving discipline and efficiency?—A. Yes.

*By the Chairman:*

Q. Occasionally there have been transfers, particularly from the Post Office Department, of eligible persons to the Finance Department?—A. Yes, we have had two or three such transfers.

Q. That was to the general benefit of the service?—A. It was to the benefit of the Finance Department, anyway.

Q. The transfer, in such cases, was not made for political purposes?—A. No, I do not think so.

Mr. FYSHE.—But how could the receiving department be thoroughly aware of the capacity of the people they were getting?

The CHAIRMAN.—We subjected them to an examination outside of the Act altogether.

Mr. FYSHE.—But an examination is never sufficient, you know, to test a person's ability.

The CHAIRMAN.—And we had the opinion of the chief officers.

Mr. FYSHE.—Of the department they came from?

The CHAIRMAN.—Yes.

*By Mr. Fyshe:*

Q. It is practically impossible, in my judgment, to tell what a man is like, if you appoint him from outside. You may get good reports of him, and all that sort of thing, but it is impossible to tell whether he is suited for the position or not?—A. That is why six months' probation is provided for in the Civil Service Act.

Q. But if you once get him, and you find that he does not suit your purposes, you cannot dismiss the man, you simply shunt him?—A. We have the power of dismissing him.

Q. I know, but that is a different thing.—A. Practically when a man is employed on probation it is impossible to get rid of him.

*By the Chairman:*

Q. In the case of all classes of clerks the annual increment is \$50?—A. Yes, irrespective of the class.

Q. Do you think it would be advisable to change the method?—A. I think some rearrangement of the statutory increase ought to be made. In the case of the first-class clerks an increment of \$50 a year is hardly sufficient. Take a good officer who is serving at \$1,500 a year, in order to obtain a salary at the maximum of the first-class it would take him six years.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. To get what?—A. To get a salary of \$1,800. If he is a good man he is worth more than \$50 a year. If he is a poor man \$50 a year is enough.

Q. Have the Government ever taken into consideration one thing, namely, that one of the usual and almost necessary obligations of a man is to marry and raise a family? If so, I do not see how they can expect him to do it satisfactorily on the small salary he receives. It seems to me, especially in a country like this, where population, and that of good quality is required above everything else, that the raising of families should be considered as much as any other thing?—A. I think as between a single man and a man who is married and bringing up a young family, consideration should be given to the latter.

Q. There seems to be no recognition of that in the rules?—A. There is none.

Mr. FYSHE.—Do you not think it is only reasonable?

The CHAIRMAN.—Of course it is.

Mr. FYSHE.—The married man, other things being equal, is decidedly the better citizen. Do you not think so?

The CHAIRMAN.—Yes.

The WITNESS.—I think it sometimes leads to, I should say, misfortune, to give a very high salary to the young man without family ties.

*By Mr. Fyshe:*

Q. It is easy enough for a single man to live on \$1,000 a year, I mean, if he will restrict his wants. I remember when I came out here first, I had \$700 a year, and I could save money on that. So that a single man could easily live on a salary of from \$1,000 to \$1,200, but for a married man it is simply impossible?—A. We have married men in the department with young, growing up families who are drawing only about \$1,200 a year. It makes living very hard. I think that the married man should have some consideration.

*By the Chairman:*

Q. Well, considering the fact that in the Finance Department you have had to break the law by appointing young men at \$800 per annum, is it advisable to have the minimum increased or done away with?—A. I think a little elasticity in the limit would be advantageous, leaving the salary discretionary with the appointing officer.

Mr. FYSHE.—It would be necessary, I think, if you were going to make a change of that kind to provide that the salary should not be larger than some officer already in the department is drawing for similar work.

The CHAIRMAN.—The work in the several departments is not analogous. The Finance Department has to do with banking, the Secretary of State's Department, with routine and records, and the Inland Revenue with Excise returns. There is nothing analogous between them. The Finance Department would require a youth who is acquainted with banking methods and the system of cheques, pass-books, and that kind of thing. There is nothing about the work of the Finance Department that would compare with any other department.

*By Mr. Fyshe:*

Q. It would not be proper to appoint a man at \$800 when you already had a man in your department who is doing the same work at \$600?—A. That would not be fair.

*By the Chairman:*

Q. I suppose the trouble would be if you wanted to take a boy, as was done recently, from the Bank of Commerce, and pay him \$800—if the Civil Service Act were amended so as to allow of that, some other youth, having political pressure, might be



7-8 EDWARD VII., A. 1908

appointed to another department at the same salary?—A. That might be a source of trouble. The whole difficulty is that the Act tries to arrange every department on the same basis.

Q. You were practically assistant secretary of the last Civil Service Commission and did a good deal of work?—A. Yes.

Q. And you prepared the analytical index to the report?—A. Yes.

Q. Was there ever a man suspended in the Finance Department?—A. I have no recollection of such a case.

Q. The leave of absence granted is three weeks?—A. Yes, that is the statutory leave.

Q. But you act generously in granting leave?—A. We give the provision of the law an elastic interpretation.

*By Mr. Bazin:*

Q. When you say three weeks, you mean seven days each week?—A. The ordinary three weeks, from day to day.

*By the Chairman:*

Q. You keep the attendance book?—A. Yes.

Q. And everybody signs the attendance book?—A. Everybody except the private secretary.

Q. And the attendance book is brought in to you every day at ten o'clock?—A. Every day at ten o'clock.

Q. Your clerks at this time of the year quit work at four o'clock, I suppose?—A. Oh, yes, on the fine days.

Q. But during the season when there are estimates and returns to be submitted to Parliament they have to remain until the work is accomplished?—A. Yes.

*By Mr. Fyshe:*

Q. When do they arrive in the morning?—A. Between nine and ten o'clock.

Q. When they sign the attendance book do they state the hour they arrive?—A. Not generally. Of course we draw the line at ten o'clock. Our observance of the rule as to attendance is elastic in this way: We have quite a number of employees who during the session of Parliament and during the busy time of the year remain until five o'clock, half-past five, and you often find them there at six o'clock. If these employees report at a quarter or ten minutes to ten in the morning no fault can be found. A certain amount of latitude should be given.

*By the Chairman:*

Q. And in the session time, owing to the preparation of estimates and the attendance upon the Minister in the House, the work is very arduous? Sometimes a person is required to be in the House almost every night?—A. Yes, and somebody in the department almost every night. In fact, in the Department of Finance the hours of attendance are regulated by the work—and practically by the gentlemen themselves. The staff, without being instructed, will stay three times a month until ten or eleven o'clock at night so as to prepare special balance sheets. The balance sheet is prepared three times a month, at the end of each ten-day period.

*By Mr. Fyshe:*

Q. All the year around?—A. All the year around. On the tenth day of the month at four o'clock the ten-day period ends, and next morning the balance sheet is on my desk. That is prepared after four o'clock of the previous day.

Q. I should think that is very judicious. You want to keep thoroughly posted as to your funds from week to week?—A. Each month a full statement of the revenue and



## SESSIONAL PAPER No. 29a

expenditure, practically the balance sheet, is published in the *Canada Gazette*, and that requires considerable work.

Q. Every calendar month?—A. Every calendar month, and it has to be published very shortly after the end of the month.

*By the Chairman:*

Q. Coming back to the women employees, they as a rule are employed in the currency branch of the Department of Finance?—A. Yes.

Q. You encourage them to learn typewriting and shorthand?—A. Yes, they are encouraged to do so.

Q. And now and again some of them will leave the currency branch and enter the general work of the department when they are found able?—A. Yes, we have four or five ladies who are employed in that way now.

*By Mr. Fyshe:*

Q. Do you give them any monetary inducement to do that?—A. No.

The CHAIRMAN.—They get permanent rank, as a rule, instead of being simply temporary clerks.

Mr. FYSHE.—That is not much inducement for the women to work hard to improve themselves.

The WITNESS.—The probable inducement lies in the fact that they like the outside class of work better.

*By the Chairman:*

Q. Of course, it is deadly monotonous work, merely signing names to bills and destroying them?—A. Yes, it is very monotonous.

Q. And after that time the women do it perfunctorily?—A. It must become mechanical.

Q. You are always keeping an eye on a likely girl with a capacity to enter the department from the currency branch?—A. Yes.

Q. Was there ever any test made as to the amount of work done on the notes? For instance, how many notes they could sign in a day?—A. We have had tests of that kind.

*By Mr. Fyshe:*

Q. I should think that would be interesting. That is a very good way of testing the mechanical capacity of the clerks?—A. We have done that.

*By the Chairman:*

Q. That has been done three or four times?—A. Yes, we had tests as to how quickly a very fast writer could sign notes.

*By Mr. Fyshe:*

Q. Of course, it would depend somewhat upon the length of a name?—A. Yes, but we take a medium name. We have had several tests made and we have a pretty accurate idea of the amount of work that should come from each pen during the week.

Q. I was once in an office where there was keen rivalry between the staff. About one-third of the staff was Scotch and the rest English, and there was so much rivalry between them that the great part of the work of the office was timed. Whenever a new clerk was employed half a dozen watches took note of what he was doing. That is the only office I ever saw it done in. Under such circumstances you get very quick work.—A. No doubt.

*By Mr. Bazin:*

Q. Have you any means of checking the number of notes you give to the women to destroy?—A. Yes.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. They are given out in bundles of a thousand?—A. The new Dominion notes come in bundles of a thousand sheets, four notes to a sheet.

*By Mr. Fyshe:*

Q. They sign them more readily that way, I think?—A. Yes, they come in that state from the printer. Then they are counted and handed to the women, who also count them. The notes are put into a cash box, each women having such a box, and they are counted to see that the thousand sheets are there. Then she signs the notes and returns them to the controller of currency and they are counted again.

Q. The same thing is done, I suppose, when they destroy the old notes? They are counted by the controller?—A. The old notes come to the controller in bundles of a thousand and the bundles are handed over to the women to count and label them, and return them checked with a check mark on them. The notes are then destroyed.

Q. To whom are they handed first, to the controller?—A. The controller hands them to the women.

Q. He does not count them himself?—A. He does not count them, the women count them.

Q. They come from outside offices?—A. From the offices of the Assistant Receivers General.

Q. It seems to me that in a bank there would be joint custody and joint responsibility, and in remittances there should be two officers to count, one overlooking the other?—A. The quantity of notes that are received to be signed is enormous. There is joint custody and responsibility.

*By the Chairman:*

Q. The old notes come from the offices of the Assistant Receivers General in bundles of a thousand?—A. Yes.

Q. The women have to count them to see whether each bundle contains a thousand, and the next point is the destruction?—A. Yes.

Q. And they are destroyed by officers of the Finance Department and the Audit Office?—A. By officers of both departments.

Q. And the Audit Office checks the number of bundles?—A. Checks the number of bundles, and the officer from that department has the right to take out any bundle and check it.

*By Mr. Fyshe:*

Q. Do they not check every one?—A. The Audit Office?

Q. Yes?—A. They check by bundles.

Q. Do they not count every note?—A. They would have to duplicate our staff to do so.

Q. Do you keep a note account book?—A. By number?

Q. Yes?—A. Not at all, and I will tell you why.

Q. The banks do?—A. Yes.

The CHAIRMAN.—But they have got nothing under a five-dollar note.

The WITNESS.—If you make a mistake in one number, one mistake in your note-account, it invalidates the whole.

*By Mr. Fyshe:*

Q. How?—A. Because no account can be verified and sworn to as being absolutely accurate when there are millions and millions of notes going through. The rest of your count is no good.

Q. I would not say that.—A. It is no good as a count.



## SESSIONAL PAPER No. 29a

Q. An absolutely correct system, I think, is that adopted by some of the banks. They do not all do it, but we followed it in the Bank of Nova Scotia. Every single note redeemed was marked off in a note book opposite a number. They are all registered on specifications, in fact the numbers are published on the specification of the notes to be cancelled. So if 5,000 bundles are put on a specification, each note is numbered there and the specifications are generally kept to be marked off in the note-book. The numbers are all filled in in the specification and they have to be counted by an officer—the accountant generally—and initialled, and then they have to be counted by the directors and initialled, and the fact that they were destroyed on such a date is marked on the specification.—A. Our notes run up into the millions, and to adopt such a system would necessitate the employment of an army of people. It would be not only cumbrous but ineffective with such enormous quantities as we have to deal with.

*By the Chairman:*

Q. The Department of Finance deals only with the Assistant Receivers General?—A. Yes.

Q. The Assistant Receivers General send back these mutilated notes?—A. Yes, the worn and mutilated notes.

Q. They are first checked?—A. Yes, the inspector may go into an Assistant Receiver General's office at any time and check his cancelling.

Q. And the inspector is constantly travelling to count the cash and the notes held by the Assistant Receiver General?—A. Yes.

Q. Then the mutilated notes come to the women at Ottawa, who also count them?—A. Yes.

Q. Then they are destroyed by the officers of the department, not the women?—A. By one of our chief officers.

Q. In conjunction with an officer of the Audit Office?—A. Yes.

Q. And that officer of the Audit Office checks the bundles here, there and everywhere, and counts them?—A. He has a right to do so.

*By Mr. Fyshe:*

Q. Every bundle should be counted by two officers at the time they are destroyed, and it is all the more necessary if you have not got each number registered and marked off?—A. It would be necessary to greatly increase the staff in order to do that, and the results would not be of value.

*By the Chairman:*

Q. How could you do that with \$11,000,000 worth of notes to be destroyed, millions of ones and twos?—A. A million dollars means a million notes. At the commencement of this business when our circulation was small they did try to keep a note count by number and it was found to be quite impracticable because one mistake or two or three mistakes would nullify the whole.

*By Mr. Fyshe:*

Q. A mistake is an ugly thing, but you cannot say it nullifies the whole business. If you make mistakes in a number you will find it out when the right figure comes along, but it does not follow that it destroys the whole thing?—A. Well, it invalidates the usefulness of the count.

*By the Chairman:*

Q. You are, ex officio, Secretary of the Treasury Board?—A. Yes.

Q. The Treasury Board reports to the Privy Council all increases of salary and all promotions, also appointments?—A. Promotions and appointments.



7-8 EDWARD VII., A. 1908

Q. Your office is not only looking to see whether the increases are obtained, but you, as Secretary of the Board, may say something as to the expediency of certain increases?—A. Yes.

Q. The Treasury Board, in addition to its other powers, grants certificates to banks to do banking business under the Bank Act?—A. Yes, and also grants certificates in case of increases of capital.

Q. They also grant certificates to insurance companies?—A. Yes.

Q. The Treasury Board also approves of changes of securities lodged by insurance companies?—A. The exchange and acceptance of securities are subjects for consideration by the board.

*By Mr. Fyshe:*

Q. Do you mean securities of insurance companies?—A. Yes. And the acceptance of the different classes of securities.

*By the Chairman:*

Q. The board also deals with all cases of Superannuation?—A. Superannuations are required by law to be approved by the Treasury Board.

Mr. FYSHE.—In all the departments?

The CHAIRMAN.—In all the departments. There are thousands of cases that go through the Treasury Board every year.

The WITNESS.—Yes, there are thousands. The number will probably run from 2,000 to 3,000 cases a year.

*By Mr. Fyshe:*

Q. Cases of what?—A. Individual reports as to superannuation and increases of salary.

Q. I should think they would receive very summary treatment?—A. No.

*By the Chairman:*

Q. In the case of the Post Office Department, for example, where there are over 300 employees, the reports as to the annual increment of salary are very numerous?—A. We put through the other day many increases of salary in the Customs Department. Almost every officer of the Customs throughout the country received an increase of salary beginning April 1.

Q. You take care that not only are all these increases, promotions and appointments made within the terms of the Act, but if you know anything with respect to individual cases, you inform the board?—A. As a matter of expediency.

Q. Has there ever been, since the Treasury Board took up that work, any disallowance of an annual increase by it?—A. Not that I am aware of.

Mr. FYSHE.—The Auditor General is supposed to examine every item of every account?

The CHAIRMAN.—He has to see that everything is correct according to the law.

*By Mr. Fyshe:*

Q. But is not that impossible?—A. It has to be done.

Q. You mean that it is necessary to see that it is done?—A. It is done.

*By the Chairman:*

Q. The work of the Treasury Board has been of so good a character, that the Auditor General accepts its recommendations, except in the case of contracts and that kind of thing. The board's recommendations have not been disallowed?—A. No.

Q. Or have not met with his opposition?—A. There have been cases where he has questioned increases. There was, for instance, one of my own.



## SESSIONAL PAPER No. 29a

Q. But that recommendation went through afterwards?—A. The Auditor General's objection was over-ruled by the Treasury Board.

Q. That is correct. The Auditor General also raised the question of leave of absence, which is also dealt with by the Treasury Board?—A. Yes, leave of absence to temporary employees.

Q. I was going to say only in the case of temporary employees?—A. Only in the case of temporary employees. I think in some other cases he has absolutely demanded the reasons for the leave being granted.

*By Mr. Fyshe:*

Q. Supposing a man wanted to have a day's fishing. Could the deputy give him leave of absence right off?—A. Yes. It is easily made up in one day or the other. One of our staff is going fishing to-night, to stay over Saturday and be back Monday morning.

Q. You certainly ought to have power to do that.—A. But the same man very frequently is back in the department at night.

Q. Of course you want a certain amount of give and take?—A. Yes.

*By the Chairman:*

Q. Since the case of Martineau, the employee of the Militia Department who forged a number of cheques, all the cheques drawn under the credits granted by the Department have been returned to the Department to examine?—A. The cheques paid by the banks under letters of credit with the statements come direct to the Department of Finance.

*By Mr. Fyshe:*

Q. And form their voucher?—A. No, they are sent to us for the purpose of adjusting the cash balance of the bank.

Q. You have in that way a chance to check the correctness of the payment?—A. Yes, the cheques are every one examined back and front.

*By the Chairman:*

Q. The Banks return to the Department of Finance the paid cheques at the end of each month?—A. Yes.

Q. The Department drawing the cheques sends a list of the cheques so drawn?—A. Yes.

Q. These cheques are compared one with the other?—A. Yes.

Q. They are carefully looked at as to the matter of endorsation?—A. Yes, and a statement of the outstanding cheques, or rather a list, is taken out.

Mr. FYSHE.—Is there only one account for a number of Departments?

The CHAIRMAN.—No, each Department has its own account.

Mr. FYSHE.—With the Bank?

The CHAIRMAN.—With the Bank.

*By Mr. Fyshe.*

Q. Then of course it is more easy to check?—A. Each letter of credit has an account with the Bank.

*By Mr. Bazin:*

Q. The cheques are drawn against the letters of credit?—A. Yes.

Q. That is why you would get the cheques back to establish the balance that may be in the Bank. I mean as regards a certain letter of credit?—A. It is to adjust the letter of credit account.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q: You get a list of the outstanding cheques?—A. These cheques are adjusted once a month. A list of the outstanding cheques is made out and the accounts are adjusted each month.

*By Mr. Fyshe:*

Q. When you take a note of the outstanding cheques you are careful to see there is good reason for their being outstanding?—A. A great many cheques are issued in the last two or three days of the month.

Q. I know, but if there is anything outstanding for a month you would make inquiries?—A. Probably further back than that, two or three months, and we would find out from the Department.

*By the Chairman:*

Q. Do you recollect offhand how many cheques are issued yearly under the letter of credit system?—A. Last year we put through about 600,000 cheques.

Mr. FYSHE.—That is a large number.

*By the Chairman:*

Q. That varies from an immense number in connection with the Intercolonial Railway, for instance, to a small number in the Department of Justice?—A. The number runs from about 13,000 a month for the Intercolonial Railway to probably 25 or 30 for the Department of Justice. The employees of the Intercolonial Railway are all paid by cheque.

Mr. FYSHE.—Do you mean to say the Finance Department has those cheques drawn?

The CHAIRMAN.—No, the credits are granted to the officers of the several Departments.

Mr. FYSHE.—I see. And the Intercolonial Railway people draw against those credits.

*By the Chairman:*

Q. Then the Banks return to the Finance Department at the end of each month the cheques that are paid and the Department sends in to you a list of the cheques drawn? Since this system began, the Department has been very careful about looking after the endorsements?—A. Yes.

Q. The Finance Department found out in the case of one Department, from the numbers of the cheques being out of order, that wrong-doing had occurred?—A. Yes, that a messenger had stolen a cheque book. That is the case of Corcoran, who stole a cheque book.

Q. Fortunately the amounts were not large?—A. The amounts were small.

Q. How many cheques do you recollect he drew?—A. Four cheques.

*By Mr. Fyshe:*

Q. Of course forgery was committed?—A. Yes, the man forged the signatures. I think there was one in favour of himself, one or two cheques, and a couple were in favour of trades people.

Q. Are the cheques drawn to order?—A. Every cheque is drawn to order.

*By the Chairman:*

Q. But as a result of this system you found out immediately at the end of the month that a cheque book had been stolen?—A. Yes, it was found out in a very short time. Supposing a man forges a cheque at the first or second day of the month his account is adjusted at the end of the month within four or five days or perhaps a week after the close of the month.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. That is very good?—A. Yes. This is done month after month. Last year, as I said, we put through almost 600,000 cheques. This year the number will be larger. We have several people employed in doing that work.

*By the Chairman:*

Q. And two or three of the staff are very sharp women?—A. Two of them are sharp women.

Q. You receive from the Customs Department, the Inland Revenue Department, the Post Office Department, the Railway Department, and all the other Departments daily statements of deposits in the several banks to the credit of the Receiver General?—A. Yes, a daily statement of the receipts and revenues generally.

Q. These statements are on special forms? When the Collector of Customs at Prescott, for instance, deposits his collections he is handed three forms and a draft?—A. Three receipts. The original is for himself.

Q. The duplicate he sends to the Department, and the triplicate and the draft on the head office of the Bank are sent to the Finance Department?—A. Yes.

Q. These things come in daily?—A. Daily.

*By Mr. Fyshe:*

Q. You send these drafts to the several banks where they are credited to the Receiver General?—A. The statements come in the morning and they are deposited in the Bank before three o'clock in the afternoon.

Q. And the receipts are filed?—A. The receipts are filed, of course. They come into us in all sorts of shapes. They will run from \$300,000 to \$600,000 a day, and we have to deposit them with the Banks.

*By Mr. Bazin:*

Q. Do you mean to say that you get these receipts from the collector at every port? Does the Collector for the port of Quebec and the Collector for the port of Montreal send these receipts?—A. The Collector of Customs at Quebec will send his receipts to the Customs Department. The department gathers them together and sends them to us day by day.

*By the Chairman:*

Q. And every day the revenues are got in from the big Departments?—A. Daily.

Q. And daily before three o'clock these drafts are sent to the Banks?—A. Except on Saturday, when the Bank closes at twelve o'clock. In the old days, when the Banks closed at one o'clock on that day, by rushing things we could get the majority of drafts to the Bank before one o'clock. But under the new rule the Banks now close at noon on Saturday.

*By Mr. Fyshe:*

Q. Do all the branches close at twelve now?—A. Yes. Some of the small branches are open in the evenings.

Mr. FYSHE.—That is a curious thing. Scotland is the only country where I ever heard of it being done, and they are following the same plan here now. In Glasgow the greatest commercial centre next to London, all the banking business is done in two hours every Saturday.

*By the Chairman:*

Q. In each place there is only one Bank receiving the Government deposits?—A. Except in large cities like Toronto and Montreal. In those cities the deposits are made in different places.



7-8 EDWARD VII., A. 1908

Q. I mean to say where there are branch post offices they may use another Bank?—A. Yes, but the general rule is that in each place our business is conducted with one Bank.

*By Mr. Fyshe:*

Q. That is only reasonable?—A. It is reasonable.

*By the Chairman:*

Q. A post office instead of sending its money to a distant office of the Bank of Montreal, would use the Bank next door?—A. For public convenience.

Q. The Finance Department is continually worried by Banks that want to get deposits away from the other Banks?—A. Frequent applications are made of that character.

Q. To receive the deposits on account of the Receiver General in a district gives a Bank a certain amount of prestige?—A. Yes, the fact of the Government transacting business with a Bank carries with it, in the eyes of the public a certain amount of prestige.

The CHAIRMAN.—The Banque Ville Marie, for instance, used to open branches here and there at hamlets where there was a post office and made repeated and insistent applications to obtain the deposits of these local post offices, with the idea of getting deposits from the habitants of the country around?—A. With the idea of using the Government prestige to obtain deposits. As a rule the more urgent the demands are—

*By Mr. Fyshe:*

Q. The less you are inclined to grant them?—A. The less we are inclined to grant them and the more reason there is for not granting them.

Mr. BAZIN.—Is there any profit to the Bank?

The CHAIRMAN.—Not the slightest.

The WITNESS.—Practically none with the exception of a few thousand dollars we may keep without interest.

*By the Chairman:*

Q. You are worried in the department by Banks desiring to open accounts?—A. It is a very troublesome class of business.

Q. And I suppose you continue the policy that when a Bank gets insistent and troublesome it is to be watched?—A. Yes.

Q. In the Department of Finance you also keep check of the Superannuation receipts that come in from the Banks?—A. Yes. Our Superannuation payments are made not by cheque from the Department but on an official receipt which the official signs, and the Bank in his immediate locality, on instructions from the Department, cashes for him. These checks are all sent in to us by the Banks, and of course are properly checked.

*By Mr. Fyshe:*

Q. You deal directly with the persons superannuated and you just give them authority to draw?—A. We give them a supply of these forms each year.

*By the Chairman:*

Q. Then in addition to that, for the purpose of checking the superannuation payments, you keep an establishment book in the department?

Mr. FYSHE.—A special account with the Finance Department?

The WITNESS.—A service account.



## SESSIONAL PAPER No. 29a

The CHAIRMAN.—It is an establishment book, showing the date of entry in each service, the date of service, the variations in pay and all that kind of thing?

*By Mr. Fyshe:*

Q. But what check do you keep against the superannuated person drawing two cheques instead of one?—A. The bank is only authorized to pay him so much a month.

Q. But he might go to another bank?—A. If he does the receipt comes in about two days after it is signed by him, and we do not pay it.

Q. But supposing you do not keep a special account of his payments?—A. We have an account.

The CHAIRMAN.—But that has nothing to do with the establishment book.

Mr. FYSHE.—But supposing a man is allowed superannuation he can come to my office and exchange this cheque or receipt for say \$50.

The CHAIRMAN.—It would be at your risk?

The WITNESS.—It would be at your risk, we do not pay it.

*By Mr. Bazin:*

Q. Supposing a superannuated person who wanted to do wrong came to my office and exchanged another receipt for the same amount?—A. As a rule we do not allow them to transfer these by endorsement.

*By the Chairman:*

Q. The superannuated official has twelve receipts given to him at the beginning of the year?—A. Yes.

Q. And if he used those before the year expired he would be hard up?—A. The terms of the receipt require him to go before a justice of the peace each month and make a declaration that he is entitled to the money. That declaration is signed by the justice.

*By Mr. Fyshe:*

Q. That is one of the regulations governing superannuation payments?—A. Yes.

*By the Chairman:*

Q. Now, in repaying the Banks for the cheques drawn on the letters of credit, paying sums of money to contractors, &c., you draw cheques on the several Banks?—A. Yes.

Q. These cheques are signed by the Auditor General?—A. Yes.

*By Mr. Bazin:*

Q. The Bank accounts are audited each month by the Auditor General?—A. Yes.

*By Mr. Fyshe:*

Q. How many Bank accounts have you?—A. Twenty-three now. We dropped one the other day. The Peoples' Bank of New Brunswick was absorbed by the Bank of Montreal.

*By the Chairman:*

Q. You do not open accounts with new Banks?—A. We have not opened an account with a new Bank since 1886, I think.

Mr. FYSHE.—That is good policy.

*By the Chairman:*

Q. I am glad to hear that. In England there is only one account. The Imperial Government keeps only an account with the Bank of England, and in Ireland with the Bank of Ireland?—A. I think that is so.



7-8 EDWARD VII., A. 1908

Q. And in France and Germany the governments do business with the Bank of France and the Bank of Germany, respectively?—A. With their respective national banks.

Q. And in India with the Bank of Bengal, the Bank of Madras and the Bank of Bombay?—A. Yes, I believe so.

Q. In Australia there is an association of Banks?—A. Yes.

Q. In this country at one time we had over thirty accounts with Banks?—A. Yes. we had 32 or 33 Bank accounts.

Q. That was an inheritance we derived from a former time, and it has been a matter of the greatest difficulty ever since to resist the pressure of Banks to have accounts opened?—A. Yes.

Q. Until 1886, when an order in council was passed to prevent the opening of further Bank accounts?—A. Yes, the order in council was passed, I think, in 1886.

*By Mr. Fyshe:*

Q. And you have not opened one since?—A. Not one since.

Q. I think that is a piece of good administration.

*By the Chairman:*

Q. Now we will come to another class of work which is peculiar to the Finance Department. There is a good deal of Parliamentary work?—A. Yes, the Parliamentary work is becoming quite onerous.

Q. The Finance Departments not only collect the estimates of the different Departments, but they are printed and laid before the Privy Council and before Parliament?—A. Yes, the estimates are collated and printed by the Department of Finance and put before Council.

Q. These estimates are examined by the Department?—A. Yes.

Q. And submitted to Council afterwards?—A. Yes, properly collated.

Q. In addition to that the Deputy Minister of Finance has to attend all the meetings of the Public Accounts Committee?—A. Yes.

Q. He must be ready to respond when explanations are required?—A. Yes, impromptu.

Q. You also have to attend the meetings of the Banking and Commerce Committee?—A. Yes, the Department has to be represented at the meetings of that committee for the purpose of overlooking the legislation respecting Banking and Commerce.

Q. The Banking and Commerce Committee looks after the incorporation of new Banks?—A. And insurance companies.

Q. You have to see that no undue powers are asked for, and to explain to the committee if undue powers are asked for, that they are in accordance with precedent?—A. Yes.

Q. And in addition there is always a certain amount of legislation prepared by the Department, as for example, the ten years renewal of Bank charters?—A. Yes, there is legislation every year of one kind or another.

Q. The Finance Department prepared the most of the Bounty Acts?—A. Yes.

*By Mr. Fyshe:*

Q. What is that?—A. The Acts respecting the payment of iron and steel bounties.

*By the Chairman:*

Q. What I want to get at is the fact that you have during the session of Parliament a very large amount of work?—A. Yes, the session adds very materially to the amount of work to be done.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. And it is all of a more or less responsible character?—A. Yes, very responsible. It requires frequent attendance at the House.

*By the Chairman:*

Q. And in addition to what has been mentioned there are other Acts, such as the granting of extended lending powers to the Montreal harbour works?—A. Yes.

Q. Anything of that nature is also referred to you?—A. Yes. Assistance in the preparation of the Budget Speech is also an important piece of Parliamentary work.

Q. The Department of Finance gathers facts that are expounded in the Budget Speech?—A. Largely.

Q. And in addition to making up the estimates, forecasts the probable total receipts and total expenditure for the year?—A. Yes, that is one of the important duties of the department.

*By Mr. Fyshe:*

Q. Why does the Government permit the different Provinces to have an inheritance tax?—A. That is a constitutional question.

*By the Chairman:*

Q. That is within the British North America Act, is it not?—A. Yes. The inheritance tax will never trouble the civil servants.

*By Mr. Fyshe:*

Q. Perhaps not, but it troubles a good many people. It seems to me to be all wrong. I hear some complaints of the inheritance tax being levied on an estate in two or three different provinces?—A. That may be.

The CHAIRMAN.—The only thing is to get an occasional conference with the Provinces and point out these things to them.

Mr. FYSHE.—It appears to me that it should not be permitted. I think it is wrong to allow a Province to levy such a tax.

*By the Chairman:*

Q. In order to meet the interest on the public debt, for the purchase of stores, and for other requirements in England, the Department of Finance has to purchase a large amount of exchange during the year?—A. Yes.

*By Mr. Fyshe:*

Q. In buying that exchange you take competitive offers, do you?—A. Yes. In round numbers about £3,000,000 are purchased during the year.

*By the Chairman:*

Q. The Finance Department calls upon almost every Bank for an offer when it wants to buy exchange?—A. Yes, by telegram.

*By Mr. Fyshe:*

Q. In your books the discount is put down as profit?—A. Practically profit. If we remit bills and they are allowed to run out their term of sixty days it is practically profit. If we discount them before the expiry of the sixty days, discount will have to be deducted to show the net profit.

*By the Chairman:*

Q. The Department practically has to keep a watchful eye when exchange is favourable to find out when the best terms can be made?—A. Yes, we do not speculate



7-8 EDWARD VII., A. 1908

in exchange, but we buy when we want it with an eye to the market. A few days may make a difference.

*By Mr. Fyshe:*

Q. I presume if it is in your power you would buy when exchange is cheap, would you not?—A. Rather.

Mr. FYSHE.—The right time to do that, of course, is when gold is tending towards the importing point.

*By the Chairman:*

Q. If by delaying a week you can see there will be a probable fall in exchange, you would delay that week, would you not?—A. Certainly.

Q. And you have bought at sixty days under 8?—A. Very considerably under 8.

*By Mr. Fyshe:*

Q. Not often?—A. We have bought around  $7\frac{3}{4}$ .

Q. When?—A. Recently we bought at less than  $7\frac{3}{4}$  and on two or three previous occasions we have bought below 8.

*By the Chairman:*

Q. They are all prime bills?—A. Everything is prime bills, bankers' bills.

*By Mr. Bazin:*

Q. You do not buy from merchants?—A. No, the bills we buy are bankers' bills.

*By the Chairman:*

Q. It is because of the training you have received in the Department of Finance that you are constantly on the look out as to the course of exchange?—A. Yes, we keep track of it day by day. We have kept track of exchange day by day for the last 25 or 30 years. We buy by tender and the lowest tender is accepted. We have the records for each purchase of exchange.

*By Mr. Fyshe:*

Q. You do not go to the trouble of asking the 20 or 30 banks for offers?—A. Not 20 or 30. We take probably all the banks who deal in exchange.

*By the Chairman:*

Q. I used to send out to every one of the banks who deal in exchange. I suppose you do the same?—A. There are several banks which do not tender.

Q. But you give them the opportunity of tendering?—A. Always.

*By Mr. Fyshe:*

Q. I see that the Bank of Nova Scotia is not in your list?—A. We seldom buy from the Bank of Nova Scotia. Some of the banks make a specialty of dealing in exchange.

*By the Chairman:*

Q. There is no money in it now?—A. Not a very great deal.

Q. There is none at all?—A. I suppose that is why the Bank of Nova Scotia keeps out of it.

Q. In addition to buying exchange you have to arrange in the London market for the renewal of loans?—A. Yes, both temporary and permanent loans.

Q. You issue treasury bills if you want temporary assistance?—A. We issue treasury bills when we require money temporarily.



## SESSIONAL PAPER No. 29a

Q. There are no treasury bills now?—A. There are no treasury bills now outstanding. The last issue of £250,000 fell due on the first of May and was redeemed.

Q. There is great difficulty in the present moment in placing loans?—A. The conditions are extreme. The conditions for placing permanent loans on the market at the present time are exceedingly difficult.

Q. On the first day of May a loan fell due?—A. On the first of May last the four per cent loan of 1874 which fell due in 1904 and part of which was extended for three years to the first of May, 1907, fell due.

Q. And had to be renewed?—A. The amount was about £1,830,000.

Q. Was it renewed at the same rate?—A. Practically at the same rate, a little better.

Q. For a limited term of years?—A. For four years.

Q. It was continued rather than renewed?—A. It was extended at the same rate of interest.

*By Mr. Fyshe:*

Q. There was nothing else to be done?—A. We could not do anything else.

Mr. FYSHE.—The Government, with its magnificent revenues, ought to be paying off some of its debt.

*By the Chairman:*

Q. There are large loans falling due in the next few years?—A. Yes, next year there is a large loan falling due in November, and the year after there is the Consolidated Canadian loan of £6,000,000 odd. We have loans falling due practically year by year up to 1910.

Q. And all this work of renewing loans and keeping the credit of Canada up to the highest pitch and providing the funds is a source of constant anxiety to the Department?—A. It is a matter that has constantly to be kept in mind.

*By Mr. Fyshe:*

Q. Do you keep in constant communication with your financial correspondents in London?—A. Yes.

Q. Who are they principally?—A. The Bank of Montreal, London, is our financial agent.

Q. Have you no direct communication with any big loan houses?—A. No direct connection.

Q. It is through the Bank of Montreal?—A. Yes.

Q. Then you expect the Bank of Montreal to keep in touch with all these big houses?—A. They do and they advise the Department. We get practically weekly general letters from the Bank of Montreal as to the state of the market.

Q. Because of course everything would depend upon the relationship maintained between them and the big borrowers or big lenders?—A. The Bank of Montreal has an extensive clientele and it is through their clientele that we are usually able to negotiate these large amounts of treasury bills.

Mr. FYSHE.—You used to have direct connection or at least if you did not, some Provincial Government did. I remember going over one year to England and meeting Mr. Fielding when he was Premier of Nova Scotia. He had some loans to negotiate, and he did so with the National Provincial Bank.

The CHAIRMAN.—It was in 1891. I was in London then and indirectly helped him.

The WITNESS.—The Bank of Montreal has intimate relations with the National Provincial Bank.

*By the Chairman:*

Q. You have seven offices of the assistant receivers general?—A. Yes, we have an assistant receiver general at Charlottetown, and at Halifax, one at St. John, one at Montreal, one at Toronto, one at Winnipeg, and one at Victoria.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. I see that Mr. Isaac Mather has been appointed at Halifax?—A. Yes, he has been our assistant receiver general for a few years at Halifax.

Q. He is an excellent man?—A. A very good man.

*By the Chairman:*

Q. The assistant receivers general do not come under the Civil Service Act at all?—A. No, they are not subject to the Civil Service Act.

Q. And although good men have been appointed as a rule, it is because the Minister has been advised on the importance of the post?—A. Yes, the appointments are made on the nomination of the Minister altogether.

*By Mr. Fyshe:*

Q. What salary does Mr. Mather get?—A. He is now receiving \$2,500 a year.

Q. He is a man with an excellent business training?—A. Yes, he is a very methodical man.

Q. He has good judgment and good sense?—A. For business of that kind, of course, we need to have men of the highest capacity, character, and integrity.

*By the Chairman:*

Q. You have inspectors who are constantly travelling, and call upon the receiver general at any time?—A. We have an inspector, just as a bank has an inspector, who walks into any of these offices and takes possession the moment he enters.

Q. These officers send in weekly returns?—A. Yes.

Q. Showing the cash on hand and the notes issued and redeemed?—A. In these offices are held large amounts of our reserve and specie.

*By Mr. Fyshe:*

Q. It is held by them?—A. It is held by them. They also hold supplies of silver and copper for the public, and it is through them that the supplies of Dominion notes are issued to the banks.

Q. Supposing a bank wants to draw specie, to the amount of \$100,000 or \$200,000, down, at Halifax, would it get it there?—A. Yes, we keep a supply at all these places to meet any contingency. We can meet at any of these points any requirements for gold that is presented to us.

*By the Chairman:*

Q. In fact you watch over it just like a bank watches its own account?—A. Yes.

Q. And at no time has there been an assistant receiver general who could not meet any demands made upon him?—A. No.

*By Mr. Fyshe:*

Q. In order to check the Banks from making such demands, is it not the case that you occasionally provide, say in Halifax, that your Dominion notes shall be paid in Toronto?—A. That is all done away with. Dominion notes are now payable at any of these offices, big or little.

*By the Chairman:*

Q. I suppose you examine the returns coming from the Banks which are published in the *Canada Gazette*?—A. We have to keep track of them.

Q. If the requirements of the Bank Act are not complied with in regard to these returns it involves a penalty?—A. Yes, in some cases.

Q. You see that the Bank does not over-issue, for instance?—A. Yes, that is one of our principal duties.



## SESSIONAL PAPER No. 29a

Q. You have to examine the returns to see that there is no over-circulation of the Banks?—A. Yes.

Q. You have to examine also to see that the cash reserve——?—A. That the Bank holds sufficient Dominion notes. We also examine the returns to compare the averages of Dominion notes, they held during the month with the actual amount they held on the last day of the month. There is a growing tendency to build up for the last day of the month.

*By the Chairman:*

Q. What is called 'window dressing'?—A. Yes, window dressing. This is revealed in the returns by the average amount of notes they held during the month compared with what they held during the last day.

Q. The Bank of Montreal—we will take a concrete instance—if the amount they held in cash reserve was only \$10 and they had a four dollar Dominion note in that——?—A. It would be within the four corners of the Bank Act.

*By Mr. Fyshe:*

Q. That seems ridiculous, but it does not relieve banks from the necessity of using proper judgment. I do not know what your practice is, but I should think it would help you in making comparisons, if you wanted to criticise the Bank's statements, to have an opening in one of your books for the monthly returns of each Bank by itself?—A. We keep a book for each Bank, and we enter up in each column the different items month by month. So, you can take the bank's statements in this book, and by glancing at the column trace the business of any Bank month by month.

*By the Chairman:*

Q. And year by year?—A. And year by year.

Mr. FYSHE.—That is a very nice thing to do.

*By the Chairman:*

Q. Then, of course, you examine the averages as well as the totals?—A. Yes, and the loans to and the loans from Banks. The loans to ought to equal the loans from.

*By Mr. Fyshe:*

Q. I suppose it is sometimes difficult to distinguish between a loan from a Bank and a deposit from a Bank?—A. Yes, one Bank may treat a loan in one way and another in another way.

Q. There is one item I wanted to draw your attention to which I consider anomalous. The item of liabilities is not included under other heads. All the Banks treat that as a very questionable column, and they only put doubtful items into it; they all keep their figures down to insignificant amounts, except the Bank of British North America. That bank sometimes has 11 or 12 millions in that column, but no other Bank has a tenth part of that amount. That arises from the fact that they go on the principle of putting in that column all the sterling bills of exchange they buy and are current?—A. Yes.

Q. I used to do the same thing in the Bank of Nova Scotia before we opened in Minneapolis and Chicago, and I remember at one of the renewals of the bank charters—Sir Leonard Tilley was then Minister of Finance—the whole day was devoted to discussing the Banking returns. This thing had been apparently utterly forgotten and neglected, and just as the meeting was breaking up I broached the subject, and half a dozen of them nearly jumped on me and assaulted me for raising the question. It was a proper objection. There was no provision made for that. The ordinary Bank, it might be, buying and selling an enormous amount of exchange might have four or five or six millions running and in the report they would place what they drew against



7-8 EDWARD VII., A. 1908

what they bought, which is no statement at all. You might simply show nothing of your capital and rest account?—A. That is so.

Q. At the same time, although it is strictly correct, it would be an impossibility to compel the other Banks to do it. It makes the figures so big you know?—A. I think in the course of time we will be able to get a little more uniformity on the part of the Banks in the manner of treating the items about which there might be any doubt.

Q. That, of course, is one very conspicuous item?—A. There are one or two other items, I think, that in the course of time we will be able to get systematized.

*By the Chairman:*

Q. Although we have nothing to do with it, there seems to have risen a determination on the parts of the Banks generally to have a fixed reserve in cash and a fixed reserve in liquid securities as against their liabilities?—A. Yes. There is no absolutely cash reserve demanded by the Bank Act, but that arrangement is made between themselves.

Q. I believe the Bankers' Association have moved in that direction?—A. Yes.

Q. The Department notices by the returns that there is a tendency to a fixed reserve although there is nothing said about it in the Act?—A. Yes, there has been an improvement in that direction as compared with some years ago.

Q. Just before I left the Department we found in some of the annual returns submitted to the Department, a want of unanimity?—A. Yes, I think that the form of the statement to be submitted to the shareholders should be established in the Bank Act.

*By Mr. Fyshe:*

Q. Do you think it ought to be in strict harmony with the Government's monthly statement?—A. No, but the form of it should harmonize.

Q. That is a good idea. I know in making my annual statement I was careful to give as complete a statement as I possibly could in order that the shareholders might obtain as clear an idea as possible of what the bank's assets consisted of. There is a clause in the Bank Act setting out in general terms what shall be submitted to the shareholders, but I always went further than that.—A. Yes, and some Banks do not go quite so far.

*By the Chairman:*

Q. Last year that was found in the case of one Bank particularly?—A. Yes.

Q. The next revision of the Bank charters is in 1910?—A. The charters are carried on until 1911 and Parliament will act the previous year.

Q. In what state are the records of your department now?—A. The records are in very fair shape.

*By Mr. Fyshe:*

Q. What do you mean by 'records'?—A. The correspondence of years gone by, papers, books, vouchers, ledgers and all that kind of thing. During the last three or four years we have had a man employed wholly on that work, and he has been getting our books, papers, vouchers, &c., in a very good shape.

Q. Where do you keep your records?—A. We have basement rooms.

Q. Will you not have them filled up soon?—A. It is tending in that direction.

*By the Chairman:*

Q. Are you not taking steps to destroy what might be called the useless records?—A. We are doing a certain amount of weeding out. Documents of no value for purposes of reference, or for historical or other purposes are being culled out and destroyed under the authority of the Governor in Council.



## SESSIONAL PAPER No. 29a

*By Mr. Bazin:*

Q. After having been preserved for some years?—A. After being held for a number of years.

*By Mr. Fyshe:*

Q. Are the vaults in which they are kept fireproof?—A. They are not vaults, but simply basement rooms.

*By the Chairman:*

Q. Have you taken any steps yet to transfer to the archives the documents of historical interest?—A. We have sent nothing to the archives so far.

Q. But you will do so?—A. Yes.

Q. When I was on the commission appointed to consider the custody of state papers and records, we discovered documents relating to the war of 1812?—A. Yes, we have some interesting old documents respecting the early construction of the Welland canal. There are a number of old stock books, and I think the signature of the Duke of Wellington appears in one of them.

Q. All the members of your staff are in the one building? You have no outside offices?—A. We have no outside offices in the city here. The staff of the Finance Department is all housed in the Eastern block.

Q. Some of the officers are crammed with employees?—A. We have in the note room from 30 to 35 women.

*By Mr. Fyshe:*

Q. That is where Mr. Toller presides?—A. Yes. The other offices are not so very much crowded, but they are not adapted for business purposes. The offices are simply detached rooms and are really not adapted for modern business methods.

Q. It seems to me that all the business relating to currency should be transacted in one big room?—A. The business is practically done in one big room, but that is the only big one we have.

*By the Chairman:*

Q. The structural condition is such that you cannot knock the rooms together?—A. Yes.

*By Mr. Fyshe:*

Q. It seems to me that the handling of the currency should be done in the same way as the Banks do it, by means of telling boxes?—A. Every one of the women, practically, has a telling box under lock and key.

*By the Chairman:*

Q. The note circulation, I think, now amounts to about \$50,000,000?—A. The note circulation throughout April amounted to \$57,000,000.

Q. In that branch there is a controller of currency and a chief clerk?—A. A controller of currency, a chief clerk and a first-class clerk.

Q. Those are all the males employed there?—A. Those are all the males. There are three men; two chief clerks and a first-class clerk.

Q. Having supervision over the \$57,000,000?—A. Yes.

Q. In addition to that, the controller of currency keeps the securities which the Government compels the insurance companies to deposit?—A. Yes, he has the custody of all the securities that are deposited and held by the Receiver General on account of the various insurance companies.

Q. And it is part of his duty to cut the coupons off the several bonds?—A. Yes, he has to cut the coupons off as they mature month by month, and send them to the different companies.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. And in doing that is there any provision for joint custody?—A. Yes. These securities are kept in a vault and the outer door is under the joint custody of two of the officers, while the inner doors are also under joint custody. The amount of securities so held by the controller has practically doubled since 1892.

Q. Those are not all securities of insurance companies?—A. Practically the whole of it is.

*By the Chairman:*

Q. The offices and the vaults are guarded by police night and day?—A. Yes.

Q. You have an Assistant Deputy Minister of Finance who is also a barrister?—A. Yes.

*By Mr. Fyshe:*

Q. Who is that officer?—A. Mr. Henry T. Ross.

Q. Is that a new appointment?—A. It was made on November 1, last.

Q. What is the object of making that appointment?—A. It is a growing necessity. Before Mr. Ross' appointment we had a secretary of the department who was a lawyer and a very useful officer indeed, Mr. Treadwell.

Q. What has become of him?—A. He broke down in health and retired in 1905. It was necessary to get some one with legal qualifications to take up the position of secretary, and it was thought wise to make him at the same time Assistant Deputy Minister, so that he could act in all cases when the Deputy was absent.

*By the Chairman:*

Q. There was an Assistant Deputy previously?—A. Prior to the appointment of Mr. Ross, Mr. Fitzgerald, Superintendent of Insurance, acted as Assistant Deputy.

Q. And that was an incongruous arrangement, because Mr. Fitzgerald could not pay any attention to the department?—A. He was having his hands full with the insurance office, and had no time to devote to the duty of Assistant Deputy Minister of Finance.

Q. Then you also have two chief clerks in the department, one looking after revenues and estimates, and another looking after expenditures?—A. Yes, one man is getting a little over \$1,900 a year.

*By Mr. Fyshe:*

Q. What are his duties?—A. He is a chief clerk and looks after the bank account and has a general oversight over the revenue side of our accounts. The other officer who is a chief clerk has charge of the expenditure.

*By the Chairman:*

Q. And gets out the public accounts?—A. He prepares the public accounts, the balance sheets and all that class of work.

Q. You have also a first-class clerk who is called accountant of contingencies?—A. Yes.

Q. The accountant of contingencies is a statutory officer?—A. He is not a statutory officer, but the keeping of the contingencies by the Department of Finance is regulated by statute which provides for the appointment.

Q. The accountant of contingencies has to pay the salaries of the temporary clerks?—A. Yes.

Q. The travelling expenses of officials?—A. Yes, of all the different departments, and the petty cash, printing and stationery, and newspaper accounts.

Q. The payments for newspapers subscribed for by the several departments?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. He also, by an accident, has the control and direction of the charwomen ?—

A. All the charwomen and charmen who clean the offices occupied by the Government in the city are controlled by this officer under the Minister of Finance.

*By Mr. Fyshe :*

Q. Does that not seem to be an interference with the special duties of each special department? Surely each special department can look after its own charwomen?—A. It is anomalous, but it is economical.

*By the Chairman :*

Q. The greatest pressure is brought by politicians to get charwomen appointed to the government service ?—A. Yes, I prefer to renew a loan rather than appoint a charwoman.

*By Mr. Fyshe :*

Q. Do you mean to say the Deputy Minister of Finance cannot do that ?—A. Yes, but it is an easier matter to renew a loan than undergo all the trouble connected with the appointment of charwomen.

*By the Chairman :*

Q. They wait on you themselves ?—A. Yes.

Q. And their backers wait on you ?—A. Yes.

Q. And they call at your house ?—A. Yes, and they write any quantity of letters.

Q. To avoid political pressure as far as possible a limit has to be placed to the number of charwomen to be employed ?—A. The limit of the number of people to be employed is set by order in council.

Q. Without that limit the number would be trebled ?—A. I would not like to say what it would be.

Q. There would be no holding them ?—A. No.

Q. And if the several Departments had to engage their charwomen, and no limit was fixed, you would not like to say what would happen ?—A. Such an arrangement would give a good deal of elasticity.

Q. Having an accountant of contingencies meets a long felt necessity?—A. Yes, and it has proved a very useful appointment.

Q. There is a limit to the subscriptions to be paid for newspapers by each department ?—A. Yes, but I am afraid it is not very strictly adhered to.

*By Mr. Fyshe :*

Q. What newspapers are usually allowed to the department ?—A. Anything that is published. The limit laid down by order in council is about \$500 per year per department. That is the amount it can spend on newspapers.

Q. Is it necessary you should have them at all ?—A. There are certain newspapers we must have.

The CHAIRMAN.—The financial papers are required by the Department of Finance, and the railway papers by the Department of Railways. There must be some newspapers in every department.

*By Mr. Fyshe :*

Q. You must keep abreast of what is going on ?—A. Yes, we have to, but there are a great many newspapers that are not needed.

*By the Chairman :*

Q. To carry on all the work that has been enumerated you do not think the department is overmanned ?—A. The department is undermanned.



7-8 EDWARD VII., A. 1908

Q. The department is rather undermanned than overmanned?—A. Yes.

Q. And the staff of the department is efficient. I cannot speak too highly of the service that is being rendered, as a whole by the staff of the Department of Finance.

*By Mr. Fyshe :*

Q. Do you not think you would save a good deal of money to the country if you did not take so many newspapers, for which you say \$500 is allowed for each department?—A. We might save a couple of hundred dollars or some such amount.

Q. If you were to save a couple of hundred dollars in each department it would be a good deal. Every dollar saved in that direction might be available for increasing well earned salaries?—A. Yes.

*By the Chairman :*

Q. The positions of the other officers are in accordance with the duties they fulfil?—A. Yes.

Q. The first-class clerks do first-class work and the second-class clerks, second-class work?—A. As a rule the first-class clerks are doing first-class work, as the Commissioners will see when they visit the department. The second-class clerks are likewise doing good work for that class, the junior second-class clerks the same, and the temporary clerks are giving us very good service. I might say in connection with the women employees who are working on the notes, that we have some who have been in the service since 1877 or 1878.

Q. That is before I was appointed deputy?—A. Before Mr. Courtney was appointed deputy. Those women, as you will understand, are becoming fairly worn out. They have been a long time in the service and have done good work and the question is, what are we going to do with them? They are getting close to the time when they cannot be regarded as being very efficient. They are temporary employees and their pay ceases the minute they leave the government service. They were not under the old Superannuation Act at all. The question arises, what is to be done. So far I have dealt with them as gently as possible. They always work when they possibly can but they are inclined to be away a great deal and as the time goes on the number of such persons will become very much larger.

Mr. FYSHE.—There is only one way of dealing with them and that is to put every man and woman who is in the Government service under Superannuation.

*By the Chairman :*

Q. That brings up the whole question of Superannuation. Do you think it is expedient to restore the Superannuation Act?—A. I think it is an absolute necessity, the restoration of some kind of——

*By Mr. Fyshe :*

Q. Pension system?—A. Pension system. You can call it Superannuation or Pension, as you please.

Q. It should be a Pension system, and instead of being abolished it should be considerably extended. It should be extended so as to cover widows and children?—A. I look upon the Superannuation system, as an economic necessity for the Government.

Q. It is only bare justice to commence with?—A. I do not look upon it as absolutely in the interest of the service, but as being necessary in the interest of the state.

Q. It is necessary for both?—A. It is necessary primarily in the interest of the state because this condition I am pointing out to you is one which, in a very few years, will arise all through the service. We have some five or six employees who have been in the department from 20 to 30 years, and whom we have to carry on and pay salary to right along until they die. Practically you have to do that. Very soon the same condition will arise throughout the service generally.



## SESSIONAL PAPER No. 29a

Q. It does not seem to me permissible for the Government to plead poverty in dealing with a matter of this kind?—A. I think it is in the interest not merely of the service itself but for the purpose of carrying on the work of the Government efficiently and properly that the Superannuation system or some such system should be restored. I do not regard a Pension altogether in the light of a gratuity. I look upon it as being deferred salary. If the Superannuation law were on the statute-book at the present minute, I do not think there would be the same demand for increased remuneration. A man would be content with a medium salary if his declining years were provided for.

Q. This is rather a mild basis to put it on?—A. I am trying to tell you what the effect would be, I am not reasoning it out academically. I think, besides, the looking forward to the receipt of a pension in later life has a very steadying effect on a man's service and in a man's integrity.

Q. Undoubtedly?—A. Because he is not going to imperil his future pension by inefficiency or misconduct.

Q. It really is not worth arguing about, the thing has passed that stage altogether?—A. In the case of temporary employees we have a very large number, as you see, who are women, and there is a constant desire to have their employment made permanent. It has a good side.

Q. You know it is an awful difficult question to deal with?—A. We are pressed on two sides. First of all we do not want to pay any money for the service of the country than the work is worth. Then we are pressed on the other side by the fact that some of these people have been with us for from 20 to 30 years, and they are getting exactly the same remuneration as those who came in during the last three or four years. Now that creates a little bit of unrest.

*By the Chairman:*

Q. And it is the same work that is done in both instances?—A. It is the same work.

Q. You have been in the department for 25 years and are, therefore, qualified to speak. Is the same standard maintained in the Entrance examination?—A. I think there has been a tendency towards relaxation. I look on the value of the Entrance examination not as indicating the best men for the service, but it is of great value in the elimination of the unfit.

*By Mr. Fyshe:*

Q. Of the absolutely unfit?—A. Of the absolutely unfit and of the unfit.

Q. It does not provide positively for your getting the best material there is?—A. No, but it eliminates those who should not be appointed under any consideration.

Q. Not the best, but the second best?—A. You may by chance light on the second best. So far as Promotion examinations are concerned, I feel very much like having a Promotion examination whenever Promotions are necessary.

Q. You would leave that to the judgment of the deputy?—A. Yes.

Q. A strong deputy ought to be empowered to promote the people under him as he thinks fit?—A. Well, I think the value of the Promotion examination is in its elimination of the unfit.

Q. It puts a certain check upon a deputy, that is it prevents him from doing a gratuitously unjust thing?—A. Glaringly unjust thing.

*By the Chairman:*

Q. Whatever opinion we may have as to the Entrance examination for the lower grades in the Finance Department, you have obtained as good results by having strong Ministers as you could have by competitive examination?—A. I think the results would compare very favourably.

Q. But that might not be the case in all the Departments?—A. It depends upon the Minister.



7-8 EDWARD VII., A. 1908

Q. But naturally the Minister of Finance must be a strong man?—A. He usually is.

Q. So far, the Department has been blessed in having strong men, so that they have put in efficient and good clerks into the Department;—A. They have, yes. Reverting again to the subject of Superannuation, with a Superannuation scheme if you get a good man in your Department, he will stay with you; Superannuation will hold him. Now, under the present system, with nothing but the Retirement Act——

Q. There is nothing to hold him?—A. There is nothing to hold him, and I have practically in my hands to-day the resignations of three of my best officers.

Q. On that account?—A. On that account.

The CHAIRMAN.—You had better send in a memorandum upon the system of superannuation and its effects, also upon the employment of temporary clerks and aged women, and any other matters that you think of.

Witness discharged.

OTTAWA, June 19, 1907.

Mr. THOMAS C. BOVILLE, Deputy Minister of Finance Department, re-called and sworn and examined.

*By the Chairman:*

Q. Is it true that there has been a forgery discovered within the last day or two in the Inland Revenue Department?—A. Yes.

Q. How did it come about, tell us the whole story —A. I have not been officially notified as yet, but so far as I can ascertain from the Department of Inland Revenue, thirteen blank cheques were stolen out of one of the cheque-books sometime about the beginning of May.

*By Mr. Bazin:*

Q. Of this year—A. Yes, May, this year. The theft was not discovered until June 13.

*By Mr. Fyshe:*

Q. Are your cheques numbered?—A. Yes, the cheques are all numbered consecutively.

Q. Should it not have been discovered at once?—A. Well, it would have been very difficult to have discovered it at once, unless one had the curiosity to examine the cheque-books. The cheques were stolen from the end of the cheque-book. On June 13 the Deputy Minister of Inland Revenue advised the manager of the Bank of Montreal that these cheques had been stolen and that he had better notify his branches to be on the lookout for them. One cheque came into the Bank of Ottawa and was paid by the Bank of Ottawa on June 1. The signature to the cheque was forged, of course. (Cheque produced.)

Q. That cheque was paid by the Bank of Ottawa?—A. Yes. The signatures of Mr. Himsworth, Secretary of the Department, and Mr. Campeau, the Accountant, are forgeries. The first cheque was paid by the Bank of Ottawa on June 1; it was paid over the counter. June 1 was a Saturday, a short day, and the second cheque (cheque produced) was paid on June 15.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. By what Bank?—A. By the same Bank and the same teller.

Q. That was also on a Saturday?—A. Also on Saturday, and a short day. The first cheque is drawn in favour of J. E. Valin, it is dated May 31 and is for the sum of \$225.53.

*By Mr. Fyshe:*

Q. Who is Mr. Valin?—A. Mr. Valin is an employee of the Department of Inland Revenue, and the cheque is endorsed by 'J. E. Valin.'

Q. Is that a forgery?—A. That is also a forgery. The teller asked the man who presented the cheque if he were Mr. Valin, and he replied 'No.' The teller said, 'You had better put your own signature underneath,' and he put his signature underneath, 'L. Leclair.' The second cheque is dated May 15.

*By the Chairman:*

Q. May 15 or June?—A. May 15. The cheques were stolen at the beginning of May. The other cheque is dated on May 15 and is for the sum of \$245.53; it is in favour of R. D. Archambault, and is endorsed by R. D. Archambault.

Q. Also a forgery?—A. Yes. It was paid by the Bank of Ottawa on June 15 on that endorsement.

*By the Chairman:*

Q. June 15?—A. Yes. We do not know who Archambault is.

Q. How many cheques have been stolen?—A. Thirteen.

Q. How many have been presented?—A. Two.

Q. Only two?—A. Yes.

Q. The numbers are known?—A. The numbers are known. Of course, these two cheques came into the Bank of Montreal through the Bank of Ottawa—

*By Mr. Fyshe:*

Q. They dropped on them?—A. They dropped on them and threw them out.

*By the Chairman:*

Q. What steps have the Inland Revenue Department taken—

*By Mr. Fyshe:*

Q. The Bank of Montreal had paid them also?—A. Well, apparently the cheques had gone through the cash department of the Bank of Montreal and thence were sent up to the examiner's department.

*By Mr. Bazin:*

Q. Did you say that the Bank of Montreal perceived the forgery?—A. On the advice they received from the Department of Inland Revenue.

Q. They had been previously advised?—A. They had been advised by the Department of Inland Revenue that these blank cheques had been stolen and when the cheques came in they threw them out.

*By the Chairman:*

Q. What steps have the Inland Revenue people taken to discover these?—A. They have communicated with the Dominion police.

Q. They have?—A. Yes, they advised the Dominion police people on Friday last.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe :*

Q. The theft of the cheques must have been done by one of the staff ?—A. Well, it is difficult to say; apparently the theft of the cheques was by some one who understood the routine of the department thoroughly well because the cheques are dated on the 15th and 31st.

Q. On the pay days ?—A. Yes, the 15th is the pay day for the ordinary civil servant and the 31st is the pay day of the temporaries, and the cheques are drawn on those two days, the 15th and the 31st.

*By the Chairman :*

Q. Who had the custody of the cheque books ?—A. The accountant.

Q. Mr. Campeau ?—A. Yes.

Q. Are they kept locked up ?—A. Yes, except when required for business purposes during the day ?

*By Mr. Fyshe :*

Q. I suppose they are kept in a safe ?—A. They are locked up in some secure place during the night.

Q. But during the day they would be accessible ?—A. Yes.

*By the Chairman :*

Q. In that report on the Martineau defalcation wasn't there some recommendation that these cheque books should be kept in a secure place ?—A. Yes, and the Finance Department has been endeavouring to have the recommendations of the Martineau commission carried out.

Q. With regard to the cheque books ?—A. Yes, with regard to keeping the cheque books in safe custody.

Q. As a matter of fact these cheques should be kept as carefully as bonds, in a bank safe ?—A. Just so, and the Department of Finance have been impressing that on the other departments as much as possible.

Q. They should not be kept locked up at night merely, but all the time ?—A. These cheque books are required constantly during the day, but the man who has charge of them should take just as much care of them as he would of any other security.

*By Mr. Bazin :*

Q. Are these thirteen cheques numbered consecutively ?—A. The cheques taken from the books bore consecutive numbers; we can tell, of course, the numbers of the cheques that were taken because the cheques are all numbered consecutively.

*By the Chairman :*

Q. Why wasn't this reported to the Finance Department ?—A. I shall answer that question by saying that it was not reported to the Finance Department.

Q. I will put my question this way: Was this reported to the Finance Department ?—A. No report has yet been received by the Finance Department.

Q. These cheques were stolen early in May ?—A. Yes.

Q. The first cheque was presented on June 1 ?—A. Yes.

Q. They were aware that the cheques had got into circulation, two of them at least, on June 1 and 15 ?—A. Yes.

*By Mr. Fyshe :*

Q. The Bank of Montreal got notice that the cheques had been stolen before the first one was cashed ?—A. The first cheque was cashed on June 1 before the Bank of Montreal had been advised by the Department of Inland Revenue of the theft of the cheques.



SESSIONAL PAPER No. 29a

*By the Chairman :*

Q. Has the Department of Inland Revenue, as yet, advised officially the Department of Finance?—A. Not yet.

Q. Who placed it in the hands of the Dominion police?—A. The Department of Inland Revenue.

*By Mr. Fyshe :*

Q. Does the report of the Martineau Commission advise that cheques should be properly kept?—A. It advises that every blank cheque should be accounted for whether cancelled or issued, and that no unnumbered cheques should be allowed to exist.

*By the Chairman :*

Q. It is perfectly evident that the person who manipulated these cheques was aware of the system in the Department?—A. Yes.

Q. And he knew where to get hold of the cheque book and where to take the blank cheques?—A. And he understood the routine of the department.

*By Mr. Fyshe :*

Q. It is hardly conceivable that an outsider stole those cheques?—A. No.

Q. So that you are driven to look in the Department for the offender?—A. It must be either some one in the Department or some one who is very well acquainted with the routine of the Department.

Q. Or who was posted by some one in the Department?—A. Yes.

*By the Chairman :*

Q. The Commissioner of Dominion Police is away?—A. Yes. Inspector Hogan is looking after it.

Q. The loss so far has been borne by the Bank of Ottawa?—A. So far it has fallen on the Bank of Ottawa.

Q. At all events the Government are no losers?—A. The Government are not the losers. Of course, the teller of a bank will take a Government cheque and cash it through almost without thinking.

*By Mr. Bazin :*

Q. Do you say that all these blank cheques are numbered in advance?—A. Yes—in the report on the Martineau defalcation it is laid down that the cheques should be all numbered.

*By the Chairman :*

Q. This matter is in the hands of the Dominion Police?—A. Yes.

Q. And inquiries and researches are being made?—A. Yes.

Q. Are you going to advise the Inland Revenue Department that they ought to have sent you advice at once?—A. They are notifying me at once, I understand. I told Mr. Gerald that we ought to have been notified the first thing of this, that we should be notified immediately anything of this kind is discovered, and I understand he is writing me to-day. In my reply to his letter I will tell him that in future he must notify us immediately of any transaction of this nature.

*By Mr. Fyshe :*

Q. He should have notified you the moment the cheques were discovered to be stolen?—A. Yes.

Q. Mr. Boville, you were not here when Mr. Fraser was giving us some evidence of the absurdity of the reintroduction of the Paymaster's Branch of the Militia De-



7-8 EDWARD VII., A. 1908

partment, and this trouble of course has some bearing on it also. Would it not be a simplification of matters if the Finance Department made all payments for every department?—A. Theoretically, yes, as an academic proposition, yes, but as our business is so tremendous and is spread over such a wide area it is not practicable.

The CHAIRMAN.—How many of these cheques do you think they pay in a year?

Mr. FYSHE.—I have no idea.

The CHAIRMAN.—Somewhere about 700,000 of all grades. Your idea is that the Finance Department should be Paymaster for the whole Government.

Mr. FYSHE.—Should take charge of the whole thing, of every payment from five cents to five thousand dollars. Of course each department should look after its own expenditure and vouch for its payment, for the amount to be paid, but the Finance Department or the Auditor General's Department should make the payment, they have to go over this thing anyway.

The CHAIRMAN.—The theory governing the Finance Department is that it deals with the finances of the country.

Mr. FYSHE.—Yes, well let them make the payments.

The CHAIRMAN.—You must allow the other departments some latitude in the matter of small change. The Finance Department and the Auditor General's Office do make the big payments now, but if they were required to make all the payments as you suggest it would probably require a staff of a thousand men to do it.

Mr. FYSHE.—You would simply concentrate the staff in one Department instead of having it scattered around?—A. Apart from that, this credit system we have established facilitates very materially the transaction of the Government's business at distant points. Supposing all the payments were concentrated here in Ottawa, you would have constant growling at the delay in making payments.

Q. Not necessarily, if the pay-lists or accounts were properly vouched for and forwarded. It is only a question of drawing the cheque and sending it?—A. Which in the case of a payment in British Columbia would mean two weeks' delay.

Q. Well, you might make an exception in that case?—A. Then Prince Edward Island, it would mean a delay of nine days there.

*By Mr. Bazin:*

Q. And in winter what would the delay be?—A. In winter it would mean a delay of weeks sometimes.

*By the Chairman:*

Q. That is all the information we can obtain from you at present, I think, Mr. Boville, you will advise us if there is anything more heard about this?—A. Yes, if anything transpires I will let you know.

Q. Is there anything in this unfortunate transaction that would lead you to suggest any further recommendations in regard to the custody of cheques or any matter in regard to cheques?—A. I think the regulations as they exist at present, if they are fairly carried out, would meet troubles of this kind so far as they can be met.

*By Mr. Fyshe:*

Q. You know it is quite evident they are not being carried out. It is quite evident that these cheques are kicking about like stationery in the department?—I do not think so, Mr. Fyshe, I think they are being fairly well looked after, but there may be a case, an odd case of oversight or neglect. I think as a whole, and as a rule, the cheque books are being thoroughly well safeguarded.

Q. Well, the feeling I have about anything like that is that somebody is deplorably to blame, and I would find out who he is and punish him for it?—A. That is right.

Witness retired.



SESSIONAL PAPER No. 29a

## FINANCE DEPARTMENT,

OTTAWA, CANADA, June 13, 1907.

T. S. HOWE, Esq.,

Secretary of Civil Service Commission,  
The Senate, Room 2, Ottawa.

DEAR SIR,—I send you herewith a statement of the number of officers and the cost of administration of the Finance Department in 1892 and 1906, respectively.

Yours truly,

(Signed) T. C. BOVILLE,

*Deputy Minister of Finance.*

## FINANCE DEPARTMENT STAFF, 1892 AND 1906.

No. 1892.	No. 1906.	Rank.	Cost.	
			1892.	1906.
			\$ cts.	\$ cts.
1	1	Deputy.....	4,200 00	5,000 00
4	5	Chief clerks.....	8,850 05	8,358 32
4	10	First class clerks.....	6,737 50	17,100 00
18	12	Second class clerks.....	23,700 00	16,637 50
.....	9	Junior second class clerks.....	.....	7,885 81
3	0	Third class clerks.....	2,850 00	.....
.....	.....	Private secretary.....	600 00	600 00
4	2	Messengers.....	1,545 00	1,340 00

## CONTINGENCIES.

1	8	Temporary clerks.....	731 06	4,231 66
.....	2	Messengers.....	175 00	1,225 00

## CHARGES OF MANAGEMENT.

11	33	Temporary clerks.....	4,693 50	19,630 19
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## FINANCIAL INSPECTION.

2	0	Inspectors.....	2,999 00	.....
48	82		57,081 06	82,008 48

1 messenger employed temporarily for a short period afterwards appointed permanently.



7-8 EDWARD VII., A. 1908

## MEMORANDUM.

## SUPERANNUATION.

In this memorandum I desire to speak from the point of view of the Finance Department and its business. One department differs from another, and while the views herein expressed may have general application they are given with special reference to the department named.

It is unnecessary to sketch the history of the Civil Service Superannuation Act or trace its workings. By the legislation of 1897 its provisions were repealed, so far as those thereafter entering the service were concerned, and in its stead a Retirement Act was enacted. At the present time then, the staff is composed of two classes of men, those who can look forward to retiring upon a decent pension if they live long enough, and those who have no prospect of a pension, but who, under the terms of the Retirement Act, will receive upon leaving the service the product of a savings bank account in which is deposited monthly five per cent of their salary. I have watched with some interest the results of the two systems, and I desire to place before the Commission briefly the conclusions at which I have arrived.

The business of Government differs somewhat from business of the ordinary character. It is conducted on a larger scale, in the interests of the country as a whole, and not for any individual or corporation. It is of a continuous character, and to carry it on to the best advantage the staff must be possessed of a certain amount of historical acquaintance with the different subjects to be dealt with. To that end departmental training and experience are invaluable. An employee in the course of a number of years gradually becomes a storehouse of useful departmental knowledge. For that reason the bringing in of young men and the training of them in the department make for efficiency. One of the strong levers to retain under the terms of the Civil Service Act men who have proved themselves valuable has been the pension system. Under the Retirement Act, there being nothing to hold him, if a man sees an opening elsewhere providing for the moment a better wage he leaves the government and takes with him his knowledge and the balance of his savings bank account. In the interests of a continuous service the Superannuation Act was highly advantageous.

The fact that an employee has before him an honourable retiring allowance has a steadying influence on his character and conduct. He will refrain from any breach of trust or other act that would endanger the provision for his future.

The most important advantage of any system of retiring annuity is its value as a measure of economy.

A private individual has no compunction about getting rid of an employee who is no longer able to make up his tale of bricks; a corporation likewise frequently has to dispense with the services of the aged, though in a good many large establishments the pension system is being adopted. Without discussing the moral obligation of the individual or corporation to provide for the future of those who have grown old in their employment, it will be found that a government, in the face of influences of all the various and varied kinds that can be brought to bear, simply cannot get rid of those who, worthy in themselves, and who have given years of honest service, have outgrown their usefulness, and must carry them on at high salaries while younger men have to be employed to do the work. In other words, in the absence of any pension or other kindred scheme the staff in its higher branches must be duplicated. It is more economical and better in the interests of the work that such persons should be removed from the active staff.

This difficulty is not an imaginary one. In the case of the so-called temporary employees it has to be faced to-day. Some of these temporary employees have been in the service since the seventies, and have grown gray in the employ of the Govern-



## SESSIONAL PAPER No. 29a

ment. Being the oldest they are at the maximum salary that can be paid. They have done their best, but the infirmities of age impair their ability to carry on their daily toil, and seriously interfere with their attendance. Indeed their spirit and loyalty sometimes carry them beyond what is reasonable in their desire to maintain their former efficiency. What is to be done? It seems to me that some method or system should be adopted to meet such cases.

There has recently been an extensive agitation in the service for higher remuneration. Wonder has often been expressed that the country has been able to get and retain in its service under the scale of wages set forth in the Civil Service Act, men whose abilities were widely acknowledged and who served their country well and long. I am convinced that the Superannuation Act was the means of retaining such men. I believe further that they regarded any allowance under that Act as merely deferred salary, and were willing to serve at a moderate recompense for the present in view of the advantage of a provision for their old age—a provision which they might or might not live to enjoy. I believe that the establishment of some scheme of retiring allowance for honourable service would be in the best interest of the service of the country as well as in the interest of economy.

## TEMPORARY CLERKS.

Under the provisions of the Civil Service Act, the salary of a temporary clerk begins at \$500 and runs up to \$700 by increases of \$50 each year. At the present time there are over 40 so-called temporary clerks in the Finance Department. Some of these temporary clerks have been in the service of the department for over thirty years. It would appear reasonable that, after a period of some years' service at work that is of just as permanent a character as any other, the temporary feature should be eliminated and the employment should be elevated to the dignity that attaches to permanency. Take for instance the case of the women employed in counting and signing notes. The work is simple, but to all intents and purposes as permanent as any other. After a term of say three years in the temporary rank, such a clerk might be regarded as permanent, and so designated. For the class of work to be done, I think a third-class clerkship would be sufficient. The advantage to be gained by the clerk from such an arrangement would be derived from any improvement that would be made in the third-class clerkships arising out of any amendments that might be made to the Civil Service Act.

T. C. BOVILLE,

*Deputy Minister of Finance.*

OTTAWA, November 8, 1907.



7-8 EDWARD VII., A. 1908

TORONTO, September 26, 1907.

Mr. J. G. RIDOUT, Toronto, called and sworn and examined.

The WITNESS.—I beg to produce a memorandum which Mr. Creighton, the Assistant Receiver General, who is at present absent from the country, left with me in order that it might be brought before you.

Statement read and filed as exhibit.

*By the Chairman:*

Q. Mr. Ridout, you have been in the Assistant Receiver General's office here from the very beginning?—A. It was opened one year before I came. I was appointed in 1872, and the office was opened the year previous.

Q. The first Assistant Receiver General here was Mr. C. S. Ross?—A. Yes.

Q. He was paid a salary of \$3,000?—A. Yes.

Q. Is the same salary paid now?—A. The same until last July, when Mr. Creighton got an increase of \$300.

Q. Mr. Creighton was appointed in 1895?—A. Yes.

Q. And he has received a ten per cent increase in salary?—A. Yes.

Q. You have been in the office since 1872 and came originally from the Bank of Commerce?—A. Yes, I came out of the Bank of Commerce at \$800 salary.

Q. You were selected as a good capable junior, knowing banking?—A. They wanted a teller here. Mr. Grasett, who had been teller, suddenly left. They wanted a teller in his place and telegraphed the offer to Goderich, where I then was, and I came down immediately.

Q. Personal reasons, your parents being then in Toronto, induced you to accept the position?—A. Yes.

Q. The idea that you had was that once in Toronto you would always be in Toronto?—A. To tell you the truth, I did not think very much about it. My people wanted me to come home, and the position I accepted in the Assistant Receiver General's Office gave me an immediate increase of \$200 more than I was receiving from the bank.

Q. You were twenty-seven years of age when you entered the service?—A. Yes.

Q. When you entered the service, how many composed the staff?—A. Mr. Ross, Percy Eliot, and myself. There were three.

Q. And the messenger?—A. There was no messenger at that time, but one was appointed later on, when we came into the building that we now occupy. We were formerly on Wellington Street, in a little bit of a place there.

Q. Then you acquired a new place and a messenger was appointed who lives over the building?—A. Yes. By-the-by, I should say that Mr. Orde was sent up, and he made a fourth member of the staff, before we left the Wellington Street place.

Q. At that time, in common with the other Assistant Receiver General's Offices, you had a Savings Bank branch?—A. Yes.

Q. The Savings Bank branch, after many years, was found to be unnecessary and was done away with?—A. It was done away with two years ago.

Q. Your balances were then turned over to the Post Office Savings Bank?—A. Yes.

Q. Now your office is that of the Assistant Receiver General only?—A. That is all.

Q. Who compose the present staff?—A. Mr. Creighton, myself, the teller, a junior clerk, and a messenger.



## SESSIONAL PAPER No. 29a

Q. What salary did you come in at?—A. \$800.

Q. What are you getting now?—A. \$1,700.

Q. Can you tell us how the increases have happened?—A. The last \$100 I got in July, 1905, and the one before that was in 1904. My salary was then increased from \$1,500 to \$1,600, and in 1905 it was made \$1,700.

Q. Do you recollect how long you were at the \$1,500?—A. A good many years; I could not tell how long. I remember receiving a letter from yourself when I was advanced to \$1,400, stating that I could flatter myself that I was a second-class clerk. My first increase, from \$800 to \$1,000, was at the time Mr. Ross died. That was in order to put me on a level with Mr. Orde, who was nominally the senior.

Q. That would be between 1877 and 1878?—A. That was about 1877 or 1878, or earlier.

Q. Mr. Ross was succeeded by Mr. Fraser?—A. Yes.

Q. Mr. Fraser died?—A. Yes, he died.

Q. Then Mr. C. J. Campbell came in?—A. Yes.

Q. He had been an experienced banker?—A. Yes, he had been.

Q. And it was a great comfort to the department when he was there?—A. Yes, it was.

Q. Mr. Campbell got on in years and was retired?—A. Yes.

Q. And Mr. Creighton was appointed?—A. Yes.

Q. Mr. Creighton has developed into a very capable man?—A. Very.

Q. He has very great capacity?—A. Finance was his hobby. He was a newspaper man and a member of the local Legislature?—A. Yes.

Q. He was the Opposition's financial critic in the local Legislature?—A. Yes.

Q. So he had theoretically a certain knowledge of the subject before he came in?—A. Yes.

Q. There is one Assistant Receiver General's Office in each province?—A. One in each province.

Q. Your position, or rather that of the office, is looked upon as provincial rather than local?—A. I should say so.

Q. You are looked upon as within the province? Just as in the case of a clerk at Ottawa, the appointments are not regarded as a matter of local patronage?—A. In Toronto originally our appointments were not made for political reasons at all.

Q. Originally you were opening a new office, and bankers were looked upon as necessary to carry on the new duties?—A. Mr. Ross, Percy Eliot, and myself were appointed, not from political reasons, but on account of efficiency. The two last appointments to the office of tellers have certainly been political, and they are Toronto men.

Q. There is a young man I noticed in your office yesterday that I had not seen before?—A. Mr. Kane. He comes from Newmarket. I think Mr. Aylesworth was his sponsor, and he is a very good clerk.

Q. Was he in a bank before?—A. He had left school a few months before.

Q. He is a very capable young man?—A. Yes, very capable.

Q. The appointments to staff of the Assistant Receiver General's Office are supposed to be of the nature of appointments from the province rather than appointments from the locality? In addition to this office, there are offices in Halifax, St. John, Charlottetown, Winnipeg and Victoria? There are only five offices besides yours?—A. Yes.

Q. There are only a small number of officials connected with these offices, taken collectively?—A. Yes.

Q. And they have never been graded into a class?—A. No.

Q. And the emoluments differ in each place?—Mr. Creighton gets rather more than the Assistant Receiver General in Victoria?—A. I did not know that. I thought they were all paid \$3,000.



7-8 EDWARD VII., A. 1908

Q. Mr. Mathers, Halifax, gets \$2,200; Mr. Howard D. McLeod, St. John, N.B., gets \$2,200; Mr. H. M. Drummond, Winnipeg, gets \$2,250; Mr. McLaughlin, Victoria, \$2,400, and Mr. Percy Pope, Charlottetown, \$2,200?—A. I was under the impression they were all paid the same salary.

Q. It would seem, in view of the fact that some get more than others, that length of service has been considered in fixing the emolument, except in Toronto?—A. Yes.

Q. Did this Mr. Kane, who has been recently brought in, pass the Civil Service examination?—A. I am not aware of his having been asked to pass an examination.

Q. You say he had no banking experience?—A. No.

Q. What do you pay him?—A. \$600.

Q. What does Mr. Tovell, the next man, get now?—A. He receives \$1,000.

Q. How long has he been in the service?—A. Four years last April.

Q. Supposing Mr. Tovell had entered the Bank of Commerce what would he have received at the end of four years?—A. He was in the Ontario Bank previously, but left there and was doing nothing when our teller was appointed to the Sovereign Bank. Then Mr. Tovell obtained the appointment in our office.

Q. What salary would he have been getting had he stuck to banking?—A. I suppose about the same or a little more.

Q. Of course, in the Assistant Receiver General's offices, unfortunately, there is no chance of promotion like there is in the banks?—A. There is not.

Q. You think that something should be done to compensate for this lack of promotion?—A. Yes, I think the clerks should have their regular increases that they can count upon. In the office here neither of the young men on the staff can get any promotion unless I either die or am superannuated. The teller cannot go forward and the junior cannot either unless the teller is promoted. I am simply a stumbling block to the progress of these other men.

Q. Unfortunately, although they are doing the same class of work as tellers in banks there are no branch banks to which they can be appointed? There is only the one office in each province and they have no means of getting out of the teller's box?—A. No.

The CHAIRMAN.—And you could hardly destroy the market by paying an inordinate price to a teller.

Mr. FYSHE.—That is one of the conditions that make it easier for big banks to attract men away from the little ones.

*By the Chairman :*

Q. You cannot well pay a teller more than a teller is worth?—A. No.

Mr. FYSHE.—Sometimes even in a big bank a teller gets fixed. His mind gets stereotyped and he is unfit for promotion. He has made himself a mechanical man.

*By the Chairman :*

Q. What holidays do you enjoy here?—A. Three weeks a year.

Q. And when you go away who acts for you?—A. Mr. Creighton does here.

Q. The two higher officers interchange?—A. Yes.

Q. You have inspectors who come around from Ottawa?—A. Yes.

Q. They come without giving you any notice?—A. Yes.

Q. They take possession of the whole place and count everything?—A. Yes.

Q. Even all the bags of gold?—A. No, they count the bags and weigh them. They do not count the pieces of gold.

Q. But they empty the bags?—A. They empty the bags into a scale and weigh the contents.

Q. Then they count the bags of silver?—A. They count the number of bags of gold and the number of bags of silver.

Q. The bags of silver are just the same as they come from the mint?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. And the copper the same?—A. Yes.

Q. And they count all the notes?—A. Yes.

Q. How do you mutilate the notes? Do you gouge out the signatures with a chisel?—A. Yes.

Q. Then they are sent to Ottawa?—A. Yes, we sent to-day \$230,000, somewhere about that amount, and we still have as much nearly on hand.

Q. Do you send away the notes as fast as you can?—A. I suppose as fast as they can take them in Ottawa.

Q. They are all destroyed there?—A. They are all destroyed there.

Q. Once you consider a note is no longer fit for circulation it is destroyed?—A. Yes.

Q. When the inspector comes all the gold is weighed and the notes are counted?—A. The weighing of the gold is a very heavy piece of business and for the last few years the inspectors have tried to alleviate that somewhat by sealing up compartments in some safes. In one case the contents of a whole safe was verified and the safe sealed up. Even so, that will leave us about nearly two-thirds of the amount of gold we have on hand still to be weighed. There is somewhere about one-third under seal.

Q. Then the inspector with his own particular seal seals up the gold?—A. Yes. It is a very heavy piece of business.

Q. All the \$1 and \$2 notes, the small currency of the Dominion, are signed at Ottawa before they are sent to you?—A. Yes.

Q. In the case of the big notes, five hundreds, thousands and five thousands, the officer goes from Ottawa to sign, they are not trusted through the express company?—A. An officer goes from Ottawa to sign. One signature is signed in Ottawa and an officer goes to sign the other.

Q. In the old time—I am speaking of some years ago—the notes of large dimension were made payable at a particular place, say Halifax or St. John?—A. Yes.

Q. The notes were inscribed on the back 'Payable at Halifax.' To please the banks that was done away with some years ago?—A. Yes.

Q. And in consequence the reserve had to be increased in order to meet any sudden demand that might be made?—A. You mean the reserve of notes?

Q. The reserve of gold?—A. Yes, that is the fact.

Q. Now there is a movement among the banks in this direction: that the notes being changed say at Winnipeg the gold should be given out in Toronto?—A. We have not had any requests of that kind.

Q. Have you not heard that that is the latest proposition?—A. I have not heard that.

Q. In connection with the removal of the crops?—A. I think I remember that being done between Montreal and Toronto many years ago.

Q. The whole tendency of the currency of the country lately has been to benefit the public and facilitate matters with the banks as far as possible, doing away with the special places of redemption?—A. Yes.

Q. Now in satisfying the demands of branch banks for note circulation of small dimension. A branch at Orangeville, for example, may ask for five hundred on a draft on the head office at Toronto?—A. Yes.

Q. That is \$1 notes?—A. Yes.

Q. Who pays the cost on those \$1 notes to the banks?—A. We do not pay, the bank pays.

Q. Your work has been greatly enlarged by the multiplication of branch banks?—A. Yes, very much.

Q. Do you find difficulty now with the tellers of the city banks here in making up their bundles of notes for exchanges? An arrangement was arrived at with the Bankers Association?—A. That has not been adhered to at all.

Q. You had better explain that?—A. The idea was that bundles should be sent in in five hundreds or multiples of five hundred, sorted without the necessity of sorting



7-C EDWARD VII., A. 1908

notes for reissue from notes to be cancelled. I do not know whether any bank has made an effort to do it at all. If they have they have dropped it. The larger portion of our work is from notes taken in by the large departmental stores and the railways, put up in hundred notes at a time; sent into the banks and by the banks sent into us without counting at all. The bank clerks say: 'We have not time to count six or eight thousand one dollar notes; you are going to count it anyway.' So they send the notes in to us as they come to them, uncounted. That is the heaviest part of our work. They are responsible for it, but if we report any error they send it on to Eaton, or Simpson, or a railway company, whoever it may be, and say: 'This has come from you.' They ask us to say who the bundle comes from. Sometimes we can and sometimes we cannot. The original idea of the Bankers' Association that notes should be sorted and only sent in to us in multiples of \$500 has not been adhered to.

Q. Mr. Ross, formerly of the Bank of Nova Scotia, when he was in the service of the Finance Department, made arrangements with the Bankers' Association that these notes sent in for redemption should be in proper order and in five hundred or multiples of five hundred. This arrangement you say has been departed from?—A. Yes.

Q. And departed from largely?—A. Yes.

Q. And the onus of the work thrown upon the Assistant Receiver General's office?—A. Yes.

*By Mr. Fyshe:*

Q. You should not allow that. Make them stick to the agreement.—A. We have tried to fight it here, but we do not seem to be able to succeed. The bankers say it is our business to sort notes and we say it is not. We say: 'If you have too many notes for issue that you do not want send them in to us and we will give you large notes for them. If you have a large amount of notes unfit for circulation send them in and we will redeem them. But it is not fair to send in three thousand or four thousand dollars worth of notes and then ask us next day for notes for reissue.'

*By the Chairman:*

Q. Do any of the banks keep up to the agreement?—A. The Bank of Toronto always sends in an even thousand dollars of notes at a time that are only fit for cancellation. I do not know of any other bank that does so.

Q. Then one bank lives up to the agreement?—A. There is this difference that the business of one bank may permit of their doing it in that way. The business of the Bank of Toronto does but the business of the Bank of Montreal or the Sterling Bank may not permit them to do so. The nature of their business is such that we could hardly expect the clerks to sort them.

Q. Do you find now that with children's savings banks and things of that character the supply of coppers dries up at certain periods of the year?—A. It is marvellous to me what becomes of the coppers. We are very seldom asked to take in ten dollars or twenty dollars worth of coppers. If we were asked we would tell them to go to one of banks; we do not take in any coppers. Where the coppers go to is a perfect marvel.

Q. At Christmas time is the great time for the outflow of the coppers?—A. Yes.

Q. And previous to that time a lot of coppers are gradually accumulating in children's savings banks and such like, are they not?—A. Possibly. I do not know about that, but I do know they do not come to us.

Q. The big stores and the street railway company are the people that have the greatest amount of coppers?—A. The big stores take from us a large number of coppers. The street railway people do not take any from us, but they frequently supply the banks.

Q. How is the small change of the country in silver? Is there enough in circulation?—A. There is a shortage of small silver just now, particularly ten cent pieces. That, I suppose, will be rectified very soon.



SESSIONAL PAPER No. 29a

Q. The five cent pieces disappear like drops of water?—A. Yes. But with the small silver it is different from the coppers. We are very frequently asked to take in the small silver from the banks. They write to us to say 'we have \$500 or \$800 worth of small silver. Can you relieve us or help us to get rid of it'? We do not take it in, but we send orders from other banks. We may have a bank that sends in for small silver and we want to help out another bank that has it. So we say to the bank that is applying 'Go over to such and such a bank and get it there.'

Q. The duty of your office is to exchange notes for notes, notes for gold, or gold for notes, or to supply silver and coppers?—A. Yes.

Q. Perhaps you have not studied the question, but is it not a fact that the Government of Canada is coming to be very much like the Bank of England at home: it is the store-house or the reserve of the country?—A. I am certain it must be so.

Q. Do you happen to know what the circulation of the small notes, one's and two's, is? About fourteen millions, is it not?—A. Yes.

Q. About ten years ago it was about four million?—A. I could not give evidence about that.

Q. That is one of the evidences of the increase in the business of the country?—A. Of course, I know of my own knowledge that the quantity of one's and two's we are issuing and getting is vastly on the increase.

Witness retired.

ASSISTANT RECEIVER GENERAL,

TORONTO, August 1, 1907.

Although the Chairman of the Commission will be aware that the business of this office has been increasing rapidly, yet even he will no doubt be surprised when the actual figures are presented.

Taking the date May 10, 1895, when the present Assistant Receiver General took office, as a convenient time for starting comparisons, the number of bank agencies in Ontario have increased from 264 in 1895 to 788 in December 1906, and from the rapid increase recently there will be nearly 1,000 by this time.

Taking the years ending May 10, 1896, and May 10, 1907, the increase of business in the office has been as follows:—

New \$1 and \$2 notes received from Ottawa: 1895-6, \$1,205,000; 1906-7, \$5,638,000.

<i>Gross Receipts.</i>		
	1895-6.	1906-7.
Notes.. . . . .	\$5,972,029	\$28,844,865
Specie.. . . . .	616,956	8,331,267
	<hr/>	<hr/>
	\$6,588,985	\$37,176,132
 <i>Gross Payments.</i>		
Notes.. . . . .	\$5,809,509	\$28,486,471
Specie.. . . . .	441,799	2,388,134
	<hr/>	<hr/>
	\$6,251,308	\$30,874,605

The total business of the office has increased from \$12,840,293 in 1896, to \$68,050,737 in 1907.

As showing the comparative importance of the office, of the silver received from the Mint in the five years ending June 30, 1906, nearly one-half was put out by the Toronto office, or \$1,084,000, as against \$1,349,000 for all the other offices combined, while for coppers the figures were \$72,000 and \$73,000, or almost half.



7-8 EDWARD VII., A. 1908

When the present Assistant Receiver General came in, the amount of specie carried in the office was less than one-seventh of the amount now on hand, and the total cash is now more than five times what it then was.

As from all quarters the great increased cost of living will have been urged on the Commission, it will hardly be necessary to touch on that point more than to say that in no place has this increase been greater than in Toronto.

But it might be urged that the remuneration in an office like this should not be based on the mere labour involved (although that is becoming heavy for our limited staff), but should be on a scale commensurate with the importance of the business transacted, and the great responsibility connected with the custody and handling of such large sums of money. The officer in charge and those associated with him should be paid on a scale at least equal to the main office of our leading banks—and this the Government can well afford to do, for although this office is not looked on as revenue collecting in the ordinary sense, yet on the silver and coppers alone put out from it during the past five years, the country has made a profit of \$652,284—with this essential difference from ordinary revenue, where our people have to pay every dollar that is collected, that the coins being absorbed in the business of the country, while facilitating it, the Government has a profit of the large sum between the cost and the nominal value without the people being called on to contribute a cent towards it.

Of course the figures herein are for the information of the Commission, and not to be made public.

(Signed) D. CREIGHTON,  
*Assistant Receiver General.*



SESSIONAL PAPER No. 29a

OTTAWA, October 16, 1907.

A deputation representing the labourers and charmen employed in connection with the various Government buildings in Ottawa, and consisting of Messrs. R. H. Maveetey, Richard Berthiaume, Jean Savary, Martin Watson and Robert Wimperis, submitted a memorial, which was read and filed.

R. H. MAVEETHEY, sworn and examined.

*By the Chairman:*

Q. You represent the labourers under Mr. Conroy?—A. Yes.

Q. There are about 21 of you now?—A. Yes.

Q. And you all receive \$400 a year, except Gallagher?—A. Yes, and one other—Stack.

Q. Is Stack alive yet?—A. Yes, but he is bedridden. His son does the work in his place.

Q. Stack and Gallagher have been on nearly forty years?—A. Stack has been on 45 years, and Gallagher about 40 years.

Q. Do you know when the limit of \$400 a year was fixed?—A. About twenty-five years ago.

Q. How many buildings are under the control of Conroy?—A. The East Block, the West Block, the Langevin Block, the Museum, the Corry Block, the Woods Blocks, 66 Queen Street, and the building on the corner of Slater and Metcalfe Streets.

Q. What time do you go on in the morning?—A. Between half-past six and seven.

Q. You have to get all the work done before the officials arrive at half-past nine?—A. Yes. We have to have the corridors swept and the water closets cleaned and the fires laid before the men come, and then we have to break up the coal and cut the wood to be ready for the fires the next morning.

Q. In the summer months no coal is wanted?—A. No, but there is more traffic and consequently more dirt, and we have to clean the fire-irons and the fenders and the pan in front. Then, there is more water used, and we have to filter the water.

Q. What people in the outside world do you think you could compare yourselves to?—A. I do not know; but general labourers get from \$1.50 to \$2 a day now. Living has got so expensive that their pay has been increased.

Q. Then, you consider that the scale, which was laid down about a quarter of a century ago, should be increased in proportion to the higher prices of commodities?—A. Yes.

Q. Have you formed any idea in your own mind as to what you think you should have?—A. I think, \$1.50 a day.

Q. What do the Public Works Department pay their labourers?—A. The least is \$1.50 a day, and they go up to about \$2.

Q. After the gentlemen come to the offices and you have broken up the coal, and so forth, when does that day's work end?—A. We get through at half-past eleven or twelve o'clock.

Q. What do you do then?—A. We go home.

Q. When do you come back?—A. Sometimes we have to come back and do messages, and sometimes the urinals overflow, and we have to look after them.

Q. You do not act as messengers?—A. We have to act as messengers for Mr. Conroy, to go for women.

Q. Do you take day and day about to come back in the afternoon?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. The whole staff is engaged practically until dinner time?—A. Yes.

Q. Then in the afternoon you take it watch and watch about.

Q. What do you do on Sundays?—A. Sometimes we have to come back on Sundays. I myself have always to come back on Sunday, when Mr. Fitzpatrick was Minister of Justice, and remain all the time he was in the office.

*By Mr. Fyshe:*

Q. What work did he give you to do?—A. To keep the fire while he was in his office.

*By the Chairman:*

Q. There is very little work on Sundays?—A. Very little.

Q. Who is Mr. Conroy's assistant?—A. Mr. Chitty.

Q. Does one or other of them go there every Sunday to see if anything is wanted?—A. Oh, no, I do not think so.

Q. Then practically the regular hours of work are about six hours absolute, and then every other day or so coming back in the afternoon?—A. Yes.

Q. I suppose your work is very dirty?—A. It is very dirty and very hard while it lasts, because it has to be done very rapidly. At the rate we have to work, no man could keep it up all day. When we are through we are wet with perspiration, and after the excitement of the work is over it takes the rest of the day to recover.

Q. How many rooms do you have to attend to?—A. Twenty-two rooms—grates to attend to.

*By Mr. Fyshe:*

Q. I suppose quite a number find other things to do during the day?—A. I have tried several times to take up something outside, but I always found that it clashed with my work in the buildings. Sometimes I would be detained in the buildings, and people always prefer a man who can come in the morning and can stay the whole day.

*By the Chairman:*

Q. You are supposed always to be at the beck and call of Mr. Conroy?—A. Yes, whenever he wants us.

Q. Is there anything else you think we should know?—A. The main thing is that it is very hard for us to live on only \$400 a year. We are always in debt.

Q. What does the city corporation pay its labourers?—A. It used to pay \$1.50. Now it pays from \$1.75 to \$2.

Q. You have the advantage of stability in your employment?—A. Yes.

Q. And if you get sick, somebody else is allowed to go and do your work and you get the pay?—A. We have to pay somebody to do our work for us.

Q. Still, you can get somebody to do your work?—A. It all depends. If it is a friend, you can; but if it is a stranger, he gets our pay.

Q. How long has Stack been laid up?—A. I think over two years.

Q. And he is still allowed to be on the pay-list and his son does the work?—A. Yes.

Q. The charwomen used to get 50 cents a day?—A. Yes.

Q. Now they get 75 cents?—A. Yes.

Q. When was their pay increased?—A. About two years ago.

Q. You get no extra remuneration of any kind?—A. No.

Q. You could not engage to do any other work, because you are always subject to the call of Conroy or Chitty?—A. Yes, and I have always found that when I did get a little job that that was the day that I was wanted at the buildings. It is all very well to get a little job like taking off or putting on double windows, but it is not every day that one can get that. I do not make \$10 a year extra. We can save nothing for old age and there is no superannuation for us, and it is pretty hard to look forward to the Perley Home or the Old Men's Home. I think I would prefer to die rather than do that.



## SESSIONAL PAPER No. 29a

To the Chairman and Members of the Civil Service Commission,  
Ottawa.

DEAR SIRS,—The charwomen and general labourers working in the different Dominion buildings have the honour to submit their claim for an increase of salary, and beg to submit the following reasons for their increase:—

1. They have to clean out the ashes and relay about eighteen or twenty fires every morning; also attend to the filling and supply of the scuttles with coal for the fires during the day; this coal has to be broken up every morning, as it is very large when it is received from the contractor; also cut the wood for the laying of the fires for the next day.

2. They have to attend to two large corridors, sweeping the floor of same every morning and the side walls. Occasionally sweep some five or six flights of stairs, dusting banisters, &c.

3. They have to attend to the water filters in each department, about five or six to every man, and supply them with ice and clean water for the day.

4. They have to clean some two or three sets of water closets, and attend to the supplying of paper, &c., every morning.

5. Attend to the sweeping of the walls of about thirty or forty rooms, japan the front of the fire places, clean fenders and fire-irons; also take down cobwebs.

6. They have to do all messages wanted by Mr. Conroy for women and carry the supplies for the outlying buildings when required, such as brooms, pails, paper, flannels, &c., &c.

We respectfully submit that we are in receipt of an inadequate salary for this work. We are receiving only \$1.09.

This added to the excessive cost of living should be taken into account and we have every reason to hope that your Board will recommend an increase of our salary in your report.

We have the honour to remain, dear sirs,

Your obedient servants,

(Signed) ROBERT MAVEETY, *President*.

Address, 76 Slater St.

R. R. WIMPERIS, *Secretary*.

191 Creighton St.

*To the Royal Commission.*

The humble petition of the charwomen in the employment of the Dominion Government, sheweth,

We the charwomen in the employment of the Dominion Government respectfully solicit the attention of your honourable body to our application for consideration in the matter of an increase of salary. The present remuneration for services rendered by charwomen is at the rate of seventy-five cents per day, for six days in the week only, notwithstanding that we are obliged to be at the service of our employers for the remaining day without additional pay, whenever they find it necessary to call upon us. Many of our number are obliged to maintain families on the small wages so earned. Aside from the argument of the increased cost of living during recent years, and the difficulty of obtaining a reasonable livelihood from such salary, we submit that considering the arduous character of the work alone we are entitled to more substantial remuneration than the amount we receive.

We would also direct your honourable committee's attention to the fact that the charwomen of the Senate (who are not parties to this petition) are now receiving the sum of one dollar per day for work of an exactly similar character to that which we are called upon to perform for smaller remuneration. For the reasons aforementioned,



7-8 EDWARD VII., A. 1908

we would respectfully request your honourable committee to take into your consideration the substance of this petition—which we will be pleased to supplement with such further information as may be required—and to make such report thereon as may be in accordance with the justice of our demands.

And your petitioners will ever pray.

Mrs. LIZZIE WALSH,  
*President of Committee.*  
JOSÉPHINE OUMET,  
*Secretary.*



SESSIONAL PAPER No. 29a

OTTAWA, May 29, 1907.

Mr. A. P. Low, sworn and examined.

*By the Chairman :*

Q. You are the director of the Geological Survey ?—A. Yes.

Q. Since the last session of Parliament your department is called ?—A. The Department of Mines.

Q. Which includes the old Geological Survey ?—A. Yes, and also Dr. Haanel's branch in the Interior Department.

Q. How long have you been in the survey ?—A. I joined the survey in 1882. I was in the service as a summer assistant in 1881 and was appointed in 1882.

Q. How long have you been director ?—A. Just a year.

Q. Before that you were an explorer ?—A. Yes, and geologist.

Q. The duties of the survey are to explore all over the Dominion ?—A. Yes.

Q. From the Hudson bay to Cape Breton and in the Yukon ?—A. Yes.

Q. What is your salary for looking after all these explorations and all the duties of the survey ?—A. My present salary is \$3,600. I started at \$3,500.

Q. There are no additional emoluments ?—A. No, none whatever.

Q. These (showing) are the statements you were asked to produce ?—A. Yes.

Q. The survey works under two Acts, the Civil Service Act and the Geological Survey Act ?—A. There is no Geological Survey now and no Geological Survey Act.

Q. Until the last session of Parliament and the Bill then passed was assented to you were working under two Acts ?—A. Yes.

Q. In your department there is one chief clerk, two first class, four second class and two juniors; you have not much clerical assistance there ?—A. No, we do not require very much of that.

Q. Your department is made up entirely of what are called technical officers ?—A. Yes.

Q. When a new junior second-class clerk is to be appointed, what is done? Does one of your officers apply to you for an assistant ?—A. Yes.

Q. Do some of your junior officers say that they want a man ?—A. Yes, or I want him myself.

Q. You do not have a man pushed on if you do not want him ?—A. Not as a rule. I have had no trouble of that kind.

Q. And a man put on in that way is subject to probation ?—A. Yes.

Q. And you certify to his proficiency before he is appointed permanently ?—A. Yes.

Q. On your temporary staff, how are taxidermists, museum assistants and photographers appointed—they do not come under the Civil Service Act ?—A. No, they are paid out of the ordinary vote for the Survey.

*By Mr. Fyshe :*

Q. Are these experts specially appointed, or have they risen in the service ?—A. Most of them have risen in the service.

*By the Chairman :*

Q. You are a deputy as well as director ?—A. Yes.

Q. Yours is a department, in fact ?—A. Yes.

Q. There is no special Minister for the Geological Survey—any Minister may be designated by the Governor in Council ?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. The present Minister of Inland Revenue is your minister?—A. Yes.

Q. What leave of absence do you give to the clerks in your department?—A. Three weeks.

Q. Do they get more than three weeks?—A. Not as a rule.

Q. Have you an attendance book?—A. Yes.

Q. Does everybody sign the attendance book?—A. Yes.

Q. Including all the technical officers?—A. Yes, all the technical officers.

Q. Do you continue Dr. Selwyn's plan of requiring them all to sign when they go out to lunch and when they come back?—A. Yes. They sign four times a day.

Q. Is that attendance book really observed?—A. Yes.

Q. Do they all go out to lunch at the same time?—A. No.

Q. What time do you allow for luncheon?—A. An hour or an hour and a quarter.

Q. What are the office hours?—A. From half-past nine to half-past four.

Q. But I suppose if any of the staff are wanted longer, they remain longer?—A. Most of them remain till after five.

Q. You publish a good many maps?—A. Yes.

Q. Has White taken that over from you now?—A. No, we still publish our own maps.

Q. Would it not be better that there should be a cartographical department in which all maps should be published?—A. Yes, I think it would. We had a committee that met last winter, which drew up a resolution for Council on that subject.

Q. Are all your officers in the one building on Sussex street?—A. Yes. We are very much crowded.

Q. Do your officers know about the Treasury Board minute passed in 1879 in regard to political interference?—A. I expect they do. We do not have any of that, or very little.

Q. Were all the officers under the Superannuation Act prior to 1897?—A. Yes.

Q. What is your idea about the abolition of that Act?—A. I think it was a mistake. We want to get technical men into the service, and if they have no guarantee of superannuation, they have nothing to look forward to, and they can make twice as much outside.

Q. In looking over your statement, I find that since 1892 in the permanent staff Mr. Tyrrell resigned, Mr. Ferrier and Mr. Brumell?—A. Yes.

Q. These were men who were there in 1892?—A. Yes.

Q. I suppose others have resigned that came in since?—A. Yes.

Q. In fact, there are continual resignations?—A. Yes.

Q. Is Dr. Daly in your department?—A. No, he is in the Interior Department, on the international boundary.

Q. He has resigned?—A. Yes. He has been working in our department.

Q. Among the temporaries, Mr. Russell resigned and Mr. McEvoy resigned?—A. Yes.

Q. And Mr. Jacob resigned?—A. Yes.

*By Mr. Fyshe:*

Q. When they resign, do they get any benefit from the superannuation?—A. No. I paid for 18 years into the superannuation fund, and I resigned for fifteen months, and lost my superannuation, and I cannot get back again. During the 18 years I paid in two per cent of my salary.

*By the Chairman:*

Q. You had occasion to resign, and were absent about fifteen months?—A. Yes.

Q. By so doing you lost the benefit of the Superannuation Act?—A. Yes.

Q. You are not now under the Superannuation Act?—A. No.

*By Mr. Fyshe:*

Q. Did you know when you resigned that your absence was only to be temporary?—A. I did not know then.



## SESSIONAL PAPER No. 29a

Q. Could you have made it a condition that you could be reinstated under the Superannuation Act if you came back?—A. I did not make it.

*By the Chairman:*

Q. The Act was abolished in 1897?—A. Yes.

Q. And you resigned in 1901?—A. Yes.

Q. If you had remained on, the Act would have applied to you?—A. Yes.

Q. But having resigned and the Act having been abolished, you cannot now get on again?—A. No.

Q. You think it would add stability to the service if the Superannuation Act were restored?—A. I have not the slightest doubt of it.

Q. You know that by reason of so many officers of your department having left to better themselves?—A. Yes, of course they lost their superannuation by doing so.

Q. Mr. McEvoy went to the Crows Nest Coal Company to become their chief geologist. If there had been something to keep him here, he might have remained?—Yes.

Q. How are all these technical officers appointed—for instance, an assistant chemist or a geologist?—A. Just in the ordinary way.

Q. What do you call the ordinary way—they are not under the Civil Service Act?—A. Yes, by Order in Council. We generally put them on probation for a year before appointing them on the permanent staff.

Q. They are not required to pass the ordinary Civil Service examination under the Civil Service Act?—A. Not at all.

Q. They are appointed on account of their scholastic attainments?—A. Yes. They are nearly all graduates in science of some university, and have also taken field work for at least a year.

Q. Mr. Tyrrell, for instance, went up to the Yukon?—A. Yes.

Q. What did Mr. Ferrier do?—A. He went to a mine in British Columbia. Mr. Tyrrell is with Mackenzie and Mann now. These men got salaries at least double those they were getting in the service. They usually go out for about \$4,000 or \$5,000 a year. In the Survey they get \$1,800 or \$2,000.

*By Mr. Fyshe:*

Q. What work is Tyrrell doing for Mackenzie and Mann?—A. He is their mining engineer and explorer.

Q. He has had a great deal of experience?—A. Yes.

Q. He has travelled practically from the Hudson Bay to the extreme west?—A. Yes.

*By the Chairman:*

Q. How much did McEvoy get?—A. I think \$5,000.

Q. And you were paying him how much?—A. \$1,500, I think.

Q. In your department there has been more than the average number of resignations?—A. I think so.

Q. Simply because people outside are ready to take up the men you require?—A. Yes. There is a great demand from the outside for men on our staff.

Q. The highest paid man next to yourself is Dr. Bell?—A. Yes.

Q. He gets \$3,000 a year?—A. Yes.

Q. He has been in the service over forty years?—A. I think about fifty years.

Q. And the next highest paid is \$2,500 or \$2,600?—A. Yes.

Q. There is no prospect of a scientific man coming into the service getting more than \$2,500 or \$2,600?—A. No, there is not much chance of his getting more than that.

Q. Are your reports printed up to date now?—A. They are a little behind in the Printing Bureau.



7-8 EDWARD VII., A. 1908

Q. Are they all done there?—A. There are a lot of them down there. We cannot print quite up to date, because we have to get our maps made and the reports written, and it is generally a year before a report in some part of the country is issued.

Q. In former years they were ten years behind?—A. Yes, when we had the old volumes, we used to wait to bind them up together.

Q. Except for the exigencies of the department, they are now printed up to date?—A. Yes, when we can get the work done in the Printing Bureau.

Q. The practice of printing them in outside offices is done away with?—A. Yes.

Q. Dr. Selwyn stated in 1892 that the department was divided into branches—Exploration and Surveys, Topography and Photography, Palæontology and Zoology, Botany, Chemistry and Mineralogy, Library, Mines and Statistics. Does that generally prevail now?—A. Yes, it does roughly. We have not heads for these different branches, but we classify the staff in that way.

*By Mr. Fyshe:*

Q. You are doing practically the same work?—A. Yes.

*By the Chairman:*

Q. Besides the surveys, you have a museum?—A. Yes.

Q. Are some of your officers delegated to attend to the museum and to collect specimens for it?—A. Yes, nearly all our officers do that.

Q. Is somebody always in charge of the museum to show it to strangers and scientific men?—A. No, we have no curator. Dr. Whiteaves is curator of a part and Dr. Hoffmann of another part.

Q. Do they spend their time in Ottawa?—A. Yes.

Q. They do not go exploring?—A. No.

Q. They are ready to show about any distinguished geologist from the United States or from Paris or London?—A. Yes.

Q. The building is not a very safe one?—A. No, not very.

Q. By and by you will move to the new museum?—A. Yes.

Q. What are you doing now with regard to safety from fire?—A. We have hydrants in the building and night watchmen.

Q. You are a graduate of McGill?—A. Yes.

Q. There was a fire in the museum at one time?—A. Yes, but it did not amount to anything.

Q. Many of your specimens, both mineralogical and geological, could not be replaced?—A. There are a lot of fossils and mineral specimens that could not be replaced.

Q. How long will it be before the new museum will be available?—A. I do not know. It will be two or three years anyway.

Q. Is there a caretaker now living in the old museum?—A. Yes, we have a caretaker.

Q. Does he perambulate the building?—A. Yes. He does not do it at night.

Q. In England assistant geologists and fossil collectors are appointed by competitive examination?—A. Yes. We do not do that here.

Q. But you take good care that they should be scientific men?—A. Oh, yes, and properly qualified.

Q. You try them for twelve months?—A. Yes.

Q. You do not think it would add anything to the betterment of your survey if these men were appointed by competitive examination?—A. I do not think it would be a wise thing to do. We take them on the strength of their college degree.

Q. At this time of the year, do you decide where your exploration parties shall go?—A. Yes.

Q. Do you settle who shall go?—A. I make out a list, and submit it to the Minister for his approval.

Q. Of course these explorers require sub-explorers?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. Are these people generally appointed by the Minister or yourself?—A. Mostly by myself. I apply to the Universities of McGill and Queen's and Toronto, and I get undergraduates and send them out as assistants.

Q. How many expeditions do you usually send off?—A. About twenty-five.

Q. To all parts of the Dominion?—A. Yes.

Q. Are they confined pretty much to unexplored territory or do they include territory which is pretty well known?—A. We do both. We are doing more work now in the easterly and settled parts of the country than we used to do.

*By Mr. Fyshe:*

Q. That is principally for minerals, is it?—A. Yes, the geology and the natural resources of the country.

*By the Chairman:*

Q. It was elicited from Dr. Selwyn at the time of the last commission, fifteen years ago, that when the chief of an exploration party wanted a good boy who was going through the university, if he could not get him as assistant explorer, he took him as a canoe man. Is that done sometimes now?—A. Yes.

Q. Does not that create trouble with the ordinary canoe men and labourers?—A. It is liable to. It is not done as much as it used to be, because these boys, if they cannot get employment from us, can get it from some one else.

*By Mr. Fyshe:*

Q. How many men do you usually send on one expedition?—A. Generally about half a dozen on each party.

Q. Three or four being students?—A. No, generally one or two students. The others are canoe men, packers and so on.

*By the Chairman:*

Q. When your parties set out you give them advances?—A. Yes.

Q. Do you give them lump sums?—A. Not as a rule. We give them a certain portion of the money appropriated to them, and afterwards we send out an order on a bank somewhere.

Q. Do you take your vote and put it up in lots, assigning so much for the Laurentian range, so much for the Hudson bay, so much for the Yukon, and so on?—A. Not quite. We have a form which each man fills in, showing the places to which he is going and how much he requires, and we allot to him that much.

Q. You give cash to some of them to pay canoe men and to buy supplies?—A. Yes.

Q. And that is accounted for at the end of the exploration?—A. Yes.

*By Mr. Fyshe:*

Q. I suppose all of them have to have Indians?—A. Indians or half-breeds.

*By the Chairman:*

Q. You have no trouble in accounting for these advances?—A. No.

Q. The troubles of the past are all over?—A. I think so, largely.

Q. An explorer gets no advantage when he is out on an exploration—he gets simply what he is out of pocket?—A. Yes.

Q. He gets no allowance?—A. He gets his living allowance, which he accounts for from day to day.

Q. There is no fixed sum?—A. There is no fixed sum—no per diem allowance.

Q. He has to show what he actually expended?—A. Yes. If he treats any one from whom he gets information, he has to pay for that himself. There should be some allowance for expenses in obtaining information.



7-8 EDWARD VII., A. 1908

Q. You had a dispute with the late Auditor General about some of your explorers giving plugs of tobacco to some Indians?—A. Yes. Every man who goes out is more or less out of pocket every year.

Q. You say that the chief of an exploring party is as a rule out of pocket as the result of his explorations?—A. Yes.

Q. Although he goes through a rugged part of the country and undergoes great hardships and perhaps dangers to life?—A. Yes.

Q. And you think there should be some travelling allowance?—A. There should be some scheme for allowing them something to obtain information. A man going into a small mining town has to spend some money around the hotels in order to get the ordinary information he requires, and there is no means by which that can be recouped to him.

Q. Is your survey overmanned?—A. No, it is undermanned.

Q. Is that because the vote will not go far enough?—A. We cannot get the men at the salaries paid.

Q. And the Geological Survey is suffering for the want of good men?—A. Yes.

Q. What do you think would be a fair emolument for a young man just leaving the university to enter into your service as an explorer?—A. About \$1,500 after his first appointment. At present we have to give them \$1,200 in the probationary period.

*By Mr. Fyshe :*

Q. I suppose all the men you take in are college graduates?—A. Yes, every one of them.

Q. An ordinary clerk would not do?—A. No, an ordinary clerk would not do at all. A man must have a scientific training.

*By the Chairman :*

Q. He must also have good physical strength?—A. Yes.

Q. And good moral character?—A. Yes.

Q. And be of the proper age?—A. Yes, and proper education.

Q. And you think that after he has passed the probationary period he should be paid \$1,500?—A. We have to do it now.

Q. With the mining development now going on all over the world, in the Yukon, in Cobalt, in South Africa, your men are continually passing from you?—A. Yes.

Q. You find great difficulty in retaining them?—A. Yes.

Q. You think there should be a greater emolument attained to than \$2,600?—A. Yes. They should go up to \$3,500 at least. The yearly increase should be more than \$50. It should be at least \$100.

Q. You think that after the probationary period is passed, there should be an entrance of at least \$1,500 and a maximum of at least \$3,500, and a superannuation Act?—A. Yes.

Q. Otherwise there would be no stability in your department?—A. There will be no chance of stability unless we get something like that. With the present increase in mining, mine owners are beginning to appreciate the worth of college trained men. This spring I have lost three men from the staff.

Q. Where have they gone to?—A. British Columbia and Cobalt. Mining in Canada is becoming better all the time.

Q. Do you yourself go on any explorations now?—A. No. I go out inspecting and adjusting difficulties.

Q. But your position as director does not permit you to go into the field as an explorer?—A. No.

Q. Dr. Selwyn in his evidence fifteen years ago, speaking of allowances to explorers, stated that in Australia when he was director, the Government allowed a lump sum?—A. I do not know anything about that.

Q. Do you think a lump sum would be better than a travelling allowance?—A. I think a travelling allowance would be the best.



## SESSIONAL PAPER No. 29a

Q. Have you many women in your employ?—A. About a half a dozen.

Q. One of them, Mrs. Alexander, is a very capable woman?—A. Yes, very capable.

Q. She assists Dr. Thorburn in the library?—A. Yes.

Q. She has a high scientific knowledge?—A. Yes.

Q. She is capable of directing attention to almost any book in the library from which any one wants to obtain information?—A. Yes.

*By Mr. Fyshe :*

Q. She has been there for some time?—A. I think for nearly twenty years.

*By the Chairman :*

Q. What do the other women in the Survey generally do?—A. One is a stenographer for myself, another a stenographer in the accountant's branch, two are in the statistical branch, and two in the library.

Q. They have nothing to do with the scientific part of the work?—A. No.

Q. They would not as a rule be able to rise to the higher positions?—A. I do not think so.

Q. The stenographers could not take down the dictation of a report of a scientific character?—A. I think my stenographer could.

Q. That would be an exception?—A. We have another young lady stenographer for the editor, who is very good. The other women are ordinary clerks.

*By Mr. Bazin :*

Q. I see by the list of your department that there is the geologist, Mr. Dowling, whose salary is \$1,800, and there is an assistant geologist, Mr. Brock, whose salary is \$2,150?—A. Mr. Brock is not an assistant geologist any more. That is a mistake in the printing.

*By the Chairman :*

Q. You have only one who is a mining engineer?—A. Yes. We are going to make him a geologist.

Q. Do these titles refer to the duties the different officers have to perform?—A. Yes.

*By Mr. Fyshe :*

Q. Do you ever send an expedition down the Mackenzie river?—A. Yes. Mr. McConnell was down at the mouth of the Mackenzie river about ten years ago.

Q. When men go on expeditions like that, do you not give them extra pay?—A. No, simply the ordinary pay.

*By the Chairman :*

Q. Your explorers as a rule are on the temporary staff?—A. Yes. A number of them are classed as explorers, but they all like the title of geologists better.

Q. Do any of them explore?—A. Yes, McConnell, McInnes, Chalmers, Dowling, Ingall, Brock, Wilson.

Q. The permanent staff discard the title of explorers?—A. Yes.

Q. Most of the temporary staff are dubbed explorers and draughtsmen?—A. Yes.

Q. Are any of the permanent staff draughtsmen?—A. Yes, some of them are. Two called second-class clerks are draughtsmen.

Q. They are scientific men although they are called clerks?—A. They are not technical men except as regards draughting.

Q. You have one photographer, I see—Topley?—A. Yes.

Q. You share him with the Department of the Interior?—A. Yes.

Q. Do you get a fair amount of attention from him?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. How do you get at him when you want him?—A. We apply to the Surveyor General.

Q. You have no photographer attached to your department?—A. Not at present.

Q. What is a petrographer?—A. He is a man who examines sections of rock through a microscope.

Q. Have you any further suggestions to make to the Commission?—A. I think they have been pretty well covered. I produce a paper which has been drawn up by the staff. (Paper filed.) One suggestion I would make is that the technical officers should be classed in two grades, say class A and class B, class B to range in salary from \$1,500 to \$2,400, and class A to range from \$2,500 to \$3,500. I would also suggest that the statutory increases to technical officers should be \$100 per annum. There is no doubt that the service is underpaid. Any one of these technical officers can go out and get double the salary he is at present getting from the Government. New men coming in, with no prospect of Superannuation, go out a good deal easier than the men who have Superannuation in view. A man who has been in the service twelve or fifteen years thinks of his Superannuation before he leaves.

*By Mr. Bazin:*

Q. How is it that you came back to the service after leaving it to better your position?—A. I went out to locate some claims in Hudson's bay for a company of Philadelphians. I went up and did the work and came home again, and I thought I would go back into the Government service, and I saw Mr. Sifton and he took me on again.

*By the Chairman:*

Q. You broke down in health the other day?—A. Yes, I did.

Q. How is your health now?—A. It is all right now.

Q. Was that breakdown in health largely owing to anxiety and overwork connected with your duties in the service?—A. I do not think so. I was attending a meeting of the Geological Society in New York, and I took grippe. I fought it off for about a month and a half. If the Government would grant superannuation, I am sure that the men on the staff would be quite satisfied to accept from the government two-thirds of the salary they could get outside of the service. At present it is quite a struggle for the underpaid men.

Q. When do your parties generally get back?—A. About October.

Q. How long does it take the furthest off party to get to the ground?—A. Probably three weeks.

Q. That is, out of a season of four months, six weeks are occupied in travel?—A. Yes.

*By Mr. Fyshe:*

Q. Have you made any special surveys of the country lying north of Quebec from the Soo across to Labrador?—A. I have three parties now on the line of the new transcontinental railway.

Q. Are you doing anything in the way of republication of the old reports of the Geological Survey?—A. Nothing at all. We go over the ground every few years, and the new reports contain most of the facts contained in the old ones.

Q. How much of the area of Canada has been explored?—A. Perhaps a third has been partially explored.

*By the Chairman:*

Q. Mr. Fyshe and Mr. Bazin might like to go through your museum?—A. I would be delighted to have them.

Q. If you think of anything further, you might send us a memorandum?—A. I will do so.



SESSIONAL PAPER No. 29a

GEOLOGICAL SURVEY DEPARTMENT,  
OTTAWA, May 21, 1907.

THOS. S. HOWE, Esq.,  
Secretary of Commission,  
The Senate, Room No. 2,  
Ottawa.

Encl.

SIR,—As requested by your letter of the 15th instant, I herewith send you, for the information of the Civil Service Commission, statements showing the number and salaries of the permanent and temporary employees in this department for the years ended June 1892, and June, 1906.

I have the honour to be, sir,  
Your obedient servant,  
(Signed) A. P. LOW,  
*Deputy Head and Director.*

GEOLOGICAL SURVEY DEPARTMENT.

TEMPORARY STAFF.

*Salaries and Classification, 1891-92.*

Name.	Classification.	Salary 1891-92.	
		\$ cts.	
1. W. H. Smith.....	Explorer and draughtsman.....	1,098 00	Deceased.
2. D. B. Dowling.....	" "	1,098 00	Appointed to permanent staff.
3. H. Y. Russell.....	" " 260 dys.	434 50	Resigned.
4. W. J. Wilson. ....	" " 261 "	587 25	Appointed to permanent staff.
5. D. I. V. Eaton....	" " 182 "	308 00	Resigned.
6. J. McEvoy.....	" "	1,098 00	"
7. James White.....	Draughtsman .....	1,095 00	Transferred to Interior Dep't.
8. C. O. Sénécal.....	" .....	1,219 50	Appointed to permanent staff.
9. O. E. Prud'homme....	Asst. draughtsman.....	571 75	" "
10. J. F. E. Johnston.....	" 9 months .....	463 50	\$3 per day.
11. P. L. Jones.....	" 15 days.....	37 50	
12. S. Herring.....	Taxidermist.....	1,000 00	\$1,000.00.
13. R. A. A. Johnston....	Assistant chemist.....	1,074 00	Appointed to permanent staff.
14. J. M. Macoun.....	" naturalist.....	962 50	" "
15. F. D. Jacob.....	Secretary to Deputy Head.....	768 50	Resigned.
16. L. L. Brophy.....	Assistant Div. Min. Statistics ..	720 00	"
17. W. R. McEwan....	Asst. Accountant's Bran. 345 dys	576 50	Deceased.
18. Jane Alexander....	Assistant in Library.....	523 50	\$821.25.
19. May H. Barry.....	Museum Assistant. ....	364 00	\$766.50.
20. Gertrude Baldwin....	Copyist and typewriter.....	455 00	Resigned.
21. H. N. Topley.....	Photographer.....	498 75	\$300.00.
22. M. Esdale.....	Carpenter .....	780 00	Deceased.
23. D. A. Esdale.....	Assistant Carpenter .....	549 50	\$788.85.
24. Jno. Duggan.....	Watchman.....	457 50	\$675.25.
25. Nap. Gagné .....	Labourer.....	457 50	\$693.50.
		17,198 25	

OTTAWA, May 18, 1907.



7-8 EDWARD VII., A. 1908

GEOLOGICAL SURVEY DEPARTMENT.

TEMPORARY STAFF.

Statement Shewing Salaries for 1905-06, Compared with 1891-92 or on First Employment.

No.	Name.	Classification.	Salary.		First Employment.
			1905-06.	1891-92.	
1	S. Herring.....	Taxidermist, 12 months...	1,000 00	1,000 00	
2	Jane Alexander.	Assistant in library, 12 months...	821 25	523 50	
3	Bessie Urquhart ...	Assistant in Account's Branch, 12 m.	600 00		400 00, March, 1900.
4	C. F. King. ....	Museum assistant, 184 days.....	460 00		2 00 per d. Jan., '02
5	May H. Barry.....	Copyist, 12 months .....	766 50	364 00	
6	Wilhelmina Sparks..	Clerk and writer, 12 months. ....	645 00		400 00, March, 1898.
7	Constance M. Alex- ander.....	Clerk and writer, 12 " .....	475 00		400 00, October, 1903
8	Emily F. Goodman..	Stenographer and writer, 12 months	700 00		450 00, October, 1896
9	Marie C. Stewart....	" " "	575 00		400 00, November, '01
10	Jessie M. Loux.....	Stenographer and writer, 1 month, 23 days.....	72 57		500 00, May, 1906...
11	H. N. Topley... ..	Photographer, 12 months.....	300 00	498 75	
12	J. F. E. Johnston...	Explorer and draughtsman, 12 mos.	1,095 00	3 00 per d.	
13	P. H. Selwyn.....	Secretary to Director, 12 months...	1,596 50		2 00 per d. Dec., '92
14	Jno. McLeish.....	Asst. Div. Min. Stat., 12 months..	1,368 75		1 50 per d. July, '97
15	W. H. Boyd.....	Explorer and Draughtsman, 12 mos.	1,186 25		50 00 per m. March, 1900.
16	O. O. Sullivan .....	" " "	1,139 00		2 00 per d. April, '01.
17	W. H. Collins .....	Explorer, 8 months.....	800 00		100 00 per m. June, '05.
18	D. D. Cairnes.....	" 7 " 26 days.....	786 76		100 00 per m., May, '05.
19	W. A. Johnston .....	" 8 " 30 " .....	896 77		100 00 per m. May, '05.
20	M. F. Connor.....	Metallurgist, 12 months. ....	1,200 00		160 00 per m. Sept., '03.
21	G. A. Young.....	Geologist and asst. petrographer ...	1,200 00		100 00 per m. May, '04.
22	F. H. Maclaren....	Draughtsman, 12 months .....	1,003 75		75 00 per m. June, '04.
23	P. Frereault. ....	" 363 days.....	1,089 00		2 50 per d. July, '01
24	F. O. Farrell. ....	" 365 days. ....	1,186 25		2 75 per d. Oct., '04
25	A. Dickson. ....	" 12 months.....	1,095 00		3 00 per d. July, '01
26	F. J. Nicolas. ....	Editor, 12 months....	1,500 00		125 00 per m. Dec., '04.
27	D. A. Esdale. ....	Carpenter, 274 days... ..	788 85	549 50	
28	Jno. Duggan. ....	Night watchman, 12 months. ....	675 25	457 50	
29	Nap. Gagne .....	Labourer, 12 months.....	693 50	457 50	
30	R. E. Lyons.....	" 12 " .....	654 00		1 25 per d. April, '01.
31	H. Walters. ....	Fireman, 12 " .....	600 00		50 00 per m. Sept., '04.
32	J. H. Fortune.....	" 12 " .....	600 00		50 00 per m. Oct., '04
33	Nap. Seguin.....	" 12 " .....	600 00		50 00 per m. Jan., '05.
			* 28,169 95		

Ottawa, May 20, 1907.



## SESSIONAL PAPER No. 29a

## GEOLOGICAL SURVEY DEPARTMENT.

## PERMANENT STAFF.

Statement showing staff, classification, salaries, &c., for year ending June, 1892, and salaries of same officers for year ending June, 1906.

Name.	No.	Classification—1891-1892.	Salary.		Remarks.
			1891-92.	1905-06.	
			\$ cts.	\$ cts.	
Selwyn, A. R. C.	1	Director and Deputy Head	4,000 00		Superannuated.
	19	Technical Officers.			
Dawson, G. M.		Asst. Director and Chief Geologist.	2,250 00		Deceased.
Bell, Robt.		" "	2,250 00	{ 2,400 00 3,000 00	To 1 April, 1906. To 30 June, 1906.
Whiteaves, J. F.		Asst. Director, Palæontologist and Zoologist	2,250 00	2,650 00	
Hoffmann, G. C.		Asst. Director and Chemist	2,200 00	2,650 00	
Macoun, Jno.		Asst. Director and Botanist.	1,950 00	2,500 00	
Ells, R. W.		Geologist	1,800 00	2,400 00	
Fletcher, Hugh		"	1,800 00	2,400 00	
McConnell, R. G.		"	1,600 00	2,400 00	
Ingall, E. D.		Mining Engineer and Geologist	1,600 00	2,150 00	
Tyrrell, J. B.		Geologist	1,600 00		Resigned.
Low, A. P.		"	1,350 00	{ 2,100 00 3,500 00	To 31 March, 1906. To 30 June, 1906.
Lambe, L. M.		Artist	1,350 00	1,950 00	
Chalmers, Robt.		Geologist	1,300 00	1,950 00	
Ferrier, W. F.		Lithologist	1,300 00		Resigned.
Faribault, E. R.		Asst. Geologist	1,200 00	1,950 00	
Ami, H. M.		Asst. Palæontologist	1,150 00	1,950 00	
McInnis, Wm		Geologist	1,200 00	1,950 00	
Giroux, N. J.		Asst. Geologist	1,100 00		Deceased.
Barlow, A. E.		"	1,100 00	1,900 00	
Barlow, Scott.	1	Chief Clerk and Geographer	1,800 00		Deceased.
Marshall, Jno.	1	First Class Clerk and Accountant	1,800 00	2,050 00	
	6	Second Class Clerks.			
Weston, T. C.		Second-Class Clerk	1,400 00		Superannuated.
Cochrane, A. S.		"	1,400 00		Deceased.
Willimott, C. W.		"	1,250 00	1,500 00	
Broadbent, R. L.		"	1,150 00	1,550 00	
Wait, F. G.		"	1,162 50	1,800 00	
Brummell, H. P.		"	972 60		Resigned.
Richard, L. N.	1	Third-Class Clerk	1,000 00	1,300 00	
Thorburn, Jno.	1	Librarian	800 00	850 00	
Burke, Thos	1	Housekeeper	700 00		Deceased.
McKinnon, A. T.	1	Messenger	360 00	900 00	
	32		48,145 10		



GEOLOGICAL SURVEY DEPARTMENT.

PERMANENT STAFF.

Statement showing Staff, Classification, Salaries, &c., for Year ending June 30, 1906.

Name.	Number.	Classification.	Salary, 1905-06.
			\$ cts.
Low, A. P. ....	1	Deputy Head and Director, \$2,100 to March 31. ....	2,450 00
	24	Technical Officers.	
Bell, Robert. ....		Assistant Director and Chief Geologist, \$2,400 to March 31, \$3,000 to June 30 .....	2,550 00
Whiteaves, J. F. ....		Assistant Director and Palæontologist .....	2,650 00
Hoffmann, G. C. ....		" " and Chemist .....	2,650 00
Macoun, Jno. ....		" " and Naturalist ....	2,500 00
Ells, R. W. ....		Geologist .....	2,400 00
Fletcher, Hugh. ....		" .....	2,400 00
McConnell, R. G. ....		" .....	2,400 00
Ingall, E. D. ....		Mining Engineer and Geologist. ....	2,150 00
Lambe, L. M. ....		Vertebrate Palæontologist. ....	1,950 00
Chalmers, Robt. ....		Geologist .....	1,950 00
McInnes, Wm. ....		" .....	1,950 00
Ami, H. M. ....		Assistant Palæontologist. ....	1,950 00
Faribault, E. R. ....		Geologist .....	1,950 00
Barlow, A. E. ....		" .....	1,900 00
Macoun, J. M. ....		Assistant Botanist and Naturalist. ....	1,850 00
Wait, F. G. ....		" Chemist .....	1,800 00
Dowling, D. B. ....		Geologist .....	1,750 00
Senecal, C. O. ....		Geographer and Chief Draughtsman. ....	1,750 00
Johnston, R. A. A. ....		Assistant Chemist. ....	1,650 00
Keele, Joseph. ....		Geologist .....	1,600 00
Brock, R. W. ....		" at \$1,450 (5 mos. 5 days). ....	624 28
Wilson, W. J. ....		" .....	1,300 00
Denis, Theo. ....		" .....	1,300 00
Camsell, Charles. ....		" .....	1,150 00
Marshall, Jno. ....	1	Chief Clerk and Accountant. ....	2,050 00
	2	First Class Clerks.	
Broadbent, R. L. ....		First Class Clerk. ....	1,550 00
Willimott, C. W. ....		" .....	1,500 00
	4	Second Class Clerks.	
Richard, L. N. ....		Second Class Clerk. ....	1,300 00
Prud'homme, O. E. ....		" .....	1,225 00
Robert, J. A. ....		" .....	1,225 00
Lefebvre, J. S. H. ....		" .....	1,212 50
	2	Junior Second Class Clerks.	
McKinnon, A. T. ....		Junior Second Class Clerk. ....	900 00
McGee, Jno. J., Jr. ....		" .....	850 00
Thorburn, Jno. ....	1	Librarian .....	850 00
Lyons, J. F. ....	1	Caretaker. ....	800 00
	36		62,036 78



SESSIONAL PAPER No. 29a

MEMO. ACCOMPANYING STATEMENT HANDED IN BY DIRECTOR,  
GEOLOGICAL SURVEY.

In 1891-2 the permanent staff consisted of 20 technical officers, 1 chief clerk, 1 first class, 6 second, 1 third, 1 librarian, 1 housekeeper, 1 messenger, total, 32; salaries paid, \$48,145.10.

In 1905-6 the numbers were 25 technical officers, 1 chief, 2 first, 4 second, 2 junior second, 1 librarian, 1 caretaker, total 36; salaries paid, \$62,036.78.

The temporary employees in 1891-2 numbered 25 and their wages amounted to \$17,198.25. Twelve of the 25 were either science graduates of universities or had special qualifications for the technical work in which they were engaged.

In 1905-6 the temporary employees numbered 33 and wages paid totalled \$28,169.95. Sixteen of those employees were engaged in technical or professional work.

The increase of salaries to permanent officers appointed under the Geological Survey Act, schedule A, section (b) of the Civil Service Act, by vote of parliament, are not statutory as are those appointed directly under the Civil Service Act. In most cases the usual increase has been \$50, but in some special cases more.

The permanent and temporary clerks directly under the provisions of the Civil Service Act receive the usual statutory increase of \$50 until their salaries reach the maximum of their respective classes.

The salaries of temporary technical clerks, draughtsmen and others having special qualifications have been increased from \$50 up to \$200 in some years as their length of service and ability have warranted such increases.

Promotions have, as a rule, been made from the staff employed, but the salaries are in no way adequate to the services rendered nor to those paid by outside corporations to men of equal standing and ability.

## RETIRING ALLOWANCES.

Of the 36 on the permanent staff in 1905-6, 24 came under the provisions of the Superannuation Act, 11 contributed to the retirement fund, and the librarian, who was appointed when over age, is by order in council ineligible for Superannuation, not having been allowed to contribute to the fund.

## RETIREMENT FUND.

This fund is most unsatisfactory and should be abolished. It is claimed much better returns can be had by the outside investment of abatements. The Superannuation Act should be revived for all permanent officers, as it would secure a moderate provision for old age or infirmity. It would be an incentive to young men to take lower salaries than they might receive for outside work.

May 23, 1907.

THE SENATE,  
Room No. 2,  
May 23, 1907.

HUGH FLEMING, Esq., B.A.,  
Geological Survey,  
Ottawa.

SIR,—Your communication, under date of May 16 was at the earliest moment, read before the Royal Civil Service Commission, and I have been instructed to inform you that it was highly appreciated by that body. It is, therefore, needless for me to assure you that at the hands of the commission your views so expressed shall receive the fullest consideration.

Respectfully yours,

*Secretary Commission.*



7-8 EDWARD VII., A. 1908

*To the Canadian Civil Service Commission of 1907 :*

GENTLEMEN :—

Taking advantage of the intimation to the public press that you would be pleased to receive communications from all interested parties in regard to matters requiring consideration in your inquiry into the condition, remuneration, &c., of civil servants, and as a former representative before the committee of 1892 and one of the witnesses called by a Committee on Geological Surveys in 1884, I beg to submit a short personal statement in advance of representations that are sure to be made by the various departments and by the Civil Service Association to which I am one of the delegates from the Geological Survey.

In 1892, the third commission appointed to investigate the conditions and needs of the Civil Service of Canada reported that there had been legislation concerning Civil Service reform about every year since Confederation, and that public opinion, specially directed to the subject by certain irregularities, had extorted a promise from the Government that the service should be conducted upon business methods.

The best efforts of the commissioners were given to arrive at correct conclusions and many improvements were suggested, some of which have been made ; yet it may be doubted whether the service has gained in efficiency since the publication of the report, and whether as they say of the Act of 1882, amendments have not rather trended in the direction of the relaxation of its provisions and the consequent prevention of its intention from being carried out.

The deputy heads and representative employees of every department were called before the commission to express their views on departmental organization, management and discipline, on the correction of abuses and irregularities, and the increase of the efficiency and economy of the service.

In their report the commissioners discuss at some length the constitution of the civil service, the duties of its officers, the cost of salaries and various other subjects. In the case of service of a professional character they found that from lack of organization and otherwise no definite scale of remuneration existed, and they submitted a scheme to overcome this defect. They also found numbers of persons doing the same work whose salaries differed by as wide a range as 300 per cent, of some only of whom it could be urged that the higher pay was the reward of experience, reliability and knowledge.

They noticed generally that the highest salaries are low as compared with those of the higher officers of railways, banks and other mercantile corporations, but that in the Civil Service the percentage of persons whose salaries ranged from \$1,000 to \$2,500 is much larger than that which obtains in other institutions, while the percentage of persons having salaries from \$400 to \$1,000 is much smaller.

In their recommendations the commissioners endeavoured to ensure that men doing the lower description of work shall be remunerated accordingly, while the higher range of salaries shall be reserved for those who have responsibilities of management, or whose services require a higher degree of education or professional attainments. They also fixed what in their opinion would be an equitable scale of salaries for the various classes of clerks and employees in the departments.

They referred to the experience of Great Britain in regard to the Civil Service, to the value of open competition in which there is no patronage and therefore no motive to increase establishments beyond the strength which is required for the work they have to do, but on the contrary, a very strong motive in the department themselves to keep the establishments down, so as to have the credit of economical estimates. Common justice and the exclusion of partisan tests in selecting and promoting civil servants are essential for securing those most useful. British statesmen have had patriotism and independence enough to act upon their own conviction of duty and have shown that competition has given bright men of learning, of strong physical



## SESSIONAL PAPER No. 29a

system, high character and practical administrative capacity to the service of the country, and they quote with approval the words of a United States writer on the Civil Service as follows: 'The merit system, therefore, with its test of character and capacity and its claims of justice and principle against favouritism and partisanship has achieved a victory over patronage.'

Under the Canadian Civil Service it was found that political pressure had led to the departments being generally overmanned in the higher offices, promotions having taken place as a rule for other causes than the necessities of the service, often for the benefit of the officers rather than in the public interest. The Commissioners were strongly in favour of making the position of deputy heads more independent and of providing that they should hold office during good behaviour, and they pointed out the desirability of having in every department a recognized official to take the place of a deputy in case of emergency.

The recommendations of the committee of 1892 in a Bill drafted by them are:

(1) The appointment of a Civil Service Commission, such as was also proposed by the committee of 1881, to consist of a permanent chairman and four deputy heads, one of them a French Canadian.

(2) The adoption of the principle of appointment by open competition. It is essential that the members of such a Commission should be deputy heads with an intimate knowledge of the service necessary to arrive at just conclusions and to give confidence to the members of the service that all claims would receive consideration, be decided upon their merits, and thus tend to allay discontent.

The Commission was to closely inspect all the departments of the service, to properly distribute labour so as to avoid elementary work being done by high salaried clerks and the employment of more than the number of officers required to accomplish the work to be done, and the gradual elimination of incompetent or unnecessary clerks.

They were also to consider the hours of office work, the hours for luncheon, absence for vacation or for illness, fines for non-attendance, and the employment of temporary clerks.

It was believed that by the creation of such a Commission co-operation and *esprit de corps* would be secured and a zealous and united service ensured to the Government and the country for the conduct of public affairs. In the concluding words of the report: 'The public service at Ottawa will be better for the change. Intelligence and capacity will meet with their due reward, politics and favouritism will cease to dominate, the service will soon become attractive to many persons who now seek other avenues of employment, and in general the title of public servant will be an honour to be coveted. The doors to appointments and promotions in the service will open only to capacity and honesty, and no man or woman who aspires, as all have a right to aspire, to any such position, will have occasion to seek or use any influence less honourable than his or her own merit and fitness for office.'

So much for Utopia and what might have been. It is an argument as old as Plato's republic that every Government makes laws for its own advantage and when it has made them proclaims that to be just for the governed which is advantageous for themselves; and it punishes the transgressor of this as one acting contrary both to law and justice. It has the power and what is the advantage of the more powerful, the same is just.

According to the present system the Civil Service belongs to the party in power and its members hold their positions by the favour or humanity of the victors at the polls. There is much to be said for this system, but its application has been found to produce discontent, half-hearted service and discouragement. Therefore in 1907 your committee is appointed to deal with the defective Civil Service Act and 'it is a matter of grave concern to the great body of civil servants, to whom it directly applies, and who alone understand its provisions that they should be properly heard before this commission,' one member of which at least, Mr. J. M. Courtney, trusted by both the



7-8 EDWARD VII., A. 1908

Government and the civil servants, has already proved their friend and a strong advocate of fair-play and justice.

Most of us have long felt that some such action as that suggested by Mr. Payne in regard to this Commission is necessary for the good of the public service; we would heartily welcome any action that will work to make promotions 'notwithstanding anything in the Civil Service Act' less frequent, and obtain for us the market value of our work and experience. I trust that your committee will do everything that can be done to influence public opinion and the patriotism of the Government to obtain for us what has been recommended by other Commissions.

I have the honour to be, gentlemen,

Your obedient servant,

HUGH FLETCHER.

OTTAWA, May, 16, 1907.

The Staff of the Geological Survey,  
Dr. Ells, Chairman.

As a result of one or two written suggestions and a general idea of the desires of the staff gained from personal conversations, your committee begs to submit the accompanying memorial for presentation to the Civil Service Commission.

Should it meet with your approval either in its present or in an amended form, we would suggest that it be handed to Mr. Low for his information and for transmittal to the Civil Service Commission.

HUGH FLETCHER,

JOHN McLEISH,

*Committee.*

Approved by the staff, May 28, 1907.

R. W. ELLS,

Chairman of Committee.

MEMORIAL from the Technical Officers of the Geological Survey Department to the Civil Service Commission.

GENTLEMEN,—Taking advantage of your kind permission to present before your honourable Commission information affecting the Civil Service, the Technical Officers of the Geological Survey desire to submit the following facts and suggestions on a few of the more important questions affecting the well-being of the staff, such as (1) the status of the technical officers; (2) methods of appointment and promotion; (3) the question of superannuation and retirement fund; (4) the inadequacy of the present rate of remuneration paid to technical officers.

(1) There is at present no definite minimum or maximum salary, nor any reasonable certainty of regular increase or promotion for the technical officers of this staff.

It is the opinion of the staff that a more efficient service could be maintained and a greater certainty of attracting the best men to the staff secured were a definite maximum salary (provided it is sufficiently high) held in view and provision made at the same time for a regular or increasing rate of advancement from the minimum upward. The rate of increase for this special class of service should be not less than one hundred dollars per annum, and possibly greater at the end of five or ten years.

(2) It is felt that the principle of making the pay commensurate with the services rendered and of having all appointments and promotions based on ability, efficiency and character is the only one which will give satisfactory results, and that this principle can best be attained by the removal of the whole Civil Service from the sphere of political control and the abandonment by Members of Parliament of that much-abused principle of local patronage.



## SESSIONAL PAPER No. 29a

(3) It is felt that the abandonment by the Government of the principle of superannuation of civil servants, even though it had been much abused, was a backward step, and that some such principle of superannuation should be restored to the Civil Service. In fact, we would go even further and suggest the adoption of some principle akin to that of insurance endowment to provide that if an employee of the Government died in service, his family should receive a reasonable protection, or if he became a candidate for superannuation, he might have the privilege of accepting one of several options, such as an annuity, a stated sum, or other option that might be provided.

In this connection it is felt that the regulations governing the 'retirement fund' are much too drastic and arbitrary and that in the event of the unwillingness of the Government to restore the principle of superannuation, the regulations governing the retirement fund be so amended as to give to the beneficiaries of the fund the option of investing the moneys so deducted from their salaries in life insurance protection for the benefit of their families.

It is also felt that the rate of interest now allowed by the government on the retirement fund is too low and not commensurate with the value of money in the commercial world.

(4) With regard to the rate of remuneration paid to technical officers in this department, we may take it for granted that it is the desire of the Government to retain as far as possible the best men now on the staff and attract to the service good men from the outside, and technical graduates from our colleges.

To do this we feel that it is absolutely necessary that the present rates of pay be considerably increased.

In support of this opinion, we would call to your attention the large numbers of the experienced and capable members of the staff (see appendix) who during the past few years have resigned to accept more remunerative employment not only in private service but in other Government service, and we may say here that we do not believe it necessary on the part of the Government to meet the same level of salaries as is offered in private service in order to retain its employees. It is our opinion that a majority of the officers who have resigned in the past would have been glad to remain in the public service at salaries equivalent to from 50 to 75 per cent of those offered them to go into private employment.

This would be more especially true were the principle of superannuation restored and improved.

The Provincial Governments of British Columbia and Ontario, the Geological Survey of the United States, the Geological Survey of India all pay higher salaries for geological and affiliated work than does the Dominion of Canada. In fact, graduates from our scientific schools are now being offered salaries immediately on graduation higher than is paid in the Geological Survey Department to university men of ability who have been in the service of the government for 15 and 20 years, and who are now possessed of the experience which that length of service implies.

We append herewith a resolution adopted by the Government of India regarding the Indian Geological Survey. The first two paragraphs of this we think very appropriately describe the conditions affecting the Geological Survey of Canada.

These are some of the most important matters concerning our own department in particular and the Civil Service in general which we consider it advisable to bring to your attention.

No. 7092—7106-151.

GOVERNMENT OF INDIA—DEPARTMENT OF COMMERCE AND INDUSTRY—GEOLOGY AND MINERALS.

*Resolution.*

SIMLA, September 7, 1906.

The Government of India have recently had before them the question of the reorganization of the Geological Survey Department. Owing to the expansion of



7-8 EDWARD VII., A. 1908

mining enterprise in America, South Africa, Australia, and other countries, there is at present a large and growing demand for mining and geological experts. Men possessing a sound scientific education and with practical experience of mining and geological work command very high salaries. This has not been without effect on the Geological Survey Department, and it has become increasingly difficult to enlist candidates possessing a technical training. It has, in fact, become evident that the rates of pay in force are insufficient to attract the class of officers whom it is desired to secure, and that it is necessary to offer to geological officers salaries bearing a reasonable relation to the emoluments which they could obtain in the open market. The only alternative to an increase in the rates of pay would be to recruit officers, who have obtained a sound general education, but who have not received a special preparation for geological work. In that case it would be necessary to train them after their appointment to the department, a process which would not only result in a considerable loss of power, but is also open to objection inasmuch as there would be no guarantee at the time of their appointment that the candidates selected would develop the qualities and acquire the specialized knowledge which are essential to the satisfactory conduct of the work of the department. It was also found that the rates of pay were not liberal enough to retain officers after they had acquired sufficient experience to qualify them as mining and geological experts. Government were therefore threatened with the danger of losing the service of trained experts at a time when their services were absolutely indispensable.

2. Not only was a material increase in the pay of the various grades required, but also a considerable addition to the strength of the existing establishment. The rapid expansion of the economic side of the work is a new feature, and it is regarded as vitally important that all possible facilities should be given to assist the development upon a sound basis of mining industries in India. The necessity for the rapid completion of the geological survey of India has frequently been urged on the Government of India, who fully recognize the immediate scientific, and the ultimate practical, advantages of this work, but it was felt that the Geological Survey Department could not, with its existing strength, undertake the scientific work, for the performance of which it was primarily constituted, and at the same time devote that amount of attention which the interests of India now demand to purely economic inquiries.

3. Proposals for the reorganization of the department were, therefore, submitted to the Secretary of State, and have now received his approval. The following are the changes which have been made in its constitution:—

(1) Two short-term appointments of mining specialists have been abolished, and two new appointments have been added to the graded list in their place.

(2) Three new appointments have been added to the cadre to increase the strength of the department and to provide a reserve for leave vacancies.

(3) An ungraded post, to be held by a trained chemist, has been created, carrying a salary of Rs. 500 per mensem rising to Rs. 1,000 by annual increments of Rs. 50.

(4) The distinction between deputy superintendents and assistant superintendents has been abolished, and all graded officers below the rank of superintendent will be styled assistant superintendents, and will receive a monthly pay of Rs. 350, rising to Rs. 1,000 by annual increments of Rs. 30 during the first five years, and of Rs. 50 thereafter. One assistant superintendent, employed as palæontologist, will obtain, as at present, a monthly allowance of Rs. 150.



## SESSIONAL PAPER No. 29a

GEOLOGICAL SURVEY OF INDIA.  
*Annual Salaries paid previous to July, 1906.*

	Minimum.	Maximum.	Annual Increase.
	\$ cts.	\$ cts.	\$ cts.
1 Director .....	5,832 00	6,998 00	223 28
3 Superintendents.....	2,721 00	4,276 80	194 40
5 Deputy Superintendents.....	1,944 00	2,721 00	155 52
5 Assistant Superintendents.....	1,360 80	1,944 00	116 64
2 Mining Specialists, not more than \$3,888, not less than \$2,721.....			
1 Assistant Curator.....	972 00	1,360 80	

GEOLOGICAL SURVEY OF INDIA.  
*Annual Salaries paid since July, 1906.*

	Minimum.	Maximum.	Annual Increase.
	\$ cts.	\$ cts.	\$ cts.
1 Director, \$7,776, together with a special allowance to Mr. Holland of \$1,944, making a total of \$9,720.....			
3 Superintendents.....	3,888 00	5,443 20	311 04
15 Assistant Superintendents —			
First five years.....	1,360 80	1,944 00	116 64
Thereafter.....	1,944 00	3,888 00	194 40
1 Chemist.....	1,944 00	3,888 00	194 40
1 Assistant Curator.....	972 00	1,360 80	

(5) The scale of pay for superintendents has been fixed at Rs. 1,000 per mensem rising to Rs. 1,400 by annual increments of Rs. 80.

(6) The pay of the Director has been raised from Rs. 1,500—60—1,800 to Rs. 2,000 fixed. A personal allowance of Rs. 500 a month has been specially sanctioned for the present director, Mr. Holland, in addition to the pay of the appointment.

4. In view of the increase in the emoluments of the service, exchange compensation allowance will not be granted to future entrants into the department in addition to the rates of pay now sanctioned. As regards present incumbents, the allowance will be absorbed as soon as an officer begins to draw on the new scale higher emoluments than he would have obtained on the old scale including the allowance. Both the present director and his successors will, however, continue to draw it.

5. The revised scheme will come into force from July 1, 1906. The staff of the department as it stands after reorganization is contrasted below with the existing strength:—

	Rs.		Rs.
1 Director on....	1,500—60—1,800	1 Director on.	2,000
3 Superintendents	700—50—1,100	3 Superinten-	
5 Deputy Superin-		tendents on	1,000—80—1,400
tendents on..	500—40— 700	15 Assistant Su-	
5 Assistant Super-		perintendents	
tendents on..	350—30— 500	on Rs. 350—	
2 Mining Special-		30 — 500 for	
ists on salaries		first five years	
not exceeding		and Rs. 500—	
Rs. 1,000 and		50—1,000 there-	
not less than		after.	
Rs. 700.			



7-8 EDWARD VII., A. 1908

	Rs.		Rs.
.....		1 Chemist on..	500—50—1,000
1 Assistant Cura-		1 Assistant Cur-	
tor on . . . .	250— 350	ator on.. . .	Rs. 250—350

6. The conditions of service in the department have been revised and are annexed to this resolution.

W. L. HARVEY,  
*Secretary to the Government of India.*

APPENDIX.

CONDITIONS FOR INDIAN GEOLOGICAL SURVEY APPOINTMENTS.

1. The Geological Survey Department is at present constituted as follows:—

	Monthly salary—Rs.
1 director . . . . .	2,000
3 superintendents . . . . .	1,000 rising by Rs. 80 to Rs. 1,400
15 assistant superintendents—	
For the first five years. . . . .	350 rising by Rs. 30 to Rs. 500
Thereafter. . . . .	500 rising by Rs. 50 to Rs. 1,000
1 chemist. . . . .	500 rising by Rs. 50 to Rs. 1,000

A local allowance of Rs. 150 per mensem is granted to the officer doing the work of palæontologist at headquarters.

No allowance of the nature of exchange compensation will be given.

2. Appointments to the department are made by the Secretary of State for India. They will usually be made about July of each year, and the probable number of appointments will, if possible, be announced about two years in advance. The age of candidates should not exceed 25. Every candidate must be in sound bodily health, and will be required to satisfy the medical board at the India Office of his physical fitness in all respects to perform the duties of the Geological Survey, which involve considerable fatigue and exposure.

3. Besides a good general education, a sound education in geology is essential: a university degree and a knowledge of French or German will be regarded as important qualifications; and certificates of a high moral character will be required.

4. Candidates must also have had one or two years' practical training in mines, or in technical laboratories, as may be required by the Government of India.

5. First appointments are probationary for two years, at the end of which time the probationer, if found qualified, and continued in the department, will reckon his service for leave and pension from the date of arrival in India.

6. A first-class passage to India is given subject to the condition that its cost shall be refunded in the event of an officer resigning the service, on grounds other than certified ill-health, before the expiry of the period of probation. If, on the expiry of the period of probation, the officer's service is determined, or if he is compelled by certified ill-health to resign the service before such expiry, he will be provided with a free first-class passage back to England. Pay commences from date of arrival in India. Travelling allowances, regulated by the rules applicable to the department, are allowed at a rate calculated to cover actual expenses of tentage and locomotion.

7. Under ordinary circumstances, all assistants, unless they have special claims from previous training and experience elsewhere, will enter the department in the lowest class on a salary of Rs. 350 per mensem. This will increase annually at the rate of Rs. 30 per mensem for the first five years; thereafter at the rate of Rs. 50 per mensem until the limit of pay for the grade, viz., Rs. 1,000 per mensem, is reached; the first increase to be from the date on which the assistant shall be declared



## SESSIONAL PAPER No. 29a

to have passed the ordinary examination in the language of the country by the first or lower standard, according to the general rules provided for such examinations.

8. This annual increase will, in all cases, be granted only on the certificate of the head of the department, that the assistants so recommended have proved fully deserving of the promotion by the intelligence and zeal with which their duties have been performed.

9. Promotion to the grade of superintendent will depend on qualification and merit and on the existence of vacancies in that grade. In the case of an officer who joined the department before the end of 1893, but not in the case of one who joined later, the following rule applies, viz., that he may, if especially qualified, count all service on the maximum pay of a grade toward increment in the salary of the next higher grade.

10. While local experience and training must always hold a very prominent place in estimating the position or the promotion of assistants, it must be distinctly understood that mere seniority of service, unaccompanied by proved ability and steady devotion to duty, gives no claim to promotion into the higher grades of the staff of the survey.

11. The leave, leave allowances, and pensions of officers of the department will be governed by the provisions of the civil service regulations applicable thereto. These regulations are liable to be modified by the Government of India from time to time.



7-8 EDWARD VII., A. 1908

OTTAWA, Thursday, June 13, 1907.

The Commission met at 2.30 o'clock, Mr. Courtney, Chairman, presiding.

Mr. FRANK PEDLEY, Deputy Superintendent General of Indian Affairs, called, sworn and examined.

*By the Chairman :*

Q. You are the Deputy Superintendent General of Indian Affairs ?—A. Yes.

Q. How long have you held that position ?—A. Since November 21, 1902.

Q. What were you before that date ?—A. Superintendent of Immigration.

Q. You preceded Mr. Scott in that position ?—A. Yes.

Q. How long were you Superintendent of Immigration ?—A. From September 1, 1897, until the date of my appointment to my present position.

Q. Had you been in the public service before that ?—A. No.

Q. I see that last year the expenditure under the control of your department was a little over \$1,250,000 ?—A. Yes.

Q. You now have in the Indian trust fund to the credit of the several tribes a balance of \$5,378,000, or you had at the time the statement was compiled ?—A. Yes.

Q. How many agencies have you got outside of Ottawa ?—A. I cannot tell you off-hand. We have a large number.

Q. And you have about 50 employees in the department inside ?—A. Between 50 and 60. We have a total staff in our service of about 1,100, including doctors and school teachers.

Q. What salary do you receive for administering this department ?—A. \$4,000.

Q. What does the Indian population number throughout the Dominion ?—A. About 110,000.

Q. Is the Indian population increasing or decreasing ?—A. About holding its own ; it varies a little either way from year to year. We have from 15,000 to 20,000 Indians who are outside the regular jurisdiction of the department, outside of what we call treaty limits, so our figures as to the number are not absolutely correct.

*By Mr. Fyshe :*

Q. Have you anything to do with the other Indians at all ?—A. We render them relief when the necessity is brought to our attention.

Q. You have no continuous machinery for looking after them ?—A. No.

*By the Chairman :*

Q. There are five chief clerks in the department ?—A. Yes.

*By Mr. Fyshe :*

Q. Are the Indians pretty healthy ?—A. Yes, fairly so.

*By the Chairman :*

Q. Mr. Bray, what are his duties ?—A. He is the chief surveyor.

Q. He surveys the Indian lands ?—A. Yes, or arranges for them.

Q. Mr. McLean is the secretary of the department ?—A. Yes.

Q. Mr. McLean is an officer of 30 odd years' standing ?—A. About that, I think. He was appointed in 1876.



## SESSIONAL PAPER No. 29a

Q. What are Mr. Orr's duties?—A. He is clerk in charge of the Lands Branch.

Q. You promoted him from first-class clerk to chief clerk?—A. Yes.

Q. What are Mr. Page's duties?—A. He is acting as assistant accountant.

Q. When was he made assistant accountant?—A. I should say from one to two years ago.

Q. Mr. Scott is the accountant?—A. Yes.

Q. He has been in the service since the year 1880?—A. Since 1879 or 1880, if my memory serves me right.

Q. And what is Mr. Stewart?—A. He is the assistant secretary.

Q. He also has been a very long time in the employ of the government?—A. He was appointed temporarily in 1878 and made permanent in 1879.

Q. Are the six chief clerks doing chief clerks' work or have any of them been doing the same work as they were before they were promoted?—A. They are all doing about the same work that they were doing before they were promoted. Some of them have been promoted in my time and others before.

Q. Those promoted in your time are doing the same work as they were before promotion?—A. Yes, practically.

Q. What was the reason of the promotion?—A. In one or two cases vacancies occurred in the senior clerkships, and the promotions were made to fill those vacancies.

Q. Although the men were doing the same work?—A. Yes, practically the same work.

Q. The character of the work has not increased in importance?—A. Not in those special cases. Of course, I think I am safe in saying that the work of the department is increasing in a general way.

Q. Then you have seven first-class clerks?—A. Yes.

Q. Are they immediately under the chief clerks?—A. Yes, they are under the chief clerks where they are attached to the branches, but we have one or two officers, first-class clerks, who are not attached to any particular branch, as for instance, Mr. Ross. Of course, Mr. Ross looks after the translation and printing of any documents that are ordered by the department and takes charge of the annual report. He is a first-class clerk now but is not attached to any particular branch.

Q. Then you have twelve second-class clerks?—A. Yes.

Q. And twenty-five junior second-class clerks?—A. I presume so, if that is the number given in the Civil Service list.

Q. You have no third-class clerks?—A. We have no third-class clerks.

Q. But you have nine temporary clerks?—A. Yes.

Q. Those temporary clerks, with the exception of Graham and one messenger are all women?—A. Yes.

Q. A large number of your junior second-class clerks are women?—A. Quite a number. I should say, speaking from memory, one-half and probably more are women, but the Civil Service list will show that.

Q. Do you find now a falling off in the number of men applying to enter the service as third-class or junior second-class clerks?—A. I could not say that there is a falling off, but the number of applicants for positions is greater among women than among men.

Q. Considerably greater?—A. Yes.

Q. I suppose, as in the case of other departments you have lots of applications on file?—A. Quite a number.

Q. Is the fact that the salary of a third-class clerk upon entering the service is only \$500 detrimental to encouraging good men to come in?—A. I am rather inclined to think that it is.

Q. On the other hand \$500 is rather an encouragement to women to enter the service?—A. I am not in a position to speak accurately as to that. The avenues of employment probably are not so numerous for women in this world, and they are



7-8 EDWARD VII., A. 1908

willing to enter the service at \$500 and take their chance in regard to increase of salary and promotion.

Q. Do not women in brokers' and lawyers' offices, as a rule, receive from \$250 to \$300 salary?—A. I cannot say as to the girls in brokers' offices, but as to lawyers' offices, the stenographers and typewriters of the other sex will earn from \$4 to \$8 and \$10 and probably \$12 a week.

Q. That is from \$250 to \$500, depending on their ability?—A. Of course I am speaking now of what I knew myself some eight or ten years ago. There may have been an advance in their remuneration since then.

Q. In view of the large number of women in the junior divisions of your department, when the time comes for the senior clerks to retire, how are you going to replace them from the junior members of the staff?—A. Under the law as it now stands we could only do it by promotion or by special resolution of the House or else the position to be filled is one of a technical or professional character.

Q. When Mr. Campbell, Mr. Kent, or any of the senior clerks retire, how are you going to replace them if you have nothing but women?—A. They will have to be replaced by women if no one else is available; you must get somebody to do the work.

Q. Do you find that women can do first-class work as a rule?—A. I find that in the classes occupied by women at present, generally speaking, the work is done satisfactorily.

Q. But in the higher classes, do you think they would be able to do the work as well as men?—A. We have one or two ladies in our department who are capable, I think, of doing the high-grade work.

Q. No doubt. All over the service there are exceptional women, but as a body do you think women will be able to take the higher positions?—A. I am not prepared to say offhand that they are not. My own view—it may be a prejudice—would be rather to have the superior positions filled by men.

Q. It is not prejudice, it is the result of observation?—A. It is the result, very largely, I think, of the experience that the superior positions have hitherto been filled by men and not by women.

*By Mr. Fyshe:*

Q. You are in favour of that?—A. I am not opposed to it. Of course the proper principle would be if a woman is capable of filling a position she should get it. I do not see why she should be discriminated against because she is a woman.

Q. But bearing in mind the control of the office and the maintenance of discipline, do you not think a woman is as well fitted for the position as a man?—A. I think the chances are in favour of the man.

*By the Chairman:*

Q. We have no prejudice against women as women, it is only for the general efficiency of the service that we are asking these questions?—A. When I used the word 'prejudiced' I used it not in the extreme sense. Our views have been moulded so largely by experience, that it becomes a fixed view that we prefer men to ladies in these cases.

Q. Do your temporary clerks pass the Civil Service examination?—A. Yes.

Q. And the junior second-class clerks also?—A. Yes, they have all passed, except in one or two cases, where we have professionals. The architect, Mr. Ogilvie, is a professional man.

Q. Mr. R. L. Ogilvie?—A. Yes.

Q. Is he in the second-class?—A. Yes.

Q. But the junior second-class clerks and the temporary clerks have passed the Civil Service examination?—A. Yes.

Q. Of course passing the Civil Service examination implies that the candidates are of the proper age, are healthy and of good moral conduct?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. They are appointed on probation?—A. Yes, I think that is a matter of law.

Q. And at the end of the period you give a certificate that they are worthy of employment?—A. Yes, their engagement being confirmed they become permanent.

Q. You have recently had some promotions? There were promotions to two first-class clerks? Did the persons promoted pass the promotion examination under the Civil Service Act?—A. In one of the cases, the man had passed the Civil Service examination, and in the other, I think the passing of the examination was waived. The officer had been for a long time in the public service, was thoroughly efficient, and it was not considered necessary that he should pass the promotion examination.

Q. Was he a barrister, attorney, draughtsman or land surveyor?—A. No.

Q. Well how was the examination waived?—A. I am not quite sure. He may have had a special examination on the duties of office, but the ordinary promotion examination as to the three R's was waived.

Q. But in all matters relating to the department and to his knowledge of the department, the clerk passed the promotion examination?—A. I think I am safe in answering that in the affirmative. There is only one case, I think, where that may not be so, but even that man passed a special examination.

Q. You say the Indian population is about stationary?—A. Yes.

Q. Your staff has increased from 47 in 1892 to 66 in 1906, the staff chargeable to Civil Government? What is the cause of that increase?—A. Our work is increasing very much.

Q. What was the nature of the increase?—A. We conduct a great deal more work amongst the Indians than formerly; that necessitates an increase of work at the head office. We spend a lot of time and money in trying to bring these Indians into a better state of living and that means voluminous correspondence and detailed management.

Q. Have the Indians become in a sense civilized? That is to say, at the time treaties are made do they require extra care and extra thought until they become developed like the Six Nation Indians, when they are practically freed from control? Probably when they are in an undeveloped state they require more care than when they are developed?—A. Immediately following the treaty a certain care has to be exercised, or a certain kind of oversight. As they become more civilized and adopt working habits, and so on, the system of management changes. If you compare our expenditures you will find, I think, that our management expenses have increased but our expenses for relief and rationing expenses have decreased. In other words, our policy is leading to larger expenditures for management but to less expenditure for the keep of Indians.

Q. And in the generations to come, when the land gets settled and parts of the reserve are sold and formed into a land management fund, the expenses chargeable to the Federal Treasury will decrease?—A. That is the object we are looking forward to, when the Indian will be practically self-supporting. Of course, so long as the Indian lives in a tribal way and remains in the communal state, there will be more or less expenditure by the Government. If they became enfranchised, of course, and were placed in the same status as white men, our care for them would practically cease.

Q. When that time came, you would only have the agents on the reserves?—A. As soon as they became enfranchised the reserves would cease to be, and the agents would disappear.

*By Mr. Fyshe:*

Q. Do you think there is a prospect of their becoming self-supporting as citizens?—A. Yes, there is no doubt about it. A great many of them are self-supporting now.

Q. And they show capacity to take in civilized ideas?—A. Yes.

*By the Chairman:*

Q. Going back to the clerks chargeable to Civil Government, for one minute. All these junior second and third-class clerks are appointed by the Minister after passing the Civil Service Examination?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. How do you find out when a new official is needed?—A. If it is a case of a vacancy, that is known as soon as the vacancy arises, or is about to arise. When we are going to add to the number of clerkships, that is generally done upon the representation of the officer in charge of a branch, or it may arise from the fact that the deputy himself, after a general survey of the work of the department, feels that one or two more clerks should be added. The recommendation is laid before the Minister and if he agrees the financial provision is made and the necessary steps taken to make the appointment.

Q. You examine into it yourself before you make a recommendation to the Minister for the appointment of a new clerk or the filling of a vacancy? You examine into the necessity also of filling up a vacancy?—A. Yes. As I have to be responsible to the Minister, for the recommendation, I must satisfy myself that I have good grounds for the faith that is in me.

Q. You send to the Treasury Board a statement as to the people you consider it desirable should have the annual increment?—A. Yes.

Q. In the case of promotions, did you ever look at the Civil Service Act?—A. Yes.

Q. In sections 46 and 47, it is stated in the one case that where an appointment has to be made the head of the department shall select, and in the other case the head of the department may reject? Should that not be on the advice of the deputy minister?—A. I would naturally think that in the case of a promotion the deputy minister should make a report or should give his opinion. He having, under the statute and under the practice, general charge of the department, subject, of course, to the direction of the Minister.

Q. As a matter of fact, in making promotions, you do submit the recommendations?—A. Yes.

Q. To make the matter clear, do you consider that it would be desirable to amend those two sections by adding the words 'on the advice of the deputy minister' or something to that effect?—A. As far as my experience goes the practice has been that the deputy is consulted. I do not know whether it would be wise to make the promotions depend absolutely upon the recommendation of a deputy minister.

Q. Well, we will be glad to hear your views as to that?—A. I think it would be wisdom on the part of the Minister to consult some one who has a practical knowledge of the working of the department in making a promotion.

*By Mr. Fyshe:*

Q. Do you not think that the deputy should have a keener sense of responsibility for the conduct of his department than the political head?—A. It is quite possible that he has a keener sense of responsibility.

Q. He must necessarily, if his heart is in his work, feel sure as to what should be done, and should be prepared to advise the political head to that effect?—A. And so he does, but the political head may relieve the deputy of the responsibility and assume it himself.

Q. Is that advisable?—A. I should say from the general run of cases it would not be advisable.

*By the Chairman:*

Q. In the matter of appointments no appointment can be made except on the report of the deputy minister, and the same with regard to the annual increment. Why, in the case of promotions, should the deputy minister be ignored?—A. I think it is advisable that he should be consulted.

*By Mr. Fyshe:*

Q. I will go further than that and say that the promotions will depend upon his initiative?—A. The deputy would initiate it. He would make a report to the head of the department that a vacancy has occurred and submit a recommendation to the Minister.



## SESSIONAL PAPER No. 29a

Q. The initiative should be taken by the deputy minister and he should feel that the responsibility rests on his shoulders and not on the political head?—A. That is correct, but whether it should be made a matter of law, so that the head of the department should not make a promotion unless the deputy consented, is a different thing.

*By the Chairman:*

Q. We might say 'on the report of the deputy head?'—A. So far as that section is concerned, it might possibly be amended so as to harmonize with the section providing for statutory increases.

Q. We will now come to another matter. You have no third-class clerks?—A. No.

Q. You are aware that all appointments are made at the minimum of the class concerned?—A. Yes.

Q. The salary of third class clerks ranges from \$500 to \$700 and that of junior second-class clerks from \$800 to \$1,100?—A. Yes.

Q. If there was a little latitude enabling appointments to be made above the minimum in the third-class clerks, do you think you would be able to appoint more third-class clerks, and less junior second-class clerks? Supposing, for example, you were able to appoint at \$600 or \$700?—A. Of course there would be the inducement of the increase you would be able to offer above the minimum. The question is whether the range is large enough to make it attractive, as between \$500 and \$700, for the class of applicants, or seekers, for employments in the Civil Service, who would not take the position at \$500.

Q. That is just what I am coming to, too. Do you not think it would lead to economy if there was a little latitude allowed in regard to the salary of the first appointment?—A. Well, I am not quite sure how it works out from the standpoint of economy.

Q. It cannot be done now because you must appoint at the minimum?—A. Yes.

Q. You have 25 junior second-class clerks, but you have no second-class clerks? If you could appoint at \$600 or \$700 instead of \$500, would you not have less women in the junior second-class clerkships?—A. It comes down to the question of whether the power of raising the minimum salary on appointment from \$500 to \$700 would be a sufficient inducement to bring in the men. I am not very sure on that point. I think the higher you can increase the salary above \$500 the better chance you have of attracting the men. Of course the Government can create third-class clerkships if it wants to.

Q. You have eleven temporary clerks paid from the civil government contingencies?—A. Yes.

Q. With the exception of one messenger and a man called Graham, they are all women? Have they been there long?—A. I think the majority of them have been appointed in the past five years.

Q. You propose to make them permanent?—A. I suppose I am entitled to state to this Commission that I recommended that the temporary clerkships be converted into third-class clerkships, so that we could promote, but the matter was not disposed of by the Government in that way. Having in view the work of the Commission, I do not know whether that is a subject for publication. It is for the Commission themselves to say.

Q. What leave of absence do you give your staff?—A. Three weeks.

Q. You grant a little latitude if a man has done good work and has got a distance to go on his vacation?—A. Yes.

Q. You would give them another week or so?—A. I think the deputy has a certain amount of discretion.

Q. Naturally in the government of his office he would?—A. Yes.

Q. Have you an attendance book in the department?—A. We have.

Q. Is that kept by yourself?—A. That is not kept by myself, but it is revised by myself periodically.



7-8 EDWARD VII., A. 1908

Q. You do not initial the book daily?—A. No, that is done by the secretary of the department.

Q. How do the clerks sign?—A. They sign in the morning.

Q. That is all the law compels them to do?—A. Yes.

Q. They do not sign the attendance book going out and returning from luncheon, and going out in the evening?—A. I believe they could beat the department if they signed four times a day. I do not believe it is a protection to sign every hour or two hours.

Q. What are the office hours?—A. From half-past nine until four.

Q. In the session, is there any additional work?—A. No.

Q. Your officers, if there is any demand upon them, stay after office hours?—A. Generally the heads of branches remain until half-past four or five. The main object with me is to get the work done.

*By Mr. Fyshe:*

Q. I suppose none of the staff are apt to break down from nervous exhaustion?—A. They do occasionally break down from nervous exhaustion, not so much from the work as from its nature. There is nothing in the world that breaks a man down more than working in the Civil Service.

*By the Chairman:*

Q. What are the luncheon hours?—A. About an hour and a quarter.

Q. Is the department always open to the public?—A. The public have the right to go through the department.

Q. During the luncheon hour is the department entirely closed?—A. No, somebody is there.

Q. There is somebody there to keep in touch with the public?—A. Yes.

Q. Are all your offices in one building?—A. Yes.

Q. You have no outside offices?—A. No.

Q. Your department, when I visited it some years ago, had very valuable records, the minute-books of the Indian Commissioner at Albany at the beginning of the eighteenth century. Are those books there yet, or have they been sent to the Archives?—A. The records not required for the work of the department have, I think, during the past year been transmitted to the Archives, under an Order in Council that was passed some time ago.

Q. Your department has the Indian records since the conquest?—A. It has records dating back, not to the dawn of time, but pretty far back.

Q. Dating back to 1759, for instance?—A. Yes.

Q. And before the States became independent the Indian Commissioner at Albany reported here?—A. Yes.

Q. What have you done with the valuable treaties, the Wampum, Belts, signatures and things like that? Where are those kept?—A. The treaties, unless some of them have been sent to the Archives, are kept by the department in a vault.

Q. Would it not be better to send them down to the Archives? You would not have to refer to them?—A. Well, at this particular juncture, we are having our book of treaties reprinted, that is a whole set of documents that we are holding, until the work of rewriting and comparing is through. After that they can be sent to the Archives or anywhere the Government orders.

Q. You are acquainted, I suppose, with the Treasury Board minute, promulgated in 1879, about the use of political influence in connection with the appointments or promotions?—A. Yes.

Q. Are the recently appointed officials in your department aware of it?—A. It was passed in 1879, and I think revived within the past ten years. I heard about it when I came into the service, and I think that most of the officials know about it.



## SESSIONAL PAPER No. 29a

Q. Do you find that your staff in their desire for promotion and advancement pass you by and go to the political head? All people naturally want to get on, you know?—A. So far as my recollection serves, I think that most applicants for promotion have come to me direct, and they have been frank enough to ask me if I had any objections to their going to the Minister. I told them so.

Q. Are you under the Superannuation Act or the Retirement Fund?—A. Under the Superannuation Act.

Q. You were lucky enough to come in before the Act was abolished. What is your opinion regarding the abolition of that Act?—A. My opinion is that the superannuation system is susceptible of a good deal of modification for the benefit of the service.

*By Mr. Fyshe:*

Q. But it should not have been abolished unless a better system was substituted?—A. No doubt the Government substituted what it thought was better. I do not think the Superannuation Act should have been abolished if it turns out that the Act substituted is a worse one than the one the Government did away with.

*By the Chairman:*

Q. The present Act provides simply for the deduction of a man's own money?—A. Yes.

Q. Is that a better system than the former one, do you think?—A. I should say not for those who enter the service with the object of remaining in it for the rest of their natural lives, and until such time as they will be allowed to retire.

Q. Is it not desirable that persons entering the public service should be encouraged to remain?—A. I should think so.

Q. If that is the case is it not desirable that some kind of Superannuation or Pension Act should be placed on the statute-book?—A. I should think so.

Q. Then the abolition of the Superannuation Act tends to instability of the service?—A. That would appear to be a reasonable deduction.

Q. Then you think it is desirable in some way or other to place on the statute-book a Superannuation Act and in some respects probably, to make it a Pension Act for others than the recipients?—A. I think so.

Q. Say the widows and orphans of the civil servants, for instance?—A. Widows and others who depend upon the widows. I think the pension should not die with the wage-earner.

Q. Have you anything more to add with respect to the Civil Service Act? In what way could that Act be amended or improved?—A. There is this one thing about the Act which strikes me as rather unfortunate, at least so far as our department is concerned: We cannot appoint junior second-class clerkships now—we have to appoint to second class clerkships—and we cannot promote from the ranks of temporary clerks. We have several vacancies in the junior second-class clerkships and cannot fill them until we have third-class clerks appointed, or the Act is changed, or else do it by special Act of Parliament.

Q. Do you think the gradation of classes under the Civil Service Act is good for the Civil Service? Do you pay any attention to the classes?—A. I have thought that the classes might be reduced in number.

Q. Would your idea be to have a permanent high class and a lower copying class? You say you would reduce the number?—A. The number of classes.

Q. Perhaps you had better exemplify what you mean?—A. We now have chief clerks, first, second, junior second and third-class clerks, and temporary clerks—six classes.

Q. How would you reduce them?—A. I should think chief clerks, and first and second-class clerks, with a minimum salary, would fill the bill.



*By Mr. Fyshe :*

Q. Do you mean that you could dispense with some of your staff if the others worked harder?—A. No, I do not say that. The number of officials in the department would be regulated by its requirements, but the number of classes that these officials are composed of is a theoretical thing made up by the Government. They can make a dozen classes if they like, but there would not be any more officials than would be required for the work.

*By the Chairman :*

Q. Is your staff more than abundant for the work of the department?—A. I think not. I think the staff is just about right. We try to get things so that the staff will do the work and do it well. Our department is kept up pretty well to the mark.

Q. Have you any persons on the inside service whose retention in office you consider undesirable, from bad habits or otherwise?—A. I have no one in mind now that would come within that class.

Q. You have Indian agents scattered all over the Dominion?—A. Yes.

Q. How are these Indian agents appointed?—A. They are appointed in practice in the same way as those who are officials under the Civil Service Act are.

Q. Except that they pass no examination of any kind?—A. Except they pass no examination, but the head of the department makes the appointment. The employees are summed up in the Civil Service list by provinces. You have the Ottawa list first and then the others.

Q. Take the case of the Indian agent at Sarnia, does the member for West Lambton send in the nomination?—A. It just depends what Government is in power. The gentleman holding the patronage is asked to nominate a man to fill the position.

Q. And the same thing would happen at Belleville, Brantford and other places?—A. Yes, all round.

Q. These agents receive public moneys from the sales of land and that kind of thing?—A. Most of our agents, or practically all of them now, are paid a salary with no other remuneration.

Q. They receive public moneys?—A. They handle public moneys for transmission to Ottawa?

Q. Do they give bonds?—A. They do.

Q. Bonds of guarantee companies or personal bonds?—A. Both. That is to say, some give a personal bond and others give a guarantee company bond. I think the majority now give bonds of guarantee companies; I am only speaking from memory. It is not obligatory on the department to take guarantee company bonds or to reject them. If the agent gets a substantial security in the shape of an individual we will take him.

Q. Are those bonds kept in your department?—A. They are passed upon by the Department of Justice and then they are kept by us.

*By Mr. Bazin :*

Q. How do you fix the salary of these agents? I see that a Mr. Cameron is getting \$1,500?—A. He is, or rather was, a superintendent. He died a short time ago.

*By the Chairman :*

Q. He was in charge of a large band, the Six Nation Indians?—A. The largest single band in the Dominion, numbering 4,300.

*By Mr. Bazin :*

Q. It depends upon the number of the Indians and the size of the district?—A. Some of the agents have a large number of bands.

Q. I see in Quebec very small salaries are paid, for instance, \$150, \$200, \$300, \$100. Is the payment of larger salaries to other agents due to the fact that they have a



## SESSIONAL PAPER No. 29a

larger district?—A. It is due to that. The agents whose salaries you have quoted have very little work in comparison with some of our agencies which require the undivided attention of the agent from morning till night.

*By the Chairman:*

Q. Are these teachers appointed to the Indian schools qualified?—A. If we can get qualified teachers we take them in preference to those who are not qualified. I think most of them have some form of qualification.

*By Mr. Fyshe:*

Q. What is the qualification, that they should be able to speak the Indian language?—A. No, we do not teach the Indian language. We teach English, and in the province of Quebec, French. I think in most of the schools the English language is taught exclusively. That would be the only language other than the Indian that would be in evidence. Of course in the province of Quebec, where the French language is more commonly used, that language is taught, because you have to accommodate the teaching to the pupils.

Q. Are any scholars throughout the country making a study of these Indian languages?—A. There are some, but we do not hear of very many. There are some who give a little attention to these languages, but it is not very much in evidence in the department.

*By the Chairman:*

Q. The management of the Indians in Manitoba and the Northwest cost \$855,000, made up chiefly of schools, \$345,000; annuities, \$141,000, and the general expenses, \$170,000. Contributions for agricultural implements, seed and live stock, are rapidly falling away?—A. Those are contributions by the Government?

Q. Yes?—A. They vary from year to year.

Q. But the value of the agricultural implements supplied to all the Indians in Manitoba and the Northwest Territories amounted to only \$6,000 last year?—A. You have to draw a line of distinction between what was given to the Indians as a stipulation of the treaty and what was given to the Indians as an assistance by the department.

*By Mr. Fyshe:*

Q. To keep them from starving?—A. Not to keep them from starving, but to enable them to work to a self-supporting condition.

Q. Do you give them implements as applied for?—A. No. We give them implements when we think the merits of the case would justify it. Then again, a good deal of the money that is spent in the purchase of implements and live stock is money belonging to the Indians themselves, realized from the sale of part of their lands.

*By the Chairman:*

Q. All that \$855,000 was spent in Manitoba and the Northwest by the federal Government?—A. Yes.

*By Mr. Fyshe:*

Q. Is there any truth in the rumours in the newspapers that the Indians are trying to hold up the Grand Trunk Pacific in connection with the purchase of land for the western terminus?—A. I do not think so. We have no official notification to that effect. They are quite anxious to get the money and willing to take it when it arrives here.

Q. The money that was originally agreed upon?—A. Yes.

Q. It was stated by the newspapers that the Indians repudiated their agreement with the company and wanted double the money?—A. No.



7-8 EDWARD VII., A. 1908

*By the Chairman :*

Q. How many farms have you now in Manitoba and the Northwest ?—A. I could not tell you.

Q. You have farmers in charge of each of these farms ?—A. We have what we call farm instructors.

Q. Are they appointed in the same way as the agents ?—A. There is a little more latitude allowed to the deputy heads and sometimes to the inspectors. Where they want a farm instructor for a month or two we tell them to go and appoint a new man. Running through all this is the restriction that these appointments should be made conformable to the views of the gentlemen who hold the patronage. That of course is a sort of cardinal principle which is observed.

Q. In Manitoba and the Northwest you expended out of the public treasury last year \$150,000 in supplies for the destitute. Are the destitute Indians increasing or decreasing in number ?—A. They are decreasing.

Q. The Indians are becoming more self-supporting and do not take supplies ?—A. We are cutting down the rations by leaps and bounds. I fancy it was thought that feeding the Indians was cheaper than war.

Q. Then on the whole the Indians are undergoing a betterment in the Northwest ?—A. Very much so.

Q. I suppose the same thing is happening in British Columbia ?—A. The British Columbia Indian is of an entirely different stripe. There are no treaties with the Indians in that province.

Q. You apparently gave nothing to destitute Indians in British Columbia ?—A. Apparently very little. We do give a little relief.

Q. You call it relief ? I see there is a sum of \$7,000 for that purpose. Do your Indians now wander about the Territories or are they becoming settled on reserves ?—A. Settled on reserves ; they wander about very little. Of course they visit each other occasionally.

Q. Do they cross the international border now and involve us in international trouble ?—A. No, they very seldom cross the international boundary.

Q. You will supply us with a number of the employees of your department in the outside service ?—A. Yes.

Q. Do you think the employees of your department should be brought in and made permanent ?—A. I have thought that matter over and I have been unable to discover why there should be such a line of distinction drawn between the so-called inside men and the so-called outside men. I think something should be done for the outside official who is giving just as valuable service as the inside official and who is devoting his life to the service. I think there ought to be some way of working it out so that a man of that class should be provided for.

*By Mr. Fyshe :*

Q. If there is any difference it should be as between those who give their whole time to the service and those who only give a part of their time ?—A. Yes.

*By the Chairman :*

Q. You have a certain number of inspectors continually travelling about ?—A. Yes.

Q. Do they receive as travelling expenses simply their out-of-pocket expenses ?—A. Their actual living and travelling expenses.

Q. They have no per diem allowance ?—A. No.

Q. Then presumably they lose money if they travel ?—A. That is what they say ; I do not know whether they do or not.



## SESSIONAL PAPER No. 29a

Q. You occasionally go to British Columbia and other provinces? You have been away once or twice?—A. Yes.

Q. Did you have a per diem allowance?—A. I had only one per diem allowance since I joined the service. I was money out of pocket when I was travelling.

Q. When you were travelling you were always money out of pocket?—A. I never could see any chance of getting rich by travelling.

Q. But the inspectors who do the inspecting?—A. There ought to be a check on the inspectors as well as the agents, I suppose.

Q. You would desire as a matter of policy, that your inspectors should be always on their rounds?—A. The inspector should be on the rounds sufficient to get a thorough knowledge of the work of his inspectorate. Of course, there are certain seasons in the year when travelling is practically a waste of time. As a general rule, however, the inspectors should be moving around sufficiently to thoroughly acquaint themselves with a condition of their inspectorates.

Q. It is no encouragement for an inspector to go around when he is losing money?—A. No.

Q. Do you think some arrangement should be made by which an inspector should be encouraged to do his duty?—A. I am still of the opinion that the responsibility very largely rests with the department as to the work the inspectors should do. It should demand from their inspectors a return from the different points of the inspectorate so that the department can be satisfied from the information which it gets that the work is being done.

Q. You are aware that for probably three-quarters of a century there has been built up an Indian land benefit fund?—A. Yes.

Q. Take the Batchewanas, Six Nation Indians and Chippewas, whenever land or timber is sold ten per cent of the purchase money is put aside for the expenses of management, and the balance is credited to the fund?—A. That ten per cent reduction applies to all lands now wherever sold.

Q. The balance now in the Indian land management fund is about \$180,000?—A. Yes.

Q. And as the whole of the Indian reserves come upon a cash basis, the fund will be built up so that it will maintain probably the whole of the expenditures of the Indian department?—A. It will be reaching that way. It is supposable that at no distant date the Indian department will be self-supporting.

Q. The trust funds of the several bands which have been built up by sales of land and other things amount to pretty nearly \$5,000,000 now?—A. Yes.

Q. It was built up long before confederation, and six per cent was allowed by agreement?—A. Yes.

Q. On half a million or so. That was capitalized at confederation, and five per cent was taken as the basis of agreement?—A. Yes.

Q. Since then the sums that accumulate get the savings bank rate of interest?—A. They get the government rate of interest.

Q. Three per cent. Out of these trust funds you pay the expenditure for the agents and schools connected with each band. Take the Batchewana Indians. There was an expenditure of \$3,190 for the purpose?—A. Out of the management fund we pay certain expenses in Ontario and Quebec.

Q. You will do the same by and by when the reserves are sold in the Northwest, I suppose?—A. I fancy so. I fancy we are leading up to it, but we have not reached that stage yet.

Q. But in the older Provinces you pay out of the trust funds of the Indians the salaries of the agents, schools, &c.?—A. We pay the salaries of our agents in Ontario out of the land management fund. Take, for instance, the Six Nation Indians; they pay the running expense of the superintendency practically out of their own particular band funds.

Q. They have a capital of nearly a million dollars. They are settled in and around Brantford and have got a large available capital. Then when the Indians be-



7-8 EDWARD VII., A. 1908

come a civilized community and these lands are realized on as in the case of the Six Nations, there will be no charge to the federal treasury on behalf of the Indians?—A. Except the annuities under the treaties. That will apply then, but there will always be Indians on the outskirts of civilization that will be more or less of a charge on the government.

Q. These trust funds are continually increasing?—A. Yes.

Q. Certain of the tribes in the Northwest are already beginning to establish trust funds?—A. Yes. They surrendered their lands to the Crown to be sold. We sell the lands for the Indians and after making the usual deductions, fund the balance for their benefit.

*By Mr. Fyshe :*

Q. Have you got an exact record of everything?—A. Of everything. We keep an exact record of every Indian under treaty.

*By the Chairman :*

Q. And you keep an exact account of these several bands?—A. Yes, we have several thousand individual accounts.

Q. Do you know how many accounts there are under the Indian trust fund? There are several pages of them in the Auditor General's Report?—A. We probate all their wills and administer all their estates; we are a regular surrogate court.

*By Mr. Fyshe :*

Q. Of course the Indians are the nation's wards?—A. They are the nation's wards in a sense. They claim, in some cases, to be allies not subjects.

*By the Chairman*

Q. The Auditor General's Report, besides giving a summary of the balances to the credit of each of the funds, sets forth particulars showing the capital account and interest account of each particular tribe. Take the Chippewas, for instance. Their capital amounts to about \$40,000. They distribute as a matter of interest \$2,378. That went partly towards the support of a medical officer and the schools?—A. Yes.

Q. That is the usage with all these trust funds, as a rule?—A. Yes.

Q. You were in the happy condition last year of having no correspondence with the Auditor General?—A. He has trouble enough with the white men; he does not want to encounter the Indians. We have had no supplementary estimates for our current year for a few years except this year, when we had to vote a sum in connection with the Babine Indian troubles, and one or two other small items. We run our department up to the nines.

Q. Your department now is becoming a matter of steady daily grind?—A. I think we are the fourth largest department in the government service as regards expenditure.

Q. You forget the Department of Railways and Canals, the Public Works Department, the Marine and Fisheries Department, the Post Office Department and the Department of the Interior?—A. We handle about \$6,000,000 to \$7,000,000 every year.

*By Mr. Fyshe :*

Q. Do you ever visit the Indian bands yourself?—A. Yes.

Q. The more distant ones?—A. In British Columbia and Nova Scotia; I have visited the Indians in both extremes.

*By the Chairman :*

Q. Almost all the Indian bands now are under treaty?—A. The bands of Ontario, Manitoba, Saskatchewan and Alberta are all under treaty. In the maritime provinces, Quebec and British Columbia there are no treaties.



## SESSIONAL PAPER No. 29a

Q. Well, have they certain reserves?—A. The reserves in the maritime provinces were set aside in the early days, before Confederation, and handed over to us in 1867.

*By Mr. Fyshe :*

Q. Are there any reserves in Nova Scotia?—A. Lots of them. Twenty-five or thirty in Nova Scotia. Some time ago I was down and dug one of them up which was lost and fined a lumberman \$600 for trespassing on the property of our Indians up at Ship Harbour.

Q. Are the existing Indians in this country a mere fraction of their predecessors, say 100 or 200 years ago?—A. They about hold their own. I do not know what their numbers were in Nova Scotia a hundred years ago, but elsewhere they seem to be holding their own. I do not think the Indian population of this country was ever very large.

Q. You do not allow them to have whiskey?—A. That does not come into the form of relief we grant them. I fancy they get it all the same.

*By the Chairman :*

Q. You made a new treaty, did you not, with the British Columbia Indians?—A. The British Columbia Indians never entered into a treaty.

Q. I thought you were in British Columbia making a treaty with them?—A. No.

*By Mr. Fyshe :*

Q. Is there any advantage to the Indians in having a treaty?—A. I think so. To this extent: Their rights are defined and you know where they are.

Q. That must involve an assumption of responsibility by the Canadian Government to some extent?—A. We have just as much responsibility in British Columbia, practically, as we have anywhere else.

Q. You assume it but you are not by law bound to do so?—A. We are bound by the constitution to look after these Indians.

*By the Chairman :*

Q. What I was trying to get at is this: In the development and evolution of the Dominion the Indians are becoming settled and treaties are being made. Is there anything unsettled in regard to the Indians in the Northwest and British Columbia or have all the tribes nearly come in under agreement?—A. In British Columbia all of the tribes have received their allotment of land practically.

Q. They get an allotment of land?—A. Yes, under an arrangement made by the federal and provincial Governments to which the Indians were not a party.

*By Mr. Fyshe :*

Q. What kind of lands were allotted to them?—A. They have, it is alleged, the finest land in British Columbia. They knew where to get the land all right and they selected the best of it.

Q. Timber land?—A. Timber land, grazing land, fruit land, farm land and fishing grounds. They have got the pick of the land in British Columbia; at least so say the white people who think some of this land should be thrown open for general use.

*By the Chairman :*

Q. The Indians in British Columbia then have been placed on lands selected by the two Governments, federal and provincial?—A. Yes.

Q. And in the Northwest, where the Dominion Government holds all of the lands, reserves have been created?—A. Reserves have been set aside under the treaty made between the Government and the Indians. The Indians themselves selected, or were satisfied with, the reserves set aside under the treaty.



7-8 EDWARD VII., A. 1908

Q. Are there any bands of Indians in Manitoba or the Northwest who have not reserves as yet?—A. There may be an occasional band that we escaped when the other reserves were set aside.

Q. But they are small in numbers?—A. They have been settled with, all of them, in accordance with the terms of the treaty.

Q. Practically all the bands in Manitoba and the Northwest have been settled on reserves?—A. Yes.

*By Mr. Fyshe:*

Q. Are those reserves excessive?—A. The reserves are set aside on the basis of a square mile for every family of five—128 acres per head. If they were to increase of course they might be short of room?—A. Yes, and they would ask for more land, but they have not asked for any of the land to be taken off where they have fallen away in numbers.

*By the Chairman:*

Q. In the older parts of Ontario, for instance, the Six Nation Indians have increased, but the land is sufficient?—A. Yes.

Q. No question has ever arisen about the insufficiency of land in the Indian reserves?—A. Only once or twice, I think.

Q. To a small extent?—A. A very small extent.

Q. There is still territory north of Saskatchewan and Alberta that is unorganized? Do you look after the Esquimaux?—A. We voted \$500 last year in connection with the Esquimaux.

Q. Do you regard them as Indians?—A. Yes, to a certain extent.

Q. Have you got agents looking after the Esquimaux?—A. No. I should explain that, by the end of this year a treaty will be made with the Indians rounding off the two provinces of Alberta and Saskatchewan. The whole of Ontario has been brought under treaty and along the boundary line between Keewatin in Ontario, where the Indians intermingle, we made a treaty with them last year and set aside a reserve for them.

Q. Then practically almost all the Indians inhabiting the Dominion now have treaty rights or have lands set apart for their use?—A. Yes, or are recognized by the Government.

Q. Have you any other information that you think it would be desirable for the Commission to know? For instance, in connection with the work of your department so as to show its efficiency?—A. Nothing occurs to me just now.

*By Mr. Fyshe:*

Q. You are well satisfied with the administration of your department?—A. I have no ground for complaint if the Government is satisfied.

Q. I mean as to the responsibility of the men in the department. You do not see how the department could be greatly improved, do you?—A. There might be possibly here and there some matters of detail in which improvements could be made, but these arise in every large concern. Things are working very satisfactorily in the department and the officers appear to be anxious to do their work.

Q. Your administration of the Indians in Canada, I suppose, compares very favourably with the administration of the Indians in the United States?—A. I am not very familiar with the United States and would not like to venture an opinion. I have heard that the policy of the Canadian Government with reference to its Indians is superior to that of the United States. That is only hearsay, I have nothing to base an opinion upon.

Q. I suppose the Hudson Bay Company's officials still come into closer contact with the Indians than anybody else?—A. In the remote districts they come into pretty



SESSIONAL PAPER No. 29a

close contact with them. At the same time other fur traders are entering the northern territory and making an inroad on the Hudson Bay Company's ground.

Q. There is still a very extensive fur trade done north of Edmonton, is there?—A. The fur trade is carried on all the way from the St. Lawrence right through to the mouth of the Mackenzie river, all through that northern country. There is a lot of fur-trading done in Northern Ontario and Northern Quebec.

Q. There is fur trading also in Nova Scotia, New Brunswick and even in Prince Edward Island, and I should suppose there is a lot in Labrador?—A. Yes.

Witness discharged.

DEPARTMENT OF INDIAN AFFAIRS, CANADA,  
OTTAWA, June 25, 1907.

DEAR SIR,—In compliance with your request, I beg to say that the number of Indian agencies is 97, and the number of outside officials as follows:—

Commissioners, superintendents, agents and other employees..	397
Physicians.. . . . .	323
School teachers .. . . . .	277
	<hr/>
	997
	<hr/>

Yours very truly,  
(Signed) FRANK PEDLEY,  
*Deputy Superintendent General of Indian Affairs.*

J. M. COURTNEY, Esq., C.M.G.,  
Chairman, Civil Service Commission,  
Ottawa, Ont.

*Return of Officers and Employees of the Department of Indian Affairs, for the year ended June 30, 1906.*

1 Deputy minister .. . . . .	\$ 4,000 00
6 Chief clerks.. . . . .	11,583 32
7 First-class clerks.. . . . .	9,717 85
12 Second-class clerks .. . . . .	14,588 17
25 Junior second-class clerks .. . . . .	21,579 44
9 Temporary clerks .. . . . .	3,533 37
2 Private secretaries .. . . . .	600 00
3 Messengers.. . . . .	1,569 11
1 Packer.. . . . .	700 00
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66	\$67,871 26
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*Paid from Special Votes, 1906.*

P. H. Bryce, medical inspector .. . . . .	\$1,000 00
G. L. Chitty, timber inspector.. . . . .	1,500 00
J. A. M. Macrae, inspector of agencies.. . . . .	1,800 00
E. A. Lord, clerk.. . . . .	305 46
H. Fabien, draughtsman.. . . . .	889 74
R. M. Ogilvie, architect.. . . . .	147 85
J. L. Reid, surveyor.. . . . .	1,800 00
S. Swinford, clerk, accountant's branch.. . . . .	1,500 00
	<hr/>
	\$8,943 05



7-8 EDWARD VII., A. 1908

*Return of Officers and Employees of the Department of Indian Affairs for the Year ended June 30, 1892.*

1 Deputy minister . . . . .	\$3,200 00
1 Chief clerk and accountant . . . . .	2,400 00
6 First-class clerks . . . . .	9,912 50
11 Second-class clerks . . . . .	14,750 00
24 Third-class clerks . . . . .	15,604 08
Solicitor (Deputy Minister of Justice) . . . . .	400 00
Allowance for private secretary . . . . .	600 00
3 Messengers . . . . .	1,000 00
1 Packer . . . . .	573 35
—	—
47	\$48,439 93
—	—

Mr. JAMES A. J. MCKENNA, sworn and examined.

*By the Chairman :*

Q. What is your position ?—A. Assistant Indian Commissioner for Manitoba and the Northwest and for that part of Ontario covered by Treaty No. 3.

Q. That relates to the Indians north of Lake Superior ?—A. Yes, and our jurisdiction extends northward as far as we can go.

Q. And how far west ?—A. To the boundary of British Columbia.

Q. Who is the Commissioner ?—A. The Hon. David Laird, who was at one time Minister of the Interior in the Mackenzie government, and afterwards Lieutenant-Governor of the Northwest.

Q. What salary do you get as assistant commissioner ?—A. \$2,600.

Q. What salary does the Commissioner get ?—A. \$3,200. That was the salary paid in Regina when there were perquisites attached to the office.

Q. I suppose that was equivalent to the salary of a deputy minister ?—A. Yes. The position was held by Mr. Dewdney, Mr. Hayter Reed and Mr. Forget. Messrs. Reed and Forget were assistant commissioners for a time.

Q. How long have you been in the service ?—A. I entered the service at Ottawa in February, 1886, as an extra clerk in the Department of Justice; I was afterwards made permanent with the Department of the Privy Council, and from there was transferred to the Department of Indian Affairs.

Q. You were Sir John Macdonald's assistant secretary ?—A. Yes, and I was previously employed in the Department of Justice in the preparation of the Riel papers. Before coming to Ottawa I was employed in the Accounting Department of the Prince Edward Island Railway. .

Q. At what salary were you appointed in the Indian Department ?—A. When I was with Sir John Macdonald I was transferred from the Department of the Privy Council to the Indian Department. I received the pay of a third-class clerk and an allowance of \$600 as private secretary. Sir John Macdonald administered the Indian Department for some time after relinquishing the ministry of the Interior, and finally it was transferred to Mr. White. After a time I was appointed a second-class clerk at practically the same salary that I was getting under the two heads.

Q. And after that you became a first-class clerk ?—A. Yes.

Q. When did you go to the west ?—A. I was appointed assistant Indian Commissioner on July 1, 1901. Before that date and since I have held special commissions to which attached extra remuneration.

Q. Did you become a chief clerk before you went to the west ?—A. No. Under Mr. Sifton as Minister of Interior, I received extra pay which gave me more than the equivalent of a chief clerk's pay.



SESSIONAL PAPER No. 29a

Q. Then you went out as assistant commissioner ?—A. Yes.

Q. You have been a commissioner in negotiating some Indian treaties ?—A. Yes, Sir. I was one of the commissioners who made Treaty No. 8 with the Indians in the Peace river and Athabaska countries ; last year as special commissioner I made Treaty No. 10 with the Indians in the country lying to the north of Prince Albert and east of Treaty No. 8 ; in 1900 I was chairman of the commission for the settlement of the half-breed claims, and in 1901 and subsequent years I was sole commissioner for the settlement of outstanding half-breed claims.

Q. What extent of land was settled by treaties Nos. 8 and 10 ?—A. I cannot give the exact figures just now. Treaty No. 8 covers a very large territory, including the country along the Peace and Athabaska rivers and along the shores of Great Slave lake, and extending to the height of land on the east. Treaty No. 10 extends from that height of land to Reindeer lake.

Q. Has any settlement gone on in these districts ?—A. Yes. There has been some settlement in the Peace river country. At the time of the treaty there was no settlement at Lesser Slave lake. Then settlement north of Edmonton along the Athabaska trail only extended some twenty-five miles, now settlement extends to Athabaska landing, where a good sized village has grown up. There were only traders and missionaries. But there is some settlement there now.

Q. When did you make Treaty No. 8 ?—A. In 1899.

Q. And since then settlers have gone in ?—A. Yes.

Q. When did you make Treaty No. 10 ?—A. Last year.

Q. I suppose it is too early for any settlers to go into the country north of that ?—A. Too early, and the country does not lend itself to settlement as readily as other parts of the west.

Q. Are there any Indian bands left with whom treaties have not been made ?—A. There are some along the shores of Hudson Bay and in the Mackenzie river country.

Q. Then the Indian question in the Northwest is practically settled ?—A. Yes. I should think that one more treaty, taking in the country still unsurrendered, which would be traversed by a railway to the Hudson Bay would pretty well cover what there is need of covering.

Q. The basis of these treaties consists of annuities to the chiefs and other members of the tribes ?—A. Yes, and the setting aside of reserves. In the Peace river country we made one change from the established practice. We allowed Indians to take their lands in severalty, if they desired, instead of as members of the band. I myself favoured the idea that we should also give them the opportunity of being dealt with as individuals in regard to money, but the administration was not prepared to go that far.

Q. Before that time the reserves were held in common ?—A. Yes ; there was no exception. They had the alternative in this case of holding the reserve in common, but if an individual wanted to have his quota of land in severalty he could have it, with, of course, a non-alienable title.

Q. In addition to the annuities, do you allow them any agricultural implements ?—A. Yes.

Q. In proportion to the number of Indians ?—A. In proportion to the number and having regard to the conditions.

Q. Are these implements given yearly ?—A. No. We give them periodically but not yearly. We do not follow any hard and fast rule in regard to them.

Q. You also give them seed ?—A. We give them seed and live stock when and where required.

Q. Is that done periodically ?—A. No, just according to the circumstances.

Q. Where do you get the live stock ?—A. We used to buy exclusively in the east. We now buy it almost exclusively in the west. All of the stockers or breeding heifers were bought this year in the west, as were the most of the bulls ; and I think the time has arrived when live stock can, with advantage, be purchased exclusively in the west, where conditions have so changed as to provide ample stock for our breeding purposes.



7-8 EDWARD VII., A. 1908

Q. If the west is raising its own live stock, why should meats be dearer in Winnipeg than here?—A. The cattle industry is now undergoing a change. The ranches are not on so large a scale as they were in the early days when the ranchers had such an immense territory that they could let their cattle roam at large. Now, they have to keep their herds within a certain defined size, and they consequently have stockers as well as butcher's cattle to dispose of. I do not think there is much western beef sold here. The first-class beef sold here is, I fancy, Ontario stall-fed beef. When you get western beef in appreciable quantities it is only because old country prices have fallen, and it suits the dealers better to sell in Montreal than to ship the cattle to Liverpool. Rent, taxes and help are higher in Winnipeg than here, and these are factors that affect the price of meats.

Q. There is a small sum paid for the distribution of clothing triennially?—A. Yes, for the chiefs—a sort of uniform.

Q. Out of an expenditure of nearly \$900,000 last year, \$345,000 went for Indian schools?—A. Yes. Our schools are run on the per capita system. The Government built industrial schools throughout the country and for a time met the actual expenditure for maintenance. A report on the subject was made previous to the inauguration of the system by the late Nicholas Flood Davin. The schools when built were handed over to certain religious denominations to be conducted under their auspices, but we paid the salaries of the principals and teachers and met all expense. The clergyman at the head was a salaried officer. But some years ago, under the late administration, the per capita system was changed and the Government allowed so much per capita to the same people for running the schools, still of course retaining the ownership of the buildings.

Q. What salaries do you pay the teachers?—A. We have day schools run in connection with churches. We pay the teacher about \$300 a year, and his salary is augmented by the allowance he receives from his church. In my opinion, it is a very poor system. I think we should pay an adequate salary to a teacher and require him to confine his work to teaching, not having any extra duties as a missionary. I am speaking now of the day schools, and I do not desire to be taken as opposed to a proper and adequate provision being made for religious training. In our industrial and boarding schools, which are the chief and most effective agencies of Indian education, the state stands in *loco parentis* to the children in the fullest sense. The children are removed entirely from the care and guardianship of their parents and come directly and exclusively under state tutelage. For their ethical training it is essential that provision should be made. I know of only two ways in which it could be made. One way—and the only alternative way to that followed—would be for the state to create a sort of composite ethical system of its own. This, to say the least, would be a dangerous experiment. The other—the way approved by experience—is the employment of the means afforded for ethical training by the different churches which have done and are doing missionary work among the Indians. There are people who consider it an evidence of advanced thought to belittle the work of the missionaries; but those who have studied the Indian question seriously and at first hand find it difficult to adequately describe the civilizing influences of their devoted labours. I have seen the effects of these influences far in advance of the operation of our civil system, and can bear witness to their great benefit to the state. I am not wedded to the present per capita system. The rate was made rather low at the beginning. The officials who made it were, in my opinion, too largely influenced by the compelling requirements of economy, whereas the first consideration should have been the educational efficiency of the system. And the rate has not expanded in the ratio of the increase in the cost of living. As a consequence, the minds of the principals of the schools are so strained by the absorbing question of making ends met, that sufficient mental energy is not left for fruitful thought and work upon the complex problem of Indian education as its different phases are made manifest. The question of ways and means of maintenance puts out of first place the immensely more important one of best methods for transforming the Indian child into a self-supporting citizen—a wealth producer instead of a charge upon the common-



## SESSIONAL PAPER No. 29a

wealth. The financial limitation of the schools compel their managers to look to the immediate revenue-producing or money-saving side of the work of the pupils in the industrial departments of the schools rather than to the educative value and larger future results thereof.

Q. You furnish supplies to destitute Indians?—A. Yes.

Q. What is the distinction between the destitute Indian and another Indian?—A. It is a very difficult line to draw. Strictly speaking, the destitute would be the old and infirm who are unable to work at all and for whom we have to provide during the year. Then there are Indians who are able to help themselves during part of the year, but whom we help to some extent. There are others whom we have to help in seed time and harvest, so that they can get the means to exist for the rest of the year.

Q. Then there are general expenses?—A. The general expenses are largely salaries, office expenses and employees' rations.

Q. I see that for each agency there are charges for supplies for the destitute and charges for general expenses, the same person in many cases furnishing the supplies under the two different headings. Is that merely an accident?—A. No. We ration our officers, clerks and farmers on the different reserves.

Q. Then the general expenses include rations?—A. Yes.

Q. Although the same person receives money under both sub-heads, that is not done with any sinister purpose?—A. No. That is done in the ordinary analysis of the accounts, in order to charge the various items to the different branches of the service.

Q. I find that system running right through the accounts, and generally the proportion is about the same?—A. We estimate the rations for an agent and the farmers and clerks at each agency at a certain figure. We do not charge, for instance, the price of the tea and the price of the bacon which they actually get; but we take a certain fixed rate all through, based on the cost of the articles, and charge a certain amount to management for rations. We have nothing to do with that in Winnipeg; that is done here in Ottawa.

Q. Do you not certify the accounts?—A. No. At one time all the accounts came to the Commissioner's office and were passed on by him and were paid on his certificate; but in 1897 a new rule was adopted providing that accounts should come here. We do not now see the accounts at all, although we supply the estimates on which the expenditure is based. I am inclined to the view—a view which I have on other occasions expressed—that the supervision of expenditure is too centralized. In my opinion, the former system was the better. No matter how able and conscientious the staff of the accounts branch at headquarters may be, the lack of first-hand knowledge of conditions which change with the passing of time, militates against the effectiveness of the supervision of expenditure. The direct representations of agents, who are naturally influenced by personal considerations, are taken without the corrective consideration of the commissioner. Moreover, our ignorance under the present system of the progress of expenditure during a current year makes it extremely difficult for us to estimate closely for the requirements of an incoming year. The large field of expenditure from consolidated revenue for Indian purposes is the west, and there cannot be in the public interest too close or too well informed a supervision of it.

Q. Do you prepare the estimates of how much is wanted?—A. Yes.

Q. But the tenders are called for here?—A. Yes.

Q. You have nothing to do with that?—A. Nothing to do with that.

Q. What check have you on the supplies when they go out? Have you an invoice of them?—A. Yes.

Q. Have you anybody to check them?—A. Yes, we have a man to check them.

Q. Do you keep store accounts?—A. In each agency they keep an account of what goes to them and the distribution of it.

Q. At each agency there would be a record of so much bacon, so much tea, and everything else?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. And a record of the issues?—A. Yes.

Q. And a stock book?—A. Yes.

Q. Do your inspectors inspect the stock?—A. Yes.

Q. I suppose there is no means of keeping down this great expenditure in the Northwest?—A. I would not despair of that. The expense of managing has become larger, but the expenditure for destitute Indians has lessened. An improved organization would make for reduction in the cost of management.

Q. It was hoped at one time that the Indians would become more or less self-supporting?—A. Yes.

Q. Is there any tendency in that direction?—A. Yes, there is; but it is a very slow process. The Indians of Southern Alberta, the Blackfeet, the Piegiens and the Bloods—live in a country where until recently very little farming was done. They were exclusively and practically are still exclusively cattle raisers, and we had to feed them beef all the time. We are now getting some of them on a self-supporting basis. They turn in a certain number of cattle to be butchered and draw on these.

Q. Have you begun to sell any Indian lands?—A. Yes.

Q. To any great extent?—A. To some considerable extent.

Q. Do you sell under the old Indian land management fund, retaining ten per cent?—A. Yes, which I think is not fair to the west. I made a report on that subject some time ago. At one time that fund was, as you know, used as a sort of sink-hole, and to-day is charged with practically the whole expenditure on the Indians of Ontario and Quebec. Towards that fund Parliament has since 1892 voted some \$14,000 a year. Under an order in council and in virtue of a provision in the Indian Act, ten per cent of the proceeds from the sales of any Indian lands in the Northwest is deducted for management. My contention is that if we continue this system, we shall have the Indians of the Northwest contributing the money from which the Indian services in Ontario and Quebec will be maintained, while the Indians of the Northwest will continue apparently to be a charge on the public exchequer. It is from the sale of lands in the Northwest that the future Indian revenue is to come. I suggest, therefore, that there should be a western management fund so that as our revenues from the sale of land increases, we would reach the stage at which the public would clearly see that the Indians of the west were not only becoming self-supporting, but through the sales of their land were meeting in larger measure from year to year the expenses of the management of their affairs.

Q. I suppose that the revenue derived from the trust funds is not considerable as yet?—A. No, not very considerable in the west; but you can see that whatever revenue comes into the Indian management fund from the west is lost sight of in so far as the public vision goes.

*By Mr. Fyshe:*

Q. Are the Indians maintaining their numbers?—A. Yes, fairly well. There is not a very marked increase or a very marked decrease. At one point there will be an increase and at another point a decrease. In the early days I think the Indian population was overestimated owing to the great extent of territory they occupied. I think that is always the case with an aboriginal population whose habitat covers a broad extent of territory. In looking back, you will find that our estimates of the Indian population in a territory not covered by treaty a portion of which is now covered by treaty, were always in excess of the reality. The great cause of death among the Indians is tuberculosis—glandular tuberculosis.

Q. Do these Indians migrate in winter and go south?—A. No.

Q. Did they originally?—A. No. They lived pretty well within certain defined areas. Particular tribes were recognized as having particular spheres of influence so to say. They might go to a certain hunting ground in winter and to another in summer, but not with the idea of seeking a mild climate.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. In the accounts of the Indian trust fund there are two bands which rather stand out in comparison with the others; that is, Sharphead's band, with the sum of \$51,486, and White Bear's band, with a sum of \$47,000?—A. Sharphead's band at one time occupied a reserve on the Battle river. They surrendered it and amalgamated with Paul's band, whose reserve is situated at White Whale lake, northwest of Edmonton. The agreement of amalgamation provided for equality of interest in the land of Paul's band in the moneys derived from the sale of the land which Sharphead's band surrendered. The fund would be more properly described as Paul's bands, which band has really absorbed what was Sharphead's band. The Moose Mountain agency formerly comprised reserves set aside for three bands: Pheasant Rump's, Striped Blanket's, and White Bear's. In 1901 the reserves of Pheasant Rump's and Striped Blanket's bands were surrendered; the three bands were amalgamated and located in White Bear's reserve, and the proceeds of the sale of the surrendered lands formed a common fund known as White Bear's.

Q. These sums represent sales of land?—A. Yes.

Q. That shows that the opening of the land for settlement has been productive to the Indians, and that they have begun to realize upon them?—A. Yes, there is no doubt about that.

Q. These bands are beginning to show very fair amount of balances to their credit?—A. Yes. I think that the Indian charge upon the public would be very much lessened by a systematic throwing open of reserves for settlement while at the same time protecting the Indians. If a reserve were subdivided among the Indians, each given a non-alienable title to his portion, and the balance surrendered, provision being made that the old people would not simply participate in the interest derived from the fund, but would be given an annuity based on their estimated term of life, it would be better for both the Indians and the public.

Q. Have you reported to that effect?—A. Yes.

Q. Do you find that the Indians who are tilling the land in proximity to white's begin to show a better idea of cultivation than they had before?—A. I think so. Of course, there are counter-balancing disadvantages in Indians being put sometimes too suddenly in proximity to whites.

Q. But still it improves their farming?—A. Yes.

Q. Practically, I suppose your idea is to bring the Indians to the same condition as the Six Nations near Brantford?—A. Yes, only I think the Six Nations would be in a better condition if at an early stage the land had been divided and allotted in severalty so that the Indian would feel that he was working on land which would be his and his children's. I think the community system has worked disadvantageously for the Six Nations. The *raison d'être* of the community system is the preservation of the land from alienation; but the United States, while securing such preservation for such period as there is considered desirable provides for the recognition of individuality by giving the Indians an unalienable title to their land in severalty.

Q. I see that Enoch's band has a fund to its credit of more than \$126,000?—A. Yes, they sold a considerable portion of their land. The band's location is some thirty miles west of Edmonton.

Q. What is the upset price of the land?—A. We put it up at auction or tender at an upset price fixed after examination and which differs as localities and conditions differ.

Q. Do you do that periodically?—A. No, not on any periodical system. It may be represented to us that a certain tract of land should be thrown open to settlement, and if we are satisfied that it should be, and that it will not be prejudicial to the interest of the Indians so to do, we begin negotiations with the Indians, and if they agree, we have the land surveyed and valued, and it is put up for sale at auction or tender, at an upset price.



7-8 EDWARD VII., A. 1908

Q. Have you any suggestions to make in regard to the present practice as to the sale of lands?—A. No, except that I think it should be exclusively by public auction and that it would be better to have the payments extend over ten years instead of five years. The longer term tends to bring a better price for the lands, and the interest received would be greater than the interest obtainable on the funded money.

Q. How many Indian agents have you?—A. In Treaty 3, two; in Manitoba, five; in Saskatchewan, eleven, and in Alberta, eight. All the agents in Saskatchewan and Alberta have clerks and farm instructors—some one, some two and some three. Then, we have four inspectors in Saskatchewan and Alberta, and two covering Manitoba and a portion of Ontario. We have, so far, no agents in Treaty 8. One of the inspectors, whom I have reckoned as of Alberta and Saskatchewan, but whose headquarters are at Ottawa, goes over the country covered by Treaty 8 every summer and pays the annuities.

Q. How many officers have you at Winnipeg?—A. Eight, but in addition to these two surveyors are charged to our office, although they report direct to Ottawa, and when not in the field occupy offices at headquarters.

Q. You have two or three ladies there?—A. Two.

Q. They are stenographers?—A. Yes.

Q. You pay them how much?—A. One gets \$600 and the other \$660 a year.

Q. Did you find that you could not get young men to come into the service, or that it was easier to get women?—A. We had not the opportunity of trying. My own opinion is that the employment of women in the service has closed the avenues for young men and that we are not training young men for the higher positions in the service as we should do.

Q. The women, I presume, have the privileges of their sex and are appointed at higher salaries in the Government service than they could get outside?—A. I do not think that that would apply so much to Winnipeg as it does to places in the west, because salaries generally are higher in Winnipeg. But it does apply to the service as a whole.

Q. The difference of salaries of clerks in one position and another does not affect Manitoba so much as it does eastern Canada?—A. Oh, no. For instance, a good woman stenographer in a lawyer's office in Winnipeg will get from \$50 to \$75 a month, whereas in Montreal the same class of stenographer would start at about \$30.

Q. How are your agents appointed?—A. Usually from outside. Occasionally a man is promoted.

Q. You have how many inspectors?—A. Six—for Alberta, Battleford, Lake Manitoba, Lake Winnipeg, Qu'Appelle and Treaty 8 inspectorates.

Q. These inspectors are always travelling?—A. They travel very extensively.

Q. Do you travel much?—A. A good deal.

Q. Your travelling is chiefly to Ottawa in connection with legislation?—A. Lately I have done special legislative work in connection with the Department of the Interior, and my work as Half-breed Claims Commissioner brought me here to dispose of reserved cases.

Q. Of course, you want your inspectors to inspect?—A. Yes.

Q. How often have they to go to an agency or a band?—A. We have no fixed time for their going, but if an agency has not been inspected within a reasonable time, we notify the inspector.

Q. Do you expect them to visit each agency once a year?—A. Yes.

Q. And each band?—A. Yes, each part of the agency. In some instances the reserves of an agency are scattered about.

Q. How do you provide for the travelling expenses of these inspectors?—A. They are paid their actual expenses.

Q. In many cases there are no hotels?—A. No, but we have a system by which if the inspector stays with the agent, the agent is allowed 75 cents a day, and camping outfits are provided where country has to be traversed which does not afford accommodation for travellers.



## SESSIONAL PAPER No. 29a

Q. Is there a certain amount of discomfort in connection with the travelling on these inspections?—A. Yes.

Q. If they were paid a trifle extra in the shape of a per diem allowance, you could send them out much oftener?—A. I think so.

Q. If the business of an inspector is to inspect, would it not be desirable to give something to induce them to inspect?—A. I am in favour of a per diem allowance. One difficulty of the present system is that a man has to devote a considerable part of his time to keeping track of his expenses, and if he fails to include the small items he is out of pocket.

Q. No inspector, I presume, ever makes anything on his bill of expenses?—A. I should think not. If an inspector stops with the agent or a friend and no charge is made, I imagine that the general experience is that a return has to be made in some way.

Q. You think it would rather add to efficiency if the inspectors had a per diem allowance?—A. Certainly. I think it would add to the efficiency of the whole of that portion of the service whose officers have to travel.

Q. How were these six inspectors appointed?—A. Mr. Markle was promoted; he was for many years agent at Birtle. Mr. Graham was promoted from the agency at Qu'Appelle. Mr. Chisholm was appointed from outside. Mr. Semmons has been a missionary. Mr. Swinford was promoted; he has been in the service a good many years as agent and clerk. Mr. Conroy came from the outside.

Q. Do these inspectors keep clerks?—A. Mr. Conroy has a clerk during his summer trip. Mr. Graham has a permanent clerk; he is the only one. He is charged also with the supervision of the Qu'Appelle agency, and is provided with a residence in the Qu'Appelle agency, where he was formerly agent. Although I do not at all intimate that his inspection of that agency is not correct, I suggested that another inspector should inspect that agency in which he is superintendent, and that he should inspect the Blackfeet agency where Mr. Markle lives.

Q. That is, you would not have them inspect agencies in which they have other duties?—A. No. For instance, I would not have a bank inspector inspect a branch in which he has a directory jurisdiction over the manager.

Q. How are the agents appointed?—A. Sometimes by promotion and sometimes from outside.

Q. When you know that an agency is vacant, do you write to Ottawa?—A. Yes, and we are notified that a certain person has been appointed.

Q. Is that the usual course?—A. Yes. Sometimes we may recommend that a farmer or clerk be promoted.

Q. But the appointment comes from Ottawa?—A. Yes.

Q. And it is to be supposed that political influence prevails in regard to the appointment of Indian agents as in regard to other appointments?—A. We are not immune from it.

Q. You know the staffs of those agencies?—A. Each agent has a clerk and one or two or three farmers, as the case may be. Then there is an interpreter, who is a sort of handy man for the agent.

Q. The agents employ farm instructors?—A. Yes.

Q. Do they apply to you before a farm instructor is appointed?—A. They report the vacancy, but the appointment is made at Ottawa.

Q. As to that a member would have something to say?—A. Very likely.

Q. You are in accord with the other gentlemen. I presume, on the subject of superannuation?—A. Quite in accord. I think the efficiency of the service requires a superannuation system.

Q. You yourself are under the old system?—A. Yes.

Q. Do you find people leaving the Indian service now?—A. Since I went west an inspector has left to better himself. We lose farmers sometimes—not frequently an agent.



7-8 EDWARD VII., A. 1908

Q. These farmers play an important part as instructors?—A. Yes. They should be good men, and the longer they are in the service the better fitted they are for the positions.

Q. And you find that owing to the inducements outside being better, they leave the service?—A. Yes. It is hard to keep a really good man.

Q. Do you think that some kind of superannuation should apply even to them?—A. I think so, because the superannuation tends to keep good men in the service, whereas without it there is nothing to anchor the good man. He drifts out, while the poor man remains. In fact many good men would have left the service but for the fact that they have been anchored to it by the superannuation system.

Q. Do you think that if there was a re-enactment of some kind of Pension Act, provision should also be made for widows and orphans?—A. I think there should be. That would attract people to the service and hold good men in the service.

Q. The present condition of affairs does not attract people, but in fact sends them out?—A. Yes. The fact that large corporations, in the interest of efficient and permanent service, have been voluntarily providing for pensions, is the best proof we can have of the advantage of the system.

Q. How do you find the condition of affairs as to the increased cost of living, affecting the agents, who live away from the large centres of life?—A. They are not so much affected by it, because they are provided with houses and fuel and rations. In certain cases in which such provision is not made we give the agents an allowance for rent. There are instances in which that is not done, and I suggested that all should be treated alike in that respect.

Q. So far as the Indian department is concerned, your memorial would apply especially to the officials in Winnipeg?—A. Yes, and to those at other points for whom special allowances are not provided.

Q. Although you do not disagree with Mr. Smith with regard to the immigration agents?—A. No. I think the salaries of agents and other employees should vary according to the character and importance of the agencies, so that a man might be promoted from a poorer agency to a better agency, and that as good men are required at all agencies the minimum salaries should be adequate.

Q. You think a classification of salaries and duties could be made?—A. I think so.

Q. May we ask you to prepare a memorandum on that point?—A. I will try to do so.

Q. Have you anything else to suggest?—A. I wish to direct attention particularly to the difference in the cost of living between the east and the west. That difference is made up mainly by house rent, fuel and servants' wages. The higher rental in Winnipeg is due to the higher land values and also to the greater cost of building. For instance, I have a letter from Kelly Brothers, Mitchell, Limited, large contractors in Winnipeg, which states that in five years the increases in wages have been from ten to twenty-five per cent; plumbers, twenty per cent; painters, twenty per cent, and labourers, ten per cent. A letter from Mr. Aird, secretary treasurer of Havergal College, who has special means of knowing the increased cost of living, says that in the last four years there has been an increase of from forty to fifty per cent in the city of Winnipeg in the cost of the necessities of life. The manager of the Tilden-Gurney Company writes that during the last five years it has been almost impossible to secure a home in Winnipeg for less than from \$35 to \$40 a month, that coal cost \$10.50 a ton cash, and that firewood is at a price which puts it out of reach of the ordinary wage-earners. The manager of the Ames-Holden Company says that he believes that the average increased cost of living in Winnipeg is fully thirty-three and a third per cent higher than in Montreal. These men are not interested in over-stating the cost of living in Winnipeg because they have to pay increased salaries in consequence, and the wholesale man whose statements we present, are not interested in an over-statement, because they fix the prices of a good many of the necessities of life. I would like to



## SESSIONAL PAPER No. 29a

say, on behalf of the post office employees in Winnipeg and the Northwest, that they fully concur in the position taken in the memorial put before you by the Toronto officials ; but they claim that the fact should be taken into consideration that the cost of living in the west is thirty-three and a third per cent higher than the cost of living in the east, and that for that reason adequate extra remuneration should be provided in their case. The Bank of Commerce allows to men transferred from the east to the west, if unmarried, a special grant of \$200 a year, and if married \$400 a year, and other banks make a special average allowance of \$300 a year.

Q. Do you think that people appointed there at \$400 or \$500 a year cannot live on their salaries at all ?—A. They cannot properly live on them.

Q. What do they do ?—A. They get extra work outside. For instance, the secretary of the Western Civil Service Association made a statement at a meeting which I attended, that if he were to do the work of secretary it would be necessary for him to give up work which he was doing after hours and for which he was getting \$30 a month.. He is a man who works in the Customs-house from 9 o'clock till 4, and yet has to go outside and earn \$30 a month by extra work.

Q. I suppose you gentlemen, like the members of the Civil Service down here, take oaths of office to give your full time to the service ?—A. Yes. You might wonder how clerks in stores and offices manage to live in Winnipeg, in view of the fact that for a small attic room they have to pay \$14 a month and for the poorest and cheapest board \$3.50 a week, that is \$14, a month more. The only way they manage to exist is for two to take a room and sleep in the same bed.

Q. Why do they stay ?—A. The employment is there for them and they are hoping for advancement.

Q. In going on year after year, don't they see what the public service is—that even if they get a little amelioration, there is nothing to induce them to continue ?—A. 'Hope springs eternal in the human breast.' Outside of the service men go into shops or offices and get speedy advancement, as the avenues of advancement are more numerous than in the public service.

Q. Even if the public service were better paid, one would think that the principle of political appointments which underlies it would preclude good men from entering the service ?—A. The essentials to a good service are permanence of employment, a pension system, and the incentive to study and work which only comes from a knowledge that good service will be rewarded by advancement to the top. If you reserve your best positions in the service for outsiders, the interest of the others will become lessened in proportion. Then, again, when a man comes from the outside to take charge of an organized department, it takes him years to familiarize himself with the work of the department, and in the meantime he has to depend on certain officials. They may not be the best informed or most efficient officials, so that the evil is increased by the fact that the men upon whom he depends are as a reward advanced to more remunerative positions over the heads of more competent officials. There should be no influence of any kind, political or otherwise.

Q. Did you ever know a man in Ottawa or in the Northwest to be transferred from the Customs Department or the Railway Department to the Post Office or Inland Revenue Department ?—A. No.

Q. Did you ever hear of a railway mail clerk being advanced from that position ?—A. No.

Q. Did you ever hear of a postman being advanced to a clerkship ?—A. No, nor have I ever heard that there was any search made in the service, if it was necessary to organize a branch, to ascertain whether a man could be got in one department to organize such a branch in another department.

Q. You have formed an association in Winnipeg and have, I suppose, talked matters over with each other ; have you ever heard that men of inferior grades are doing higher-grade work ?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. Are there in Winnipeg any postmen doing clerk's work and deprived of their uniforms and street car privileges?—A. I could not say of my own knowledge.

Q. Is there dread of the politician in Winnipeg, as everywhere else?—A. I would not like to say that. I would prefer to use the expression extraneous influence.

Q. Is there a dread of extraneous influence?—A. There is a dread of extraneous influences which militates against the efficiency of the service.

Q. Rather than apply for the assistance which it is desirable to have of a skilled character, the officials of the higher grades will put their heads together and do what they can to get over the difficulty?—A. I have not sufficient detailed knowledge of other departments to say.

Q. I was presuming that you had a very serious talk with each other?—A. We have discussed these matters, but I would not like to put it in that way as a matter of evidence.

Q. Has it been said that the Collector of Customs or the Collector of Inland Revenue, or the Postmaster will try to shift along as best he can rather than apply for extra assistance which might be put in of an inefficient character?—A. I would not like to commit myself on that.

Dr. BARRETT.—I know that the collector of Inland Revenue in Winnipeg, when a vacancy occurs, if he gets his eye on a desirable young man, tries to induce the Liberal Association to secure his appointment. He asks them to make it a personal matter not to appoint so-and-so, because he wants the other man. In that way he has sometimes succeeded in bringing in men who were less objectionable. But our bitterest feeling is in regard to paying men a pittance like \$500 a year. I have no doubt that the Member for Winnipeg and the Liberal Association would often recommend good men for appointments if the remuneration were adequate. The president of the Young Men's Liberal Association said to me a few years ago: 'We can give you good men if you will only pay them; but we can only get a few and these of an inferior class to accept positions at \$500 a year.' That is the difficulty—you would get much more efficient men there if the remuneration were better.

Mr. McKENNA.—I think that with few exceptions the rule should be that appointments to the public service—to the outside as well as the inside service—should be made on examination. That examination should be such as to test the intelligence and qualifications of the candidate from a literary and mathematical standpoint. He should know something about the history of his country and its form of government. After his admission to the service, his promotions should depend on examinations designed to test his familiarity with the work of his particular branch of the service and further knowledge of our system of government and of departmental administration; but these examinations should not deal with literary matters, because a man who becomes most efficient in the service may have forgotten all about the rules of grammar, although able to write English perfectly.

The CHAIRMAN.—Was anything said at your meeting about Entrance examinations?

Mr. McKENNA.—No. As a matter of fact, I was put on the executive of the association when I was absent from Winnipeg. At the meeting of the executive which I attended it was understood that the scope of the commission embraced only the question of salaries and retirement.

Dr. BARRETT.—The great object in forming that association was to induce the commission to visit Winnipeg, so that they could see the conditions for themselves.

Mr. McKENNA.—What I have said with regard to the service is the result of long experience in both the inside and outside service. I think the service should be made as professional as possible. After many years experience of the service, I would say without hesitation that I would be very sorry to have any one of my sons enter the service as at present constituted.



## SESSIONAL PAPER No. 29a

The CHAIRMAN.—If you have anything further to bring before us, we shall be glad to hear it.

Mr. MCKENNA.—I would submit that to secure and maintain the most efficient and economical Civil Service a permanent commission should be formed; that it should consist of three carefully selected men; that at least one of them should have had a large experience in the administration of an important department of the service; and that the other two should have had large experience in the management of extensive business concerns. I may venture to add that a well defined line could be drawn between the purely clerical and the administrative work of the service, opportunity being afforded through examinations such as I have already suggested, for advancement from the lower to the higher grade. There should be minimum and maximum salaries for each grade. Years of service should not in themselves be recognized as reason for advancement from the lower to the higher grade.

## MEMORANDUM.

Time does not admit of more than an outline of my idea as to the organization of the outside service of the Indian department in the west.

The commissioner's office should be organized on the same lines as the inside service.

The agencies should be scheduled in the order of their size and importance. There should be three divisions in the agency service: Agents, farming instructors and clerks; interpreters are taken from the same class as are general helpers, and do not lend themselves to Civil Service classification.

There should be minimum and maximum salaries fixed for agencies. The minimum salary of agents should be \$1,000; the maximum, \$1,800. The minimum for farming instructors, \$600; the maximum, \$900; the minimum for clerks, \$600; the maximum, \$900.

I would not have the maximum paid at every agency merely because of length of service and irrespective of the volume of work and degree of responsibility. The agencies could be grouped and a scale of maximum pay fixed to accord with conditions. The maximum of \$1,800 I would make payable only at the most important agencies.

Provision should be made for annual increments of—for clerks and farmers, \$50 a year, and for agents, \$75 a year, until the maximums fixed were reached. These increments should be contingent upon efficient service and the recommendation of the commissioner.

The organization should have these as basic principles: appointments and promotions regardless of extraneous influences and on test of merit, and participation in a pension system. An examination could be set for agents, farming instructors and clerks, both for entrance to the service and for promotion. Agents, clerks and farming instructors should be advanced on evidence of fitness from the smaller to the larger and more important agencies, and instructors and clerks advanced to the office of agents as opportunity offers.

To objections which may be made to the suggestion of examination for appointment as farming instructors, I would submit in reply that the training of Indians in husbandry can be much more effectually secured by educated farmers than by men who are rather farm labourers than agriculturists. In the Indian service the trained official is very necessary. It seems to me that as to farming instructors a workable arrangement could be made for having men drawn from the experimental farms and agricultural colleges, and that under an improved system it might be found that in the agricultural work of the Indian service men might be developed for larger fields of agricultural work in other branches of the service.

I may add that I have never been able to understand why the same large lines of classification could not be applied to the outside service, with the exception of the par-



7-8 EDWARD VII., A. 1908

ticular service referred to by Mr. J. Obed. Smith, as can be applied to the inside service.

If the public interests require the walling round by statutory enactments of the inside service, there can be no ground for assuming that the outside service can, without disadvantage to the commonwealth, be left without similar safeguards.

J. A. J. McKENNA.

OTTAWA, October 24, 1907.

INDIAN OFFICE, BRANTFORD, October 29, 1907.

THOMAS S. HOWE, Esq.,  
Secretary Civil Service Commission,  
Ottawa.

SIR,—I beg you to place the following memoranda before the Civil Service Commission in regard to the salaries payable to Indian agents and superintendents:—

1. The cost of living has increased from 25 to 40 per cent within the past ten years owing to the higher prices charged for food, clothing and rent.

On this point I beg to refer you to the evidence submitted to your Commission by the Customs and Postal clerks, which I submit is equally applicable to Indian agents.

2. Having to deal entirely with people of another race and language, and almost always through an interpreter, the work of an Indian agent is extremely harassing and requires an immense deal of tact and more than the average amount of patience. In this regard I submit that our duties are more onerous and require more administrative ability than those of men engaged in mere clerical duties, and should be correspondingly better remunerated.

3. The Indian Act, Chapter 81, R.S.C., 1906, contains the whole law (except the Criminal Code) applicable to Indians. This Act gives very great powers to an Indian agent. He has large semi-judicial powers. All appeals from the Indian Council are made to him. He acts as a justice of the peace in disposing of charges for breach of the liquor clauses of that Act. He acts as arbitrator between Indians and settles their disputes. He advises them on all fence line disputes and family quarrels. He keeps the land register and records all transfers of land, supervises all testamentary dispositions and with him are filed all wills. He prepares all agreements for Government leases of Indian lands to white men. He presides at all meetings of the Council of Chiefs, acts as their adviser and reports on all minutes of council to the Indian Department either for or against the various decisions.

4. He is also the adviser of the Department in regard to all matters affecting the interior economy of the reserve.

I beg also to submit to you the following memoranda as more particularly applicable to my own agency:—

(1) The Six Nations Reserve is the largest in Canada, having a population of 4,200, with a capital of \$881,850.

(2) The council meets every month at Ohsweken, twelve miles from Brantford, which has no railway, telegraph or telephone communication with the outside world, and I have to attend each monthly council meeting. The council sometimes lasts two or three days and the minutes are consequently very voluminous, refer to a vast number of matters requiring considerable knowledge of the people and subjects considered, to report upon intelligently to the department.

(3) About 10,000 acres of the whole 43,696 acres are under Government leases to white men. Each lease requires an agreement between locatee and lessee, which I prepare. The collection of the rents, amounting to \$3,471 in 1905-6, under these leases involves considerable work and responsibility and is done through this office.



## SESSIONAL PAPER No. 29a

4. This reserve has a loaning system by which \$20,000 of the band funds are set apart by the department for the purpose of assisting the Indians to build barns, fences and wells. These loans vary in amount from \$25 to \$300. The interest is payable half yearly by holding back the borrower's annuity money and apportioning it on capital and interest. This item alone entails more work, anxiety and worry than all other matters in connection with our semi-annual payments of interest money, involving a collection and accounting of about \$5,000 per annum in small payments varying from \$3.50 to \$35. Further, I have to see that all buildings under loans are insured and the premiums kept paid up. In addition to collecting the interest and principal on these loans the payments of the sums loaned are made through my office to the merchants and others who supply material and work for the erection of the barns, &c., on the orders of the borrowers.

5. Twice a year I have to distribute about \$15,000 annuity money, two-thirds of which is payable in cash at Ohsweken, requiring three days residence there and guarded night and day by two constables. The responsibility attendant on handling such a large sum of money under such circumstances is great. The balance of the annuity has to be paid by cheque or express order, requiring heavy clerical work.

6. The hearing of appeals from the decision of council is a very responsible duty. As a general rule, the Indians employ Brantford counsel, and the appeals are fought out with all the keenness of a regular court of justice. Fine points of evidence are raised, agreements pro and con are heard and rulings given, then I transmit a viva voce copy of the evidence to the department with my recommendation. I am a barrister and solicitor of many years' standing, otherwise I would not feel qualified to perform this part of my duty. It is in reality the work of a judge, as questions of descent, limitations and actions, admissibility of evidence, title to land, wills, &c., are constantly coming up. Within the last six months I have heard 14 appeals.

7. There are 10 schools on this reserve, over which I must have an oversight, assisted by an inspector. I am chairman *ex officio* of the S. N. School Board, and call four or more meetings a year. All matters of education are dealt with through this office and require my personal supervision.

8. My predecessor in office was appointed in 1901 with a salary of \$1,200. In 1905 this was increased to \$1,400, and in 1906 to \$1,500 per annum. His clerk received \$900, and his successor, my present clerk, was appointed in 1904 at a salary of \$600 per annum, and he still draws this salary. This, I submit, is not a fair nor reasonable salary for the work he does. He is an Indian and acts as interpreter in my office, and without his assistance, and his complete knowledge of all the Indians and their relationships one with the other, the work of the office and at the pay-table would be greatly retarded.

My stenographer, who is also of necessity an Indian, receives only \$300 per annum, which, I submit, is not enough, considering the increased cost of living. Our correspondence is most voluminous, both with the department and with members of the reserve, besides having to typewrite numerous agreements, deeds and wills.

My salary is only \$1,400, with \$125 allowance for travelling expenses, out of which I have to pay \$40 per year for an indemnity bond of \$20,000.

9. I therefore beg to respectfully submit that you recommend that the salaries of this office be increased as follows:—

Superintendent, \$2,000 and travelling allowance.

Clerk, \$900.

Stenographer, \$500.

in view of the above statement of some of my duties and for the reasons above mentioned.

I have the honour to be, sir,

Your obedient servant,

GORDON J. SMITH,

*Superintendent Six Nations.*



7-8 EDWARD VII., A. 1908

OTTAWA, WEDNESDAY, May 29, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman.

Mr. THOMAS FYSHE, Montreal, and

Mr. P. J. BAZIN, Quebec.

Mr. W. J. GERALD, sworn and examined.

*By the Chairman:*

Q. You are Deputy Minister of Inland Revenue?—A. Yes.

Q. How long have you been deputy minister?—A. Since 1901.

Q. How long have you been in the service of the department?—A. Since April, 1867.

Q. Then, you have been over forty years in the service?—A. Yes.

Q. You have gone through all the steps up to the deputy minister?—A. Yes. from the lowest to the highest.

Q. This (showing) is the memorandum you have sent in?—A. Yes.

Q. I see by it that your revenue has gone up from about \$8,000,000 in 1892 to over \$14,000,000 in 1906?—A. That is right.

Q. While the cost of collecting you have reduced from five per cent to three and six-tenths per cent?—A. Yes.

Q. You have an army of collectors and inspectors—about 470 outside officers?—A. We had, in 1906, 519 altogether, inside and outside.

Q. The number outside is about 470?—A. In 1906, 483 outside and 36 inside.

Q. To look after all these what are you paid?—A. \$4,000 per annum.

Q. No extra emoluments of any kind?—A. Not of any character. I may point out, moreover that from 1870 to 1883 there was a commissioner and a deputy commissioner. Between 1883 and 1887 there was a commissioner only. From 1887 to 1901 there was a commissioner and assistant commissioner.

Q. You were the assistant commissioner?—A. I was the assistant commissioner. From 1901 to 1907, I have tried to do the work alone, but I must say that with the increased business it is beyond my power to do it properly.

Q. Then you think at present, with the extent of the revenue, that an assistant commissioner would be a desirable appointment?—A. Absolutely necessary.

*By Mr. Fyshe:*

Q. Don't you think there might be a conflict of responsibility?—A. There never has been any such conflict in the past.

Q. It would be difficult to define exactly the duties of the chief commissioner and the duties of the assistant?—A. No. There has never been any trouble of that character. The commissioner, of course, is the head of the department; but during his absence, or even when he is present in his office, certain classes of work are handed over by him to his assistant, and he is there for consultation, which is a very desirable thing.

Q. But you might achieve the same result by having an officer with a different title?—A. It works out in the same way no matter what the title is.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. Whatever he might be designated, you think that with your growing revenue an officer next to yourself should be appointed?—A. I undoubtedly do, and more than that, he should be a man who is thoroughly acquainted with the outside work of our department, because that is where the revenue comes from.

*By Mr. Bazin:*

Q. When you said that the percentage of cost of collecting the revenue had been reduced, there was at the same time an increase in the duties—in 1897, if I recollect rightly?—A. That was on raw leaf tobacco only.

Q. There was no increase in the duty on spirits?—A. In 1892 the duty on spirits was \$1.50; to-day it is \$1.90. In 1892 there was no duty on raw leaf tobacco, but the duty on raw leaf tobacco to-day brings us in something over a million dollars a year.

*By the Chairman:*

Q. You have a duty on an article on which there was no duty before, and you have increased work to collect that?—A. Yes, and the volume of business in every direction has increased.

Q. Taking the inside service first, you have not a very large department?—A. Not large in numbers.

Q. As a matter of fact, you have only 35 in all?—A. Yes.

Q. You have five chief clerks?—A. Yes.

Q. Is the number greater than the work requires?—A. I do not think it makes any difference what title a man goes by, he will do the work just the same as a first-class clerk as he will as a chief clerk.

Q. He gets more money?—A. Yes, he gets more money.

Q. Do the chief clerks do the same work as first-class clerks?—A. They do the same work as first-class clerks, and as they did when they were first-class clerks, except two men. The secretary of the department and the accountant of the department are chief clerks, and I think quite properly so.

Q. Now you have three additional chief clerks who are doing practically the same work as they did when they first-class clerks?—A. Identically the same. The assistant accountant was made chief clerk, the clerk at the head of the statistical branch was made a chief clerk, and the clerk having charge of all the weights and measures and the electric light work was also made a chief clerk.

Q. Then, you have four first-class clerks now as against six before, that is, a consequence of the reduction of the one class and the increase of the other?—A. Yes, because the first-class clerks were promoted to the position of chief clerks.

Q. The lower grades are pretty much the same as they were in 1892?—A. Yes, there is very little difference in them.

Q. When a man becomes a second-class clerk, does he do any different work from what he did when he was a third-class clerk?—A. Not any—the same work exactly.

*By Mr. Fyshe:*

Q. I suppose the fundamental cause of that is that the work is pretty much the same?—A. No. There are some classes of work very much more important than others. For example, in the statistical branch we want good careful men to check every paper that comes in to the department—that is, the amounts and the rate of duty, and to see that they are properly computed.

Q. Is there a branch of your department in all the large cities?—A. Certainly.

Q. If there is a big distillery in a country place, how do you do?—A. It is necessary to have a staff there.

*By the Chairman:*

Q. When a new clerk is wanted, do the chief clerks report to you that they want additional assistance?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. And you examine into the matter yourself?—A. I examine into the necessity for the help they ask for.

Q. You do not appoint a new junior on account of political pressure from the outside to appoint a man?—A. I have nothing to do with the appointment.

Q. You ask for a clerk?—A. Yes, exactly.

Q. No clerk is forced upon you unless you ask for one?—A. No permanent clerk.

*By Mr. Fyshe:*

Q. The initiative in the appointment is not taken by you?—A. Yes. It is done at the request of a chief clerk.

Q. I mean in fixing the man?—A. Not in fixing the man.

*By the Chairman:*

Q. Have you found that the men appointed to the department have been men of good moral character and good health?—A. I think on the whole that can be answered in the affirmative.

Q. When a clerk is appointed, he is appointed on probation?—A. On probation for six months.

Q. Do you use that term to find out whether he is fit or not?—A. When a clerk is appointed on probation or in any other way, unless his conduct is very bad, he retains his position.

Q. You have to report as to his competency?—A. Yes, we do as to the outside service. I do not think that is done to the same extent as respects the inside.

Q. You have not had many appointments?—A. No, very few.

Q. In your Promotion examinations, when these first-class clerks, for instance, were made chief clerks, did you set the papers?—A. I only set the papers on duties of office as a rule. The other papers are set by the Civil Service Board. We deem that to be better.

Q. What does this mean—Section 45 of the Civil Service Act: ‘No such examination shall be required for the re-employment or promotion of excise men who passed the departmental examinations for the special class in the excise service before the first day of July, 1882’?—A. It simply means that special class excise men have passed the highest technical examination that can be set by the department.

Q. Over 25 years ago?—A. Yes, over 25 years ago.

Q. Might they not have got rusty by this time?—A. We did not put that provision in the Act.

Q. Is it desirable to retain it?—A. I can see no object at all in doing so. A man who has passed to-day is as good as a man who passed twenty-five years ago.

Q. You think that might be left out?—A. I would leave out the part as to the limit of time.

Q. You have a hand in the promotion of your officers?—A. I have to report on their conduct and efficiency.

Q. In sections 46 and 47 it is provided that the head of the department shall select the persons for promotion, or may reject the person promoted within the probationary period of six months. Should not that also be worked ‘on the report of the deputy head’?—A. I think it should, because the head of the department cannot so well judge; he has not the same means of judging as his deputy.

Q. How long is it since you appointed a third-class clerk or a junior second?—A. I think we have appointed a third-class clerk within a year.

Q. A man or a woman?—A. A man.

Q. What did you appoint him at?—A. \$500.

Q. Did you have any difficulty in getting a man at \$500?—A. The only chance the man had was that when he passed the Promotion examination he would go up to a junior second.



SESSIONAL PAPER No. 29a

Q. Then, he came in with the expectation that he would go up?—A. Yes, because he could not live on the salary of \$500.

*By Mr. Fyshe:*

Q. How old is he?—A. Twenty-five years.

Q. What was he at before?—A. I think he was a country boy on a farm before he came here.

Q. Has he a fairly good education?—A. Fairly good.

*By the Chairman:*

Q. Where does he come from?—A. From Oxford.

*By Mr. Bazin:*

Q. Does it not seem surprising that a man of that age who has been brought up on the farm should wish to take such a position?—A. I think it is; but there seems to be a great desire to get into the public service. I cannot understand it, but it exists.

*By the Chairman:*

Q. All clerks on their appointment begin at the minimum of their salary?—A. Yes.

Q. Would it be desirable that the minimum of the third class should be modified?—A. I think it should be increased. I think that any man who comes in, if fit to be a third-class clerk, should not begin at less than \$700 or \$800.

Q. So you think that the minimum of the third-class clerk might be increased?—A. I certainly do.

Q. Did you ever suspend any man in your department?—A. I cannot recall a case of suspending a man in the inside service. We have withheld increases, but I do not recollect a case of absolute suspension in the inside.

Q. Were these increases afterwards restored?—A. Yes, if the man's conduct justified it, and it did justify it. We found that the effect of stopping the increase was beneficial.

Q. I see you have no temporary clerks in your department?—A. We have no temporary clerks in the department paid out of the inside vote.

Q. What people have you in Ottawa that are not paid out of the inside vote?—A. We have at the present time in the department a Mr. Cavers.

Q. What is he working at?—A. He is doing ordinary work in the statistical branch.

Q. What vote do you pay him out of?—A. We have to pay him out of the outside vote, because we cannot admit him without an examination.

Q. Is he the only man in that position?—A. I think so.

Q. How many women have you?—A. Two.

Q. To what votes is their pay charged?—A. One to weights and measures and the other to preventive service. Mr. Cavers' pay is charged to our methylated spirits warehouse, although he is doing work in the statistical branch.

Q. You have charged to the methylated spirits vote the salary of a person who works entirely apart?—A. Yes.

Q. And to the outside preventive service other persons who work in the department?—A. Yes. I want to correct a previous statement. While one of the ladies I refer to does work in the building, she does not do work in connection with the inside service. She does work in connection with the office of the chief inspector of weights and measures, who is an outside employee.

Q. That would be justified?—A. Yes, that would be justified.

Q. Do you ever dismiss anybody in your inside service?—A. I have no recollection of any one having been dismissed in recent years.



7-8 EDWARD VII., A. 1908

Q. You have an attendance book?—A. Yes.

Q. Does everybody sign it?—A. Everybody but the two chief clerks.

Q. Has that always been so?—A. For the last fifteen or twenty years.

Q. What are the office hours?—A. From half past nine until four o'clock; but many officials are there until five, half past five and six o'clock.

Q. How long have they for luncheon?—A. An hour.

Q. Do they all go for luncheon together?—A. No, they go at irregular periods.

Q. Then there is always somebody in the department?—A. Always.

Q. Are all your offices in the west block, or have you any in outside buildings?—A. All the inside service are in the west block.

Q. You have no objection to Mr. Fyshe and Mr. Bazin going over your department?—A. I shall be very glad indeed to show them over the department.

*By Mr. Bazin:*

Q. Don't you think it would be advisable to have longer hours—say from nine till five?—A. I think half past nine in the morning is early enough, but I think the hours might be extended to five in the afternoon.

Q. If the hours were from nine to five, don't you think everybody could go at five? Don't you think the work could be done better in that space of time?—A. The hour of nine o'clock is rather early to get people there, and in that case the majority of the clerks would sign below the line, which would be a sort of black mark against them, because we could not give them credit for punctuality. But half past nine is a reasonable hour to get there.

*By the Chairman:*

Q. Your employees are not paid for extra services?—A. Nobody gets any extra pay for extra services, no matter how much they work.

Q. The Treasury Board in 1879 passed an order to the effect that any attempt to obtain promotion by political influence would be tantamount to dismissal. Did you notice that?—A. We issued a circular on that subject to the whole of the outside service.

Q. What is your opinion with regard to the abolition of the Superannuation Act?—A. I think it is most desirable that the Act should be retained. It is an encouragement to men to work faithfully.

Q. Do you think the abolition of the Act was a mistake?—A. I think so.

Q. Do you find your men leaving the service in the outside?—A. Yes. Men have left the service and have gone into the service of men who have licenses from us—men who know our work thoroughly and can be of service to the manufacturers, who pay them larger salaries than we can pay.

Q. The main revenue of the department is derived from the distilleries?—A. Yes, from spirits.

Q. Tell us what you do in a distillery from the beginning?—A. All grain that comes into a distillery is weighed by our officials, and we provide as a standard that the distiller must produce a gallon of proof spirits from every twenty and four-tenths pounds of grain. The whole process of manufacture from the time the grain comes in until the spirit is produced is carried on under the supervision of our officials. The rate of duty, \$1.90 a gallon, is so high that we cannot trust anybody. After the grain is mashed and fermented, it is placed in the stills, where the alcoholic vapour is driven off, and from the time the beer or wash is placed in the still all the connections are sealed in order that no portion of the vapour can be condensed and conveyed to any other vessels than the closed spirit receivers where the quantity subject to duty is determined.

*By Mr. Fyshe:*

Q. Does that not involve a considerable Government staff at each distillery?—A. Yes, it takes a large staff.



## SESSIONAL PAPER No. 29a

Q. And all men of thoroughly reliable character?—A. The best men we can select out of our service.

Q. What would be the average salary of these men?—A. The chief man in charge gets, I think, \$1,800 a year.

Q. He would not be there all the time?—A. Yes, practically every minute of the time. The chief officer would probably be there from nine o'clock or earlier until six.

Q. In other words he has to be there as long as the distillery is open?—A. It is always open, day and night. At Walker's distillery at Windsor, for example, we have fifteen or sixteen men watching every operation.

*By the Chairman :*

Q. In the distillery you follow the process from the time the grain is measured?—A. From the time it comes in until the spirit runs in the vessel at which we determine the quantity, subject to duty.

Q. You hold an account against the distillery for so many thousand pounds of grain?—A. Yes.

Q. And that goes all through the process of manufacturing?—A. Yes.

Q. And when the spirit is put in barrels, you follow these barrels?—A. If it is shipped in bond.

Q. Then it goes into a bonded warehouse?—A. Yes.

Q. Of which your employees have control?—A. Yes.

Q. Then, so far as spirits are concerned, you follow the process from the moment the grain is entered in the distillery until the spirits go to a bonded warehouse?—A. Yes.

*By Mr. Fyshe :*

Q. Suppose a mistake is made by the distiller and he spoils a batch of grain?—A. Then we require him to pay the duty on the spirit that should have been produced from it. The standard fixed by the law is a very liberal one.

*By the Chairman :*

Q. How many distilleries are there now in Canada?—A. Thirteen.

*By Mr. Bazin :*

Q. I suppose the spirit is all made in batches—they put in a certain quantity of grain and make a certain quantity of spirits from that grain?—A. It is a continuous operation.

Q. What means have you of checking the amount?—A. We have in the first place a stock book in which all the grain that comes into the distillery is debited to the distiller. Against that is credited the grain taken for use in the distillery, and we say that on that account he should produce from every twenty and four-tenth pounds of grain one gallon of spirits.

*By the Chairman :*

Q. When the product comes out in bottles, with a stamp on each bottle, what do you do?—A. When the spirit is completely manufactured, it is taken from the closed spirit receivers and rectified. Then it is placed in storage tanks under lock and key, where it must remain for a period of two years, or it may be there indefinitely. Certain allowances are made on account of the length of time it is in storage.

Q. For evaporation?—A. Yes, exactly. If the distiller wants to bottle it, it is bottled in bond under the supervision of our officials, and the label over the capsule of the bottle is a guarantee of the age of the spirit. The date on it is the date of the manufacture of the spirit.



7-8 EDWARD VII., A. 1908

*By Mr. Bazin :*

Q. Of course, they reduce those spirits ?—A. Yes.

Q. That is done under the supervision of your officers ?—A. Yes. It is done in this way. We hand out to-day, for example, ten thousand gallons of spirits. They want to reduce that, and we hand it over to them to be reduced. After reducing it, they have to hand back to us ten thousand gallons. If there has been a loss in reducing, we require the distiller to pay the duty on it. Then it comes back in barrels at a reduced strength of say 25 under proof. It remains there until they want to sell it. Our collections are all on the basis of a gallon proof.

*By the Chairman :*

Q. Your officers follow it, whether in barrels or in bottles, until it gets back to the examining warehouse and the duty is paid ?—A. Yes.

*By Mr. Fyshe :*

Q. Do you find any cases of attempted smuggling ?—A. There has been no case of fraud in connection with the distilleries for so many years that I cannot recollect when a case of that kind did occur.

*By the Chairman :*

Q. In all these big distilleries, such as Gooderham & Worts, Walkers' and Seagrams, you have a large staff ?—A. Yes. It depends on the extent of the business. In some there are fifteen or sixteen, in others three or four.

Q. But there is always one ?—A. Yes, we do not trust or place the responsibility on any one man.

*By Mr. Fishe :*

Q. There could not be collusion between the distiller and the exciseman ?—A. There could not well be under these conditions.

Q. Is it not a fact that the distillers are extremely gracious to your chief men ?—A. I have never heard of it.

*By the Chairman :*

Q. These licensees are always ready to take a good man into their service, if they saw a good excise man ?—A. They might be.

Q. Do they ever do that ?—A. I do not know a case of that kind, as respects distilleries.

*By Mr. Bazin :*

Q. I do not suppose they would have much use for a man of that kind ?—A. The only use of a man of that kind would be to keep charge of the books you require them to keep. Their own clerks do that.

*By Mr. Fyshe :*

Q. Is there much skill required in making whiskey ?—A. Like everything else, there is special skill required in the manufacture of whiskey. The manufacture of the yeast is the principal secret in all distilleries. As far as my memory serves me, each distiller is very jealous of the recipe for making his particular yeast, because the production of the spirits depends on proper fermentation. If the mash is not properly fermented and all the starch converted into sugar and the sugar into alcohol, a certain loss is suffered.

*By the Chairman :*

Q. In your outside service, you have inspectors, collectors, deputy collectors, accountants, special class excisemen, first, second and third-class excisemen, and pro-



## SESSIONAL PAPER No. 29a

bationary excisemen?—A. A probationary exciseman simply means a man who after six months will be a third-class exciseman.

Q. You pay your men annual increments?—A. Yes, fixed by Order in Council.

Q. They have sometimes duty pay?—A. Yes, they have duty pay.

Q. What do you mean by that?—A. That is a sum of money paid to officers who are on important surveys, and whose hours are longer on that account. We pay them additional rates running from \$75 to \$200 per annum. Many of these men have to be at the distillery before 7 o'clock in the morning, winter and summer, and stay there till six. On account of their serving these long hours, we give them from \$75 to \$200 a year in addition to their salaries.

Q. In following up this system, of course there is not always an exciseman at every point where a barrel of whiskey goes into use, and you sometimes employ collectors of customs?—A. In the collecting of revenue at small, unimportant points we utilize the services of the collectors of customs.

Q. What do you pay them?—A. There is a sliding scale. On collections up to \$3,000 they are paid 5 per cent; on collections over \$3,000 they are paid a fixed salary dependent on the amount of their collections, but in no case over \$250 a year.

Q. Take Almonte, for instance, where you have no exciseman; on a barrel of whiskey consigned to a local grocer the revenue would be collected by the collector of customs?—A. The collector of customs would be appointed our official and paid a commission on the collections. We save by that system.

*By Mr. Bazin:*

Q. The bonds are used jointly for the Department of Customs and the Inland Revenue Department?—A. No, we do not permit that. If it is done, it is done contrary to our knowledge and contrary to our wish. We have separate bonds. It was permitted at one time, but we found it very unsatisfactory, as the responsibility rested on two departments. We do not want that. We provide that for excise purposes the owner must have a warehouse, separate and distinct, for which our own men will be responsible.

*By the Chairman:*

Q. You have a different system for beer?—A. Yes.

Q. How do you do when the malt goes into the brewery?—A. We do not keep any control over beer, because there is no duty on it. We collect the tax on the malt used.

Q. When malt gets unfit for use, it is destroyed in the presence of two officers?—A. Yes.

Q. So that there will be no collusion?—A. So that there will be no collusion.

*By Mr. Fyshe:*

Q. Do you make them pay duty on that?—A. They paid the duty on the malt before its use, and the department gives the brewer credit for that. Then they may appeal to the Treasury Board, with whom it rests entirely to say whether the duty so paid will be given back or not.

*By Mr. Bazin:*

Q. Is it your experience that the refund is made?—A. The refund is made if the proof of destruction is absolute. We insist on the malt being burned or destroyed absolutely.

*By the Chairman:*

Q. Instead of following the process to the end in the brewery, you charge duty on the malt in the beginning?—A. Yes, but we make the brewer keep a record of all the malt used and the beer made from it.



7-8 EDWARD VII., A. 1908

Q. Coming to the tobacco part of the business, what is the process with regard to cigars?—A. The raw leaf comes in in bond, and it is locked up and delivered to the manufacturer as he requires it, and every ten days he pays duty on the quantity of leaf he takes out for use. Every twenty-two pounds of leaf is estimated to produce a thousand cigars. That is a liberal standard, and it is only a rare case in which a manufacturer does not come up to that standard.

*By Mr. Fyshe:*

Q. What is the duty on raw tobacco?—A. It is 10 cents per pound on unstemmed and 14 cents on stemmed. One of the reasons for that is that we want to encourage the stemming of leaf tobacco in our own country.

Q. The result is that they do the stemming here?—A. Yes, probably nine-tenths of it is done in our own country, although some bring in stemmed leaf.

*By the Chairman:*

Q. Then you follow the whole process from the introduction of the leaf until the product goes out in the shape of cigars?—A. Exactly, but it cannot be followed to the same extent as the process in the distillery. The reason for that is that in the manufacture of cigars they necessarily require to have the leaf to be made up at any time during the day, and nobody could keep a check on every pound of leaf used by a cigar maker; so we correct that by a standard production of twenty-two pounds to a thousand cigars.

Q. The same thing would apply to cigarettes?—A. Cigarettes are classed as tobacco.

Q. With the bottled whiskey and the cigars and the cigarettes come in your system of stamps?—A. Yes. Of course we do not call the labels on whiskey bottles stamps. They are designated as bottling labels as distinct from stamps.

Q. Are the labels printed at the British American Bank Note Company?—A. Yes.

Q. They have a contract for printing them?—A. All the contract they have is for printing bottling labels. The printing of the other stamps is done by the American Bank Note Company.

Q. All these stamps are paid for by the distillers?—A. The cost of all the stamps used on bottles of spirits is borne by the distillers. The labels on bottles cost a cent each. The labels on flasks cost one-fifth of a cent. The stamps in connection with tobacco and cigars are attached simply to show that the duty has been paid. The manufacturers do not buy the stamps. They pay the duty at whatever rate it may be, and these stamps are put on as evidence that the duty has been paid.

*By Mr. Bazin:*

Q. The stamp is a receipt for the duty?—A. That is practically what it is.

*By the Chairman:*

Q. You have a preventive service?—A. We have.

Q. What are the duties of the preventive service?—A. The duties of a preventive officer are to go about the country and endeavour to check illicit distilling, the illicit manufacture of tobacco and cigars or even illicit importation of any goods which are subject to duties of excise.

*By Mr. Fyshe:*

Q. How many preventive officers have you?—A. I should say probably thirty.

Q. They are not generally known, I suppose?—A. They are not generally known. They are men in different parts of the country who secure information, and act upon it, under the direction of the local collector of inland revenue.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. You have nothing to do with the cases which used to be pretty common, of spirits being brought up the St. Lawrence in schooners?—A. No, that is all under the Customs Department.

Q. We had evidence fifteen years ago that it was a practice to load up old rotten schooners with spirits, which could be got at sixty cents a gallon, and the selling price of which was three dollars a gallon, and land somewhere up the St. Lawrence, and the captain of the schooner would inform the department and have the cargo seized, and half the value of it would go to him as the informer, and in that way he made money out of the transaction?—A. I have heard of that being done, but I do not know anything about it personally, because it does not come under our department.

*By Mr. Bazin:*

Q. You have nothing to do with the sale of confiscated liquors, I suppose?—A. No. When we have liquors of that kind we do not desire to sell them. We prefer to turn them into the gutter.

Q. I have known of cases of liquor being seized, and being sold in the Custom-house, although there was no stamp on them to show that any duties had been paid. I think that was a method of helping a contraband business?—A. I think it is most objectionable.

*By the Chairman:*

Q. The manufacture of methylated spirits is a monopoly of the department?—A. Yes.

Q. You buy the alcohol from the distillers?—A. Yes.

Q. And you buy the wood naphtha?—A. Under contract given to the lowest tenderer.

*By Mr. Fyshe:*

Q. Where is the manufacture carried on?—A. At 519 Queen street, in Ottawa.

Q. Is it the only one in the Dominion?—A. The only one at the present time.

Q. How much is made?—A. About 80,000 or 90,000 proof gallons a year.

Q. What is the value?—A. The selling price in 1906 ranged from \$1.19 to \$1.50. At the present time we sell it at 70 cents and 80 cents a gallon—two grades.

Q. Why has the value fallen so much?—A. Because we are trying to give a cheaper spirit.

*By the Chairman:*

Q. At cost price?—A. To-day we are selling it at less than cost price.

*By Mr. Fyshe:*

Q. What is the object of that?—A. To encourage manufacturing. There is a demand all over the world for cheap denatured alcohol, and the department is trying to furnish it.

Q. That is not used for automobiles?—A. It is not in this country, and I do not think it is in any other country. The price of it has not been reduced enough to meet the price of gasoline.

*By the Chairman:*

Q. You are trying to develop this industry to aid manufacturers?—A. Yes. Methylated spirit is simply a combination of wood alcohol and grain alcohol.

Q. The manufacture is only in the experimental stage yet?—A. Yes, to a certain extent.

*By Mr. Fyshe:*

Q. The difficulty, I suppose, is in watching the operations of the people—in the States anybody is authorized to make denatured alcohol?—A. I think so, under their law



7-8 EDWARD VII., A. 1908

and under certain restrictions. The quantity of wood alcohol used in the United States per gallon is very small.

Q. If everybody makes it, the farmers and everybody else, there cannot be any possible revenue from it?—A. I think not.

Q. You have a monopoly of the manufacture in Canada?—A. Yes, we took it over in order to protect our spirit revenue, and we have been giving it at as low a price as it could ever be obtained for. To-day we are giving it at a price about half of what it could be obtained for when manufactured by outsiders.

Q. Then, you will not be able to cover your expenses?—A. I think we shall before the end of the year, because we are working on a new system of denaturing, which I think will enable us to meet the cost.

*By Mr. Bazin:*

Q. The object is to help the drug manufacturers and others, otherwise they would have to use wood alcohol?—A. Yes, any manufacturer in whose business denatured alcohol is essential.

Q. It is not potable?—A. No. We supply varnish manufacturers under bonds given by them that they will use the denatured alcohol for a specific purpose and at some specified place, and under that bond they can obtain denatured alcohol of a higher grade than supplied for ordinary purposes.

*By the Chairman:*

Q. You have inspectors of weights and measures?—A. Yes.

Q. And you have a warden of standards?—A. We have what is practically a warden of standards. The deputy minister is the head of that branch.

Q. How is the standard fixed originally?—A. The standards we use are standards sent out by the British Government.

Q. A pound is a pound all over the British Empire?—A. Yes.

Q. And a gallon a gallon?—A. Yes, I think so.

*By Mr. Fyshe:*

Q. What is called an Imperial gallon?—A. The Imperial gallon is the only legal gallon here. In the United States the wine gallon is legal. The wine gallon contains 231 cubic inches, while the Imperial gallon contains 277·274 cubic inches—about one-fifth larger.

*By the Chairman:*

Q. To carry out this system you have inspectors all over the Dominion?—A. Yes, at various points.

Q. Do they go around and visit all stores and places where weights and measures are used?—A. Yes, every two years.

*By Mr. Fyshe:*

Q. Do they go into every shop?—A. They are supposed to. That is their duty. They are also to see that the manufacturers' scales and measures are submitted to verification.

Q. Are the farmers required to have proper scales and measures?—A. We do not go to farmers, only to dealers. The Act applies to scales used for the purposes of trade—the buying or selling or fixing the price of something. A farmer might have a scale for weighing his potatoes, but not for trade purposes; that would not be subject to inspection.

Q. It would not be official?—A. It would not be official, if it is not used for purposes of trade.



## SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. Every two years the scales used for the purposes of trade are tested?—A. They are supposed to be.

Q. And you have a small army of inspectors and assistant inspectors constantly on the road?—A. Constantly on the road.

*By Mr. Fyshe:*

Q. Do you ever find a false scale?—A. Not very frequently, but occasionally.

*By the Chairman:*

Q. What happens then?—A. We have a case now proceeding in Montreal against a man charged with having a piece of lead under one of the pans of his scale. It is now before the Department of Justice. It is the first case we have had for some time, and we felt that it was of such a serious character that an example should be made of the man.

Q. The stamp has a date?—A. Yes, it has a letter which distinguishes it.

Q. You have also an inspection of gas and electric light?—A. Yes.

Q. And you have inspectors and assistant inspectors for that?—A. Yes. The inspectors of electric light are our officials connected with gas inspection.

*By Mr. Fyshe :*

Q. You have experts for that work?—A. We have. We have a chief inspector for weights and measures, and we have an electrical engineer in charge of the gas and electric light branch.

Q. You have to pay them large salaries, I suppose?—A. They are paid each \$2,600 a year, which I do not think is a very excessive salary.

Q. Is it not a rather common thing to have defective wiring in connection with the electric light?—A. We have nothing to do with the wiring—only the inspection of meters by which the consumer is charged for his supply of electricity. The wiring I think is subject to provincial laws.

*By the Chairman :*

Q. Do your inspectors go into private houses to inspect meters?—A. No, not unless consumers ask them to go and check their meter.

Q. Before the Ottawa Gas Company sends out its meters, are they all tested?—A. Yes, all tested and sealed up.

Q. Every gas company or electric light company has to have its meters tested before they go out?—A. Yes, before going out, and every five years they have to be brought back for reinspection.

Q. Another very important matter over which you have jurisdiction is the adulteration of food?—A. Yes.

Q. You have samples of cocoa, tea, coffee, spices and all other food products sent to you for analysis, to see that there is no adulteration?—A. Yes. We do more than that. We have food inspectors who go and select the samples just as they are offered to the public for sale; they go to the wholesale and retail stores and also to the factories where the articles are made, and collect samples which are sent here for examination.

*By Mr. Fyshe :*

Q. It is a very important duty?—A. A very important duty, and the Act is a very hard one to administer; but I think it is doing a great deal of good.

Q. A great deal would depend on the conscientiousness of those men?—A. Should we send an order to our food inspector in Montreal to collect a hundred samples of butter, he starts out and visits any store to get a sample.



7-8 EDWARD VII., A. 1908

Q. He might take ten samples from one store ?—A. That is not done.

*By Mr. Chairman :*

Q. Does this apply to milk ?—A. Yes, to every article of food or drink and also to drugs.

Q. Do your officers, for instance, go to Mr. Bazin's warehouse and take samples of Force or rolled oats ?—A. Yes. They buy a package wherever they choose. They are not supposed to make themselves known at first, but just to make a purchase, and after they have made the purchase they state : 'We require this for analytical purposes,' and they divide the sample so obtained into three parts, leaving a part with the man from whom they purchased, sealed and labelled, so that the person from whom the article is obtained can protect himself.

Q. Are all these samples sent to Ottawa ?—A. The bulk of them come here. We have some analysts outside, but we wish to centralize the work as far as possible in Ottawa, where we have trained analysts.

*By Mr. Fyshe :*

Q. Have you a district analyst in every town ?—A. No, we have one in Toronto, one in Victoria, one in Montreal and one in Ottawa.

*By Mr. Bazin :*

Q. They do not analyse liquors ?—A. They do not unless a collection thereof is ordered.

Q. There is a complaint among the public that retail liquor dealers are serving very bad liquors, and there is no means of detecting them ?—A. I may mention what happened some years ago. There was a question raised in the House of Commons by Mr. Gallery, the member for Montreal, who stated that vile and poisonous spirits were being sold in the city of Montreal. We had samples collected, some of them from the lowest saloons in the city. Every one of these samples were sent here and examined either by the chief analyst himself or under his supervision and in not one sample was anything found more injurious than the alcohol itself. These are practically the words the analyst used.

*By the Chairman :*

Q. You get a little revenue from acetic acid—is that vinegar ?—A. No, that is the acetic acid itself.

Q. You get it from Toronto and Montreal ?—A. Yes.

Q. Only the two places ?—A. Yes, only the two places.

Q. Do you get it from factories ?—A. Yes. It is made from acetate of lime.

Q. What check have you there ?—A. The very moment the acetate of lime is put into the vessels, we have a basis upon which to determine the quantity of acetic acid which should be produced.

Q. You have a revenue from bonded manufactures ?—A. Yes, that is on vinegar.

Q. That is in the shape of licenses ?—A. Yes, and duty upon the vinegar produced.

Q. That has nothing to do with the manufacture ?—A. A license to manufacture in bond is granted to the person who uses spirits free of duty in the manufacture of an article in which the alcohol is destroyed. In the manufacture of vinegar the alcohol is converted into acetic acid. In the manufacture of fulminate of mercury, all the alcohol is vaporized and passed off.

*By Mr. Fyshe :*

Q. In the manufacture of vinegar you collect the duty on the vinegar ?—A. Yes.

Q. The manufacturer gets the alcohol free ?—A. Yes, but an officer is in the factory from the time it opens until it closes, and all the compartments in which the conversion take place are under the supervision of our officers all the time.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. What is McGill's salary charged against?—A. The adulteration of food.

Q. He is the assistant chief analyst, and will probably be chief analyst, and he is a Bachelor of Arts and a Bachelor of Science?—A. Yes, and a very clever man, one of the brightest men in the country.

Q. He was a science master in the Ottawa Collegiate Institute before he passed into the Government service?—A. Yes.

Q. What is he paid for analysing all these foods?—A. \$2,300.

Q. He is wholly in the Government service?—A. Wholly.

Q. He gets nothing else in the way of emolument?—A. No, nothing. It is no salary at all for such a man.

*By Mr. Fyshe:*

Q. How old is he?—A. About 60. A man with the professional knowledge to enable him to handle the work he is doing ought to get at least \$4,000.

Q. I do not see how you can get these men to remain?—A. The reason is this. When he came into the service he was about 40, and he expected to get an increase of salary some day, but he gradually grows old in the service, and cannot go out again into the business world.

*By the Chairman:*

Q. And in those days the cost of living was lower than it is to-day, and a man could get superannuation?—A. Yes.

Q. You have also to do with fertilizers?—A. We analyse fertilizers as we do food products, for the purpose of protecting the farmers.

Q. That work is carried on in a small way at present?—A. No, you would be surprised at the number of samples of fertilizers submitted every year.

Q. Is there a tendency on the part of the officers of the department, outside and inside, to go past the deputy to secure promotion or better pay?—A. I would not know that if they did it. I cannot tell.

Q. What is the highest position a man can obtain in your department?—A. Deputy minister.

Q. There is nothing beyond \$4,000 a year?—A. Nothing at all.

Q. A city excise man has to have some idea of mensuration?—A. Yes. He has to pass an examination, and he cannot improve his standing unless he passes an examination on our technical subjects.

Q. What are the technical subjects?—A. Bookkeeping, Inland Revenue laws, arithmetic, mensuration, malt gauging computation of commodities in bulk, use of the hydrometer and saccharometer, malting and supervision of malt houses, tobacco and cigar manufacture and supervision of factories, stamping, marking, warehousing and removal of exciseable goods, petroleum inspection, distillation and supervision of distilleries, bonded manufactures, and testing of products. He has to pass an examination on all these subjects, and I can assure you that it is an examination that can by no means be classed as easy.

*By Mr. Fyshe:*

Q. And what wages do you give him when he has passed?—A. It depends entirely on the number of points he secures. If he gets three-fifths on a maximum of 1,500 he is entitled to a second-class certificate; if he gets four-fifths he is entitled to a first-class certificate. The salary of a probationary excise man is only \$500 a year. After six months, if his conduct is good, he is permanently appointed at \$600. After that he goes on at increments of five per cent a year until his salary reaches \$850, unless by one of these examinations he has improved his standing. If he has improved his standing, he can get into the second-class, where the salary is from \$850 to \$1,000. From that he can go to the first-class, which runs from \$1,000 to \$1,200.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. One Promotion examination does not do for all; you have one promotion from second to first and another from third to second?—A. No. If a man on that examination secures enough points, he is entitled to go on to the first class. But the department never allows a man to jump a class. We keep him a year in the next class and then promote him to the higher class.

Q. Then the knowledge required by an excise man is largely technical?—A. Yes, largely technical.

*By Mr. Fyshe:*

Q. Do you find that your men are tempted with bribes?—A. I have not known of a single case of that kind in twenty years. I have no knowledge or information of any of our officials being offered a bribe. I will tell you why I think that is rare. The risk run by the proprietor of an establishment is too great to cause him to put himself in the hands of an official. One of these distillery properties which we could seize might be worth ten or twelve million dollars, and the proprietor is not likely to put himself at the mercy of an officer.

*By the Chairman:*

Q. Do people in your outside service give bonds?—A. They give bonds.

*By Mr. Fyshe:*

Q. What kind of bonds?—A. The bonds of a guarantee company, approved by the Government.

Q. What companies do you patronize?—A. There are five or six; I cannot tell the names just now. They are all Canadian or British companies.

*By the Chairman:*

Q. Have you throughout your department more officials than the department requires—a redundancy of officers?—A. I can hardly answer that; I do not know. Reports we get from outside would indicate that we have not enough; but if the quality were improved, I think the number need not be exceeded.

Q. Do you find that they come up to the standard when they enter?—A. Some do, some do not.

Q. If they do not pass that initial examination, they stay where they are?—A. Yes, they stay in the lower ranks unless they pass the examination. They cannot get any promotion.

Q. In your outside service is it like the inside service, that a man who has been promoted is doing the same kind of work year in and year out?—A. Very largely it is so in all branches of the service, because we will not put any man in charge of any special survey unless he has passed that examination. We will not put a man in charge of a distillery unless we know his character and work, and until he has proved his fitness by passing the highest examination.

Q. Although a man be doing the same class of work after promotion, the promotion shows him to possess a higher standard of ability?—A. Yes, it shows that clearly.

Q. But taking all the outsiders, you think the standard might be improved?—A. There is no doubt it could be improved, we could get better men if we selected them.

*By Mr. Fyshe:*

Q. Is there a good spirit in the men?—A. Yes. I think on the whole that can be said.

*By the Chairman:*

Q. What is the highest pay of an officer of the outside service?—A. \$2,500. That is the salary of an inspector of a district.



## SESSIONAL PAPER No. 29a

Q. Looking at the future, is there any inducement for any brilliant boy to stay in the department?—A. No. There is every inducement, in my opinion, for him to go out. I think a young man is unwise to go into the Government service.

*By Mr. Bazin:*

Q. Still, you have always plenty of applications?—A. Always. If there is a vacancy, there are probably a hundred applicants for it.

*By Mr. Fyshe:*

Q. They all overestimate the advantages?—A. They all overestimate the advantages. There are no advantages.

Q. Except for people who have no energy worth speaking of or power of initiative or ambition to get on?—A. If a man is willing to go into a service and simply exist there, satisfied with \$600 or \$700 a year, and do his work in a mechanical way, he gets the place he wants, I presume.

Q. Of course, no one admits that he is that kind of a man?—A. I do not think he would acknowledge it himself.

*By the Chairman:*

Q. You have not many women in your department?—A. Not a great many.

Q. You have only seven or eight?—A. Eight, I think.

Q. Are there more women applying to enter the department now than men?—A. I will not say that there are more, but there are many applications from ladies to get into the department.

Q. It was said that the increased number of women applying for entrance to the departments arises from the fact that they are paid better at the beginning and have better prospects than bright young men?—A. I do not think that is the case. The women, as a rule, never rise to high positions. I fancy the highest, with few exceptions, would be to the junior second class.

Q. But they all enter at \$500?—A. They all enter as third-class clerks at \$500.

Q. In the outside world the emolument for women is nothing like \$500?—A. Not as great as that.

Q. That is to say, a woman entering the public service enters at a higher salary proportionately than a man would, as compared with the opportunities in the outside world?—A. I fancy so. I have no means of knowing what they receive in commercial life.

Q. Last year the Auditor General had correspondence with you in regard to a refund of duty on raw leaf tobacco. Has that question been settled?—A. No, it has not.

Q. Has it been referred to the Department of Justice?—A. Yes. The Department of Justice has given an opinion that the Governor in Council had not the authority to pass the order granting the refund, and I had a draft Act prepared for the last session of Parliament to legalize those payments, making the Act retroactive. At the same time the Government had under contemplation a rearrangement of the manner of the collecting of duty on tobacco which in itself would have nullified the order referred to; but the session came to an end without the question being reached.

Q. Then, the Auditor General's contention was right?—A. Yes.

Q. Have you ceased the practice?—A. No, we have not. We follow the Order in Council.

Q. What does it amount to?—A. About \$40,000 a year.

Q. You have to continue doing what according to the Department of Justice is illegal?—A. We have probably no absolute right to go on.

Q. It is the formal opinion of the Department of Justice that the Auditor General is right?—A. That the Governor in Council had no right to pass the order.



7-8 EDWARD VII., A. 1908

Q. When the inspectors go out on inspection duty they get their bare travelling expenses ?—A. Their actual expenses.

Q. There is no inducement for them to travel ?—A. No. It is an inconvenience. They would gladly escape the trip if they could.

*By Mr. Fyshe :*

Q. Have you any supervisors above them to see that they do their duty ?—A. They are the highest supervisors themselves.

Q. Nobody is over them ?—A. Nobody except the department. They report to the department.

*By the Chairman :*

Q. The Auditor General, finding that the inspectors' returns had not come in for some years, wrote to the department ?—A. Yes.

Q. Do you think it would be advisable to give the inspectors a per diem allowance to encourage them to travel and do their duty better ?—A. Yes, I think it would, because I think they are all men who can be absolutely trusted.

*By Mr. Fyshe :*

Q. If they could not be trusted—— ?—A. They should not be where they are.

Q. In addition to that they would give vouchers and hotel bills to show that they had gone ?—A. I will not ask any man in my department to produce a hotel bill. They have to swear that all the expenses in their account have been incurred on Government business, and if a man swears that, a man holding the rank of an inspector or collector, I will not ask him to produce vouchers.

*By the Chairman :*

Q. He simply sends in a sworn statement that he has been on inspection duty and that he is so much out of pocket ?—A. He sends in a statement showing the day he left home, the cost of a cab to the railway station if he took one, the railway fare, the cost of a cab in connection with any inspection at a distant point, and his various personal expenses in detail, and he swears that all was expended on Government business.

Q. It is only absolutely what he is out of pocket ?—A. Only what he is out of pocket.

Q. The inspector gets nothing but the wear and tear of his clothes for going away ?—A. That is all he gets, besides the experience of sleeping in cold rooms.

Q. Then there is no inducement for an inspector to do any more than he has to do ?—A. Except the pride that he would have in doing his work well.

Q. They do their duty, but get nothing except their out-of-pocket expenses ?—A. That is all they get.

Q. And that is no encouragement for them to do their duty ?—A. Not beyond the man's interest in the service.

*By Mr. Fyshe :*

Q. Do you find your inspectors competent and trustworthy people ?—A. We do. We believe we have a good lot of inspectors.

*By the Chairman :*

Q. In your system you get all these returns, and they go before the Auditor General ?—A. Yes.

Q. Another complaint he wrote to you about was that he had not received some distillery returns ?—A. My replies explain all these points.



## SESSIONAL PAPER No. 29a

Q. These matters have all been adjusted ?—A. Yes, and all these points explained to him, so that the subject has been dropped.

Q. How about the returns of excise collections ?—A. The returns of excise collections are remitted to the department daily or as soon as the amount reaches \$100. Weights and measures collections—in fact all collections—are on the same basis. The collectors of inland revenue and weights, measures and gas, make returns every month showing the nature of all the transactions in their divisions during the month preceding. The same is the case in all the branches. The district inspectors send in a report that they have visited their district, examined the books, checked all the entries, and so on, and that every dollar has been remitted to the department. Then the inspector checks the bonding warehouse to see that the balance of excisable goods actually in bond agrees with the collector's books. His report is sent to Ottawa, and we check it with our books to see that it is all right.

Q. How is the money remitted ?—A. By a draft through a bank.

Q. Your department is one that receives no money at all ?—A. No actual money. Everything comes in in the way of bank drafts and is sent to the Department of Finance, which gives us credit for it, but we do not handle the money itself.

DEPARTMENT OF INLAND REVENUE,  
DEPUTY MINISTER'S OFFICE,  
OTTAWA, May 25, 1907.

THOS. S. HOWE, Esq.,  
Secretary Civil Service Commission,  
Room No. 2, The Senate, Ottawa.

SIR,—I beg to acknowledge the receipt of your communication of the 18th inst., requesting to be furnished with memoranda showing the number of the staff of this department, permanent and extra, graded into classes, and the amount of salaries paid during the years ended June 30, 1892, and June 30, 1906; and also such other information as may in my judgment elucidate the increase of business in this department.

In accordance with your request, I am submitting a statement showing the departmental staff of this department in the years named with the salaries paid to each separate class of officials as well as the aggregate salaries so paid.

From this statement it will be observed that the number of the permanent staff has increased from 27 to 35, that the aggregate salaries, permanent and temporary officials, have increased from \$39,073.85 to \$48,181.99, and that between these two fiscal years the accrued revenue has increased from \$8,076,526 in 1892 to \$14,435,642 in 1906.

The total salaries of the departmental staff in 1892 for each one dollar of revenue accrued represented  $\frac{48}{100}$  of one cent, and in 1906  $\frac{33}{100}$  of one cent.

The excise revenue in 1892 was \$8,007,944, as compared with \$14,267,064 in 1906.

The cost of collecting the excise revenue in 1892 was 5 per cent, whereas in 1906 it was but  $3\frac{5}{10}$  per cent.

The weights and measures, gas, electricity and law stamp revenue in 1892 was \$53,127, whereas in 1906 it amounted to \$160,853.

In 1892 the weights and measures revenue was collected at a cost of 182 per cent, whereas in 1906 the cost was 125 per cent.

The collection of the gas and electricity revenue in 1892 cost 217 per cent, and in 1906 but 51 per cent.

I remain, sir,

Your obedient servant,

(Signed) W. J. GERALD,

*Deputy Minister.*



STAFF OF THE INLAND REVENUE DEPARTMENT, 1892 AND 1906.

1892.		1906	
1 Commissioner.....	\$ 3,200 00	1 Deputy Minister....	\$ 4,000 00
1 Asst. Comr.....	3,000 00		
2 Chief Clerks.....	4,550 00	5 Chief Clerks... ..	11,049 88
6 1st Class Clerks.....	10,150 00	4 1st Class Clerks... ..	6,800 00
12 2nd Class Clerks.....	13,141 59	11 Sr. 2nd Class Clerks.....	14,738 34
1 Jr. 2nd Class Clerk.....	1,000 00	10 Jr. 2nd Class Clerks.....	8,375 00
2 3rd Class Clerks.....	1,728 51	3 3rd Class Clerks.....	173 14
2 Messengers.....	912 50	2 Messengers.....	1,310 00
Private Secretary... ..	600 00	Private Secretary.....	520 66
27	\$ 38,282 60	35	\$ 46,967 02
Temp. Clerks..... \$391 29		Temp. Clerks.....\$ 15 00	
Extra Messenger..... 399 96	791 25	2 Extra Messengers.... 1,199 97	
	\$ 39,073 85		1,214 97
Revenue in 1892.....	8,076,526 00	Revenue in 1906.....	\$ 48,181 99
			14,435,642 00



SESSIONAL PAPER No. 29a

OTTAWA, June 19, 1907.

Dr. ANTHONY FREELAND, Collector of Inland Revenue at Ottawa, called, sworn and examined.

*By the Chairman:*

Q. You are collector of Inland Revenue?—A. At Ottawa.

Q. How long have you been in the service?—A. I could not say; I think it was in 1901 I came in.

Q. You entered the service in 1901?—A. I think it was, I am not quite sure, sir.

Q. Did you come in as Collector?—A. I came in as Collector.

*By Mr. Fyshe:*

Q. Where?—A. Here in Ottawa.

*By the Chairman:*

Q. You are a doctor of medicine?—A. I am.

Q. Might one ask how you came into the service?—A. You might. Mr. Costigan was my predecessor here, that is, Mr. Harry Costigan. He left, he resigned, and Mr. Stewart was looking around for a man, and there was some difficulty about it. Of course it was a political appointment in a way, and there was some difficulty in getting a proper man; they wanted a man who had passed the Civil Service examination or a man who had a degree, and I had both.

*By Mr. Fyshe:*

Q. Why had you both?—A. Because I had passed the Civil Service examination years ago, before I studied medicine, and as I had both qualifications, it made it easy for them.

*By the Chairman:*

Q. You passed the Civil Service examination, and although it was a political appointment, you were not appointed without examination?—A. Oh, no, I have the Civil Service certificate.

Q. In your department the inspector of weights and measures and the preventive officers are appointed without examination?—A. I cannot say about the inspectors of weights and measures, but the deputy collectors and preventive officers are appointed without examination.

*By Mr. Fyshe:*

Q. Why is that?—A. Because it is a political necessity apparently. There is no reason to my mind why these appointments should be in the outside service. They should some of them be in the inside service, I think. They are good men, some of them.

*By the Chairman:*

Q. What is your salary here?—A. \$1,800.

Q. What is the revenue derived in this division?—A. Nearly \$400,000 a year, \$380,000 I think.

Q. Is there a distillery in your division?—A. There is no distillery.



7-8 EDWARD VII. A. 1908

Q. Are there breweries ?—A. Three.

Q. Is there any tobacco factory ?—A. No, no tobacco factory, but there is a cigar factory.

Q. What is the strength of your office ?—A. Seven men.

Q. How are they graded ?—A. There is the deputy collector, Class A and two deputy collectors, Class B.

Q. You have a big district, I suppose ?—A. Oh, yes, an immense district; for instance, I have an outpost at Hudson bay and another at Ville Marie, Lake Timiskaming, near Cobalt.

Q. What staff have you besides the deputy collectors ?—A. I have two first class officers.

Q. First class excise men ?—A. First class excise men, one temporary man just put on a little while ago and I have two deputy collectors, Class B.

Q. Where are your offices ?—A. In the Woods building.

Q. In the Woods building ?—A. Yes, 30 Slater street.

Q. Have you any bonded warehouses ?—A. Yes.

Q. Where are they ?—A. They are situate in Ottawa with the exception of one at Ville Marie and one at Moose Factory, Hudson bay.

Q. Where are they situated in Ottawa ? Name some of the warehouses ?—A. For instance, Bate & Sons have one, the Ottawa Wine Vault Co. have one, Kennedy & Co., and others have them, I forget just how many there are.

Q. You have no scattered bonded warehouses all around like the Customs have ?—A. No, no Government bonded warehouses.

Q. Beyond the examination which you passed, the Civil Service Examination, and beyond your graduation at the university, had you any experience in mensuration and distilleries or anything of that kind ?—A. Yes.

Q. What experience had you ?—A. Well, I taught school and I had a special liking for mathematics and chemistry. In Kingston at the time of my examination I was first in chemistry and I always had a liking for mathematics, the higher branches of which I studied.

Q. In what class is your division, A or B ?—A. Well, they are not distinguished as classes A or B, but are divided into first, second or third classes. My division is in the third class.

Q. What is the revenue limit for your division ?—A. \$500,000. As soon as I get up to \$500,000, it is \$400,000 now, I will get into class 2.

Q. What is the revenue limit for class 2 ?—A. From \$500,000 to \$1,000,000.

Q. Montreal, for instance, would be in class 1 ?—A. Yes.

Q. And some other division which has a revenue between \$500,000 and \$1,000,000, would be in class 2, and yours, being under \$500,000 is in class 3 ?—A. Yes, but there are other classifications; the revenue is one element in determining the class. Another element is the amount of work done. For instance, some places, although they do not take in as much revenue as we do here, still they have more work to do; they have more tobacco factories and distilleries. There is a small distillery, for instance, at Perth, and that gives them a higher classification than they would otherwise have, on the basis of the two elements.

Q. Have you any important manufactories here, for instance ?—A. No, we have the vinegar factory but that is not important, or not of very much importance.

Q. It is not what you would call an important factory ?—A. No, it is not.

Q. What is the limit of salary to collectors in class 3 ?—A. \$1,800, I am at the maximum.

Q. You are at the maximum ?—A. Yes.

*By Mr. Fyshe :*

Q. What is the minimum ?—A. \$1,600, and it rises to \$1,800, but when I came in it was \$1,400. The minimum has been raised since I came in at \$1,400.



## SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. In some special cases, although they have not as large a revenue as your division produces the collector may get a salary equal to yours?—A. Yes, if they are in charge of a distillery, for instance, or something of that nature.

Q. A deputy collector could not exceed you in salary?—A. No, I think not; \$1,700 is the limit of the first class deputy, he could not exceed me.

Q. Then collectors are so graded that no assistant can get more than they do?—A. No.

Q. You were appointed in 1901, you say?—A. Yes, I think so.

Q. You came in under the present Retirement Act?—A. Yes.

Q. That is to say, you are contributing five per cent of your own money for a retiring allowance?—A. Yes, it is treating us in a childish manner, it is like making a boy put money into a savings bank.

Q. One of your predecessors, Mr. Martin Battle, was superannuated?—A. Yes.

Q. What is your idea, looking at it from the outside service point of view, regarding the abolition of superannuation?—A. I would prefer the Superannuation Act of course; they are not giving me anything now. I do not look upon the retirement allowance as anything at all, it is taken out of my salary. I ought to have a salary sufficient for me to live on and a salary out of which I could provide for my old age, but I have not, I have only a salary I can live on.

*By Mr. Fyshe:*

Q. You have the means of earning something outside, have not you?—A. No, I was coroner for the city when I took this over, and I asked permission to continue that, but it would not be permitted. I could have made \$500 or \$600 at that, but it was cut right off.

*By the Chairman:*

Q. Keep on the superannuation question, if you please?—A. I have made a note or two about superannuation, which will put it clearly. Here is another point I want to make about superannuation—superannuation is a guarantee of permanency to my mind, and the present system is not. Now take the deputy minister, supposing in our department he gets \$4,000 a year, and under the old system of superannuation he would be superannuated when he put in his full term at \$2,800. In order to supply his place it would cost the country \$6,800, because they have to give him \$2,800 superannuation and they have to give his successor \$4,000, making the cost to the country, \$6,800. Now, supposing there is a deputy minister who is under the present system, that is the retiring fund, it costs the country nothing, they just shove him out and a new man takes his salary, and the change costs the country nothing.

Q. It costs the country nothing directly, but they lose a great deal indirectly?—A. The point I want to make is that there is no financial reason why they cannot dismiss a man at once, if they want to, for political reasons. Before, if they wanted to take action of this kind, those who made the suggestion were confronted with the position, if we do this, we will have to pay him \$2,800, and we will have to pay the new man \$4,000, and it will make it expensive. Under this system of the retiring fund, I maintain that the conditions are very materially changed, and that the financial objection which prevented such action under the old system will not exist. As soon as ever there is a change of government, political expediency will come into operation and they can dismiss a man at once and can advance the plea that it does not cost the country anything to make the change.

Q. And the man who goes out only gets back his own money?—A. He only gets back his own money.

*By Mr. Fyshe:*

Q. It might work great injustice, but of course it does not follow that they will do it?—A. Well, politicians, the men who do the work in the election, are sometimes very



7-8 EDWARD VII., A. 1908

hungry for positions, and they will not stop at anything to get them. I do not say that the Government will do as they want them, but there is always a little danger. If a man has a superannuation to live on he feels independent about that.

*By the Chairman:*

Q. Coming back to the original question, do you think the abolition of the Superannuation Act was a mistake?—A. It was a mistake, yes.

Q. And no stability attaches to the service in consequence of that?—A. There is no stability in consequence, and not only that, it has been practically a lowering of the salary, because with the Superannuation Act I did not provide for my old age and my salary was enough to live on, but my old age was provided for. Now I only get the same salary, I have not the superannuation to fall back upon, but I have to provide for my retirement out of the same salary, so that it is practically a lowering of my salary.

*By Mr. Fyshe:*

Q. Undoubtedly, but you were not under the old Superannuation Act?—A. No, I am under the retiring allowance. They stopped \$90 a year from my salary so that I am only getting \$1,710 a year to live on in this country and educate my children.

*By the Chairman:*

Q. So that it would be just possible, supposing the pendulum swung back in another direction, that you might be asked to give way to some prominent man on the other side, and that you would go out and take your retirement allowance with you?—A. Yes.

Q. Of course, being in a way a political appointment, that would be within the bounds of possibility?—A. Within the bounds of possibility.

Q. You have no other emolument or fees in connection with your office?—A. No.

Q. And you have no outside practice now?—A. No outside practice now.

*By Mr. Fyshe:*

Q. Don't you think you were foolish, doctor, in entering the service?—A. Yes, I was, I think so sometimes.

*By the Chairman:*

Q. Then the whole of your time is given to the service of the country?—A. Yes. I might say that I have passed several examinations since coming into the public service.

Q. And you have generally, since coming into the department, endeavoured to acquire all information in order that you may render yourself creditable to the department?—A. I do not like to speak about myself, but I wrote in a first-class examination and I passed, and I wrote on a special examination and came very near passing. The reason I did not pass was on account of not having any tobacco factory or distillery here. Theory is all very well but it will only take you a little distance, and I had not the actual experience that was necessary to pass.

Q. Supposing you had all the knowledge of all the spheres embraced in your department you can never become Collector of Inland Revenue at Montreal?—A. Well—

Q. Would not the same conditions apply to Montreal as exist here?—A. In what way?

Q. That the local people look after their patronage down there, you could not aspire to that position?—A. Oh, no, no.

Q. Having entered the service here, you are limited to Ottawa?—A. Yes, pretty much.

Q. And you have got to the top of the tree under present conditions?—A. Yes, under present conditions. Then we have to pay for guarantee bonds through a com-



## SESSIONAL PAPER No. 29a

pany. Formerly we had to get individuals to become security for us, but that has been changed and now the cost of the guarantee bonds is taken out of our salary, making another reduction of salary.

*By Mr. Fyshe :*

Q. What is the amount of the guarantee bond you give ?—A. I do not remember.

Q. Do you pay anything ?—A. Yes, it is stopped out of my salary every month, sixty cents per month.

*By the Chairman :*

Q. You deposit your money to the credit of the Receiver General every day ?—A. Yes, every day.

Q. You have a system of inspection in your department, have you not ?—A. Yes.

Q. How often does the inspector come around to see you ?—A. Every three months, he is very regular, a good inspector, there is no better.

Q. Do you know when he is likely to come, or approximately ?—A. No, he comes without our knowing when to expect him.

Q. What does he do when he enters the place ? Does he take the keys from you ?—A. The first thing he does he goes to the books and checks them right off. That is the first thing. He goes to the cash book and checks the cash book with the orders. And then after checking the cash book with the orders, he checks the journal with the orders. Then he takes the balance off the journals and then goes around the warehouses, counts the packages and compares them with the balance he has in order to see that they are all right. Then he counts over the stamps to see that the stamps on hand and the stamps that have gone out make up our debit. You are debited with so many cigar stamps, for instance, and the stock you have left, with what has gone out, must equal that debit.

Q. There can be no method of emptying casks in the bonded warehouses and filling them up with water and defrauding the government in that way ?—A. No.

*By Mr. Fyshe :*

Q. In collecting your excise duties, do you collect the duty by selling the party stamps, or how ?—A. On tobacco and cigars we sell stamps, that is how it is collected, but the duty on whiskey is not collected that way. There is no stamp for whiskey at all. We have the barrels in bond and when they want a certain barrel they come and tell us the gauge marks and numbers of that barrel, how many gallons it contains and all that information.

Q. You have an officer to check that ?—A. We have an account of it in our books and the department have an account of it in their books and the merchants have an account of the marks on the barrel, &c.

Q. In collecting duty on cigars and tobacco do you see that the stamps are affixed ?—A. No, the officer does, he sees that they are affixed, we give the stamps to the officer.

Q. He is an officer in your department ?—A. Yes.

*By the Chairman :*

Q. All the staff of your office have been appointed politically, of course ?—A. No, I cannot say they have been. I do not think the accountant was, he was in the service before being appointed accountant. He went in as a messenger and has worked himself up from the ground. His was not a political appointment. Mr. Laporte was not a political appointment, but I fancy all the others were, myself included.

Q. You say there are special classes ?—A. One of the deputy collectors is in class A and two deputy collectors are in class B.

Q. That is to say, out of a staff of seven, you have three deputy collectors ?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. And they are exempted from any examination under the Act?—A. Yes.

Q. Simply they were appointed by their friends to office?—A. Yes.

Q. Have you found the deputy collectors well up to the mark?—A. Well, one of them is. He is anxious to get along and do his duty, but the others are not. The others just want to draw their salary and get things as easy as they can.

Q. Are they at different places or are they all at Ottawa?—A. They are all at Ottawa, the man at Moose Factory just gets percentage.

Q. If you had fewer deputy collectors, men who were always anxious to do their duty and hard work, you might do with less than three, I suppose?—A. Oh yes, I could do with less than three deputy collectors. The deputy collectors in Class B do not in fact rank as deputy collectors. It is just a name to cover the payment of that salary, there is no stated salary for that class of deputies, so that they can be given pretty much what salary the department likes.

Q. Does it not come to this that political appointments are made to provide salaries for certain people, and if only people were appointed who were necessary to do the work there could be better remuneration paid to the other officers?—A. I would not like to answer that question, I was a politician myself and I do not want as an old politician to put anything in the way of the Government helping its friends.

*By Mr. Fyshe:*

Q. You are an old politician?—A. Yes, I interfered in politics a little; being an Irishman I cannot keep out of politics.

Q. Do you not think after being in the service for a few years, your ideas about the political way of doing things begin to change?—A. Well, I tell you, I have seen some excellent men come in and I have seen some poor men. As far as I know men: those that are rewarded by the higher appointments are generally good men. They are generally members of parliament who have been defeated, or business men or something of that nature, all good men and generally smart men, but when you come down to the lower grades the political appointments that are made are not good appointments at all, they are just ward heelers.

*By the Chairman:*

Q. These people that have been appointed in this way, are they amenable to discipline?—A. Oh, yes.

Q. They do what they are told?—A. Yes, they do what they are told.

Q. In seeking for extra remuneration in your office, do your subordinates pass you by and go to the department?—A. No.

Q. They all go through you?—A. Only once, they did that once, and I called them to account and it never happened again.

Q. It never happened again?—A. No, in such case the department acts through me.

*By Mr. Bazin:*

Q. I see you have one man at \$1,300 and the other two at \$1,125 each?—A. Yes, they are first-class officers those two men. Does it give the names there?

Q. Yes, Fox and Slattery?—A. Yes, they are first-class officers.

Q. What are they doing?—A. Slattery is assisting the accountant at present.

Q. And he gets more salary than the accountant?—A. Yes, the accountants are all wrong; they are not paid at all efficiently.

Q. What does the accountant in your office get?—A. He gets \$1,000 a year and handles \$400,000 a year. The accountants are not sufficiently paid at all. They should get as much as a first-class officer at least.

*By Mr. Fyshe:*

Q. Are these accountants, as a rule, competent?—A. Yes, my own is very competent.



## SESSIONAL PAPER No. 29a

Q. Have they any special training as accountants, or do they rise in the service ?  
—A. This man had not; he rose from messenger and there could not be a better man. He is a thorough business man; he is there sharp at nine o'clock and would not leave until four, and I am very glad of it, because I am not so exact myself. He is a thoroughly good man.

Q. You place implicit confidence in him?—A. Oh, yes; place implicit confidence in him, I could not have a better, he is accurate and he understands the books; we have a complicated system of bookkeeping because it is not only a straight keeping of books, but checks and counter checks have to be provided.

Q. I can see it is wearing?—A. He has to be more than an accountant, he has to be an actuary, or whatever you call those men who are experts in bookkeeping.

*By Mr. Bazin:*

Q. That other man there, McGuire, gets \$1,300, what is he ?—A. He is a deputy collector, that is a political appointment, Class A.

Q. Bennett, Laporte and McGuire are deputy collectors?—A. Yes, you will see the other two are Class B.

Q. I see there is a big difference in salary?—A. Yes, they do not rank as deputy collectors except for the sake of giving them salary.

Q. Have you any lockers in your office ?—A. We do not call them lockers in our service, they have lockers in the Customs Department; it is excise officers in our department.

Q. Who are they?—A. Well, the deputy collectors, they all do the same work.

Q. They go around to where?—A. To the different places and deliver the goods.

Q. They get big salaries for that in Ottawa.

The CHAIRMAN.—And better in Montreal.

*By Mr. Bazin:*

Q. And much smaller in Quebec. I see what we call 'lockers' in Quebec, or men who go around the bonded warehouses and the merchants' places, they get \$800, that is all?—A. No, Mr. McGuire attends to the bonded warehouse work like that and to the vinegar factory, and he has to be there pretty much all the time, because he has to test the vinegar going through it to see that there is no fraud practised on the Government. That takes up all his time. Mr. Bennett is employed in the cigar factory, and the other men have several factories. We have no preventive men here specially appointed, we have in a way, we have women paid in the preventive service, but they are in the department; I do not know what they are doing, but I pay them.

*By the Chairman:*

Q. Even if you had preventive officers, they would be appointed politically and without examination?—A. Yes, but what I want to draw your attention to is that our men do preventive service; whenever we get any information we send our men out. For instance, we sent up to the temperance county above here and seized a still; they thought apparently that a temperance county was a good place in which to make whiskey.

Q. All the officers in the outside service when they are appointed are started at the minimum?—A. Yes.

Q. What percentage is the annual increment—5 per cent?—A. I was appointed at \$1,400, and I got \$70 a year increase, and when I was getting that the minimum was increased to \$1,600 and then I got \$80 a year increase until I got to the maximum.

Q. But is this increase given perfunctorily whether a man is worth it or not ?—A. No, for instance, take Fox and Slattery, Slattery is getting \$1,125 salary, he is up to his maximum, but Fox is not. There were marks against him and his salary was not increased.

Q. It is on the report of the officer, and in your division the report comes from you?—A. From me.



7-8 EDWARD VII., A. 1908

Q. Then supposing you report against a man, are you overruled?—A. Well, no, I cannot say I am.

Q. Supposing you reported against McGuire?—A. It would be acted upon right at once.

Q. Is it not possible that junior officers might upset the report of their superior officer by using political influence?—A. I doubt it very much. I think any finding of delinquencies would be through myself, because to be frank with you, I have great sympathies with some men who have failings, especially with old men who drink. The young man who drinks I have no hesitation in reporting, because I think the best thing to do is to cut him out, in his own interest, and let him get better habits. But the man who is old and who has acquired the habit and cannot get rid of it entirely, I think it would be a great sin to report him. I told Mr. Bernier to his face once that I could not do that, because when an old man has acquired that habit it is hard to break. And then again an old man requires stimulation more or less.

*By Mr. Fyshe:*

Q. And it would have the same effect?—A. No, it would not. If there is anything wrong in my department about that I will take some responsibility on that score. Mr. Gerald is a very strict man and Mr. Bernier was also very strict in that matter.

*By the Chairman:*

Q. I suppose the work does not depend upon times and seasons, you have daily work all the year around in your department?—A. Oh, yes, there is hardly a time we are not busy.

Q. Is there any particular season when the work is harder?—A. Yes.

Q. How so?—A. At Christmas time there is a great increase in the work at Christmas and around the holidays.

*By Mr. Bazin.*

Q. And around Easter?—A. Yes, but at Christmas and New Years especially. That is the great season. I think on one day around Christmas we took in \$8,000, that was in one day, just getting in goods.

*By the Chairman:*

Q. And sometimes on the eve of budget speeches?—A. Oh, yes.

Q. But except at Easter and Christmas and New Year's Day?—A. The work is pretty steady.

Q. What leave of absence do you take?—A. Three weeks.

Q. You go fishing occasionally, I suppose?—A. No, I haven't fished and I do not hunt either. There is too much work about it; I had the gout.

Q. Do the whole staff take three weeks?—A. Yes, all except one man, and that is that man Fox who does not take any holidays, but who loses the time off and on during the year.

Q. They do not go away all together, I suppose, you always keep enough on duty to carry on the work of the office?—A. Oh, yes, two is the largest number away at one time.

Q. Do you keep an attendance book?—A. No.

Q. You have no occasion, that does not apply to the outside service?—A. No.

Q. What are the office hours?—A. From nine to four, with one hour for dinner.

Q. That is to the public?—A. That is in the office. But we take in hours outside of that, and they have to pay extra for it. I will explain how that is. Supposing anything goes wrong in the vinegar factory, and they want a man to go down there on Sunday or any other time outside office hours, they have to pay us.

*By Mr. Fyshe:*

Q. Who pays you?—A. The person requiring our services will have to pay us extra. We will charge it to them; they will pay it to the Government, and it will come back to us.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. Have you any suggestion with regard to the improvement of the outside service in the excise department?—A. Well, I have. I was thinking perhaps—the idea I had in my mind is this, that men like first-class collectors and second-class collectors that are collecting over \$1,000,000 and \$500,000 respectively should be paid over what they are getting now. For instance, I see that a chief clerk in the inside service, Class A, will get \$2,800, and Class B will get \$2,500. I think that a collector, that I myself should get as much as a chief clerk. I am collecting about \$400,000, with seven or eight men under me, and have great responsibility. I am getting \$1,800, and a first-class clerk—I know some of them in the Post Office and they are getting \$2,500 a year on a rating as chief clerk.

*By Mr. Fyshe:*

Q. That does not seem proportionate?—A. No, not proportionate to the amount of work and the responsibilities involved.

Q. They haven't as much responsibility as you have?—A. Not at all; no responsibility compared to what I have.

Q. Because the collector is certainly in a responsible position?—A. Yes.

Q. And he has to see that other people beneath him do their duty, and a first-class clerk is relieved even of that?—A. I have been trying to get some sort of classification by which to make a comparison between the inside service and the outside service, but it is extremely difficult to make the different grades correspond, and I think I cannot manage it. I was endeavouring to get them to correspond to make the chief clerk, Class A and B, the first-class clerk, the second-class clerk and the different grades in the two branches of the service correspond for purposes of comparison, but it cannot be done altogether. The deputy collector comes in there and is a disturbing influence.

*By the Chairman:*

Q. That is a political appointment. What other suggestions have you?

*By Mr. Fyshe:*

Q. In regard to the deputy collectorships, can't you get along without them?—A. Well, no, you see the deputy collector takes the position of the collector when he is away, and there is where it is a curious thing—the deputy collector, Class A, takes the place of the collector when the collector goes away anywhere on his holidays, or if he is called away anywhere. There is an anomaly there.

Q. Why should you be called away?—A. When he goes on holidays, for instance, and he has to go around visiting the different offices. For instance, I was to be up at Ville Marie visiting our office there; the inspector is there, and he telegraphed me and told me that I was wanted there, but I could not go as I had an appointment here to-day. The deputy collector, Class A, in that case, would take my place. But here is the anomaly about it: I pass an examination and am supposed to understand the work, he is a political appointment and does not know anything about it.

Q. The deputies or assistants should be eliminated, I think, there is no harm in having an officer under you who would take your place in your absence, but I do not think he should have the title of 'deputy,' or 'assistant.' He should have the title of 'first clerk' or 'accountant,' or whatever title you choose to give him; the title should convey the distinct measure of his responsibility. If you give him the title of assistant or deputy then there is the question as to the extent of his responsibility, whether it may or may not conflict with yours. I think every man's position should be as correctly defined as possible.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. You have other suggestions there?—A. Yes. I am not satisfied with my classification. I was going to suggest that in respect to first-class collectors, we will say, I was going to compare them with chief clerks, Grade A, and the second and third class collectors with chief clerks, Grade B, then the first and second class accountant, that will mean that they are accounting from \$500,000 to \$1,000,000, and from \$1,000,000 upwards, and special class officers, that is men who pass special class examinations and who rank as first class clerks get \$1,900. Then first-class inland revenue officers, who have to pass a very stiff examination, men that are getting \$1,200, like Fox and Slattery and all other accountants, should rank as second-class clerks and go up to \$1,500. You see, the limit for them now is \$1,200. Then, the other ones, all the rest in the service below that, the men who Mr. Bazin calls lockers, &c., should get junior second-class pay, from \$800 to \$1,100. That is as fair a classification as I can get to compare it with the inside service.

*By Mr. Fyshe*

Q. I think you had better put those suggestions in your evidence.

The CHAIRMAN.—As an adjunct to your evidence. You will get this to revise and any suggestions you desire to make you can do so?—A. I was giving the reasons why we should be put on a level with the inside service. The work is more important than that of the mass of the chief clerks, that is the collecting of this money and the looking after it. Secondly, our examinations are the most difficult in the service and I would like you to send and get a copy of the examination paper.

Q. We have it?—A. I may say there was a general kick at the time I was passing this special examination because of the extreme difficulty and length of the question. There were twenty questions in mensuration each one of which would take from one quarter to three-quarters of an hour to work out. It was not the difficulty of the questions so much as it was the nature of the questions owing to the figures used. We had four or five hours to do it in, but no person could sit down and do the work required in that time in an examination; there is a limit to endurance. We drew up a protest which was signed by every man under examination and it was sent to the department, and if the Commission wish to see that protest no doubt it is on file. We are examined in the higher mathematics, we are examined in conic sections and we have to know all about cubes and spheres; we are examined in hydrometry, which takes in specific gravity and which if you go into thoroughly is a very difficult thing. In order to understand malting, vinegar making, distilling, &c., you have to be a good chemist. For instance, fermentation must be thoroughly understood. There is the great scientific Tyndal who brought up this about fermentation and then there is our friend the bacterial man Pasteur, that all comes under fermentation. The very same fermentation that causes disease in the human system brings about the changes that make the vinegar and alcohol. Therefore, as I have already pointed out, it is a most responsible position, because a man could if he were so inclined, easily make a lot of money by neglecting his duty. I think there was one man dismissed for being dishonest at one time, but he had made thousands of dollars before being found out.

*By Mr. Fyshe:*

Q. Was he an officer of the department?—A. Yes.

Q. Where was he engaged?—A. He was at a distillery.

Q. You mean he was a distillery examiner?—A. He was in charge of the distillery, and he was winking at things. I mention that of course to show the responsibility of the position.

Q. You are in the Department of Inland Revenue?—A. Yes. That is all, I fancy, with respect to classifications.



## SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. Have you any other remarks to make?—A. I have a few remarks to make about our examination. You see, in our branch of the service, the idea is to have officers as competent as possible, and I think there should be prescribed text books for them to study.

*By Mr. Fyshe:*

Q. Even after they are in the service?—A. Yes, for the promotion examinations. A man comes in as a third class excise man and works his way up. After he comes in there there should be a text book provided for him to study on distilling, on malting, on vinegar making and all such things. There is an English work by Loftus that takes in all those things, mathematics and everything of that kind; a text book should be prescribed and the examinations should be limited to the text books authorized.

Q. To give him a chance of promotion?—A. Yes, sir. Another suggestion that I have to make is this, that papers you have written on at the examination—our papers are now collected and we are not allowed to see them again. That does not give the other man who is coming up for examination a chance. They do not know what they are going to be examined upon. When I went up for examination the only paper I saw was a paper which was published in the Inland Revenue Report, it was for 1876 and 1880, the examination papers for those two years were printed, but they have not been printed since that time.

Q. Why do you think they should have the privilege of seeing the other people's papers?—A. I do think that the papers set for the examination this year should be published and that the men who wrote on that examination should be allowed to take them away with them. The idea of the examination is not to pluck a man, or to keep him out, but to make the officer better fitted for his duties and so the candidates for examination should be allowed to know what they are to be examined upon, and it would assist them if the examination papers set for the previous year were accessible to them.

Q. Can the men who write not take away the papers with them?—A. No, they are not permitted, those papers are taken away from them and they are not allowed to see them afterwards.

Q. But you could keep a copy of them?—A. No, we do not have time to make a copy, anyway you are not allowed.

*By the Chairman:*

Q. Are the questions in the paper now of a catchy nature?—A. Yes, and not only of a catchy nature, but the work was extremely arduous as it was put in very ugly figures. I can show you one instance; I cannot just remember the exact figures, but it was something like this, just for illustration: There was a box, and the area of one side of it was 38·2 and another side of it was 1·564, and then this other side would be 1·236, or something like that, and the question was what each edge of that box would be. It was all set out in three places of decimals which was not at all necessary in order to illustrate the principle, but it gives an immense amount of work to the parties writing on the examination.

*By Mr. Fyshe:*

Q. It makes the operation of figuring it out difficult?—A. It makes it very tedious, but it does not illustrate the principle any more than it would if the figures were fewer. That is the idea I wish to impress upon the Commission, that the multiplication of figures in that way is unnecessary and is not required to illustrate the principle.

Q. That is a very important distinction to make?—A. Yes, the questions set entailed a lot of absolutely unnecessary work and that affects a man materially when he has only a limited time.



*By the Chairman:*

Q. When a probation excise man is regularly appointed he begins at \$600 a year?—A. No, sir, \$500.

Q. And when he passes after probation?—A. I think he goes up to \$800.

Q. What chance has this man, you are talking about a probationary officer, ever to get beyond the \$2,500, even if he could get that?—A. None, he can never get there in Ottawa, he cannot do it; he has no chance whatever of doing that, and he has very little chance of getting up to a first-class officer in this division here.

Q. Do you find now that there is a disinclination to enter the service in the lower grade?—A. Well, I could not say. I have not had any experience in that. I have only been in the department a few years, and this is the first vacancy since I was here.

Q. Is it not likely under the present development of the country with talent being bought up in all directions and with the slight chance of promotion, or doing better for one's self in the Government's service, that ability and enterprise would go elsewhere?—A. Yes. For instance, my son is in the Post Office Department; he had a B.A. degree, and he took the M.A. this morning over in Ottawa University. He is not going to stay in the service, he is in there now, but he is just there temporarily to get a little money ahead, that is all. As soon as he gets that, he will leave.

Q. You have not followed up the examination for entrance into the service, I suppose?—A. Well, no, I have not done that, sir.

Q. Do you know that out of 349 successful candidates at the last examination 230 were women?—A. Well, of course that is a very difficult matter to deal with. For instance, I have an old *Nineteenth Century Magazine*, printed in English, in which it advocates women getting into the service, that they could do the work as well as men, and that the men should get out and do the hard work and let the women do the unproductive work; from an economic standpoint that would be all right.

Q. Is there any position in the outside service of the Inland Revenue Department to which it would be desirable to appoint women?—A. No, it would not.

Q. There is none at all?—A. None at all.

Q. What is going to be the condition of the public service in Canada when all the records are kept by women?—A. I would not like to say.

Q. You were relieved then from the privilege of having ladies in your office?—A. Oh, yes, I haven't them at all.

Q. Would it tend to the stability of the public service, do you think, if there was an exclusive writer class, that is to say, a class for small pay men?—A. Yes, I think it would, I think it would be a good idea. I think there should be a special class for the smaller pay men.

Q. Although there might not be much hope of getting out of it?—A. Well, any man of ability will rise. There is one man of ability went into the Post Office Department as a letter carrier, now he is a second-class clerk, and he can go on up higher. I think any man of ability can pass the examinations and go on, but there are men there who, as soon as they get that position, will not qualify, they want to get the money without doing the necessary labour.

Q. You think it might be beneficial to the service to have a writer class?—A. Yes.

Q. Have you ever thought of any limit for this writer class, a thousand a year or so?—A. Yes, I think that amount would do very nicely. I think there are men in the service that do copying, pure mechanical work, that a child in the third class in school could do just as well as they do it, they have no initiative, and they have gone on doing that work since they have been in the department. That class I would refer to as the writing class, but they have to bring up their families, they have to be honest and industrious, and they should get a thousand a year, but the men who have to do initiatory work, who have to take the letters and answer them, they should get more.

*By Mr. Fyshe:*

Q. Yes, they require good judgment?—A. Yes, and they should get well paid for their services and they are worth more than the man who will not take responsibility.



## SESSIONAL PAPER No. 29a

Q. In addition to the writer class there would be the well-paid, highly-educated class?—A. Yes, there would be the elementary and the routine class, and the class who do original work.

Q. Do you think it would be desirable to abolish political appointments in your department?—A. No, I do not. I think you get in some very good men through political appointments. I, myself, am a political appointment to begin with.

Q. You passed the examination though?—A. Yes, and Dr. Frankland, of Toronto, is a political appointment, he did not pass any examination, and he is an excellent officer.

*By the Chairman:*

Q. I would remind you, Doctor, that we are talking generally, not particularly?—A. I stand corrected. Well, there are a number of these men who are good officers, and that is one reason why I mentioned Mr. Frankland; he was a business man, and he wants to do away with a lot of red tape and do business on business lines. His was a political appointment, and I think the service has done well by getting him in.

Q. If you think political appointments should be retained, do you not think that the entire service, the outside service of the department, should be thrown into one and that there should be no disability such as there is at present, which would prevent your leaving Ottawa and going to Montreal?—A. I don't think that could ever be overcome, there will always be political pull.

*By Mr. Fyshe:*

Q. Should we not endeavour to get the best system, and if necessary, eliminate 'pull'?—A. The difficulty is the distinction which is drawn between the inside and the outside service, the deputy collector is used for a higher political appointment. The objection I would have is this: Why are these confined to the outside service, why are not the same principles applied to the inside service, the only ones in the inside service are the deputies.

*By the Chairman:*

Q. Would not that be extending the abuse rather than contracting it?—A. Yes, but in the higher offices you will get better men.

Q. In your department the lower officials are political appointments—the deputy collectors?—A. Well, the deputy collector is a high appointment, he goes up to \$1,500 a year.

Q. You had to pass an examination?—A. Yes.

Q. And the deputy collector has to go up by a system of promotion?—A. Yes.

Q. Do you not think it should be reasonable that the special class of excise man in charge of some big distillery should have some hope of getting a collectorship?—A. Well, he has. He has to pass examinations, and I think he has to have a pull.

*By Mr. Bazin:*

Q. It will depend upon his influence?—A. Yes, he has to depend upon his influence, there is no doubt about it, influence counts.

*By Mr. Fyshe:*

Q. Which it should not?—A. It should not, but it does and no doubt it will.

*By the Chairman:*

Q. Take the man in charge of Gooderham's or Walker's distillery, shouldn't he have a chance to get to the higher positions in the service?—A. Yes.

Q. At present he has not?—A. Well, he has some chance.



7-8 EDWARD VII., A. 1908

Q. But the chance is so remote?—A. Well, the chances are remote. I have a memo. with regard to this matter of the cost of living which I intended to deal with, but you have had so much about it already that I do not think it necessary to go into that.

Witness retired.

To the Chairman and Gentlemen of the Civil Service Commission,  
Ottawa, Ont.

GENTLEMEN,—We the officers of Inland Revenue (Excise Branch), of the division of Montreal, respectfully submit :

That in the course of the last session of parliament we addressed to the Honourable Mr. Templeman a petition asking for an increase of salaries.

We have become aware, through the press, that we could communicate with you and, therefore, take the liberty to present, for your consideration, the principal reasons underlying our request; hoping that you will find them just and reasonable, and worthy of being recommended by you to whom it may concern.

1st. On account of the rapid and enormous increase in the cost of living in Montreal, the present salaries are incontrovertibly insufficient. The cost is still increasing on the principal items. It has been established by experts that, during the last ten years, the percentages of increase are as follows:—Rent, 50 per cent; provisions, 50 per cent; clothing, 25 per cent, and fuel, 22 per cent.

Under the most economical conditions, far from being able to make provision for the future of our families (which is, undoubtedly, their right) we find great difficulty in meeting our legitimate current expenses.

2nd. When establishing a comparative scale of salaries some fifteen or twenty years ago, owing to the special and technical knowledge required by excise officers, a higher grade of salaries, than that paid to skilled workmen was granted; but now it is, in some cases, inferior to that of an ordinary labourer. It seems only reasonable to ask that we should receive higher remuneration than the labourer, or skilled workman, who has no such responsibility as we have, nor has he to submit to such a high standard of examination.

3rd. Not wishing to exaggerate the importance of our position, we cannot let pass unnoticed, the high qualifications the department requires from us, and the great responsibilities pertaining to our position as excise officers. No doubt, Mr. W. J. Gerald, our deputy minister, will be pleased to supply you, on request, with copies of the last promotion and special class examinations, from which you will see the extensive knowledge we require of arithmetic, commercial and departmental accountantship, mensuration, computation of commodities in bulk, a complete knowledge of the laws and regulations of our department as applied to the practical working of the various establishments, and to possess a technical knowledge of the working of distilleries, breweries, malt houses, tobacco and cigar factories, and other places of business controlled by the department.

In the exercise of his duties, the excise officer is actually the assessor of the duty on all articles subject to excise. Incompetence or negligence cannot be tolerated, on account of the loss of revenue which may be occasioned thereby. He must acquaint the manufacturer with the laws and regulations governing his establishment, and efficiently protect the revenue in preventing all irregularities and fraud.

4th. We, in Montreal, collect yearly more than \$6,000,000, which is greater than one third of the excise revenue of the whole Dominion. Some years ago the cost of collection in this division was 2 per cent, whereas to-day it is only nine-tenths of 1 per cent.

On account of the enormous volume of business transacted a continuous audit is proceeding in the office, and the outside surveys.

For these and other reasons, besides a general increase of salaries, we would add a few suggestions, which, if acceded to, would contribute to overcome our present difficulties.



## SESSIONAL PAPER No. 29a

1st. Seeing the importance of the division of Montreal, on account of the volume of business, as well as the revenue collected, we would urge that a special scale of salaries be made to apply to this division.

2nd. In the matter of promotions, we are of the opinion that, qualification being equal, the preference should be given according to seniority.

3rd. The augmentation of salaries from the minimum to the maximum be made at the rate of 10 per cent instead of 5 per cent as at present.

4th. That the staff, as in the case of some other departments, be paid bi-monthly, instead of monthly.

5th. That in lieu of the present retiring system, other provision, more satisfactory to us, be inaugurated; if a better system cannot be found let all be placed under the provisions of the old Superannuation Act.

6th. That it is desirable for the sake of uniformity in the classification of officers, and of equal justice to all, that the special class be not restricted as to numbers, and that any officer having passed the special class examination be paid the minimum salary of that class. At present, an officer, who has passed this examination, may have to wait ten years or more before being placed on the special class list and drawing the minimum salary.

Praying that our petition will receive your favourable consideration, and that we may be participants in the prosperity of this, our country,

Respectfully submitted by your humble servants.

MONTREAL, May 29, 1907.

A M. le Président et Messieurs  
de la Commission royale *re* Service Civil,  
Ottawa, Ont.

MESSIEURS,—L'humble requête des soussignés, Employés d'Accise de la cité de Montréal, expose respectueusement:—

Que dans le cours de la dernière session du Parlement, nous avons adressé à l'honorable M. Templeman une requête portant une augmentation de salaire;

Qu'informés, par la voie des journaux, que nous pouvions communiquer avec vous, nous prenons conséquemment la liberté de soumettre à votre considération les principales raisons motivant notre requête, espérant que vous les trouverez justes et raisonnables, et pourtant susceptibles d'être recommandées par vous à qui de droit:

1. Que vu l'augmentation rapide et énorme du coût de la vie à Montréal, les salaires actuels sont devenus pour nous incontestablement insuffisants.

Cette augmentation encore progressive des principaux item indispensables à la vie, d'après une statistique établie par des experts, pour les dix dernières années, se résume comme suit:—Loyer, 50 pour 100; aliments, 50 pour 100; vêtements, 25 pour 100; combustible, 22 pour 100.

Sous les conditions économiques actuelles, loin de faire la plus légère économie pour l'avenir, que nos familles sont en droit d'attendre de nous, nous avons peine, dans bien des cas, à rencontrer nos dépenses les plus légitimes;

2. Qu'en établissant un état comparatif des salaires en général il y a 15 ans, il était légalement reconnu, qu'en raison des connaissances techniques et spéciales nécessaires aux officiers d'Accise, leur salaire était supérieur à celui des ouvriers professionnels, tandis qu'aujourd'hui il est parfois inférieur au salaire d'un simple ouvrier; ceci naturellement nous est tout à fait préjudiciable;

3. Que sans vouloir exagérer l'importance de notre position, nous ne pouvons laisser passer inaperçues les qualifications que le département requiert de nous, et les lourdes responsabilités qui incombent à notre charge comme officiers d'Accise:

(a) Sur votre demande, notre Deputé-Ministre, M. Gerald, se fera un plaisir, nous n'en doutons pas, de vous soumettre copies des derniers examens de promotion et de classe spéciale, par lesquelles vous constaterez les connaissances approfondies que



7-8 EDWARD VII., A. 1908

nous devons avoir de l'arithmétique, comptabilité commerciale et départementale, mensuration, jaugeage et mesurage de vaisseaux; de connaître la loi du Revenu parfaitement dans son application, et de posséder la science technique du malteur, brasseur, distillateur, manufacturiers de tabac et cigares et autres industriels dont la production est contrôlée par notre département;

(b) Dans l'exercice de ses fonctions, l'officier qualifié devient l'assesseur proprement dit des droits sur tous les articles sujets aux droits d'accise; l'incompétence ou négligence ne peuvent être tolérées, vu la perte de revenus que le département pourrait subir; il doit instruire les industriels des droits régissant leurs établissements; veiller à protéger efficacement les droits appartenant au département en empêchant ou prévenant toute irrégularité ou fraude possibles;

4. Que nous collectons à Montréal au delà de \$6,000,000, soit plus que le tiers ( $\frac{1}{3}$ ) du revenu de tout le Dominion; ce volume d'affaires nécessite une audition continuelle des livres de notre division.

Relativement à cette collection il y a quelques années, le coût en salaire était 2 pour 100; maintenant il n'en est plus que les  $\frac{2}{10}$  de 1 pour 100.

A ces causes et pour nombre d'autres d'ordre inférieur, en outre d'une augmentation générale de salaires vivement sollicitée, nous intercalons dans cette requête quelques suggestions, qui contribueraient, si elles étaient prises en considération, à améliorer notre position présente:

1. Qu'étant donnée l'importance de la division de Montréal, tant au point de vue des affaires transigées, qu'au montant des droits perçus, qu'une échelle spéciale de salaires soit adoptée pour les employés de cette division;

2. Qu'en matière de promotion, quand il y aura qualification égale, la préférence soit accordée au plus ancien employé;

3. Que l'augmentation du salaire du minimum au maximum s'effectue à raison de 10 pour 100 au lieu de 5 pour 100;

4. Qu'à l'instar de plusieurs autres départements et pour nombre de raisons personnelles, nous soyons payés bi-mensuellement;

5. Qu'en lieu et place de la retenue de 5 pour 100 sur notre salaire, nous demandons, si un autre système de protection ne pouvait être établi en notre faveur, de nous accorder d'être mis sous le système de pension;

6. Qu'il serait désirable, pour l'uniformité de la classification des officiers, et de justice égale pour tous, que la classe spéciale comprenne tous les employés qui ont satisfait aux examens de cette dite classe, avec salaire correspondant.

Et nous ne cesserons de prier.

MONTRÉAL, 29 mai 1907.

Signed:—

G. H. BRABANT,  
E. MILLIER,  
G. E. PANNETON,  
J. F. MILOT,  
D. J. WALSH,  
A. H. RENAUD,  
D. J. KEARNEY,  
FIS. VERNER,  
ALF. ANDREWS,  
I. DUMOUCHEL,  
J. S. HAMMOND,  
JOS. PREVOST,  
EUG. FOREST,  
A. P. BELAIR,  
J. H. CREVIER,  
L. H. MARIN,  
D. P. GRAVELINE,  
E. J. O'FLAHERTY,  
J. O. BOUSQUET,  
M. HUGHES,  
I. E. A. DESAULNIERS,  
F. J. A. TOUPIN,  
W. CAVEN,  
JNO. D. FOX,

T. M. LANE,  
G. NORMANDIN,  
C. P. CHAGNON,  
GEO. THURBER,  
H. J. S. CODD,  
JAS. J. COSTIGAN,  
J. A. LAMBERT,  
L. J. McGUIRE,  
C. P. MAINVILLE,  
H. LONGTIN,  
W. L. ROSS,  
A. LEDOUX,  
J. A. LESPERANCE,  
THEO. DAVID,  
WILLIAM RYAN,  
J. J. COURTNEY,  
WM. J. SCULLION,  
HENRY G. S. DIXON,  
JAMES DAVIDSON,  
C. E. A. PATTERSON,  
M. J. O'DONNELL,  
D. I. KEARNEY,  
J. A. HARWOOD.



SESSIONAL PAPER No. 29a

MONTREAL, September 11, 1907.

To the Chairman and Gentlemen  
of the Civil Service Commission,  
Sitting in Montreal.

GENTLEMEN,—On May 29 last we, the officers of Inland Revenue, Montreal, addressed you a petition setting forth our views on what we desired for the betterment of our position as excise officers, permit us to add to said petition a few more remarks.

Montreal division passes about 20,000 entries annually, equal to 60,000 entries in some other divisions or customs, and about 20,000 requisitions ex-factory for stamps; collects over \$6,000,000 and has 1 distillery, 4 malt-houses, 10 breweries, 25 tobacco factories, 33 cigar factories, 3 vinegar bonded factories, 2 acetic acid manufacturers, 3 bonded factories for perfumes, 3 bonded factories pharmaceutical preparations, 26 bonded warehouses, not to mention chemical stills and compounders, now this large number of licenses entails a great amount of work both for office work and supervision.

An excise officer who does his duty conscientiously renders himself, to say the least, disagreeable to the public, with whom he comes in contact.

As it is difficult to have competent clerks for office work in the excise office, Montreal, we believe it would be advisable to have a special scale of salaries made for this class of officers, and would suggest an extra allowance for such as are suitable for the work.

In the matter of salaries in general, while we would particularly urge a special scale for this division, we are of the opinion that a deputy collector, class A, should rank with a chief clerk, grade A, of the inside service; an accountant or special class officer in charge with a chief clerk, grade B; a special class officer between grade B and first-class clerk inside, first, second and third class excise officers with the same classes or their equivalents in the inside. We might say, in this connection, that, at present the accountant in Montreal is only in receipt of a salary equal to a second-class clerk in the inside.

When the Customs Montreal collected less revenue than the Excise Montreal now collects, the salary of the collector of Customs was \$4,000 per annum, and it would not be too much to scale the salary of the collector of inland revenue to a similar salary as the collector of Customs was then in receipt of.

While we are of the opinion that it would be advisable to give salaries sufficient to compensate for 'duty pay,' yet if found inconvenient it might be well to give duty pay on factories according to a certain standard.

The Government should pay the cost of the guarantee bonds exacted from civil servants.

Under the provisions of the Superannuation Act, if an officer dies, his widow and family receive nothing from the superannuation fund, we would submit for consideration that an allowance be made the widow or children during widowhood or minority, as the case may be, to provide in a small way for the loss of the wage-earner.

We annex hereto a few statistics to show how the cost of living has increased in Montreal in recent years.

We have the honour to be, on behalf of the excise of Montreal,

Your humble servants,

(Signed)

J. A. TOUPIN,  
J. O. BOUSQUET,  
W. CAVEN,  
JNO. D. FOX.



7-8 EDWARD VII., A. 1908

## L'ASSOCIATION DES BOUCHERS DE MONTRÉAL.

MONTREAL, September 10, 1907.

I, the undersigned, believe that the proportion of increase of meats and vegetables has fully gone up from 20 to 30 per cent within recent years.

(Signed) A. PREVOST,  
Vice-President.

J. J. JOUBERT,  
Ferme St. Michel.

MONTREAL, September 10, 1907.

*To whom it may concern :*

Having been asked for a report on the milk and butter trade, I hereby certify that within the last ten years the price of such commodities has fully grown up 25 per cent due to high price of fodder, &c., &c.

(Signed) J. J. JOUBART.

U. H. DANDURAND,  
Real Estate Broker.

MONTREAL, September 10, 1907.

*To whom it may concern :*

I, the undersigned, believe that the proportion of increase of rents in the city of Montreal have varied from 25 per cent to 60 per cent within the last ten years according to location.

(Signed) W. F. GINGRAS,  
For U. H. Dandurand.

EDOUARD GOHIER & CIE.,  
Constructors and Real Estate Negotiators,  
71 St. James Street.

MoCnTRÉAL, 10 septembre 1907.

Nous soussignés déclarons et croyons que la proportion d'augmentation des loyers dans la cité de Montréal, pour les dix dernières années peut s'évaluer de 60 à 75 pour 100 pour les maisons de 1ère classe et de 40 à 50 pour 100 pour les maisons de condition inférieure.

(Signed) EDOUARD GOHIER & CIE.

LAPORTE, MARTIN & CIE.

MONTREAL, CAN., September 10, 1907.

*To whom it may concern :*

In reply to an enquiry about the advance in the prices of the necessities of life, we wish to state that there is certainly an increase of fully 10 to 15 per cent in the price of general groceries, whilst in provisions the increase is certainly about 35 to 40 per cent.

We know as a fact that we have been forced to increase salaries to a very large percentage owing to said general increase in cost of life.

(Signed) LAPORTE, MARTIN & CIE, Ltée.

Per L. V. Delorme, Sec. Treas.



SESSIONAL PAPER No. 29a

HUDON & ORSALI,  
Importateurs d'épicerie, thés, vins et liqueurs.

MONTREAL, September 10, 1907.

*To whom it may concern:*

On being asked to state our opinion about the advance in the prices of groceries, we state that on an average the advance is about 10 per cent, but on provisions it is at least 40 per cent. We had to increase the salaries of our employees about 20 per cent in the last three years. It is a well known fact that rents have advanced out of proportion to everything else.

(Signed) HUDON & ORSALI,  
Per Alexr. Orsali.

L. CHAPUT, FILS &amp; CIE.

MONTREAL, September 11, 1907.

*To whom it may concern:*

We have received lately an inquiry about the advance in the cost of the necessities of life, and beg to state there is a great increase of about 10 per cent in the price of general groceries, and 35 per cent on provisions. In some instances we have been obliged to increase salaries on account of these advances.

Hoping this information will be useful, we remain,

Yours truly,  
(Signed) L. CHAPUT, FILS & CIE.,  
Armand Chaput.

HUDON, HEBERT & CIE, LIMITÉE  
Importateurs en gros d'épicerie, vins et liqueurs.

MONTREAL, 10 septembre 1907.

Mr. J. A. TOUPIN,  
Percepteur, Revenu de l'Intérieur,  
Montréal.

MONSIEUR,—Relativement à la question que vous nous posez, au sujet des articles de consommation qui font l'objet de notre commerce, après étude, nous constatons que dans la dernière décade, il s'est produit, en moyenne, une hausse de 15 pour cent, et ceci au bas mot. Cette hausse s'applique aux articles de toute première nécessité, comme à d'autres qui sont en très grand usage.

Nous espérons que cette information vous sera d'utilité pour le but que vous avez en vue.

Bien à vous,  
(Signé) HUDON, HEBERT & CIE., LIMITÉE,  
Zéph. Hebert, gérant.

LACKAWANNA COAL CO.

MONTREAL, September 10, 1907.

*To whom it may concern:*

We do not hesitate in certifying that the increase in the price of fuel within the last ten years has been fully 20 per cent.

(Signed) LACKAWANNA COAL CO.,  
L. M. LeBel.



7-8 EDWARD VII., A. 1908

DAOUST, LALONDE ET CIE.,  
Chaussures et Claques.

MONTREAL, septembre 10 1907.

*A tous ceuxque ceci pourra intéresser:*

Nous constatons que dans la ligne de chaussures, il y a eu une augmentation depuis dix ans, d'au moins 20 à 25 pour 100.

Vos dévoués,  
(Signé) DAOUST, LALONDE ET CIE.

RENAUD & Co.,  
Jobbers in Hats and Men's Wear.

MONTREAL, September 10, 1907.

*To whom it may concern:*

This is to certify that within ten years the prices on gents' furnishing goods have advanced from 20 to 30 per cent.

(Signed) RENAUD & Co.,  
P. L. Dubord, Manager.

L. C. DE TONNANCOUR,  
Marchand tailleur.

MONTREAL, septembre 10 1907.

Ceci est pour certifier que dans notre commerce les effets sont augmentés de 25 pour 100 à 30 pour 100 depuis 10 ans.

Votre serviteur,  
(Signé) L. C. DE TONNANCOUR.

ARSÈNE LAMY,  
Grand magasin départemental.

MONTREAL, septembre 11 1907.

Je, soussigné, considère que depuis quelques années il y a eu une augmentation de 25 à 35 pour 100 dans le coût de la vie.

(Signé) ARSÈNE LAMY.

W. A. LAJEUNESSE & Co.,  
Exporters' Agents, Commission Merchants, Butter, Cheese, Eggs, Poultry, &c.

MONTREAL, September 10, 1907.

*Mr. Bousquet:*

DEAR SIR,—To whom it may concern, this is to certify that the price on eggs, butter, cheese, &c., has gone up fully 40 per cent within the last ten years.

We are yours truthfully,  
(Signed) W. A. LAJEUNESSE & Co.



## SESSIONAL PAPER No. 29a

## TRANSACTION OF STAMPS DURING ONE MONTH IN MONTREAL.

## ISSUED.

	No. of Stamp.	Lb.	Amounts.
			\$ cts.
On Foreign Tobacco.....	971,080	438,921	109,730 26
" Snuff.....	1,080	7,226	1,323 25
" Canadian.....	139,122	38,239½	1,911 98
" Farmers' "Rolls".....	10,670	3,710	185 50
" Combination.....	106,461	28,155½	1,407 79
Total Duty for one month .....	1,228,413	516,251	114,558 78

	No. of Stamp.	Lbs.	Amounts.
			\$ cts.
On Foreign Cigarettes.....	4,561,544	37,005,870	112,273 11
" Canadian ".....	1,900	19,000	28 50
" Combination " .....	2,700	19,000	28 50
Total Duty for one month ... ..	4,566,144	37,043,870	112,330 11

	No. of Stamp.	Cigars.	Amounts.
			\$ cts.
On Foreign Cigars.....	48,354	6,123,070	36,738 42
" Combination Cigars.....	1,290	77,000	231 00
Total Duty for one month .....	49,644	6,200,070	36,969 42

This will give for one year about.

Tobacco .....	14,740,956 Stamps.	6,195,012 lb.	1,374,705 36
Cigarettes.. .....	54,793,728 "	444,526,440 Cigarettes.	1,347,961 32
Cigars.....	595,728 "	74,400,840 Cigars.	443,633 04
Grand total duty for about a year.. .....			\$3,166,299 72



7-8 EDWARD VII., A. 1908

BALANCE OF STAMPS ON HAND.

	No. of Stamps.	Lb.	Amounts.
			\$ cts.
Foreign Tobacco.....	1,913,117	1,413,497	353,374 25
Snuff ".....	20,379	214,275	43,144 75
Canadian ".....	725,433	465,794	23,289 70
Mixed ".....	725,534	524,343	26,217 15
Farmers' Rolls.....	74,381	47,332 <sup>3</sup> / <sub>4</sub>	2,366 64
Total Balance.....	3,458,844	2,665,241 <sup>3</sup> / <sub>4</sub>	448,392 49

	No. of Stamps.	Cigarettes.	Amounts.
			\$ cts.
On Foreign Cigarettes.....	4,629,674	40,467,041	129,169 82
" Combination ".....	26,217	5,514,700	8,272 05
" Canadian ".....	61,680	1,268,640	1,902 96
Total Balance.....	4,717,571	47,250,381	139,344 83

	No. of Stamps.	Cigars.	Amounts.
			\$ cts.
On Foreign Cigars.....	345,592	24,008,438	144,105 00
" Combination Cigars.....	132,794	6,850 960	20,452 88
" Canadian ".....	13,483	1,675,300	5,025 90
" Sample.....	3,319	82,975	497 85
Total Balance.....	495,188	32,617,673	170,081 63

GRAND TOTAL BALANCE ON HAND.

Tobacco.....	3,458,844 Stamps.	26,652,441 <sup>3</sup> / <sub>4</sub> lb.	\$ 448,392 49
Cigarettes.....	4,717,571 "	47,250,381 Cigarettes	139,344 83
Cigars.....	495,188 "	32,617,673 Cigars.	170,081 63
Total amount on hand.....			\$ 757,788 95

(Signed) W. CAVEN,  
D.C.I.R.

I am in charge of stamps since March 1, 1899, and I have a salary of \$850. I have for assistant Mr. Leo Thurbur, with a salary of \$630. I think the department should appoint me as 'Clerk Stamps' with a medium salary.

Hoping that you will take this in consideration,

I remain, yours truly,  
(Signed) C. P. MAINVILLE.

MONTREAL, Sept. 9, 1907



## SESSIONAL PAPER No. 29a

The officers of the Inland Revenue Division of St. Hyacinthe beg to offer for the consideration of the Commission:

1st. In view of the admitted fact that the cost of living is constantly on the increase, that some sort of provision be made for the future in order to prevent a repetition of present conditions.

2nd. The fact that the officers of the Inland Revenue Department are not paid in accordance with the services they render is strongly borne out by comparing the cost of collection and protection of the revenue with the business of any mercantile establishment in Canada. If the officers employed in the department are not worth more than the salaries they are at present legally entitled to, they are not competent to discharge the duties they are entrusted with. Their competency is admitted.

3rd. Considering the standards fixed by which the ability of officers is tested, the service has no attraction for the class of men required by the department, because of the low salaries paid. This is particularly true of the higher offices.

While a young man may start at a somewhat higher salary than in mercantile institutions, his merits have a chance of quickly placing him in a better position in such a business than he could command in the Revenue's service, no matter what capacity may be shown.

4th. That men who have been appointed as temporary officers and who by reason of age, &c., have not passed the Qualifying examination, but who have been found competent to discharge the duties assigned to them, should, on the recommendation of the collector and inspector, be placed on the permanent list at the expiration of five years.

5th. That special provisions should be made for officers engaged in the supervision of the manufacture of fulminate of mercury and such other articles, the manufacture of which is dangerous, by extra duty-pay or accident insurance.

6th. A uniform system of duty-pay for officers at distilleries or other surveys where duty-pay is given.

A uniform rate of salary to deputy collectors (Class B) doing practically the same work in outlying points in the same division.

7th. That the pension system formerly in force be restored or offered to officers in lieu of the present retiring allowance system.

8th. That some special provisions be made for the higher grades of distillery officers because of the fact that they are liable to be moved from one distillery to another. At present the transportation expenses alone are paid, and no allowance is made for the sundry expenses, which are very costly (such as breakage of furniture, readjustment of house fixtures, &c.). In addition to this, the interruption that takes place in the education of the children of such officers is an item which is the most costly of all.

All of which is respectfully submitted.

(Signed) L. BENOIT,

*Collector of Inland Revenue;*

F. M. LANGELIER,

J. P. MORIN,

J. D. DUMAINE,

J. C. ROULEAU,

D. J. BRENNAN,

H. LAMOUREUX,

N. J. D. BERNARD.

MONTREAL, le 20 juin 1907.

HONORABLES MESSIEURS,—Les soussignés prient humblement votre honorable Commission de bien vouloir prendre en considération les allégués suivants:—

1. Qu'ils sont employés à titre d'officiers temporaires depuis huit, dix et vingt-quatre ans.



7-8 EDWARD VII., A. 1908

2. Que, comme tels, ils n'ont aucun droit ni aux vacances, ni aux augmentations annuelles, et ne reçoivent aucun salaire lorsqu'ils sont forcés de s'absenter par maladie.

3. Qu'en considération de leur long état de service et du fait qu'ils ont toujours remplis leurs devoirs à la satisfaction des officiers supérieurs de ce bureau, ils sollicitent la faveur :

1. Une augmentation de salaire;
2. D'être payés en temps de maladie;
3. D'avoir des vacances annuelles.

Il n'est pas hors de propos d'ajouter que cette catégorie d'employés a toujours joui de ces privilèges jusqu'en 1894, et que ce qui était possible dans ce temps peut le redevenir aujourd'hui.

Veuille croire, honorables messieurs, à nos sentiments les plus respectueux et à nos remerciements anticipés et sincères.

(Signed) EDMOND BEAUCHAMP,  
T. CUNNINGHAM,  
J. MANNING,  
D. R. HURTUBISE.

La Commission du Service Civil,  
Montréal. Qué.

To the Chairman and Members of the Civil Service Commission,  
Ottawa, Ont.

SIRS,—We, the assistant inspectors of weights and measures for the division of Montreal, take the liberty to submit for your consideration the following:—

Our present scale of salaries was established in 1878, and has remained unchanged since, although all other branches of the civil service have had readjustments.

New industries have been inaugurated in the city of Montreal as well as in the suburbs; railway and navigation traffic as well as general trade have been greatly increased and the population has more than doubled in the last thirty years, all of which have tended to increase the varieties of weights and measures and weighing instruments necessitated by the changed condition of business, thereby greatly increasing the labour of the officers.

In support of this statement permit us to quote a few statistics from the annual reports of weights and measures for the fiscal years 1896 and 1906. In 1896, with a total staff of nine officers, at a salary of \$7,200, the collections for Montreal were \$7,777.50. In 1906, with seven officers, receiving a salary of \$5,573.16, the collections were \$13,364.60, notwithstanding the fact that in 1902, sixteen counties were taken off this division and added to St. Hyacinthe.

To collect this sum of \$13,364.60, it was necessary to test 59,370 weights, measures or weighing instruments, at an average of 22½ cents an inspection.

Although the Weights and Measures Act was, and is meant as a protection to the public primarily, the Montreal division has not been a tax on the Government, as it shows a surplus of receipts over expenditure every year since its inception.

Furthermore, the officers of this branch of the Inland Revenue, with one exception, do not participate in the superannuation or retirement funds as other Government employees.

On account of the continually increasing cost of living, let us state, it has become impossible for an assistant inspector of weights and measures in the city of Montreal to live honestly and not become indebted to merchants, let alone make provision for old age and our family's safeguard.

As you are aware, the Federal scale of salaries makes no exception as to the location of the officers, and we trust that your board will fully recognize the fact that the salaries paid in rural localities are altogether inadequate for those located in the



## SESSIONAL PAPER No. 29a

chief commercial centres, as Montreal, where the cost of living is more than double that of outside districts, we therefore respectfully ask if it would not be possible to make a scale of salaries for large divisions (like Montreal) with a minimum of \$800 and an annual increase of \$50 up to a maximum of \$1,200, the present staff of officers to receive the salary that their time of service would give them at this rate, as if the suggested rate had been in force when each one was first appointed.

With such a scale of salaries it would be possible for us to live as our position requires also to make provision for our families and old age, not as we are to-day.

Gentlemen of the Commission, we sincerely hope that you will give our petition favourable consideration and that we may not be the only ones not partaking in the general welfare of our country.

Respectfully your obedient servants,

(Signed)

J. A. DAOUST,  
J. A. HEBERT,  
D. COLLINS,  
E. BAUDET,  
T. H. BEAULNE,  
H. C. HALL,  
J. C. WILSON,  
J.-BTE N. GALIPEAU.

To the Chairman and Members of the Civil Service Commission sitting at Montreal,  
September 11, 1907.

GENTLEMEN,—Below is a statement of the monthly expenses of W. L. Ross, temporary excise officer, for the last seven (7) years, who is a widower, having five (5) children, and as may be seen below cannot afford a servant.

Rent...	\$ 15 00
Water...	1 00
Insurance....	0 75
Fuel and light..	7 00
Butcher...	10 00
Grocer...	20 00
Baker...	3 00
Clothing...	10 00
Milk...	2 40
Boots...	5 00
Schooling and books...	4 00
Doctor...	1 00
Drugs...	2 00
Church dues.	2 00
Guarantee bond...	0 24
Amusements...	....
Total...	\$ 83 39

I am in receipt of the small monthly salary of \$41.66 (given to some temporary officers. (Others have less.)

As can readily be seen from above figures it is impossible for me to make both ends meet without some other source of income.

I pray the Commission to recommend that a salary sufficient to live on be granted and that if an officer has been found satisfactory in his allotted position for a given period that he be named permanent.

(Signed) W. L. Ross, E.O.

MONTREAL. September 12, 1907.



7-8 EDWARD VII., A. 1908

MONTREAL, September 12, 1907.

To the Chairman and Members,  
Civil Service Commission,  
Montreal.

GENTLEMEN,—I would pray you to take into consideration my case as a temporary excise officer.

I have been in the employ of the Inland Revenue for the last eleven years, at a salary of \$500 per annum, during which time I have been at the factory of the American Tobacco Company, where I have fulfilled the duties of a second officer, and in the absence of the first officer, replaced him and believe I have given satisfaction.

I find it a hardship not to be named permanently, and obliged to work for the above mentioned small salary (less than a labourer). Because I find it difficult at my age to study and pass the required qualifying examination, although I am capable of fulfilling the position and performing the duties required of officers in receipt of much more salary than that given me.

I would respectfully ask you to make a recommendation covering persons situated as I have been whereby officers in the employ of the department for a certain number of years, and giving satisfaction in the position allotted to them, should be named permanent at an increased salary, and you will earn the gratitude of your obedient servant.

(Signed) MICHAEL HUGHES.

GAS AND ELECTRIC LIGHT INSPECTION SERVICE, CANADA.

MONTREAL, September 12, 1907.

To the Civil Service Commission,  
Montreal.

GENTLEMEN,—As you are now investigating the claims of the various departments of the outside Civil Service, I take the liberty of putting before you a few facts which will place you au fait in regard to our financial standing as to revenue and expenditure.

By referring back to returns of 1885 you will see that the receipt for that year in the district of Montreal amounted to \$1,859 with an expenditure of \$2,135 showing that it cost the department \$276 more than they received, while in the year 1906 our receipts for gas and electric light insection in this district amounted to....\$11,050

With an expenditure of only.. . . . . 3,818

Showing a surplus of.. . . . . \$ 7,232

Considering this vast increase, from a deficit of \$275 dollars to a surplus of over seven thousand dollars, do you not think the department would be justified in allowing the officers of this office suitable remunerations in proportion to the increased work performed and increased cost of living.

Hoping you will favourably consider the above.

I have the honour to be, gentlemen,

Your obedient servant,

t

(Signed) A. AUBIN,

Inspector of Gas and Electric Light,  
and Consulting Gas Engineer.



SESSIONAL PAPER No. 29a

MONTREAL, WEDNESDAY, September 11, 1907.

Mr. FRANCOIS-X. J. A. TOUPIN, Collector of Inland Revenue, Montreal, called, sworn and examined.

*By the Chairman:*

Q. You are collector of Inland Revenue here?—A. I am, sir.

(Memorial of the excise branch, division of Montreal read, also supplementary memorial from the staff.)

Q. How long have you been in the service?—A. Twenty-four years, and will take my twenty-fifth year next October.

Q. When did you become collector?—A. Four years ago last April.

Q. Have you always been in the Montreal division?—A. I was for the first two years in Toronto and about seven years afterwards I was a year in Quebec before returning to Montreal.

Q. In the Inland Revenue Department, unlike the Post Office and other departments, the officers are shifted about to some extent, you began in Toronto, came to Montreal, went to Quebec and then came back here?—A. Yes, sir.

Q. There is a certain amount of shifting around in the Inland Revenue Department?—A. There is.

Q. Mr. Crane, for instance, he is not a Berthierville man?—A. No, sir.

Q. He came from some part of Ontario, did he not? (Mr. Crane, yes, sir, I have been shifted ten times.)

Q. What distillery is there in operation in the Montreal district?—A. The Canada Sugar Refinery, of which Mr. E. W. Parker is the licensee.

Q. Do they distil whiskey and all that?—A. They distil alcohol.

Q. But there is no distillery like Walker's, Gooderham's or Seagram's in this division?—A. Well, they do not make any rye or anything of that kind. Anything in regard to whiskey, Mr. Fox can explain better than I can, he knows more about that.

Q. In the Montreal division there are no distilleries like that of Gooderham, Walker or Seagram that make absolutely nothing else but malt whiskey?—A. No, the whiskey here is made especially from molasses.

Q. Then the revenue derived here in Montreal is a good deal made up from duties paid on whiskey in bond shipped from other divisions?—A. Yes.

Q. Of course, I suppose tobacco is a good deal down here, but the spirits on which you collect a large amount of duty here are manufactured elsewhere as a rule?—A. Yes, but Mr. Fox can give you more information about the details.

The CHAIRMAN.—Perhaps I had better swear Mr. Fox now and then he can give us information upon points on which you are not posted.

(Mr. JOHN DAVID FOX, accountant, Inland Revenue Department, sworn.)

Mr. FOX.—Mr. Parker manufactures and there is taken for consumption around Montreal 50,000 out of 80,000 proof gallons monthly, so that the revenue on the produce of the distillery here in Montreal is collected part of it here, and some of the duty that should be collected here is transferred to other divisions to which the whiskey is sent in bond.

Q. Is it as broad as it is long, that what revenue you lose that way from collections made by other divisions for you is equalized by the amount you collect for other divisions in a similar manner?—A. I could not say that.



7-8 EDWARD VII., A. 1908

Q. It is immaterial, but when it is stated there is one distillery here, I wanted to know whether it is analogous to Walker's or Gooderham's or Seagram's?—A. In a way it is.

(Examination of Mr. TOUPIN resumed.)

Q. Are there any excise men employed at Parker's distillery?—A. Yes, there are three officers at Parker's.

Q. What staff have you in your division?—A. Forty-four, and out of that number one is located at St. Jérôme, which is an out-office of this division, and I have also on my staff Mr. Costigan, who is inspecting food most of his time, so I may say I have forty-two regular officers, and there are eight temporary officers and one preventive officer.

Q. You have over fifty officers in your jurisdiction?—A. Fifty-one altogether.

Q. Do you include in that list gentlemen from Joliette and St. Jérôme?—A. No, only the Montreal division.

Q. You include the one from St. Jérôme, I think?—A. Yes, because it is included in the Montreal division.

Q. The fifty-one officers, with the exception of the one man at St. Jérôme, are all employed in the city of Montreal here?—A. Yes, well there is a young lady employed in the office.

Q. You say you now have a revenue here of?—A. Over \$6,000,000.

Q. You collect a revenue of over \$6,000,000 here?—A. Yes, sir. Last year, of course the fiscal year was only nine months, and for that period we collected \$4,511,986.

Q. Since March 31 is the revenue going on in the same proportion?—A. Yes, it is increasing all the time.

Q. And at the end of the twelve months' period it would be——?—A. Here are the figures; since April, for the last five months, that is the first five months of the present year, which shows a large surplus each month over the corresponding month.

Q. You need not read them, we will have them put in. Have you staff enough to carry on the work with the increased duties shown by that statement?—A. Hardly. In fact I have been asking for some new men from the department lately.

Q. Can you tell me what number you had on the staff fifteen years ago?—A. Well, fifteen years ago—48.

Q. You were around here then, I suppose?—A. I was, but, of course——

Q. Had you one half the staff you have now? The reason I ask that question is that the last Civil Service Commission sat in 1892, and we want to know what proportion the staff has increased in relation to the revenue, if we can get at that. If you are not prepared to tell us now you may furnish the information when revising your evidence, if you like?—A. Well, I might say that for the last four years the revenue has increased 50 per cent, because the first year I was collector the revenue was \$4,004,000, and if last year had been up to June 30 instead of March 31, we would have collected \$6,008,000, which is a 50 per cent increase. In 1892 we had a staff of forty-eight men and collected \$2,154,000.

Q. What has been the increase in the staff for the last four years?—A. The increase in salaries?

Q. I am not talking about salary, but the increase in the number of the staff?—A. It has increased—I cannot say exactly. I might say that I have six new men, but there were two removed to another division.

Q. That brings it down to four?—A. And one died and another one has left.

Q. That brings it down to two?—A. Yes.

Q. Then, while the revenue has increased 50 per cent, the number of the staff has increased 4 per cent?—A. Yes, about that—well, with regard to temporary men, I have six temporary men.

Q. While the permanent staff has increased about 4 per cent you have six temporary men. The salaries paid to the several employees in the Inland Revenue Department outside service are all regulated by the Civil Service Act?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. You cannot get more than is laid down there? There are no means within the grade of increasing the salaries as was recently done in the outside branch of the Customs service?—A. I did not know it was done in the Customs service.

Q. Do you not know that some of the lower people got additions to their salary?—A. Yes, I know they did get increases, but I do not know how they got it.

Q. Well, in the Inland Revenue a collector, according to the importance of his division gets from \$500 to \$2,400, and a deputy collector from \$400 to \$1,700, and a special class excise man from \$1,400 to \$1,800, and so forth?—A. Yes.

Q. These salaries depend upon the importance of the division, and when they are in between they are regulated by a certain fixed percentage of the revenue. In your memorandum you say you want the percentage increased. The ordinary exciseman gets 5 per cent added per year?—A. Yes.

Q. That is to say, that the employees in the Excise Department can get nothing beyond the percentage or beyond the limit laid down in the Act. What I was coming at is this, a tide waiter in the Customs can be paid anything between \$800 and \$1,200 a year; if he begins at \$800 he is not limited to a fixed percentage in getting up to the \$1,200, whereas if you appoint an exciseman he can only get an increase of 5 per cent per annum until he gets to his maximum?—A. Yes.

Q. Where you differ from the Customs Department is that in the Customs Department men may, by the will of the minister, in the lower grades, if they are within the limits of that grade, get an increase to their salary, while your people could not; is not that what you are driving at?—A. I do not know how it is in the Customs, but for us I know we cannot get more than the statutory increase.

Q. You cannot get beyond your percentages, or beyond the limit laid down in the Act?—A. No.

Q. You stated in your subsequent memorandum, I believe, as a justification for your request for an increase of salary that your Inland Revenue division at Montreal has now come to a stage that is equivalent to what was the Customs collections here when the Collector of Customs was paid \$4,000 a year?—A. Yes.

Q. Following that train of reasoning, could not the Collector of Customs say, that being the case, 'my revenue has increased so much that \$4,000 should not be the limit for my salary?'—A. Well, I do not know. The Collector of Customs was paid \$4,000 when collecting \$6,000,000, I know the customs revenue has increased.

Q. I know, but when the Customs collection has increased to \$17,000,000 or \$18,000,000 and when the cost of living has increased, if \$4,000 was an equivalent salary for \$6,000,000 collection, could he not use the same argument as a justification for an increase in his salary?—A. I suppose he could.

Q. Do you not think that is rather trying to prove too much?—A. I do not know.

Q. You say that in this division you have 20,000 entries to clear each year, which is equal to about 60,000—how do you get at that equity? How do you arrive at the conclusion that 20,000 entries are equal to 60,000?

Mr. Fox.—Permit me to answer that—you see that in the Customs and some other divisions they permit only one ex-warehouse entry from each warehouse on an entry; that is, if a consignment of goods is warehoused then they only allow to take from one warehouse entry, when ex-warehousing, one entry on that. Now, in the Montreal division we permit one, three, five, seven, or ten, from as many entries ex-warehouse, as they choose, on that one ex-warehouse entry. They can make a separate ex-warehouse entry for each case or barrel in their warehouse, according to the orders they may have for goods on that same entry, so that we may have from one, or we may have from ten, twelve, or fourteen warehouse entries on that one ex-warehouse entry.

Q. But taking the average, you think it will equal three entries for each original entry?—A. I would say three, and that is a very low estimate.

Q. There are 20,000 separate and distinct entries in the Montreal division each year?—A. Yes.



7-8 EDWARD VII., A. 1908

Examination of Mr. TOUPIN resumed.

Q. Who is your inspector here, Mr. Toupin?—A. Mr. Lawlor.

Q. How often does he visit you as a matter of inspection?—A. About twice a year he makes a full visit of the whole of the factories, &c.

Q. Does he come unexpectedly?—A. Yes, sir.

Q. He does not give you notice that he is coming?—A. No. Of course, when he has started his inspection, every one knows he is here.

Q. And can guess about when he will reach them?—A. Yes.

Q. Have you a lot of balances carried forward in your books?—A. Yes, sir, some for over twenty years.

Q. Do you not think they had better be written off?—A. I think so.

Q. Have you ever made any report on the matter?—A. Mr. Lawlor has reported, when collector, and since he has been inspector.

Q. He was formerly collector and is now inspector?—A. Yes, sir, I know Mr. Lawlor has worked at that and has tried to have the balances written off.

Q. Where is Mr. Lawlor now, is he in Montreal?—A. I think so, I haven't seen him this morning, but I think he is here.

Q. Is his office in the same building as yours?—A. Yes, sir.

Q. Your office is on the river front?—A. Yes, sir.

Q. Is it distinct from the Custom-house?—A. Yes, sir.

Q. You have an office of your own?—A. Yes, it used to be the old Custom-house.

Q. When do you close your office to the public?—A. At 4 o'clock.

Q. How do you manage with the collections that come in after 3 o'clock?

Mr. Fox.—They are deposited in the safe until the following morning. The collections from our office are deposited once a day, ostensibly from 12 o'clock noon one day until 12 o'clock noon the next day, but in reality and practically it is from 4 o'clock one afternoon until 4 o'clock the next afternoon; then we make up our deposits the following morning and the money is deposited for the previous day.

Q. Have you always a day's revenue in the vaults?—A. At night time, yes, but most of the payments are made by cheque.

Q. Who has the custody of that vault?—A. The cashier has the combination, the collector, I believe, has the combination, and I personally know it, although the cashier is the only one that I know of who carries the keys. The money is kept in a safe in the vault at night.

Q. What hour in the day is the money paid into the bank?—A. During the forenoon, as soon the deposit can be made up and checked and the entries verified, in order to see that it is right and there are no errors in it, then the deposit is sent to the bank.

Examination of Mr. TOUPIN resumed.

Q. In all this diversity of work, malt-houses, breweries, distilleries, tobacco factories, &c., there are distinct forms and returns?—A. Yes.

Q. How many excise men have you stationed in these factories and warehouses?—A. I could not tell you the number off-hand.

Q. Will you please supply that when you revise your evidence, give the number in charge of factories?—A. I have twenty-nine regular officers and six temporary officers.

Q. That is thirty-five out of fifty odd are employed in factories?—A. That is including the bonded warehouses and everything.

Q. You said just now that the staff is scarcely sufficient for the duties to be performed?—A. It is not.

Q. What steps have you taken to advise the department of that fact?—A. I have lately, about two or three weeks ago, informed the department. I was asked and I answered.

Q. Why did you not, when you saw the revenue increasing as it has been for several years past, during the last four years it has doubled, why did you not apply before?—A. I did apply before.



## SESSIONAL PAPER No. 29a

Q. You had applied before for assistance?—A. Yes, sir.

Q. Didn't they pay any attention to it?—A. I received a temporary man occasionally.

Q. Do you know how vacancies are filled up, on whose recommendation are appointments made?—A. I do not know.

Q. They are all Montreal men who come here?—A. Well, we have, every once in a while, some men sent here from some other place, but lately they are all men from Montreal.

Q. As a matter of fact, they are appointed by the members for Montreal as a part of their patronage, are they not?—A. That is what I understand.

Q. You do not come into direct communication with the members?—A. Not at all.

Q. You do not tell any members when there are vacancies?—A. No, I do not.

Q. You would rather dread such a thing for fear that you would have somebody pushed on you that you would not care about?—A. Yes, the thing has happened sometimes, and now my answer is—even if I do want some officer, I say I do not want any.

Q. Considering the opportunities now open to men of sterling character and enterprise in the Dominion, do you get as good men now entering the service as you used to?—A. No, not as good. I may say that lately we have nearly all temporary men coming there.

Q. And they are not up to your mark?—A. No, they are not.

Q. Have you remonstrated with the department for sending you inefficient men?—A. I have, sir.

Q. What did they say about that?—A. Well,—

Q. You do not want to antagonize the department, if you can help it, by saying that you want more men?—A. Well, I do not like to go too often.

Q. Especially when men are sent that are not as good as they were before?—A. Yes, and I notified the department to that effect.

Q. Are the men recently appointed men of good habits?—A. Well, they are all, I may say, of good habits.

Q. There have been no drunkards or anything of that sort sent to you?—A. No, sir.

Q. None of your men have come within the jurisdiction of the police at any time?—A. No, never.

Q. You have nothing like what has happened in the Post Office Department—occasionally there have been thefts by letter carriers—you have nothing of that?—A. No.

Q. And you have no drunkenness or bad conduct on the part of your men?—A. No, not that I know of.

Q. And you would know if there was anything of that kind?—A. A few years ago we had one or two, but they went through the gold cure, and since then they have been all right.

Q. I suppose that with all these warehouses, where there is a certain amount of 'good stuff' about, there is a temptation for excisemen at times? The warehouse man may broach a bottle occasionally, I suppose?—A. Yes, there is a good deal of temptation, I suppose.

Q. But all your men resist temptation, they do not succumb?—A. As far as I know; I never noticed anything wrong.

Q. But, at the same time, you think men recently appointed are not as good, or as efficient, as the men appointed in former years?—A. No, I do not think so.

Q. That, I suppose, arises from the fact that there are better openings for good men now in other walks of life?—A. That is the point, I think, the salaries are not high enough to get good men.

Q. Coming to the Superannuation matter for a minute, you think that if a Superannuation Act was enacted granting superannuation to the officers and their families,



7-8 EDWARD VII., A. 1908

it would lead to greater stability in the service?—A. That is so, because there is nothing now, with few exceptions, for the officials to look forward to; nearly all the officers die in harness.

Q. There is no inducement to good men to come into the service now?—A. No, none whatever.

Q. There is a deduction made now from his salary, his own money, which is returned to him. A man who is appointed now contributes 5 per cent of his own money to the retirement fund, and if he goes out, it is returned to him?—A. Yes.

Q. There is no provision for the future practically?—A. No.

Q. If there was a provision for the future it would be an inducement for men to come into the service and remain there?—A. Yes.

Q. It would lend permanency to the service?—A. Yes.

Q. Do men leave the Excise office now? Are there many resignations?—A. No, there has only been one since I became collector, that is four years now.

Q. He bettered himself, I suppose; he was a good man?—A. Well——

Q. Of course, there are resignations for cause?—A. Yes, he went into some other business; he thought he would make more money attending to that business than by remaining in the Excise. There is also an old gentleman retiring on account of his years.

Q. That, of course, comes naturally; there are lots of us old gentlemen have to retire. What do you think yourself has been the increase in the cost of living in Montreal in the last four years?—A. The increase in the cost of living?

Q. Yes, we know that milk has gone up to 10 cents a quart, and all that kind of thing?—A. Yes—well, the rent has gone up 50 per cent at least.

Q. I suppose that all around, take it one way or the other, in the last fifteen years, owing to the increase in the price of commodities, the cost of living has grown by 40 per cent?—A. I would say 35 per cent and 50 per cent, with an average of 40 per cent.

Q. You complain that the salaries laid down by the statute governing the outside service in the Excise department were laid down in 1892, when the cost of living was so much less than it is now, and that owing to that increase in the cost of living they should be revised; that is the contention?—A. Yes.

Q. That the salaries should be revised?—A. Yes, according to the cost of living which has increased so greatly.

Q. And also, in your special case, because the importance of your work demands it?—A. Yes.

Q. Did you say how many bonded warehouses there are in your division?—A. Yes, twenty-six.

Q. Are there not more than that number of wholesale warehouses?

Mr. Fox.—Oh, yes, but they have not all bonded warehouses; some merchants store their goods in the public warehouses, such as the terminal warehouse. One license in that case covers a large number of grocers or merchants, as the case may be.

Q. What I was going to say is, that it struck me when Mr. Fyshe was reading the memorial from this department that twenty-six bonded warehouses would hardly cover the whole of the bonded warehouses in the city of Montreal, where Walker's, Gooderham's and Seagram's rye is stored?

Mr. Fox.—It covers that. You see the conditions in Montreal are different to those in other cities, here the public warehouses give facilities to the merchants who would otherwise require bonded warehouses of their own; they take advantage of the public warehouses and these twenty-six warehouses cover all the goods of the description you have named which are stored in Montreal.

Examination of Mr. TOUPIN resumed.

Q. What do you pay the men—how many men have you got at E. W. Parker's distillery?—A. Three.



## SESSIONAL PAPER No. 29a

Q. What do you pay them?—A. Do you mean what salaries do they receive?

Q. Yes?—A. Daniel J. Walsh, \$1,600; James W. Snowden, \$1,200, and Mr. Davidson—Mr. Walsh, \$1,600 and duty pay.

Q. What would his duty pay be?—A. \$200.

Q. Would it not pay the Canada Sugar Company to give that man a supplementary salary?—A. It certainly would if he were susceptible to it.

Q. They could be liable to that temptation if they were not high minded officers?—A. Oh yes, with great advantage to the manufacturer.

Q. Are those three men in that place checking each other?—A. One is in charge; he is responsible, and the other two are subordinate to the one who is in charge.

Q. There is a certain amount of refund of duty allowed for leakages, and stuff spoiled in manufacture and that kind of thing that has to be destroyed in the presence of two officers, such as malt turned sour or tobacco turned musty?—A. Yes, it is destroyed in the presence of two officers.

The CHAIRMAN.—I know that when secretary of the Treasury Board that rule was laid down, requiring that it should be destroyed in the presence of two officers.

Q. That is in, we will say, Sir William Macdonald's factory, a certain amount of tobacco turns musty and has to be destroyed, that is destroyed in the presence of two officers?—A. In the presence of two officers; there are two officers there all the time.

Q. And in a case where the duty is refunded the stuff destroyed must be destroyed in the presence of two officers?—A. Yes, sir.

Q. Could there be any fraud on the revenue in the alleged destruction of this stuff? Could tobacco said to be destroyed actually enter afterwards into manufacture?—A. Not likely.

Q. Does that depend also on the honesty and high-mindedness of the officers?—A. Well, like everything else, it rests, of course, on the law being carried out.

Q. It is not likely that such a thing could happen, but there might be temptation if the men were not high-minded?—A. Yes, if the two officers should agree.

Q. There might be collusion?—A. It would require the consent of two officers.

Q. Yes, I know, but with a large amount of tobacco alleged to be destroyed in that way it might be a temptation to a rascally manufacturer to buy up your officers, might it not? I do not mean to say that Sir William Macdonald would do such a thing; I used his name for purposes of illustration because he would be beyond suspicion?—A. Well, in fact, we have very little tobacco destroyed except in the case of fire; with that exception we have very little.

Q. You have some beer that is destroyed that turns sour?—A. But there is no duty on the beer.

Q. Yes, but the duty is paid on the malt used in the manufacture of beer?—A. Yes, duty is paid on the malt.

Q. And the malt occasionally gets musty?—A. It might, but it does not happen very often.

Q. Who are your maltsters here?—A. The Canada Malting Co., Ltd., A. J. Dawes, Wm. Dow & Co. and John T. Molson.

Q. Do you send much beer out of this division to the other divisions?—A. It is not removed in bond; therefore, we have no means of knowing how it is disposed of. Once the duty is paid on the malt we have nothing more to do with it.

Q. It is not like whiskey?—A. No, it is not in bond.

Q. Do you sell many stamps down here?—A. Yes.

*By Mr. Bazin :*

Q. In a case where a brewery turns a batch of beer sour, do you refund the duty on the malt?—A. No.

Q. There is no refund whatever?—A. No.

Q. It is an entire loss to the brewer?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. I know of a case lately in Quebec, in a brewery there, I was told there was a loss of about 15,000 gallons of beer, so there would not be any refund for the malt consumed in the manufacture of that beer on which the duty had been paid?—A. No; at least——

Mr. CAVEN, Deputy Collector, Montreal.—I think he gets an allowance on the amount of malt used in making that beer.

A. (Cont.) Well, that never came before my notice

*By the Chairman :*

Q. The duty is charged on the malt; there is so much malt allowed to be used in the production of so much beer. I understand that if the malt is found to be unfit for use that quantity of malt is destroyed in the presence of two officers of the department; if the malt, at the time of its destruction, has not paid duty and has not gone into consumption nothing more is said, but if it has paid duty and gone into consumption a refund is given for the quantity of malt that has been destroyed, or for the quantity that is equivalent to the quantity of beer destroyed.

Mr. Fox.—This is a statement by Mr. Mainville, a memorandum of the transactions in stamps during one month in the Montreal division. The issue on foreign tobacco was 971,080, representing 438,921 lb., the duty on which is \$109,730.26; snuff, 1,080 stamps representing 7,225 lb., on which the duty is \$1,333.25; Canadian tobacco, 139,122 stamps, representing 28,239½ lb., the duty on which is \$1,911.98; farmers' tobacco twist, 10,670 stamps, 3,710 lb., the duty on which at 5c. is \$185.50; combination tobacco, 106,461 stamps, representing 28,105½ lb., the duty on which is \$1,470.79; making a total duty for one month of \$114,558, representing 1,228,413 stamps—that is for tobacco. Then for foreign cigarettes——

*By the Chairman :*

Q. Never mind reading the statement; you may put that in. What amount of stamps have you in possession of the division here, as a rule; is it two months' supply?—A. We are supposed to keep three months' supply on hand, but the balance of stamps on hand is 3,458,884 stamps, representing a duty of \$448,392.49.

Q. How are these stamps kept?—A. That is for tobacco and for cigarettes, we have 4,717,571 stamps, representing a duty of \$139,344.83; of cigar stamps we have 495,188 stamps, representing a duty of \$170,081.63. This makes the total duty represented by the stamps in possession \$758,718.95.

Q. You have that \$758,000 worth of stamps in this division; how is that quantity of stamps stored? Are they in the vaults?—A. No, they are stored down stairs in cupboards.

Q. Has anybody access to them?—A. There are two men who have access to them.

Q. Does the inspector check them when he is inspecting the office?—A. I believe he does, personally.

Q. Has it ever been represented to the department that this large amount of stamps has been stored in cupboards?

Mr. TOUPIN.—We would require a very large vault to store them.

Mr. Fox.—It would not be easy to store these stamps in vaults unless the vaults consisted of a large room.

Q. Yes, I understand that; but considering that this \$758,000 worth of stamps represents so much money and forms part of the revenue when it comes into the department, should there not be some security?—A. Possibly it would be advisable, although the stamps representing this amount are not actually so much money at all until we collect for them and until they go into use in the factory.

Q. Granted that they are of no value except as bits of paper until they come into use when they do become valuable, but who has custody of these stamps?—A. There are two clerks, Mr. C. P. Mainville and Mr. George Thurber are at present in charge.



## SESSIONAL PAPER No. 29a

Q. Is it a joint custody?—A. I believe so, they are both responsible for the stamps.

Mr. TOUPIN.—Well, Mr. Mainville is the clerk who is responsible, of course, his assistant is also responsible to him.

(Examination of Mr. TOUPIN resumed.)

*By the Chairman:*

Q. When did Mr. Mainville enter the department?—A. Thirteen or fourteen years ago.

Q. He gets \$900 a year?—A. \$850.

Q. And he has the custody of \$750,000 worth of stamps?—A. Yes, sir; I may say that I am very well satisfied with the way he keeps them.

Q. Does the inspector check the stamps when he comes around?—A. He did lately, about two months ago; the inspector is around the office in Montreal every six months, and it takes over a month to make the inspection of this division.

*By Mr. Fyshe:*

Q. Are the stamps checked periodically?—A. Well, of course they cannot check the stamps when they receive them as we receive them in large amounts.

*By the Chairman:*

Q. Are they sent down in sealed packets?—A. Yes, sir.

Q. With the denominations specified on the outside of the packets?—A. On the outside of packet.

Q. When you say that you have 10,000 cigarette stamps, that is according to the enumeration of the outside?—A. Yes.

Q. And you take it for granted that is accurate until there is a demand for them and the package is opened?—A. The officer in charge does not open the packages until there is a demand for its contents. We have a cupboard for the stamps of every denomination, and if there is any shortage when they open the sealed package they are supposed to notify the inspector or me at once, because it would be impossible to check these stamps when they first come in.

*By Mr. Fyshe:*

Q. Is the supply of stamps periodically checked by the inspector counting the packages as they appear on the face? Is there any periodical inspection made at all?—A. As I say, the inspector makes an inspection every six months and checks all the stamps.

Q. Did he ever find anything wrong?—A. Not that I know of.

*By the Chairman:*

Q. Has Mr. Mainville always been in charge of the stamps?—A. For a good many years.

Q. Do you never shift the officers around?—A. The second officer, that is Mr. Mainville's assistant, has been changed, but Mr. Mainville has been at that work for about ten years.

Q. I suppose it is like everything else in the public service, once a man delivers letters, or once a man has control of stamps he is there until the end of the chapter, is he? You never shift your men around or change them about?—A. I do, but in that position, of course, Mr. Mainville has given satisfaction, he is a very good and a very steady man so we thought it better to leave him there.



7-8 EDWARD VII., A. 1908

WEDNESDAY, September 11, 1907.

The Commission resumed at 2.30 p.m.

The examination of Mr. TOUPIN, Collector Inland Revenue Department, Montreal, continued.

Mr. TOUPIN.—I wish to give some explanation about the evidence I gave here this morning, perhaps I did not understand the point you were making, Mr. Chairman. You were asking me about the class of the spirits distilled at the Canada Sugar Refinery Company's distillery, whether they were the same as those distilled by Mr. Walker or Mr. Gooderham. I said they shipped spirits, potable spirits the same as they do at any other distillery. The difference is they do not make any rye whiskey. For the rest they ship spirits, that is potable spirits the same as the others, but not in the same quantity perhaps, although they ship that kind of spirits all the same. There was another thing, when you were asking me if the officer might not be in collusion with the manufacturer, I understood it was specially with reference to the point regarding the destruction of duty paid articles.

*By the Chairman :*

Q. I meant generally in the discharge of their duties, and I was referring to officers in charge of a warehouse ?—A. In a general way ?

Q. In a general way ?—A. Of course, it is different if the officer should act in collusion with the manufacturer, it could very easily be done, for instance, take, say the cigar factory, the officer registers the tobacco standard, and he might, instead of making it one per centage, he could make it a good deal less if he wanted to, and, of course, there is the duty on the leaf, it is the same way with regard to that and it is also the same in connection with the malt houses, the officer weighs the malt produced and he could very easily make a difference in the weight.

Q. I thought as much, and I knew as much, I might say before I asked the question. Was there any other point that you desired to refer to ?—A. No, I have no more explanations to give.

Q. We were asking about the stamps before adjournment, do you know when those stamps were counted last by the inspector ?—A. It was in June last.

Q. Did he go thoroughly into the matter or did he simply count the number of packages ? Do you know what was done ?—A. I was not present but as far as I have seen I think the stamps are received there in packages, and you count the packages and take it for granted they are all right. Then when we want any particular denomination for delivery, the officer opens the packages wanted and counts the contents to see that it really contains the quantity stated on the packages; I think at least that is the way it is done. All untouched packages are taken as if the contents were all right as stated on the outside. All loose stamps are, of course, counted.

Q. You said that the average stock in hand was about three months' consumption, that is generally, you had about \$758,000 worth of stamps ?—A. Yes, here is the statement for one month.

Q. What is the total in that month ?—A. \$262,000 and the stock on hand is about three months' supply ; the instructions are to have about three months' supply on hand.

Q. I have known of instances in a bank where a man filled a bag of sovereigns with coppers and the bag would ostensibly contain gold. If three months' stock is kept in hand could not some packages remain there for a long time and be sealed up



SESSIONAL PAPER No. 29a

all right and apparently contains stamps yet contain none in reality. Do you use the stamps in the order of rotation?

Mr. Fox.—The stamps are numbered in rotation and you must take them in rotation in their numerical order.

Q. Then it is only possible for that to happen within the three months.

Mr. BENOIT.—The inspector checks the numbers of each series of stamps.

Q. Then there could be no dead package of stamps there?

Mr. Fox.—There could be none that did not contain what it was represented on the outside of the package to contain without eventually being found out.

Examination of Mr. TOUPIN continued.

Q. Do you know whether any check of the stamps or stores is made by the Auditor General or any other of his officers?—A. I understand they are kept in Ottawa I do not know by whom they are kept.

Q. How could that be done in Ottawa? I mean to say is there any check by any officer of the public service, beyond the inspector, who checks your stamps here?—A. Anybody coming to Montreal you mean?

Q. Yes.—A. No, nobody comes to Montreal, except the local inspector.

*By Mr. Fyshe:*

Q. Does the local inspector check them?—A. He does.

Q. How often?—A. Every six months.

Q. Does he make a written report after his inspection?—A. Yes, he makes his report to the department.

Mr. BENOIT.—In a smaller division he checks the stamps over every three months.

Q. Does he make any report on that?

Mr. BENOIT.—Yes, he makes a report on that.

*By the Chairman:*

Q. You were saying, Mr. Toupin, in this general memorial that because an officer should do his duty conscientiously he renders himself more or less disagreeable to the public; why should that be the case?—A. Well, it is.

Q. But why should it be necessary if a man does his duty that he should render himself disagreeable to the public?—A. I do not think it is necessary, but very often you see the public wants favours or they want to discuss the question with the officer, and if he does not consider it right, of course, they do not like it.

Q. That happens to everybody else who does his duty, besides an excise officer, I suppose?—A. I suppose so.

Q. I quite agree with you that it is necessary to have competent clerks, and you have said before that the present salaries will not attract good men to come into the service?—A. That is my opinion.

Q. And you say that in order to retain men in the service you think the scale should be revised?—A. It should, in my opinion.

Q. And then you have put down as your opinion and the opinion of your colleagues what you think should be the proper grading and remuneration?—A. Yes, exactly.

Q. Then there is another small change, you think the government should pay the cost of guarantee bonds? In some departments that is done, is it not, Mr. Fox?—A. In the Customs it is, I understand.

*By Mr. Fyshe:*

Q. I have an idea in my head about these fidelity bonds which, if carried out, will be, I think, very much better than that. It would not have the effect of charging it on



7-8 EDWARD VII., A. 1908

the Government because then it would be considered just so much salary. But I think it would be possible to organize a fund among the staff, I have already done it myself in the case of two banks, by which this fund could guarantee all loss to the Government and the balance would be available to be returned to the officers when they retire from the service, who would receive the amount they had paid in, less their proportion of any losses incurred. The advantage of that would be that there would be less temptation to people to steal because they would, if they did any pilfering, not be stealing from the Government, but they would be taking, so to speak, their own money. Every employee would be under this scheme to some extent a detective against the others, because it would be to the interest of every employee to speak of anything that looked like drifting into fraud?—A. I quite understand that.

*By the Chairman:*

Q. You say in this memorial that you require an extensive knowledge of arithmetic and the computation of commodities, and so forth; have you any suggestion to make respecting change or improvement in the returns made to Ottawa or any modification in them?—A. I would refer that to Mr. Fox, who knows more about that than I do.

Mr. Fox.—I do not see any immediate necessity for any particular change.

Q. I will ask you, Mr. Fox, as accountant, whether you have any suggestion to make regarding any change or modification of the form of returns made to Ottawa?—

A. I do not see any necessity for any change at present.

Q. And the bookkeeping is good?—A. Yes, it is a very good system.

Q. Who organized it?—A. I understand it was the late Mr. Miall, a very clever accountant.

Q. He was in the inside service?—A. He was responsible for the outside also.

Q. In addition you require to pass an examination as to technical knowledge of the work of malt houses, breweries and all that kind of thing, that is purely technical?—

A. The knowledge of distilleries, breweries, malt houses and vinegar factories is purely technical, it is something you must learn apart from everything else.

Q. In the exercise of his duties the excise officer is actually the assessor on all articles subject to excise.' How is that?—A. Well, Mr. Toupin explained that a minute ago. He stated that the officer really establishes the quantity on which duties are paid, he determines the quantity of tobacco, raw leaf, malt or spirits. If this officer is not an honest man, or if he is in collusion with the manufacturer he could give them any quantity he wishes, and that is all they will have to pay duty to the Government on.

*By Mr. Fyshe:*

Q. What officer is that?—A. I am speaking of the different officers in charge of factories or distilleries. Any officer if he is in charge of a distillery, for instance, establishes the quantity on which the distillery pays duty and the officer in a tobacco factory does the same for the leaf and manufactured article.

Q. Is there no check?—A. He is the check, there is no other except the inspecting officers who visit periodically, at different times.

Q. How often does the visiting officer visit?—A. Mr. Caven will answer that himself.

Q. Do any of these men to your knowledge give any signs of becoming rich?—A. I have no knowledge of any excise officer being dishonest.

Q. I am merely asking you whether they give any signs of becoming rich?—A. No, as a class they are all poor men who are unfortunately not well paid, but they are honest.

Q. I should suppose that if he were weak-kneed merely he would have a chance to become rich, and I expect it would take the shape of keeping a horse and buggy or an automobile or yacht or anything of that kind?—A. No, none of the excise officers in Montreal keep a horse or automobile or yacht.



## SESSIONAL PAPER No. 29a

Q. 'A continual audit is proceeding in the office' what is the meaning of that?—

A. Entries after they are posted are checked through the different books before they are sent to Ottawa, that is an audit for the office on the inside and on the outside the manufacturer makes returns, the deputy collector takes a copy of that month's returns, visits the factories, checks up the books with that return and checks up to the time he visits there, he verifies everything and if there are any clerical errors or any mistakes in the shipping or anything of that kind he traces it back.

Q. And is the error corrected?—A. Yes.

*By the Chairman:*

Q. That is all right so far as the thing is on record, but, of course, that does not touch the original decision of the man who says there is so much duty to pay on that?—A. No, it does not touch that.

Q. There is no check on that at all?—A. Yes, there is a check on that.

Q. How is there a check?—A. Weil, Mr. Caven will explain that, he is the deputy collector who makes the check outside.

Q. You are giving us in your memorandum a reason why you consider a special arrangement should be made to apply to the division of Montreal. We are going to Toronto, and there are special circumstances there, there is Gooderham's distillery and all that sort of thing there; we would like a little amplification of that. Why should Montreal have a special scale?—A. The department has determined that there are several classes of divisions, first, second and third, &c., with a certain scale of salaries for each class according to the collections made in the divisions, plus the warehouse entries passed. Now the work in the division that collects \$1,000,000 or thereabouts has no comparison with the work and responsibilities involved in the collection of a much larger amount, such as in the division of Montreal in particular, where the collection now amounts to \$6,000,000. The officer in a division which is collecting \$1,000,000, the chief officer, that is the collector, will get the same salary as a collector in the city of Montreal who is collecting \$6,000,000, and who may not have one minute to himself during his office hours, whereas the other man may have plenty of time to himself.

Q. What I wanted to make myself fully acquainted with was the grounds upon which you asked for this. We will be in Toronto the week after next, and Toronto has one of the largest distilleries in Canada, and they may say there 'considering we have one of the largest distilleries in Canada we ought to have a special scale for Toronto.' What is the Toronto collection, it is pretty nearly as much as yours, I suppose?—A. No, we collect pretty nearly as much as the whole of Ontario.

Q. But Toronto, although it does not collect as much as your division, manufactures an immense amount of liquor, the duty on which is collected outside?—A. Yes, it does, that is for spirits.

Q. What I want to get at, we want to be just all round?—A. Certainly.

Q. I want to amplify this so that when we get to Toronto if this is brought up the question may be asked 'Why should Montreal officers be treated better than Toronto officers'?—A. My opinion is that if two men are equally competent and one has to work to the full limit of his capacity he should be allowed something extra for that.

Q. I am not quarrelling with the action of the Montreal staff, but I suppose the same thing would apply up there?—A. We have no objection to Toronto being well treated at all, we want fair play for all our confreres in the business.

Q. You urge that this should be made specific, that a special scale of salary should be applied to this division. I suppose you mean it should apply to any other division of equal importance?—A. That Montreal might be put in a special class which might apply to any other division of equal importance certainly.

Q. In the matter of promotion have there been any instances of people having been forced over the heads of their seniors?—A. There have been some cases.



7-8 EDWARD VII., A. 1908

Q. Because you make a special point of dealing with that, you think all things being equal that promotion should be by seniority?—A. A case I could mention was that some years ago there was a vacancy in the inspectorship, the then collector, Mr. Lawlor, was jumped over by a man now dead, who was a first-class officer, although Mr. Lawlor was a special class officer, that is a case in point.

Q. Are you dealing with that because instances have occurred where men have been shoved on, through politics, over the heads of others who were as well deserving and who were seniors in the service?—A. There must have been something like that in the mind when that memorial was written.

*By Mr. Fyshe:*

Q. Was that done through political influence?—A. It must have been, because necessarily all appointments are made by political influence.

*By the Chairman:*

Q. I think the question was asked in your memorial that the staff as in the case of other departments, should be paid bi-monthly. I do not know of any other department being paid bi-monthly?—A. The Montreal post office staff is paid bi-monthly.

Q. I do not think so?—A. If you wish to call in any of the clerks they will tell you so.

Q. The pay cheques come from Ottawa, do they not?—A. They come from Ottawa, but they are issued bi-monthly here, I do not know whether it is a local arrangement or not.

Q. How can cheques be issued bi-monthly because they are drawn at the end of the month?—A. Well, if you will kindly send for Mr. Callaghan, you will find that they are paid bi-monthly.

Q. I think that is a mistake. I know that the post office, like other departments, pay their employees at the end of the month.

*By Mr. Fyshe:*

Q. It would add to the labour and bi-monthly payments would be objectionable on that account?—A. That should not be a great objection if it would be for the convenience of the officers.

Q. The convenience would be more nominal than real, I think, it is not always an advantage to get money in your possession?—A. It is very convenient.

*By the Chairman:*

Q. When is your monthly salary paid?—A. Three days before the end of the month, on the 28th or the 29th of the month the cheques generally reach here.

Q. You are not, like the inside service at Ottawa, paid on the 15th?—A. No, we are not.

Q. How, in the December month are you paid? Before Christmas day?—A. Yes, sometimes.

Witness retired.

Mr. WILLIAM CAVEN, Deputy Collector Inland Revenue, Montreal, called, sworn and examined.

*By the Chairman:*

Q. You are the deputy collector here?—A. Yes, sir.

Q. Were you appointed under that political clause which gives exemption from examination?—A. No, sir.

Q. How long have you been in the service?—A. About twenty-six years.



## SESSIONAL PAPER No. 29a

Q. You entered the service before that political clause came into existence, I think?—A. I was appointed in the Inland Revenue Department, I think I got my permanent appointment in 1882, after passing the Civil Service examination.

Q. You must have been an 'early bird,' the Civil Service Act was only instituted about that time?—A. That was the first examination.

Q. But you have been in the employ of the department since 1877?—A. Yes, when I was a boy I was in the Customs Department and was afterwards appointed in the Inland Revenue.

Q. Have you always been in Montreal?—A. No, sir, I was in Prince Edward Island, Toronto, British Columbia and Montreal.

Q. After being in Prince Edward Island, Toronto and British Columbia, you were sent here?—A. Yes.

Q. Under Mr. Toupin, you had control of the office here?—A. Of the outside.

Q. You have nothing to do with this stamp question that we have been inquiring about?—A. No, sir, nothing at all.

Q. You examine the accounts of the people at the factories?—A. Yes, sir.

Q. Have you anything to suggest about those accounts?—A. No, I think they are all right.

Q. With your long experience of thirty years in the service, have you anything to suggest with reference to those accounts?—A. I think they run along very well.

Q. There is nothing to lead you to think that anybody is derelict in their duty?—A. Oh, sometimes we come across an officer who is careless.

Q. What do you do then?—A. I report him to Mr. Toupin or Mr. Lawlor.

Q. What happens in such a case as that? You report to headquarters and a little remonstrance will set him right, I suppose?—A. We warn him here.

Q. Have you ever come to a case where Mr. Toupin had to report a man to the department?—A. I do not think Mr. Toupin has, no.

Mr. TOUPIN.—I reported a good officer last week, because he went away without permit, that is the only case I have reported.

Q. Mr. Fyshe was suggesting that I should ask whether you have anything to do, or does it come within your purview to deal with the balances that remain ostensibly due to the department?—A. No, sir, I have nothing to do with that, those balances are on the ledgers in the office, they are not on the factory books.

Mr. FOX.—There are some spirits that were stolen some years ago, and permission has been asked to write them off, but the Treasury Board does not see fit from the evidence put before them to write off the balance.

Q. With reference to these gentlemen who are in charge of distilleries and factories, there is nothing in their conduct to lead you to the suspicion that they are living beyond their means, or anything in that way?—A. No, sir, I never noticed anything of that kind.

Q. You think there could be collusion between the officers and the manufacturers if the officers were disposed to be dishonest?—A. I think if the officer was disposed to be dishonest he could reap personal benefit by it.

*By Mr. Fyshe:*

Q. Do you not think that some of the extraordinary wealth of these distilleries seem to make is perhaps due to causes like that?—A. No, sir, I do not think so.

*By the Chairman:*

Q. What is your salary?—A. \$1,700.

Q. That is the salary you have obtained after thirty years' service?—A. Yes, sir.

Q. What did you enter the service as?—A. As probationary officer.

Q. How many examinations have you passed?—A. Three.

Q. Step by step you have won your way?—A. Yes, sir.



7-8 EDWARD VII., A. 1908

Q. And you have been all over the Dominion, practically?—A. From one end to the other, yes.

Q. You have nothing to do with the control of the stamps here?—A. No, nothing at all.

Q. You simply attend to the outside work as you have told us?—A. Yes, sir.

*By Mr. Fyshe:*

Q. You do the inspecting yourself?—A. Yes.

*By the Chairman:*

Q. Do you go around yourself and visit these factories?—A. Yes, every one of them.

Q. How often?—A. Once a month.

Q. Do the officers who are stationed there know when you are coming?—A. Oh, no.

Q. You go haphazard, promiscuously?—A. I go to any place I feel like going to.

Q. You might go to the Canada Sugar Company's factory this week, or you might go next?—A. Yes, I might.

Q. They have no information, the officers stationed there, when you might come around?—A. No.

Q. When you go out into one of these offices, do you look into the work from the beginning to the end?—A. Yes, sir.

*By Mr. Fyshe:*

Q. Mr. Lawlor is the chief inspector, is he not?—A. Yes, sir, and when he makes his inspection I accompany him both to the factories and to the warehouses in Montreal. I am doing the same work here every month that he does on his periodical inspection.

Q. You say you always go with him?—A. Yes.

Q. He is supposed to inspect about once a quarter?—A. Yes.

Q. And you always go with him?—A. Yes, that is when he is inspecting in Montreal.

Q. But you do not go outside with him?—A. No, not outside.

*By the Chairman:*

Q. That is to say you occupy a position like the inspector going into a bank, you are the bank officer, and with the inspector take charge for purposes of examination?—

A. Yes, he goes around and makes his examination and I help him check.

Q. Have you any suggestion to make for the better governing of the service?—

A. No, sir, I think the system we have in the factories is a very good check.

Q. Are the men now in charge of these factories, and their assistants as good as they used to be?—A. Sometimes they are, but sometimes we get men that do not seem to be as efficient.

Q. Have they as much intelligence?—A. Some of them would make good men, if they applied themselves.

Q. Have there been any resignations lately?—A. There was one a few months ago.

Q. He resigned to better himself, I suppose?—A. To better himself.

Q. Under the present conditions, with openings for good men throughout the Dominion, do you find good men entering the service to the extent they used to?—A. We have not been getting a very good class, although we had one man refuse to accept an appointment a little while ago, or rather he has not accepted it yet, owing to the small amount of salary offered.

*By Mr. Fyshe:*

Q. But you would have taken him into the department?—A. He was appointed.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. He was absolutely appointed, and would not enter?—A. Yes, sir.

Q. What salaries have these men who have charge of distilleries, and who have practically to decide what a distillery should pay?—A. About \$1,800.

Q. And they are responsible men?—A. Yes, sir, responsible men.

Q. How long would they have been in the service until they got such an appointment as that?—A. It depends upon their passing an examination; if they are not special class officers, they might be in the service all their lives and not get it.

Q. In addition to that, they must be of well-known reliable character?—A. Undoubtedly, and then they are trained for the work.

Q. Have you now enough men in charge of the factories and distilleries?—A. No, sir, we have not enough.

Q. Mr. Toupin has said that he has memorialized the department. I suppose you have notified Mr. Toupin that you require more men?—A. Yes, sir, I have told him we require more men.

Q. Would the inability to get good men arise from the fact that better openings are offered outside and that the salary is not big enough?—A. I should judge that to be the case from the last appointment to which I have referred.

Q. You think yourself qualified, I presume, for the position you occupy, going around looking after this outside work, you have all this knowledge, this detailed technical knowledge of the working of distilleries and breweries, malt-houses and factories, and also the knowledge of mensuration, &c.—you possess that in your own person?—A. Yes, I have passed all examinations.

Q. Departmental and Civil Service?—A. Yes, sir.

Q. And you get \$1,700 a year?—A. Yes.

Witness retired.

Mr. J. O. BOUSQUET, First-class Exciseman, Montreal, called, sworn and examined.

*By the Chairman:*

Q. You are the gentleman who said this morning that you had been looking forward to this day?—A. Yes, sir, I have been looking forward to it for a long time.

Q. What is your position in the division?—A. Well, I am not yet classified, I think.

Q. You are in the list as a first-class exciseman?—A. Yes, but I have passed my special class examination; I should be put on the special class list, but I am only down as a first-class officer, although I have passed my special examination.

Q. You only entered the service in 1900?—A. That is seven years ago.

Q. What made you enter the service?—A. I did not know any better, I suppose; if I had known as much as I do now about it, I would not have gone into it, sure.

Q. What did you enter as?—A. As a probationary officer at \$500 a year.

Q. And in seven years you have come to be a first-class exciseman at \$1,200?—A. Yes, I have come up.

Q. What was your idea in coming into the service?—A. It was more of a personal affair, but like lots of others, I never knew what the salary was before I came in.

Q. You were thirty-two years of age when you entered the service?—A. Yes, sir.

Q. Were you married at that time?—A. Yes, sir.

Q. And with that brilliant prospect before you, you entered the public service at \$500?—A. At that time I had something else I was working at, and this came to me as an addition, because I could do that as well, but if I had only known as much at that time as I learned afterwards, I would certainly not have gone into it, and would



7-8 EDWARD VII., A. 1908

have been better off. I was outside Montreal at that time, I was at Drummondville and was doing other business.

Q. Considering that you are a highly intelligent man on the right side of forty, do you think your prospects are sufficient to induce you to remain in the service ?—A. No, sir, I can tell you that this spring I came very nearly getting out of it.

Q. What are your duties as first class excise man ?—A. I am outside here taking control of cigar and tobacco factories.

Q. Whose factories ?—A. J. M. Fortier's.

Q. What amount of duty does Mr. Fortier pay during the year ?—A. Well, the produce of Fortier's factory is about 5,000,000 cigars a year, and on tobacco and cigarettes I suppose he pays just about as much duty as on cigars.

Q. Confining it now to cigars how much duty does he pay ?—A. There would be a duty of \$6 per thousand.

Q. That is how much ?—A. That is \$30,000 on cigars, besides the duty on leaf, on which he pays 10 cents per pound.

Q. Then in the course of a year he must pay \$100,000 in duty ?—A. I suppose about \$80,000 a year.

Q. Is there anybody else there with you ?—A. I have an assistant there, that is to say a temporary clerk. They always send a new man there to be trained.

Q. You act as schoolmaster ?—A. Yes, sir.

Q. And Mr. Caven pays you a visit ?—A. Every month.

Q. Do you know when he is likely to come around ?—A. No, because he always keeps that secret, although we are looking for his visit and when he comes we are glad to have him come.

Q. He is a good fellow to you ?—A. He is a gentleman to us, we cannot expect less from him.

Q. Tell us do you think there can be any improvement in this outside work—in regard to these cigar factories, I suppose you have always been in Mr. Fortier's place ?—A. No, I have been in other places too.

Q. You have been to other factories ?—A. Yes.

Q. Have you any suggestion to make in regard to duties or inspection ?—A. No, I think the way it is carried on is all right.

Q. You are a first class excise man ?—A. Yes.

Q. And you have passed the examination for the special class ?—A. Yes, sir.

Q. And one of the causes of complaint in the department is that there are not enough special class officers ?—A. No, there are not.

Q. The number is limited ?—A. Yes, sir.

Q. How many special class excise men are there in this division of Montreal ?—A. Only two.

Q. Then you think, to take this as a concrete instance, you think that in a big division like Montreal with \$6,000,000 of revenue the number of special class men provided for is not enough ?—A. No, sir.

Q. To what extent would you have the list increased ?—A. Well, I think that in the industries of tobacco and cigars, taking a certain standard, that we should have here in Montreal four or five more at least that would come on the special class list, because we have industries here in tobacco and cigars that take as much of our time as any other place where they have special class men.

Q. In making this tobacco, cigars, cigarettes, all that kind of thing these stamps come very prominently into use ?—A. Yes, sir.

Q. How do you get hold of stamps ?—A. The stamps are bought by the manufacturer, and every morning we go around and check our stock, and if by error, or otherwise, there should happen to be one stamp in the factory that should not be there we detect it at once, by the way the books are kept. For every box of cigars they have excised they must have one stamp, therefore, if the manufacturer in one day or one month produces a half a million cigars, and excises the same, and buys stamps, if he



## SESSIONAL PAPER No. 29a

has one stamp less than the number of boxes he has excised the next morning we would detect it.

*By Mr. Fyshe:*

Q. Does not the inspector or excise officer put on the stamps?—A. No, that is done by the manufacturer, but we check every stamp.

Q. Does the manufacturer buy a stock of stamps?—A. He buys from Mr. Toupin, and the books are so kept that they cannot buy more or less stamps than they had cigars, because every day they have to make a return of their production.

Q. Nothing goes out of the factory that is not properly stamped?—A. We see to that, and we see that the stamps are properly cancelled, that is our duty to watch that, there is not a box of cigars the manufacturer produces that he can get out of the factory unless the stamps are properly cancelled.

Q. Then again, do you keep a record of the stamps, they are all numbered?—A. Oh, yes.

Q. Do you keep a record of the number?—A. We do not, because it is kept in the office, in the stamp department.

*By Mr. Bazin:*

Q. But you would notice, for instance, stamps that have been stolen from the office?—A. Decidedly we can—well for one stamp—I would not say that they might not work that.

Q. But I mean in quantity?—A. Well, the next morning we would at once detect it and we would say to the manufacturer 'you have too many stamps in the place where did you get then'; we do our examination every morning and supposing he has ten or fifteen stamps, or even if it is only one more than he should have we would detect it, but if he had only one stamp over it might be an error.

Q. Are you so thorough as to notice the different number?—A. All the denominations—you see the books are so arranged that the manufacturer makes up his stock by all these denominations and we check his books and we have access to his private books if we think he is doing something that is not right and, therefore to my comprehension, the way we do it, there is not the slightest doubt he cannot do anything or move at all unless he moves in the right way.

*By the Chairman:*

Q. I do not want to be impertinent, Mr. Bousquet, but I suppose when entering the service, you had some political backing?—A. Decidedly, like all other people, I suppose.

Q. But since you have been in the service you have lived up to the traditions of the service, I presume you have not gone outside to get political help towards obtaining an increase of salary or promotion?—A. No, sir, I have gone up from the bottom of the ladder.

Q. When you once got in you threw politics aside?—A. I thought it was the best thing to do.

*By Mr. Fyshe:*

Q. What are the methods in force in the department, are they quite efficient?—A. I think so, oh yes.

Q. You do not see anything that you could suggest an improvement in?—A. Well, I was just going to say that—of course, I should make the raise in salary the capital point in this interview, but I would place second in order the question of classification. As you will see there by the memorial we are talking about the classifying of officers who have passed the special class examination and they are regarded everywhere as first-class officers. I should say that it is no inducement for an officer after he has



7-8 EDWARD VII., A. 1908

striven hard to pass a special class examination to be still kept as a first-class officer. The way we are we have worked hard for years and years in order to be able to pass that special class examination and now the result is that we are told the business of the department does not warrant us being put on the special class list and, therefore, we are not reaping any benefit from all our work. The special class list should not be limited and should be thrown open to every officer qualified for that class.

Q. Is that because they do not require as special class officers?—A. It is because they have not any 'special class' open at the time.

Q. But is there special class work to be done?—A. Decidedly. As I said a moment ago in Montreal we should have four, five or a half dozen special class officers in the service in order that those who have passed the special class examination should be able to raise themselves up.

*By the Chairman:*

Q. Does it not come down to this as a general thing; the same fear pervades all departments—the department is afraid of the politicians and afraid of extension for fear undesirable men should be pressed upon them?—A. You should refer that to the head of the department.

Q. You state there are not sufficient special class excise men, the department has been memorialized to extend the list; do you think that the inattention of the department to this request arises from the fact that the department might have pressure put upon it to appoint men who are not sufficiently qualified?—A. Well, I do not know.

Witness retired.

Dr. LOUIS VICTOR BENOIT, Collector of Inland Revenue, St. Hyacinthe, Quebec, called, sworn and examined.

*By the Chairman:*

Q. You are the collector of inland revenue at St. Hyacinthe?—A. Yes, sir.

Q. When was St. Hyacinthe made a division?—A. That was long ago, before I was in the service.

Q. What class division is St. Hyacinthe?—A. We are in what is called the third-class division.

Q. Is it not of recent erection as a division?—A. No.

Q. What have you in St. Hyacinthe's division, you have Melcher's gin distillery?—A. No, that belongs to Joliette. We have a distillery, two vinegar factories, five cigar factories, and eleven bonding warehouses. The division is a very extensive division; although we might not collect a very large amount of duty it is a very large division, because it comprises sixteen counties. All the counties between Montreal and Quebec and the eastern townships on the south side of the St. Lawrence, belong to St. Hyacinthe.

Q. You have not been long appointed?—A. I was appointed in 1901.

Q. By whom?—A. By the Honourable Mr. Bernier.

Q. Who was then the member for St. Hyacinthe?—A. Yes, sir.

Q. You were a doctor before that?—A. Yes, sir.

Q. Did you pass any examination?—A. I passed two examinations, the Qualifying and the first-class examination.

Q. Were you in the service at all before you were appointed?—A. No.

Q. Then you did not come up from the ranks?—A. No.

Q. In addition to being the collector of Inland Revenue, you are inspector of gas and gas meters?—A. Yes. I am the inspector of gas for the district of St. Hyacinthe.



SESSIONAL PAPER No. 29a

Q. That would involve your travelling to some extent?—A. No, all that work is done in the office, that consists practically of the inspection of gas meters.

Q. These meters are all inspected by you at St. Hyacinthe?—A. They are inspected at St. Hyacinthe.

*By Mr. Fyshe:*

Q. Do you also inspect electric meters and electric lights?—A. No, there is a special inspector for that.

*By Mr. Bazin:*

Q. Are you inspector of weights and measures also?—A. No, there is a special man for that.

*By the Chairman:*

Q. In addition to excise, the only other office of emolument you hold is that of inspector of gas and gas meters?—A. Yes.

Q. There is a slight emolument attached to that additional office?—A. One hundred dollars a year.

Q. Is there any other place in the division that has gas outside of St. Hyacinthe?—A. No, I do not think so.

Q. Were you in practice before you entered the service?—A. Yes, sir.

Q. Had you any special opportunity of acquiring all this knowledge of distilleries, and tobacco and cigar factories?—A. No, I had to make a special study in order to pass the examination.

Q. I suppose you had a general knowledge of the work?—A. Not until I had to pass this examination.

Q. Did you go to a 'crammer'?—A. No, I worked on alone.

Q. How did the position come to be vacant? There was a superannuation, was there?—A. Mr. Boivin was collector and he was superannuated on his own application.

Q. How old was he at the time?—A. Fifty-nine.

Q. Was there any physical disability in his case?—A. Yes, he was physically incapable of doing the work.

Q. Then, of course, it came to Mr. Bernier's turn to make the appointment?—A. I was then in the division, I had been there for four months.

Q. And then you were appointed?—A. I was promoted, yes.

Q. Was there any dissatisfaction over your appointment?—A. I would rather let somebody else say as to that.

Q. I presume you have a salary of some \$1,800?—A. \$1,800, yes.

Q. Mr. Caven, who has been many years in the service, and is deputy collector at Montreal, has only \$1,700, I think, is it not Mr. Caven?

Mr. CAVEN.—There is also a strange thing in connection with my appointment, and that is I was a special officer, and when I came into the office I lost \$100 a year.

Q. Although everything I have heard about you since your appointment was to your credit, did not your appointment cause dissatisfaction in the service, Mr. Benoit?—A. I do not think so, because they could not very well take anybody outside the city of St. Hyacinthe for an appointment of that kind.

Q. That comes out of the eternal political sentiment?—A. Yes, that is the case unless there is some special reason against it, they had to take some one from St. Hyacinthe.

Q. And if some Montreal man were appointed in St. Hyacinthe, a St. Hyacinthe man would have to go to Montreal?—A. That appears to be how it goes.

Q. What is the collection of your division?—A. About \$175,000, besides the duty accrued on spirits.



7-8 EDWARD VII., A. 1908

Q. What is the staff in your division?—A. I have quite a number of out offices, it is a very large division. I have out offices at St. John, Sorel, Victoriaville, St. Césaire, Marieville, St. Anne and Farnham, these are all out offices.

*By Mr. Fyshe:*

Q. Where there are cigar factories?—A. Yes.

*By the Chairman:*

Q. How many offices have you?—A. Eight—I was forgetting one at Thetford Mines, in the county of Megantic.

Q. How are the moneys deposited?—A. In Sorel, St. John and Victoriaville they deposit direct at those places, and they send the certificates of deposit to the head office at St. Hyacinthe. The other places are all small factories and they deposit their collections through St. Hyacinthe.

Q. In fact in some of the places you have mentioned there are no branch banks?—A. No.

*By Mr. Fyshe:*

Q. You have quite a number of men under you?—A. I have thirteen men on the list and five temporary officers.

*By the Chairman:*

Q. That is rather an increase? How many temporary officers had you when you began?—A. When I went into the service the division of St. Hyacinthe comprised only St. Hyacinthe proper—Sorel, Victoriaville and St. John were annexed to St. Hyacinthe afterwards; they were all separate divisions and collected and returned their money separately, but they were all annexed to the St. Hyacinthe division. The collection at St. Hyacinthe at the time was \$45,000, and last year it was \$80,000.

Q. How many temporary men had you when you began?—A. Only three men, but since then we have had a distillery which takes three men, a vinegar factory which takes another man, and two other cigar factories added.

Q. These men are all of recent appointment; do you find them efficient?—A. I can say I consider I have a very efficient staff.

Q. Is that personal regard to you or is St. Hyacinthe a cheap place to live in?—A. No, I think they do their work properly.

Q. Do the officers at the outside offices get the same rate of pay as at St. Hyacinthe?—A. They are not paid very much, I can tell you.

Q. Are the lower grade men in your division paid the same as the men in the lower grade men in the division of Montreal?—A. If they are of the same classification.

Q. What is the relative proportion of the cost of living at St. Hyacinthe as compared with Montreal?—A. I really believe that outside the item of rent everything is just as dear in St. Hyacinthe as in Montreal and the rent is very little below the rent in Montreal.

*By Mr. Fyshe:*

Q. I should think provisions were cheaper?—A. No, they are just as dear as in Montreal.

*By the Chairman:*

Q. Considering the many opportunities which exist even in St. Hyacinthe for men to better themselves, do you find any difficulty in getting good men?—A. I have not been wanting any men for a long while; I have all I want, I do not want any more.

Q. When was your last appointment made?—A. Four years ago.



## SESSIONAL PAPER No. 29a

Q. Are men leaving you at all, are they resigning?—A. No, they have all stayed with me.

Q. Are they paid remunerative salaries in proportion to the cost of living where they are employed?—A. The lower class of officers especially are certainly underpaid.

Q. They live in hopes of getting better salaries?—A. Oh, yes.

Q. You laid emphasis on 'the lower class of officers,' but with regard to the higher class of officers, the men in charge of factories and all that, are they paid remunerative salaries?—A. Well, of course, they are, but if you take into consideration the class of work they have to give us, because they are first class men, and I want first class work from them; I will not expect the same class of work from the temporary officer that I do from the first-class man——

Q. That is right enough?—A. And I think they should get well paid in consequence.

*By Mr Fyshe:*

Q. You have to send a government officer to the establishment of everybody who starts a cigar factory?—A. Yes, I do that work myself. I have to make a survey of the premises before I give a certificate for the license, and they can only get a license after getting the certificate of the surveying officer, and I generally do that work myself.

Q. Of course, you only want an officer where there is a store to keep the stock in bond?—A. No, the officer has to be there on duty at the factory, we have to have a man there to check the work anyway; if they do not put out a single cigar or a pound of tobacco in bond, we have to have men there to check the work during the current month anyway.

Q. But they could not get tobacco to work with unless they took it out of bond somewhere?—A. Cigars or tobacco made exclusively from Canadian domestic leaf, they would not have to take out of bond; that leaf does not go into bond or come through bond at all, and the manufactured product would not go through bond at all.

*By the Chairman:*

Q. Is any man in your division in charge of more than one factory?—A. I have one man in charge of two.

Q. Is there any difference in his pay, compared with that of the others?—A. No.

Q. These men who are employed at Thetford Mines and other places, do you think their salaries relatively are fair in proportion to the cost of living in those places?—A. I should think they are not.

Q. You think the advance in the price of commodities has reached these out-of-the-way places?—A. Yes; take Thetford Mines, it costs as much to live there as in Montreal now, you cannot get a house.

*By Mr. Bazin:*

Q. You have a resident officer there?—A. The officer we have there is sub-collector of Customs, and we pay him a commission, because that license has only been granted in the month of July, so we appointed the collector of Customs as our officer, on commission, which will probably give from \$200 to \$250 extra salary for that work.

Q. Who has opened the warehouse?—A. Mr. Lebranche.

Q. Is he not the hotelkeeper?—A. He is the merchant, hotelkeeper, real estate, and everything.

Q. Do you know, as a matter of fact, that the bonded warehouse is kept separate from his store and hotel?—A. Oh yes, before I granted the license I was there personally.

Q. Did he give a guarantee?—A. Of \$2,000 in the guarantee company, which has been accepted by the department.



7-8 EDWARD VII., A. 1908

Q. And I suppose he has got some whiskey consigned to him in bond, and he could only open the door to take the whiskey out when some one is present?—A. He cannot open the door, our officer takes it out.

Q. I thought you said he was the officer?—A. Oh no, the officer is the sub-collector of Customs; Mr. Lebranche is the licensee.

*By the Chairman:*

Q. You were appointed in 1901?—A. Yes.

Q. You come under the benefits of the retirement fund?—A. Yes, I belong to that.

Q. That is to say, 5 per cent of your salary is deducted, and when you choose to come out of the service, you get your money back again?—A. Yes. I do not think they give quite as much interest as if we deposited the same amount in the bank.

Q. You could make more than 4 per cent on your money now?—A. Yes, because the bank pays more than that every three months.

Q. I doubt that statement, but still you could make more than 4 per cent out of your money. Do you not think it desirable to establish a superannuation fund?—A. Yes, or if it was practicable to have a combination of the two, it would be better yet.

Q. There is nothing in the world, except the dignity of the office, which stands in the way now of your resuming your old profession?—A. Nothing at all.

Q. And if you wanted to resume your profession to-morrow, you would get your money back again?—A. That is all I would get.

Q. But if you saw a prospect before you of bettering yourself, there is nothing to deter you from going out of the service?—A. Well, I am getting to be a little old now, and I do not want to make a change every day.

Q. How old are you now?—A. I am forty-six.

*By Mr. Fyshe:*

Q. Do you do any professional work now?—A. No, I cannot do so.

*By the Chairman:*

Q. You say you cannot do professional work now?—A. No.

Q. Have you any means of adding to your living?—A. Nothing at all.

Q. What is Mr. Brennan in your office?—A. He is in charge of the distillery at St. Hyacinthe. We have some of our men who are sent sometimes on especially hazardous service, and I would like to say to the Commission that I think there should be provision made in such case for extra pay, or they should be given protection for insurance. I have one of my men who is called on two or three times a year to spend two or three weeks in the fulminate of mercury factory. He should be paid extra for that, or he should be protected by insurance paid for by the department.

Witness retired.

Mr. DAVID JOSEPH BRENNAN, special class excise man, St. Hyacinthe, P.Q., called, sworn and examined.

*By the Chairman:*

Q. How long have you been in the service?—A. Nearly seventeen years.

Q. Where were you stationed, what has been your career in the service?—A. I was appointed in the Windsor division, and was stationed at the Walkerville distillery on February 14, 1891, I was transferred to the Toronto division in 1894, to Hamilton on January 5, 1903, and March 1 last year found me at St. Hyacinthe.

Q. Which of those places do you like the best?—A. It is really immaterial, I have been moved around so often.



## SESSIONAL PAPER No. 29a

Q. Have you a family?—A. I have.

Q. How many changes and tribulations have you passed through with your family?—A. From Toronto to Hamilton and from Hamilton to St. Hyacinthe.

Q. What is the compensation for removal expenses for sending your family down?—A. The cost of packing up, the actual cost of transportation, the cost of unpacking and one week's board for the family.

Q. One week's board for the family and the actual expenses out of pocket?—A. Not the actual expenses out of pocket, but just the actual cost of transportation, packing, and unpacking; whatever breakages occur I have to bear the loss of.

Q. What distillery is it at St. Hyacinthe?—A. The St. Hyacinthe Distillery Company.

Q. When you were at Hamilton what were your duties there?—A. I was acting as special class warehouse man although for the first ten months I had not the qualification, I passed the examination in the fall of 1903.

Q. What warehouse were you at?—A. The Royal Distillery.

Q. And were you stationed at Toronto?—A. I was at Gooderham & Worts for eight years.

Q. You had practical knowledge of the distillery work before you went to St. Hyacinthe?—A. I had practical knowledge obtained at Walkerville, Toronto and Hamilton.

Q. Have you anybody with you in the distillery?—A. I have two officers with me at St. Hyacinthe.

Q. How do you manage to divide the work, day and night?—A. No, sir, the officers are on duty from 7 in the morning until 6 at night unless the work requires longer hours.

*By Mr. Fyshe :*

Q. They are paid extra if they work longer hours?—A. They are paid 50 cents per hour for the first two hours and 25 cents an hour for the extra time after that. That is for extra services which are not required very often.

*By the Chairman :*

Q. You get extra pay for extra hours?—A. All distillery officers get a stated amount.

Q. Would that apply to tobacco factories?—A. I cannot say. I think it does in some of the larger factories.

Q. What do they pay you now?—A. \$1,300 and \$150 duty pay.

Q. How many years do you say you have been in the service?—A. I have been in the service nearly seventeen years.

Q. How many examinations have you passed?—A. I have passed all promotion as well as the special and qualifying examinations.

Q. Did you have any notice that you were to remove to St. Hyacinthe or were you simply ordered to go?—A. I was notified by telegram on a Friday night to report on the Monday following.

Q. Was that a promotion then?—A. Yes, sir.

Q. What did you get by going to St. Hyacinthe?—A. I got to be officer in charge of a distillery.

Q. How much additional emolument did you get?—A. The special class list was full when I went there so I was still a first class officer, but when I had been there about a month the special class list was enlarged to the extent of six, I being the first place on the list I reached the minimum which was \$1,200.

Q. And you got \$1,200 and duty pay?—A. \$150 for special duty.

Q. Is there any rule in the department that you could not get more than \$1,200?—A. The minimum salary of the ordinary special class is \$1,200.



7-8 EDWARD VII., A. 1908

Q. Does that depend upon the class of the division in which you are engaged ?—

A. No, sir.

Q. At St. Hyacinthe you would get the same as in Montreal for the same classification ?—A. The same as in Montreal.

Q. What are your juniors paid ?—A. They are both first class men and are all right, and they get from \$1,000 to \$1,200.

Q. Then there is no very great distinction between your pay ?—A. No, sir.

Q. Have you anything else to tell us ?—A. Well, simply that I would like to speak about my experience and to show you what that has been in the moving of my family from one point to another. I am speaking more particularly now with regard to the moving from the province of Ontario to the province of Quebec, and, of course, the same would apply to any officer who was moved from the province of Quebec to the province of Ontario. Take my own case, a man with a family of children going to school, I had to take my children out of the school where English was taught in Ontario and I came to St. Hyacinthe where French is taught to the same extent as English was in the Ontario school.

Q. That is certainly a handicap ?—A. Yes, and the salary paid is not sufficient to enable me to put my children in a college and the consequence is their time is actually wasted because they have to go back into lower classes than that which they left in Ontario. I am trying to keep my family at school, but this is a decided hardship.

*By Mr. Fyshe:*

Q. The Government pay all the expenses in bringing your family from Ontario to Quebec ?—A. Only the actual travelling expenses, the cost of packing and unpacking and a week's board for the family. When it is borne in mind that it requires every month of every year of a boy's career at school to prepare for the future you can see gentlemen that owing to the change from Ontario to Quebec schools my boy is not getting that training in school at St. Hyacinthe, he is not making that progress that he would have made had he remained in an Ontario school.

Q. Still he is learning French ?—A. As I said it required every hour of the boy's career at school to prepare himself for the future and he is being handicapped by the time lost in acquiring French which if he had remained in the Ontario school he would have made progress in the essentials.

*By the Chairman:*

Q. How old is your boy now ?—A. He is ten years now and his Ontario course has been interrupted and has had to commence again fresh in the St. Hyacinthe school, and then again that course at St. Hyacinthe does not fit him for the career that he will fill in Ontario, and when he goes back to Ontario he has to go back three or four years with his juniors. The same thing would occur with a person going from Quebec to Ontario.

Q. Is there no discretion in the removal of officers ?—A. Up to a very few years ago there were no distilleries in the province of Quebec, and, therefore, there were no officers there to take charge and it is owing to that fact that we have been sent down from Ontario. As it is now there are officers in Quebec who are being fitted to take charge of distilleries, but in the meantime we are suffering.

In connection with the extra pay, I would suggest that the duty pay of officers in distilleries, since they are liable to be moved about so much, instead of being from \$150 to \$200 should be raised to three times the amount mentioned (\$600) in order to provide for the educational expenses of the officer's children. As it is now I am losing money every month that I am down here, my expenses having increased a great deal more than my salary.

Q. That is owing to the fact of your transportation from one province to another ?—A. The cost of living is, with the one exception of meat and vegetables, as



## SESSIONAL PAPER No. 29a

dear as it was in the city of Hamilton; I pay as much house rent, more for coal, double for gas, and other things are equally dear.

Q. But I suppose you have more grounds to your house?—A. I have just the amount of ground my house stands on, with probably 30 feet in depth at the back and the width of the house.

Q. I have no experience of St. Hyacinthe except passing through on the train, but I thought it was a place of houses with large gardens?—A. The larger part of the people are living in tenements, four or five families to the house.

I would beg to suggest that in the event of a readjustment of the schedule of salaries, the officers will be so paid as to feel immediate relief, that is by giving a man who has reached the maximum of his class under the present conditions, the maximum under the improved conditions and others accordingly.

Witness retired.

Mr. JOHN ECKFORD GOW, special class exciseman, Joliette, P.Q., called, sworn and examined.

*By the Chairman:*

Q. How long have you been in the service?—A. For nearly nineteen years. I was appointed in 1888.

Q. You are still a special class excise man?—A. Yes.

Q. What has been your career in the service?—A. I was appointed to the Stratford main office and from there I have been transferred to Palmerston, Waterloo, Ont., Guelph, Pelee Island, Prescott, Walkerville. I also served in Montreal for a few weeks.

Q. Is Joliette a division?—A. Yes, sir.

Q. Have you a collector there?—A. Yes, sir.

Q. What is the name of your collector?—A. Mr. Louis Victor Labelle.

Q. How long has he been collector?—A. I do not know; I think about four or five years.

Q. Was Mr. Labelle the first collector?—A. No, there was one there previous to that; I have forgotten his name—Mr. Leprohon, I think.

Q. How many are there on the staff at Joliette?—A. There are three at Joliette head office, but one is only a messenger.

Q. That is, there is yourself and Mr. Labelle and the messenger?—A. Excuse me, I am not at Joliette, I am the distillery officer at Berthierville, but I am attached to the Joliette division.

Q. In what class is the Joliette division?—A. The third class.

Q. What is the revenue of the Joliette division, do you know?—A. I cannot say.

Q. How many employees are there altogether in the division; can you tell that?—A. We have five in the town where I am, three in Joliette, and I think about two others at out stations; a number of them are mostly on commission or with very small salaries.

Q. At what distillery are you engaged?—A. At the Red Cross gin distillery.

Q. In all these removals that have taken place, you, like Mr. Brennan, have been compensated for your transportation expenses and a week's board?—A. Yes.

Q. Have you a family?—A. Yes.

Q. Are you any relation to the Hon. Peter Gow that was in the service?—A. No sir, he was a sort of second cousin of my father's.

Q. Why is it that you have been shifted about so much?—A. Well, for many years I was unmarried; I was a distillery officer, and I had passed the required examination and was eligible; I was shifted about much more before I was married than since.



7-8 EDWARD VII., A. 1908

Q. Have you a family now?—A. Yes.

Q. How long is it since you have been in your present location?—A. I am nearly three years there.

Q. And you suffer from the same disability in bringing your family from one province to the other as Mr. Brennan complains of with regard to your family having to begin their education over again?—A. Very much so; I do not know that it was any worse, but I certainly had troubles of my own.

Q. What do they pay you?—A. I am getting \$1,500 and \$150 duty pay.

Q. Do you find house rent reasonable down there?—A. Yes, sir.

Q. What is the cost of living at Berthierville compared to your former expenditures in Ontario?—A. I think I save a little more than I did when I was living at Windsor and working at Walkerville, which is a very dear town, and probably I save a little more here. I saved nothing the last two years at Windsor, but I do save something here.

*By Mr. Fyshe:*

Q. You think the cost of living is lower where you are now?—A. Yes, sir, it is a little lower, rent is lower, although it is made almost as high by the education fees. Might I say in reference to what the last witness has said about the difficulty in making the same progress in education here and the disability suffered in going back to Ontario from Quebec, that my little daughter has been sent to Windsor for an English education, I could not obtain it at all in Joliette, and although she could read and write French very well it was no use to her, and she was actually dropped one class.

*By the Chairman:*

Q. Yet Windsor is a frontier town with a lot of French there?—A. Yes.

Q. Are there many English people in Berthierville?—A. Seven families.

Q. Then, as we are told, man is a gregarious animal you suffer from loss of social intercourse?—A. Yes, we know all the seven families; I am Protestant, and, of course——

Q. We are not going into that question at all, but you are naturally a stranger in a strange land down there?—A. Yes, it is no great hardship, of course.

Q. Then the reason of this removal is that the distilleries are of recent origin down there?—A. Yes sir.

Q. How many assistants have you with you down there?—A. Four.

Q. Is the business so extensive as to require five officers?—A. Yes, sir, we require them all.

Q. What are your hours there?—A. Well, we have men from seven to six, my own hours are from eight to six.

Q. And then the officers get extra pay if they work beyond the time?—A. Yes, sir.

Q. Does that amount to anything?—A. Well, we have a night officer, one officer working all night and these officers are paid \$25 a month in addition to their salary.

Q. Do you shift that about?—A. Yes, sir.

Q. The man who is doing night work this month will not be doing it next month?—A. That is the arrangement.

Q. You shift them about continually?—A. Three officers do that work, we do that in order that they may share in the emoluments.

Q. Is there anything peculiar in connection with the Berthierville work that you would like to bring to our attention?—A. No, I do not think there is anything in regard to that office in particular. I might say about grading the officers in the distilleries that an officer does not necessarily get more money because he is in the largest distillery. An officer appointed on the special class list remains on that list, and if a certain one is appointed after me he generally ranks behind me in salary, although he might have harder work than I have, that is owing to seniority.



## SESSIONAL PAPER No. 29a

Q. You have been here while the other gentlemen have been under examination?—A. Yes.

Q. Have you anything to add at all to what they have said?—A. I have two or three items I would like to refer to. One of them is 'long service.' I think there should be some compensation for an officer with long service. We have men in our service who have been appointed at an age when perhaps it was not easy to pass the examination, and still they are there from twenty to twenty-five years and have given good service, and through that inability to pass the examinations the young school boy, the younger man outstrips the older man. If there was some little compensation for the older men, I do not mean a great deal, it may be \$50 a year for every five years of service after twenty years, it would help to put the old men on a par with the younger.

Q. How many examinations have you passed?—A. I have passed all that are required.

Q. What other suggestions have you?—A. With regard to superannuation, I wish to make the remark about that, that in the first place superannuation is based on the officer's salary which he received for three years past; I contend that it is altogether unjust that an officer may pay his percentage into the superannuation fund for thirty-five years and while still in the service he may die and his family receives no compensation; that is unjust, his family should receive something in consideration of that. In regard to the increase of salaries, I would like to say that if any recommendation is made to the government about salaries, I think there should be some clause by which the time of payment would be assured. For instance, the last increase was granted in October, 1904, but we received no benefit until January, 1905, the Civil Service Act states that the annual increase may amount to five per cent, but it is not always advanced five per cent. In my own case, I was only advanced \$50 on \$1,400, and the objection is that at that rate it takes four years from the time that the Act becomes operative for me to receive the full benefit, whereas, had I received the full amount possible, *i.e.*, five per cent each year I would have obtained the whole of the increase in three years. Then the next point is if the commission and the government recognize that there is a hardship and that we have grievances that we are not sufficiently paid and that the grievance exists now, that the remedy be applied, at once or at least that one-half of it be given now and that the other half be given in not more than two years, and further that the amount should be made sufficient to cover not only the estimated insufficiency that is earned now, but we should not have the circumstances occur again, and it should anticipate to some extent the probable increase which would take place perhaps in the cost of living before we receive the full benefit that is granted to us.

Q. You take it that commodities will continually advance in price and that there should be some elastic arrangement by which the salaries of Government officials should be raised accordingly?—A. It appears as if it would last for some time. I do not believe that our present buoyant condition of affairs will always last, and I think that there will be a turn, but it appears as if it will exist for some little time at all events, and it would be better to provide for it so that the officers would not suffer from receiving too low remuneration. I also want to plead for an additional raise for the lowest class officers. In my experience the third and even second-class officers are the men who suffer the greatest hardships in the matter of salary. I am speaking for them and not for myself in this case, but my experience is that generally the men who have to work from seven to six are mostly second and third-class officers and as the man rises higher in the service he goes later in the morning. I think these men should be placed in a comfortable position at least, in spite of the fact that they are only in the third-class, the basis of salary should be high enough for them to live comfortably.

*By Mr. Fyshe :*

Q. What is about the average for them now?—A. There are not very many third class officers, but they must average from \$750 to \$800. Of course, we have



7-8 EDWARD VII., A. 1908

other men who have not passed the Excise examinations and who are employed in out stations who are getting \$200 a year or less.

*By the Chairman :*

Q. Have you sufficient officers in your district to carry on the work of the district?—A. Speaking for the entire division I believe there is a lack of men in one or two of the out offices.

Q. Do you know whether your collector has reported asking for more men?—A. I do, well I know that he reported at least that one man he has was not satisfactory, and I believe he asked for more.

Q. This man that is not satisfactory, where is he stationed?—A. I think it is St. Jacques. I may explain that that man is not an officer but he divides this duty with others, and he admitted his own unsatisfactory work but stated that he was giving work for all that he was paid, that he considered he was doing enough for the pay he got.

Q. Is he in charge of a factory?—A. Yes.

Q. And the collector reported his inefficiency?—A. He told me he had done so.

Q. And you can't get rid of him, and the man says he does as much as he is paid for?—A. He apparently does not care very much whether he retains the job or not, but he is doing the work.

Q. You were saying that the lower grade men are not paid sufficient in your estimation. Do you have sufficient men entering the service now to fill the vacancies? Can you get good men now?—A. I have no experience in that line at all.

Q. In other places we found that the uniform cry is that good men will not enter the service?—A. It seems to me that is the only legitimate conclusion to arrive at.

*By Mr. Fyshe :*

Q. Do you find a disposition on the part of some of those men who are so poorly paid to slur their work?—A. No, sir.

Q. They are quite conscientious in the discharge of their duty, although continually grumbling at the insufficiency of the pay?—A. The insufficiency of the pay is very frequently the occasion for remark.

Q. What do you think should be the minimum pay for a young man in such service as you speak of?—A. Well, for the third class I think we should base it on the probability of a man having a family, and I think that in the average town a man should have at least \$900, or perhaps \$1,000; \$900 is not, I think, too much.

Q. That would be nearly \$3 per day, excluding Sundays?—A. Yes, I am saying that at haphazard, but I think that would not be anything too much in comparison with the work he is called upon to do.

Q. How would that compare with the pay of similar men in the old country?—A. I do not know; I presume it would be more.

Witness retired.

Mr. JOSEPH OLIER CHALUS, inspector of weights and measures, Montreal, called, sworn and examined.

(Memorial of weights and measures staff read.)

*By the Chairman :*

Q. You are the inspector here?—A. I am inspector of weights and measures for the Montreal division.

Q. How long have you been in the service?—A. Twenty-nine years.



SESSIONAL PAPER No. 29a

Q. You came in when the Act was first established?—A. A little after, I came in in 1878.

Q. And the Act was established some time before that?—A. About 1874.

Q. What was your first appointment?—A. Assistant inspector of weights and measures, Montreal.

Q. Then in the course of time you became inspector?—A. After three years I was appointed chief inspector.

Q. Then you have been inspector since 1881?—A. Yes.

Q. What is your salary?—A. \$1,600.

Q. Is that the highest salary paid to an inspector of weights and measures?—A. To my knowledge it is, yes.

Q. You are the head, the top of everything else in the weights and measures branch?—A. Yes.

Q. What is your establishment in Montreal? How many officers have you?—A. I have eight assistants with me.

Q. Mr. Daoust and Mr. Boudet are two of your assistants?—A. Two of them, yes.

Q. What are the salaries paid your subordinates?—A. The maximum salary paid is \$800, but they do not all get that.

Q. Tell me what are the duties in the weights and measures branch? Do you go around all the shops inspecting weights and measures?—A. First, we visit every place of business where scales, weights or measures are kept for trade, we call at every one of these places and verify all weights, scales and measures; all scales, weights and measures used in trade are tested. We also attend to the scale factories. No scale or instrument for weighing or measuring can be legally sold unless first verified, and we attend to the importers and manufacturers of these articles.

*By Mr. Fyshe:*

Q. You have a tremendous lot of work?—A. Yes.

*By the Chairman:*

Q. How many officers do you say you have in Montreal?—A. There are eight on the staff besides myself. We have the city of Montreal and suburbs and sixteen counties outside the city to attend to.

*By Mr. Fyshe:*

Q. You do not do that with eight men, surely?—A. Oh, yes; I have to.

Q. You don't say so?—A. Yes, I have to. The inspection in the country districts only takes place every two years. Some scales are verified every year and others every two years, but all scales in public elevators and scales used by the railways and all that description of scale are verified every year. The law is that the public scales have to be verified every year.

Q. Do you visit these stores periodically or do you go in any time when you think fit?—A. We visit them at any reasonable time during the day.

Q. And without notice?—A. Without notice, yes.

Q. When you send a man around is he specified as to a certain district he is to take?—A. Oh, yes, of course, I direct the staff.

Q. Does he keep a record of every visit to these establishments?—A. He has to send a lengthy report of every place visited and specify every thing he has inspected at each place.

Q. And you keep a record of that?—A. Yes.

Q. So that you can tell at any time when any place was last inspected and what the report was?—A. Oh, yes, we keep a day book and record everything.

*By the Chairman:*

Q. Your men make these inspections without any notice just when you think fit to send them?—A. Of course, I think that is the right way to reach it if there is any-



7-8 EDWARD VII., A. 1908

thing dangerous. If there is anything that is not right, if they had notices they would hide it away.

Q. Do you meet with any opposition, take for instance, when your men go into a shop and demand that all the weights and measures should be brought to their notice?

—A. As a rule we do not meet with any objection from the public, our officers generally are well received.

Q. Do you send one man or two to make an inspection?—A. One man goes at a time, he has his full equipment, he has his standards with him and has a carter to take him there.

Q. You drive up in a cart to the place?—A. Yes, sir.

Q. But when the cart drives up could not the storekeeper get rid of a lot of his weights and measures if he knew they were not right?—A. Well, of course, he may possibly do it—I am speaking now of our regular visit.

Q. Yes, supposing there is a deficiency in some of the measures or scales, could not those measures or scales be hidden away?—A. Certainly. I do not pretend to say that they could not.

*By Mr. Bazin:*

Q. As I understand the law, are they not liable to a penalty if they do not get all their weights and scales passed?—A. Certainly, because we are sending more than once and the second time the officer goes there, if he finds scales, or weights or measures that have not been verified, he has a right to remove them and have the man fined for using them.

*By Mr. Fyshe:*

Q. Is there any special mark on them to show that they have been verified?—A. Yes, there is the Government mark, and that mark is changed every two years on the two-years' scales and every year on the annual scale.

*By the Chairman:*

Q. In your twenty-nine years' experience you believe that all weights, scales and measures have been reached?—A. Yes, that is what we try at. We have sixteen counties outside the city of Montreal and suburbs to look after.

Q. That corresponds with the divisions of Montreal and St. Hyacinthe?—A. Formerly they had thirty-two counties in Montreal division, and since a few years they have formed a new division of St. Hyacinthe, with sixteen counties, so that we have the city of Montreal and its suburbs, with sixteen counties in our division.

Q. When the storekeeper's scales, weights and measures are being inspected is the fee paid at the same time?—A. Yes, sir.

Q. On the amount of work that is done?—A. And we issue the officer's certificates bearing stamps representing the amount of money received, and we deliver it to the owner of the scales.

Q. That money you pay into the credit of the Receiver General?—A. Yes.

Q. You have nothing to do with the Montreal division of excise here?—A. Nothing at all.

Q. You account direct to the department at Ottawa?—A. The chief inspector audits our books.

Q. Mr. Lawlor, in addition to inspecting the Montreal division of the Inland Revenue Department also inspects the weights and measures?—A. Certainly he counts our stamps and everything.

Q. How often does he inspect your office?—A. Every six months.

Q. Do you know when he is coming around?—A. He does not tell me beforehand when he is coming, but when he comes I will receive him well.

Q. Your revenue is derived from the sale of stamps?—A. Yes, we issue stamps for checking all the receipts.



## SESSIONAL PAPER No. 29a

Q. These stamps, are they kept in a vault or safe, or anything of that kind?—A. The department supplies the stamps for the inspectors of each division and keeps an account with him, and the inspector distributes these stamps to his assistants and keeps a separate account with each of them.

Q. To what extent do you keep a supply of stamps on hand? Have you about three months' supply?—A. There are eleven varieties, namely, one-cent, two-cent, five-cent, ten-cent, fifteen-cent, twenty-cent, thirty-cent, fifty-cent, seventy-five cent, one dollar, one dollar fifty cents, two dollars, five dollars, and ten dollars, that is what we keep.

Q. How often do you ask for stamps?—A. As a rule about every three or four months.

Q. You have about three months' stock in hand?—A. Yes.

Q. What would be the value of the stock you have on hand?—A. It all depends upon the denomination of the stamps.

Q. As a rule, how many stamps do you keep on hand?—A. As a rule, I keep a larger amount of the small stamps than of the larger denomination.

*By Mr. Bazin:*

Q. Give us the amount in dollars?—A. Oh, the average value of the stamps would be about \$4,000 or \$5,000.

*By the Chairman:*

Q. Are those stamps kept in a fireproof vault?—A. In a fireproof safe.

Q. Who has the key of that?—A. It has a combination lock. We send in monthly reports showing how many stamps we have on hand and we have to produce the cash for the difference. If we issue so many stamps we must show a deposit equal to the amount of the stamps issued during the month.

Q. Have you always been in the Montreal division?—A. Yes, I was born in Montreal and have always lived in Montreal.

Q. You have grown up in the office here?—A. Yes.

Q. You have been here since 1878?—A. Yes.

Q. In Montreal itself, what has been the increase, you say that new industries have been inaugurated, how many more are these than when you first entered the service?—A. I might say that Montreal has been spreading a great deal within the last twenty years, at the time I joined the department it was a comparatively small city, and now even the commercial part of the city has spread a great deal, the population has almost doubled since I entered the service.

Q. You say that in 1896 the total staff was nine officers, and in 1906 you had seven officers, that is owing to the diminution in the number of counties comprising the district?—A. It is accounted for by the factory work, which has been increasing a great deal, the new scales will have to be verified.

*By Mr. Fyshe:*

Q. I should think the present staff does very much more work per day than the old staff?—A. Certainly and now our system is getting better, we master our duties better now than we used to, there is no question about that.

*By the Chairman:*

Q. Now, there is a greater tendency to verify the weights and measures at the factory, where they are constructed than in the shops?—A. They have no right to use them in the factory until they are stamped.

Q. Then the weight, or measure, or scale before it, is sent out to the merchant or storekeeper has to be verified by an officer?—A. Yes, our weights and measures law is



7-8 EDWARD VII., A. 1908

very rigid, all the friction points, bearings, &c., must be of hardened steel, we demand that on every scale manufactured in the Dominion.

*By Mr. Fyshe:*

Q. You must be competent to judge whether they are of hardened steel or not?  
—A. We try them with a file, you see.

*By the Chairman:*

Q. It has led to this result that in 1896, or about that time, you went into more places than you do now, because you verify them at the factory instead of verifying them piece meal as much as you used to?—A. Yes.

Q. I see you tested nearly 60,000 weights and measures during last year?—A. Yes, of course, the Commission will understand that our receipts at first sight seem to be small on account of the price of verification of a weight or measure which is only 5 cents, so it takes a great many of them to make up a large amount, but the work is still there to be done, although it is not like the excise where they draw large amounts; we draw all small amounts, but we have the work to do.

*By Mr. Fyshe:*

Q. And you have to be just as conscientious?—A. Yes, but that accounts for the comparatively small receipts we have.

*By the Chairman:*

Q. What was your previous experience before entering the Government service?  
—A. In what way?

Q. Were you a mechanic?—A. I was a notary. I was a student when I left the country for two years; I went on an expedition to Rome and I was one of the Pontifical Zouaves for three years; that was in 1867.

Q. You came under the glamour of a soldier's life then?—A. Yes, and when I came back from my service there I had no disposition to study law, and I looked for a Government position and got a position in the service. That is the whole history of my life, and since I have been there I have had no reason to regret it.

*By the Chairman:*

Q. I wanted to find out whether you had anything in your previous career to qualify you to be inspector of weights and measures, that is the reason I asked you. You were thirty-two years old when you joined the service?—A. Yes, it was quite new to me.

Q. Does it take long to acquire that knowledge?—A. I put my mind to it; I tried to do honour to myself and I think I have done as much honour to the service as any other officer in the Dominion.

Q. Have you a sufficient number of officers to carry on the work of your office?  
—A. Yes, I think I can pull it through with the number of officers I have.

Q. You have not had any new appointments lately?—A. I had one yesterday to replace one of my officers who died last week. Yesterday morning I received the news that another man had been appointed to replace him.

Q. Do you know anything about the qualifications of this new man?—A. I could not say.

Q. Do you know what salary he was appointed at?—A. \$500, but if I was permitted to say so, I think it is impossible for an officer to give good service on that salary.

Q. Do you think \$500 is sufficient to get good men to enter the service?—A. I would not like to undertake to get good men for that.

Q. If it were a young man?—A. This is a man fifty-one years of age.



## SESSIONAL PAPER No. 29a

Q. And what is he to get?—A. \$500.

Q. Has he reported yet?—A. He reported himself this morning.

Q. Did you know anything about him before he was appointed?—A. Yes, he used to be a merchant and had some financial reverses.

*By Mr. Fyshe:*

Q. Is he a respectable man?—A. Yes.

Q. A decent man?—A. Yes, I think he will make a good officer.

Q. He cannot live on that?—A. I do not see how he can live on that; he is a married man and has a wife and family, and I do not see how he can live on that money.

*By the Chairman:*

Q. He had to acquire a certain amount of political influence in order to get that position?—A. I understand he was appointed through political influence very likely.

*By Mr. Fyshe:*

Q. Is it a friendly thing to do to appoint a man at \$500 a year?—A. Well, hardly; I think perhaps it is a poor service to him.

Q. If he is a competent man, when is he likely to get an increase?—A. That is what he is looking for; he told me he would not stay long at that figure.

*By the Chairman:*

Q. How old are you?—A. I am fifty-nine.

Q. Perhaps he may have the idea that you may be superannuated, but you could not be superannuated?—A. Not yet, not until I am sixty.

Q. Are you one of those who are on the superannuation?—A. Yes. He must have thought, I suppose, that through political influence he can secure a better salary in a short time.

Q. It is rather absurd to suppose that a man of fifty-one, married and with a family and with experience, should enter the public service at the rate of \$500 a year. The Weights and Measures have never really formed a part, have never been scheduled under the Civil Service Act?—A. No.

Q. They have never had the advantages, such as they are, of superannuation?—A. Well, I have.

Q. That is a fluke. Are any other members of your staff on it?—A. Only Mr. Daoust and myself, because we were ten years appointed at the time of the passing of the Act.

Q. Except Mr. Daoust and yourself, nobody in the Weights and Measures Branch are under superannuation?—A. I had five or six other officers at the time who had paid for nine years into the fund, and the amount they paid in has been refunded to them, and they have been left without superannuation.

Q. It was found that there was nothing in the Civil Service Act to bring in the weights and measures inspectors?—A. No, but the weights and measures men are not alone; the gas inspectors are in the same position as we are.

Q. I was going to say that in the course of time, in a few years, you, being one of the eligibles to be superannuated, may be retired?—A. Oh yes, I have paid into the old fund.

Q. You score now twenty-nine years' service?—A. Yes.

Q. And in another five or six years' service you will be up to your full maximum?—A. Very likely, and when that time comes, I may be looking forward to that.

Q. The new gentleman may be looking forward to something like that happening?—A. I do not know anything about that.

Q. It is not likely that a man would enter at \$500 a year at that age without anticipating something?—A. To tell you frankly, I cannot understand it.



7-8 EDWARD VII., A. 1908

Q. Have you anything further to say?—A. Incidentally, I think it would be proper that the Commission should see about the amount that we are raising every year, and I will show you a copy of the last report of the Montreal division. We collected during that fiscal year \$13,354.60. Now, I think—I do not desire to disparage any other division—but I think you should know that we collected the most revenue of any division in the whole Dominion. The Belleville division has collected \$4,000; the Hamilton division, \$7,000; the Toronto division, \$7,700; the Windsor division, \$10,559; then comes Montreal at the rate of \$13,351. That shows that we have not been idle in Montreal, that we have done what is called fair duty.

Q. What does the Ottawa division collect?—A. Ottawa collected \$4,574.

*By Mr. Fyshe:*

Q. Yours is actually a revenue-producing department?—A. Yes.

*By the Chairman:*

Q. Montreal has a surplus, has it?—A. Montreal's expenses amounted to \$8,716, and the receipts were \$13,000.

Q. You are a revenue-producing division?—A. Yes.

Q. But all divisions are not revenue-producing?—A. No, but Montreal is a revenue-producing one.

*By Mr. Bazin:*

Q. What does Quebec show?—A. The receipts are \$3,934, and the expenditure \$8,930.

Q. Does that include all the lower part of the St. Lawrence, Gaspé?—A. Yes.

Q. That is what makes the expenses so heavy?—A. And they have no scale factories in the city of Quebec to produce revenue.

Q. And the territory is so large it must be very expensive to cover it?—A. And the division is scattered very badly down the gulf, the officers have to spend so much in travelling to reach the small places where there are almost no scales. This is in contrast to the Montreal division, which is thickly populated.

*By the Chairman:*

Q. The whole province of Ontario is revenue producing, that is to say its total expenditure is \$32,000 with a total revenue of \$35,000 and in fact the province of Quebec has a total expenditure of \$23,800 with receipts of \$21,800, therefore, the record for the province of Ontario is not so very bad. You say you have a salary of \$1,600?—A. Yes, sir.

Q. And you said you had the highest amount paid to any official?—A. Yes, sir.

Q. Has there been any scale laid down by the department of salaries to be paid officers of the Weights and Measures branch?—A. It is not to my knowledge that there has been any scale established for the Weights and Measures branch. We have always been left to the good pleasure of the Minister.

Q. As it is now you get a salary of \$1,600 and you have been an inspector for over twenty-five years?—A. Yes, sir.

Q. What had you when you became inspector?—A. I was appointed inspector at the salary of \$1,200, which was the salary my predecessor had.

Q. That was twenty-five years ago?—A. Oh, more than that.

Q. You were appointed collector when?—A. Three years after I was in the service.

*By Mr. Fyshe:*

Q. When you went into the service first you did not have \$1,200?—A. I had \$700.

Q. Then you got \$1,200 when you were made an inspector in 1881, and twenty-seven years afterwards you get \$1,600, that is to say your salary has increased from \$1,200 to \$1,600 in twenty-six years?—A. Yes.



SESSIONAL PAPER No. 29a

Q. That is slow enough ?—A. That is not a very generous increase.

*By the Chairman:*

Q. Do you know, Mr. Chalus, whether any representations have been made to the department respecting the small salaries paid to the assistants ?—A. Petitions have been sent through me to the department calling attention to the small salaries paid in the department.

Q. You received an acknowledgment I suppose of the receipt of the petition ?—A. I did, but that is about all I got.

Witness retired.

Mr. J. O. CHALUS recalled.

*By the Chairman:*

Q. Do you find that you are getting efficient men now, Mr. Chalus ?—A. The greatest drawback we meet with is this that men are chosen from the ordinary people and are given to us as officers. They do not know the first thing practically about weights and measures or weighing machines; they have not the least idea of what constitutes a weighing machine and these men are shovelled into the service without any practical knowledge whatever.

*By Mr. Fyshe:*

Q. And you have to educate them ?—A. Yes. I believe that the department should have these men put on probation for one or two months under a practical man for their education before they come into the service at all, because our officers have no chance to learn their duty before entering the service. We have at the head of the Weights and Measures Department at Ottawa Mr. James Fife, our head inspector, he is a practical man and he could give them the practical training they would require for the service. Here, when they are shoved into the division, they have practically no chance to learn, but if they were given a course of training for one or two months they would acquire very necessary knowledge. If that could be embodied in your report gentlemen, I think it would be of advantage.

Witness retired.

Mr. JOSEPH A. DAOUST, Assistant Inspector Weights and Measures, Montreal, called, sworn and examined.

*By the Chairman:*

Q. How long have you been in the service ?—A. Twenty-seven years.

*By Mr. Fyshe:*

Q. How old are you ?—A. Sixty-two.

Q. You are not very gray for that ?—A. Not yet.

*By the Chairman:*

Q. You now have a salary of \$800 ?—A. Yes.

Q. How long have you been assistant inspector ?—A. Twenty-seven years last June.

Q. What salary had you when you began ?—A. \$500.

Q. You were not appointed assistant inspector at first ?—A. Yes, at \$500.



7-8 EDWARD VII., A. 1908

Q. When did you get the next move up?—A. Two years afterwards I had \$100 increase, and my last increase dates from October 1, 1886, that is my last increase from \$700.

Q. As assistant inspector of weights and measures you have for twenty-one years been in the employment of the public at the same salary?—A. At the same salary.

Q. What is the highest salary paid to an assistant inspector of weights and measures?—A. I do not know of any one getting any more.

Q. You do not know of any one getting more than that?—A. Here in Montreal, I mean.

Q. What time do you begin the day's work?—A. Sometimes at 8.30, because I am making the inspection at the factory; office hours are 9 a.m. until 4.30, and sometimes 5 o'clock when it is needed.

Q. Do you take any time for luncheon?—A. Three-quarters of an hour or an hour.

Q. Practically all your working days are given up to the Government service?—A. Government service only.

Q. You are not supposed to be working on Sundays or anything like that?—A. No, sir.

Q. You work all the week and you have had no increase in salary for twenty-one years?—A. That is correct, sir.

*By Mr. Fyshe :*

Q. You have had an increase surely in twenty-one years?—A. No, not since that date, and my net salary is only \$65 per month, because I belong to the superannuation fund. I have seven of my family, and I have to feed and clothe them out of that.

Q. Is that all the salary you have now?—A. Yes.

*By the Chairman :*

Q. Do you ever feel inclined to leave the service?—A. Not at my age.

Q. But have you not felt so during the years of your life since 1886?—A. No, I was always pleased to work, and did the work for my health.

Q. You get a good deal of outdoor work?—A. Yes, for ten years I was charged by Mr. Chalus to visit the city all around, and I went to the country for eight months too, and that agreed with my health.

*By Mr. Fyshe :*

Q. You live in the city?—A. Yes, sir.

Q. You can't own your own house?—A. No, sir, I can't, and my rent is increased pretty much during the last few years; it is \$18 per month now, and twenty-five years ago I paid \$13.

Q. For the same house?—A. Yes, I have been in the same house for twenty-five years and I have been noticed to pay \$20 next year.

Q. Are you a married man?—A. Yes.

Q. Have you any children?—A. Yes, five.

Q. Do you live on air?—A. We are obliged to economize, and sometimes we have not much heart to live.

Q. I do not see how any man can live on that salary?—A. For a few years I have been keeping house with my mother-in-law and she had a little rent from another house, and that helped me for a time, but she is dead now, and it is very hard for me to live.

Q. You must have the secret of living cheap?—A. I have one son that earns money and he tries to give me help from what he earns.



SESSIONAL PAPER No. 29a

*By the Chairman :*

Q. You were thirty-five years old when you came into the service?—A. I was quite thirty-five.

*By Mr. Fyshe :*

Q. What were you before that?—A. I was a lawyer, but I was sick, and the doctor ordered me to travel, and as my family had some political influence, and I was ordered to go out and inspect at the district of Terrebonne. After eight months Mr. Aikins became Minister and called me down to Montreal.

Q. Where were you born?—A. At St. Eustache, Two Mountains, and I came to Montreal as a student a year before Confederation took place.

*By the Chairman :*

Q. Practically you belong to a past age and your friends are all dead and gone now?—A. Many of them.

Q. And there is nobody to stand at your back?—A. No, sir.

*By Mr. Fyshe :*

Q. Do you feel able to have any political views?—A. No, I belong to the Civil Service; I have been in it for a long time and I will die in it.

*By the Chairman :*

Q. You came in in Mr. Baby's régime ?—A. Yes, sir.

Q. You go to the factories, do you ?—A. For a long time I visited the factory every day.

Q. Leaving aside the remuneration it is healthy work, is it not ?—A. Yes, it is healthy work, you have to stand up and move around and write a little in order to make your report to the office, but when I am through with the factory I help my confrères in the office writing.

Q. How many factories do you inspect ?—A. Mr. Fairbank's factory, they import also. The factories we have in Montreal are New Warren Scale Co., Fife Scale Co., A. Joncas Factory, Collier Scale Co. and Frotheringham as importers.

*By Mr. Fyshe :*

Q. Where is the head office of the weights and measures branch ?—A. On St. Gabriel street, opposite the Champs de Mars.

Q. Mr. Boudet is in the same position as yourself having \$800 salary?—A. Yes.

Q. Do you know Mr. Daoust, whether any representation has been made to the Deputy Minister or the Minister with respect to the small salaries paid?—A. We have sent in a petition to Mr. Templeman and also to Mr. Brodeur.

Q. That is not done collectively ?—A. Collectively we sent in a petition to Mr. Brodeur and also to Mr. Bernier. Some years ago we started by sending a petition collectively to Mr. Bernier.

Witness retired.

Mr. ETIENNE BOUDET, assistant inspector Weights and measures, Montreal, called, sworn and examined.

*By the Chairman :*

Q. How many years have you served Mr. Boudet ?—A. Eight years.

Q. Are you satisfied with your lookout, Mr. Boudet ?—A. Well, I would be if I could make the two ends meet, but I can hardly do so.



7-8 EDWARD VII., A. 1908

Q. You have only been eight years in the service with no prospect of any retirement. did you not know that when you entered the service ?—A. I did not.

Q. You live in hope, do you ?—A. I live in hope.

Witnesses retired.

Mr. JEAN PASCAL MORIN, inspector of weights and measures, St. Hyacinthe, Que., called, sworn and examined.

*By the Chairman :*

Q. You are the inspector at St. Hyacinthe ?—A. Yes, sir.

Q. How long have you been in the service ?—A. Seven years, I was one year in the excise, and then transferred to the weights and measures when they formed the division of St. Hyacinthe.

Q. You are the inspector ?—A. Yes, sir.

Q. What were you during the year that you were in the excise, were you an excise man ?—A. I was deputy collector under Dr. Benoit.

Q. What did they give you as deputy collector ?—A. \$800.

Q. And then made you inspector of weights and measures at \$900 ?—A. No, sir, at the same salary.

Q. When did you get the other \$100 ?—A. I was raised twice, \$50 each year.

Q. I suppose you came in under Mr. Bernier's auspices ?—A. Yes, sir.

Q. Are there any scale factories in St. Hyacinthe ?—A. No, sir, there are none in my division, but the Fairbanks Scale Company are to open a large scale factory in Sherbrooke before long which will make more work at the same time increase the revenue of the division.

Q. Now you go about from St. Hyacinthe to all the villages ?—A. Sometimes I am called myself, but I have three assistant inspectors to do the general work during the season.

Q. You have three assistant inspectors ?—A. Three assistants.

Q. What are they paid ?—A. Two of them were paid \$700 each and the other \$650. A year ago last July one was raised \$50 more, and I have just received a letter from the department last night, stating that the two others were raised \$50 more on the next pay day.

Q. Then the assistant inspectors at St. Hyacinthe are paid how much ?—A. Two will be paid \$750 and one \$700.

Q. And the assistant inspectors in Montreal with long service like Mr. Daoust are paid \$800 ?—A. Yes, sir.

Q. I do not think any of them are exorbitant salaries, but it seems to me there is a discrepancy between them. When was the St. Hyacinthe division started ?—A. Six years ago.

Q. Before then it was the Montreal district ?—A. Part of it was in Montreal and part of it in Three Rivers; I have nineteen counties in my division.

Q. And do your men travel over the division ?—A. Yes, sir; about 5 or 6 months in the year, during the summer season.

Q. Do they get any addition for travelling expenses, beyond what they spend? If they go to any place in your division are they given a daily allowance, or are they paid their hotel bill ?—A. They are paid all the necessary expenses when they are on duty.

Q. The Government pays their expenses but nothing more ?—A. No, sir, nothing more.

Q. Is that an inducement to travel, if the man only gets what he spends, is there any inducement to go away from home ?—A. I do not think there is, they hurry up their work, do all their writing at night in order to get through with their work and go



## SESSIONAL PAPER No. 29a

home as soon as they can. It is different in the Montreal division; they do the outside work during the summer months and they have the large city with all the factories for the winter work. In my division the work has to be done during the summer months, having no large cities and no factories where the men could work during the winter. The largest cities in this division are St. Hyacinthe and Sherbrooke, and the work is done with the rest during the summer.

*By Mr. Fyshe:*

Q. Where is that?—A. St. Hyacinthe.

Q. Where is there anything doing in the winter?—A. As I stated before, we have no large cities in that division, the largest being St. Hyacinthe and Sherbrooke, and the work is done in the early spring and summer.

Q. Your men who only work six months in the year get \$750 a year, and those in Montreal who work all the year round get \$800?—A. When these men are on the road, as I said before, their living and travelling expenses are paid for the 5 or 6 months they are out, but I have to pay my own expenses at home all the time.

Q. Do you mean to say that when you go out you have to pay your own expenses?—A. I do not go out much as I am all alone to attend the office work and the men on the road; when I am called out my expenses are paid. But I mean to say that my men, working five or six months in the year and having their living expenses paid during that time, when I work myself twelve months, being at the head of the division, having all the responsibility, paying my own living expenses—I think if those men get a salary of \$750 a year, I am entitled at least to double their salary, but all I receive for all that is \$200 more than they do, so I do not think it is quite just.

Q. How many men have you under you?—A. I had four sometimes, but only three at present.

Q. You get \$900 per year?—A. I did until last month, then I was raised \$50 more.

Q. And they get \$750 and only work 6 months in the year?—A. Yes, sir.

Q. And there are always some on the road?—A. They are on the road until the inspection is completed in the division. I have some out now.

Q. Is any attempt being made on behalf of the weights and measures branch to bring to the attention of the department at Ottawa the small salaries being paid?—A. I am not aware that there has been.

Q. You are fully occupied with the duties of your office?—A. I can't do much outside, being alone. I have to be there to attend correspondence, and work that comes to the office. When my men are through on the road I have to get the list of the work ready for them the next season. I do not always follow the office hours, as I could not do all my work on time, I am sometimes in the office early in the morning, sometimes late at night, especially at the end of the month for the reports.

Q. Is Mr. Lawlor your immediate chief?—A. Mr. James Fyfe, of Ottawa, is our chief inspector, he makes the inspection of my books every six months.

Q. Mr. Fyfe, has he no influence with the government to increase the salary?—A. He is favourably disposed, but he cannot do much himself; he has always found my work satisfactory; I have friends who have influence at Ottawa, and I spoke to our deputy myself once or twice; all the augmentation I had lately is \$50.

Q. For your subordinates?—A. For my subordinates and myself.

Q. Don't you think you would have done better outside the Government?—A. Yes, sir; and I was better off when I was in the excise, because my salary would go up with the division, the division having come up two classes since I was transferred from it. Those who were having a salary of \$800 at the time I left are now getting \$1,100. I went to the weights and measures branch to please Mr. Bernier, then Minister of Inland Revenue; he wanted me to take that place, being a kind of mechanic, and acquainted with both French and English languages, which was very much needed in that division. I expected that my salary would increase, but it has remained very near the same.



7-8 EDWARD VII., A. 1908

Q. Do you not think you are too easy going?—A. Well, I do my work, I do not find fault, but my assistants are much better off than I am; I have the responsibility of the division, the department depend on me. And when my assistants get through with their work, as I stated before, they go home until the next season, but I have to remain myself at the office the twelve months in the year with a salary of only \$200 more than what they have.

Witness retired.

Mr. J. P. MORIN re-called.

*By the Chairman:*

Q. What is your experience in the matter of obtaining new men, Mr. Morin?—A. I had a new man put on, and really he did not know how to handle a hammer and tools to work with. I had to put him with another man to go around for a couple of months and teach him, and give him all the instructions possible; there was no place in the office to teach him.

Q. It is like a nurse being appointed who has never been in a hospital before?—A. Very much that way.

Witness retired.

Mr. M. HUGHES, Excise Officer, Montreal, called, sworn and examined.

*By the Chairman:*

Q. We had the gentlemen from the excise department here yesterday?—A. Yes, sir.

Q. Have you something particular to tell us?—A. Well, I was told I might state my case to you.

Q. Yours is a particular case, particular to yourself—I suppose you want to state your own case?—A. Yes, sir, I am temporarily employed.

Q. You are temporarily in the service of the excise department here?—A. Yes.

Q. How long have you been in the service?—A. Eleven years this month.

Q. Did you ever pass an examination?—A. I passed the Preliminary examination after being in the excise a couple of months.

Q. The Preliminary examination under the Civil Service Act, applies to messengers, packers and all that sort of thing?—A. Yes.

Q. How are you employed, what are your duties now?—A. I am employed in one of the biggest surveys in the Dominion since I have been in the service.

(Memorial prepared by witness read.)

Q. You have been eleven years in the service, you say?—A. Yes, Mr. Chairman.

Q. It was in 1896 you entered?—A. It was in 1896, this month, I went in.

Q. How did you come in then at that time?—A. Well, Mr. Chairman, it was the Hon. Mr. Prefontaine, who is now dead, placed me here in 1896.

Q. And he brought you in, although you passed no examination you were shoved in?—A. Yes, sir.

Q. What were you called when you came in, you could not be called an excise man?—A. Well, three months after I came into the excise I was placed, it was scarcely three months, in Mr. J. M. Fortier's tobacco factory, then I went to the American tobacco factory.

Q. But what were you placed in the pay-list as in 1896 when you passed no examination?—A. As a temporary clerk on the contingent account.



## SESSIONAL PAPER No. 29a

Q. You were not called labourer or anything of the kind?—A. No, sir.

Q. You say that your first employment was when they put you in the office here?—

A. As I told you, I went to Mr. Fortier's factory. I was assistant there to the officer in charge; after two or three months my collector, Mr. Lawlor, at that time, who is now the inspector, sent me to the American tobacco factory, which is one of the second largest surveys in Montreal, and I have been there ever since, with the exception that sometimes I have been sent to the Macdonald factory, that is a very big factory, to relieve the officer there during vacation. But with these exceptions I have been constantly on duty at the American tobacco factory and during the absence of the officer I have filled the duty in that big factory.

*By Mr. Fyshe:*

Q. Where is it situated?—A. On St. James street, it is a new building.

*By the Chairman:*

Q. Are there any other temporary men like you in this division?—A. I know of one, Mr. Ross, in this division. We do not get to the office very often to learn what is going on.

Q. You only know of one man like yourself who did not pass the examination and who got in as a temporary employee?—A. I could not say whether Mr. Ross ever went through the examination, but I know I have gone to pretty nearly every one, and it cost me \$4 every year to go to these examinations out of the limited salary that I had.

Q. As a general rule there are no temporary employees like yourself that you know of in this division?—A. There were twelve others employed during last month.

Q. Is it not desirable, in the interest of the public service, that all men, before entering the excise department, should pass an examination?—A. For my case, Mr. Chairman, I must state that although I have not passed the required examination, the Qualifying examination, as they call it, I daresay there is not a man that will pass the first-class examination that will keep the factory in better order than I do, and yet I have not been able to pass the examination.

Q. That may be; to fail to pass the examination is no disgrace, but when there are rules, should they not be observed?—A. I do not know what answer to give you, but with regard to the increase of salary I assure you that it was the promise that kept me in the excise department at the small salary that I am receiving.

Q. Mr. Prefontaine being a good-natured, broad man, said 'come in and I will see that you are all right'?—A. Mr. Prefontaine said to me 'there is a clause whereby a man can be created an officer in class B without examination,' so he held out that inducement to me, that I could get a salary of \$1,000 a year, which would be little enough to live on here.

*By Mr. Fyshe:*

Q. He held that out to you as an inducement?—A. Yes, sir, the last time I met Mr. Prefontaine was in this room.

*By Mr. Bazin:*

Q. He was simply a Member of Parliament at the time?—A. This was after his appointment to the Cabinet.

*By Mr. Fyshe:*

Q. What employment were you in before this?—A. I was in the employ of the municipal corporation as an inspector.

Q. How old are you?—A. Forty-eight.

Q. And you have been eleven years here?—A. Yes sir.



*By the Chairman:*

Q. It seems to me you made a mistake in coming in the way you did.

*By Mr. Fyshe:*

Q. Have you any other means?—A. I have a little bit of revenue, otherwise I could never have existed.

*By the Chairman:*

Q. Why did not Mr. Prefontaine make you a preventive officer, in which case the examination could be evaded. You have butted into a place where examinations are held by law to be necessary, and you request that Parliament shall be asked to waive the law in your particular case?—A. I did not request, it was something that was held out to me.

Q. This is a request that you shall get out of the temporary into the permanent class. You want to be made permanent?—A. Yes sir.

Q. But you have not passed the examination?—A. No sir.

Q. And Parliament requires an examination to be passed?—A. Yes, sir.

Q. It amounts to this, in plain English, that the request you make is that by some means or other you shall be made permanent and the examination waived?—A. Yes.

Q. How can that be done?—A. I think, Mr. Chairman, by your recommendation, you are very well aware whether I am worthy. I will tell you, if you will pardon me, Mr. Chairman, I think when I am twelve months here and have given satisfaction to my superior officer I should either be discharged or appointed permanently. That is my opinion.

Q. That seems reasonable enough, but you know what Mr. Bumble said about the law, 'the law is an ass,' and if the law is as it is how can you get over it. I do think, Mr. Hughes, it is a rather hard case, but the Commission can do nothing more, I am sorry to say, than bring it to the attention of the Department.

*By Mr. Fyshe:*

Q. If you were made a permanent officer your salary would be increased?—A. I would expect it to be about double what I am getting. It ought to be.

Q. Would you still continue at the same work?—A. I suppose I would, it would depend upon the collector.

Q. Are there men doing the same class of work as you are doing, at a larger salary?—A. Yes, sir, I believe so; there are several. During the eleven years I have never had a word of reprimand said to me, and I have never absented myself without my collector being made aware of my absence.

Q. I am surprised that a man of your intelligence would not easily pass that examination?—A. Well sir, it is a very technical examination, and there are men holding very important positions who, if they tried it, would be thrown down on it. I understand the first time I went up on it I passed a very good examination, from conversing with others and learning the way they answered, and yet I went up again repeatedly and failed to pass. I was thirty-seven when I came into the excise, and eleven of the best years of my life are gone.

Witness retired.

Mr. J. B. A. LARUE, Quebec, sworn and examined.

*By the Chairman:*

Q. You are the deputy collector of Inland Revenue here?—A. One of the deputy collectors; deputy collector, class B.



SESSIONAL PAPER No. 29a

Q. When were you appointed?—A. On the third day of February, 1898.

Q. What salary had you on your appointment?—A. I was appointed at \$700 a year.

Q. What is your present salary?—A. \$1,000.

Q. Is that the limit?—A. I was appointed by Order in Council.

Q. You did not pass any examination?—A. Not for the Civil Service. I was a professional man.

Q. You being a deputy collector had not to pass an examination but appointed direct?—A. Yes.

Q. The scale of salaries for deputy collectors, class B, is what?—A. The salary is at the discretion of the Minister in accordance with the importance and responsibility of the duties performed by the officer.

Q. What is the particular thing in the Order in Council appointing you to which you want to draw our attention?—A. In 1898, according to the regulations, there was no class A or class B. Therefore I have always asked myself how I could have been appointed as class B, being appointed at the head office of the division.

Q. The Inland Revenue Department, for purposes of its own, grades the different divisions into class A, class B, class C, class D, and so on. Isn't that done in accordance with the importance and magnitude of the division?—A. No. The divisions are classified as first class, second class, third class, in accordance with the amount of business done in each division.

Q. Deputy collectors are in four classes, their classification being coordinate with the division to which they are attached, and you were appointed as deputy collector, class B?—A. Yes.

Q. What is your salary now?—A. \$1,000. My class as deputy collector has no reference at all to the division. In a division of the fourth class there might be a deputy collector in class A. I produce a circular issued by the Department of Inland Revenue which says: 'The term deputy collector as used throughout these regulations refers only to those officers bearing that title by virtue of an Order in Council, and being next in rank to the collector at the head office of the division. Deputy collectors of this character shall be known as class A. It does not include other deputy collectors, class B, whose salaries shall be determined by the Minister in accordance with the importance and responsibilities of the office.'

Q. Then the department has determined that you shall be in class B?—A. I will explain. When I was appointed, I made representations to the department that being a deputy collector at the head office of the division, I should have a salary in accordance with the class of the division to which I was appointed. The division of Quebec was then a second-class division, and my salary should have been \$1,200, to go up to \$1,300. I was answered that being a deputy collector, class B, I was not entitled to that salary, but that my salary was at the discretion of the Minister. Then I fought the case. I said that according to the regulations existing when I was appointed, there was no specification of class A or class B. I fought the case so well that in 1903 the Hon. Mr. Bernier, who was then Minister, gave an order to amend that clause, and then instituted class A and class B.

Q. You are in precisely the same position now as you were at the time you were appointed?—A. Exactly.

Q. You have had an increase of salary in that time?—A. The Hon. Mr. Joly, in 1899, gave me an increase of \$200, and this spring, after the death of my father, who was the collector, I got an increase of \$100.

Q. The department, I presume, interpret their own regulations, and consider that that is the salary that you are entitled to?—A. That depends on what representations are made.

Q. You think the department consider individual cases and apply a different rule to your case from what they do to others?—A. No, of course not.



7-8 EDWARD VII., A. 1908

Q. But you consider, in your interpretation of the clause, that your salary should go up to \$1,300 ?—A. I consider that I should have got at first the salary I was entitled to, \$1,200, and then I would have gone up to \$1,300; and when two or three years ago there was a change and an increase of salary of \$200 for the collectors and \$200 for the deputy collectors, I should have got \$1,700.

Q. You were appointed politically, without examination ?—A. I am appointed according to law.

Q. Well, you were appointed without an examination, that being the law ?—A. Certainly.

Q. Have you ever passed an examination since you were appointed ?—A. No.

Q. Could you not, if you passed an examination, be an excise man or special class officer ? In other words, is it not in your own hands, if you pass an examination, to improve your position ?—A. My position could have been improved, but being a married man and having a family, I have not the time to study.

Q. Could not your position have been improved if you had taken the steps to improve it ?—A. I could have had \$200 more.

Q. That is to say you came in under this political class without an examination, you prefer not to pass an examination, and you want to be specially treated, apart from the rules of the department—is not that the case ?—A. No. I have not the means to pay for professors to train me, and being a married man I have not the time to study.

Q. If you had trained as an exciseman, after having passed the usual examination and knowing what would be required of you, would you not have been able to have done your duties in quicker time ?—A. I consider that I could not do my duties in shorter time if I had passed the examination.

Q. Do you know anything of mensuration ?—A. I did when I left school.

Q. A knowledge of mensuration is an important qualification in the Inland Revenue Department ?—A. Yes.

Q. You have only the knowledge you acquired when at school ?—A. Not so much.

Q. In the ordinary duties of a deputy collector, a knowledge of mensuration forms a great part, does it not ?—A. It depends on the duties allotted to him by the collector.

Q. A deputy collector is supposed to know something about mensuration, is he not ?—A. Yes, he should.

Q. Your knowledge was acquired at school and is getting daily less ?—A. Certainly.

Q. Do you know anything about the specific gravity of fluids ?—A. Yes, I have been a druggist.

Q. What is your occupation in the office ?—A. I am cashier.

Q. You know nothing about the supervision of a distillery ?—A. No.

Q. Do you know anything about the supervision of tobacco or cigar manufactories ?—A. Yes.

Q. How did you acquire that ?—A. In my daily work, because every entry passes through my hands.

Q. You do not know about the practical supervision of the manufactory. You do not know how tobacco or cigars are manufactured ?—A. I know how many pounds of tobacco are allowed for a thousand cigars, but have had no practical training.

Q. Do you know anything about malting or brewing ?—A. Yes.

Q. How do you know that ?—A. Because I am a druggist.

Q. Have you had any bonded manufactory to superintend ?—A. No.

Q. Then practically it comes to this that either from want of time or other cause you are unable to get out of the grade of deputy collectors to which you were appointed without examination, and you want your position improved without having to pass the examination ?—A. Yes.

Q. If there is anything else you wish to add, we shall be glad to have it ?—A. I came here only to mention what I was doing, and I wanted to get an exchange of work in the office, because I have done more than my share.



## SESSIONAL PAPER No. 29a

Q. How can you get an exchange of work when you have not passed the examination?—A. I have to handle over \$100,000 a year, check every paper and verify it, and take the responsibility of it.

Q. You say that you are doing the duties of bookkeeper or accountant?—A. Cashier.

Q. Are not examinations required for the clerical staff, the accountants and bookkeepers?—A. There are examinations for accountants.

Q. The only positions for which no examinations are required in the Inland Revenue Department are those of the inspector of weights and measures, deputy collectors and preventive officers; that is the law?—A. Yes.

Q. If you are doing the duty of an accountant or cashier, you must have been put at that work because in a way it was the most suitable for you, because you have not the knowledge of the ordinary excise business?—A. I had to do the duties that were allotted to me by my chief.

Q. It all narrows itself down to this, that you were appointed without examination, you say you have not the means nor the time to go up for an examination, and you have to be kept graded as you are now, and you want your position improved?—A. Yes.

Witness retired.

Mr. CHARLES E. ROY, inspector of weights and measures at Quebec, and JOSEPH LEBEL, assistant inspector of weights and measures, were sworn.

Mr. ROY was examined:—

*By the Chairman :*

Q. You are the inspector of weights and measures here?—A. Yes.

Q. What is the extent of this district?—A. It includes twenty-one counties and the city of Quebec. It extends on the south shore from Megantic to Gaspé and on the north shore from Portneuf to Labrador. The assistant inspectors have 700 miles to travel on both shores.

Q. How many assistant inspectors have you?—A. Nine.

Q. Are they all permanent?—A. All except two.

Q. Are those two of recent appointments?—A. Yes, since January last.

Q. What is your salary?—A. \$1,400.

Q. When did you get \$1,400?—A. In July of last year.

Q. What had you before that?—A. I had \$1,150. I was food inspector also, but this nomination has been cancelled since.

Q. How much did you get as food inspector?—A. \$200.

Q. You got about \$900 as inspector of weights and measures and \$200 as inspector of food, and now you get \$1,400 for the inspection of weights and measures?—A. Yes.

Q. How much does Mr. Lebel get?

Mr. LEBEL.—\$1,100.

Q. How much do the other inspectors get?

Mr. ROY.—Some \$750, others \$700, others \$650 and two \$400.

Q. These are the two temporaries?—A. Yes.

Q. Your people are away travelling all the time?—A. With the exception of December, January, February and March.

Q. Naturally, you do not travel in the worst months of the year if you can help it?—A. To save money to the Government, do we not.

Q. Is it entirely to save money to the Government, or because it is less comfortable for yourselves?—A. It is expensive to travel in the winter time.



7-8 EDWARD VII., A. 1908

Q. It is also uncomfortable?—A. I had a statement the other day from an assistant inspector that it was preferable. I asked him why he did not travel in the winter. He told me it would be preferable, because in the hotels he would be more comfortable in winter than in summer.

Q. The assistant inspectors are only paid the actual cost of travelling; they do not get any daily allowance?—A. No.

Q. Then, of course, if they get no inducement to travel they do not travel more than the law compels them to do?—A. Sure.

Q. How often are you obliged to inspect in a year?—A. Every two years.

Q. How often are you obliged to inspect a shop or warehouse?—A. The law provides for a biennial inspection for one kind of scales. For spring scales it should be yearly.

Q. In some cases you must inspect annually, in other cases every two years?—A. Yes.

Q. Then you do not, in excess of zeal for the public service, do more inspections than the law compels you to do?—A. Certainly not.

Q. Of course, in Quebec city, where there are no travelling expenses, you constantly drop in for inspections?—A. Yes, we inspect the whole year round.

Q. Then, being paid only your out of pocket expenses, and with twenty-one counties, and having to go to places where there is uncomfortable travelling, you naturally go only when the law compels you to?—A. Yes.

Q. You have a set of standard scales here?—A. Yes.

Q. What do you do when one of your inspectors goes into an establishment?—A. The first thing to do is to ascertain the capacity of the scale.

Q. Do you stop the work?—A. Yes, and they inspect as many scales as there are there and then make certificates. On the first inspection the scales are marked, then every two years a certificate is given. The idea of giving a certificate instead of marking the scales each time is so as not to destroy the scale.

Q. Are there any scale factories in Quebec?—A. There is one.

Q. You visit that factory?—A. Every day.

Q. And you stamp or give certificates for the scales that come out of it?—A. Yes.

Q. Before they come out?—A. Yes.

Q. Are there any scales brought in Quebec from outside?—A. Yes.

Q. What do you do with these? Are they sent in a kind of bond to you, or how do you manage them?—A. Generally I am notified by the inspector at Montreal that such a scale has been sent from there.

*By Mr. Fyshe :*

Q. Could not some one import a scale from the Fairbanks Company direct?—A. The Custom-house is obliged to advise the Department of Inland Revenue of any such importation.

*By the Chairman :*

Q. Take a place like Bic or Cacouna where there is no customs officer, is it not possible for the Fairbanks Company in the summer time, to send by the Intercolonial railway or by the boats, scales without their being inspected?—A. The law provides for that.

Q. How?—A. If a merchant receives a scale between the inspections, he has a right to keep it until the inspector passes. But generally I receive advice from the collector of Customs that such a scale has been sent to such a place.

Q. Are the scales stamped before they leave the Fairbanks Company in Montreal?—A. The law provides that they must be stamped.

Q. No scales can be sent from the factory without being stamped?—A. No.

Q. Then it would be impossible for scales to be sent from the factory to out of the way districts without being stamped?—A. Yes. If such scales should arrive, I would report them to the department.



## SESSIONAL PAPER No. 29a

Q. Have your duties been increased lately by the addition of other work besides the inspection of weights and measures ?—A. No.

Q. Are there more scales now in use owing to the increase of trade ?—A. A great many more.

Q. Has the number of assistant inspectors been increased ?—A. Since I have been inspector they have been increased by three.

Q. Is that increase in proportion to the increase of work ?—A. Yes.

Q. Have you enough assistant inspectors now to do the work ?—A. Yes.

Q. Then your work does not suffer from a deficiency in the staff ?—A. No.

Q. What were the salaries laid down to be paid to inspectors of weights and measures when the Act came into force ?—A. \$1,200.

Q. And for an assistant inspector ?—A. It is the same as now.

Q. There has been no increase in the scale of salaries since the Act came into force ?—A. No.

Q. When did the Act come into force ?—A. In 1872.

Q. Then the Act has been in force 35 years, and in that time there has been no increase in the scale of salaries ?—A. There has not.

Q. Considering that in 35 years the prices of all commodities have advanced so considerably, I suppose you consider that the salaries of inspectors and assistant inspectors should be increased somewhat in proportion to the increased cost of living ?—A. Yes, that is what I am here for. At the inauguration of the service, it not only did not pay expenses, but the inspection of scales was voluntary. The people brought their scales to be inspected. Now it is compulsory, and I am at work from 9 till 5 every day. The correspondence is very large, and to follow all the assistant inspectors is a great work.

*By Mr. Bazin :*

Q. In some places it is said that your office has a deficit every year, while in other places there is a surplus. How do you explain that ?—A. Montreal has a very small territory ; all the factories are congregated together, and the counties of the district are small and all have railroads. In our district, take Beauce county, for instance, an inspector has to travel 660 miles to inspect that county. The counties of Gaspé, Bonaventure and Portneuf are also very large, and the expenses are correspondingly great. The district of Quebec is so large and so unpopulated that the expenses are very large. That is the only explanation that I can give.

Q. In fact, your territory requires more assistant inspectors than Montreal ?—A. Yes.

*By the Chairman :*

Q. Is there anything else you wish to say ?

Mr. LEBEL.—The only statement I would like to make is this, that the assistant inspectors should be put on the same footing as other civil servants. We are not classified, and we are left at a low salary without any prospect of an increase. I think we should be classified, so that when a man enters the service, he would be sure that after so many years' service he would be entitled to a certain increase of salary, whether he passed the Promotion examinations or not. We have no classification, but are left entirely to the good-will of the Government, and sometimes, if a man has no influence, he has to remain at a very low salary.

*By Mr. Bazin :*

Q. You are not speaking exclusively for yourself ?—A. No, for the class.



7-8 EDWARD VII., A. 1908

INLAND REVENUE, CANADA,

TROIS-RIVIÈRES, 16 sept. 1907.

M. C. S. RINFRET, M.D.,

Inspecteur du Revenu de l'intérieur,  
Québec.

MONSIEUR,—J'ai l'honneur de vous transmettre l'humble requête des officiers du Revenu de l'intérieur de la division de Trois-Rivières, vous priant humblement de la présenter à messieurs les membres de la Commission du Service Civil et de bien vouloir être notre interprète, dans cette circonstance.

Vous remerciant d'avance pour tout ce que vous ferez pour nous.

J'ai l'honneur d'être, monsieur l'inspecteur,

Votre très humble et dévoué serviteur,

(Signé) CHS. DUPONT-HEBERT,

*Percepteur.*

REVENUE DE L'INTÉRIEUR,

TROIS-RIVIÈRES, 16 sept. 1907.

A Messieurs de

La Commission du Service civil.

Le soussigné, Charles Dupont-Hébert, percepteur pour la division de Trois-Rivières, parlant tant en son propre nom qu'au nom de ses officiers, représente humblement que les salaires du service civil devraient être augmentés, pour les considérations suivantes, savoir:—

1° Augmentation considérable du coût de la vie.

La moyenne de cette augmentation, d'après calcul fait, sur ce que coûtait la vie il y a dix ans, et ce qu'elle coûte aujourd'hui, tant ici à Trois-Rivières que dans les autres centres, pour loyer, vêtement, nourriture, chauffage, écoles, etc., est de 30 à 40 pour 100.

2° Echelle actuelle de salaire insuffisante aujourd'hui même pour le nécessaire, ceci dit sans vouloir exagérer.

Nous ajouterons, si vous le permettez, comme suggestions qui, croyons-nous, mériteraient aussi votre considération:

1° Que l'augmentation du salaire du minimum au maximum s'effectue à raison de 10 pour 100 au lieu de 5 pour 100.

2° Que le privilège soit accordé à tout officier qui le désirerait d'être mis sous le système de pension.

3° Que pour chaque dix années additionnelles passées dans le service, une augmentation de 5 pour 100 soit allouée, à titre de gratification et d'encouragement, à celui-là qui se dépense au service du gouvernement.

4° Qu'une augmentation de salaire d'au moins 25 pour 100 devrait être accordée, avec privilège de bénéficier de la dite augmentation aussitôt accordée.

5° Qu'il ne nous paraît que juste qu'un officier, ayant contribué au fond de retraite durant trente années, ait le privilège de se retirer du service après ce terme d'office, et que les deux tiers du salaire maximum auquel il aurait droit, dans la classe à laquelle il appartient, lui soit payé mensuellement.

J'ai l'honneur d'être, messieurs,

Votre très humble et dévoué serviteur,

(Signé) CHS DUPONT-HEBERT,

*Percepteur.*



SESSIONAL PAPER No. 29a

INLAND REVENUE, CANADA, DIVISION No. 8,  
QUEBEC, September 17, 1907.*To the Honourable Commissioners of the Civil Service:*

I beg to offer a few remarks concerning the classification of the service.

I beg to be understood as speaking only of the Excise branch of the service. The work in the Excise Office being specially of a technical character, I submit that the officers appointed on probation without passing the Qualifying examination may be appointed as third-class officers under the following conditions, viz.:—

That they have been employed in the keeping of the books or the surveyance of the distilleries, tobacco or cigar factories, malt houses and bonded factories and have proved their ability and reliability in this kind of work when they have been so employed for a period of five years.

Five years after having been appointed, and after having given full satisfaction for a period of ten years, that they be entitled to the maximum salary of the third-class.

I beg to call the Honourable Commissioners' attention to a special case in the Quebec office.

We have here a bookkeeper who has been appointed 27 years ago. For the last 25 years he has always done the work of an accountant. He is a third-class officer. This man has, in my opinion, no superior in the other offices in Canada. His salary is \$850 a year. I submit that in cases of this kind, when a man has for a period of 20 years or over been in charge of the books in a first-class division as an accountant, he may be dispensed of the Promotion examination by Order in Council based on a certificate as to his merits by the deputy minister of the Department.

I beg to say that outside of the restrictions just offered, I am in favour of the examinations as they now exist, and that I consider that they are the best way of testing the capacity of the officers.

Now, gentlemen, speaking of another matter in which I am personally interested, I beg to submit that the maximum salary of the district inspectors have not been increased at all since 1873. Since that time the cost of living has increased from 60 to 75 per cent. Speaking only for the Quebec division, the revenue has doubled, so have the work and responsibilities. I understand that it belongs to the deputy head of the department to give every information concerning the importance of this position and of its responsibilities; but I may be allowed to submit that the district inspector is the head of all the excise, weights and measures and gas and electric light offices in his district, and that it requires a good deal of attention and knowledge to fulfil his duty in a satisfactory manner.

Your obedient servant,

(Signed) DR. C. RINFRET,

*District Inspector.*

INLAND REVENUE, CANADA, DIVISION No. 8,  
QUEBEC, September 18, 1907.*To the Honourable Commissioners of the Civil Service:*

I beg to call the Honourable Commissioners' attention to another special case in our office.

Mr. Coleman was transferred from Montreal to be appointed here as surveyor of the tobacco and cigar factories. This position would belong to a special class officer; but in this instance the responsibilities were put on the shoulders of a first-class officer. Now I beg to offer as my own views of this matter that one or the other of the two following alternatives may be just: either to put there a special class officer, or if the



7-8 EDWARD VII., A. 1908

department would choose to leave the responsibilities of this position to a first-class officer, to give him the salary of the special class.

Mr. Coleman is in every respect a first-rate officer, and he has filled the position for fifteen years to our entire satisfaction.

Your obedient servant,

(Signed) DR. C. RINFRET,

*District Inspector.*

WEIGHTS AND MEASURES INSPECTION SERVICE, CANADA,

TROIS-RIVIÈRES, 16 septembre 1907.

Dr. C. RINFRET,  
Québec.

MONSIEUR,—En réponse à la votre en date du 9, je dois vous dire que j'accepte avec plaisir, les propositions que vous me faites de me représenter devant la commission, car je sais que vous êtes en état d'expliquer ma position aussi bien que moi, sinon mieux, car nous en avons parlé ensemble plus d'une fois. et vous savez que le salaire que j'ai n'est pas suffisant pour vivre à Trois-Rivières au prix que coûte la vie aujourd'hui, car depuis dix ans le coût de la vie est monté tant qu'au loyer, etc., de 35 à 40 pour cent, et le salaire est le même qu'il était il y a vingt ans. Vous serez assez bon d'insister pour que l'augmentation soit ajoutée de suite au salaire.

Je vous inclus un petit mémoire que vous soumettrez si vous le jugez à propos.

Je vous remercie des services que vous allez me rendre en cette circonstance et croyez-moi,

Votre tout dévoué,

(Signé) A. T. GRAVEL,

*Inspecteur, poids et mesures, division de Trois-Rivières.*

INLAND REVENUE, CANADA,

WEIGHTS AND MEASURES INSPECTION SERVICE.

De 1837 à 1897 les revenus du bureau ont été de \$9,859.82, et le salaire des trois employés pour ces dix années a été de \$22,000.

De 1897 à 1907, les revenus ont été de \$13,225.80, et le salaire des deux officiers, car nous sommes que deux maintenant, a été de \$15,000.

(Signé) A. T. GRAVEL.

INLAND REVENUE, CANADA, DIVISION No. 8.

QUEBEC, September 17, 1907.

To the President and Members of the Royal Civil Service Commission.

GENTLEMEN,—The undersigned would humbly represent the following facts to the members of your Commission, and earnestly solicit a generous consideration of the same:—

That the cost of living, food, clothing, fuel, light, furniture and rent have increased 55 or 65 per cent in the past ten years.

That municipal taxes, the cost of education, the services of the liberal professions, rates of insurance and interest, have increased considerably during the same period.

That all the railway, telegraph and telephone companies; all large and small industrial and commercial establishments, have granted a reasonable increase to their employees.



## SESSIONAL PAPER No. 29a

That labourers who were receiving \$1 a day are now being paid from \$1.50 to \$2 for the same work.

The Inland Revenue employees, especially accountants, book-keepers, officers in charge of manufactories require special qualifications, the acquisition of which entails considerable study and expense upon them.

That for a large number it is utterly impossible for them to live on their present salaries, and provide the bare necessities of life for their families.

Your petitioners would therefore pray that you kindly report in favour of an increase of salary in proportion to or based on the present high cost of living; and that said increase be granted immediately instead of, by the small annual increments of five per cent usually allowed.

If the Government will grant this request, it will relieve the straightened circumstances to which many have been reduced under the present system.

And your petitioners will ever pray.

(Signed) THE EXCISE OFFICERS OF THE INLAND  
REVENUE OFFICE,

Per D. ARCAND,  
Collector.

QUEBEC, September 13, 1907.

To the Gentlemen Members  
of the Civil Service Commission,  
Quebec.

GENTLEMEN,—I beg leave to submit humbly my actual position in the Civil Service. I was appointed first as messenger and caretaker of the weights and measures office on August 22, 1904, at a salary of \$600, and on August 22, 1906, I was promoted to the position of assistant inspector at the same salary, but on February last, 1907, I received an increase of \$50, as I fill both positions as messenger and caretaker and assistant inspector. My work is daily and very assiduous, and I have all the responsibility attached to both positions.

I am the supporter of two sisters, of whom one is a sick person, and I find that the present salary is insufficient to meet the daily expenses owing to the high costs of living, and would respectfully ask that my salary be raised so as to meet at the end of the year the budget of my expenses without incurring indebtedness.

The whole respectfully submitted,

(Signed) PAUL PARENT,

*Assistant Inspector of Weights and Measures of Quebec.*

As caretaker, I would also submit that I have to attend to the heating of the office for nearly ten months in the year.

Dr. C. I. RINFRET, district inspector of Inland Revenue, sworn and examined:—

*By the Chairman:*

Q. Have you a memorandum you wish to submit?—A. I beg to submit the memorandum which was prepared by the collector of Three Rivers. (Memorandum read and filed.) I submit another from Mr. Gravel (filed.) These gentlemen are asking for increases in their salaries, on the ground of the increase in the cost of living. They are also asking that the annual increases be ten per cent instead of five per cent of their salaries. They are asking for a special increase at once of five per cent for every one who has been on the service for ten years or over. They also ask that



7-8 EDWARD VII., A. 1908

any officer should have the right to take his superannuation and retire after 30 or 35 years' service. I also submit a memorandum prepared by myself (Memorandum read and filed.)

Q. You were appointed in 1899?—A. Yes.

Q. What district have you under your inspection?—A. Quebec and Three Rivers.

Q. You have not Sherbrooke?—A. No, it belongs to Montreal.

Q. You have a deputy collector at Montmagny?—A. Not now. There was one last year.

Q. Have you one at Paspébiac?—A. Yes.

Q. One at Rimouski?—A. Yes.

Q. One at Rivière du Loup?—A. Yes.

Q. One at St. Alexandre?—A. Not now. There is one at Gaspé and one at Chicoutimi. Gaspé is about 500 miles from here, and Chicoutimi is very far away also. I am the inspector of all these places outside of Three Rivers.

Q. That is to say, you have one collector and five or six deputy collectors in your district?—A. Yes, two collectors and five or six deputy collectors, and I am obliged to go to Grand Mère and to Shawenigan. I travel between ten and twelve weeks every year, sometimes thirteen weeks.

Q. What are the boundaries of your district?—A. From the upper side of the Three Rivers division to Gaspé, and on the north side Chicoutimi.

Q. Does this district require you to travel all the time?—A. No. I have just said that I travel for ten or twelve weeks a year.

Q. Would it be desirable that you should travel any more?—A. No.

Q. You get nothing for your travelling expenses beyond what you pay out?—A. No.

Q. If you had, as in the old days, a daily allowance for travelling, to give you something for the wear and tear of clothes, &c., would not that be an inducement to travel oftener?—A. I suppose so. I cannot say that I would travel any more, for the reason that I have no intention to rob the government.

Q. You choose the most comfortable time of the year to do your travelling, I suppose?—A. No, any time in the year. I travel summer, winter, fall and spring. I make the trip never less than four times a year and always more to some places.

Q. It is not pleasant to go to Chicoutimi, about Christmas time?—A. Oh no.

Q. Then if you had some inducement to travel, you might be induced to go more often to some of those places?—A. Yes, but I never think of that. I am obliged to go to these places four times in a year in order to make my report to the department.

Q. But if there was something to make it desirable for you to go the fifth time, it would not strike you if you got nothing to induce you to go?—A. Oh no, I never think of that.

Q. Don't you think it would be desirable to encourage frequent inspections, that the inspectors should get a per diem allowance instead of their out of pocket expenses?—A. No, I do not think that. I think the payment of the actual expenses incurred while travelling for the government is the correct system.

Q. Have you an assistant inspector attached to your office?—A. No.

Q. Your office is in the Inland Revenue building here?—A. Yes. I beg to say that travelling is not the only work I have to do. Of course, I am in charge of the office here and the office at Three Rivers, not only for excise but also for weights and measures and gas and electric light inspection.

Q. What was the revenue in Quebec when you were appointed in 1899?—A. The revenue eight years ago was a little more than one-half the amount that it is now. Last year the revenue was \$792,000. The revenue has nearly doubled, but there is now a source of revenue in the division which did not exist before, that is, a distillery. This gives no special revenue to the division, but the responsibility for the officers is the same as if it did.

Q. Whose distillery is it?—A. Mr. Robitaille's.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. I understood that that distillery was not working ?—A. It is in operation.

Q. Is it still in full blast ?—A. Yes. There was an interruption for a few weeks, but it is in full blast now.

*By the Chairman:*

Q. Then the work in the district has been increased by the addition of one distillery ?—A. Yes.

Q. There are breweries in this district ?—A. Yes.

Q. How many ?—A. Four—three at Quebec and one at Beauport, and another one will start in a few weeks.

Q. Is that a larger number than there used to be ?—A. Yes. When I was appointed I think there were only three.

Q. Has there been an increase in the production of cigars and tobacco ?—A. A big increase. It has more than doubled.

Q. Then, it comes to this, that the revenue has doubled and the work has doubled ?—A. Yes, nearly so.

Q. At what salary were you appointed ?—A. My salary was put at \$2,500. Mr. Lemoine, who was in charge of the office before me received the same salary. A readjustment of the salaries in the excise offices took place four years ago, but for some reason or other the district inspectors were left aside; I do not know for what reason.

Q. You get the same salary as you did when you were appointed ?—A. Yes. I am not making a claim on personal merits, but on the increased cost of living.

Q. While the revenue has doubled and the work has doubled, the salary of the inspector has not been increased in the last ten years ?—A. Exactly.

Q. Under the Civil Service Act the salaries of inspectors are graded from \$1,600 to \$2,500, so that you could not get an increase without an amendment to the Act of Parliament ?—A. Exactly.

Q. In going about your district and inspecting the work, do you find the officials of the Excise Department as efficient now as they were at the time you were appointed ?—A. I am inclined to think that the organization is a little better than it was formerly. Of course, we are always inclined to judge in our own favour, but my opinion would be that.

Q. In view of the increased cost of living and the opportunities outside, do you find that people who want to enter your service are as good as those who used to enter ?—A. Yes, about the same, I suppose.

Q. Do you find people leaving the service to better themselves ?—A. I do not remember any case just now.

Q. You call attention to the case of your bookkeeper; who is he ?—A. His name is Jules Lemoine, an old officer.

Q. He is now a third-class officer ?—A. Yes.

Q. I suppose he did not pass the examination ?—A. No, he never passed the examination. He was appointed twenty-seven years ago, and in those times officers were not in the habit of passing the Promotion examination, especially in Quebec. This man being kept at the books all the time, and never going to the factories or the distilleries, he had no opportunity outside of the work he was doing, and it would be very hard for him to pass the examination.

*By Mr. Bazin:*

Q. He is a lawyer by profession ?—A. Yes, an advocate.

*By the Chairman:*

Q. He is between 50 and 60 now, and he keeps all the accounts of a revenue of \$800,000 ?—A. Yes, 53. He occupies the position of an accountant.



7-8 EDWARD VII., A. 1908

Q. And he is graded as a third-class clerk, and at his age, although he has been doing his work satisfactorily, he has not passed the Promotion examination?—A. No.

Q. You also mention Mr. Coleman's case as a special case. He went into the service of the department twenty-two years ago and is now a first-class exciseman?—A. Yes.

Q. He was transferred from Montreal to Quebec to take charge of the tobacco and cigar factories here?—A. Yes.

Q. That you consider to be the duty of a special class exciseman?—A. Yes.

Q. Has he passed the examination?—A. Yes, he has passed the first-class examination. He was transferred from Montreal to Quebec as a promotion. He has been here fourteen or fifteen years. He asks me very often to be allowed to go back to Montreal, for the reason that his family and the family of his wife are there. He claims that his position here is no longer a promotion. He receives duty pay in addition to his salary, but he says he would prefer to go back to Montreal and receive no duty pay. He has not passed the special class examination, but so far as his special business is concerned, he is a first-class man.

Q. Have you many cases of lower graded men like Mr. Coleman and Mr. Lemoine doing higher class duties?—A. No, there is no other case.

Q. You say in this memorandum that the officers appointed on probation should be appointed third-class officers under conditions?—A. Yes, sir.

Q. Under these conditions as recited here you think the officers passing the Qualifying examination should be appointed third-class officers?—A. In some special cases. Generally speaking I am not in favour of classifying an officer unless he has passed the examination; but I call your attention to special cases in the excise office. Of course, the work in the excise office is purely technical. Some merchants have been appointed on probation, and are doing the work of bookkeepers or surveyors in factories, for the reason that we have no other men to take their place. These are very good officers. I suppose that the men doing this kind of work of a technical character might be put on the list of permanent officers, and after having been so employed for a number of years, may be entitled to the maximum salary.

Q. You as an old and experienced public man may have in your mind certain points which we may have omitted to ask you about, and if you think it desirable to furnish us with a supplementary memorandum we shall be very glad to have it?—A. I might have some remarks to make with regard to the promotion examinations or some other matter; but while I was in politics I always felt that it was dangerous to replace an existing system with another. We see the faults of the system in existence, but we cannot see the faults of the one with which we might replace it. I would have no objection to say something on the subject of Superannuation.

Q. Do you think it was advisable to abolish the Superannuation Act?—A. I am not in favour of the system of retirement which we have now. My opinion is that it is absolutely useless, giving no protection whatever to the officers.

Q. Are you of opinion that the enactment of a proper Superannuation Act, possibly with extensions to include the families of officers, and administered under proper regulations, would be beneficial to the service and to its stability?—A. I would not be in favour of going so far as to extend the system of Superannuation to the families of officers, as was done in the province of Quebec formerly. That system was put in operation for some years, and was abandoned as being too expensive. If I might be allowed to express my own opinion, I would propose to have a system of Superannuation entirely at the cost of the Government. Of course, the allowances might not be so large as they are now, the officers paying nothing into the superannuation fund, would have no right to expect to receive so much. But I think it is only just to give a certain superannuation to public officers, as they are not at all in the same position as other people. Take a business man, for instance. When he gets old, if he is not able to conduct his own business himself, the firm continues and he is still connected with the business. The same is true of farmers and many other people. But the public



## SESSIONAL PAPER No. 29a

officer can do nothing at all when he is retired from the service of the Government. The Government may remove him at any time it chooses to do so. When a man has grown old in the service, and is no longer able to perform his duty, and is removed by the Government, he should be allowed something to help him to live. Of course, it would not be for me to suggest the amount.

Mr. D. ARCAND, sworn and examined:—

*By the Chairman:*

Q. How long have you been in the service?—A. Nearly seven months.

Q. What is your position?—A. Collector of inland revenue.

Q. How did you happen to become a Collector Did you pass the examination?—A. No.

Q. How did you happen to become a collector when the Civil Service Act requires a collector to pass an examination?—A. That is the law, but you know there is always an exception to the rule. I am like a good many others. I suppose Sir Wilfrid Laurier put me there as a reward for services given to the party.

Q. What salary do you get?—A. \$2,000.

Q. Was that the salary your predecessor got?—A. He was getting \$2,400.

Q. What is the limit of salary of a collector of excise?—A. I do not know. I was always told \$2,400 was the limit.

Q. Have you a very large staff here?—A. We have over thirty. If we include the preventive officers and all, the number is 36 or 37.

Q. Although you were given the position as a reward for party services, you are an active officer, I suppose. You do not sit in your chair and read the papers, but look after the work of the division?—A. When I came into the office, I was not supposed to know everything; but I have been in business twenty-five years as a broker and real estate agent. I required some instruction, but I think I am getting into the work.

Q. You happen to be one of those men who, however appointed, have been in business and are getting into way of the work?—A. Yes. I can say that I do my own correspondence, writing with my own hand to the department.

Q. How old are you?—A. I am over 66. I do my own correspondence, in both English and French, and keep my own accounts, and up to the present they seem to be satisfied with my work.

Q. When you came in did you think that \$2,000 was sufficient, or did you come in with the expectation of getting an increase?—A. I did not ask for any salary. I was told that I would get so much.

Q. And you took the chances of getting an increase?—A. Yes.

Q. But you consider that the position of collector of inland revenue in Quebec, with the total revenue of \$800,000, should demand a greater salary than \$2,000 a year?—A. I am satisfied with what I am getting now. Of course, if the Government are pleased to increase my salary a little later on, I will have no objection.

Q. You are submitting a memorandum on behalf of the staff?—A. Yes. I told them that every one of them might come and speak for themselves. They said they did not care to do that. They said they would write down a petition, and I could put it before the commission.

Q. It is very gratifying that although you have been in the office only seven months, your staff have such confidence in you that they allow you to represent them?—A. It looks like that.

Q. You think that all these men, some of them doing high class work at low rates, and having the technical knowledge that is required of officers in the excise, are as a rule paid insufficient salaries for the work they do?—A. Yes. It is hardly necessary for me to insist upon an increase. You have the petition, which speaks for itself.

Q. Are your officers generally efficient?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. You have no officers with bad habits amongst them?—A. There was one exception, but the man has been dismissed.

Q. When you find a man with bad habits, do you report him at once?—A. I do not. I try to improve him. I gave this man advice and told him that if he did not improve I would report him.

*By Mr. Fyshe:*

Q. What salary was he getting?—A. A small salary of \$500 or \$600. When I saw that he did not improve, I reported him.

*By the Chairman:*

Q. How many officers have you at the distillery?—A. Four.

Q. What revenue do you derive from it?—A. There is no revenue from it yet. It will be two years before they can put out their product, and then they will pay duty.

Q. What salaries do you give the men that work at the distillery?—A. The head man has \$1,750, the second \$1,200 and the other two from \$500 to \$600, but they work at night and get extra pay for that.

Q. Are you paying these men sufficient to keep them out of the way of temptation from the distiller?—A. The first one occupies an important and responsible position. I suppose he may be satisfied, but if he were getting a little more salary I do not suppose he would be sorry.

Q. Then, considering all things, and that it will take about two years before any revenue will be derived from the distillery, you think that the salaries at present paid to the men are sufficient so that they will not be subject to temptation?—A. I believe they are honest men, but I think the salaries are too low. I have such confidence in them that I believe that even if their salaries were lower, they would still be honest. But they have a right to get higher salaries like everybody else.

Q. Have you anything else to suggest?—A. I have nothing to ask beyond what is in the petition. The cost of living has gone up so much in the last fifteen years that I think the salaries of all the officers should be increased according to their qualifications. Perhaps our best men could not pass an examination, but they are doing their work well.

Mr. NAZAIRE LEVASSEUR, sworn and examined:—

*By the Chairman:*

Q. You are the inspector of gas and electric light for this district?—A. Yes.

Q. You have been in that position since 1878?—A. Since October 2, 1878.

Q. That is over twenty-nine years?—A. Yes, twenty-nine years.

Q. What salary had you on appointment?—A. I was appointed at \$1,000.

Q. What is your salary now?—A. \$1,100 since a few months ago.

Q. That is to say, you were appointed twenty-nine years ago at \$1,000 and only lately you have got another \$100?—A. Yes.

Q. Have you a statement that you wish to submit?—A. Yes. (Memorandum read and filed.)

Q. What is the extent of the Quebec district?—A. It includes the city of Quebec, with two electric companies, Lévis Montmagny, Fraserville and Rimouski on the south shore. On the north shore, Raymond, in the county of Portneuf, Roberval, Lorette, the Lake St. John district, Chicoutimi and Murray Bay.

Q. On the north shore it extends to the Saguenay and on the south shore to Rimouski?—A. Yes.

Q. And how far west?—A. As far as Raymond in Portneuf county.

Q. Has it always been the same district?—A. I was nominated for the city of Quebec only.



## SESSIONAL PAPER No. 29a

Q. You say in your memorial that the duties have been increased by the addition of the electric light?—A. Yes.

Q. Did not the people who now use the electric light use gas before?—A. Yes.

Q. Were your duties increased?—A. Yes. Since 1893, when the electric light system was installed, the duties of inspector have been trebled.

Q. Many people in Quebec now use gas in their cooking stoves?—A. Yes.

Q. What are your office hours?—A. From 9 a.m. to 4 p.m., but I am called to inspect meters at other times.

Q. How long does your day's work last altogether?—A. You can put the average at six hours all the year round.

Q. How many more hours of the day besides your office hours do you give to your work?—A. In the evening sometimes from 5 to 9 I make photometric experiments; that is to ascertain the power of the light. This may be done two or three times a month.

Q. How many hours a day do you spend in the public service?—A. Four nights every month on the average; I work four hours extra per night.

Q. You do your inspection of meters between 9 and 4?—A. Yes.

*By Mr. Fyshe :*

Q. Do you travel around?—A. Yes.

Q. What arrangement have you for travelling expenses?—A. When I send my account for expenses, I send vouchers.

*By the Chairman :*

Q. You are only paid what you spend?—A. Yes.

Q. Do you travel much in winter?—A. Probably three or four times during the winter.

Q. You do not as a rule go to Chicoutimi during the winter?—A. No.

Q. You do not travel willingly where there is any discomfort?—A. Oh, no.

Q. How often do you have to go to Chicoutimi during the year?—A. I have not been to Chicoutimi yet.

Q. There is no obligation upon you to go to these places?—A. No.

Q. You go when you choose?—A. When asked or written for.

Q. How long has Chicoutimi been in your district?—A. At least two years.

Q. And you have not been there?—A. No.

Q. Have you been at Murray Bay?—A. No.

Q. Have you been at Fraserville?—A. Yes.

Q. It is easier to reach?—A. Yes.

Q. You get nothing beyond what you spend?—A. No.

Q. And you go to the places easy to get at?—A. Yes.

Q. And you go to other places when you are asked to go?—A. Yes.

Q. Are you under the Superannuation Act?—A. Yes.

Q. Is there any difficulty in getting assistant inspectors now?—A. Oh, no.

Q. Have you a good assistant?—A. He is very obliging.

Q. Is he efficient?—A. Well, he helps me.

Q. How long has he been appointed?—A. Since July, 1906.

Q. Did you select him?—A. No.

Q. I suppose you know how he came to you?—A. No. He came to my office and reported one morning. He was unexpected.

Q. He passed no examination, I suppose?—A. I think he did. I cannot reply for him.



7-8 EDWARD VII., A. 1908

QUEBEC, September 18, 1907.

*To the Members of the Civil Service Commission, in Session at Quebec, this Wednesday, September 18, 1907.*

GENTLEMEN,—I beg leave to respectfully submit to your most serious attention the following recommendations respecting the gas and electric light inspection service in the Dominion of Canada :—

Divisions and subdivisions might be established as follows for the service :—

1. One inspector general in Ottawa, for the Dominion (already existing).

2. Inspection office per Province or other geographical division, in conformity with the map of the Dominion, under the superintendence of a district inspector, being authorized to make an annual or periodical tour of inspection of all the inspection offices within the said Province or other geographical division, to superintend such repairs or improvements, as might be deemed opportune or necessary, with the approval of the inspector general, and report to the last named official. This might make it compulsory, as regards the appointment of inspectors, to select persons having in that respect technical and especially mechanical experience, and would no doubt enhance the efficiency of the service.

3. Classification of the inspectors respecting salaries and powers, in proportion to the annual receipts and the extent of their respective districts.

Such classification might be made as follows :—

(1) Inspector general for the Dominion.

(2) District inspectors having charge of a province or any other equivalent geographical division, viz., including many districts.

(3) District inspectors having charge of many towns, &c.

The assistant inspectors are included in the above three classes.

In virtue of 64 Victoria, A. 1901, annex B, page 196, of the annual report of the Secretary of State (Civil Service list), the salary of the inspectors, with no designation as to what service, is paid as follows :—

Inland Revenue inspectors, \$1,600 to \$2,500, with the general proviso of an increase of \$50 per annum as long as the maximum of the salary is not reached.

In spite of that, on the 2nd day of October, 1878, I was appointed inspector of gas at Quebec, with a salary of \$1,000, and was entitled to the usual increase of \$50 per annum. Accordingly, taking that salary of \$1,000, as it is, I should receive now about \$2,350 per annum ; but taking it at \$1,600, as it should have been according to the Act 64 Victoria, and giving the same a retroactive effect, I would now have reached the maximum of the salary, about eight years ago.

A little over a year ago I was given an assistant inspector of gas and electric light, who is paid a salary of \$300. That assistant is also food inspector at Quebec and in the district, for which service he is paid another \$300, and out of which he has to pay a guarantee of 30 cents per month for all the goods entrusted to his care by the Department of Island Revenue. He will have no pension. The sum of \$600 a year is about the salary of a messenger whose responsibility does not go beyond the errands he is ordered to do ; and, moreover, that same food inspector is not even provided with an office where to store away, under proper conditions, the samples he is instructed to collect, and to attend to his bookkeeping and correspondence.

The increase of \$50 per annum in any salary until the maximum salary is reached, is, in too many cases, illusive. It is exposed to favouritism and to political changes, more especially in the outside service. It is of no account, and there is no way for self-delusion in that respect.

This being a settled fact, it is consequently very important in the interest of the stability and efficiency of the Civil Service, that the salaries, as a rule, be fixed on the highest minimum to couple with the average cost of living, which has increased by from 40 to 60 per cent since the last ten years, and that, the members of the Civil Service, faithfully attending to the duties of their charge, shall be made sure that, some say after five, others after ten consecutive years of service, while I will fix the



SESSIONAL PAPER No. 29a

period at seven years, to be paid, according to their class, the fulness of their salary, and that such an increase be automatic on the very day when it comes due, without making it necessary to notify the authorities.

I beg leave to draw your attention to the fact that since the establishment of gas inspection offices here and there in the Dominion, the electric light inspection was added to the gas inspection service, this increasing with no compensation, the obligations and responsibilities of the inspectors, while on another side the receipts of the inspection offices have been increased fourfold since about fifteen years at least in the city and district of Quebec, where they will soon grow larger with the operations of a new gas company.

Pursuant to the classification of the service which I have the honour to recommend, salaries should be remodelled as follows:—

1. Inspector general, salary to be paid by the Government.

2. Assistant inspectors, idem—

First, minimum.....	\$800
“ maximum.....	1,400
Second, minimum.....	600
“ maximum.....	1,000

These inspectors would belong to a special class, as they would be not merely inspectors, but also expert mechanics.

3. District inspectors—

Minimum salary.....	\$1,500
Maximum salary.....	2,000

Assistant inspectors—

Minimum salary.....	800
Maximum salary.....	1,000

I have the honour to be, gentlemen,

Your obedient servant,

(Signed) N. LEVASSEUR,

*Gas and E. L. Inspector.*

Thomas Alexander, Esq.,  
Collector of Inland Revenue,  
London, Ontario.

WINNIPEG, August 31, 1907.

DEAR SIR,—We, the district inspector and collectors of the Manitoba District, have before us the minutes and resolutions passed by a meeting of the inspector and collectors of the Windsor district.

We have after careful consideration of the same, unanimously endorsed the resolutions passed at your meeting, and forward this letter to be used by you when you appear before the Civil Service Commission next month.

We are using every means at our disposal to have the Commission visit Winnipeg, but in the event of them not doing so it is the intention to send a representative from Winnipeg to appear before them in our behalf at some of their sessions in the East.

Yours very truly,

(Signed) JNO. K. BARRETT,

*District Inspector.*

T. S. GOSNELL,  
*Collector, Winnipeg Division.*

WM. M. CONKLIN,  
*Collector, Moosejaw Division.*

X. SAUCIER,  
*Collector, Calgary Division.*

G. A. IRONSIDE,  
*Collector, Port Arthur Division.*



7-8 EDWARD VII., A. 1908

A meeting of the collectors of Inland Revenue of the inspection district of Windsor, was held at the Inland Revenue office, London, on August 19. Those present were:

J. H. Kenning, inspector, Windsor.

Thos. Alexander, collector, London.

J. B. Powell, collector, Guelph, Ont.

George Rennie, collector, Stratford.

James McSween, collector, Windsor.

M. J. O'Donohue, collector, Brantford.

Mr. Kenning was elected chairman, and Mr. Alexander, secretary.

The chairman of the meeting explained that the object of the meeting was to consider the best means of placing before the Civil Service Commission the claims of officers in the Excise Branch of the Inland Revenue service, to an increase in salaries. After considerable discussion the following resolutions were unanimously adopted:—

Resolved that, in view of the marked increase in the cost of living; the responsibility attached to the duties to be performed; the severe and searching departmental examinations, in addition to the regular Civil Service examinations that the officers of the Excise Branch are required to pass; the technical knowledge that they are obliged to possess; the desirability of attracting first-class men to the service and thus to raise the service to the dignity of a desirable profession, which is believed to have been the original intention of its organizers; and in order to place the service on a basis that would somewhat compare with that of commercial and monetary institutions of similar standing throughout the country; it is respectfully submitted that there should be an increase of at least thirty-three and one-third per cent ( $33\frac{1}{3}$  per cent) made to the present schedule of salaries.

It is further resolved, that the gratuity of two months pay which is now given to the heirs of deceased officers, is entirely inadequate and it is respectfully recommended that in case of an officer dying while in active service, fifty per cent (50 per cent) of the superannuation allowance he would have been entitled to receive be paid his widow during her widowhood, and in case of an officer dying after he had been superannuated, a fair proportion of his superannuation allowance should be given his widow during her widowhood.

Mr. Collector Alexander was named as the representative to lay these matters before the commission.

#### MEMORIAL OF THE CIVIL SERVICE, INLAND REVENUE BRANCH, WESTERN ONTARIO.

*To the Honourable the Royal Commissioners, appointed to inquire into matters pertaining to the Civil Service of Canada.*

GENTLEMEN,—We, the officers of the Excise branch of the outside service, Inland Revenue, in Western Ontario, respectfully ask for an increase in our salaries, not because others are asking but because we wish to be able to supply our families with the necessaries of life and keep them up to the standard required in their every-day walk, socially and otherwise. Without sufficient to maintain the position we occupy we fall back and lose the respect of our fellowmen. We claim, and claim rightly, that the honest toiler is worthy of every consideration.

We, as government officials, are deprived of certain civil rights and, being unable to pursue other callings, we ask that justice be done us especially as the department demands that all our time be given to the service, we, therefore, only ask for our rights and believing in the justice of our claim, we submit the following resolutions and statistics passed by the different divisions in Ontario and carried unanimously in each division:—

Resolved, that in view of the marked increase in the cost of living, the responsibility attached to the duties to be performed, these duties requiring officers to act as arbiters between the Government and the manufacturers, daily determining quantities



## SESSIONAL PAPER No. 29a

and assessing the duty accruing thereon and adjusting quantities between manufacturers and purchasers; the severe and searching departmental examinations (in addition to the regular civil service examination) that the officers of the Excise branch are required to pass; the technical knowledge that they are obliged to possess; the desirability of attracting first-class men to the service and thus to maintain the service at its present high standard as a desirable profession, which is believed to have been the original intention of its organizers; and in order to place the service on a basis that would compare favourably with that of commercial and monetary institutions throughout the country; it is respectfully submitted that there should be an increase of at least enough to place us in the position we were in in 1900, and to enable us to live as comfortably, or in other words, give us a relative worth of the purchasing power of one dollar.

That we thoroughly endorse the memorial of the Civil Service Association of Ottawa wherein they take up the question of superannuation and retirement, believing their recommendation to be along the line of good Government.

In any increase of salary which your honourable body may see fit to recommend we trust that you will consider the outside service of sufficient importance to be dealt with as liberally as the character of the duties involved warrants, the staff having to deal directly with the general public, made up of manufacturers, merchants, and all classes of licensees, the doing of which requiring tact, judgment and a reasonably high order of intelligence and such increase to be paid *en bloc*, when properly authorized, instead of in annual five per cent increments, as has been the practice heretofore, so as to give immediate and substantial relief to the various officers.

We further recommend along the lines of reform:—

That a re-arrangement of the salaries of deputy collectors, class A, be made, whereby they will receive, as a maximum, the minimum of the collector under whom they serve.

That the class known as 'deputy collector, class B,' be permitted to rank, as regards salary, with excise officers as soon as they pass the required promotion examination. We mention this fact as 'class B' men only reach nine hundred per annum, while excisemen, of first-class rank, go to twelve hundred dollars per annum. At the same time it would be well to see no more appointments to this class.

That we would like to see a clause in the Act whereby appointments to the service be on probation at a salary of seven hundred dollars per annum to enable them to live until such time as they pass the promotion examination.

That we strongly recommend the preventive service be abolished, all officers being preventive officers in case of need.

That we do not approve of the abolition of the Promotion examinations but strongly adhere to the system now in vogue. The Deputy Minister of Inland Revenue will submit a set of papers which will go a long way to show the honourable the Commissioners the standard the excisemen have to attain.

That in large divisions where messengers are employed they receive, when appointed, not less than seven hundred dollars per annum and an increase each year of fifty dollars, until they reach the maximum of eight hundred dollars. These messengers have to be responsible men carrying large sums of money and are at times called upon to do certain exciseman's work.

That we strongly recommend where it is necessary to employ stenographers they receive a salary of not less than fifty dollars per month and an increase of fifty dollars per year until such time as they reach a maximum of eight hundred dollars, and in the event of their passing the prescribed excise Promotion examinations and being assigned to the discharge of exciseman's duties, that they be paid such an aggregate salary as their length of service and the examination they passed would have properly and justly entitled them to had they been originally appointed as excise officers.

We had hoped to be able to present to you a memorandum respecting the efforts of this service to enforce such pure food laws as now exist or which may hereafter be



7-8 EDWARD VII., A. 1908

passed and we desire to be able to introduce such memorandum at a later date if so privileged.

That the gratuity of two months' pay which is now given to the heirs of deceased officers is entirely inadequate and it is respectfully recommended that in case of an officer dying while in active service, fifty per cent (50%) of the superannuation allowance he would have been entitled to receive be paid his widow during her widowhood, and in case of an officer dying after he had been superannuated, a fair proportion of his superannuation allowance should be given his widow during her widowhood, or, in case of there being no widow, to his infant children if any.

That we recommend a conference of inspectors and collectors of Inland Revenue be held in Ottawa at least once in every three years to discuss matters with the department respecting law, regulations, &c.

That while under our present system of Government it may reasonably be expected that political appointments will obtain, considerable cause of friction might be avoided by consultation between those who have the patronage in hand and the collector who would have to deal with such officers after appointment and the nature of the work to be done and the qualifications for such work thoroughly understood before recommendations for appointments are made; in this way an understanding might be arrived at whereby only those fitted for the positions would be selected.



SESSIONAL PAPER No. 29a

TORONTO, September 26, 1907.

The Commission met at 10.36 a.m. Present, Messrs. Courtney, chairman, Fyshe and Bazin.

Mr. H. R. FRANKLAND, Toronto, called and sworn and examined.

*By the Chairman:*

Q. I understand you have a memorial of some kind to present?—A. Yes, I now beg leave to submit this memorial.

(Statement read and filed as exhibit.)

Q. You are the collector of inland revenue here?—A. Yes.

Q. Did you enter the service as collector?—A. No, as deputy collector.

Q. Did you pass the Promotion examination?—A. No.

Q. How did you get over it?—A. The law does not require the deputy collector to pass an examination.

Q. I mean how did you get over the Promotion examination required to become collector?—A. I served six months as deputy collector.

Q. In this division the revenue is about \$1,600,000 a year?—A. Our collections last year amounted to about \$1,600,000.

Q. That is from all sources?—A. All sources.

Q. You have Gooderham and Worts distillery here?—A. We have two distilleries here.

Q. What is the other?—A. The Canadian General Distillery.

Q. How many men have you at Gooderham and Worts distillery?—A. Nine.

Q. What is the revenue derived from Gooderham and Worts distillery?—A. About \$60,000 a month.

Q. You do not get all the revenue that originates here when you pass things in bond? The revenue is collected elsewhere?—A. The revenue is collected mostly in Montreal and Winnipeg so far as our division is concerned.

Q. But the thing is originated here and the manufacture takes place here?—A. Yes.

Q. If all the revenue was collected at the place of manufacture can you form any estimate of what the revenue of the Toronto division would be?—A. The revenue of the Toronto division would be about \$2,000,000 more than it is at the present time.

Q. That is to say the revenue of the Toronto division, if all the duties on the manufactured products were collected here, would be about three and a half million dollars?—A. Yes, and it might be four million dollars. I am under the mark when I say two million dollars more. During the past ten years our cigar production has increased 23,000,000 alone.

Q. How many maltsters have you in your division?—A. I think there are ten.

Q. Your division includes Barrie and the Soo, does it not?—A. Yes.

Q. In other places do you have deputy collectors?—A. They are the only two places where we have collectors.

Q. How far does this division extend geographically?—A. To James bay on the north and Pic river on the northwest, taking in the Simcoes on the west and the Ontarios on the east to Lake Ontario on the south, Muskoka and Parry Sound districts.

Q. You gentlemen of the Inland Revenue Department have amalgamated to come before us?—A. We are from Prescott, virtually speaking, to Lake Superior.

Q. It is very good of you to unite in that way, because it permits the case to be condensed and saves us a good deal of trouble?—A. Mr. Kenning, the inspector, lives



7-8 EDWARD VII., A. 1908

in Windsor, Mr. Stratton belongs here, and Mr. Dingman belongs to the eastern part of the province. I have received a letter from Mr. Dingman stating that whatever was done——

Q. He would coincide with?—A. Yes.

Q. Besides the manufacturers of spirits and malt, how many tobacco manufacturers have you in this division?—A. There are four on the list, but, of course, there are only two that are worth calling tobacco manufacturers.

Q. Who are they?—A. W. A. McAlpine, he is the foreign tobacco manufacturer, and Mr. Iler, who manufactures Canadian combination tobacco. Mr. Bollard manufactures tobacco for his own use.

Q. How many cigar factories are there in your division?—A. I think twenty-two.

Q. Then this is a very important division?—A. I think it is the second important division in the Dominion.

Q. If I do not ask you questions exhaustively do not entertain the idea that we are neglecting your case because we have already heard representatives of the Inland Revenue Department?—A. I quite understand that, Sir.

Q. Before I left Ottawa, Mr. Gerald, the deputy minister of Inland Revenue, sent me a stack of examination papers which I have not yet been able to look at. Those are the papers——A. That we have reference to in our statement.

Q. Your examinations deal with such subjects as mensuration, computation, &c.?—A. Yes.

Q. You do not say anything, I suppose from motives of delicacy, about what you think should be done for collectors and inspectors. You have talked about the officers—the deputy collectors and the excise officers?—A. Yes.

Q. What do you think of the position of your colleagues and yourself?—A. I feel that the emolument the inspectors for Ontario—and they have inspectors throughout the country that are just as competent as those in this province—receive is not what they are worth by any means. In fact, if they were employees of mine personally I do not think that anything else than a 50 per cent increase would meet the requirements of their case at the present time. I think the same thing applies to the collectors.

Q. The Excise department governs the inspection of weights and measures?—A. Yes, the inspection.

Q. That is part of the duties of the Excise department?—A. Yes.

Q. There are also inspectors of gas and electric light?—A. Yes.

Q. And inspectors who look after the adulteration of food?—A. Yes.

Q. Under the Trade and Commerce Department there are inspectors of grain?—A. Yes.

Q. And inspectors of hides?—A. Yes.

Q. An Act was passed at the last session of parliament that was called for by the public, relating to the inspection of canned goods?—A. That is under the Department of Agriculture.

Q. So practically three departments are engaged in inspection duties?—A. Yes.

Q. Does it require a special training to look after the adulteration of food and the inspection of canned goods?—A. I think that it requires a man with a certain amount of tact and good judgment. He ought to be more than above suspicion and reproach, and a man who has been in some commercial calling.

Q. He could do both, I suppose?—A. He could do both.

Q. The same man might also inspect the grain?—A. Well, no, not the grain.

Q. But he could inspect the canned goods and look after the adulteration of food?—A. Yes, the same man could attend to both duties.

Q. What do you pay your men at Gooderham and Worts distillery, taking that as the test distillery?—A. The chief officer in charge receives a salary of \$1,800 per year and \$200 per year duty pay, \$2,000 in all. The next officer in command is paid \$1,400 a year and \$200 duty pay. The other officers are first-class officers, with the exception of two. They receive \$1,200 a year and \$100 a year duty pay.



## SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. What does duty pay mean?—A. Their hours are from 7 o'clock in the morning until 5 o'clock in the afternoon, or from 8 o'clock in the morning until 6 o'clock in the afternoon, and it is to encourage them to accept the position without a lot of grumbling that they are given duty pay, and, of course, there is extra time. In fact that means extra time. The officers' duty begins at 8 o'clock and ends at 5 o'clock in the afternoon.

*By the Chairman:*

Q. They get a lump sum for duty pay?—A. Yes.

Q. Whereas, their extra time is paid by the hour?—A. Their extra time is paid by the hour. It is paid by the manufacturer, not by the Government.

Q. The extra hours?—A. The extra hours.

Q. Does that not open the door to possible abuses?—A. No, it does not. Supposing that Gooderham & Worts wanted one of our officers to remain until 8, or 9 or 10 o'clock at night, they would have to pay him a certain sum for the first hour, and so much less for the other hours. They will not pay \$1 more than they have to.

Q. Do you know how much all your officers get in the shape of extras?—A. Everything comes to me and then goes to the department.

Q. The extra pay is collected by whom?—A. By myself, or at least by collector.

Q. Why should the lower paid officers get only \$100?—A. The responsibility rests with the two chief officers. They have to do all the checking; they are responsible to me.

Q. Supposing the beer in a brewery turns sour and is destroyed, that takes place in the presence of two officers?—A. Yes, in the presence of the officer in charge of that brewery and an officer detailed to that work by myself or by the collector.

Q. In a distillery is there any product that is destroyed because of turning bad?—A. No.

Q. That takes place only in a brewery?—A. It is only in a brewery and a tobacco factory.

Q. That product also is destroyed in the presence of two officers?—A. Yes.

Q. Coming back again to Gooderham and Worts, does the distillery work night and day?—A. No.

Q. It closes down at certain hours?—A. Yes.

Q. But while the distillery is at work your officers are there?—A. They are there.

Q. Do they live near the building?—A. Some of them do.

Q. At what hour have they to be there in the morning?—A. At 7 o'clock they open all the doors.

Q. And they have the keys of the vats and all that kind of thing?—A. Yes.

Q. Have you anything to tell us in regard to the working of the distillery that needs to be elucidated?—A. No, I think not. Mr. Kenning is the Distillery Inspector.

Q. You consider that deputy collectors, class B, might be done away with?—A. Yes.

Q. Having one deputy collector class A?—A. I have two in my division. One does the inside work and the other does the inspection on the outside.

Q. There are two grades, class A and class B?—A. Yes.

Q. You think they might be amalgamated, and have no class B?—A. Have no class B. We do not want any more, in fact I think it would be in the interest of the service to have only one deputy collector.

Q. Do you not think the deputy collectors, appointed as they are now without examination, might be done away with altogether?—A. That, of course, is a matter for argument.

Q. You came in through that door but now you are in, do you not think the door might be closed?—A. I would not say that. I think my coming in has been of some special advantage to the service.

Q. I have no doubt of that?—A. Of course, I have Mr. Stratton, my inspector, to vouch for that.



7-8 EDWARD VII., A. 1908

Q. You, Mr. Frankland, unfortunately are under the Retirement Act, I suppose ?  
—A. Yes.

Q. You came in after the Superannuation Act was abolished ?—A. Yes.

Q. I suppose, like all the witnesses that have come before us, you are of the opinion that it would be desirable to re-enact the Superannuation Act?—A. I think so, in the interest of the widows and orphans.

Q. And in the interest of the stability of the service ?—A. Yes.

Q. In the case like that of Mr. Patteson, who has just died, after having contributed some thousands of dollars to the superannuation fund, you think it would be desirable that his family should have had the money ?—A. I think his widow should receive one-half of his pension. I suppose Mr. Patteson, like every other Government official, did not have too much of this world's goods.

Q. Do you not think it would be desirable to have the Pension Act include the widow and the orphan if it could be managed ?—A. I do think so or I would not have asked for that in the memorial which I have presented.

Q. You recommend that a conference between inspectors and collectors be held in Ottawa once every three years. You think that would be desirable ?—A. I do. So far as the excise service is concerned I think it is absolutely necessary for the good of the country.

*By Mr. Fyshe :*

Q. Would that be on account of possible differences of opinion?—A. Differences of opinion.

*By the Chairman :*

Q. Differences of duty, I suppose?—A. No, the duties are the same.

Q. There would be a difference of ideas, and at such a conference you could thresh the differences out together?—A. I think it would be in the interest of the country that a conference such as we suggest in our memorial should be held so far as we are concerned.

Q. You suggest, in order to remove friction, that it would be desirable the collector should know something about the patronage ?—A. Yes.

Q. When you have vacancies here do you report to the department ?—A. I do.

Q. And Mr. Jones or Mr. Somebody else that you have never heard anything about until he enters the position is appointed ?—A. That is right.

Q. You know indirectly how he comes there ?—A. Yes, sir, no doubt about that.

Q. Are the young men leaving your service now ?—A. No. All my officers are through their examination. With the exceptions possibly of three or four they are all first class officers.

Q. Then they have not such a great inducement to leave the service?—A. No. They are all up in years, but I suppose if they were young men it would be different.

Q. Like in the case of the post office, for instance, they would be leaving?—A. There is no doubt about that.

Q. Looking around the service generally do you find that the men now entering are as efficient as they were some seven or eight years ago?—A. I do. The staff of officers that have come into the service, so far as the Toronto division is concerned, are up to the required standard.

Q. When was the last appointment made here ?—A. We have not had an appointment here for five years.

Q. Since the great increase in the price of commodities you have not had any appointments ?—A. No, we have not had any appointments, and I might say for your information we lost a first class officer and have not had one man inquire for his position.

*By Mr. Fyshe :*

Q. Is that not curious ?—A. It is just because they are not desirous of coming into the service.



SESSIONAL PAPER No. 29a

*By the Chairman :*

Q. In view of the openings now available and the means of getting on in life do you say, from personal experience, that young men are not anxious to enter the service?—A. Three or four years ago I suppose I had an applicant every day. In the last three years I have not had one.

*By Mr. Fyshe :*

Q. What would a young man entering the lower ranks of the service be paid?—A. \$600 to begin with, and as soon as he has passed the examination he would get \$850 and go on to \$1,200.

*By the Chairman :*

Q. Even with that, although there is a vacancy, you have not had an application?—A. I have not had an application.

Q. If after receiving this evidence you wish to supplement it in any way, we shall be very glad to receive from you an additional memorandum?—A. Thank you. We ask you for that privilege.

Witness retired.

Mr. W. C. STRATTON, Toronto, called and sworn and examined.

*By the Chairman :*

Q. Have you any memorial to present?—A. No, sir. I joined in the one that has been presented to you.

Q. You are inspector of bonded factories?—A. I am district inspector of Inland Revenue for the Toronto district and bonded inspector for the Dominion.

Q. You act in a dual capacity like a good many other people? You are the inspector for the district, but you are also inspector of bonded factories throughout the Dominion?—A. Correct.

Q. Will you kindly tell us what is understood by a bonded factory?—A. It is a factory where material is used upon which there was originally a duty. For instance, if spirits are used in these bonded factories, a small duty is charged on the product, but nothing on the spirits. In the case of vinegar it is 4c. a gallon. Spirits are used in the manufacture of perfumes and they are given at a reduced rate. In the manufacture of explosives where they are exported, and that is the case with nearly all the products, no duty is charged on the spirits at all; the duty is all foregone. The operations are all conducted with the object of preventing the spirits from going into use for potable purposes. That is the object of the control of bonded factories.

Q. How many bonded factories are there throughout the Dominion?—A. I did not sum them up but there must be between thirty and fifty of one kind and another, and they are growing all the time. I received a fresh application this morning.

Q. Does the territory in which these bonded factories are located extend from the Atlantic to the Pacific?—A. From St. John, N.B., as far west as Vancouver.

Q. Are you obliged to visit these factories periodically?—A. I visit them about once a year.

Q. Is that the obligation?—A. No. I am supposed to use a certain discretion. I visit them not less than once a year.

Q. How often are you obliged to go around for inspection purposes to the several divisions?—A. I try to go around three times a year to each division.

Q. How long have you been inspector?—A. I have been inspector since 1900. Before that I was acting inspector. There is one thing I would like to explain. Mr. Frankland, as he has himself explained, entered the service as deputy collector. His succession so quickly to the collectorship was an accident. That is to say, the then



7-8 EDWARD VII., A. 1908

inspector, Mr. Morrow, was taken ill in the year 1899, and he was ordered to become acting collector, and I was ordered to become acting inspector. Mr. Morrow retired, and we were appointed to our respective offices in 1900. That is how that thing came about so quickly.

Q. Do you recollect how long Mr. Morrow was inspector?—A. Really I do not know.

Q. How long have you been in the Excise service?—A. I was appointed in February, 1871. I have been in the service for thirty-six years.

Q. You know, as a matter of fact, I suppose that some years ago there was a per diem allowance granted to inspectors when they were travelling?—A. Yes.

Q. Now the inspectors are only allowed their actual expenditure?—A. Not that even.

Q. There are certain things you cannot charge for?—A. You are compelled to incur a certain outlay, but you cannot swear positively that the money was expended solely on behalf of the Government, that is unless you have got an elastic conscience.

Q. But a man with a conscience is out of pocket?—A. He is out of pocket, sometimes more, sometimes less.

Q. Then there is no inducement to travel on inspection duty beyond a sense of duty?—A. None whatever.

Q. Do you think it desirable to have a per diem allowance in order to permit of a little more freedom?—A. I would not like to recommend it.

Q. You would not?—A. When the system prevailed before I think it was abused. If it is honestly conducted, then it is the proper thing.

Q. You know that in the Imperial Service inspectors are given a per diem allowance?—A. I am not familiar with that.

Q. To the man who knows he would be out of pocket there is no inducement to travel?—A. There is no inducement to travel.

Q. Is your district a difficult one?—A. No, I have got the nicest district in the Dominion.

Q. You must be a happy man. You do not go far north beyond the reach of railway?—A. It is a very comfortable district to inspect.

Q. It is comfortable compared with the trip of a post office inspector going up the Gatineau or River Desert, two or three hundred miles away from trains?—A. I have not to go any farther north than the Soo. There is no place where I experience any discomfort.

Q. Well then, as a matter of fact, in your particular division not having any discomforts in travelling the service as it is conducted now with respect to travelling allowance does not bear hardly upon you?—A. No.

Q. Although in some cases it might bear very hard?—A. No doubt, but I do not know of any. I have not experienced such.

Q. Well, as I said to Mr. Frankland, if you desire to supplement your evidence in any way we will be very glad to receive information?—A. Of course, you will understand, Mr. Chairman, that I am also a district inspector for the weights and measures office and for the gas and electric light office. What you have been inquiring into now relates to the Excise branch of the Inland Revenue Department.

Q. You get no salary for that?—A. No.

Q. You are the inspector looking after the local inspectors in the district?—A. Supervising all the branches of the Inland Revenue service.

Q. I am very glad you told us that. How many branches of the weights and measures are there in your division?—A. There are two in my district, one in Toronto and one in Hamilton.

Q. And with respect to gas?—A. There is one in Toronto, one in Barrie, and one in Owen Sound.

Q. And Listowel?—A. No.

Q. London?—A. No, those are out offices.

The witness retired.



SESSIONAL PAPER No. 29a

Mr. J. H. KENNING, Windsor, called, and sworn and examined.

*By the Chairman:*

Q. I see that in the Auditor General's Report you are called inspector of distilleries?—A. Yes.

Q. You inspect Walker's distillery at Windsor, and Gooderham and Worts' distillery here?—A. Yes.

Q. Does that mean that you are inspector of distilleries throughout the Dominion?—A. Yes.

Q. And also the others?—A. Yes.

Q. Are you constantly on your round?—A. Well, I am inspector of the district of Windsor which comprises five collectors' divisions, and I am constantly employed. Perhaps you may not be aware that inspectors have no office staff and that while they are away whatever correspondence comes to the office accumulates until they return. So that I am probably half the time away and half the time engaged in the office.

Q. Your headquarters are at Windsor?—A. Yes.

Q. How many distilleries are there throughout the Dominion?—A. Thirteen.

Q. How far do your travels extend?—A. Well, on the east the farthest place is Beauport, a suburb of Quebec.

*By Mr. Fyshe:*

Q. Is the distillery of Mr. Robitaille at Beauport in actual operation?—A. Yes, they commenced last year. I have been there twice since January 1.

*By the Chairman:*

Q. You commence at Beauport and go to the Pacific coast?—A. There is one in New Westminster, B.C.

Q. Then the district you travel over extends from Québec to New Westminster?—A. Yes, when I became inspector I had conferences with the deputy minister respecting the frequency of visits. He thought that a couple of visits a year would suffice, and I have followed that plan up to the present time with the exception of New Westminster. That is a long journey and a expensive one and I have only been there once.

Q. You go there once a year?—A. I have not been once a year.

Q. How long have you been in office?—A. It is five years last March since I became inspector.

Q. Did you succeed Mr. Davis?—A. Yes. There was for a time no inspector of distilleries after Mr. Davis retired.

Q. Then the general idea is that you visit each distillery twice a year?—A. Yes, with the exception of the one at New Westminster.

Q. Is the output large at New Westminster?—A. No, it is small, but it is growing.

Q. Is it desirable that you should visit that distillery only once in five years?—A. That is a matter which rests with the deputy minister. I went out in 1905 and after I was there he said he thought it was not desirable for me to go out on account of the long distance and the expenditure necessary. I consulted him each succeeding year and he said, 'Oh, well, it is a long journey and pretty expensive and I don't think you need go as we have there a good officer in charge—I don't think you need undertake that journey.' Personally I was quite willing to go. The others I have visited regularly twice a year and sometimes more frequently.

Q. Your expenditure is not very great. I see that in the year 1905-6 for transportation and personal expenses your expenditure was only about \$180?—A. Yes, quite so.

Q. Your transportation came to \$106.65, and personal expenses \$76?—A. Yes.

Q. Well, if you visited the distilleries twice a year that is not a very great outlay, you must travel economically?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. How long do you stay generally at each distillery?—A. Generally a day, sometimes longer.

Q. When you come from Windsor to inspect Gooderham and Worts' distillery, how long does it take you?—A. I do not stop more than a day.

Q. Do you see the absolute volume of spirits in the vats? Do you inspect thoroughly when you are at Gooderham and Worts' distillery?—A. With reference to that matter I may say that a thorough inspection would require the taking of stock, which I do not attempt to do. That is generally left to the district inspector. I have two distilleries in my own district, and in visiting them I take stock.

Q. Then in the case of the distilleries like Gooderham and Worts, outside your own district, it is a kind of supervision more than anything else?—A. Just that.

Q. The district inspector in this division would take stock at Gooderham and Worts?—A. I think so.

Q. You take stock at Walker's distillery?—A. Yes.

Q. How often do you take stock?—A. Once a year.

Q. Do they expect you when you come around?—A. No, they do not.

Q. Do you go in at any time and say 'I have come to take stock'?—A. Yes, they have no reason to expect me.

Q. No reason to think you are coming?—A. No.

Q. How long does it take to take stock at a distillery like Walker's?—A. It takes me about two weeks to inspect the division of Windsor and a week to take stock at Walker's. Of course, we do not actually weigh the packages, you know. We take stock of the packages and check with the ledgers.

Q. But you gauge what is in the vats, do you not?—A. We gauge an approximate number. As regards the vats we take stock of the amount checked up against each vat in the ledgers, and perhaps we will gauge one in ten.

Q. Do you make tests during the examination?—A. We make a test, yes.

Q. And you select indiscriminately the vats which you test?—A. Indiscriminately.

Q. You do not do as the bank inspector does when he goes into the branch bank; He counts all the cash and all the securities?—A. Speaking of that, we do not meddle with a collector's cash. We check the collections on the cash book from the time of the previous visit, and take an abstract from the books of the stock of various kinds in bond, and then go and see that the stock is in the warehouse.

*By Mr. Fyshe:*

Q. Do you make a practice of going over the books from the time of the previous visit?—A. I do.

Q. And you bring them up to date?—A. Bring them up to date.

Q. And see that things have been kept regularly in the interim?—A. And that the moneys collected have been deposited to the credit of the Receiver General.

The CHAIRMAN.—As I have said to your colleagues, we are very glad to meet you, and if you think you have not explained matters sufficiently we will be very glad to have more data.

The WITNESS.—There is one thing I would like to mention. You asked me how long I was inspector of distilleries, and I thought possibly you might have been mistaken as to my length of service. I have been in the service about forty years.

The CHAIRMAN.—I know you are an old officer, but I did not know whether you succeeded Mr. Davis or not?—A. There was an interregnum between Mr. Davis' retirement and my appointment.

Q. You went up through all the Excise branches?—A. Yes.

The witness retired.



## SESSIONAL PAPER No. 29a

Mr. THOMAS ALEXANDER, London, called, sworn and examined.

*By the Chairman :*

Q. You are collector of Inland Revenue at London?—A. Yes.

Q. Have you got a statement with you?—A. Yes.

(Statement read and filed as exhibit.)

Q. You have been over thirty years in the service?—A. Thirty-seven years on December 1.

Q. Did you pass up through all the grades?—A. Yes, sir. I was appointed at \$500.

Q. What do you receive now?—A. \$2,400.

Q. Have you much business in the London division? What is your revenue?—A. It has been considered by the department to rank as first class.

Q. You are in class A?—A. Class A.

Q. What is your revenue in London?—A. About \$425,000, that is the collections.

Q. You have Carling's Brewery in London?—A. Yes.

Q. Who has the largest cigar factory?—A. That is McNee's, it makes 6,000,000.

Q. Have you anything to add especially as regards London to what Mr. Frankland and the other gentlemen have said?—A. Of course, London is a large cigar making centre. Outside of Montreal it is the largest in Canada, making 36,000,000 cigars annually. Then we have an extensive district which includes the counties of Elgin, Lambton and Middlesex, with out offices at St. Thomas, Sarnia, Petrolia and Strathroy.

Q. How many officers have you got at McNee's factory?—A. One, and he attends to probably two others.

Q. You say that McNee's factory turns out 6,000,000 of cigars in a year?—A. Yes, 6,000,000.

Q. Is this officer in constant attendance there?—A. Not in constant attendance. He dodges from one to the other but loses no time coming or going.

Q. Are the factories all in the city of London?—A. No, we have two in St. Thomas and one in Aylmer.

Q. What check have you in the absence at St. Thomas of the officer that things are going rightly at McNee's, for example?—A. The officer in question is never absent.

Q. Well, he is at other factories then?—A. The only thing is he checks up and counts the stock when he returns to the factory. At periodical times he counts up the stock, checks the book, and checks off the different balances even to the empty boxes.

Q. During his absence there could be no means of getting in a lot of tobacco and using it up before his return?—A. No possible means.

Q. How many officers have you got at Carling's Brewery?—A. One.

Q. Is he there all day long?—A. Yes.

Q. Does he look after Labatt's as well?—A. No, there is one at Labatt's too.

Q. Then you have two big breweries in London, Carling's and Labatt's?—A. Yes.

Q. The officers are at the breweries all through the hours of working, are they?—A. Yes, they are supposed to be there from 8 o'clock in the morning until 6 o'clock at night.

Q. If there is only one officer at each place how do you manage when malt becomes musty and has to be destroyed? It must be destroyed in the presence of two officers?—A. There is an officer detailed by the collectors. Permit me to say that malt is rarely destroyed of itself. There is no duty on beer when made from malt alone, the duty is on the malt contained in the beer. Beer sometimes becomes sour or musty, and is destroyed in the presence of two excise officers. The quantity destroyed is carefully computed, and samples of the beer are taken and sent to the department at Ottawa, where it is analyzed, and the quantity of malt used in each gallon is ascertained. The refund of duty on the malt is calculated from this analysis.



7-8 EDWARD VII., A. 1908

Q. You send another officer there?—A. Another officer is detailed by the collector and the two officers give a joint certificate.

Q. Then a refund is made?—A. A refund is made.

Q. You say your salary is \$2,400?—A. Yes.

Q. Is that the limit of the class?—A. That is the limit.

Q. How long have you been collector at London?—A. Twenty-four years.

Q. What was the revenue in London twenty-four years ago? Do you recollect offhand?—A. No, I could not say just now.

Q. How long have you been receiving \$2,400 a year?—A. Probably for about three years.

Q. What salary had you before that?—A. \$2,200.

Q. How long did that date back?—A. That took place when the division was raised to class A.

Q. Do you know when that was?—A. I think it was about 1900.

Q. Then it comes to this: in seven years you have had an increase of \$200 salary?—A. Yes.

Q. Although your revenue is what?—A. About \$425,000.

Q. Well, Mr. Alexander, we are glad to have heard you, and as I have said to the other gentlemen, if you find there is anything you have left untouched you can forward a memorandum to us?—A. Can I say a word for Manitoba?

Q. Certainly?—A. If you will allow me I will be as concise as possible. They have asked me to speak for them and I have a letter here from Mr. T. S. Gosnell. He says in part: 'The members of the Civil Service are acting as one body here and are endeavouring to bring the members of the Civil Service Commission here so they may be enabled to see matters as they are, and if they are men who believe men should be paid in accordance with the work done and the responsibility of the office we have no fear but a further sum will be added to our salaries. I have been penalized from \$300 to \$500 for each year since 1877 I have lived in the West. I am free to say that no collector in Canada gets the compensation he should have, but the officers west of Port Arthur have a double grievance.'

*By Mr. Fyshe:*

Q. They have what?—A. They have a double grievance, he says. That is on account of the extra cost of living above what obtains in the rest of the Dominion. I think they have pretty good ground for their statement according to what is reported.

The witness retired.

Mr. J. B. POWELL, Guelph, called, sworn and examined.

*By the Chairman:*

Q. You are the collector of Inland Revenue at Guelph?—A. Yes.

Q. How long have you been in the service?—A. Thirty-four years.

Q. Guelph includes Galt, Preston, and Waterloo?—A. It includes the counties of Wellington and Waterloo.

Q. You have excise men, outside of Guelph, stationed at Berlin and Galt?—A. Yes, and at Preston and Waterloo, and then there are the officers at Seagram's distillery.

Q. Is there an inspector in your division?—A. Mr. Kenning is the inspector.

Q. Have you anything to say in addition to what has been stated by your confreres?—A. Yes, there are one or two points I wish to make reference to. For instance, in the matter of duty pay. There is one case especially, and that is Berlin,



## SESSIONAL PAPER No. 29a

where the collections will average about \$100,000 a year, which is a very large amount and more than some divisions collect. There is only one officer there who does his work very satisfactorily. The whole survey is of such importance that I think a case of that sort ought to be ranked under the heading of the duty paid servants.

Q. At present Mr. Spence is there, is he not?—A. Yes, Mr. Spence is there.

Q. He is only an excise man?—A. He is only an excise man.

Q. The revenue derived from Berlin is about \$100,000?—A. It will be this year.

Q. What is the total revenue of the Guelph division, including the cities of Guelph and Berlin?—A. It is in the neighbourhood of between \$650,000 and \$700,000.

Q. Then latterly Berlin has been contributing one-sixth?—A. Berlin is a very important survey.

Q. It contributes about one-sixth of the whole collection?—A. One-sixth of the whole collection, that is leaving out the volume of business besides the bonded business.

Q. Is Guelph pretty centrally located for the division?—A. It is at one end. It is really central, yes.

Q. It is as good to have the headquarters at Guelph as anywhere else?—A. Yes, certainly.

Q. You would not advocate any change?—A. Not at all. It is only fifteen miles from the other place.

Q. How many men have you in Seagram's distillery?—A. Six.

Q. What are the hours in that distillery?—A. Just the same as in the other distilleries.

Q. Have you got any breweries in your district?—A. I have six malt houses and seven breweries now and I have eight cigar factories and three large bonded warehouses.

Q. Then yours is a pretty representative division with a big distillery and several breweries?—A. I think our division ranks about third in Ontario as far as collections are concerned.

Q. I suppose, just as in the case of Toronto, that if the collections on all the whiskey manufactured at Seagram's were made in your division the revenue would be considerably increased?—A. It would be very much larger.

Q. That is to say, Seagram's whiskey is to be found all over the Dominion?—A. Yes.

Q. And duties are collected wherever the whiskey is bonded?—A. In the other divisions to which it is removed.

Q. So that a statement of the revenue collected in a division does not absolutely represent the work that is carried on there?—A. Not at all. The total volume of business is really not represented by the collections by any means.

Q. That is to say in a consuming division there would be a larger proportion of revenue collected as regards manufacture than there would be in others?—A. Yes.

Q. For example, you send a lot to Sherbrooke?—A. Yes, we send a lot.

Q. And the collections there represent a lot of stuff that originated elsewhere?—A. Precisely.

Q. Have you anything more to say?—A. I do not quite agree with Mr. Stratton as to the per diem allowance. The per diem allowance, I think, is a better system than the one which is now in force, and for this reason. Of course, we all know that the exigencies of travel entail expenditures which, as Mr. Stratton very truly says, cannot very well be put in. Especially is that the case with relieving officers who feel that the allowance for board during the time they are relieving does not by any means cover the personal expenses to which they are subjected.

Q. Yours is the only branch of the public service where officers are sent occasionally from one division to the other? A man in your divisions may be sent down to Toronto or may be packed off to Sherbrooke?—A. Yes.

Q. And what is allowed them for removal expenses?—A. Transportation and personal expenses.



7-8 EDWARD VII., A. 1908

Q. And a week's board?—A. Yes and a week's board. That includes the removal of the furniture.

Q. And the family?—A. And the family.

Q. In no other branch of the public service are people taken out of the division as far as I know?—A. I do not think it is done anywhere else.

Q. And this occurs on rare occasions in the Excise Department, does it not? It does not often happen?—A. No, not nearly as frequently as it used to.

Q. When the Excise Department was growing and divisions were being formed, officers were continually being shifted about?—A. Yes, I think sometimes in some cases it would be beneficial to have more frequent changes.

Witness retired.

Mr. W. F. MILLER, Hamilton, called and sworn and examined.

*By the Chairman:*

Q. How long have you been in the service, Mr. Miller?—A. Thirty-four or thirty-five years. I was appointed in 1873.

Q. Have you always been in Hamilton?—A. No, sir.

Q. Where did you begin duty?—A. I commenced in Hamilton, and then went to Windsor, where I was for eleven or twelve years in Walker's distillery. After that I was for one year in Gooderham and Worts' distillery, Toronto, and since then I have been in Hamilton as collector.

Q. What salary do you get now?—A. \$2,400.

Q. That is the limit?—A. Yes.

Q. Yours is division A, I suppose?—A. It is a first-class division.

Q. How long has it been first-class?—A. I think previous to 1890.

Q. You then had \$2,200?—A. It worked up to that.

Q. And since 1890 your salary has been increased \$200?—A. Yes.

Q. You are in the same position as the gentlemen who have already spoken?—A. Yes.

Q. Are there any distilleries in your division?—A. One.

Q. What distillery?—A. The Hamilton Distillery Company.

Q. There are vinegar factories in Hamilton, are there not?—A. Two.

Q. Is there rather a preponderance of vinegar factories in Hamilton as compared with the other divisions?—A. No, I think Toronto has more than we have. One of ours is a very large one.

Q. Which one is that?—A. That is the Imperial.

Q. Have you many bonded factories there?—A. We have three and a small one, the F. F. Dalley Company. They make some liniments out of spirits.

Q. You have only one outside place, Dundas?—A. Yes, Dundas.

Q. You are pretty compact. How far does the Hamilton division extend?—A. It takes in the city and county of Wentworth.

Q. Have you an inspector in your division?—A. Mr. Stratton is our inspector in the Toronto district.

Q. Have you got any general remarks you would like to make?—A. I would like to draw your attention to the subject of duty pay. After several years' close observation of that question, I think there should be a general revision of that pay, that every officer who puts in extra time in these distilleries should receive the same amount. I differ with my friend, the collector from Toronto, and I say the subordinate officers are the ones who do what may be called the drudgery or dirtier work. Permit me to make the following statement in regard to the question of duty pay (reads): 'Hours of attendance 7 a.m. to 6 p.m.'



## SESSIONAL PAPER No. 29a

*Distilleries—*

Toronto, 2 officers.. . . .	\$200 each.
“ 7 officers.. . . .	100 “
Walkerville, 1 officer.. . . .	100
“ 1 officer.. . . .	150
“ 8 officers.. . . .	100 “
Waterloo, 1 officer.. . . .	200
“ 1 officer.. . . .	150
“ 3 officers.. . . .	100 “
Prescott, 1 officer.. . . .	200
“ 1 officer.. . . .	150
“ 2 officers.. . . .	100 “
Hamilton, 2 officers.. . . .	150 “
“ 2 officers.. . . .	100 “
Belleville, 2 officers.. . . .	150 “
“ 1 officer.. . . .	100
Perth, 2 officers.. . . .	100 “
Joliette, 2 officers.. . . .	150 “
“ 2 officers.. . . .	100 “
Montreal, 1 officer.. . . .	200
“ 1 officer.. . . .	100
St. Hyacinthe, 1 officer.. . . .	150
“ 2 officers.. . . .	100 “
Quebec, 2 officers.. . . .	150 “
Vancouver, 1 officer.. . . .	200
“ 1 officer.. . . .	100

*Tobacco Factories—*

Montreal, 1 officer.. . . .	200
“ 1 officer.. . . .	150
“ 1 officer.. . . .	100
Toronto, 1 officer.. . . .	200
Hamilton, 1 officer.. . . .	200

If Hamilton is a fair criterion for hours of attendance at tobacco factories, there is no comparison with distilleries, being much shorter. I further wish to emphasize the paragraph in memorial requesting that the maximum salary of deputy collectors be placed at the minimum of collectors.

*By Mr. Fyshe:*

Q. The subordinate officers do the heavier work?—A. The heavier work, and none of them receive as much as the leading officers. I cannot see, with respect to duty pay, why the whole staff receiving this money should not get the same amount.

Q. Do you not approve of subordinate officers receiving less?—A. I do not. I think the man who puts in the hours should get the money.

Q. Who does the actual work?—A. Yes, who does the actual work. There is a graded officer in charge, and then there is a warehouse man and his assistants. The man who goes to the distillery at 7 o'clock in the morning, no matter what his duties may be, he puts in as many hours as the other man, no matter whether he is the officer in charge or not, and I think the subordinate officer is as much entitled to the larger remuneration as the officials who are above him. Then the officers of some distilleries receive larger amounts than they do at others for the same service, which I do not think is just.



*By the Chairman :*

Q. Mr. Frankland based his opinion not on the equality of time but on the difference in the work. You differ with Mr. Frankland ?—A. I do differ because I think they are all entitled to the same pay.

Q. When doctors differ how is the poor layman to get along ?—A. They sometimes die.

Q. Have you anything further to say ?—A. There is a question that should properly come before you and that is in reference to officers who have passed a special class examination and are not yet in that class.

Q. There is a limitation of the number ?—A. Twenty-four.

Q. All the clergy cannot be bishops you know ?—A. I think there are somewhere in the neighbourhood of thirty and they will be old men before the last man gets on. They think that there should be some recognition in the meantime for their having come up to that standard. I just wished to say this on their behalf.

Q. In the case of a lieutenant in the army who has passed an examination in colonel's duties, you would not give him the equivalent of a colonel's pay, would you ?—A. I would not go that far, but I think they ought to receive something more than a first class officer.

Q. There should be something betwixt and between, like Mahomet's coffin ?—A. Yes, that is a very good way to put it.

Q. Now do you wish to add anything more ?—A. Nothing more than to generally state that the outside branch of the civil service, as is set forth in the memorial, is largely technical and thoroughly practical. The officers in a distillery are able to go into the mashing room or fermenting room and pass a fair judgment on the condition of the several fermenting vats. It is the same in tobacco and cigar factories. The officers having charge of them have to test a tobacco and reduce it to a standard by which the government assess their duties. It is a delicate little operation in which the revenue is largely affected either one way or the other.

Q. Have you a large staff at Hamilton ?—A. Eighteen.

Q. Have you had any vacancies lately ?—A. Yes.

Q. Have you like Mr. Franklin experienced a difficulty in filling up vacancies ?  
A. No, I must say that the appointments that have been made in my division have been very satisfactory.

Q. How long ago was the last appointment ?—A. About three or four months ago.

Q. That is one appointment ?—A. Well, we have had two appointments within six months.

Q. Are the people likely to stay that are appointed ?—A. I think so.

Q. Hamilton is an enterprising place, is it not ?—A. At least they seem satisfied with their prospects. They see before them opportunities of increasing their standing by these Promotion examinations and they are satisfied to give the service a fair trial anyway.

Q. But if the special excise men are limited in number the Promotion examination does not give them a show ?—A. It does in this way. For instance, if a man has gone out of the probationary class and is in reality a third class officer. If he goes up for Promotion examination and he gets a first-class certificate he readily goes up.

Q. That is so ?—A. The only class that labours under a difficulty after having passed the examination is that special class.

Q. That is the top, the first class ?—A. Yes.

Q. A young man may see himself fairly landed into the first class but not going beyond that ?—A. Not rapidly.

Q. Then with the new developments in the country do you think, from your observation, that men are glad to enter the Excise service with all these prospects ?—

A. If I was a young man I would not. There is one other point I wish to impress



SESSIONAL PAPER No. 29a

upon you : the appointment of what is usually known as temporary employees. These men come in now at \$500.

Q. But their employment does not last long, does it?—A. Six months or so. It depends upon how soon they pass that Qualifying examination.

Q. Do you not think it is desirable they should pass some examination?—A. I do.

Q. Six months is not a long time to wait?—A. But the amount I think is entirely inadequate.

Q. Do you mean to say that the \$600 is inadequate after passing the Qualifying examination and all that?—A. I do, sir.

Q. Are there many men leaving your division?—A. No, sir.

Q. They are staying there?—A. Unfortunately when a man gets into the Civil Service, no matter what branch, they generally stay.

Q. Well, your men as a rule are men that have been some time in the service?—A. I have about five officers who have not been over four years.

Q. You know that in the process of fermentation the scum comes up to the top. Do you find there is a certain amount of inefficiency in your late appointments as compared with your former ones?—A. Well, I have not had the opportunity—

Q. They do not show as yet whether they are efficient or inefficient?—A. I have not had the opportunity of observing.

The witness retired.

Mr. THOMAS ALEXANDER, recalled.

The WITNESS.—May I supplement the evidence I have already given? There is an important item in connection with the London division which has not yet been touched upon at all, and that is the protection to the public in connection with the manufacture of petroleum. Perhaps you are not aware that all the petroleum for illuminating purposes is made in the division of London and amounts to about 20,000,000 gallons a year. It is all made in that division and all inspected there; it undergoes a special inspection before leaving the refinery.

*By Mr. Fyshe:*

Q. There is no duty on it?—A. There is no duty on it but the work has to be done, although it does not show in the revenue for the division. We do not even get the benefit of the inspecting fees now. The inspecting fees have been thrown off and the duty is off so that the London division gets no credit so far as collections are concerned, although the work of inspection has to be done.

Q. Do you put any stamps on the petroleum or take any means to show that it has passed examination?—A. None whatever. The refiners have to make a requisition to the officer as to the quantity of oil and number of packages they require to be inspected and a record of these requisitions, after the inspection is made, is placed in the Government books. Then the refiner has the record in his book of every shipment that is made and the place to which it has been shipped. If a man only buys one barrel of oil it has to be recorded in the refiner's book and a sworn statement at the end of the month has to be made out by the refiner and inspected by the officer.

Q. Does this statement include a certificate to the effect that the oil has been all duly examined?—A. The statement certifies that the officers have examined and inspected this oil.

Q. And that the refiner has sold nothing but what has been examined?—A. Yes. If there was only a duty of five cents per gallon, it would yield a revenue of about \$1,000,000 annually.



7-8 EDWARD VII., A. 1908

Q. That would be better?—A. That would give, as far as the London division is concerned, a revenue of \$1,000,000. As it is now the work is done, but London division gets no credit as far as collections are concerned.

*By the Chairman:*

Q. That is to say, looking at the revenue received on account of inland revenue as compared with the work done by these officers there is no record of what they have done in the inspection of petroleum?—A. Not at all.

Q. I am very glad you have brought up this matter of petroleum inspection, as we are investigating and trying to find out what officers in each branch of the service do?—A. I thought it was a matter that was overlooked.

Q. We want to get at what is really done in the several departments?—A. I thought I had better bring that before the commission.

*By Mr. Fyshe:*

Q. Does not the service collect anything at all from the refiners for this examination?—A. Simply \$1 a year for a license.

Q. That is contributing a service to the refiners for nothing and a valuable service too?—A. Yes, and it is for the protection of the public.

Q. Well, in your opinion should they pay something?—A. I would not like to make the suggestion. Although there is no duty on this petroleum, it must be remembered that the officers have very unpleasant duties to perform getting among the barrels of oil. They destroy their clothes and a refinery is not a very pleasant place to be in all the time, yet the officers receive no extra remuneration for their services. Now, then if excise officers at distilleries enjoy what is called duty pay, I think the same emolument should be granted to officers on duty at refineries.

Q. You mean petroleum refineries?—A. Yes.

Q. The officers there get no duty pay?—A. They get no duty pay.

The witness retired.

Mr. J. H. KENNING, recalled.

The WITNESS.—There is a matter that I overlooked, although it appears to have been frequently brought to the surface and that is the quality of the officers that come in as new material to meet the needs of the service.

*By the Chairman:*

Q. That is what I have been trying to get at?—A. Yes.

Q. Well, go on?—A. In the division of Windsor where I live, the distillery has increased its capacity very much within the last few years, and there was a demand for a greater number of officers. We have there I think fourteen officers altogether, and some of the applicants for positions now are men who have not yet passed the Civil Service examination. As a consequence they come in at \$500 a year.

Q. As temporary officers?—A. Yes, as temporary officers, and we have a good deal of difficulty in keeping them at that figure. Some of them have effected an exchange from our service to that of the Customs and the latter, although the salary is small at the beginning, is so constituted that at Windsor there is a good deal of overtime to be made by Customs officers in attending to boats and trains. The consequence is that most of the landing waiters at Windsor are able to earn from \$600 and this with their overtime is augmented to about \$900. The consequence is we have lost a couple of our men. They have had influence enough to get removed from our service to the Customs, and consequently we have been repeatedly put to the dis-



## SESSIONAL PAPER No. 29a

advantage of having to get other men. They, as a rule, are in the same position with respect to the Civil Service Examination. I could mention four or five men that we have got in the last four or five years, of whom only one had passed the Civil Service examination. We had a case of a young man in our service at Kingston who went through our examinations and passed the special class examination and almost immediately afterwards left to take up employment with a manufacturing firm on account of the better terms offered to him. It was a larger salary than we could give without his waiting to climb up. So you see there are influences that attract young men, and the effect is increasing. The reason that we have so few men who are qualified, who have passed the first examination, is that there are attractions for bright young men of some education across the border in the city of Detroit. Most of our bright young men go over there and they are not available to the Canadian Government service. I thought it would perhaps be as well to mention these points.

The CHAIRMAN.—Mr. Frankland and gentlemen, I thank you on behalf of the Commission for the information you have laid before us. As I already said, we are very glad to have met you, and if upon reflection you find that there is anything additional you wish to bring to our notice we shall be very glad to receive it.

Mr. ALEXANDER.—We thank the Commission very heartily for the very courteous and kind manner in which they have heard us.

Witness retired.

Mr. R. C. JAMIESON, Toronto, called and sworn and examined.

*By the Chairman:*

Q. How long have you been in the service?—A. Since July 1, 1877.

Q. You are chief officer in charge at Gooderham & Worts' distillery?—A. Not of Gooderham & Worts', of the general distillery, and second officer at Gooderham & Worts'.

Q. What do you call the general distillery?—A. The general distillery is a distillery that got its license in July 20, 1906, for manufacturing spirits from syrup obtained from the refuse of beet roots.

*By Mr. Fyshe:*

Q. Whose company is it?—A. It is a company organized by the several distilleries, including Gooderham & Worts, Walker's and others.

Q. Gooderham & Worts' and Walker's are both interested in it?—A. Yes. The chief at Gooderham & Worts' distillery, Mr. Gerald, is in England at the present time, and before leaving he requested me to appear for him.

*By the Chairman:*

Q. Have you a memorial to present?—A. There was a memorial gotten up by the distillery officers and tobacco officers in the provinces of Ontario and Quebec. They got up this petition before they thought there would be concerted action on the part of the various officers in the respective divisions. This petition covers about the same ground—I will show it to you in a minute—as I think has been taken by the collectors whom you have just had before you. The petition is signed by forty-seven officers and the addition of the name of my chief, Mr. Gerald, would make forty-eight or about one-seventh of the total outside service of the Dominion. You have also a letter from Mr. Gerald dealing with the points touched on in the petition.

Q. You say in your petition that the work you perform in these distilleries is very often done amidst disagreeable surroundings?—A. I cannot say that in regard



7-8 EDWARD VII., A. 1908

to the distillery of Gooderham & Worts or the general distillery, but I have been informed that in some places the surroundings are not very pleasant. However, I cannot say that from my own knowledge.

Q. You are given to understand that with respect to other places?—A. I am given to understand that.

Q. But as to your own knowledge?—A. As far as I am concerned everything is in order in the distilleries in which I work.

Q. We have heard from the collectors that the hours of work are from eight until six?—A. Yes, sir.

Q. But you represent that in order to be at the distillery at the appointed hour you have to get up early in the morning?—A. Well, some of the officers have to go a long distance. You see a city like Toronto is very different from a small place.

Q. Possibly the officers might live in close proximity to the place they work in?—A. In Toronto they have to travel from one and a half to about two miles to get to their occupation and in the winter months they have to be up by at least half past five in the morning in order to reach the distillery at 7 o'clock. That is taking into account the vicissitudes of the weather, the stopping of street cars and so forth. You can easily understand that.

Q. Most of these points about the duty pay and other matters have already been fully gone over?—A. I do not want to touch on that question at all. I have a statement which I am handing in showing that the cost of supervision amounts to about three-tenths of one per cent. I have also prepared a statement showing the manufactures at the Gooderham & Worts distillery for six periods from July 1, 1901, to March 21, 1907, also a statement of the manufacturing of malt which we supervise and the malt which they manufacture for their own use, also a statement of the manufactures of the general distillery from July 1, 1906, to March 21, 1907, also a statement showing the number of officers employed during those years, the amounts of salary they receive, and the percentage that represents of the duty levied on the manufactured goods during those periods.

(Statement handed in and filed as exhibit.)

Q. You have been twenty years in the service?—A. Yes, sir.

Q. You are a special class excise man?—A. I am a special class excise man. Let me point out that in the period 1901-2 at Gooderham & Worts' distillery there was manufactured 838,297.65 proof gallons spirits and there were manufactured 605,100 lb. malt. The duty on the spirits was \$1,592,765.54. The duty on malt was \$9,076.50. The total duty together amounted to \$1,601,842.04. In regard to salaries, the officers employed in that year numbered eight, and they got \$9,500. That included the duty pay.

Q. The percentage of salaries in comparison with that of duty was  $\frac{59}{100}$ ths of one per cent?—A. For the six periods I have mentioned the aggregate duty was \$17,175,053.23.

Q. One of the results of this statement is that the total duty has about doubled and the percentage of the salaries has about halved. It has gone from  $\frac{59}{100}$  to  $\frac{27}{100}$ ths?—A. Yes, the average of the six years is  $\frac{34}{100}$ ths. There is another statement that the bottling stamps nearly paid the whole cost of supervision.

Q. That is a detail that will not be washed out?—A. It is just as well to show it anyway.

Q. The statement about the bottling stamps does not enter into your salary?—A. I do not want to press the matter. The total salaries paid amounted to \$59,413.

Q. About one-half could be covered by the bottling stamps?—A. Yes.

Q. Is there anything particular arising out of the work of these distilleries with which you are personally so well acquainted that you want to bring before our notice besides the discomfort experienced?—A. The only thing is in regard to the work done. A person not in the service might say so and so is at the distillery, but they do not



## SESSIONAL PAPER No. 29a

really understand the work that has to be done. There is also a statement here showing that the bookkeeping is a different system and the calculations——

Q. We know that?—A. You will understand that; you have been in the service. You have heard about the superannuation also from the collectors.

Q. We know all about that?—A. Well, there is nothing more that I have to say in the matter than what you fully understand.

Q. Our time is rather limited, but if you think that you have not explained matters sufficiently or that we have not received sufficient information send us another statement?—A. I am pleased to learn, gentlemen, that you understand the business so well and that the collectors have explained matters so thoroughly. This has left me little to say because I tell you gentlemen I did not covet the job of appearing before the Commission although I was willing to answer all questions that you might put.

The witness retired.

*To the Civil Service Commission, Ottawa, Ontario:*

The memorial of your petitioners of the Inland Revenue Service humbly sheweth, that the salaries at present paid them are totally inadequate, owing to the increased cost of living which is fully 50 per cent greater than when the present schedule was fixed.

Rents have increased from 50 to 100 per cent, and foods have advanced in many cases to an equal extent. These increases have been going on for many years, with every prospect of a continuation in the future.

Salaries in every walk of life have been increased in keeping with the increased cost of living.

That the work and responsibilities of the officers are not understood or recognized as they should be.

That the work pertaining to the collection of revenue is done by the outside service, that it is they alone who have the establishing of the charge for duty, that the work has to be done very often amidst distinctly disagreeable surroundings and not in comfortably furnished offices, that the hours ordinarily are long, from 8 a.m. until 6 p.m. In the survey of distilleries the officers are obliged to be on hand at 7 o'clock in the morning or the work cannot proceed. This fact may be better understood when you realize that means for six months during the year, the officers, in order to reach their work at this hour, have to arise while it is yet as dark as midnight, breakfast by artificial light, go out into the storms, often the first to break the road—still in darkness. Married men often having to prepare their own breakfast, or as frequently occurs, hurriedly roll up a lunch to eat after reaching the distillery. The unmarried men find it very difficult to secure boarding places when they require to have breakfast served at such an early hour. For this service they are allowed by the department 27 cents per day extra, and this to men who are educated and trained as indeed they must be, otherwise they would be of no use for the work they are required to do. They have the care of goods, the duty on which, in some cases, amounts to approximately ten million dollars, and they have constantly under their care and for which they are responsible scores of packages of spirits, each one of which has practically to be given a name and followed all through its course of blending, reducing, &c., until finally disposed of by removal from the premises. This requires a great amount of clerical labour and an intricate system of bookkeeping, that the responsibilities in connection with this work are very great, that it is unfair to place men in such positions of trust and perhaps of temptation, on salaries so low that they are financially embarrassed the greater part of their existence, that the sons of these men have not the same chances of finding openings in business that many others have.

That the great bulk of the revenue is derived from distilleries, tobacco factories, cigar factories and malt houses.



7-8 EDWARD VII., A. 1908

That the cost of surveying these places does not exceed probably three-tenths of one per cent of the duty established and collected.

That in the case of distilleries the cost is almost nil, as the revenue derived from bottling stamps is almost sufficient to pay for officers' salaries.

That the Government's interest in distilleries is about three-fourths and that of the manufacturer one-fourth.

That the Government's share, less the small cost of supervision, is all clear profit, whilst the manufacturer has to pay the cost of all raw materials, the expense of the different processes, the cost of labour and all other incidentals necessary to place the goods on the market.

That in malt houses, tobacco factories and cigar factories, the interest of the Government is about one-half.

We respectfully ask for an increase in salaries sufficient to equalize the increased cost of living, and that such increase be not paid in increments of five per cent, but in a lump sum.

That for the purpose of superannuation, where an officer is in receipt of 'duty pay,' and which is virtually part of his salary, that his superannuation be based on these two amounts.

That the Superannuation Act be so changed, that in case of the death of an officer before superannuation, his heirs be entitled to an amount equal to the allowance that would have been paid him had he been superannuated for one year, and to such other relief as in the opinion of the Commission should be granted under the circumstances.

And your petitioners, as in duty bound, will ever pray, &c.

(Signed)

(Signed)

ROBT. C. JAMIESON,  
W. T. GRAHAM,  
A. COULTER,  
L. B. HURST,  
C. H. BISSELL,  
WILLIAM BYRNE,  
GEO. S. KEELER,  
E. A. McPHERSON,  
A. JONES,  
W. W. S. HOWARD,  
B. J. DOYLE,  
T. J. O'LEARY,  
D. M. CAMERON,  
W. H. GERALD,  
A. B. MACDONALD,  
GEO. BOUTEILLER,  
GEO. H. McARTHUR,  
F. D. CUMMIFORD,  
R. J. BERGERON,  
J. W. CAHILL,  
J. E. FALCONER,  
D. H. PETRIMOULX,  
D. J. BRENNAN,  
J. D. DUMAINE,

GEO. TAYLOR,  
A. EGENER,  
N. MARTIN,  
JOHN E. GOW,  
J. B. WHITE,  
P. M. KEOGH,  
G. A. BAYARD,  
A. F. BRAIN,  
A. R. ADAM,  
JNO. BRENNAN,  
J. P. DAVELUY,  
TIMOTHY RALSTON,  
H. OLIVIER,  
N. J. D. BERNARD,  
A. DESAULNIERS,  
E. MILLIN,  
WM. J. SCULLION,  
M. HUGHES,  
N. J. D. BERNARD,  
DAVID MURRAY,  
W. DAWSON,  
A. T. COWIE,  
GEO. W. WOODWARD.



STATEMENT showing the Spirits and Malt manufactured at Gooderham & Worts Distillery and Malt House for the six periods from July 1, 1901, to March 31, 1907, also the Spirits manufactured by the General Distilling Co., from July 1, 1906, to March 31, 1907. This statement also shows the gross salaries including Duty Pay of the Officers employed in these Surveys, also Cost of bottling labels used in bottling spirits for the same periods.

Periods Date.	Manufacturer.	Spirits Man- ufactured. Proof Galls.	Malt Manu- factured. lb.	Duty.  \$    cts.	Total Duty.  \$    cts.	Officers employed on Survey.	Gross Sala- ries of Offi- cers includ- ing duty pay.  \$    cts.	Percentage of salaries in comparison with account duty.	Cost of Bottling La- bels actually used in Bottling Spirits.  \$    cts.
1901-1902.	G. & W. Duty.	83,829,765		1,592,765 54					
1901-1902.	G. & W. Malt House.		605,100	9,076 50	1,601,842 04	8	9,500 00	59 p.c.	2,411 25
1902-1903.	G. & W. Duty.	87,352,733		1,659,701 93	1,666,279 28	8	9,593 72	57 "	3,388 49
1902-1903.	G. & W. Malt House.		438,490	6,577 35					
1903-1904.	G. & W. Duty.	163,218,444		101,150 44	3,117,960 19	8	9,740 00	31 "	4,216 99
1903-1904.	G. & W. Malt House.		1,120,650	16,809 75					
1904-1905.	G. & W. Duty.	191,374,300		3,636,111 70	3,665,763 10	8	10,380 91	28 "	4,421 88
1904-1905.	G. & W. Malt House.		1,976,760	29,651 40					
1905-1906.	G. & W. Duty.	199,404,698		3,788,689 26	3,818,025 21	8 and 1 for 2 mos.	11,162 50	29 "	6,544 24
1905-1906.	G. & W. Malt House.		1,955,730	29,335 95					
July 1, 1906,	G. & W. Duty.	114,799,254		2,181,185 83	3,305,183 41	July 1, 1906, to March 31, 1907.	9,050 00	27 "	5,906 72
to March 31, 1907	General Duty.	58,202,354		1,105,844 73					
	G. & W. Malt House.		1,210,190	18,152 85	17,175,053 23		59,427 13	34 p.c.	26,889 57



7-8 EDWARD VII., A. 1908

STATEMENT showing cost of supervision of Distillery, &c., and cost of Bottling Labels actually used in Bottling Spirits at the price charged by the Department to the Manufacturer.

Period Date.	Gross Salaries of officers including Duty Pay.		Cost of Bottling Labels actually used in Bottling Spirits.		Percentage that cost of Bottling Labels are to Salaries, &c.
	\$	cts.	\$	cts.	
1901-1902.....	9,500	00	2,411	25	25·38 p.c.
1902-1903.....	9,593	72	3,388	49	35·31 p.c.
1903-1904.....	9,740	00	4,216	99	43·29 p.c.
1904-1905.....	10,386	91	4,421	88	42·59 p.c.
1905-1906.....	11,162	50	6,544	24	53·62 p.c.
July 1, 1906 to March 31, 1907.....	9,050	00	5,906	72	65·26 p.c.
	59,427	13	26,889	57	45·24 p.c.

Mr. DONALD MCPHERSON, Hamilton, called, sworn and examined.

*By the Chairman :*

Q. You are in charge of Tuckett's tobacco factory at Hamilton?—A. Yes, sir.

Q. How long have you been in the service ?—A. Thirty-five years on the first of March last.

Q. What is your present grade in the service ?—A. Special class excise man.

Q. What salary do you get ?—A. \$1,500 and \$200 duty pay.

Q. You could not get any more under the present arrangement?—A. No, sir, I believe I am \$100 above what I ought to have.

Q. How long have you enjoyed that remuneration ?—A. Since 1892.

Q. Then in the last fifteen years you have got nothing ?—A. No increase.

Q. Have you brought a statement with you ?—A. I have a statement showing the accrued revenue at that establishment.

Q. How many of you are on duty in the factory ?—A. One only.

(Statement handed in and filed as exhibit.)

Q. This extends over a period of years ?—A. Five years.

Q. It is an average of about \$600,000 a year ?—A. Exactly.

Q. You, yourself are there alone supervising that factory ?—A. Yes, supervising that factory.

Q. What are your daily hours there ?—A. My daily hours are fixed from 8 o'clock to 6 o'clock, but the peculiar system prevailing in that factory makes it much easier for me than is generally the case. I get away at between four to five o'clock.

Q. Do they cease manufacturing about 4 o'clock and go into their bookkeeping or how can you get away ?—A. It is not necessary for us to supervise the manufacture. It is merely taking care of the warehouse and seeing such raw material as are brought into it. They want to get at their own work and do not want to be bothered with us.

Q. They want to get at their own work and so you get released ?—A. I get released.

Q. That is rather exceptional ?—A. Very. In the factory of Sir Wm. Macdonald in Montreal the officers stay until 6 o'clock.

Q. Then you have been in other places besides Hamilton ?—A. I have been pretty well all over those two provinces.

Q. And you have been thirty-five years in the service ?—A. Yes, sir.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe :*

Q. You must have started pretty young ?—A. Sixteen years.

*By the Chairman :*

Q. Then like Mr. Gerald you have grown up with the service?—A. Yes, sir, exactly. I would just explain that the duties of an officer in charge of the manufacture of tobacco are intricate in this way: the law has established a standard pound of raw leaf tobacco which must contain 90 per cent solid matter and 10 per cent moisture. Now it is utterly impossible for it to come at exactly that stage so the officers have to make tests and a slight variation in their work would be very considerable for or against the government. The work, therefore, has to be done accurately. Then when manufactured tobacco is exported from the country the Government returns a rebate of 12½ cents a pound from the actual raw leaf contained in it. Now it is necessary for the officer to know how to demonstrate that because all tobaccos do not contain the same percentage of raw leaf. Some contain fifty, others fifty-four, and others as high as ninety and ninety-three per cent.

*By Mr. Fyshe :*

Q. Do they not sometimes get rebates on what they have not paid duty on ?—A. I do not understand just what you mean.

Q. I understand that in certain cases where they import tobacco for the manufacture of cigars they cut out part of the tobacco ?—A. That is what they call cuttings. They get a refund there but I am not as familiar with that end of the business as I have not had much to do with that. My branch is the plug and cut tobacco. I simply wanted to bring before you the onerous duties performed by an officer in charge of a tobacco factory so that we might demonstrate our work to be quite as responsible as the distillery work.

The CHAIRMAN.—That is all right. I will say to you as I have said to other gentlemen if you feel that you have not covered the ground thoroughly send us in a memorandum and we will be very glad to append it to your statement.

The witness retired.

STATEMENT showing the amount of Excise Duty accruing at the Tobacco Manufactory of the Geo. E. Tuckett & Son Company, Limited, at Hamilton, from July 1, 1902, to June 30, 1907, each period of 12 months shown as an item.

Year 1902-1903.	Lbs	\$ cts.
Raw Leaf Tobacco Duty Paid.....		142,021 56
Manufactured Tobacco Warehoused.....		
Ex Manufactory .....	1,017,027½	254,256 87
Manufactured Tobacco Duty Paid.....		
Ex Manufactory.....	198,916	49,727 00
Cigarettes Warehoused Ex Factory.....	2,000	6 00
Cigarettes Duty Paid Ex Factory.....	11,212,800	33,638 40
Manufactured Tobacco Duty Paid .....		
Ex Warehouse ... ..	316,964½	79,241 12
		558,890 95



7-8 EDWARD VII., A. 1908

Year 1903-1904.	Lb.	\$ cts.
Raw Leaf Tobacco Duty Paid .....		160,512 16
Manufactured Tobacco Warehoused .....		
Ex Manufactory .....	1,164,865½	291,216 37
Manufactured Tobacco Duty Paid .....		
Ex Manufactory .....	283,865½	70,966 38
Cigarettes Warehoused Ex Factory .....	12,900	38 70
Cigarettes Duty Paid Ex Factory .....	8,222,700	24,668 10
Manufactured Tobacco Duty Paid .....		
Ex Warehouse .....	351,984	87,996 00
		635,397 71
Year 1904-1905.	Lb.	\$ cts.
Raw Leaf Tobacco Duty Paid .....		153,404 22
Manufactured Tobacco Warehoused .....		
Ex Manufactory .....	1,079,782½	269,945 62
Manufactured Tobacco Duty Paid .....		
Ex manufactory .....	278,304½	69,576 13
Cigarettes Warehoused Ex Factory .....	140,000	420 00
Cigarettes Duty Paid Ex Factory .....	6,420,400	19,261 20
Manufactured Tobacco Duty Paid .....		
Ex Warehouse .....	305,391	76,347 75
		588,954 92
Year 1905-1906.	Lb.	\$ cts.
Raw Leaf Tobacco Duty Paid .....		142,758 32
Manufactured Tobacco Warehoused .....		
Ex Manufactory .....	979,253	244,813 25
Manufactured Tobacco Duty Paid .....		
Ex Manufactory .....	328,354	82,088 50
Cigarettes Warehoused Ex Factory .....	25,500	76 50
Cigarettes Duty Paid Ex Factory .....	5,909,600	17,728 80
Manufactured Tobacco Duty Paid .....		
Ex Warehouse .....	281,216	70,304 00
		557,769 37
Year 1906-1907.	Lb.	\$ cts.
Raw Leaf Tobacco Duty Paid .....		156,446 40
Manufactured Tobacco Warehoused .....		
Ex Manufactory .....	1,003,369½	250,847 37
Manufactured Tobacco Duty Paid .....		
Ex Manufactory .....	379,085	94,771 25
Cigarettes Warehoused Ex Factory .....	5,000	15 00
Cigarettes Duty Paid Ex Factory .....	9,846,400	29,539 20
Manufactured Tobacco Duty Paid .....		
Ex Warehouse .....	247,618	61,904 50
		593,523 72



SESSIONAL PAPER No 29a

WALKERVILLE, October 24, 1907.

The Honourable

The Board of Civil Service Commissioners,  
Ottawa, Ont.

GENTLEMEN,—I notice by the paper that you have fixed the 31st instant as being the last day upon which you would receive memoranda regarding the condition of the Civil Service.

There are a few points which have come particularly under my observation during the past few years to which I beg leave to call your attention, when considering this matter. I having been connected with the service for the past thirty years, my observations are entirely from practical experience and more especially related to the distillery branch of the Inland Revenue Service, being now the officer in charge of Messrs. Hiram Walker & Son's distillery at Walkerville.

Besides myself there are twelve officers connected with the supervision of the distillery, each one of whom being responsible for, and having under his charge and care, the particular department of the distillery at which he is located.

All spirits, as soon as manufactured, are charged for duty at the rate of one dollar and  $\frac{9}{100}$  dollar per proof gallon, and as there is being manufactured at this distillery about three million gallons of spirits in a season, the amount of duty levied at this distillery in a year amounts to about five million seven hundred thousand dollars. All spirits, as soon as manufactured, are prepared for warehouse for maturing purposes either in tanks, vats or barrels. There are about four hundred tanks and vats on the premises, all of which are full most of the time, also nearly two hundred thousand barrels in use all the time.

The stock of spirits at present on the premises is over seven million gallons, every gallon of which is under the direct control of the officers at the distillery.

There are about three hundred barrels of spirits shipped each day, and about one thousand cases. In a season's run about forty million pounds of grain are used.

I have given you this information in order that you may have some comprehension of the volume of work that is necessary in the handling and control of this enormous quantity of spirits during the different stages through which it must pass before being ready for the market, and also to give you an idea of the responsibility placed upon the officers in seeing that all spirits are properly accounted for, and it is only by the strictest diligence and vigilance on the part of the officers that this result is accomplished.

The majority of the officers at the distillery are qualified officers in the service, having passed some of the prescribed examinations, but I find that lately those securing appointment are not of the younger class, but rather are men who have spent some years in some other line with no special training, and I am informed by Members of Parliament from Essex that it is impossible to get young educated men to accept positions in the service at the small initial salary offered, with the ordinary fair salary as a maximum after years of study and training. I cannot help but notice that the ordinary workingmen around the distillery are in receipt of a larger wage than the last three officers appointed to the supervision of the distillery by the Government, and as these officers will not have an opportunity of writing on a Promotion examination until next fall at least, they will not be in line for promotion for about two years from the time they entered the service.

While I am on the subject of comparing salaries of the workingmen with our junior officers, I would like to call your attention to the great disparity between the salaries of the employees of the Messrs. Walker and the officers of the Government in the supervision of the distillery. One of their salaried employees is in receipt of a salary of fifteen thousand dollars per year. The other employees are in receipt of from five to eight thousand dollars per year. Shipping and correspondence clerks and book-keepers, from sixteen hundred to twenty-five hundred dollars per year.



7-8 EDWARD VII., A. 1908

Taking all these matters into consideration I think that the initial salary of officers appointed to the Inland Revenue service should be increased and also the maximum of each grade in the service should be increased in order that some attraction may be held out as an inducement of securing young capable men for the service.

A point I would particularly like to emphasize is the fact that two of our officers have lately resigned from the Inland Revenue service to enter the Customs Department, and another is awaiting the opportunity as they have found upon investigation that the examinations prescribed by the Inland Revenue Department call for a higher standard of education than that required by the Customs Department.

If I can be of any service to you towards furnishing further information, or if you desire specific particulars of any of the statements I have made I shall be pleased to hear from you.

As to the increased cost of living in the last few years, no doubt you have had abundance of evidence along this line; we notice the increase here particularly where without exception the advance has been from thirty to fifty per cent, at the same time salaries in all other lines have from absolute necessity been increased.

It is not anticipated that a rate per cent of increase applicable to all ranks of the service would be justifiable from the standpoint of the Commission, but if I were allowed to suggest a manner of increase, a graduated scale appeals most to me, the higher percentages being allotted to the classes receiving the minimum pay at the present time and a descending scale applicable to the higher grades.

I will append to this letter a list of the officers at the distillery, showing salary and length of time in the service.

Your obedient servant,

G. A. BOUTEILLER,

*Officer in charge,*

*Hiram Walker & Sons, Limited, Distillery.*

LIST of Inland Revenue Officers engaged in the supervision of Messrs. Hiram Walker & Sons' Distillery at Walkerville, Ont.

	Time of Service.	Annual Salary.
George Bouteiller, Chief Officer.....	30 years.	\$ 1,800
George H. McArthur, Asst. Chief Officer.....	6 "	1,250
John Brennan, Accountant.....	21 "	1,400
A. F. Brain.....	12 "	1,200
Robert Thomas.....	16 "	1,200
G. A. Bayard.....	18 "	1,200
J. E. Falconer.....	31 "	850
J. W. Cahill.....	20 "	850
A. R. Adam.....	7 "	680
P. M. Keogh, Deputy Collector Class "B".....	28 "	1,000
R. J. Bergeron.....	1 "	600
F. D. Cummiford.....	6 months.	500
D. H. Petrimoulx.....	6 "	500

Mr. WILBUR HENDERSON, Toronto, called, sworn and examined.

*By the Chairman:*

Q. You are a deputy collector, class A?—A. I am.

Q. You have been twenty-four years in the service?—A. Twenty-four years on the 8th last March.

Witness submitted a memorial which was read and filed as exhibit.



## SESSIONAL PAPER No. 29a

Q. There are about five deputy collectors concerned in this matter?—A. Yes, five.

Q. The trouble arises in this way, that the number of special class excise men is limited?—A. Yes, the number is now thirty.

Q. You cannot get into the charmed circle of thirty until somebody dies or retires?—A. The deputy collectors are not brought in.

Q. Although they have passed the special examination?—A. When it became my turn to be put on the special list I was a deputy collector. Deputy collectors cannot get on this special class list even if they have passed the special class examination.

*By Mr Fysh:*

Q. Why?—A. Because they are debarred.

Q. Is there any special reason for debarring them?—A. Deputy collectors are supposed to be in rank for the collectorship, which he does not always get.

Q. But being enrolled in the special class list would not debar him from succeeding to the collectorship?—A. No, but you are struck off the list.

*By the Chairman:*

Q. Is it not the fact that deputy collectors can be appointed without examination?—A. They can and are.

Q. Deputy collectors, preventive officers and inspectors are the three classes of people in your service who are appointed politically and without examination?—A. Preventive officers, deputy collectors and inspectors? Well, I could not say all.

Q. The preventive officers and the deputy collectors in the Inland Revenue service may be appointed without examination and are?—A. Deputy collectors, class B, sir. I am in class A.

Q. Is class A a promotion after examination from class B?—A. No, sir.

Q. Then after serving in class B, without an examination you can get into class A?—A. I could.

Q. And that is done?—A. They appoint them straight without their having been in class B.

Q. Then the deputy collectors being appointed without examination and the excise men being appointed after examination, the idea is that the special class excise men shall be recruited from the excise men who do not come in politically?—A. From those who pass the examination. Well, I passed the special class examination.

Q. But as deputy collector you were originally passed without examination?—A. I passed every examination in the service.

Q. After you had come in?—A. I passed the Qualifying examination before I was appointed an exciseman. I passed my first-class examination. Then I was appointed first-class exciseman. Afterwards I passed the special class examination and was appointed assistant accountant, and subsequently I was appointed deputy collector, class A. So I was appointed to nothing I had not passed the examination in.

Q. You are a deputy collector, class A?—A. I am.

Q. Are you not available for further examination?—A. I am not. I have passed all the examinations, but I would refer you to what this memorial draws attention to that a certain class of officers are getting more salaries than deputy collectors.

Q. Let us commence at the beginning. Deputy collectors are exempt, under the Civil Service Act, from examination?—A. Yes.

Q. You are one of the few deputy collectors who began at the bottom and worked your way up after passing the necessary examination?—A. I am.

Q. There are about five deputy collectors in the same position?—A. There are.

Q. How did they come to make you a deputy collector instead of your passing through the grades of excise men?—A. I was an excise man.

Q. How did they come to make you a deputy collector when those positions are reserved for political appointments?—A. Well, I got the appointment.



7-8 EDWARD VII., A. 1908

Q. The deputy collectors came in originally without examination?—A. Not all of them.

Q. There are five that have not come in without examination?—A. There are five that have not.

Q. With the exception of the five the others have all come in without examination?—A. I cannot answer for the Government, sir.

Q. How did you yourself come to be made a deputy collector when that class is reserved for political appointments?—A. The chief inspector, Mr. Godson, heard that somebody else was going to be appointed and he came and said to me: 'I hear they are going to make an appointment. You go to work and get this appointment yourself.'

Q. I wish you had said this at the beginning?—A. Your questions did not lead to it.

Q. Then you were made a deputy collector because the inspector had a dread of the politician?—A. Well, I do not know as to that.

Q. He said to you 'Come and we will make you a deputy collector, because we do not want another man to come in'?—A. That is practically it.

*By Mr. Fyshe:*

Q. You were a political appointment?—A. You may call it so if you choose.

The CHAIRMAN.—No, because he had passed all the examinations.

The WITNESS.—We people want our salaries to be in proportion to our duties and our standing in the service. The deputy collector in my position is the next man to the collector, but there is another officer in the division below me who receives more salary than I do.

*By Mr. Fyshe:*

Q. Who is that?—A. A special class excise man. He receives \$300 more than I do.

Q. Yes, but is he not a specialist?—A. He is no more a specialist than I am. I am a specialist in all branches or surveys, while he will only be conversant with the particular survey that he has charge of.

*By the Chairman:*

Q. He has passed the examination and has got into the favoured list?—A. He is in the favoured list, but I have to go over his work. I have to check his statements and all that, and whenever the collector is out or goes away I have to act in his place.

*By Mr. Fyshe:*

Q. You are this man's superior officer?—A. I am his superior officer. Yet I have an officer under me receiving more salary than I am paid.

*By the Chairman:*

Q. Do not all the men that pass from excise men to special class excise men get into the list when vacancies occur?—A. Yes, they get into the list.

Q. What I want to know is this: if you had not been side tracked into this deputy collectorship you would no doubt by this time have been on the special class list?—A. Decidedly so. Then, too, I claim that a deputy collector should rank higher than a special class excise man, and be paid more in proportion to his duties and responsibilities.

The witness retired.

TORONTO, September 21, 1907.

To the Honourable

The Board of Civil Service Commission.

GENTLEMEN,—Believing you are prepared to receive suggestions in your difficult work of reforming the Civil Service, we presume to lay before you a grievance of



## SESSIONAL PAPER No. 29a

deputy collectors Class A, who hold special class certificates, and who, thereby, show special fitness for the duties pertaining to their respective offices.

At present, such deputy collectors are receiving a less salary than that received by special class officers at certain surveys, apart from the additional salary received by such special class officers under the regulations, while by such regulations the deputy collectors holding special class certificates are debarred from being appointed to such more lucrative positions.

We maintain that officers holding special class certificates in the service, should, as in other walks in life, have such special fitness recognized by increased remuneration over their co-labourers, not holding such higher grade of certificate.

This principle was formerly recognized by the departments, but of recent years, it seems to have been ignored and the deputy collectors holding special class certificates have received no special recognition.

We feel that all deputy collectors who have given such time to study and such special attention to all the details of their duties as to enable them to pass the prescribed examination for special class certificates should be classified as such.

We have the honour to be, gentlemen,

Your obedient servants,

(Signed) W. HENDERSON,

WALTER A. THRASHER,

*Signed on behalf of deputy collectors, Special Class A.*

Mr. W. J. HAYWARD, London, called, sworn and examined.

*By the Chairman:*

Q. You are inspector of weights and measures?—A. Yes, for the Windsor division.

Q. Where are your headquarters?—A. At London.

Q. What is the extent of your division?—A. It comprises eleven counties. It runs from about Brantford west and north up to the Georgian Bay.

Q. Have you any other duties to discharge besides the inspection of weights and measures?—A. No.

Q. You have nothing to do with gas?—A. No.

Q. What is your salary now?—A. \$1,600.

Q. How long have you had the \$1,600?—A. One year last July.

Q. And what salary had you before that?—A. \$1,500.

Q. How long were you at \$1,500?—A. Two years.

Q. And then before that you had \$1,400?—A. \$1,400 before that.

Q. How long did you remain at \$1,400?—A. I think three or four years, I almost forget.

Q. You entered the service in 1879?—A. Yes.

Q. Twenty-eight years ago?—A. Twenty-eight years ago.

Q. What was your salary when you entered the service?—A. \$1,000.

Q. In twenty-eight years you have received \$600 increase?—A. Yes.

Q. The greater part of it has been obtained comparatively recently?—A. Yes.

Q. Are you continually on the road?—A. Not since I have been moved to London. The two divisions of Windsor and London were amalgamated about ten years ago, and I was removed from Windsor to London. Since then my duties have been principally office duties, but I have attended to the factories in London myself. I have no resident assistant there.

Q. You also have sub-inspectors at St. Thomas and Brantford, have you not?—A. No, at Aylmer, Brantford and Chatham. Another one lives about thirty miles from London; he does the London city work.



7-8 EDWARD VII., A. 1908

Q. Are there any scale factories in your division?—A. Yes, there is a small one in London, one in Aylmer, and one in Chatham.

Q. Where is Fairbanks' place?—A. It is not in our branch. That is in Toronto.

Q. You stamp the scales in the factories before they go out?—A. Certainly.

Q. And then you go around to the different establishments. How often do you do that?—A. Whenever we are called upon, that is in the factories.

Q. And with respect to the shops and general warehouses?—A. Every two years we inspect certain scales, such as coal scales and grain elevator scales. The inspection of them is done annually.

Q. Who is Mr. Hughes?—A. He lives in Chatham.

Q. He is an assistant inspector?—A. Yes.

Q. Who is Mr. Liddle?—A. Mr. Liddle is a recent appointment. He lives in Aylmer.

Q. Mr. Hughes does the chief part of the travelling, does he?—A. No, not so much. Mr. Coughill and Mr. Thomas do the chief part of the travelling for each of the separate counties.

Q. You simply get your out of pocket expenses when travelling, do you not?—A. Yes, that is all.

Q. I suppose some of these places that require to be inspected are not very comfortable?—A. Indeed they are not.

Q. When you were first appointed there was a per diem allowance for travelling was there not?—A. No, there never was.

Q. Not in the weights and measures branch?—A. No.

Q. Do you think it would be an inducement to go out more frequently on inspection duty if the present system of paying travelling expenses were done away with and a per diem allowance adopted in its place?—A. I do not think it would be.

Q. I suppose you lose money on your travelling expenses, do you not?—A. I do not think we lose a great deal.

Q. And you experience a certain amount of discomfort?—A. Yes.

Q. Would you not perform inspection duty more often and more vigorously if you had a per diem allowance instead of the present system?—A. I do not think so. I was eighteen years on the road working as assistant inspector and I have had a good deal of experience as far as the discomforts of travelling are concerned.

Q. Have you any memorial to present?—A. Yes. With the assistance of Mr. Freed, the inspector at Hamilton, we got up a paper which contains a very full statement of what we would like to present to you. I now produce that statement.

Statement read and filed as exhibit.

*By the Chairman:*

Q. As I have already said we have met your colleagues at other places. Whatever evidence you have to bring forward here should be in relation to local circumstances which may differ from those in other cities. I suppose there is not much difference between Toronto and Montreal in regard to the cost of commodities?—A. Except in regard to rent. There is a little difference in regard to rent.

Q. Now you have dealt with the question of travelling. Gentlemen in your position frequently have to drive through the country, over bad roads and through mud and snow and have to put up with many discomforts. You have set down the disadvantages of the occupation very strenuously. In view of all the circumstances, do you think the present system of simply paying out of pocket expenses is good enough?—A. I think as far as travelling expenses are concerned the contingent account is sufficient to pay what they incur and they give a fair account of what they have expended.

Q. You have gone into the question of the department being self-sustaining. Carrying that out to its logical conclusion you would think, I suppose, that the Customs officers should take all the Customs revenue. You base your ground for increased pay upon the fact that the weights and measures branch, conjointly with the



## SESSIONAL PAPER No. 29a

gas and electric light branch, more than pays its way. But you would not argue that the Customs officers should divide the whole Customs revenue among them because there is a surplus, would you ?—A. Not at all.

Q. Why should you not base your claim upon the work you have been doing rather than the revenue you receive ?—A. I thought I put it pretty strongly what our duties were.

Q. But you branch off into the question of the revenue that is derived ?—A. Well, you see a great many of the weights and measures officers also inspect gas and electric lights.

Q. I may say that the Commission are very much impressed by the facts in regard to superannuation and the system of gratuities. We have heard statements on those subjects so universally that there is no occasion to go into them now. Have you anything more you would like to say to us ?—A. Not very much. Of course, it is no use entering into the question as to the increased cost of living except that we corroborate what has been said in that regard by other branches of the service and we hope to be treated on the same basis as may be granted to them. I would like to say on behalf of the assistant inspectors that they should have some classification. At present they are not classified and we think they should rank as high at any rate as junior second class clerks. We have some very good officers—although like other branches of the service we have some poor ones too—and we think that the assistant inspectors being brought into closer contact with the public should be men of good education and good business tact and should have a practical knowledge of the mechanism of scales. If they have not got these attributes they are not fit to be assistant inspectors. If they do possess them they should receive better compensation in future than they have in the past.

The witness retired.

Mr. R. J. MILLIGAN, Toronto, called and sworn, and examined.

Witness produced a memorial on behalf of the inspector and assistant inspectors of weights and measures, Toronto division, which was read and filed as exhibit.

*By the Chairman :*

Q. You are an assistant inspector?—A. I am assistant inspector of weights and measures.

Q. How long have you been in the service?—A. Twenty-one years less a month to-day.

Q. What salary do you get ?—A. I get \$800.

Q. How long have you been receiving that amount ?—A. About four years.

Q. What did you receive before that ?—A. \$750. Originally it was \$500 and went up to \$650 and then to \$700, next to \$750 and now I am getting \$800.

Q. Since your appointment twenty-one years ago you have jumped from \$500 to \$800 ?—A. Yes, I have jumped from \$500.

Q. Taking it chronologically ?—A. It is a long time though. Considering the duties I have had to perform I should think that if I were receiving about \$1,600 I would be about paid.

Q. In twenty-one years you have only had an increase of salary of \$300 ?—A. Yes.

Q. You have heard what Mr. Hayward has said ?—A. I have.

Q. Do you agree with what he says ?—A. Yes, I agree. —

Q. Have you had much trouble in your work ?—A. A great many years ago but not lately. My work has been largely confined to office work during the last few years and factory work. I have had to oversee our office during the last few years and



7-8 EDWARD VII., A. 1908

I also do factory work. I never did travel regularly ; I have taken periodical trips that is all.

Q. I see that during last year you only got \$17 travelling expenses, so practically you had but little travelling?—A. I had very little.

Q. Do you agree with Mr. Hayward in his approval of the present method of paying travelling expenses?—A. I do. Of course, board is getting higher all the time, and that will increase travelling expenses. But there is one thing I cannot see, and that is why the assistant inspector of weights and measures should have all these vouchers. I think his word is as good as an hotelkeeper.

Q. Do you not think it would be better if you were paid a certain sum each day while you were on inspection duty?—A. I think so, yes. It is a great waste of time having to wait for two vouchers for a fifty-cent meal. Then, there is your time making out your vouchers and keeping track of it in your subsidiary contingent account. If the assistant inspector got so much a day for expenses, he would be better off.

Q. With a reasonable amount allowed him, he would not be out of pocket?—A. Not with a reasonable amount. As it is now, a man is considerably out of pocket.

Q. And that happens with gentlemen who are enjoying a salary of only \$800?—A. My car fare costs me now more than I can afford. It has got to be quite an item.

Q. How much do you pay for rent?—A. Thirty dollars a month. If it were not for my family living with me, I could not support it.

Q. How many children have you?—A. Three at home, and a son and daughter away. Were it not for them, I could not live.

Q. How old are you?—A. I will be seventy years old next month.

Q. You are nine months older than I am?—A. And I was born in Toronto, on York Street.

Q. And lived here all the days of your life?—A. Very much, except for some time in Chicago.

Q. A man of your intelligence and vigour, why did you stay in the service?—A. Simply because I came into the service when I was about forty-eight and, like Micawber, I was waiting for something to turn up.

Q. Something did turn up, but it turned up in the wrong way?—A. I felt very much like throwing the office up five or six times, but I was simply waiting for a good time to come.

Q. Well, I hope the clouds will break?—A. I was going to say this about the difference in the receipts and expenditure. They are gradually getting closer together; but the fees that were paid for inspection when I went into the service have dropped 50 to 66½ per cent in a great many instances. That would make a great divergence in the expenses in comparison with the revenue.

The witness retired.

Mr. A. T. FREED, Hamilton, called, sworn and examined.

*By the Chairman:*

Q. How long have you been in the service, Mr. Freed?—A. Between thirteen and fourteen years.

Q. You were a public man before you went in?—A. I was a newspaper man.

Q. What salary are you getting?—A. \$1,600.

Q. When you were appointed, what was your salary?—A. \$1,400.

Q. Then, in the thirteen years you have only had an increase of \$200?—A. Yes.

Q. You are at the maximum as far as the present scale of salaries go?—A. As I understand.

Q. What do you think of the expense of living in Hamilton, as compared with Toronto and Ottawa?—A. I am not in a position to compare Hamilton with Toronto



## SESSIONAL PAPER No. 29a

or Ottawa. I think the average cost of living is about 50 per cent higher than it was ten or twelve years ago.

Q. That agrees with the statements made in the other places?—A. I should think that is a fair estimate.

Q. That is to say, that for each of the three first years the scale was about the same, but in the last ten years the increase has been about 50 per cent?—A. I think about that, taking house rent and clothing, food, and other supplies.

Q. How old are you?—A. I shall be seventy-two next month.

Q. You surely did not enter the service with the idea that it was anything in the way of a sinecure?—A. Not altogether, but it was easier than the work I was doing.

Q. Do you travel at all?—A. I do not travel on inspection duty.

Q. You go around in Hamilton, I suppose, seeing the factories and warehouses?—A. When it is necessary to look into things. I have one man in each factory. I have one assistant in the office and three men on the road.

Q. How many factories are there in Hamilton?—A. Two. The Gurney Scale Company and the factory of Burrows, Stewart and Milne.

*By Mr. Fyshe:*

Q. Do they make weights?—A. All sorts of scales except the fine finished scales.

*By the Chairman:*

Q. Are there scales sent all over the Dominion?—A. Yes, all over the Dominion. They are the largest manufacturers, I understand, in the Dominion.

Q. Your sphere of usefulness is centered in Hamilton alone?—A. No, I have supervision of seven counties extending from the Niagara frontier to the northern part of Wellington county.

Q. But you have no outside officer. All your officers live in Hamilton?—A. One of them temporarily lives in Wellington county, but I try to keep them centered in Hamilton.

Q. You are not like some of the previous witnesses who have officers at Brantford and other places?—A. No, I have no outlying offices.

Q. You are a man of observation who has been closely identified with public affairs and you have been a leader writer. Have you anything special to say based on your own experience?—A. With your permission I would like to add one or two points to what has been already said.

Q. Certainly?—A. The service in which the outside men, the men who travel, are engaged is to a large extent a dangerous service. For instance, in my own division I have one man who contracted a severe cold. It developed into pneumonia and he died. Another man, a few weeks after that froze his fingers while engaged in inspection duties and was laid up for nearly three months. Another man whilst inspecting a scale in an elevator struck his knee in a dark passage and was laid up for about six weeks.

*By Mr. Fyshe:*

Q. Did they lose their pay while they were laid up?—A. No, their pay continued. Now the assistant inspectors have to drive in all sorts of weather and are exposed to all sorts of dangers. They have to get down under large scales and get dirt on their clothes and wear their clothes out very quickly. And with all due deference to Mr. Hayward it is an expensive thing travelling. The men must spend more money on the road than they can possibly get back. They must declare that all the money they have spent has been spent in the service of the Government. They are not allowed to put any other items in their account, and if they did the inspector would throw out anything expended in the way of entertainment. We all know that a man cannot travel without spending money. Now the paragraph respecting the service not being self-sustaining was put into Mr. Hayward's report by myself. My reason for putting it there was



7-8 EDWARD VII., A. 1908

this: a short time ago the officers in my division waited upon the then Minister of Inland Revenue, Mr. Brodeur, I think, and told him that they thought they were entitled to an increase of salary. He said they could not get an increase, and he could not hold out any hope of that until the service was made self-sustaining. That was why I inserted that paragraph in the memorial. You asked Mr. Milligan why he remained in the service at inadequate pay. A man who has been in the service for a good many years has lost his grip upon his former profession and he probably could not get back to the old position he held. I could not go back to journalism and make a fair living at it, although I think I am perfectly competent to discharge my present duties. I think that is the reason why men stay in the service. I would strongly urge the restoration of the superannuation system not only in the interests of the officers themselves, but because ministers and deputy ministers are human and they do not like to drive a man out of the service to starve when he has not been allowed to make provision for his old age. A man at the maximum salary given to assistant inspectors cannot provide for his old age on the salary of \$800 a year. This is all I wish to say. I entirely approve of every word in the memorial handed in by Mr. Hayward.

*By the Chairman:*

Q. I might say, Mr. Freed, that in a paper I read at Ottawa before the Canadian Club I advocated the restoration of the Superannuation Act, in fact to extend it if possible so that it might include the widows and orphans of deceased civil servants. It has universally been recommended by the witnesses who have appeared before us that some system of superannuation should be devised?—A. I am not here to speak for myself or the inspectors—we will gratefully take whatever you can see fit to grant us—but we want to speak especially for the assistants who are very much underpaid.

The CHAIRMAN.—Mr. Freed, you are an old newspaper man and you understand these things thoroughly. Our time is rather short and if you think we have omitted any matters or you are under the impression that your evidence needs to be supplemented we shall be glad to receive further information from you.

The witness retired.

INLAND REVENUE, CANADA, WEIGHTS AND MEASURES INSPECTION SERVICE,  
TORONTO, September 25, 1907.

To the Board of  
Civil Service Commissioners.

SIRS,—The inspectors and assistant inspectors of the Weights and Measures Service respectfully request your consideration of the following matters:—

1. The scale of salaries was fixed many years ago. Since that time salaries in every other branch of the public service have been advanced, some by yearly statutory increases, some by general benevolent consideration for the public servants. The weights and measures officers alone have been neglected. They have gradually increased the revenue, until, instead of being one-half as great as the expenditure, it now meets three-fourths of the outlay. But the officers who have attained this result have received no consideration; the rates of salaries paid them are those established a quarter of a century ago.

Granting, for the sake of argument, that the salaries were fair salaries when they were fixed, it is manifest that they are not fair salaries now. The cost of living has increased since that time fully 50 per cent. Clothing, rents, provisions, and almost every article necessary to life and comfort, have risen greatly in price; and ordinary salaries and wages have been correspondingly raised. The mechanic who then received \$10 a week now gets \$15; the labourer who then worked for \$1 a day, now gets \$1.50 to \$2. But the assistant inspectors of weights and measures are held down to the salaries paid a quarter of a century ago. They have not shared in the



## SESSIONAL PAPER No. 29a

general prosperity of the country; on the contrary, that very prosperity, by increasing the cost of living, has made them worse off than they were before.

These officers are hard working men. They are required to work nine hours a day in summer, and seven hours in winter. In summer they do not confine themselves to the nine hours. But in order to get the best value out of hired horses and vehicles and make long days, they, while doing country work, work twelve and thirteen hours a day, and have one or two hours' clerical work to do besides and no extra pay for this. They must drive over country roads, through mud or snow, in summer's heat and winter's cold. They must put up with such accommodation as they can find at country houses of entertainment. Their work is hard. For weeks together when handling iron standards they handle from ten to fifteen tons of weights per day.

Perhaps there is no class of civil servants who come into such close contact with the public the assistant inspectors of weights and measures. They must be intelligent men with some tact and good temper. They are required to have a good practical knowledge of scales, and to keep intricate accounts. They are chargeable with their stamps, and if they make any mistakes they must bear the loss. They are required to give bonds, which shows the Government's appreciation of the responsibility of their positions. And these hard worked men, these skilled mechanics, these expert clerks, begin with a salary of \$500 a year, and may hope after eight or ten or fifteen years to reach a maximum of \$800.

They are not even permitted to make provision for their declining years. It will hardly be asserted that a man with a family can put aside much from a salary such as has been mentioned; and these deserving officers are denied the benefits of the superannuation system. Those who had been less than ten years on the list were summarily cut off. The sums they had paid into the fund were returned to them; but after keeping their money for seven or eight or nine years, the Government did not allow them one penny for the interest on it. The thing is not of great importance, but it illustrates the spirit which has actuated the department in dealing with these officers.

It is not creditable to the country, that while the revenues are expanding, some of the public servants are so poorly paid that they cannot live in comfort, and cannot at all provide for their declining years.

Whenever the assistant inspectors of weights and measures have made application for an increase of salary, the reply has invariably been that this service is not self-sustaining and until it is, we cannot accede to your request. It never was intended that this service should be self-sustaining. It is a preventive service. The Weights and Measures Act for the Dominion of Canada has two objects in view:—It is intended to assure the dealer who uses scales or measures of any kind that they are correct; and to protect the purchasing public against intentional or unintentional error in the articles by which the purchases are measured. The general public, the purchasing public, has a greater interest in the weights and measures service than the dealer has. It receives a greater benefit from it; therefore, it is but reasonable to ask that the public shall bear at least a part of the cost of its operation. This view was held when the measure was introduced, and it was consistently held until within a few years. Mr. Brunel, to whom the country is mainly indebted for the working out of the plan at first, in his report for 1880, said:—‘I think it very likely that, under the present tariff’ (of fees) ‘the cost will generally be more than double the revenue.’ In 1883, Mr. Miall, the then Commissioner, reported receipts of \$28,000 and expenditures of \$56,000; and to that statement he appended the following comment:—‘It is hardly expected that this service can be made entirely self-sustaining, neither is it desirable to render it so.’ ‘The benefits accrue not alone to traders, but to the entire community, which in fairness should be chargeable with a proportion of the cost.’



7-8 EDWARD VII., A. 1908

If it be contended now that it ought to be made to pay its way, that end ought to be reached by increasing the fees, not by keeping the employees of the Government at inadequate wages. Does not the Government practically say to the officers of this service:—‘ We have fixed the fees to be collected at such low rates that the system cannot be self-supporting; therefore we shall not pay you the salaries which in all fairness you ought to have? We will do you an injustice because we have not changed our minds, and intend to reach an end which we did not propose to reach when the service was established.’

The inspection of weights and measures, gas and electric light may fairly be considered one service; they are grouped together in one report; and to some extent they are self-supporting. For the year ending June 30, 1906, the receipts and expenditures on account of these services were as follows:—

	Receipts.	Expenditures.
Weights and measures... . . . .	\$ 72,979.43	\$ 91,518.87
Gas inspection... . . . .	41,439.25	29,063.26
Electric light... . . . .	35,099.75	8,117.76
	<hr/>	<hr/>
	\$149,518.43	\$128,699.89

So that taking the three inspections together, there is a modest surplus now and not a deficit.

The assistant inspectors are of opinion that they are entitled to a minimum salary of \$800 to be raised by an annual increase of \$100 up to a maximum salary of \$1,200.

The assistant inspectors in the Northwest Territories submit that the cost of living is much more than in Ontario.

It is respectfully submitted that there should be an increase of at least thirty-three and one-third per cent ( $33\frac{1}{3}\%$ ) made to the present schedule of salaries.

It is further submitted—That the gratuity of one or two months pay which is now given to the heirs of deceased officers, is entirely inadequate and it is respectfully recommended and requested that in case of an officer dying while in active service, fifty per cent (50%) of the superannuation allowance he would have been entitled to receive, be paid his widow during her widowhood; and in case of an officer dying after he had been superannuated, a fair proportion of his superannuation allowance should be given his widow during her widowhood.

The inspectors respectfully request that upon application and before appointment of candidates for the position of assistant inspectors, that in addition to his primary examination before the Civil Service examiners, that he should serve three months in a scale factory to get an expert knowledge of his duties.

(Signed) W. G. HAYWARD,  
*Inspector Works, Windsor Division*

TORONTO, ONTARIO, September 25, 1907.

*To the Honourable Members of the Civil Service Commission.*

GENTLEMEN,—I, Robert J. Milligan, have the honour to appear before your honourable Commission as the appointed representative of the officers of the weights and measures division of Toronto, respecting the memorial annexed.

The division comprises the city of Toronto and counties of York, Ontario, Peel, Grey, Simcoe, Muskoka and Dufferin.

We respectfully base our request for an increase of salary upon the following claims:—

1. That the weights and measures is the most unpopular branch of the Civil Service, for the reason that we collect inspection fees, which are, in most cases, paid very unwillingly. The fees are all returned to the department.



SESSIONAL PAPER No. 29a

2. That the greater part of the inspection work is laborious and, at least, one-third of our time is taken up with exacting clerical work connected therewith.

3. That the wages of artisans and the salaries of those engaged in mercantile pursuits have been steadily advanced.

4. That the salaries (fixed by Order in Council), we receive at present are the same that were being paid more than thirty years ago, notwithstanding the facts that the cost of living, rent, &c., have increased from at least fifty to one hundred per cent.

We respectfully submit the following increases:—

Inspectors, from \$1,500 to \$2,000.

Assistant inspectors from \$800 to \$1,400.

Commencing at the minimum an advance of \$50 a year be paid until the maximum is reached, and that the time of officers now in the service be counted and paid at the above rate.

We thank you for your courtesy in giving us an opportunity to appear before you and state our case, and trust that you will give it your best consideration.

We remain, gentlemen, your obedient servants,

(Sgd.) D. KELLY, *Inspector*.  
 ROBERT J. MILLIGAN, *Assistant Inspector*.  
 ROBERT J. WRIGHT, *Assistant Inspector*.  
 J. C. SMITH, *Assistant Inspector*.  
 JAMES MURDOCH, *Assistant Inspector*.  
 A. LYONS, *Assistant Inspector*.  
 J. L. CRUIKSHANK, *Assistant Inspector*.

Mr. D. McPHEE, Hamilton, called, sworn, and examined.

(Witness presented a memorial which was read and filed as exhibit .)

*By the Chairman :*

Q. We have heard Mr. Lavasseur, of Quebec, and other officials in your department, so that we have already before us the grounds upon which you base your representations, and we have acquired a certain amount of knowledge regarding the matter. This statement has not been circulated generally, has it?—A. It has been sent to the inspectors in the east. I sent one copy to Quebec, Montreal, Halifax, St. John and Ottawa.

Q. I do not think Mr. Levasseur presented one of these?—A. I do not know that he would. I have sent him one accompanied by a letter desiring to know if he wished to make any changes or suggestions.

Q. How long ago was that?—A. About a week ago.

Q. We left Quebec last Friday, so that Mr. Levasseur had not received it before our departure. Now we come to the first thing. It is suggested that a certain class shall constitute the gas and electric light inspecting branch. There are only about twenty-five inspectors, are there not, who devote their whole time to this branch?—A. I am not quite sure of the exact number, but it is somewhere in that neighbourhood.

Q. It is suggested to have four grades or classifications in a staff of twenty-five?—A. Two grades of inspectors and two grades of assistants.

Q. Well, out of twenty-five employees is that not too many grades?—A. The object, of course, in making that suggestion is that the staff should be graded according to the amount of money they collect.

Q. Would it not be better, with all due respect, to base your claim upon the amount of work done rather than the amount of money collected?—A. Well, the one represents the other.

Q. Not necessarily. Lots of work, for instance, is done about the canal where there are no fees collected?—A. In this case there are fees collected.



7-8 EDWARD VII., A. 1908

Q. I am only suggesting to you it might be a better argument to rest your case on the amount of work you do. However, leaving that aside, it seems to be a large number of grades for the small number of employees. I suppose you have well thought out the proposed maximum and minimum salaries?—A. Yes, we have. Of course, we do not know whether it will meet with your approval. We have thought the matter over carefully.

Q. This is a general recommendation?—A. Yes. In the meantime, we have no regular system. I would not have put that in the statement if we had.

*By Mr. Fyshe :*

Q. I suppose you have been brought up in connection with the gas business?—A. Yes. I have been at the business for fifty-four years.

Q. Inspecting gas?—A. Inspecting gas since 1876, but I have been connected with the business since I was between fifteen and sixteen years old.

*By the Chairman :*

Q. Under the present system of inspection there are no grades at all?—A. No, there are no grades.

Q. You propose this as a substitute for what is practically chaos now?—A. That is the idea.

Q. You say that classification is necessary by reason of the fact that to be efficient, gas and electric light inspectors, technical, mechanical and clerical knowledge is required. I suppose you understand all about illuminants and all that sort of thing a certain amount of mechanical knowledge is necessary in dealing with motors?—A. Yes, and a knowledge of the instruments.

Q. What instruments are there?—A. The meter prover is the instrument that meters are proved by. Then there is the photometer for testing the strength of the lights, and we also test for sulphuretted hydrogen, and in some offices they test for ammonia and sulphur.

Q. You say that when vacancies occur by death or resignation the vacancies should be filled by promotion of the assistant inspector or the transfer of another inspector. Are there many vacancies occurring now?—A. No, I think not.

Q. Do you find your men going out of the service to other employment?—A. No, we do not find that.

Q. The number of officers is rather small. It is not like the Post Office where there are many men continually leaving?—A. We have not many officers.

Q. Have you had any vacancies lately?—A. There was a couple of appointments in Toronto. The last appointment in my district I think was over a year and a half ago.

Q. Was a good man appointed?—A. Yes. He is receiving \$600 a year and is dissatisfied.

Q. The appointee to the latest vacancy in your division is not satisfied with the salary he is receiving? How are the vacancies filled? You suggest that they should be filled by promotion?—A. I rather think they are filled very much by the executive of the Reform Association.

Q. They are filled politically? What do you mean when you say that gas and electric inspection be conterminous?—A. An explanation of that will be this: I can give you a short illustration of it in my own words. Mr. Nash who is the inspector for the London division, tests the gas and gas meters in Woodstock. I test the electric heaters in the same place. I test the electric meters in Ingersoll and he tests the gas in the same town. You see how the thing crosses?

Q. Then your recommendation amounts to this that the same inspector should perform both services in the same place?—A. That is the idea. My district has been defined by circular.

(Circular produced and read.)



SESSIONAL PAPER No. 29a

Q. That is a recent circular is it not?—A. It was issued on the 7th.

Q. That is three weeks ago. The trouble now arises, and it has brought forth this, is that two inspectors do work in the same place. In fact there is overlapping?—A. Yes, overlapping.

Q. One inspector will test the gas in Woodstock and the other, the electric lights?—A. Exactly. There is one thing I would like to explain, if you would allow me, in reference to the electric business when it was introduced. I think I am the only one who can give that explanation. I was called to Ottawa at that time by the late Commissioner, Mr. Miall, for the purpose of being consulted respecting the increase of fees on gas meters and gas inspections so that it would pay two-thirds of expenses. After I got through with that Mr. Miall asked me if I had thought over this question of the introduction of electric light inspection. I said I had given it some consideration. He said 'I would like to get your ideas on that question because it will be put in force shortly. I would like to hear what you have to say.' This was before Mr. Higman, the present chief electrician, was appointed. Being on the subject of the increase of fees I suggested to Mr. Miall that it should be put into the hands of the gas inspectors because they were now acquainted with the inspection of meters and also the testing of the strength of light, and that no salary be paid them until the gas and electric light branch became self-supporting. He said: 'That is a very good idea.' He did not say whether he would adopt it or not but merely got my ideas. However, the thing was put into force on the lines that I had expressed to Mr. Miall at that time. However, when it became self-supporting the department did not pay the officers for this work. The result is that the electric light companies will very shortly be petitioning the Government to reduce the fees not knowing, as a matter of fact, that the officers have not been paid for electric light inspection. That is how the surplus arises. I think the only officers that are paid are Mr. Higman, the chief electrician, and perhaps an assistant or two. They are the only officers who are paid for that service. I suppose I am the only man in the department who knew how the system was introduced and I think it was found on suggestions that I had made to the late Mr. Miall.

Q. When it was considered desirable or necessary by force of events that electric light should be inspected you were summoned to Ottawa and conferred with the Commissioner?—A. On the gas question.

Q. And the result of your conference was that a scale of fees for electric lights was adopted?—A. Not a scale of fees for electric meters. The question of fees was not discussed but merely putting the inspection into the hands of the gas inspector who should be paid nothing extra for that work until such times as the two branches became self-supporting. I said to him 'If you put this inspection into the hands of special officials, appoint special men for electric light inspection, it would be worse than the gas so far as becoming self-supporting is concerned. My ideas was that the two branches should be placed under the one inspector and that no additional salary should be paid until they became self-supporting.'

Q. You thought in fact that it would be better that the inspector of gas should take on the extra duty rather than that new officers should be appointed?—A. On account of the fact that otherwise the thing would not pay.

Q. Have you anything else to say?—A. Dr. Johnston and Mr. Nash are here. We have differed a little in our ideas, although in my letter I say that the officers concerned, with the exception of Mr. Roche, inspector of the Ottawa district, have all assented. At that time I supposed Dr. Johnston and Mr. Nash would agree with the petition that I had got up. However, they seem to differ from me and I think it would be better for them to present their own petition and give the reasons why they differ.

The witness retired.



Mr. A. F. NASH, London, called and sworn and examined.

*By the Chairman:*

Q. Have you got a memorial to present?—A. Yes.

Memorial read and filed as exhibit.

Q. You and Dr. Johnston are associated in this?—A. Yes.

Q. Well, as far as I can understand, you recommend the creation of three grades of inspectors and assistant inspectors?—A. We have divided them into three grades, thinking, as Mr. McPhie has said, that the amount of work done is shown to a large extent by the revenue returned and also that the service could be improved by classifying them.

Q. The three grades of inspectors would be paid \$2,400, \$2,000 and \$1,600. The salaries of assistant inspectors would run from \$800 to \$1,200?—A. Yes.

Q. All three of you agree that only properly qualified men should be appointed and that in case of vacancies, appointments should be by promotion?—A. That is the idea. Of course, then an assistant inspector would have to be a properly qualified man.

Q. There is one recommendation in your memorial which does not appear in the other: The inspectors shall be required to give their undivided attention to the work and not in receipt of salaries from other sources?—A. Yes.

Q. Are there inspectors enjoying other emoluments besides what they derive from gas inspection?—A. The inspectors that are referred to there are, I think, Inland Revenue officials.

Q. Some of the emoluments are from Customs and some from other sources?—A. Yes. I would like to explain, if I might, how the system of inspection works out in practice. Take Woodstock, for example. I am inspector of London, but a short time ago Woodstock was in my inspection district. I received a communication from the department advising me of the appointment of a gas inspector for the Woodstock district and ordering me to instruct him in his duties. I instructed him and started the office for him. I gave him what instructions he has received and went to Woodstock on two different occasions for the purpose. Now it works in practice this way: He was an Inland Revenue official of the town. Necessarily a man of that kind cannot know a great deal about gas inspection. The gas company know that. They are aware how much he might possibly know in view of the fact that he has only recently been appointed. Now the gas inspection service is intended as a check on the gas companies and a protection to the consumer, and I think that the man who is inspecting the gas should understand the work. If it is to be a farce, all right, but we do not understand that to be the intention of the Act.

Q. Under the present system the twenty-six gentlemen in whose interests Mr. McPhie presented a letter, are supplementing their incomes to the extent of \$100 to \$300, in places, I presume, where the business is not sufficient for a full inspection?—A. I do not think that altogether.

Q. Well, we will say that all the twenty-six people get a supplemental allowance of \$300, whereas the salaries they would receive under your system would range from \$800 to \$1,200?—A. No.

Q. If they gave their whole time, would they not get salaries equal to \$800 or \$1,200?—A. If this recommendation were carried out. For example, I have the electric inspection of three Inland Revenue districts, Windsor, London and Stratford. I cover all that territory. In my district there are three different gas inspectors. If this recommendation were carried out so that the boundaries would be coterminal, these men would not be any longer gas inspectors. That is simply as regards the London district. I am satisfied that it would not cost as much to do that work as it does now. I am inclined to think that the work would be better done and the revenue increased.

Q. That may be so, but the main question is, that now there are, say, twenty-six people, Customs officials, inspectors of weights and measures, and Excise officers, who



## SESSIONAL PAPER No. 29a

are drawing emoluments of from \$100 to \$300 for doing this gas inspection work, whether it be done good or bad?—A. I am not certain as to that. That is a statement I cannot swear to. That is stated by Mr. McPhie.

Q. I have no doubt that it is the case. Well, if these twenty-six men were all to get \$300 a year, that would be \$7,800. They do not all get \$300 extra, and so the total might not be more than \$5,000. If you appointed the twenty-six men as assistant inspectors, or appointed twenty-six assistant inspectors, under your scale of salaries, ranging from \$800 to \$1,200, the cost would be enormously multiplied. Of course, the system you recommend might be more efficient, I am not saying anything about that?—A. You are perfectly right, if the present conditions are as you state. In my own division, however, I do not think there would be another assistant appointed; it would not be necessary. I am not prepared to say that such would be the case in all the districts. I do not think that there would be another assistant appointed, it would not be necessary. I am not prepared to say that such would be the case in all the districts. I do not think there would be more than two or three additional gas inspectors appointed as exclusively gas inspectors in the whole Dominion.

Q. And these twenty-six officers, if two or three additional gas inspectors were appointed, could be done away with?—A. They would be Inland Revenue officers, drawing their income from that source.

Q. Or Customs officials?—A. Or Customs officials.

*By Mr. Fyshe:*

Q. When inspecting electric lights, do you go into all the private houses?—A. No, sir. We take what we call voltage tests at different points in the city. We have a portable instrument we carry with us.

Q. Do you test the main wires?—A. Where they enter the buildings. We take what we call the voltage tests at the points where the wires enter the building, to find out what the service is like at that point.

Q. But you do not test the wires at the private houses?—A. Yes, if we are required to make a special test. I might test these wires in a private dwelling or a public building; it would not make any difference. In making tests of that kind, I would usually go into private houses, because the testing is done at a time when possibly the stores are not open.

Q. In a residential district, where there are possibly several miles of houses, there are at certain places what are called transformers to bring the current down?—A. In the alternating system they have transformers.

Q. Do you ever test those transformers?—A. That is what we do test.

Q. I am told sometimes that if anything goes wrong with them and the full volume of the current is on, the houses will be set on fire from the transformers?—A. If the secondary wires should get the primary voltage, undoubtedly there would be damage done, although there are fuses placed in these lines to protect from a discharge of that kind. It would be melted out, and, of course, the line would be open; but if the transformers are in proper condition, if they are working as they should, there is no possibility of direct contact, because the wires do not come together.

*By the Chairman:*

Q. Supposing in a private house a series of short circuits occur, and all that kind of thing, and the householder goes to the electric light people, and they say, 'Your wiring is dangerous, and we will not guarantee it. We do not think your insurance would carry the defective wiring.' What happens then? Does the inspector go around?—A. It is really out of the jurisdiction of the Government inspector to test the electric light wires in the buildings. The electric light people are not responsible. If the wiring is defective, it is really the fault of the inspector of the underwriters, who should inspect that wiring and see that it is all right. You cannot go through



7-8 EDWARD VII., A. 1908

this building and tell whether the wiring is properly put in or not after the wires are concealed.

Q. I know a house where short circuiting began and continued, and they applied to a company in Ottawa, and the company said it was dangerous, and the insurance people said the same thing, and the house was rewired. I want to know where the inspector comes in there?—A. I do not think the Government inspector of electric lights comes in, not in that case.

Q. You say that the senior gas inspector, in order to superintend the construction and placing of apparatus in a new gas inspection office and keep the same in repair, should be allowed the sum of \$500 per annum in addition to his ordinary salary. That is to say, you recommend, besides the creation of these grades, that there should be a senior inspector, who should also be charged with the construction and placing of apparatus in the new gas inspection offices?—A. It is at present the practice of the department to hold one man responsible for the placing of the apparatus.

Q. Who is that?—A. Mr. McPhie. That is for placing these provers and opening up new inspection offices.

Q. Then, if a new inspection office were opened, say at Woodstock, Mr. McPhie would be sent there?—A. Mr. McPhie is the man. I do not say that I do not know something about gas provers, because I was in the gas business for twenty years before I was appointed an inspector, but the department holds Mr. McPhie responsible. All I have to do is to write to the department to complain that my prover or any of my instruments needs repairing.

Q. We are talking of new districts being created and the construction and placing of apparatus in new gas inspection offices. There are only about twenty gas inspection offices upon the list. Supposing a new gas inspection office is opened at any point it would be Mr. McPhie's duty to construct and install the apparatus there?—A. I might say that I want a new office opened at Petrolia for the reason that they are commencing to supply gas and have been supplying gas since January, but we have no inspection office there. I cannot, as gas inspector, test the gas at Petrolia because we have no office there.

*By Mr. Fyshe:*

Q. Do they not know where to find you?—A. We should find them. We should go to the gas company and test their gas, they do not have to find us; they are not worried about that. It is a gas inspector's duty to see they are supplying proper gas and that there is a prover for testing the meters.

*By the Chairman:*

Q. We are wandering from the question. You are speaking in your memorandum about new offices and you have stated that when a new office is created Mr. McPhie, the senior gas inspector, goes there and directs the construction and placing of apparatus?—A. I would think so. Of course, the matter is outside my district.

Q. I am not talking about your district or any other man's district but of the fact that on the creation of a new gas inspection office the department requires the senior gas inspector, that is Mr. McPhie, to superintend the construction and installation of apparatus?—A. Yes, that is Mr. McPhie, he has been doing that work, and is at present doing that work.

Q. Then you suggest that in order to carry that out an additional salary should be granted of say \$500 a year?—A. That is the recommendation.

Q. How many offices are opened during the year?—A. Mr. McPhie can tell better than I can.

Mr. McPHIE.—I have no record of it. While it is new offices that are mentioned in the memorial it is not, simply new offices.

The CHAIRMAN.—Then the memorial is badly worded.



SESSIONAL PAPER No. 29a

Mr. McPHIE.—At present we make repairs of old instruments. I have two provers from Ottawa now under repair at Hamilton. It is my duty to see that these are properly repaired and returned to Ottawa or wherever they are required in good order, and I have got to so report to the Department of Inland Revenue.

The CHAIRMAN.—What Dr. Johnston and Mr. Nash mean by the recommendation is this: that the senior gas inspector superintend and direct the construction and placing of new apparatus in the new gas inspection offices and also keep the same in good repair in the offices now in existence.

Mr. NASH.—Is that not in the memorial? If not it was overlooked. I am certain I had the expression in the original draft, 'and to keep the same in repair.'

*By the Chairman:*

Q. The memorial speaks of new offices?—A. Not only that but the old offices.

Q. The expression you use is 'new offices and keep the same in repair'?—A. I really thought I had stated what I meant to say in the memorial.

Q. Limiting the matter to new offices and only opening up one or two offices a year, your proposition would be to give an additional \$500?—A. I do not want to take up more of your valuable time and I hope I have made my meaning clear.

Q. The recommendation in your memorial then applies to the keeping in repair of the apparatus in the old offices as well as the installation of apparatus in the new ones?—A. Certainly. He is responsible to the department for the care of those instruments.

Q. That is what I wanted to make clear?—A. And it is only to recommend that any inspectors called upon to do that should have an extra allowance.

The CHAIRMAN.—We are very much obliged to you for your testimony. A copy of your evidence will be sent to you and if you want to supplement it you will have an opportunity of doing so.

Dr. JOHNSTON was called and presented a memorial, which was read and filed as exhibit.

*By the Chairman:*

Q. The statement you make amounts to this: Do you think that as the officer is working overtime and the gas company pays the fees some extra remuneration should be given to him?—A. That is it.

Mr. NASH.—It is hardly necessary for me to say that there should be something definite in the way of promotion. If this were done a deserving officer would look forward with some assurance to the fact that there was some future for him.

The witness retired.

#### GAS AND ELECTRIC INSPECTION SERVICE.

To the Honourable

The Royal Civil Service Commission.

GENTLEMEN,—On behalf of the gas and electric light inspection service, we beg to present our petition containing suggestions, which we hope you will consider reasonable and which outline some of the changes that are desired by this service.

While the increased cost of living necessarily makes the salary question the main issue, we would like to convey the idea that this petition is not altogether of a mercenary spirit, but that the proper grading and classification herein outlined is of equal importance.

This petition has been approved by the undersigned although it does not represent the unanimous opinion of all the inspectors.



7-8 EDWARD VII., A. 1908

We suggest the following classes shall constitute the department of gas and electric light:—

- (1) Chief inspector.
- (2) Inspector of gas and electricity, and district superintendent of construction.
- (3) Inspector of gas and electricity.
- (4) Assistant inspector of gas and electricity.

The chief inspector should be the head of the service of gas and electricity in Canada.

The inspectors of gas and electricity and district superintendent of construction shall be the inspectors in their respective districts and also have control of the construction and erecting of the government apparatus in a district set apart by the department. There should be three such inspectors in Canada, one to have Quebec and the maritime provinces, one to have the province of Ontario and another to have Manitoba and the western provinces.

Inspectors of gas and electricity shall be the inspectors in their respective districts only.

There should be two classes of inspectors: inspectors over first-class districts and inspectors over second-class districts.

First-class inspectors are inspectors in districts whose annual revenue exceeds \$5,000.

Second-class inspectors are inspectors in districts whose annual revenue is less than \$5,000. Districts having exceptional large territory should have special provision as to its class.

The salaries of the different classes should be \$2,500. Inspectors of gas and electricity and district superintendent of construction.

First-class inspectors, minimum, \$1,600; maximum, \$2,200.

Second-class inspectors, minimum, \$1,400; maximum, \$2,000.

First-class assistant inspectors, minimum, \$800; maximum, \$1,400.

Second-class assistant inspectors, minimum, \$800; maximum, \$1,200.

The salary of a first-class inspector should begin at \$1,600 with annual increases of 5 per cent until he reaches the maximum salary of \$2,200.

The salary of a second-class inspector should begin at \$1,400, with an annual increase of 5 per cent until he reaches the maximum salary of \$2,000.

The salary of an assistant in a first-class district should begin at \$800 with an increase of \$100, after two years' service, and an annual increase of \$100 until he reaches the maximum salary of \$1,400 in seven years.

A classification for a minimum and maximum salary with a fixed number of years to reach the maximum is necessary to stop the continual interviewing of different Members of Parliament by the officers in their behalf for increase.

That classification is necessary by reason of the fact that to be an efficient gas and electric light inspector technical, mechanical and clerical knowledge is required.

The department of gas and electric light, which is not supposed to be a revenue deriving one, had for the year 1905-6 a surplus of \$38,000, and it is therefore no burden on the general taxpayer, and as there are not more than twenty-one officers who would be affected by the new arrangement of salary the department should be quite able to stand any increases that might be made.

When the different gas inspectors were given the service of electric light inspection in 1896 at the then present salaries, it was understood that when the service produced a sufficient surplus, they were to be recompensed for the extra work, but, up to the present, this has not been done.

That appointments to the office of assistant gas inspectors should be only men who can qualify for the position and pass a preliminary examination as well as the special examination recently introduced by the chief inspector on electricity. This shall not affect the position or status of any officer already in the service.



## SESSIONAL PAPER No. 29a

That when vacancies occur either by death or resignation of the gas and electric light inspection, the vacancies will be filled by the promotion of an assistant inspector or by the transfer of another inspector from some other district, the same to be made by the direction of the Department of Inland Revenue.

That the boundaries of gas and electric inspection districts be co-terminal, that is, the inspectors of all electric districts be also inspectors of all gas companies in their respective districts, and the salaries paid should be charged equally to the gas and electric inspection.

It is to be understood that if the Commission sees fit to adopt the different clauses and salaries put forth in this petition that the increases are to be retroactive and calculated from the time that the different officers entered the service.

We would also suggest that the gratuity of two months' pay which is now given to the heirs of deceased officers is entirely inadequate, and it is respectfully recommended that in case of an officer dying while in active service fifty per cent of the superannuation allowance he would be entitled to receive be paid his widow during her widowhood, and in case of an officer dying after he had been superannuated a fair proportion of his superannuation allowance be given his widow during her widowhood.

As an evidence of the increased cost of living we call your attention to what the different banking institutions consider the least an employee of theirs could properly live on. They now prohibit any clerk in their employ from marrying till he receives a salary of \$1,500 per year.

We beg to submit a few extracts from the departmental blue-book showing the great increase of receipts during the last ten years.

Years.	Receipts.	Expenditure.	Surplus.
1897 .....	\$ 24,167 00	\$ 23,126 30	\$ 1,040 70
1906 .....	76,539 00	38,917 48	37,621 52

Years.	Revenue.	Expenditure.
1899-1900 .....	\$ 25,523 50	\$ 26,424 48
1900-1 .....	37,536 57	28,247 20
1901-2 .....	45,663 05	33,328 48
1902-3 .....	49,054 55	36,006 47
1903-4 .....	50,218 75	33,426 15
1904-5 .....	62,561 37	34,774 02
1905-6 .....	76,539 00	38,917 48

We remain, gentlemen,

Your obedient servant,

(Signed) D. McPHIE, G. I.

TORONTO, September 23, 1907.

*The Honourable Civil Service Commission.*

GENTLEMEN,—In addition to the petition presented by the inspectors and assistant inspectors of gas and electricity, I would beg to call your attention to the case of an assistant in my office who has done and is yet doing work beyond the legal hours required by the department. According to the Act, chapter 101, sec. 31, a test of the



7-8 EDWARD VII., A. 1908

illuminating power of gas has to be taken between the hours of seven and ten o'clock in the afternoon, in summer, and five to eight o'clock in afternoon, in winter. This night test is asked for by the gas company of this city, and for some time I have had one of my senior assistants make this test bi-weekly. The time from the officer's residence and return, with the test carefully made, entails fully two hours' work. For this extra time at night the inspector never received any remuneration, outside of street car fare. I would strongly recommend to your honourable body that some provision be made for payment for the overtime required in addition to the officer's regular salary.

I may add that the gas company pays twelve dollars weekly, as fees, for this test to the department for the certificate.

I have the honour to be, gentlemen,

Your obedient servant,

(Signed) J. K. JOHNSTONE,

*Inspector of Gas, &c.*

*To the Honourable Civil Service Commission :*

GENTLEMEN,—I am in receipt of a letter representing the feelings of those officials whose whole time is not devoted to the gas inspection service, asking that they shall share proportionately any increases that the Commission may see fit to recommend.

There are about twenty-six of this class of officials in the Dominion, three being in the Customs service, eleven in the excise service and twelve are weights and measures inspectors. Their salaries range from one hundred to three hundred dollars per annum for the extra work of gas inspection.

I have the honour to be, gentlemen,

Your obedient servant,

(Signed) D. McPHIE, *G.I.*

#### GAS AND ELECTRIC INSPECTION SERVICE.

*To the Honourable the Royal Civil Service Commission :*

GENTLEMEN,—We, the undersigned inspectors of gas and electricity believing that the service would be greatly benefited by a change in the regulations as constituted at present, respectfully request that you take into consideration the following :—

In the year 1896 when the Electric Light Inspection Act was brought into force, the gas inspectors became also the inspectors of electric light, and the net revenue from that service having amounted to \$25,245.53 for the year ending June 30, 1906, is evidence that the work of the inspectors has greatly increased, but notwithstanding as yet, no salaries are paid for doing the work which, in our opinion, is not only an injustice but has also resulted in united action being taken by the electric light companies to obtain a reduction in the fees.

We also are of the opinion that in order to obtain the best results and to the end that the salaries paid should bear some relation to the work performed it is most desirable that the different inspection districts be classified on the basis of the amount of revenue produced during the fiscal year, and would suggest three classes :

First class.—All divisions producing a net revenue of \$10,000 or more during any fiscal year.

Second class.—Districts producing \$5,000 and less than \$10,000.

Third class.—Districts producing less than \$5,000.

In view of the fact that it is conceded that the cost of the necessities of life have largely increased, we think the following salaries to be fully justified. Salaries of



## SESSIONAL PAPER No. 29a

inspectors of gas and electricity, in the first class, to be \$2,400, salaries of inspectors in the second class to be \$2,000, and salaries of inspectors in the third class to be \$1,600.

Salaries of assistant inspectors to be \$800 the first year, to be increased fifty dollars a year for two years and subsequent increases to be one hundred dollars a year until they reach a maximum of twelve hundred dollars.

An assistant inspector may, on the recommendation of his inspector, and having passed an examination by the chief electrical engineer as to his proficiency, acquire the position of first-class assistant inspector and, in such case, shall receive a yearly increase of one hundred dollars per year until he shall have reached a maximum of fifteen hundred dollars, time of service to be computed from date of appointment.

We would recommend that only properly qualified men be appointed as assistant inspectors, which would be determined by examination made by the chief electrical engineer.

In case of vacancies made by death or resignation of gas and electrical inspectors the vacancies should be filled by the promotion of assistant inspector or by the transfer of another inspector from some other district, the same to be made by the direction of the Department of Inland Revenue.

That the boundaries of gas and electrical inspection districts be co-terminal, that is, the inspectors of all electric districts be also the inspectors of all gas companies in their respective districts.

That the inspectors should be required to give their undivided attention to the work and not to be in receipt of salary from other sources.

We would also suggest that the salaries paid should be charged equally to the gas and electric inspection.

As it has been found necessary by the department to require the senior gas inspector to superintend and direct the construction and placing of apparatus in new gas inspection offices and to keep the same in repair, we would recommend that such inspector be allowed the sum of \$500 per annum in addition to his regular salary.

It is further suggested that the gratuity of two months' pay, which is now given to the heirs of deceased officers is entirely inadequate, and it is respectfully recommended that in case of the decease of an officer while in active service, 50 per cent of the superannuation allowance he would have been entitled to receive be paid his widow during her widowhood, and in case of the decease of an officer after superannuation, fair proportion of his superannuation allowance should be given his widow during her widowhood.

We have the honour to be, respectfully yours,

(Sgd.) J. K. JOHNSTONE, *Gas Inspector, &c., Toronto.*

A. F. NASH, *Gas Inspector, London.*

OTTAWA, September 23, 1907.

*To the Chairman and Members of the Civil Service Commission.*

GENTLEMEN,—I have been requested to join in two petitions addressed to your honourable body in connection with the above branch of the Civil Service, but as both of said petitions have presumed to deal with much more than the question of salaries and with matters which appear to me to be questions of policy, I have been obliged to return said petitions unsigned.

If, however, your honourable body deem it advisable to go beyond the question of salaries, in your research and report with respect to this branch of the Civil Service, I would respectfully submit that the revenue produced from inspections during any fiscal year is not the standard by which the services of gas and electric light inspectors should be gauged, but rather by the competency and efficiency of the official, and more particularly for the reason that in this branch of the service technical



7-8 EDWARD VII., A. 1908

and practical knowledge and competency in the adjustment and use of the machinery employed is of the greatest consequence.

In addition to the above, length of service and performance of duty should be considered in any readjustment of the salary question.

Officials in this service should be paid salaries sufficient to maintain them, and should not devote any of their time to work outside the duties of their respective positions.

Inspectors in the several divisions should be paid a uniform salary, as the duties to be performed by them under the Gas and Electric Light Inspection Act do not vary in so far as inspectors are concerned.

I have the honour to be, sirs,

Yours most respectfully,

H. G. ROCHE,

*Gas and Electric Light Inspector.*



SESSIONAL PAPER No. 29a

OTTAWA, October 23, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman.  
Mr. THOMAS FYSHE, Montreal, and  
Mr. P. J. BAZIN.

Dr. BARRETT, Winnipeg, called, sworn and examined.

*By the Chairman:*

Q. What is your position?—A. I am inspector of Inland Revenue for the district of Manitoba.

Q. How long have you been in the service?—A. I have been thirty-four years now. I entered the service on September 5, 1873.

Q. Before you went to Manitoba what position did you occupy in the government service?—A. I was special class excise officer up to 1879. In that year I was appointed deputy collector at St. Catharines, Ontario.

Q. And then afterwards?—A. In 1885 when the position of district inspector became vacant in Winnipeg I was appointed to it. I was appointed on May 1, 1885.

Q. And since then you have been made inspector of malt houses and breweries?—A. Yes.

Q. That appointment was made about three or four years ago? You are one of the men in the service that have gone up from point to point to the position of district inspector?—A. I went up from third-class officer at \$600 a year to my present position.

Q. We have had the pleasure of reading your statement and we will come to the first point dealt with which is the increased cost of living. Have you got any memoranda with you?—A. I have got several statements here which Mr. McKenna handed me this morning from the chief officers of banks and other institutions in Winnipeg.

Q. Have those been condensed in any shape or form?—A. They are very brief statements. Here is a copy of the memorial we filed with you.

Statements presented and filed.

Q. Briefly what do you put the difference between the cost of living in Winnipeg as compared with the cost at Ottawa or Montreal at?—A. Putting it at a very conservative figure, I consider it is  $33\frac{1}{2}$  per cent higher in Winnipeg. You will find a document by Mr. Aird, the manager of the Bank of Commerce, Winnipeg, among the papers I have handed in, in which he states that he is connected with Havergal College and the cost of living, general supplies have increased from 45 per cent to 50 per cent in the last three years.

Q. We have held sittings at Ottawa, Montreal, Quebec, and Toronto, and what you want to emphasize is the increased cost of living as compared with these cities?—A. Certainly.

Q. I see at the bottom of your memorial you give the cost of living at Ottawa and Winnipeg?—A. Of course, we had no data on which to base anything else except that produced here. The figures given in our memorial are taken from the memorials prepared by the Ottawa Civil Service Association.

Q. Well, generally speaking, Ottawa, Montreal and Toronto are pretty much of a muchness?—A. I think they are, although perhaps the cost of living in Ottawa is slightly higher than at the other two cities.



7-8 EDWARD VII., A. 1908

Q. It may be a little higher, but the difference is not so great as it would be between Ottawa and Winnipeg, for example?—A. Certainly not.

Q. You have produced a statement showing the cost of fuel and clothing, but you have not summarized the increased cost of living with respect to other supplies. You take, rentals, taxes, coal and clothing. You say the cost in Winnipeg would be  $33\frac{1}{2}$  greater in that city than in Ottawa. Then you come down to the beef and other food products, but you have not given us the statement of any household showing the annual expenditure as compared with what it would be at Ottawa?—A. Here is the statement, and I consider it a very moderate one, of an officer in my department at Winnipeg who receives the munificent salary of \$630 a year. The statement shows the very cheapest rate at which he finds it possible to live.

Statement read and filed.

Q. According to this the man's expenses amount to \$100 a month?—A. That is his actual expenses were over \$100, and his salary is \$630. He has an allowance of \$125.

Q. Reference is made to a provisional allowance. There is a provisional allowance for officers in the west, is there not?—A. Yes, for some classes of officers.

Q. What is the range of the allowance?—A. In our department any officer drawing less than \$1,000 was receiving an allowance of \$50 a year up to the end of the last fiscal year. In the weights and measures branch the officer received \$100 a year, but in the excise branch he was only paid \$50. That allowance has now been raised to \$125 a year for all officers whose salary is under \$1,000 per annum. Those officers receiving \$1,000 and over do not get any allowance whatever.

*By Mr. Fyshe:*

Q. What was the idea of that provisional allowance?—A. The idea was this: We urged upon the Government the necessity of supplementing the salary of these people because they were actually starving. They were in the position, they could not get credit and they could not live on the salary they were receiving.

Q. Why should they call it a provisional allowance?—A. Because the Civil Service Act fixes the salaries of our officers and the only way the Government could supplement those salaries was to give a provisional allowance. That is why they call it a provisional allowance.

*By the Chairman:*

Q. Of course, the provisional allowance being in excess of the salaries fixed by the Civil Service Act the Government had to take a special vote for the purpose?—A. They had to take a special vote just for that purpose.

Q. And you say the provisional allowance has been limited in your department to officers receiving a salary of less than \$1,000 a year?—A. Yes.

Q. An officer in receipt of \$1,100 a year would not get any allowance?—A. The man who had \$1,000 a year would not get anything. We have in our staff in Winnipeg to-day men who are getting \$950 salary. They draw \$125 provisional allowance, so that they are actually better off than the man who is only getting a fixed salary of \$1,000.

Q. These men do not want their annual increment, I suppose?—A. Not while that condition of things lasts.

Q. How long has this provisional allowance been granted?—A. When I first went to Winnipeg, there was a provisional allowance granted. The system has been going on, I think, from 1882. It was started in 1882 and continued until 1887, a period of five years.

Q. And then what happened?—A. Then it was struck off completely, as far as our department was concerned.

Q. Go on please?—A. When I went up to Winnipeg first, I got an allowance of \$1 a day in consideration of the extra cost of living. I am under oath now, and I



## SESSIONAL PAPER No. 29a

positively swear that the cost of living to-day in Winnipeg is at least 30 per cent higher than when I got that provisional allowance.

*By Mr. Fyshe:*

Q. How do you account for that?—A. At that time rents, provisions and clothing were lower. We were going through a season of depression. After the boom burst in 1882, things became very depressed there, and living was much cheaper. I could then buy eggs for 10 cents a dozen in Winnipeg, which was cheaper than you could have bought them for in Toronto or Montreal. Butter I could buy for 15 cents a pound. Other commodities that we required for the household were very much cheaper than they are now. We were granted a provisional allowance. I was allowed 20 per cent of my salary. You see, the allowance was graded according to salary. A man whose salary was \$600 or under \$1,000 received 40 per cent of a bonus, based on his salary. On a salary of from \$1,000 to \$1,500 the officer received 25 per cent; from \$1,500 to \$2,000, 20 per cent; over \$2,000, 12½ per cent. That was the basis on which the provisional allowance was given at that time; it was based on the salary of the officer.

Q. I should think that any increase in the cost of living that has occurred since must be common to all Canada, and not peculiar especially to the Northwest?—A. We are prepared to admit that the cost of living all over Canada has increased very materially, but we claim that the cost of living in Winnipeg and west of that city is at least 30 per cent greater to-day than it is in Toronto, Ottawa, or Montreal. There is no question about it at all; we have documents and figures to prove the statement.

Q. It is difficult to understand that, except in the matter of house rents and fuel?—A. Take the item of fuel alone. We have to pay \$11 a ton for coal. Last year we burned coal for eight months at \$11 a ton, and, owing to the severity of the weather, we had to burn it for a much longer time than, say, in Montreal. There is a large item in itself. Then, wood in the last three years in Winnipeg has almost doubled in price. Wood which formerly cost us only \$4.50 a cord is selling to-day for \$9.50 a cord. It is the same in every other line. Take the item of servants' wages. We cannot get a servant in Winnipeg to-day, and even a very poor one at that, for less than \$25 a month. We pay a washerwoman to-day \$2 per day and grant street car fare going and coming. When I first went to Winnipeg we could get a sewing girl for \$1 a day. We cannot get a sewing girl to enter the house to-day, except as a great compliment. She would come around about 9 o'clock in the morning and leave at 6 o'clock and charge us from \$2 to \$2.50 a day—in fact, she can get almost any price she pleases. She can place any value she likes on her services, and if we need her, we have to pay the money.

Q. Then, you say the provisional allowance according to salary was cut off at the time of the collapse of the boom?—A. It was cut off in 1887 because of the representations of some of the Members of Parliament from the west. We have one of those Members at our board this day. The allowance caused adverse criticism in the west, and it was represented that things were no dearer in Winnipeg and the west at that time when they were down here. Hence, when the vote came up in Parliament, we had to suffer the consequence of it being struck off.

Q. Then for a while after the collapse of the boom the civil servant in Winnipeg had a really good time?—A. He had a very good time.

Q. How long did that halcyon period last?—A. I went to Winnipeg in 1885 and it lasted until June, 1887.

Q. Just about two years?—A. Yes, two years.

Q. A brief two years of happiness?—A. Two years of comparative ease, as far as financial matters went.

Q. When was the provisional allowance re-established?—A. I think it was established about three years ago; I would not be positive as to that.

*By Mr. Fyshe:*

Q. But only in the case of those civil servants whose salaries were——A. Whose



7-8 EDWARD VII., A. 1908

salaries were less than \$1,000. That is how it was in our department. Of course in other departments it was different.

*By the Chairman:*

Q. The examination is about your own department just now. When Mr. Smith comes forward, we will talk to him about the increase in the population. I suppose the population of Winnipeg is spreading all over the prairie now?—A. During the recent boom in Winnipeg they were selling land at a distance of from seven to eight miles from the centre of the city, and they found people to buy it.

*By Mr. Fyshe:*

Q. That is town lots?—A. Town lots. Certainly those lots will never be of any use whatever until the city of Winnipeg has a population of one-half or three-quarters of a million of souls.

*By the Chairman:*

Q. How far do the street cars run?—A. There is a street car running out to St. Charles. That is the farthest point, I think.

Q. How far is that from the centre of the city?—A. I should judge that would be about five miles from the city hall.

Q. You were talking about the increase in the cost of living resulting from rent and fuel. Of course, the cost of fuel goes without saying. As to rents is there not a tendency to equalization owing to the space covered by the city of Winnipeg?—A. There are no houses for rent in Winnipeg scarcely now. What has caused the almost doubling of rent within the last few years in Winnipeg is the rise in property and the sudden influx of immigration so that people need houses and would give any price almost for them; they simply have to have houses. Let me instance the case of our collector. He rented a house for which he was paying \$22.50 five years ago. Since this tidal wave of immigration came in to Winnipeg people began offering his landlord \$30 a month for the house he occupied. The rent was raised to \$30, afterwards to \$40, and now he is paying \$50 for a house that rented for only \$22.50 five years ago.

*By Mr. Fyshe:*

Q. Per month?—A. Per month.

*By the Chairman:*

Q. Comparing that house with a house in Ottawa, what kind of a dwelling would it be like?—A. It is a frame house, semi-detached; there are two houses under the one roof. It contains a small sitting-room, a dining-room, a kitchen, two bed-rooms and a bath-room. It is a very small house and I do not believe it would cost in Ottawa more than—well, I really could not say; I do not know what the rentals are here. I do know this, however, that in other Ontario towns such a house would cost only from \$12.50 to \$15 a month.

Q. Perhaps in Ottawa such a house might cost \$25?—A. I doubt it, Mr. Courtney. It was only five years ago that the tenant was paying \$22.50 and that was supposed to be a large rental at that time.

Q. You state in your memorial that the rent of a house bringing \$25 in Ottawa would be in Winnipeg \$40?—A. We took those figures from the memorial presented to you here.

Q. You took the figures from the memorial of the Ottawa Civil Service Association and based your increase on your local knowledge. You say the rent of an Ontario house would be \$12.50 as against \$50 in Winnipeg, that is four times as much. In your memorial, however, you place the rent in the east at \$25 as against \$40 in Winnipeg, or 60 per cent more?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. I want to get at the absolute fact in regard to the rent?—A. In our statement we were very careful to keep well within the mark.

Q. Then you consider that 60 per cent is within the limits?—A. I do, sir, as regards rentals. It is easily that.

Q. Why should the price of provisions be higher in Winnipeg than in Ottawa? You have supplies of beef, pork, and mutton in the west?—A. That is one of the most singular things. It is almost inexplicable because we are a food producing country and the beef that you buy here from your butcher for 15 cents a pound comes largely from the west. We pay in Winnipeg 20 cents and 22 cents a pound for the same beef that you can purchase in Ottawa for 15 cents a pound. I do not know what is the reason for this disparity unless it is the existence of a beef combine. They say that such a thing exists in the west. However, those are the facts.

Q. I cannot make out why that should be so. What is the distance between Winnipeg and Ottawa?—A. 1,400 miles.

Q. Why should people send beef 1,400 miles and sell it at 15 cents a pound when they can get 22 cents a pound for the meat on the spot?—A. Of course, the Winnipeg market is a limited one. They produce more beef in the west than they consume.

Q. Then Winnipeg should be a cheap centre?—A. It should.

*By Mr. Fyshe:*

Q. I think it is understandable because of the fact that there is not a thoroughly established retail trade?—A. I was speaking to my butcher in Winnipeg. A commission was appointed there to look into the alleged beef combine and I said to him, 'Why don't you appear before that commission?' He said, 'If I appeared before that commission I might as well put up my shutters. I would be told by the beef supply, by the cold storage—Gordon, Ironsides and the others—that they had no goods that would suit me, and I might just as well go out of business entirely.' That was his explanation of it. But I have no doubt whatever there is a beef combine in Winnipeg.

*By the Chairman:*

Q. What is the population of Winnipeg now?—A. It is variously estimated at from 95,000 to 110,000. I think 100,000 would be a good estimate.

Q. That is 30 per cent more population than there is in Ottawa. Yet with a population of 100,000 people those supplying meat send it 1,400 miles to get a cheaper price than they could sell the meat for on the spot?—A. Yes, if they send it here.

Q. You were telling us a while ago that we have the same meat here?—A. I know they ship meats to Toronto, Ottawa and Montreal.

Q. You can see there is a discrepancy. If meat is shipped down here and sold at 15c. a lb., why can you not buy it in Winnipeg on the spot for the same price?—A. I cannot explain it, but the facts are as I have stated.

Q. I do not think we need go into the question of fuel. Your winter there lasts for eight months and coal costs you \$11 a ton. Furthermore, it comes a longer distance than is the case with coal supplies in the east. Neither need we go into the labour question because I have no doubt the facts are as you state. Now is there anything with respect to your own department that you would like to tell us. We have already had the pleasure of meeting representatives of the Inland Revenue Department in Ottawa, Montreal, Quebec and Toronto, but if there is anything of a local nature that you desire to bring to our attention we will be glad to hear it?—A. Do you mean as to the administration of the department?

Q. As to anything. With respect to appointments or anything you care to tell us?—A. I think the Civil Service to-day is suffering from two things: first, politics, and secondly, that we have in the service a certain number of drones and worthless fellows whose only object is to draw their salary in perfect indifference as to whether they do anything for it or not. Those are the two things that the Civil Service, in my opinion, has to suffer most from.



*By Mr. Fyshe:*

Q. And the same influence that keeps incompetent people in the service is also visible, I suppose, in the fact that really deserving people are not promoted?—A. Yes.

*By the Chairman:*

Q. I was about to ask you to kindly amplify your first statement as to politics?—

A. I can give you an instance in my own department. The collector of Inland Revenue at Port Arthur has been retired. The division has been increased largely by the addition of Kenora and Rainy River and it is necessary that we should have a man of experience as collector there. It is absolutely necessary in the interests of the service, first, because the office is far removed from the inspector's office, and secondly, the territory covered is very large. Now what are they doing? I recommended that a competent man be appointed to that position and as I had no one in the west I could nominate—our staff being pretty well depleted by recent promotions—I suggested that a man from the east be sent there. The politicians say 'No, we will have no eastern man up here. We have got enough ability here in the west and we are not going to have an eastern man sent in.' As an alternative I begged of them to put in an officer who has been in the service for about two years. Under ordinary circumstances I would not recommend such a man for the position at all, but he is better than an outsider. I do not know what they are going to do, but I suppose they will do just as they please and the service will have to suffer.

Q. How long has the position been vacant?—A. Since October 1 this year. I inspected the division last June and the collector then wrote me a letter asking to be retired immediately. I begged of him not to ask for retirement before the 1st October last so he amended his letter in that way. I at once wrote to the department making this recommendation at the beginning of July. The department has had three months to prepare and no appointment has been made yet.

*By Mr. Fyshe:*

Q. The politicians then objected to any outsider coming in?—A. The Member for the constituency says 'No, I will not allow any one outside of my constituency to go in there.'

Q. That is very bad?—A. That is one instance of what the Civil Service is up against everywhere.

*By the Chairman:*

Q. Do you know what staff there is in the collector's office at Winnipeg?—A. There is in the office a collector, a deputy collector and an accountant. We have five probationers who are only temporary officers.

Q. They are called temporary excise men?—A. Temporary excise men. We have five or six of them.

Q. And you have got two or three messengers?—A. We have one messenger.

Q. Are the officers of your department in the Northwest resigning?—A. Yes. Some of the probationers that are appointed at \$500 a year take the position for a month or two, and some for a year or two, and then they get an offer of something better and they leave.

Q. There is nothing to look forward to and they go out as soon as they can?—A. There is nothing to look forward to. They just take the position as a stop-gap.

Q. How do you find out when an officer is wanted in the division?—A. We know from the increased duties. The collector is the head of the staff in Winnipeg and he reports to me that he wants another officer.

Q. And then you write to Ottawa?—A. Then I write to the department at Ottawa and ask for an appointment.



## SESSIONAL PAPER No. 29a

Q. And then the department approves and gives you a name?—A. If the appointment is approved the Minister, I suppose, or some one acting for him——

Q. Gives you a name?—A. Gets a name. That name is generally given by the Liberal Association of Winnipeg.

Q. By the association?—A. Yes.

Q. Not by the Member?—A. When the Conservatives were in power they did the same thing. I am not discriminating one way or another. The service suffered just as much then as we are suffering to-day.

Q. You have been in the west since 1885, twenty-two years. Did you have a better class of men desirous of entering the service in 1885 than you have to-day?—A. Yes, we had a better class of men coming into the service. At that time we generally got men who had passed the Civil Service examination. They were only probationers for six months, and then their salary was increased to \$600 a year. Living then was not as acutely high as it is to-day. The result is those men went up and took their Promotion examinations and some of them were appointed at \$500. The accountant, for instance——

Q. That is Mr. Hawkins?—A. No, Mr. Long is our accountant. Mr. Hawkins was accountant of the Brantford division, and on coming up to us retained his rank without filling the duties of the office.

Q. So Mr. Long is your accountant?—A. Mr. Long is our accountant. He came into the service five years ago, and is getting a salary of \$1,500 now. He went up and took the necessary examination. He was a university graduate and an industrious fellow, and went in to get rank and position in the service, and he has won it simply by his own application.

Q. Can he get a salary of more than \$1,500 a year?—A. That is the highest salary he can get in the position as it is graded at present.

Q. Then you say there are not such a good class of men entering the service as there were twenty-five years ago when you were promoted?—A. Decidedly not.

Q. And they do not remain in the service, you say?—A. They do not stay; they leave us as soon as they can get something better. I attribute that to the ridiculously low salary at which they are appointed. In the Customs service the lowest salary given a man is \$800. In our department the only salary an officer can come in at is \$500.

Q. But do not men leave the Customs service as well as your own?—A. I am not in a position to answer that. Colonel Scott, the collector at Winnipeg, who is here, is better able to do that.

Q. Do you think that the abolition of the Superannuation Act had anything to do with destroying the stability of the service?—A. I do certainly. I think that the Superannuation Act was a great lever in getting good men and keeping them.

Q. Do you think it desirable that some form of a Pension Act should be restored to the statute book?—A. I certainly do.

Q. Do you think it would be as well to include in a Pension Act some provision for widows and orphans?—A. Yes. That is one of the things we incorporate in our memorial. We know that is done in commercial institutions. I know of one particular case in the Merchants Bank. There was a Mr. Miller, who was manager of the Winnipeg branch. He was afterwards removed to Toronto and superannuated. He received a superannuation allowance of half his salary, and there was a provision that if he predeceased his wife she would get half the allowance while she remained a widow.

*By Mr. Fyshe:*

Q. I organized that pension fund myself?—A. I think it is most equitable and just. That is what we want to see incorporated in a Superannuation Act in your service. I would say that if a man serves the Government for twenty years and dies in harness he should be entitled to two-fifths of the amount he would have received



7-8 EDWARD VII., A. 1908

had he been superannuated at the time of his death. Then we claim that one-fifth of his salary should be paid to his widow during her widowhood.

*By the Chairman:*

Q. If you were to die to-morrow, notwithstanding all the deductions made from your salary for the purposes of superannuation nothing would go to your family?—

A. I will have been thirty-five years in the service next September, and my family would not get one cent.

Q. Under the Retirement Fund, five per cent is compulsorily deducted off salary?

—A. That is the most cruel thing in the whole business. They give a man \$500 a year, and then keep off five per cent, when he is starving, to save for him.

Q. And then when he breaks down his own money is returned to him?—A. When he quits the service they give him that. It is a very fine class of paternalism, but we do not appreciate it at all.

Q. The rate of interest does not compare in any way with what you would get if you invested your own money?—A. No; but the trouble in the west is to have any money to invest.

Q. There was another point you mentioned as being one of the evils of the Civil Service?—A. That is as to the drones?

Q. There is no incentive in the way of getting on in the service to cause a man to do anything more than the bare work he is called upon to do?—A. In our service, if it was administered according to the regulations, there would be, but unfortunately politics comes in and overrides those regulations.

Q. So a man feels, as long as he shuffles through his day's work he is as well off one way as the other?—A. I suppose that may have been the cause of a lot of the trouble, but I should think that a man who accepts the position and the responsibilities attached thereto should try to do his duty.

Q. That is the ideal man. Do you find there has been political pressure in favour of the promotion of officers in your department?—A. I find that the political influence is against the promotion of officers and in favour of the bringing in of outsiders; that is what I am objecting to.

Q. A vacancy occurs at a certain point and there are officers occupying subordinate positions who might be promoted. However, political pressure is brought to bear either to appoint a new man or promote some favourite?—A. Yes, and sometimes the favourite is——

Q. Is the most incompetent?—A. Is the most incompetent man they could get to promote.

Q. Then the worthy man does not feel that there is any certainty of his getting promotion, work as hard as he likes?—A. It is largely that way. If we could arrange the service so as to make two distinct classes, the administrative class and the mere clerical class, it might be better. That would result in our getting the right class of men into the administrative work and we could get along with the drones and the clerical class. That would probably form a combination that would be in the best interests of the country.

*By Mr. Fyshe:*

Q. But do you not think if such a plan were adopted the tendency would be to keep the clerical men from getting beyond the class they were in?—A. No, I should not think so. If they did their work especially well and it came to the knowledge of the superior officers and they are competent for promotion to higher positions, they could, on the recommendation of their chief, be promoted to a higher class as occasion would arise.

Q. It seems to me that, as the service is constituted, there is nobody in any department who is on the lookout to have good deserving men promoted, and on the other



SESSIONAL PAPER No. 29a

hand there is nobody in a department whose business it is to see that incompetent men are put out?—A. Once a man is appointed it is a most difficult thing to remove him.

Q. Why should it be?—A. Because every man has his friends, and if I were to recommend a man for dismissal because of incompetency his friends would charge me with partiality and say that I was inimical to him. They would get up a hundred excuses to show that I was not treating that man fairly, and they would use their political influence to baulk me in the endeavour to increase the efficiency of the service. Therefore, I would only incur the enmity of that officer without doing any good to the service.

*By the Chairman:*

Q. Have you not got departmental examinations?—A. Yes.

Q. Occasionally, by a fluke, by luck or something else, you do advance a good man as you did in Mr. Long's case?—A. Yes.

Q. If these departmental examinations are properly administered, you can get men promoted from the lower grades?—A. Certainly, any man in the service that will apply can go up to the Promotion examinations. The only objection I have to the Promotion examination is the manner in which it is conducted.

Q. May one ask for an amplification of that statement?—A. In our service they require a man to pass an examination that is very technical. It is an examination in mathematics, an examination in book-keeping, an examination in the conduct of factories, an examination that applies to his general work. Questions are prepared and some of these questions are taken from old and obsolete books. The fact of the matter is these questions are prepared by a certain class of our inspectors. They go back to the old books they themselves studied fifty years ago instead of publishing the questions and giving the officers some status by which to study. Now, in the universities and colleges when a man has to go up and pass an examination, whether in medicine, arts, or anything else, the books that he is to be examined under are prescribed. There is no book prescribed in our examination at all; there is nothing to guide the candidate for examination as to the work he has to do except the questions prepared. Well, they will not allow the questions to be published. Those questions should be public property after the examination is over; they should be published by the Board of Civil Service Examiners. They do not do so at present because the Inland Revenue Department asks them not to do so, and they give as the excuse this absurd reason: 'The ground over which the questions range is so limited that we do not want the questions to be published so that we can use them again on some other occasion.'

Q. You consider that the departmental examinations are good if certain modifications were made?—A. Yes, they are very good.

Q. And occasionally a man like Mr. Long, who succeeds in passing over the hurdles, does get on?—A. Yes.

Q. But promotions you say are given to the just and the unjust alike?—A. I should correct myself in this regard; an officer in our service may enter at \$500 a year and by passing these examinations there is a certain salary attached to it. He may go from \$500 to \$1,200 by the mere fact of passing the examinations independent of any political influence of any kind. But when a vacancy occurs in the higher service, when we want a collector, a deputy collector, or a special officer, there is where the politician comes in, and he says: 'I want my friend appointed to that position.'

Q. Deputy collectors are allowed to be appointed without examination under the Civil Service Act?—A. Deputy collectors in our branch of the service, but a deputy collector is the only political appointment under the Civil Service Act.

Q. And when a deputy collectorship becomes vacant instead of one of these able men who have passed all the necessary examinations being eligible for the position outside men are brought in?—A. Generally they are, although in Winnipeg quite recently we succeeded in having a man promoted.

Q. Is there anything further you would like to say?—A. There is one thing. Referring to deputy collectors sometimes the appointment is made from the service.



7-8 EDWARD VII., A. 1908

We have in Winnipeg a deputy collector who has passed the highest examinations in our service and it is claimed there are several such deputies in the public service. They claim they should receive a minimum salary equal to the minimum at which the collector is appointed. That is a collector in a first-class division is appointed at \$2,200 and he goes up by annual increments until he reaches \$2,400.

Q. What would be the salary of a deputy collector in such a division?—A. The minimum is \$1,500 and the maximum \$1,700. What they claim, in justice to themselves, is that they should be appointed at a salary equal to the maximum salary of the collector of a second class division, \$1,800 and that they should go up by annual increments until they reach \$2,200, which is the minimum salary of their superior officer. I think that is especially due to deputy collectors who have passed all examinations.

Q. The Inland Revenue Department has a certain system of annual increments for the outside service?—A. Yes.

Q. Do you wish to say anything else?—A. I have here a statement from the mail clerks of western Canada. It is addressed to me and I was asked to submit it to the Commission. The statement deals with the peculiar grievances of the railway mail clerks in the west.

Q. You have no particular knowledge of the conditions under which that service is operated?—A. No, I have not.

Statement handed in and filed.

The WITNESS.—Here is an editorial published in the *Winnipeg Free Press* after we had formed our association there. If the editorial is not already on file, I desire to hand it in.

Q. The editorial you refer to is already on file. Do you desire to say anything else?—A. I have two pathetic letters addressed to the Civil Service Commission by unfortunate fellows who are getting a salary of only \$400 a year, or somewhere in that neighbourhood in which they indicate their grievances. They have asked me to place the statements in your hands.

Q. The writers are both in the Post Office Department?—A. Yes, they are both in the Post Office Department.

Letters handed in and filed.

The witness retired.

WINNIPEG, October 9, 1907.

DEAR SIRs,—In compliance with your request re my actual expenses for living in Winnipeg, I beg leave to say that I herewith attach a list of the costs of my house-keeping and verily believe the same to be a careful estimate, if anything under my actual expenses, as I do not allow for any luxuries such as tobacco, &c.

I was appointed into the Inland Revenue Department service May 1, 1903, having been a civil servant four years previous to that in the Winnipeg post office.

I am now receiving a salary of \$630 per annum, and lately have received an additional \$125 per annum for provisional allowance.

I am a married man with three children, ages 2, 4 and 6 years.

You will be surprised at the lowness of my rent (for Winnipeg), but when I say that I am living about two miles from the office, and the prairie is at my back door, it will explain this.

In reference to the fuel, I use one ton of coal, \$10.50 and one cord of wood, cut and split \$11.50 = \$22 for 6 months, the remaining six months of the year I consider \$6 per month, thus averaging during the twelve months \$14 per month.

In respect to clothing, I have taken as close an estimate as possible and think \$250 per annum for clothing boots, underwear, &c., is the lowest average yearly expense for the family and myself.

You will wonder how I manage when my disbursements are greater than my income from the Inland Revenue Department. The only explanation I can give to this is, that I have to work at side lines when off duty to make both ends meet.



## SESSIONAL PAPER No. 29a

## MONTHLY INCOME AND EXPENSES.

Income $\frac{1}{2}$ of salary at \$630.....		\$ 52 50
Income $\frac{1}{2}$ of Provisional allowance \$125.....		10 41
Deduction for Retirement and Guarantee—		
Fund .....	\$ 2 87	
Rent.....	25 00	
Electric Light .....	2 90	
Water.....	1 00	
Fuel.....	14 00	
Groceries.....	18 00	
Meat and Vegetables.....	11 00	
Milk.....	2 00	
Bread.....	3 35	
Clothing, Boots, &c.....	20 00	
Deficiency per month.....		37 21
	\$100 12	\$ 100 12

OTTAWA, October 16, 1907.

ORMOND HIGMAN, sworn and examined, submitted a memorial, which was read and filed.

*By the Chairman :*

Q. You are chief electrical engineer in the Department of Inland Revenue ?—Yes.

Q. You have been there since 1894 ?—A. 1894 was the year of my appointment, but I was called on by the Minister of Inland Revenue in September, 1892, to draft the Act and the regulations.

Q. Have you any other offices besides that of chief electrical engineer ?—A. Yes. I administer four Acts—the Act respecting the Units of Electrical Measure, the Act respecting the Inspection of Electricity, the Act to regulate the Exportation of Electrical Power and certain liquids and gases, and the Act respecting the Inspection of Gas and Gas meters.

Q. You have nothing to do with the weights and measures now ?—A. Not at present. For some time I was considered the chief of that branch, as will appear from the following letter written by Mr. Miall :

‘ INLAND REVENUE DEPARTMENT.

‘ OTTAWA, May 5, 1897.

‘ Sir JOHN G. BOURINOT, K.C.M.G., LL.D.,

‘ Clerk of the House of Commons,

‘ Ottawa.

‘ SIR,—I have the honour to request that you will be good enough to allow Mr. O. Higman, chief of the weights and measures branch of this department, to have possession of the departmental standards of weights and lengths (standards B) in order that they may be compared with the Dominion standards as required by the Weights and Measures Act.

‘ The department will guarantee that these standards will be returned to you in the same order as received within a few days.

‘ I have the honour to be, sir,

‘ Your obedient servant,

‘ (Signed) EDW. MIALL,

‘ Commissioner.’



7-8 EDWARD VII., A. 1908

Q. You have nothing to do at the present moment with weights and measures ?—A. Not at the present moment, but I had for six or eight years. I did most of the technical work of the branch.

Q. Has the Act which was passed last session come into force yet ?—A. Yes, it came into force when assented to by the Governor General.

Q. It did not come into force by proclamation ?—A. The Act of 1894 did, but this was practically a re-enactment of the old Act.

Q. This Act consolidated the previous Acts, and came into force on the date on which it was assented to, that is April 27 ?—A. Yes.

Q. You have been appointed by order in council the chief electrical engineer ?—A. Yes.

Q. Have the inspectors been appointed yet ?—A. Not reappointed. As I understand it, their positions were not interfered with by the re-enactment.

Q. It is provided that everybody shall be required to pass a Qualifying examination to be held by a board of three examiners ; has that examination been held ?—A. We have not been called upon to hold an examination yet. Two men have been brought into the service since ; they have been employed, but not appointed.

Q. That is to say, the provisions of the Act to appoint two examiners to act with yourself have not yet been complied with ?—A. Not yet.

Q. All the old inspectors who were in existence prior to the passing of this Act retain their offices *ex officio* ?—A. Yes.

Q. How many inspectors have you got outside ?—A. Thirty-five.

Q. Are they paid by salaries or by fees ?—A. In all cases by salary.

Q. What salary do you pay the inspectors ?—A. They range from \$500 to \$1,800.

Q. What is your own salary ?—A. \$2,600.

Q. You had a practical experience before you entered the Government service ?—A. Yes, an experience of thirty years.

Q. What was your employment before you entered the service ?—A. I commenced my electrical service in England in 1864, in the electrical telegraph service there. After two years telegraphic service, I resigned and took a two years' course in chemistry in London. I then came to Canada and was continuously for twenty years chief of the operators staff and electrician for the Montreal Telegraph Company at Ottawa, also inspector of electric light for the Underwriters Association. In September, 1892, I was called on by the Government to inaugurate the electrical inspection work in connection with the Inland Revenue Department. From the age of fourteen until now I have been continuously engaged in electrical work.

Q. How many districts have you where your inspectors are placed ?—A. I think there are sixteen districts. The whole of Canada, excepting the Yukon, is divided into districts.

Q. Are these inspectors expected to visit places periodically ?—A. Yes, they have to visit every electric lighting plant within their district once at least in every year, and as often as may be required to test meters and the electrical pressure—that is the voltage of the supply.

Q. For instance, what is the district of Mr. Roche, the inspector at Ottawa ?—A. It takes in the counties of Carleton, Lanark, Renfrew and Pontiac.

Q. Then, during the year Mr. Roche would have to visit Aylmer, Pembroke, Renfrew, Arnprior and Almonte—wherever electric light is used ?—A. Yes.

Q. And in addition, if a private consumer of electric light wanted his meter inspected Mr. Roche would have to do it ?—A. Yes, Mr. Roche or one of his officers. Usually the inspectors map out a week's work where meters need inspection, and in this way ensure sufficient work to cover the expenses of the trip.

Q. Do your inspectors go when they are told, or do they choose their own time of inspecting ?—A. They have to go when they are required. An electric lighting company may get in a dozen or two of new meters which they require to have inspected before they are put into use, and the inspector will go as soon as possible after receiving notification.



## SESSIONAL PAPER No. 29a

Q. Then Mr. Roche would not, as a rule, choose his own time for travelling—he might be sent out in the middle of winter?—A. Yes.

Q. The inspector when travelling receives his bare travelling expenses?—A. Yes.

Q. I presume that in the outlying small places there would be no electric lighting—up the Gatineau, for instance?—A. There is none up the Gatineau.

Q. Then the visits of your inspectors would be to places where decent accommodation could be had?—A. Sometimes it is not very decent. My experience has been that the accommodation in some places which we have to visit is very rough indeed. But generally I think it is fair.

Q. Do you think it would act as an inducement to the inspectors to be constantly on the road if they were paid a per diem allowance instead of their bare out-of-pocket expenses?—A. There might be a tendency in that direction.

Q. I presume that no man is fully compensated for what he spends while he is away from his head office, as there must be certain charges which he cannot render an account of?—A. My own experience is—and I am a moderate living man—that I do not cover my expenses.

Q. And probably in the best interests of the public service you think it might be an inducement to the inspectors to render more frequent inspections if they were given a per diem allowance instead of their absolute out-of-pocket expenses?—A. I think the service would be greatly improved under a per diem allowance. Under the present system officers do not care to leave headquarters.

Q. How is the revenue derived from electrical inspection—by fees?—A. Yes.

Q. Can you tell us how much was derived from the electrical inspection last year?—A. In the neighbourhood of \$35,000.

Q. What was the expenditure?—A. About \$8,000. So that there was a surplus of about \$25,000 roughly.

Q. \$8,000 would not cover the salaries of the inspectors?—A. The salaries of most of the inspectors are charged to gas inspection.

Q. We will put it another way—gas inspection is under your control?—A. Yes.

Q. What was the revenue derived from gas inspection last year?—A. I have not the exact figures. The revenue from the combined services of gas inspection and the inspection of electricity was about \$58,000 for the nine months ending March 31.

Q. What are your inspectors paid as a rule?—A. Some of the assistants have been getting as low as \$500, while one of the inspectors of districts is getting as high as \$1,800.

Q. Which one is that?—A. Mr. McPhie, of Hamilton. There are two districts more important from a revenue standpoint than the Hamilton district—Toronto and Montreal. The inspectors in those districts are paid only \$1,600.

Q. I think Mr. Johnstone, of Toronto, got \$1,700 last year?—A. Possibly.

Q. When was this scale of salaries laid down?—A. I do not think there has ever been any definite scale of classification.

Q. Has there been any general increase in the salaries?—A. No.

Q. They are pretty much the same as they were ten or fifteen years ago?—A. Yes, pretty much the same.

Q. You said that it was the intention to classify the inspectors; have you any suggestion as to their classification?—A. I think the memorandum that was presented at Toronto by Mr. Johnstone embodied a fair classification, both as regards revenue and salaries.

Q. Would you prepare a little memorandum on that subject?—A. I shall be very glad to do so. I would point out that under the new law we require a higher standard for our inspectors and assistants. They have now to pass a pretty stiff examination, and a college training will be necessary to meet our requirements. In fact, the electric lighting companies are insisting that we provide better men, and I think that the minimum of \$800 is about the lowest figure that we can hope to procure such men for.

Q. After all, there is not much for an assistant inspector to look forward to?—

A. No, except the position of inspector of a district.



7-8 EDWARD VII., A. 1908

Q. Is it not more than probable that a graduate of a college who has his diploma in electricity would be secured by some outside concern making him a higher offer?—A. I admit that there is a difficulty there. We might find it difficult to retain such men in our service, we certainly could not hope to retain them at present rates of remuneration.

Q. With such development as is now going on, do you think that if a graduate did enter the Government service, the chances are that he would stay there long?—A. We have to face this difficulty. We must not overlook the fact, however, that our universities are turning out hundreds of these young men every year, and they cannot all find first-class employment, so that we may be able to get some of these men in our service and get them to remain with us, if we treat them fairly well.

Q. At the present moment is the supply greater than the demand?—A. I think it is nearing that point.

Q. So that by and by it may be the case that a graduate of a university in electrical engineering may find it difficult to secure employment?—A. Precisely.

Q. In your memorandum you speak of creating new offices. Have you any suggestion to make as to new offices being created?—A. No; I simply had reference to a petition presented to your Commission at Toronto, in favour of creating a position of superintendent of construction, with a salary of \$2,400.

Q. Who presented that?—A. Mr. McPhie. We have no construction, and we need no such officer. It is true, we have occasionally an office to fit up electrically or for gas inspection, but it does not require a man appointed specifically to superintend that work.

Q. Then, the only suggestion so far for the creation of a new office was this suggestion of Mr. McPhie?—A. Yes.

Q. And that, you think, is undesirable?—A. Yes. I have here a memorandum which I prepared some years ago for the organization of a bureau for standards, but unfortunately the matter never went through.

(Memorandum read and filed.)

Q. Then, your idea, following this memorandum, is a consolidation of the weights and measures, the gas and the electricity Acts?—A. Yes. I may explain that the gas and electricity inspection is here taken up from the standpoint of weights and measures. Section 3 of the Electrical Units Act says: 'The units of electrical measure described in this Act, or such standard apparatus as is necessary to produce them, shall be deposited in the Department of Inland Revenue and shall form part of the system of standards of measure and weight established by the Weights and Measures Act.' Here the electrical standards are placed in the weights and measures system, and we can only hope to carry out the gas and electrical inspection from the weights and measures standpoint. Therefore, I say that we should combine them and make one service of them.

Q. For efficient administration and due regard to economy, you think a consolidation of the weights and measures and gas and electric inspection should take place?—A. Yes. I may say that all the officials required are in existence now; there would be no additional cost.

*By Mr. Fyshe:*

Q. Would this suggested reorganization take these services from the control of the Inland Revenue Department?—A. Not necessarily; but I do think that the present arrangement is an anomaly. For instance, the work of the electrical expert is revised by one who, admittedly, knows nothing technically about electricity.

*By the Chairman:*

Q. Your idea is that the consolidation should take place, that a superintendent of standards should be appointed, and that the bureau or branch would be under the Minister of Inland Revenue as before?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. Have you anything else to suggest to us?—A. I do not care to advance anything with reference to my personal status.

Q. You are now getting \$2,600 you say?—A. Yes.

Q. How long have you had that?—A. About three years.

Q. What had you before that?—A. I was started in 1894 with \$1,500.

Q. What was the number of inspection districts in 1894?—A. Practically the same as now. The whole country from coast to coast was divided into districts which have remained practically the same. Owing to the influx of population in the North-west new districts will have to be made there.

Q. Can you tell us the number of inspections that were made in 1894 compared with the number made at present?—A. I cannot give the number of inspections, but I can state the matter in another way. The revenue in the first year of the inspection was \$5,000; last year it was some \$35,000, showing a seven-fold increase in the work.

Q. Have the fees always been the same?—A. Always the same.

Q. When was the first increase in your salary?—A. In 1896. Further increases have been made from time to time until my salary reached the present figure in 1904. In the matter of salary I consider that the Government should have begun where it has apparently left off. I am in the enjoyment of no superannuation privileges, and I trust that if the Superannuation Act is brought in I may be allowed to participate in the benefits of the Act.

Q. How old are you?—A. 56.

Q. What are your hours of work?—A. They are all kinds of hours. I never spare myself. My work often goes far into the night. When I have been away from home I have worked as late as midnight or two o'clock in the morning in order to get through, and return, because my offices are closed when I am away from Ottawa. I undertook the introduction and administration of the Electrical Inspection Act without any assistance. It was very hard work then, and it is harder now with these four Acts to administer. I often find myself taxed to the utmost for the simple reason that I have not got proper assistance. The fact would scarcely be credited that I have often to pay a typewriter out of my own private purse to do the departmental work. I am allowed no clerical assistance by the department. I have to spend hours in handwriting my letters and doing other office work that an amanuensis at a comparatively small salary could do.

*By Mr. Fyshe:*

Q. Whom do you recognize as your head?—A. The deputy minister.

*By the Chairman:*

Q. You are a great deal absent from Ottawa, are you?—A. Yes, necessarily.

Q. A great deal of your work is done outside, installing new inspectors?—A. Yes, and supervising their work. For the most part they are not technically trained, and they need a good deal of help.

Q. Have you any idea how much of the year you spend out of Ottawa and how much in Ottawa?—A. I suppose that altogether I spend nearly three months of the year at outside work.

Q. And during the nine months of the year that you are here you are at your work all the day long?—A. Yes.

Q. Do you ever take any holidays for yourself?—A. Not very often. I have never taken the full three weeks in any one year since I have been in the service, and I do not think my vacations will average one week in the year. I may get an odd day now and again, but I have not taken regular holidays.

Q. You have no assistant at all now?—A. I have one who has been appointed within the last month, promoted from the Toronto office and made Dominion in-



7-8 EDWARD VII., A. 1908

spector. In future I shall not need to leave the department so much as I have hitherto done.

Q. You will be able to spend more time in Ottawa?—A. Yes.

Q. You have no clerical assistance at all?—A. No, I have no clerical assistance, and my correspondence has got to be quite considerable.

Q. When this system of inspection of weights and measures, gas and electricity began, there was no Department of Trade and Commerce?—A. No.

Q. There was no department to which it might be attached except the Department of Inland Revenue?—A. No.

Q. In the beginning of the weights and measures system in Canada, where was the standard of a pound weight obtained?—A. From the Imperial authorities.

Q. It was taken from the standard kept in the Tower of London?—A. Yes, Canada was furnished with copies of the standards there.

Q. And they were tested and proved?—A. Yes.

Q. And from them the standards in use in Canada were evolved?—A. Yes.

Q. Sir Henri Joly de Lotbinière was formerly Minister of Inland Revenue?—A. Yes.

Q. From his examination and experience as such he came to the conclusion that a metric system in Canada would be desirable?—A. Yes.

Q. And he has publicly expressed that belief?—A. Yes, on many occasions.

Q. Did he publish a pamphlet on the subject?—A. I think he did.

#### ELECTRICAL STANDARDS LABORATORY,

OTTAWA, November 4, 1907.

*To the Royal Civil Service Commission of Canada:*

The undersigned begs most respectfully to submit the following brief memorandum in respect of the classification and reorganization of the inspection services of the Inland Revenue Department:—

As the work of inspection of gas and electricity is performed largely by the same set of officers, all candidates for positions in these services should be required to take the Qualifying examination in electricity prescribed by section 11 of the Electricity Inspection Act, 1907. Candidates for positions as inspectors of weights and measures should undergo the Civil Service Qualifying examination with some special features added, such as mensuration and the construction and testing of weighing machines generally.

In view of the fact that the inspection of gas and electricity in Canada is a part of the weights and measures system, the writer is of the opinion that the three branches of the service could, with great advantage, be administered as a distinctive department of government by a single chief officer. The department might be known as **the Bureau of Standards and should be presided over by a technically trained man preferably a graduate in applied science with a thorough practical, as well as theoretical knowledge of electricity.** Two technical experts are suggested for positions as **chief inspectors**, one for eastern Canada and the other for the west. These chief inspectors would supervise the work of all three branches. Such a reorganization as is here outlined could be established without adding anything to the present cost of administration and would result in a very decided improvement in the service.

The undersigned would also recommend that the inspection districts of all three branches be made co-terminous, that is, having the same territorial boundaries; that the districts be classified in accordance with their revenue earning capacities and that the salaries of inspectors and assistant inspectors be arranged proportionately thereto, the minimum in any case being not less than \$800 per annum.

Respectfully submitted,

ORMOND HIGMAN,

Chief Electrical and Gas Engineer.



SESSIONAL PAPER No. 29a

OTTAWA, THURSDAY, June 13, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman.

Mr. THOMAS FYSHE, Montreal, and

Mr. P. J. BAZIN, Quebec.

Mr. W. W. CORY, called, sworn and examined.

*By the Chairman:*

Q. You are Deputy Minister of the Interior?—A. Yes.

Q. A most important department, apparently. Your expenses last year were over \$3,000,000?—A. Yes.

Q. And your revenue was about \$1,800,000?—A. Yes.

Q. And there are apparently employed in your department and charged to Civil Government about 150 clerks?—A. Yes.

Q. And you have also charged to other votes about 400 clerks who are spread over various buildings in Ottawa?—A. The department employs about 590 clerks.

Q. You were asked to produce certain statements? You now produce them?—A. Yes.

(Statements produced and filed.)

Q. You, as deputy minister, are charged, among other things, with the administration and development of the whole of the Northwest and with the promotion of immigration?—A. Yes.

Q. What salary do you receive?—A. I am receiving \$3,700.

*By Mr. Bazin:*

Q. I suppose your salary ultimately will be \$4,000?—A. That is the maximum.

*By the Chairman:*

Q. How long have you been in the service?—A. Since 1901.

Q. Where were you employed before that time?—A. I was for eleven years in the service of the province of Manitoba. I was in the Attorney General's department.

Q. Have you been called to the bar?—A. I served my articles and passed my examinations, but was never called to the bar.

Q. You have in the department about eight chief clerks?—A. Yes, about that number.

Q. Whose salaries are charged to Civil Government?—A. Yes. We asked for three more last year but we did not get them.

Q. Mr. Beddoe keeps the accounts of the whole of the services under your administration. He is the accountant?—A. Yes, he is the accountant.

Q. And Mr. Campbell is the head of the timber and mines branch?—A. He is superintendent of forestry now. Mr. B. L. York took Mr. Campbell's place in the timber and grazing branch. We have separated what was known as the timber and mines branch. Mr. Rowatt is now at the head of the mines branch and Mr. York is in charge of the timber and grazing branch.



7-8 EDWARD VII., A. 1908

Q. Mr. Campbell was appointed to succeed Mr. Stewart?—A. Yes, as superintendent of forestry.

Q. Has he been transferred to the outside service?—A. Yes, to the outside service.

Q. Has Mr. Stewart left the Government service?—A. Yes, he has left the service.

Q. Having had better opportunities outside the government service?—A. Yes, he is receiving a better salary.

*By Mr. Fyshe:*

Q. The custom of men leaving the Government service to better themselves is becoming quite common in Ottawa?—A. It is quite common with us.

*By the Chairman:*

Q. Who is Mr. J. A. Coté, in the Interior Department?—A. He is my secretary.

Q. And Mr. Narcisse Omer Coté? Is he head of a branch?—A. He is the head of the patents branch.

Q. He succeeded Mr. Goodeve?—A. Yes, Mr. Goodeve.

Q. Mr. Coté has been a long time in the service?—A. 27 or 28 years.

Q. The probability is that if he enjoyed better health he would accept an outside position also?—A. Yes, it is quite possible.

Q. Mr. Henry is in charge of the registration branch?—A. He was until a year ago when his health failed. He is now in the outside service.

Q. Has he been transferred?—A. We have not transferred him; we have made no change. He still holds his position, although another man is performing the duties, but he is engaged in outside work, which agrees with him much better.

Q. Then Mr. Keyes is the secretary of the department?—A. Yes, the secretary of the department.

Q. He is in charge of the correspondence?—A. Yes, we have a large amount of correspondence.

Q. And Mr. Rothwell is law clerk to the department?—A. Yes, law clerk.

Q. He has been a long time in the Government service?—A. Yes.

Q. In your absence, Mr. Rothwell acts as deputy?—A. Yes.

Q. Mr. Ryley, who at one time was in charge of the timber and mines branch of your department, left the Government service to accept a position with the Grand Trunk Pacific Railway Company?—A. Yes, as land commissioner.

Q. What salary did he enjoy in the Government service?—A. I think about \$2,500 or \$2,700.

Q. And he is now in receipt of \$5,000?—A. Something like that.

Q. In addition to the chief clerks, you have what are called technical clerks?—A. Yes.

Q. What does Mr. Biggar do?—A. He is under the chief astronomer; he is a surveyor and astronomer.

Q. Mr. Deville is the surveyor general? How long has he been in that position?—A. I think, about twenty-three or twenty-four years.

Q. You have seen Mr. Deville's letter to the Minister of the Interior, on the subject of salary?—A. Yes, I have seen it.

Q. Mr. Deville says that after a service of twenty-four or twenty-five years he is only receiving a salary of \$2,800?—A. I obtained an increase of \$200 for him. Since the last of May he has been receiving \$3,000. I tried to get his salary advanced to \$3,500, but I did not succeed.

Q. Is Mr. Deville an engineer?—A. Yes, he is a very high-class man.

Q. I know that, but has he been an engineer?—A. He is an engineer.

Dr. Deville, I understand, graduated with much distinction from the French Naval School, and was subsequently engaged upon hydrographic surveys for the French



## SESSIONAL PAPER No. 29a

government in the islands of the Pacific and other parts of the world. He came to Canada in the seventies, and was first employed by the Government of Quebec as astronomer, surveyor and inspector of surveys. He has had considerable experience in the field. He entered the service of the Department of the Interior as inspector of surveys, and succeeded Mr. Russell as Surveyor General in 1885.

*By Mr. Bazin:*

Q. The salary paid to him seems to be a very poor one?—A. It is.

*By the Chairman:*

Q. You have Dr. King, the chief astronomer, in connection with your department?—A. Yes.

Q. He is employed, by virtue of his office, in connection with international boundary commissions?—A. Yes, he has been our boundary commissioner and is now engaged in the delimitation of the international boundary line between Canada and the United States.

Q. And Dr. Klotz is an astronomer?—A. He is an astronomer.

Q. Has he also something to do with delimiting the international boundary?—A. I do not think he has very much to do with the international boundary, but he went to Australia in connection with some scientific work.

Q. Take Mr. McArthur, what is his technical position?—A. He is one of the surveyors in our permanent staff. He is the chief surveyor we have had, under Dr. King, in charge of the surveys in connection with the international boundary line over the Rocky mountains. He is completing that, and will now take up the prairie section almost immediately.

Q. Among the technical officers of the department is Mr. White, the geographer?—A. Yes.

Q. He is the man that prepared the fine atlas that was issued by the department a short time ago?—A. Yes.

Q. The Department of Militia also prepares maps?—A. I think so.

Q. And the Department of Public Works also?—A. Yes.

Q. The Geological Survey likewise prepares maps?—A. Yes.

Q. Also the Railway Department, the Marine and Fisheries Department and the Post Office Department, they also prepare maps?—A. Yes.

Q. Would it not be desirable, in view of Mr. White's technical knowledge, to concentrate the preparation of maps in one bureau under his direction?—A. We keep Mr. White constantly employed in our department in the preparation of maps, and, unless his staff were very largely increased, it would be impossible for him to undertake work such as you suggest.

Q. But the staffs of the other departments would be correspondingly decreased?—A. Yes.

Q. There is nothing in the nature of the work to prevent geological features, or railway lines, or lighthouses being shown on the same map?—A. No. In fact, the Department of Agriculture and a number of other departments use our plates. We have engraved copper plates, that are always in the Toronto Lithographic Company's hands, and other departments ask for the use of them in order to run off their maps. They put on what special features they desire on the black and white map. We are far better equipped than any other department for getting out maps, general, special or any kind of map that is desired.

Q. Considering the magnitude of your department, do you think you have too many chief clerks and technical clerks?—A. No, I do not think we have enough.

Q. I am talking, of course, about this inside service?—A. My reply has reference to the inside service.

Q. You have 17 first-class clerks?—A. Yes, 17.



7-8 EDWARD VII., A. 1908

Q. Do they perform distinctive duties?—A. Yes, they are all heads of branches.

Q. Then, you have 25 second-class clerks?—A. Yes.

Q. Forty-seven junior second-class clerks?—A. Yes.

Q. About 29 third-class clerks, and only 2 messengers who are permanent?—A. We have only 2 permanent messengers.

Q. And you have only 7 temporary clerks? Coming to the third-class clerks, with two exceptions they are all women?—A. Yes, I think so.

Q. Is there now a difficulty in getting the men to enter the public service in the lower ranks?—A. There is difficulty in getting desirable men. We cannot get a desirable man to enter as a third-class clerk.

*By Mr. Fyshe:*

Q. At \$500?—A. At \$500.

*By the Chairman:*

Q. But you have scores of applications for positions from women?—A. Yes, many hundreds.

Q. More than you can employ?—A. Yes, we do not attempt to engage all that apply. We have hundreds of such applications, and we cannot deal with them at all.

Q. Is that not largely due to the fact that persons appointed begin at \$500 a year?—A. The women are willing to come in at any moment.

Q. They cannot get less salary than \$500?—A. We do not engage them at less than \$500, but women are quite willing to come in at that figure. A certain class of men are willing to enter service at \$500; but no sooner are they there, than they make complaint and say they cannot live on the salary.

*By Mr. Fyshe:*

Q. Do they get out, then, as soon as they can?—A. No, but they worry the life out of us to get more salary.

*By the Chairman:*

Q. The women have a tendency now to press forward into the class above?—A. Yes, they are very anxious to do that.

Q. Take your own department. Would it be a good idea to have a limitation of the salary of women to say \$1,000 a year?—A. That has been my view all the way through, that women should not go past the salary of a junior second-class clerk.

*By Mr. Fyshe:*

Q. But do you not think an arbitrary limitation of that kind is apt to work badly?—A. No.

Q. A matter that is arbitrarily fixed does not take in all possible conditions?—A. As far as our service is concerned, I am quite satisfied that \$1,000 is all that any woman can earn.

Q. There are some very able women?—A. There are some very able women, but by the time a woman passes through the third-class and has reached the top of the second class, she has arrived at the place in our service where, in my opinion, she is performing as useful duties as are usually assigned to women, and is, therefore, drawing as much salary as she earns.

Q. Do you not think that some women, like a great number of men, keep growing mentally right along?—A. They do. But women I have always looked upon as different to men; you cannot put a woman at the same class of work that you could put a man at.

Q. You could not appoint them to the control or management of an office?—A. No. Now, in the case of a \$1,000 salary, you could get a bright young man with the



## SESSIONAL PAPER No. 29a

hope and chance of promotion. When girls enter first at the age of seventeen or eighteen, or it may be from eighteen to twenty-three or twenty-four, they are inspired with the idea either of getting married or of something happening that they can get out of the service. They do not usually take the same interest in their duties that a man does who feels that it is his life's work and he is going to remain at it.

Q. With women it is only an alternative?—A. Only an alternative. When a woman has been in the service for ten or fifteen years, in the majority of cases, while she may do the work assigned to her carefully and well, she does so to a certain extent in a perfunctory manner. I do not find that women give as useful service as men, except as stenographers and junior clerks.

Q. You have been talking of women generally?—A. Of course, there are special cases.

Q. Now and again there are cases?—A. We have some excellent women in our service.

Q. Then, if you had an exceptionally good woman, and promoted her, political pressure would be resorted to to advance other women?—A. We find the difficulty that once you promote a woman, if you raise her from one class to another, pressure, both from inside and outside the service, and not necessarily political, is brought to promote other women from the subordinate ranks.

Q. That is very natural?—A. It is quite natural. We have some women in the department at present in the senior second class, and that fact, together with the natural desire for more pay and promotion, has resulted in many applications from other women servants for like treatment.

*By the Chairman:*

Q. A lot of people are appointed at the minimum salary of \$500?—A. Yes.

Q. Supposing that the minimum salary in the third class of \$500 was abolished, and you were able to appoint clerks at \$600 or \$650, would it not stop the pressure being made for the appointment of junior second-class clerks?—A. That might stop the pressure, but I think where you have a desirable young man, a salary of \$800 is little enough for him to start on.

Q. How do you ascertain, in an enormous department like yours, the need for the appointment of new clerks?—A. That need I would learn from the reports of the heads of the various branches of the department. They report to me when they are in need of another stenographer or clerk, as the case may be. Then I make inquiry and find out whether or not the need is pressing, and if it is, another clerk is supplied.

Q. Of course, the nominations are all political?—A. Very largely, but not entirely. With us, we have put on a number of officials without political recommendation.

Q. All these third-class and junior second-class clerks have passed the examination?—A. They cannot become a junior second-class clerk or a third-class clerk without passing the examination.

Q. That presumes the proper age and proper health and good moral conduct?—A. Yes, exactly.

Q. They are appointed on probation?—A. Yes, always, so far as extra clerks are concerned.

Q. And you give your certificates, after a certain period of time, that their services are satisfactory?—A. Yes.

Q. Coming back to the women, do you find that they claim all the privileges of their sex and the benefits extended to men?—A. Yes. These appointments are very largely from amongst people who have been perhaps five or six years in the service: persons that we take on as temporary clerks on probation.

*By Mr. Fyshe:*

Q. After examination?—A. They cannot become clerks until they do pass their examination. Many of them, of course, passed the Civil Service examination before



7-8 EDWARD VII., A. 1908

they enter. Upon my recommendation, as to whether they are efficient or not, they are given clerkships.

*By the Chairman:*

Q. Then, having been examined, and the period of probation having expired, when it comes to promotion they all undergo a further examination?—A. A Promotion examination.

Q. You set certain papers?—A. Yes, on duties of office.

Q. Do you limit your Promotion examinations to two classes of subjects, or do you allow the Civil Service Examiners a free hand?—A. They have a free hand. The candidates simply come up and take the ordinary Promotion examinations, unless it happens to be a special examination. Then, I understand, there is a provision in the Act whereby they can be promoted on the duties of office paper only.

Q. Under sections 46 and 47 of the Civil Service Act, in the case of all promotions, except as otherwise provided, the head of the department has to select, and the head of the department has to reject. Should that not be on the report of the deputy head?—A. I should imagine so.

Q. You have always had to report on a promotion?—A. Always.

Q. Have any transfers been made to your department from other branches of the public service?—A. We have had a few since I have been there.

Q. Have transfers been made at the instance of the clerks themselves, for their own comfort or benefit, or for the benefit of the department?—A. Perhaps both. First of all, I fancy, we have to know that a clerk desires the transfer before we take any action, and if he is a suitable man and we know him to be such we agree to the transfer. We have had two or three transfers from our department to another department. For instance, Mr. Lewis went to the Trade and Commerce Department, and quite recently Mr. Drake was transferred from the Northwest Mounted Police Department to our Forestry service.

Q. These were special cases?—A. These were special cases. There was another transfer quite recently. Mr. Hobart was transferred from the Interior Department to the Department of Indian Affairs.

Q. But in that case the same minister is at the head of the department?—A. Yes, the same minister.

Q. Have you ever had cases where you had to suspend clerks?—A. Yes.

Q. Were the clerks reinstated afterwards?—A. Yes.

Q. They purged themselves of their wrong-doing, I suppose?—A. To a certain extent.

Q. Of course they lost their pay during the period of suspension?—A. Yes.

Q. Have they had any increments since?—A. I think so. One did; the other was at the head of his class.

Q. They would be deserving of the increments?—A. Yes.

Q. You would not issue a perfunctory report in such cases?—A. No.

Q. You have only in the department now, as a matter of fact, seven temporary clerks. Is it your policy now to have few temporary clerks?—A. We have a very large number of temporary clerks.

Q. But I mean charged to Civil Government?—A. We do not desire to have temporary clerks if we can avoid it.

Q. What is the leave of absence granted to the officers of your department?—A. Three weeks annual leave and special sick leave on a medical certificate.

Q. Did you ever take leave yourself?—A. I have never had any leave since I have been in the department.

Q. How many years is that now?—A. Over six.

Q. And you say you never had any leave?—A. That is I never went off for leave. I have been away from the department, but always transacted public business. I have never gone away for a week or two weeks as a holiday.



## SESSIONAL PAPER No. 29a

Q. Do you think that is right either to yourself or to the department?—A. I do not think it is, but I have been so situated that I could not get away. I think in the case of such a large department it is only fair to the department and to myself that I should take a holiday.

Q. How about attendance books in a large department like yours, with so many branches and employing over 500 people?—A. We have attendance books in every branch of our service. I think the employees sign twice a day—when they come in in the morning and when they come in in the afternoon. We do not require them to sign when they leave because we do not allow our clerks out until 4.30. A large number of them remain until five or six o'clock; others leave very promptly at half-past four.

Q. Are these attendance books brought in to you?—A. They are under the control of the secretary.

Q. What are the luncheon hours?—A. From half-past twelve to two o'clock.

Q. That is, a series go out at half-past twelve and another series at one?—A. All go out together. Our department is closed at half-past twelve.

Q. During the session of Parliament when members are free between one and two o'clock is your department entirely shut up?—A. It is to all intents and purposes, but heads of branches always arrange to have one or two clerks on hand during luncheon hour, so that the offices are always open.

Q. Then the department is always open to the public in one way or the other?—A. In one way or the other.

Q. Of course during the session some of the officials have to go up to the House of Commons during the evening?—A. Quite frequently.

Q. During the evidence of Mr. Burgess, the then Deputy Minister of Interior, some fifteen years ago, he talked of the state of the records in the department. He said that the surveys, maps, plans, and all that kind of thing were in a very dangerous and unprotected state?—A. The survey records are now all down in the Woods building.

Q. Are they secure from fire?—A. The building is supposed to be fireproof, and they are in steel cases.

Q. The cost of your survey from first to last amounts to some millions of dollars I suppose?—A. We estimate about \$750,000 a year.

Q. And these maps are pretty secure?—A. I think so.

Q. They are not unprotected as in the old time?—A. Not as in the old time.

Q. Where are your offices, containing the 500 odd employees situated?—A. It is quite a task to say where they are. We have the land patents branch, the land commissioner's branch, and the offices of the Minister and myself in the Langevin block. The immigration branch is located in the Canadian building on Slater street, near the canal. The Surveyor General has a building on Metcalfe street. That official also has a branch in the Imperial building and our stationery office is in the same structure.

*By Mr. Fyshe :*

Q. That is very awkward?—A. Yes, it is very awkward.

Q. Can you not all get into the same building?—A. We have tried repeatedly, but cannot get the accommodation.

Q. Can you not get an appropriation sufficient to erect a building in which the staffs of the whole department could be accommodated?—A. We have not been able to as yet. Then, the timber and grazing branch is also in the Canadian building. The survey records are in the Woods building, and also the school lands and ordnance branches.

*By the Chairman :*

Q. How can you properly control your staff? You cannot perambulate all day going from one building to the other?—A. No, it would be impossible for me to do



7-8 EDWARD VII., A. 1908

it. Of course we have our chief clerks in charge of the several branches and we have telephonic communication. Then, we have a system by which all the letters coming from the various branches, except the immigration branch, have to be signed by the secretary of the department, Mr. Keyes. A messenger each morning brings the letters that have been dictated the previous day to the secretary and he signs them and another messenger takes the letters back.

Q. That must lead to a great deal of delay?—A. Very considerable delay.

*By Mr. Fyshe :*

Q. Is the secretary fully acquainted with the particulars of the correspondence in the several branches?—A. He is not acquainted with the particulars but we require the chief clerk of the branch to initial the press copy of the letters.

Q. So that the secretary's signature is to a large extent formal?—A. Quite formal.

Q. Having to sign so many letters he would be apt to do it rather mechanically?—A. Quite true, but he sees that each letter bears the initials of the chief clerk of the branch.

Q. Do you not think it is rather objectionable to have secretary of the department appending his signature just as if he were a machine? Would it not be better to thrust the responsibility upon the department for the letters written?—A. They do it in that way through the secretary. The department is responsible through the secretary for the letters that go out. We hold the chief clerk responsible through the secretary for letters that go out. We hold the chief clerk responsible for his initials on each letter that goes from his branch.

Q. You might save a lot of trouble by having a stamp?—A. Yes.

*By the Chairman :*

Q. In your department you have stamps to sign your letters?—A. Not the originals. We never sign any original documents with the stamp. That is simply for the press copies that remain on the file.

Q. And not used in signing these letters?—A. They are all signed by the secretary or the assistant secretary.

Q. Anything from yourself would be signed by you?—A. Personal letters I sign; letters to Ministers, Members and that sort of thing.

Q. In this large department of yours do you find the health of the clerks suffering through over-crowding?—A. Yes, we had a great deal of difficulty with that. We have had something like twenty to twenty-five stenographers in one room, with all the machines going at the same time, sitting as close to each other as they can sit. We are using for such purposes the top story of the Langevin block which was never intended for offices. It is very difficult to get ventilation and the place is very hot in the summer. However, we are helpless in the matter. We had to get the work done. All the employees were in the Langevin block at first, and they have been forced out from time to time in order to give breathing room for those that had to remain close to the Minister.

*By Mr. Fyshe :*

Q. That certainly is very awkward?—A. It is very awkward and very unsatisfactory.

Q. Do you think your department with such a number of clerks is over-manned?—A. No, I do not think so. I have a summarized statement here showing the rate per cent of the increase in work also in the staff, in each of the branches of the Department of the Interior since the year 1900. This statement is as follows:—



## SESSIONAL PAPER No. 29a

Branch.	Staff in 1900.	Staff in 1906.	Rate, per cent of Increase in Staff.	Rate, per cent of Increase in Work.	Remarks.
Deputy Minister.....	3	4	33	50	(Correspondence included.)
Secretary.....	2	4	100	400	
Assistant Secretary..	2	4	100	400	
Law Clerk.....					No report.
Forestry.....	2	8	300	492	66 p.c. decrease in staff, 12 p.c. decrease in work.
Ordnance.....					
Orders in Council.....				15	No increase in staff. 15 p.c. increase in work.
Supply Branch.....	3	6	100	500	Increase in Letters Patent. Increase in homestead entries.
Geographer.....	6	20	233	300	
Patents.....	25	58	132	216	
".....				463	Did not exist in 1900. Increased 100 p.c. in 3 years.
Survey Records.....	6	12	100	800	
Surveys Branch.....	34	90	165	450	
Immigration.....	21	56	166	340	
Registration.....	15	39	160	600	
Dominion Lands.....	10	38	280	428	
Railway and Swamp Lands.....				100	
School Lands.....	5	10	100	300	New branch. Increase of work not given.
Accountant.....	14	16	14	125	
Timber and Grazing.....	18	22	22	75	
Mines (Rowatt).....		13			
Supt. of Mines (Haanel).....			137		
Mailing Room.....	5	8	60	277	
Observatory.....	14	44	300	550	

*By Mr. Fyshe:*

Q. Your methods of doing work, I suppose, are as simple and economical as possible?—A. I think they are.

Q. Is any unnecessary work done?—A. Not that I am aware of.

Q. Is there any duplication of work?—A. There is no duplication. That is a thing we are very careful about.

Q. Has there been a regular system devised for the registration of the work?—A. Yes, we have a very careful system of registration. I should say that every week a report is made to me from every branch as to the amount of work done. Then, reports are made as to attendance, sick leave, absences, and all that sort of thing.

Q. I suppose the increased immigration gives your department much additional work?—A. That is one of the sources of our increased work. As the new arrivals come in and take up land, they immediately open correspondence with the department, and the work is increased in that way.

*By the Chairman:*

Q. Coming to the general effect of the Civil Service Act, do you think the gradation of classes under the Act is a desirable system? I mean the gradation of clerks into first, second, and third classes?—A. I think we should have classification.

Q. You think the classification, as laid down in the Civil Service Act, might be improved?—A. I do not think there is anything the matter with the classes.

*By Mr. Fyshe:*

Q. There is not a strict correspondence between the different classes and the different kinds of work, is there?—A. It is quite impossible in a department to get every



7-8 EDWARD VII., A. 1908

man at the work of his class; for instance, a second-class clerk doing a second-class clerk's work. A second-class clerk may be doing the work of a first-class clerk. Very often that is the case, because we have not enough first-class clerks to do the work of that class.

*By the Chairman:*

Q. Then, in your opinion, promotion is not quick enough?—A. Not quick enough.

Q. With practically a new department, which is developing fast, the men in the several classes are doing work which belongs to a higher class?—A. Yes, I am satisfied of that.

Q. Then, the general effect of the Civil Service Act is economical, as far as your department is concerned?—A. Yes, it is economical, as far as our department is concerned.

Q. You are not one of the officials to whom the superannuation abatement applies?—A. No.

Q. You are under the Retirement Act?—A. Yes, under the Retirement Act.

Q. That is to say, you contribute to a retirement fund out of your own money?—A. Out of my own money, and I get that money back with interest.

Q. What do you think has been the effect on the public service of the abolition of the Superannuation Act?—A. I do not know how it affects the Civil Service, but it affects the individual.

Q. How does it affect the individual?—A. I think, prejudicially, and the service the same way.

Q. It does not add stability to the service?—A. No.

*By Mr. Fyshe:*

Q. Was there any organized protest against the abolition of the Superannuation Act?—A. Not that I am aware of. There is one objection I have to the Superannuation Act, as it affects those to whom it applies: That is, a man may die in harness after thirty-five or forty years of service, during which he has paid into the fund, and yet his family would not get one cent. We have had several such cases in our own department.

Q. It was only half an Act?—A. Take the case of Mr. Ryley, who paid for twenty-four years into the superannuation fund. He left the service and did not get a farthing from the fund, nor did his family.

Q. How was that?—A. Because he resigned.

Q. How much percentage of his salary did he pay?—A. Two per cent. Then, there was the case of Mr. Goodeve who paid, I think, into the superannuation fund for thirty-five years.

*By the Chairman:*

Q. He died suddenly?—A. He died suddenly. He was like working in the office to-day and died at night; his wife never got a farthing.

Q. A recent notorious case is that of the late Mr. Thos. MacFarlane. This day week he was living and on the eve of superannuation and six months' leave of absence. He died suddenly, and notwithstanding his contributions to the fund for many years, his widow receives nothing?—A. Such cases, I think, constitute a very serious objection to the Superannuation Act.

Q. Then you think something better than the Superannuation Act, perhaps in the nature of a pension, would be desirable?—A. I think it is absolutely desirable.

Q. You know, as a matter of fact, that since the Superannuation Act has been abolished a system of pensions for the militia has been adopted?—A. I understand so.

Q. And pensions are now granted to the warriors?—A. Yes.

Q. And to their widows and orphans?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. The Northwest Mounted Police officers also are now entitled to pensions?—A. I understand so.

Q. So that in the Northwest you find mounted police inspectors who receive pensions working side by side with your agents who get no pensions? Does that not create a little envy?—A. I should imagine it would create envy. Then I understand the officials on the Intercolonial Railway are also provided with pensions.

Q. They are a grade lower down?—A. But they are something better than the rest of us.

Q. Now we come to your outside service. You have about 400 people here in Ottawa that are not charged to civil government but to other votes?—A. Yes.

Q. Are these people appointed notwithstanding anything to the contrary in the Civil Service Act?—A. No, I think we have special votes. We simply appoint them.

Q. They have all passed the Civil Service Examination?—A. Oh, no; many of them have passed, but it is not necessary in their case.

Q. In the school lands branch I see that Mr. Checkley is chief clerk. He was transferred as a first-class clerk from the department?—A. Yes.

Q. What do you call school lands particularly?—A. They are lands set apart by the Dominion government as an endowment to the schools in the provinces of Manitoba, Saskatchewan and Alberta. There are two sections in every township, sections 11 and 29, set aside for the purpose of endowing schools in those provinces.

*By Mr. Fyshe:*

Q. The lands are not given away to the provinces?—A. No, they are held by the Dominion. We sell them for the benefit of the schools in the provinces I have mentioned.

Q. They are for the benefit of the provincial schools?—A. For the benefit of the provincial schools.

*By the Chairman:*

Q. The school lands are sold by public auction?—A. By public auction.

Q. And the interest of the school lands funds goes to the provinces you have mentioned?—A. Yes. We have inspectors that are sent out to inspect the school lands and value them; that is, place a minimum or what may be termed an upset price upon them. We accept nothing less than the inspector's valuation.

*By Mr. Fyshe:*

Q. Prices vary so much and are changing all the time?—A. Quite true, but our inspectors take that into consideration. We have a minimum price of \$7 an acre. We do not allow the inspectors to value the school lands at less than \$7 an acre, but they may value the lands at \$5,000 if conditions justify it. Then we will not sell the land at less than the \$5,000. That must be the first bid, and of course we accept anything over that.

*By the Chairman:*

Q. Then those lands are sold openly and in public, and the provinces get the interest on the money realized?—A. Yes, they get the interest on the money.

*By Mr. Fyshe:*

Q. Practically the Federal government acts as trustee?—A. Yes, as trustee, and the cost of administering the lands is charged up pro rata against the three provinces or against the interest of the funds of the three provinces.

*By the Chairman:*

Q. You have a raft of people charged to immigration?—A. Yes.

Q. This branch is under the control of a superintendent and inspector?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. Where is the immigration branch located?—A. In the Canadian building.

Q. All under one roof?—A. All under one roof.

Q. Is the number of employees disproportionate to the wants of the service?—  
A. No, I think not. Our superintendent is a very cautious man.

Q. What was he before he came into the service?—A. Originally, I think, he was in the service of the Canadian Pacific Railway Company in Manitoba many years ago. Then he was in the service of the Manitoba Government. He has always been in the immigration service, whatever Government or corporation he has been employed by.

Q. Do you give bonuses now in aid of immigration?—A. Yes, in the case of British people.

Q. And what about immigrants from the continent of Europe?—A. There are bonuses given in the case of people from certain continental countries.

Q. Is the North Atlantic Trading Company still in existence?—A. Not that I am aware of.

Q. That business is all settled up?—A. The company is not doing any business with us now.

Q. You have travelling agents who go out with the immigrants as they arrive?—A. Yes.

Q. From the time the immigrant lands at Quebec or Halifax until he is placed on the land he is under the charge of some person or other?—A. Somebody has the charge of him.

*By Mr. Fyshe:*

Q. Are there many complaints from the incoming immigrants about the way they are treated?—A. No, very rarely. We seldom get complaints from the incoming people; they are very well satisfied.

Q. And how about the foreign arrivals?—A. We have foreign interpreters who take charge of the foreign element. The foreign arrivals are placed in charge of people who can speak their own language.

*By the Chairman:*

Q. Some of your travelling agents were spotted making charges for luncheons and sleeping berths that they never paid?—A. Yes, I understand so.

Q. They were dismissed, I suppose?—A. They were dismissed.

Q. Is care taken in the choice of these travelling agents?—A. I think there is as much care as you can take in matters of that kind. Certain parties are applicants and we make the best choice we can of those that apply for positions. Many of them are old railway men familiar with travelling on trains and that sort of thing.

Q. Do your inspectors and travelling agents get anything more allowed to them than bare out-of-pocket expenses?—A. Nothing but their actual and necessary travelling expenses. They get \$4 a day while on the train and their actual disbursements.

Q. Then they get a per diem allowance?—A. Just while they are working.

*By Mr. Fyshe:*

Q. That is the regular pay?—A. That is the regular pay, \$4 a day. In addition they receive their actual necessary travelling expenses.

*By the Chairman:*

Q. Do you not think that if there was an allowance for travelling expenses an official might entertain a little?—A. I think that our chief officers should have a per diem allowance when travelling.

*By Mr. Fyshe:*

Q. It would be better than the present system?—A. Much better.



## SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. An inspector going out on duty is out of pocket, I presume?—A. There is no doubt about it.

Q. And considering that you are opening up a vast territory, it is politic to have inspectors continually on the move?—A. Yes, we must keep them constantly on the move.

Q. Then, as a matter of fact, the inspectors who are constantly on the move are losing money while travelling?—A. That is my impression. I am told that, and from my own experience I judge it to be correct.

*By Mr. Fyshe:*

Q. The tendency is to deter them from doing what they might otherwise do, because it means a loss of money?—A. Yes, a loss of money.

*By the Chairman:*

Q. What do you call detention hospitals?—A. A detention hospital is a hospital where immigrants otherwise desirable, are detained while temporarily disabled. We have hospitals at Halifax, Quebec, Vancouver and Victoria.

Q. You have also one at St. John?—A. Yes, there is one at St. John. We have a detention hospital at every port of entry.

Q. When a steamship comes up the River St. Lawrence it should undergo quarantine at Grosse Isle for infectious and other diseases?—A. Yes, at Grosse Isle, but merely for small-pox.

Q. And for diphtheria?—A. No, I do not think the steamships are detained for diphtheria.

Q. Then when the steamship arrives at Quebec it is met by Dr. Page?—A. Dr. Page is our officer.

Q. He has to pass the immigrants there?—A. Yes, but he has three assistants.

Q. He told those who were present at the last tuberculosis convention in this city that he had to frequently pass last year as many as 3,000 immigrants a day?—A. Yes.

Q. I suppose, this year, with the increase in immigration, the number will amount to more than 3,000 a day?—A. Yes, I think they have passed as high as 5,000 immigrants a day this year.

Q. How, in the name of heaven, can a medical officer pass 5,000 immigrants a day?—A. We have three inspectors before whom the immigrants come. First of all, the second-cabin passengers are examined on the steamship. Their eyes are examined, and when anything out of the ordinary is apparent, the immigrant is asked to stand aside. Then he undergoes a more minute examination afterwards. A large percentage of the immigrants, however, really do not require examination. The third-class passengers are brought into a large room and pass along before the inspectors and are treated exactly in the same way. The inspectors turn the eyelids of the immigrants up to see that their eyes are clean, examine their heads to see that their scalp is clean, look at their teeth, and all that sort of thing. If the immigrant has any physical deformity or disability, he is sent into a room to be examined more minutely. If he is found to be suffering from disease, he is taken to the detention hospital, and the transportation company pays the cost of his treatment until he is cured and allowed to go forward.

*By Mr. Fyshe:*

Q. The inspectors cannot examine the immigrants for such diseases as tuberculosis?—A. No. If the inspectors suspect that an immigrant is suffering from tuberculosis, they will ask him to stand aside. If there are indications of any disease, the inspector asks the immigrant to stand aside. The same system of inspection is in force in New York, and I have seen them pass immigrants there at the rate of 7,000 or 8,000 a day.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. Dr. Page mentioned that a lunatic had slipped through the hands of the inspectors last year?—A. Well, I believe one lunatic did.

Q. Is it possible to pass 5,000 people in a day?—A. I think it is possible.

*By Mr. Fyshe:*

Q. Is it possible for one man to do that?—A. Oh no, we have three inspectors.

Q. That is something over 1,600 persons for each inspector?—A. Yes, but you see they pass along quickly, and, as I said, a great many do not require minute examination.

Q. If there were a hundred an hour, or two a minute, it would take about 15 or 18 hours?—A. The inspectors work long hours, but while they may have 5,000 people to pass to-day, tomorrow there may be none.

*By the Chairman:*

Q. If the inspectors fail to get through with the inspection of the immigrants they would keep them until next day?—A. The inspectors pass the immigrants very quickly.

Q. Do you think it would be desirable to amalgamate the public health branch and your inspection of immigrants branch?—A. Do you mean amalgamate the quarantine branch with our inspection branch?

Q. Yes?—A. I do not know as to that. They do not do that in the States. Over there the quarantine work is under the state officers, and the inspection of immigrants is carried out by the federal officers. They keep the two branches separate and distinct.

*By Mr. Fyshe:*

Q. Do they manage the inspection of immigrants as you do through the Department of the Interior?—A. The inspection of immigrants is handled through the Department of Labour. That department has control of the admission or rejection of immigrants, and they charge each immigrant admitted so much per head. The United States makes a large revenue out of the immigrant arrivals, over and above the actual cost of examining and deporting. Every person entering in at the United States is charged \$2 a head.

*By Mr. Bazin:*

Q. Does Canada charge anything for the admission of immigrants?—A. No.

*By Mr. Fyshe:*

Q. The United States used to charge immigrants \$1?—A. The charge is \$2 now, and they are proposing to raise the amount to \$5. I am not sure that that has not been done.

Q. That is rather a new departure, is it not?—A. A head tax has been exacted in the United States for some time, but we have not made any change. We are anxious to get desirable people.

Q. In the United States they used to levy \$1 a head on people coming from Canada?—A. Yes.

Q. I have paid it myself?—A. They are not exacting it now from Canadians.

Q. I do not mean to say the charge was made when crossing to the United States by railway, but going from Nova Scotia by boat?—A. Quite so.

*By the Chairman:*

Q. Of course in such a service as that of immigration there is a large expenditure for the printing of pamphlets and leaflets?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. I see you spent last year for printing and advertising over \$112,000?—A. Yes.

Q. Is that expenditure under the control or audit of the King's Printer?—A. No.

Q. What steps do you take to see that only the proper amount is charged?—A. When we are getting out a pamphlet we take it to certain firms and ask for prices. Then the quality of the work must be satisfactory, and there must be expedition in turning the pamphlet out. When we are issuing a pamphlet we want it printed quickly and we want the work done well.

*By Mr. Fyshe:*

Q. Do you get your pamphlets printed by independent firms?—A. By independent firms.

Q. Why do you not get them printed at the Printing Bureau?—A. One reason is that in urgent cases it is found more expeditious to have the work done outside.

*By the Chairman:*

Q. I see that a great many newspapers have a share of the patronage?—A. Not so much in printing pamphlets. In the case of the ordinary plain pamphlet, a newspaper can get it out much cheaper.

Q. There are certain newspapers that have a certain share of the work?—A. Yes, we have had work done by newspapers.

Q. Do you take care that the proper price only is charged?—A. We get our work done as cheaply as it is possible for us to do and get it done well.

*By Mr. Fyshe:*

Q. Is it done only by people who belong to the proper political faith?—A. That may be, possibly.

*By the Chairman:*

Q. Would it not be desirable to have this large expenditure audited by the King's Printer?—A. It might not.

Q. He audits all the work of this kind done for the Intercolonial Railway?—A. Does he?

Q. Oh, yes.—A. Well, I do not see any particular objection.

Q. It would at all events have this benefit that whilst the newspapers were doing printing for the Government, the public would be shown that the expert only allowed the proper price to be paid?—A. Yes, there is something in that.

Q. In the United States for the same purposes you expended \$90,000 last year?—A. That was largely for maps and high class pamphlets.

Q. That went to Rand & McNally and Lord & Thomas?—A. The money paid to Rand & McNally was for maps, geographies and atlases. They can do a class of work that we cannot get done in Canada at all for any money. They have a very nice wall map which they frame for us and get out for possibly fifty cents each. In Canada you could not get such a thing done for five times the amount. Messrs. Rand & McNally have the wax process.

*By Mr. Fyshe:*

Q. Is it true that they cannot get up in the United States maps equal to those which are produced in England and on the continent of Europe?—A. We have not had very much to do with maps in the old country. We do not handle them, and I have not seen very much of them, but they may be able to produce maps much cheaper in the old country than here.

Q. It is not that they are so much cheaper but they seem to be infinitely better?—A. They may be better, but the maps we get in the United States are very good for our purpose, and they show everything up to date. They are the class of matter that the



7-8 EDWARD VII., A. 1908

people want. There is nothing like a map or an atlas to attract people's attention; we find they are the most satisfactory class of matter we issue.

Q. I should think the difficulty about the Northwest would be to get maps that are recent enough?—A. We get all our information for our maps from our geographer and he obtains it from the surveys branch and from other sources. Our maps are therefore up to date and turned out at the lowest rate.

*By the Chairman:*

Q. I see that you spent \$30,000 in London for printing and advertising?—A. Yes.

Q. This chiefly went to Streets? The firm is well-known?—A. That is largely for newspaper advertising.

*By Mr. Fyshe:*

Q. Do you advertise all over the country?—A. In almost every paper. Through Lord & Thomas in the United States and through Streets in London.

Q. McKim's agency in Montreal is quite an extensive one?—A. We do our advertising in Canada direct with the newspapers. We can get just as good a price as an advertising agency can, but in the States it is not possible to get into touch with the individual newspaper people. Therefore we do our advertising through Lord & Thomas in the United States, and through Streets in England.

*By the Chairman:*

Q. How many offices do you think you have in the outside service of your department?—A. I can get that information.

Q. I see from the Auditor General's report that you have two batches of immigration offices in Manitoba and the Northwest?—A. These are largely people at the Winnipeg office. They have an office very much the same as we have here for the care and distribution of immigrants. The offices at various other points are for the same purpose. The agents travel with the people they take out and there are places where they stop for a week or so until the immigrants are located.

Q. You have travelling agencies and caretakers and interpreters, and you furnish the immigrants with every information?—A. Yes.

Q. A Galician or a Doukhobor by merely looking at a man would know he was in the service of the Dominion government?—A. The immigration officer wears a cap with a distinctive mark on it.

Q. Is the Dominion astronomical observatory where a staff of people are employed under the control of the Department of the Interior?—A. Yes. Part of the staff of the Dominion astronomical observatory are on the civil list and part on the list of extra employees.

Q. They are stationed at the observatory which is located on the Experimental Farm?—A. Yes.

Q. The observatory answers the same purpose in Canada that Greenwich observatory answers in England?—A. Yes.

Q. It is the centre of latitude and longitude for the Dominion?—A. Yes, the centre.

Q. Then you have staffs attached to the boundary surveys?—A. Yes, those are all technical officers.

Q. Occasionally there is a solar eclipse—say once in ten years—and you send out a staff of astronomers to take observations?—A. There has been one eclipse since I have been in Ottawa.

Q. And the observations were made somewhere on the Labrador coast?—A. At Hamilton inlet, I believe.

Q. In the case of the surveys some of the staff are paid salaries?—A. Yes, we send some of our surveyors direct from the head office.

Q. And some go out under contract?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. When the last Civil Service Commission sat some of these contractors were in default?—A. In what way?

Q. They had advances under their contracts and never accounted for them?—A. I was not aware of that fact, there is nothing of that kind now.

Q. Under the contract now, the contractors when they come back have to make returns?—A. Yes, they make returns.

Q. In the Auditor General's report you will notice several instances dating from 1880 where the accounts are kept open; no account has ever been rendered. Latterly the contractors seem to have accounted as they came back. You will find the items to which I allude at page L—58 of the Auditor General's report?—A. Things are done better now.

Q. When you send men out on surveys, do you give them cash?—A. We give them letters of credit cheques.

Q. I suppose the banks are available almost everywhere?—A. Take a party going north of Edmonton. They would get their cash in that city or they would deposit their cheques, say in the Montreal bank or the Merchants bank in Edmonton, and then simply draw against it from time to time and the banks honour the cheques.

*By Mr. Fyshe :*

Q. You keep sending out these survey parties all along?—A. Yes, every spring in the early part of April, we usually start sending our surveyors out.

Q. And they return about September or October?—A. No, not much before the first of December. Some of them would remain out all winter where the district is wooded.

*By the Chairman:*

Q. Coming back to the subject of the survey contracts that are unaccounted for, would it not be better to have them closed up? Perhaps you had better make a note of it and give it your attention. No doubt many of these men have died?—A. I will make inquiry about it. Of course these things were long before my time.

Q. There is no discredit upon the department now because it was before your time. Many of the accounts date back to 1880, 1881, 1882. If the people have died, and the surveys were performed, you had better wipe the accounts out or make inquiries?—A. I will attend to it.

Q. Do you take securities for these contracts?—A. We take a personal bond for double the amount of the contract.

Q. In your time have there been any defaulters?—A. No, there has not been any default.

Q. Or any case of not accounting?—A. No case of non-accounting, but there was one case where we advanced money to a man who did not pay his workmen. We had some difficulty over that, but otherwise I think everything has been straightforward. The case referred to occurred just a year before I came in, but I knew about it.

Q. Would it not be much better to take bonds in a guarantee company?—A. I am much in favour of that. Guarantee company bonds are much preferable.

Q. Before we leave the matter of surveys, what is the grant of land to an immigrant at present?—A. 160 acres.

Q. Must a landholder in the Northwest be a British subject?—A. Not when he takes up a homestead, but he must be a British subject before he gets his patent.

Q. In the case of the settlers coming in from the United States, when they get their patents they must become British subjects?—A. That is why we make our term three years. It takes three years for a man to become naturalized if he comes into this country to reside. Therefore we make our homestead conditions extend over three years before he can get his patent, so that a man can qualify as a British subject at the same time that he completes his homestead duties.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. He can go on occupying the land?—A. Any one can take up a quarter-section of land and occupy it, and continue to perform his homestead duties, but before a foreigner gets his patent he must be naturalized.

*By the Chairman:*

Q. If an immigrant wants another section of land how does he obtain it? Is there an upset price?—A. We do not sell land now. All our lands are held for homestead entry. Additional land beyond the 160 acres must be acquired from somebody else, a private corporation or an individual; it cannot be bought from the Government.

*By Mr. Bazin:*

Q. Then in the case of the children of a settler, they could not get land alongside his own?—A. He could, if his son had passed the age of 17. We sometimes hold lands for young men who are in their 18th year, so that they may have an opportunity of remaining near their parents.

*By the Chairman:*

Q. Then if a man goes out with three or four sons over 18 years of age, they can settle around him?—A. They can take up the four quarters of an even section if the land is available.

*By Mr. Fyshe:*

Q. If they are under age?—A. They must be 18 years of age or over, and they can live with their father and do their duties and residence in that way.

*By the Chairman:*

Q. The free grant lands are the only ones you deal with?—A. We only deal with free grant land, with the exception that under the Irrigation Act of 1898 it is provided that where a man will undertake to bring water on semi-arid land and irrigate a fourth of it, we will sell the land to it at \$3 an acre. In certain districts the land is semi-arid, and will not produce wheat without water. A man can file plans with the commissioner of immigration at Calgary, and make application for what land he requires, a quarter-section, a half-section or a section. He must, however, irrigate at least twenty-five per cent of the land he requires. Then we will sell to him at \$3 an acre.

*By Mr. Fyshe:*

Q. Including the irrigated part?—A. Including the irrigated part, yes.

*By the Chairman:*

Q. How does a surveyor, working under contract, obtain his contract?—A. He simply applies to the surveyor general.

Q. And the surveyor general lets the contract?—A. The surveyor general reports to us how many contractors he requires, and out of a list of surveyors, we select the men the surveyor general thinks most suitable for the work.

Q. May we ask whether politics enter into the selection?—A. We do not know what the politics of the man may be. He may reside in a certain district, and the member may recommend him for employment, but we do not necessarily employ that man. I suppose that if two men are equally qualified, the man who is recommended is usually employed.

*By Mr. Fyshe:*

Q. I should think that at the present time, when there is such a craze for mining discoveries, that a lot of fellows would like to get money advanced by the Government



## SESSIONAL PAPER No. 29a

to go out and prospect the land for their own advantage?—A. We select the land that the man has to survey, and we make him an advance of perhaps \$1,500 on a \$6,000 contract. Then he has to send in, I think monthly, a return of the amount of work that has actually been performed. The man is not entitled to go outside of that district to do any work; we would not pay him for any work done outside of the area actually assigned to him.

Q. Do you make it necessary that he should spend some of his own money?—A. We give him enough to start with. We give him perhaps \$1,500 and then on progress estimates showing the work that has been done, we make other payments, but we always keep back not less than 10 per cent until the whole thing is completed, and the plan accepted by the surveyor general.

*By Mr. Bazin:*

Q. Are these contracts usually made at a certain price per mile or acre?—A. That depends upon the nature of the country. The country is classified into prairie land, hilly country and country that is extensively timbered.

Q. You would only know that after the survey had been done?—A. We know whether the district is wooded or whether it is not. Then the surveyor is paid on the way his lines are shown, and we have inspectors who go around and see that the work is done as it is required to be done.

*By the Chairman:*

Q. What is the process adopted in selling timber limits?—A. The process adopted is shortly this: A man goes out and prospects and applies to us to have put up a certain area of timber, indicating it by township, range or other marks that can be plainly set out on the map. Then we get a report on that from our agents of Dominion lands, to find out whether there is any demand for that timber from the settler residing in the district or whether there is any reason why it should not be put to public competition. If the agent reports everything correct we advertise in the local newspapers that this area of timber will be tendered for on a certain date at the head office of the department. Then the man who pays the highest bonus in cash is the man who is awarded the timber berth.

*By Mr. Fyshe:*

Q. Are there not abuses perpetrated by scheming speculators getting hold of large tracts of timber lands?—A. We limit the area. No one can get more than 50 miles at a time.

Q. Still that is a large amount?—A. Yes, it is a large amount.

Q. I dare say you have noticed that there have been great abuses of the kind in the United States? President Roosevelt has taken the matter up and is trying to stop it?—A. There is this difficulty. If you refuse to put up any more timber those people that have acquired lumber berths simply have gold mines. They then control the output of lumber locally. The individual settlers would be the first to cry out if you stopped putting up any more timber at competition.

Q. You do not sell these lands outright?—A. We do not sell the lands at all, simply the timber on the lands.

Q. Is that preferable to simply selling stumpage?—A. We charge a ground rental, and so much a thousand feet, and the successful tenderer pays us a bonus over and above the settled charges.

Q. That is what they are put up to tender for?—A. That is what they are put up to tender for. Every one knows what the specific charges are. They know what we require per thousand on the manufactured lumber, and they know what the ground rental is.

Q. That would be the equivalent of the stumpage?—A. The equivalent of the stumpage, I suppose, is the rate per thousand that they have to pay on the manufactured article.



7-8 EDWARD VII., A. 1908

Q. What do they pay?—A. I think it is 50 cents or \$1.50 per thousand—I am not sure which—for the lumber manufactured. They have to make sworn returns and we have inspectors who go around and check up their books and their operations in the winter time. The sale of the timber gives them no right to the land; any one can go in on our timber berths and prospect for minerals.

Q. Yes, but I am speaking of the timber lands?—A. The successful tenderer does not get the lands, he has no right to the occupation of the lands at all. Once the timber is removed from the land, we can open it for homestead entry, or make any other disposition of it we choose.

*By Mr. Bazin:*

Q. The right to cut the timber is sold just for a certain number of years?—A. For one year, but it is renewable. There are certain conditions attached: They have to make returns and pay their rental. As a matter of discretion, the right is renewed until the timber is removed from the land.

Q. Is it liable to be confiscated, if not renewed every year?—A. We have the right to do it if we wish, but I have never heard of it being done.

*By the Chairman:*

Q. You have a system for the protection of timber limits which was introduced by your former superintendent, Mr. Stewart? The rangers are continually patrolling and looking over the timber limits owned by the Government?—A. We have certain of what are called forest reserves, in which large tracts of timber lands are set apart. The men to whom you refer are looking after these reserves, and they also attend to the fire-guarding of the timber areas.

Q. Is every precaution taken to see that the full value of the timber limits goes into the public treasury?—A. There is no doubt about that. Every farthing that comes from the sale of timber goes immediately to the Receiver General.

Q. But does the full value of the timber limits go to the Receiver General?—A. We do not know that. We do not go out and estimate the timber on the berths, nor do we guarantee that there is a stick of timber on the land. It is for the various competitors to take that risk. They pay their money, and if there is timber on the land, they get it back; if there is no timber, they lose their money.

*By Mr. Fyshe:*

Q. Do you not run this risk: in an out-of-the-way place, where only a few people know what is on the land, a group of men can put their heads together, form a combine and get the timber from the Government at a mere fraction of what it was worth?—A. We cannot protect ourselves against that.

Q. But possibly such might be the case?—A. We do not put up timber in out-of-the-way places. We are now restricting ourselves to areas that the people know something about. An advertisement is issued by the King's Printer, calling for tenders. A copy of this advertisement is sent by the department to every one in Canada and a great many in the United States who are known to be interested in timber.

Q. You assume these men will be all independent bidders?—A. They largely are.

Q. The first thing for the seeker after a bargain would be to find out who are likely to bid, and make a little pool and get the thing for a mere nothing?—A. We had that same difficulty when selling lands at public auction; people did the same thing.

Q. It seems to me that the department should send an officer to inspect that land and put a solid value on it?—A. The expense would be away outside of the value to us.

Q. You would not lose half as much as by selling lands below their proper value?—A. The difficulty is that our lands are separated and scattered over such a large area the cost would be a great deal more than it was worth.



## SESSIONAL PAPER No. 29a

Q. Supposing the lands are in an out-of-the-way place, those interested in them will make it their business to go, whatever the cost may be. You may be sure they will go and examine the lands.—A. Some do, but we have had hundreds of cases where people have bought timber berths they never saw and never had any men on.

Q. They are reckless speculators, then?—A. That is certainly what they are.

Q. If such men suffered loss, they would throw their hands up and tell you they could not pay?—A. Yes, but we would have their money.

Q. Is every possible precaution taken to get for the public treasury the full value of the timber limits that are sold?—A. We take every precaution. We advertise the sale in the most public manner possible and sell the timber to none but the highest bidders. The man who puts in his accepted cheque for \$10 more than the next bidder, is the man who gets the timber.

Q. Do you fix a limit?—A. No. As I may say we do not know whether there is a sliver of timber on that land.

Q. What is the good of having such extensive machinery in connection with your department if you cannot get from the surveys a more exact knowledge of timber lands you are trying to sell?—A. The timber areas are not in the surveyed areas.

Q. Should they not be?—A. We could not do that. A river, for example, runs for 200 miles into a country where no surveys have been made, and perhaps none will be made for twenty years. A man comes along and says: 'I want to erect a mill so that I can run lumber down the river to the settlement.' If there is no objection we put it up by auction and if he pays more than any body else who bids he gets the timber. If he does not he does not secure the timber.

Q. You do send experts sometimes away up to the Arctic Circle and beyond?—A. That is true.

Q. If you can do that, you can surely send men to explore property that you may have to put up at auction?—A. We can do that, but it never has been done.

Q. It seems to me to be a rational thing that you should make some efforts to ascertain the value of what is offered for sale?—A. That is a question whether we should or should not do that. We have never done so.

Q. It opens the door for a large amount of perhaps not fraud but possible heavy loss to the country?—A. In many of the heavily timbered districts that might happen—in British Columbia, for instance—but in our northwestern country the timber is not of a valuable character. It neither grows tall nor thickly.

Q. Do you mean in the Northwest?—A. Yes, it is very largely scattered timber.

Q. That is not so in British Columbia?—A. No, in British Columbia the timber is more valuable. We get four or five times, probably ten times, the bonus on British Columbia berths that we do on the others.

Q. Perhaps you do not get enough. I know men who have gone out there and made fortunes through getting possession of timber lands?—A. Quite true, they went out and invested their money when nobody else would.

Q. Possibly they had no money?—A. They must have got money somewhere; the banks must have advanced money to them, or somebody else, because you cannot buy timber for nothing.

*By the Chairman:*

Q. You have a lithographic office in your department?—A. That is in connection with the Surveyor General's branch.

Q. Lithographic work is of course done in the Bureau?—A. It is, to a certain extent. We use ours entirely for township plans. We get out what are called township plans of every township that is surveyed showing the various sections, the road allowances and the several physical features.

Q. You think it would not be possible to amalgamate that with the Bureau?—A. It would not be practicable for us.

Q. Would it not be better to put that work under the geographical branch?—A. No.



7-8 EDWARD VII., A. 1908

Q. You think the work is better done by having it done as it is at present?—A. We find it to work very much better as it is.

Q. I see you have a raft of people working in the land commissioner's office?—A. Yes.

Q. Who are they?—A. They are the people who look after the homestead entries. The patents branch is a branch of the land commissioner's office, and those who deal directly with homestead pre-emptions and other matters are connected with the same office.

Q. You have several agencies in the Northwest?—A. Yes, there are 16 agencies.

Q. Have any of the agents ever become defaulters?—A. Not to my knowledge.

Q. I think in the old days there were one or two?—A. Possibly. In one sub-agency at Macleod there was a man who defaulted, but we make a rule of not paying a sub-agent his money unless he makes his returns. This man has not made his returns for several months, but we had more money belonging to him than he had belonging to us.

Q. You had some discussion with the Auditor General about that?—A. Yes, I think so. We now take bonds with guarantee companies for all our agents and sub-agents.

Q. All the agents for the sale of land now give guarantee bonds?—A. Yes.

*By Mr. Fyshe :*

Q. Is that system general throughout the service?—A. I am speaking of our officials that handle money. All our officials that handle money, in the Yukon, in the assay office at Vancouver, and throughout the Northwest are bonded by guarantee company bonds.

Q. In which company?—A. We have got the Ocean and Accident and the British America.

*By the Chairman :*

Q. They are either British or Canadian companies?—A. Yes.

*By Mr. Fyshe :*

Q. Do you largely use the guarantee fund in North America?—A. We do not use any American companies at all.

Q. What is the annual premium they charge?—A. We have some as low as 30 cents a thousand.

Q. The yearly charge used to be one-half per cent?—A. We have got it at less than that.

Q. Some of them pay the half I suppose?—A. I do not know. We have some very heavy bonds. For instance we have \$90,000 on our assay office people. Then we have about \$70,000 on officials in the Yukon Territory.

Q. Would the rate be low or high?—A. We pay 30 cents on the Vancouver people.

Q. I suppose the people employed as a rule, are exceptional in character?—A. We have never had any difficulty.

Q. You have never had any claims against the guarantee company?—A. No, we never have had any claims.

Q. Does the Government pay the premiums?—A. The Government pays the premium.

*By the Chairman :*

Q. Then except in the case of the Macleod subagency where you held more money than was due from the agents, there have been no defaulters in your time?—A. There have been no defaulters in my time.

Q. There is a complete system of check now on the returns?—A. Yes, we have an absolute system of check.



## SESSIONAL PAPER No. 29a

Q. You divide your Dominion lands expenditure into capital and income?—A. Yes.

Q. The capital, I suppose, is expenditure on new and entirely undeveloped land?—A. Entirely. The appropriation for our surveyor general is voted as a capital expenditure.

Q. It is the initial step towards bringing new lands under survey?—A. Yes.

Q. Then the income is in connection with lands that have been surveyed?—A. Yes, that is the administration of lands that have been surveyed.

Q. Have you any Government expenditures now in the Northwest Territories since the two new provinces have been created?—A. I think there is a vote of \$6,000 which is under the control of Lt. Col. White, Controller of the Northwest Mounted Police, as commissioner.

Q. I suppose there are schools outside of Alberta and Saskatchewan?—A. A few, not many.

*By Mr. Fyshe :*

Q. Have you any in Keewatin?—A. Yes, I fancy there are one or two in Keewatin and one or two in the far northern regions—church schools.

*By the Chairman :*

Q. Now we come to the Government of the Yukon. Is the staff there being reduced?—A. Yes, we have been reducing the staff there very materially for some time.

Q. Are the living allowances the same as they were at the beginning?—A. No.

Q. You are revising the living allowances?—A. We revised the allowances about two years ago. Formerly there was a straight living allowance of \$1,800 a year or \$150 a month. It has now been cut down to \$125 for a married man and \$100 for a single man.

Q. I suppose as the country comes into closer touch with the outside world the living allowance will be again revised?—A. Yes.

Q. Do you know what it was in the beginning?—A. \$150 a month.

Q. That was not in the beginning?—A. I think that in the beginning there was no living allowance at all. It was not known what the conditions were. As soon as the people went into the Yukon they began to clamour for some allowances. They had a mess-house and they were furnished with food, but they found it very unsatisfactory.

Q. Your men have to get leave of absence in the Yukon every two or three years?—A. Yes.

Q. The climate is such that they cannot stay there very many years?—A. I would not like to stay there very long.

Q. The climate there gets on their nerves?—A. A great many people break down from nervous trouble.

Q. Do you give the officials a liberal travelling allowance when they come out?—A. We do not give them any travelling allowance now at all. If a man has not been out of the Yukon for three years he is entitled to nine weeks holidays with pay. He gets his pay and living allowance during that time, but if he stays longer than nine weeks he receives no salary or living allowance.

Q. You have also an expenditure in connection with Banff and Field?—A. Those are the national parks.

Q. You have, at each place, a superintendent?—A. Yes, at Banff and at Field.

Q. And you have an assistant superintendent at Banff?—A. Yes.

Q. Are there any lands sold in the national parks?—A. We do not sell any lands in the parks; we simply lease them.

Q. The management of the Banff Springs Hotel, did they acquire a freehold?—A. No, a leasehold.



7-8 EDWARD VII., A. 1908

Q. A lease for a term of years?—A. 41 years.

Q. Are there conditions about building cottages or anything?—A. Yes.

Q. I see that you still have a kind of partial supervision over the affairs of the Yukon Local Council?—A. We make them a grant of \$125,000, I think, and then \$100,000 for roads and bridges, \$225,000 in all. They administer that money in any way they choose, and I understand their accounts are audited by the Auditor General.

*By Mr. Fyshe:*

Q. They have quite an extensive Government up there now?—A. Six appointed members and five elected members, besides the Commissioner.

Q. That constitutes the council?—A. That constitutes the council, and the Commissioner presides.

Q. Is the population increasing in the Yukon?—A. I think not.

Q. The production of gold is going down?—A. It has been going down during the last six years.

Q. That is the way with all these alluvial gold diggings?—A. Dredging operations are now being undertaken in a larger way.

Q. They have not discovered any quartz in the Yukon?—A. Not to amount to anything.

*By the Chairman:*

Q. According to the Auditor General's Report, page L—137, there was a practice growing up recently among your agents of using the revenue to meet the contingencies of their office?—A. I do not know what that was in particular reference to. That is not generally the case; we are very strict with our officers.

Q. The end of it was that the Secretary of the Department (Mr. Keyes), sent a circular to each of the agents stating that the practice was irregular and had to be stopped?—A. Yes, we have had no complaints since.

Q. The gross receipts received by the Dominion lands agents are now deposited in the bank which the Finance Department points out has to receive public money?—A. Yes.

*By Mr. Fyshe:*

Q. And drafts are made for the expenses?—A. Yes.

*By the Chairman:*

Q. Coming to the question of the employment of all these batches of people in the outside service in Ottawa. Do you not think it would be better to include them in the department and make them subject to the Civil Service Act?—A. Yes, I think so.

*By Mr. Fyshe:*

Q. You think there is no good reason why they should not be?—A. I never could see any reason.

*By the Chairman:*

Q. As it stands now, charging the salaries and expenditures to votes here and there, it results in a lack of understanding in the public mind as to the number of persons employed?—A. Quite true.

Q. Naturally you would want to show the administration and the working of your department under one head?—A. Yes.

Q. Have you any suggestion to make about the classification of these men?—A. No, I think they all could very well be brought under the present classification.

*By Mr. Fyshe:*

Q. But classification practically means merely classification according to the time the employees have been in the service?—A. Not altogether, in a way it does. Of



## SESSIONAL PAPER No. 29a

course there are numbers of men employed in the outside service in the head office that we could not begin to bring into the service at Ottawa and start them at \$500 a year. We would have to have an elastic arrangement whereby we could give such men the minimum salary of a second-class clerk, which is \$1,200, and then give them a rise from year to year.

*By the Chairman:* •

Q. Would you consider it desirable to amalgamate all these branches of the department at Ottawa into one administrative body?—A. When appointed to my present position, I set out to find the reason why there was a distinction and have never been able to discover it yet.

Q. As a matter of fact, your department is only about thirty years old?—A. Yes.

Q. The present condition of things is a matter of evolution? The department began in a small way and spread its tentacles out everywhere?—A. Yes.

*By Mr. Fyshe:*

Q. Is it not a matter of fact that this condition of affairs has arisen from political influence in order to avoid the restrictions of the Civil Service Act? Is there much pressure to appoint people to positions coming under these votes?—A. I would not consider there was very much pressure. We have constant applications in which the applicants are recommended possibly by this man or that man, it may be a clergyman or somebody of that sort. Still we do not regard that as special.

Q. You ignore it?—A. We do not ignore it but listen, and possibly when we want a clerk, I will ask for several of these young men to come up before me, and then by talking to them find out what their experience has been and what their educational attainments are, and then make the best selection.

*By the Chairman:*

Q. Do you think you have more people employed in these outside branches than the service requires?—A. No, I do not think so.

Q. Have you ever paid any attention to the English Civil Service?—A. No, I never have.

Q. Do you think if there was an independent Civil Service Commission, that had nothing to do with politics to examine candidates and make appointments, it would be better than the present system?—A. No, I am not clear on that; I am not sure whether it would be better or not. Political appointments may not sometimes be of the best, but on the other hand, scholarly attainments are not always the prime qualifications for an efficient clerk. We have had experience of men with high scholarly attainments, but who did not appear to have the energy nor the ambition of these other men who have come into the service in a lower grade.

*By Mr. Fyshe:*

Q. You are speaking now on educational grounds?—A. No, I am speaking generally. In many of these so-called political appointments, a man necessarily has to have a certain amount of energy and push before he can come forward sufficiently to be recommended politically, and frequently these men turn out to be excellent officials. You can get a man who may pass a rigid examination——

Q. These examinations are not conclusive?—A. Not conclusive at all.

*By the Chairman:*

Q. With a strict system of probation—as in the English public service, where a probationer may be rejected and the next good man is taken—and proper selection, do you think an independent commission would be better?—A. It would materially change the conditions if there was a strict period of probation and applicants were accepted or rejected on their merits.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. But, is it not, as a matter of practical management, almost impossible to weed out men, once they have entered the service, for six months, even after competition?—A. We do not keep a man usually that long if he is not competent.

Q. If you find he is not satisfactory you positively discharge him or send him to another department?—A. We have frequently dispensed with the services of men that were not satisfactory.

Q. Are they not apt to raise a political howl then?—A. Complaints are made, but we have never taken back a man we have laid off.

*By Mr. Bazin:*

Q. Before you take the man on probation, you have a good idea of what he can do?—A. Of course the man may come from western Ontario and be an absolute stranger to me. But in the case of residents in the city, I bring them in and talk with them. I could not do that in the case of men who come from a distance. I put them on for a month or two months, and if not satisfactory let them go.

*By the Chairman:*

Q. Your department being connected with the Northwest, all your ministers for some time past have come from Western Canada?—A. Yes.

Q. And their constituencies are a long distance off?—A. Yes, they are a long distance off.

Q. Then politics would not enter so much into appointments to your department as it would where the Minister lives nearer Ottawa?—A. We have not, I think, in our department, in Mr. Sifton's time or in Mr. Oliver's time—those are the only two Ministers I have any knowledge of—had a dozen western men appointed to the department here.

Q. I do not think you had either in the time of Mr. Dewdney or Mr. Daly?—A. Where the Minister might have an opportunity of making appointments, would be in the western end of the service, in the agencies and inspectorships and similar offices.

Q. But in the case of the 500 odd employees of the department in Ottawa, politics has not entered so much into the appointments as it might in other departments?—A. No, I think not.

Q. Have you any other remarks to offer?—A. So far as efficiency is concerned, I think we have a very efficient staff, and we are well satisfied with our men. The great difficulty that we will experience hereafter will be in getting men to take the place of those who must necessarily disappear in a short time. There are so many women who have come into the department. The women come in for less salary than we can get men for, and now we have not got efficient and well-qualified men to take the higher positions.

*By Mr. Fyshe:*

Q. You are firmly convinced that women can only rise to a certain level, and are not available beyond that?—A. As a rule, that is my view. Nearly all our women are stenographers and patent writers, but outside of that, they do not do clerical work.

Q. That seems very likely?—A. This difficulty is the one we have to face now.

*By Mr. Bazin:*

Q. Unless you arrange the salary?—A. We have got to admit men at a higher scale of salary than we can at present.

*By Mr. Fyshe:*

Q. That is an argument against taking in useless women?—A. Yes, that is true.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. But even then, if you admitted men at a higher salary, the duties performed would not justify you in continuing an increase of salary, unless the men showed great ability?—A. No.

Q. Your department is only credited with 17 first-class clerks and 10 chief clerks, so there is no opportunity of getting up?—A. We have not enough first-class clerks, second-class clerks, or chiefs.

*By Mr. Fyshe:*

Q. Could you not arrange to meet the difficulty you spoke of by transferring clerks from some other department, when vacancies occur?—A. The other departments do not like that. They are having just the same difficulties as we are, and it is not a very nice thing to offer a man a better salary than he is getting in another department in order to secure him for our department. The greatest difficulty is with our technical officers. The surveyor general loses perhaps anywhere from 20 to 30 men a year; he cannot keep them. When young men pass their Dominion lands surveyors' final examination and become Dominion land surveyors, we perhaps pay them \$1,200 or \$1,300 a year. Then some railway company, or some corporation will offer to double their salary, and away they go.

Q. It seems very ridiculous to pay technical men \$1,200 a year, when you employ girls at the same salary?—A. That is what I say. Of course, you have to have a beginning. We take in graduates in engineering or in a scientific course, at \$75 a month. The man remains at that salary for two years. Then, if he proves to be efficient, he is given the salary of \$1,200, which is increased \$50 a year until a maximum of \$1,500 is reached.

Q. That is, if he is taken into the Civil Service?—A. We have a special Act covering the surveyor general's branch, and the salary of these young men is increased \$50 a year until the maximum of \$1,500 is reached. It takes a man six years to obtain that maximum. In the meantime somebody comes along and offers him \$1,800 or \$2,000, and we cannot keep him. We are constantly training batches of young men, and when a man gets used to the work, then he goes.

*By Mr. Bazin:*

Q. Do you not think a certain latitude should be allowed to the deputy minister in the matter of fixing the salary? For instance, you may have the right man in the right place, but you cannot give him, under the statute, more than a certain salary. Would it not be better, if you had the power, knowing he was a valuable man, to give him \$300, \$400 or \$500 increase, as the case may be?—A. I could have retained several good men, if I had been able to do that.

*By Mr. Fyshe:*

Q. There is no way by which you can fully cover that difficulty?—A. No, you cannot cover it fully.

Q. It would be absurd to say that the Government should compete on even terms with these corporations?—A. We cannot do that.

Q. Because every now and again a special man is wanted for a special business, and it would never do for you to adjust the whole business of the Government on that basis?—A. We cannot do that.

Q. It is not possible?—A. No, it is not possible.

Q. You have to make up your mind to lose some men? The only question is whether you can adjust things so as to retain some of the most capable?—A. That is the only thing we can hope for.

Witness discharged.

Commission rose.



7-8 EDWARD VII., A. 1908

DEPARTMENT OF THE INTERIOR, CANADA,  
OTTAWA, June 11, 1907.

THOMAS S. HOWE, Esq.,  
Secretary, Civil Service Commission.  
Room 2, the Senate, Ottawa.

DEAR SIR,—In compliance with the request contained in your letter to me of the 18th ultimo, I beg to transmit you herewith statements in detail showing the number of officials employed by this department at Ottawa, and the sums paid to each during the fiscal years ending June 30, 1892, and June 30, 1906, respectively.

Yours truly,  
W. W. CORY,  
Deputy Minister.

DEPARTMENT OF THE INTERIOR, FISCAL YEAR 1905-6.

STATEMENT showing in detail the number of officials employed at Ottawa, and sums paid to each during the fiscal year ending June 30, 1906.

SUMMARY.

(A) Civil Government Salaries.

1 deputy head.. . . .	\$ 3,550 00
7 chief clerks.. . . .	16,055 02
6 technical officers.. . . .	13,972 94
18 first-class clerks.. . . .	27,427 94
25 second-class clerks.. . . .	33,920 70
47 junior second-class clerks.. . . .	43,962 68
29 third-class clerks.. . . .	18,076 60
2 messengers.. . . .	1,283 30
Private secretary.. . . .	600 00
<hr/>	
134 permanent clerks.. . . .	\$158,848 49

(B) Civil Government Contingencies.

7 temporary clerks....	4,172 96
<hr/>	
141 Total civil government.. . . .	\$163,021 45

MISCELLANEOUS VOTES.

(C.) Immigration.

3 permanent officers of the outside service ..\$	6,600 00
43 temporary clerks.. . . .	25,857 80
<hr/>	
	\$30,457 80

(D.) Dominion Lands Income.

8 permanent officers of the outside service..\$	17,002 68
100 temporary clerks.. . . .	53,253 62
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	70,256 30

(E.) Dominion Lands Capital.

120 temporary employees....	100,205 53
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SESSIONAL PAPER No. 29a

(F.) Dominion Astronomical Observatory.

10 permanent officers of the outside service.. . . . \$ 13,226 62

(G.) Boundary Surveys.

24 temporary employees.. . . . 21,290 00

(H.) Dominion Lands Income—Protection of Timber.

1 permanent officer .. . . . \$ 2,833 32  
4 temporary employees.. . . . 3,632 50  
6,465 82

(I.) Mines Branch.

1 temporary messenger .. . . . 512 50

(J.) Ordnance Lands.

1 temporary clerk.. . . . 561 00

(K.) School Lands Funds.

1 permanent officer .. . . . \$2,050 00  
7 temporary employees.. . . . 4,005 61  
6,055 61

323 Total miscellaneous .. . . . 249,031 18

464 Grand total.. . . . \$412,052 63

DEPARTMENT OF THE INTERIOR, FISCAL YEAR 1905-6.

STATEMENT showing in detail the number of officials employed at Ottawa and sums paid to each during the fiscal year ending June 30, 1906.

(A.) Civil Government Salaries.

1 Deputy Head—

W. W. Cory.. . . . \$ 3,550 00

7 Chief Clerks—

1. T. G. Rothwell, law clerk.. . . . 2,700 00  
2. P. G. Keyes, secretary.. . . . 2,700 00  
3. C. H. Beddoe, accountant.. . . . 2,350 00  
4. K. J. Henry, registration.. . . . 2,250 00  
5. N. O. Coté, lands patents *vice* Mr. Goodeve.. . . . 2,025 00  
6. R. H. Campbell, timber and mines *vice* G. U. Ryley.. . . . 1,108 33  
7. J. A. Coté, secretary to deputy minister *vice* N. O. Coté.. . . . 163 44  
Wm. Goodeve, salary \$2,500 (died March 31, 1906).. . . . 1,874 97  
G. U. Ryley, salary \$2,650 (resigned October 31, 1905).. . . . 883 28  
\$16,055 02

6 Technical Officers—

1. E. Deville, surveyor general.. . . . \$ 2,600 00  
2. W. F. King, chief astronomer—  
Salary for 12 months.. . . . \$2,500 00  
Less 86 days on Waterways Commission.. . . . 577 06  
1,922 94  
3. O. J. Klotz, astronomer.. . . . 2,400 00  
4. C. A. Bigger, surveyor.. . . . 2,300 00  
5. J. J. McArthur, surveyor .. . . . 2,300 00  
6. James White, geographer.. . . . 2,250 00  
\$13,972 94



7-8 EDWARD VII., A. 1908

17 First-class Clerks—

1. P. B. Symes.. . . . .	\$ 1,900 00
2. A. H. Whitcher.. . . . .	1,900 00
3. L. C. Pereira.. . . . .	1,900 00
4. L. M. Fortier.. . . . .	1,800 00
5. W. S. Gliddon.. . . . .	1,662 50
6. H. H. Rowatt.. . . . .	1,650 00
7. M. Prady.. . . . .	1,600 00
8. C. J. Steers.. . . . .	1,575 00
9. A. Chisholm.. . . . .	1,550 00
10. P. Marchand.. . . . .	1,550 00
11. G. D. Pope.. . . . .	1,550 00
12. P. Robertson—Salary, 12 months.. . . . .	\$1,550 00
Arrears, 1904-1905.. . . . .	48 35
	<hr/>
	1 598 35
13. George Bell .. . . . .	1,537 50
14. C. C. Pelletier.. . . . .	1,500 00
15. W. S. Surtees (from October 1, 1905).. . . . .	1,125 00
16. J. M. Roberts (from May 31, 1906) <i>vice</i> J. A. Côté.. . . . .	129 03
17. B. L. York (from January 1, 1906) <i>vice</i> R. H. Campbell.. . . . .	750 00
R. H. Campbell (promoted January 1, 1906).. . . . .	687 50
J. A. Côté (promoted May 31, 1906).. . . . .	1,462 37
	<hr/>
	\$27,427 25

25 Second-class Clerks—

1. J. S. Brough.. . . . .	\$ 1,500 00
2. W. F. Boardman.. . . . .	1,500 00
3. F. Nelson.. . . . .	1,500 00
4. G. H. Newcomb.. . . . .	1,500 00
5. G. A. Sparkes.. . . . .	1,500 00
6. Brown Wallis.. . . . .	1,500 00
7. H. N. Topley.. . . . .	1,450 00
8. James Dunet.. . . . .	1,350 00
9. J. N. Ferguson.. . . . .	1,350 00
10. Jos. P. Dunne.. . . . .	1,325 00
11. C. W. Badgley.. . . . .	1,300 00
12. F. C. Capreol.. . . . .	1,300 00
13. F. W. C. Cuming.. . . . .	1,300 00
14. Robt. Dunlop.. . . . .	1,300 00
15. J. S. Eagleson.. . . . .	1,300 00
16. F. Loyer.. . . . .	1,300 00
17. H. Sherwood.. . . . .	1,300 00
18. S. J. Willoughby.. . . . .	1,300 00
19. Edward Connelly .. . . . .	1,275 00
20. H. H. Turner.. . . . .	1,275 00
21. J. D. Bollard.. . . . .	1,250 00
22. G. W. Paterson.. . . . .	1,250 00
23. B. H. Wright.. . . . .	1,200 00
24. A. A. Pinard <i>vice</i> B. L. York, from January 1, 1906.. . . . .	600 00
25. G. Lemieux <i>vice</i> J. M. Roberts, from May 31, 1906.. . . . .	103 23
J. M. Roberts (promoted May 31, 1906).. . . . .	1,129 97
B. L. York (promoted January 1, 1906).. . . . .	650 00
W. S. Surtees (promoted October 1, 1905).. . . . .	312 50
	<hr/>
	\$33,920 70

47 Junior Second-class Clerks—

1. E. Belleau.. . . . .	\$ 1,100 00
2. O. H. Lambart.. . . . .	1,100 00
3. P. V. Low.. . . . .	1,100 00
4. F. C. Macdonald.. . . . .	1,100 00
5. Miss M. May.. . . . .	1,100 00
6. T. W. E. Sowter.. . . . .	1,100 00
7. Miss A. B. Yielding .. . . . .	1,097 00
8. Mrs. J. Ricard.. . . . .	1,097 00
9. Miss M. Barber.. . . . .	1,050 00
10. G. P. Pereira.. . . . .	1,050 00
11. Miss L. Coleman.. . . . .	1,000 00
12. Miss M. Shaw.. . . . .	950 00
13. Beresford Scott.. . . . .	925 00
14. J. G. Mitts.. . . . .	925 00
15. Miss S. M. Guthrie.. . . . .	912 50
16. Miss M. D. Munro.. . . . .	912 50



## SESSIONAL PAPER No. 29a

Junior Second-class Clerks—*Con.*

17. H. Ackland.. . . . .	\$ 900 00
18. J. A. H. Beauchesne.. . . . .	900 00
19. J. M. Caldwell.. . . . .	900 00
20. Thomas Davidson .. . . . .	900 00
21. Miss R. G. Ellis.. . . . .	900 00
22. Edmond Fortier.. . . . .	900 00
23. W. H. Hutton.. . . . .	900 00
24. A. R. Morissett.. . . . .	900 00
24. R. J. McIsaac.. . . . .	900 00
26. P. E. Ryan.. . . . .	900 00
27. A. Swinburn.. . . . .	900 00
28. E. E. Turton.. . . . .	900 00
29. E. E. Wood.. . . . .	900 00
30. Miss A. G. E. Crawford.. . . . .	887 50
31. Wm. Bailey.. . . . .	875 00
32. J. B. Duhamel.. . . . .	875 00
33. S. W. Hobart.. . . . .	875 00
34. M. P. Morris.. . . . .	875 00
35. Miss S. Rolph.. . . . .	875 00
36. T. A. Browne.. . . . .	862 50
37. A. L. Masson.. . . . .	850 00
38. F. H. Byshe.. . . . .	825 00
39. Miss G. Hawley.. . . . .	825 00
40. T. W. Hodgins.. . . . .	800 00
41. W. C. Roger.. . . . .	800 00
42. Miss E. N. H. Mercer—Salary for 12 months.. . . . .	\$825 00
Less deducted for absence.. . . . .	67 80
	757 20
43. R. Addison, salary, 11 mos. at \$800 per annum.. . . . .	733 34
44. Miss E. Dunlop, salary from September 20, 1905, at 800.. . . . .	624 44
45. Miss I. Dunlop, salary from September 20, 1905, at 800.. . . . .	624 44
46. J. M. Larkin.. . . . .	624 44
47. Miss M. B. Williams.. . . . .	624 44
G. Lemieux, salary 1,100, promoted May 31, 1906, clerkship not filled.. . . . .	1,005 38
A. A. Pinard, salary \$1,050, promoted Jan. 1, 1906, clerkship not filled.. . . . .	525 00
	<hr/>
	\$43,962 68

## 29 Third-class Clerks—

1. Miss M. Martin.. . . . .	\$ 670 00
2. Miss M. Casey.. . . . .	650 00
3. Miss M. A. Earls.. . . . .	650 00
4. Mrs. A. MacMaster.. . . . .	650 00
5. Mrs. L. L. Norton.. . . . .	650 00
6. Miss M. D. Schofield.. . . . .	650 00
7. Miss M. L. Semple .. . . . .	650 00
8. Miss L. Hilliard.. . . . .	620 00
9. Miss L. May.. . . . .	620 00
10. Miss J. Prindiville.. . . . .	620 00
11. Miss E. Shiels.. . . . .	620 00
12. Miss J. G. Stewart.. . . . .	620 00
13. Miss W. Ainsborough.. . . . .	612 50
14. Miss M. E. Burnett.. . . . .	612 50
15. Miss E. Dewar.. . . . .	600 00
16. Miss O. Hawley.. . . . .	600 00
17. Miss V. E. Johnston.. . . . .	600 00
18. Miss M. Johnston.. . . . .	600 00
19. Mrs. M. E. Mulhall.. . . . .	600 00
20. Miss V. McGill.. . . . .	600 00
21. Miss A. J. Phoenix .. . . . .	600 00
22. Miss M. Robinson.. . . . .	600 00
23. Miss M. McK. Scott .. . . . .	600 00
24. Mrs. F. E. Waine.. . . . .	600 00
25. Miss E. M. Haldane.. . . . .	587 50
26. Miss G. B. Campbell, from July 22, 1905, to June 30, 1906..	\$600 00
Paid from Capital Account for 21 days.. . . . .	33 87
	566 13
27. E. H. Allen.. . . . .	550 00
28. Miss H. Seed, from Oct. 1, 1905, to June 30, 1906, at.. . . . .	\$600 00
Paid for 3 months from Dominion Lands.. . . . .	137 49
	<hr/>
	450 00







7-8 EDWARD VII., A. 1908

Temporary employees—*Con.*

32. Miss B. Bedard, clerk, 9 m., 29 d. at \$500.. . . .	\$ 415 25
33. Miss J. Lang, clerk, 9 m., 26 d. at \$500.. . . .	411 08
34. Miss E. Haskett, clerk, 8 m., 27 d. at \$500 .. . . .	369 62
35. John Satchell, clerk, 5 mos. at \$53.95 (deceased).. . . .	269 75
36. N. W. Cragg, clerk, 4 mos. at \$800 per annum; paid balance of year from Dominion Lands, \$354.13.. . . .	266 66
37. J. S. Fraser, clerk, 6 mos. at \$500.. . . .	249 98
38. Miss E. Cavanagh, clerk, 5 m. 20 d. at \$500.. . . .	235 22
39. R. Valiquette, messenger, appointed May 2 <sup>d</sup> , 1906, at \$500.. . . .	45 69
40. Miss E. G. Richardson, clerk, 2 m. 12 d. at \$500.. . . .	100 79
41. Alex. Gillis, clerk, appointed May 28, 1906, at \$50 per month.. . .	56 45
42. L. J. Kehoe, clerk, appointed April 20, 1906, at \$60 per month.. . .	142 00
43. Mrs. C. M. Knight, clerk, appointed June 11, 1906, at \$500 per annum.. . . .	27 78
	<hr/>
	\$23,857 80

(D.) *Dominion Lands Income.*

8 permanent officers—

1. J. W. Greenway, commissioner.. . . .	\$ 3,200 00
2. Dr. E. Haanel, superintendent of mines.. . . .	3,000 00
3. R. E. Young, supt. railway and swamp lands.. . . .	2,725 00
4. T. R. Burpee, deputy commissioner.. . . .	2,550 00
5. F. F. Dixon, chief clerk.. . . .	1,925 00
6. E. Nystrom, asst. superintendent of mines.. . . .	1,700 00
7. H. Fitzsimons, asst. supt. railway and swamp lands (apptd. Feb. 6, 1906, at \$1,500 pr annum; paid from Capital Account to Feb. 5, 1906, at \$1,200 per annum, \$717.85.. . . .	602 68
8. A. J. Fraser, clerk .. . . .	1,300 00
	<hr/>
	\$17,002 68

100 temporary employees—

1. B. F. Haanel, clerk, mines branch.. . . .	\$ 1,500 00
2. Wm. Lamb, clerk, Dominion lands branch.. . . .	1,200 00
3. S. Maber, clerk, Dominion lands branch.. . . .	1,200 00
4. C. F. Spence, clerk, Dominion lands branch.. . . .	1,200 00
5. E. Trudel, clerk, 11 mos. at \$1,200.. . . .	1,100 00
6. J. L. Johnston, clerk, 8 mos. at \$1,000, 4 mos at \$1,050.. . . .	1,016 70
7. A. Kemeys-Tynte, clerk.. . . .	1,000 00
8. A. Pelton, clerk.. . . .	1,000 00
9. A. S. Robertson, clerk.. . . .	1,000 00
10. P. Laflamme, clerk.. . . .	900 00
11. C. Mair, jr., clerk.. . . .	900 00
12. O. Lafleur, clerk, 3 mos. at \$720, 9 mos. \$840.. . . .	810 00
13. J. I. Rombough, clerk.. . . .	800 00
14. John Mason, clerk.. . . .	732 00
15. A. E. Smith, clerk, 5 mos. at \$500, 7 mos. at \$720.. . . .	628 33
16. G. J. Taylor, clerk.. . . .	625 00
17. Miss K. Parlow, clerk.. . . .	625 00
18. Miss F. M. Joyce, clerk.. . . .	625 00
19. D. P. Purcell, messenger.. . . .	625 00
20. Miss L. K. Wright, clerk, 9 mos. at \$600, 3 mos. at \$650.. . . .	612 50
21. Miss E. Rowland, clerk, 9 mos. at \$600, 3 mos. at \$650 .. . . .	612 50
22. B. J. Doherty, clerk, 9 mos. at \$600, 3 mos at \$650.. . . .	612 50
23. Miss N. K. Derenzy, clerk, 9 mos. at \$600, 3 mos. at \$650.. . . .	612 50
24. Miss M. McDougall, clerk, 9 mos. at \$600, 3 mos. at \$650.. . . .	612 50
25. Miss M. Campbell, clerk, 9 mos. at \$600, 3 mos. at \$650.. . . .	612 50
26. Miss M. G. Dawson, clerk.. . . .	600 00
27. S. E. Hand, clerk.. . . .	600 00
28. Jos. Keating, messenger.. . . .	600 00
29. Miss E. McLaurin, clerk.. . . .	600 00
30. Miss C. McStravick, clerk.. . . .	600 00
31. Miss I. Ritchie, clerk.. . . .	600 00
32. Miss F. Sharpe, clerk.. . . .	600 00
33. J. J. Shea, messenger.. . . .	600 00
34. Miss M. Tremblay, clerk.. . . .	600 00
35. Miss E. Wood, clerk.. . . .	600 00
36. Miss F. Bridgeman, clerk.. . . .	587 50
37. Mrs. M. Rutherford, clerk.. . . .	587 50



7-8 EDWARD VII., A. 1908

Temporary employees—*Con.*

38. Wm. Haggerty, clerk..	\$ 587 50
39. Miss J. Orme, clerk..	587 50
40. Geo. Beeson, clerk..	575 00
41. H. C. Coones, clerk..	575 00
42. John Eyles, clerk..	575 00
43. Miss E. M. Lawson, clerk, less 2 days deducted..	572 04
44. C. A. Hunt, clerk..	562 50
45. Miss F. H. Burgess, clerk, less 6 days deducted..	553 63
46. Miss A. Duhamel, clerk..	550 00
47. E. R. Eastman, clerk..	550 00
48. G. H. D. Gibson, clerk..	550 00
49. Miss M. T. Kealey, clerk..	550 00
50. Miss M. A. Kennedy..	550 00
51. Miss E. MacRitchie, clerk..	550 00
52. Miss S. R. Preston, clerk..	537 50
53. Miss H. P. Johnson, clerk, less 1 day deducted..	536 84
54. Miss T. Cook, clerk, less 1 day deducted..	536 02
55. H. Buckham, clerk, 8 m., 28 d. at \$720..	534 19
56. Miss A. Baudry, clerk, less 9 days deducted..	528 05
57. Miss J. M. Ahearn, clerk..	534 68
58. C. H. Bennett, clerk, less 1½ days deducted..	537 82
59. A. K. Cohoon, clerk..	525 00
60. F. J. Mitchell, clerk..	525 00
61. J. S. Morrison, clerk, 7 m., 3 d. at \$900..	532 26
62. Miss L. Putman, clerk, employed 10 mos..	504 16
63. Miss H. Williams, clerk..	512 50
64. Miss S. Wood, clerk..	521 50
65. Miss W. E. Leslie, clerk..	512 50
66. Miss M. Cameron, clerk..	512 50
67. Miss H. Bennett, clerk, less 1 day deducted..	511 10
68. Miss R. Belliveau, clerk, less 1 day deducted..	511 10
69. R. C. Henry, clerk..	500 00
70. Miss A. J. MacCuaig, clerk..	500 00
71. Miss I. Moore, clerk..	500 00
72. Miss G. McDougall, clerk..	500 00
73. B. St. George, clerk, 11 m., 22 d. at \$500..	487 90
74. F. C. McGee, clerk, 4 mos. at \$1,200..	400 00
75. Alex. McCracken, clerk, 10 mos. at \$500..	416 66
76. T. Morin, clerk, 8 m., 26 d. at \$500, 3 m. at \$550..	505 16
77. J. E. Featherston, clerk, 11 m., 14 d. at \$500..	477 13
78. A. Allen, clerk, 10 m., 20 d. at \$500..	446 52
79. O. Charron, clerk, 11 m., 24 d. at \$500..	490 58
80. D. F. Blyth, clerk, 5 m., 14 d. at \$800..	366 88
81. Miss A. C. Nolan, clerk, 4½ m., at \$500..	201 70
82. J. J. Haggerty, clerk, 7 m., 4 d. at \$500..	297 21
83. Miss F. B. Beatty, clerk, 5 m., 3 d. at \$500..	210 96
84. C. F. Bell, clerk, 3 m., 17 d. at \$600..	175 69
85. H. L. Fulford, messenger, 2½ mos. at \$500..	111 10
86. Miss E. Hayes, clerk, 4½ mos. at \$500..	199 64
87. J. Lafamme, clerk, 2 m., 28 d. at \$500..	122 20
88. G. F. Landarkin, clerk, 1 m., 30 d. at \$1,000..	163 97
89. Miss A. R. Montgomery, clerk, 3 m., 19 d. at \$500..	150 54
90. E. P. J. McCabe, clerk, 2 m., 8 d. at \$900..	165 16
91. Miss Clara Ross, clerk, 4 m., 5 d. at \$500..	181 54
92. Miss A. Traveller, clerk, 3 m., 17 d. at \$500..	147 84
93. John Anderson, clerk, 16 days at \$500..	26 67
94. L. G. Brennan, clerk, 1 m., 27 d. at \$500..	73 84
95. R. G. Douglos, clerk, 18 d. at \$600..	30 00
96. E. Gamache, clerk, 1 m., 16 d. at \$500..	63 17
97. Miss B. Jeffers, clerk, 24 d. at \$500..	33 33
98. Miss N. Lefurgey, clerk, 24 d. at \$500..	33 33
99. A. Ryan, clerk, 1 m., 18 d. at \$720..	94 84
100. W. Tubman, clerk..	42 14
	<hr/>
	\$53,253 62

*(E.) Topographical Surveys Branch.—Chargeable to Dominion Lands Capital.*

## Surveyors—

1. P. R. A. Belanger, 2 m., 18 d. at \$1,800..	\$ 388 21
2. E. W. Hubbell, 3 m., 10 d. at \$1,800..	495 96
3. J. A. Pel'eu..	1,500 00



## SESSIONAL PAPER No. 29a

## Correspondence and accounts—

4. R. H. Hunter, accountant, 8 mos. at \$1,500, 4 mos. at \$1,550.. . . .	\$ 1,516 66
5. Miss M. F. Percival, typist, 5 m., 17 d. at \$500, 6 m. at \$550.. . . .	520 95
6. F. T. Ellis, messenger.. . . .	550 00
7. M. J. Cullen, typist, 9 m., 24 d. at \$500.. . . .	402 73

## Draughting office—

8. Thos. Shanks, asst. chief draughtsman, 10 mos. at \$1,850, 2 mos. at \$1,900.. . . .	1,858 33
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## Draughting office—First division—

9. G. H. Watt, in charge of division, 8 mos. at \$1,500, 4 mos. at \$1,550..	1,516 66
10. John Sylvain, draughtsman, 10 mos. at \$1,200, 2 mos. at \$1,250.. .	1,208 33
11. Carl Engler, draughtsman, 8 mos. at \$1,500, 4 mos. at \$1,550.. . . .	1,516 66
12. T. E. Brown, draughtsman, 10 mos. at \$1,200, 2 mos. at \$1,250.. .	1,208 33
13. T. H. Clunn, draughtsman, 11 mos. at \$1,200, 1 m. at \$1,250.. . . .	1,204 16
14. F. H. Mackie, draughtsman, 3 m. 15 d. at \$950, 3 mos. at \$1,200.. .	575 80
15. G. B. Dodge, draughtsman, 9½ mos. at \$1,200.. . . .	933 33
16. H. A. MacKenzie, draughtsman, 11 m. 29 d. at \$900.. . . .	897 58
17. M. B. Weekes, draughtsman, 11 m., 24 d. at \$900.. . . .	885 48
18. W. E. Weld, draughtsman, 9 m., 25 d. at \$900.. . . .	737 33

## Draughting office—Second division

19. E. H. Phillips, in charge of division, 8 m. at \$1,500, 4 m. at \$1,550..	1,516 66
20. F. D. Henderson, draughtsman, 8 m., 19 d. at \$1,200, 1 m. at \$1,250..	967 49
21. H. L. Seymour, draughtsman, . . . . .	1,200 00
22. John Empey, draughtsman, 11 m., 26 d. at \$1,200.. . . .	1,186 66
23. H. G. Barber, draughtsman, 6 m., 14 d. at \$1,200 . . . . .	645 16
24. T. S. Nash, draughtsman, 5 m., 16 d. at \$1,200.. . . .	551 61
25. A. G. Stacey, draughtsman, 6 mos. at \$1,200, 2 mos. at \$1,250.. .	808 33
26. F. G. Durnford, draughtsman, 9 m., 27 d. at \$1,200, 2 m. at \$1,250..	1,198 54
27. J. C. Baker, draughtsman, 2 m., 23 d. at \$900.. . . .	198 30
28. W. D. McClellan, draughtsman, 2 m., 26 d. at \$900.. . . .	890 23
29. E. L. Burgess, draughtsman.. . . .	1,200 00
30. J. E. Umbach, draughtsman, 11 m. at \$1,200, 1 m. at \$1,250.. . .	1,204 16
31. A. Roger, draughtsman, 4 m., 27 d. at \$900.. . . .	365 31
32. S. M. Hill, draughtsman, 10 m. at \$900, 2 m. at \$1,200.. . . .	950 00
33. F. W. Rice, draughtsman, 10 m., 7 d. at \$900.. . . .	719 43
34. F. A. Moore, draughtsman, 4 mos. at \$900.. . . .	300 00
35. R. B. Owens, draughtsman, 9 m., 17 d. at \$900.. . . .	717 50
36. E. M. Dennis, draughtsman, 7 m., 19 d. at \$900, 1 m. at \$1,200.. .	673 14
37. R. P. Owens, draughtsman, 9 m., 17 d. at \$900.. . . .	717 50
38. A. J. Elder, draughtsman, 6 m., 2 d. at \$900.. . . .	454 84
39. G. McMillan, draughtsman, 3 m. at \$950, 7 m., 14 d. at \$1,200.. . .	977 36
40. J. E. Morrier, draughtsman, 6 m., 21 d. at \$600.. . . .	333 87
41. A. S. Cram, draughtsman, 11 m., 26 d. at \$900.. . . .	890 08
42. W. Crawford, draughtsman, 7 m., 19 d. at \$900.. . . .	572 82
43. A. L. Cumming, draughtsman, 11 m., 5 d. at \$900.. . . .	837 98
44. T. A. Davies, draughtsman, 4 m., 16 d. at \$900, 4 m. at \$1,200.. .	738 70
45. W. Elwell, draughtsman, 8 m., 11 d. at \$900.. . . .	626 83

## Draughting Office—Third division—

46. E. L. Rowan-Legge, in charge of division, 8 mos. at \$1,500, 4 mos. at \$1,550.. . . .	1,515 66
47. H. Lawe, draughtsman, 9 mos. at \$1,250, 3 mos. at \$1,300.. . . .	1,262 50
48. E. T. B. Gillmore, draughtsman, 11 m., 22 d. at \$1,500.. . . .	1,466 66
49. P. A. Carson, draughtsman, 10 mos. at \$1,200, 1 m., 4 d. at \$1,250..	1,118 04
50. C. C. Smith, draughtsman, 10 mos. at \$1,200, 2 mos. at \$1,250.. .	1,208 33
51. R. W. Morley, draughtsman.. . . .	900 00
52. E. E. Wilson, draughtsman, 9 m., 23 d. at \$900.. . . .	720 00
53. W. C. Gillis, draughtsman, 1 m., 22 d. at \$720.. . . .	102 58
54. G. A. Grey, draughtsman, 3 m., 8 d. at \$500.. . . .	134 87
55. J. P. McCormich, draughtsman, 3 mos. at \$540.. . . .	135 00
56. W. L. McIlquham, draughtsman.. . . .	900 00
57. E. R. Williams, draughtsman, 1 m., 23 d. at \$500.. . . .	72 56

## Draughting Office—Fourth division—

58. W. T. Green, in charge of division, 2 m., 25 d. at \$1,200, 2 mos. at \$1,250.. . . .	588 97
59. W. J. Graham, draughtsman, 28 d. at \$1,250.. . . .	94 08
60. J. R. O'Connell, draughtsman, 10 mos. at \$1,200, 2 mos. at \$1,250..	1,208 33
61. J. E. May, draughtsman, 9 mos. at \$1,200, 3 mos. at \$1,250.. . .	1,212 50
62. W. J. Moule, draughtsman.. . . .	900 00
63. J. D. Helmer, draughtsman, 7 mos. at \$500, 5 mos. at \$550.. . .	520 83
64. E. Archambault, draughtsman, 7 mos. at \$500, 5 mos. at \$550.. .	520 83
65. A. Groulx, draughtsman.. . . .	500 00
66. H. V. Finnie, draughtsman, 2 m., 26 d. at \$900.. . . .	215 32
67. D. F. Robertson, draughtsman, 2½ mos. at \$900.. . . .	200 00
68. C. H. Taggart, draughtsman, 10 mos. at \$500, 2 mos. at \$550.. .	506 98



7-8 EDWARD VII., A. 1908

Draughting Office—Fifth division—

69. Jacob Smith, in charge of division.. . . .	\$ 1,850 00
70. J. B. Lepage, draughtsman, 4 mos. at \$1,200, 7 m., 25 d. at \$1,300..	1,248 58
71. P. A. Begin, draughtsman, 10 mos. at \$1,400, 2 mos. at \$1,450..	1,408 32
72. A. E. Blanchet, draughtsman, 10 mos. at \$1,200, 2 mos. at \$1,250..	1,208 33
73. T. E. S. Davies, draughtsman, 1 m., 18 d. at \$900.. . . .	118 54
74. V. Perrin, draughtsman, 1 m., 18 d. at \$900.. . . .	150 00
75. A. D. Orsonnens, draughtsman, 4 mos. at \$900, 4 mos. at \$1,200..	700 00

Photographic office—

76. H. K. Carruthers, photographer, 10 mos. at \$1,200, 2 mos. at \$1,250.	1,208 33
77. Jno. Woodruff, asst. photographer, 10 mos. at \$830, 2 mos. at \$1,000	858 30
78. W. E. Morgan, asst. photographer, 12 mos., less 1 day, at \$720..	718 06
79. H. E. Whitcomb, asst. photographer, 10 mos. at \$556.20, 61 days at \$2... . . . .	585 50
80. A. Devlin, asst. photographer, 5 mos. at \$360, 7 mos. at \$500..	441 66
81. A. Kilmartin, asst. photographer, 7 mos. at \$500, 5 mos. at \$550..	520 83

Lithographic and Printing Office—

82. A. Moody, foreman, 52 weeks at \$21.. . . .	1,092 00
83. C. R. Thicke, engraver, 52 weeks 1 day at \$18.. . . .	939 00
84. H. S. Thicke, printer, \$16 per week.. . . .	803 99
85. James Bergin, printer, \$14 per week.. . . .	684 80
86. H. J. Higgerty, printer, \$12 per week.. . . .	612 17
87. E. Villeneuve, draughtsman, \$9.60 per week.. . . .	481 60
88. W. Bergin, draughtsman, 10 mos. at \$500, 2 mos. at \$550..	508 32

Geographer's office—

89. E. Chalifour, draughtsman, 9 mos. at \$1,550, 3 mos. at \$1,600..	1,562 50
90. H. E. Baine, draughtsman, 9 mos. at \$1,450, 3 mos. at \$1,500..	1,462 50
91. H. Taché, draughtsman, 3 mos. at \$1,000, 9 mos. at \$1,080..	1,060 00
92. M. W. Sharon, draughtsman, 3 mos. at \$930, 9 mos. at \$1,080..	1,042 50
93. H. M. Blatchley, draughtsman, 11 mos. at \$900, 1 m. at \$950..	904 16
94. J. S. Gagnon, draughtsman, 11 m., 25 d. at \$800.. . . .	788 05
95. G. E. Dumouchel, draughtsman, 8 mos. at \$830, 4 mos. at \$880..	846 66
96. M. Darrach, draughtsman, 9 m., 16 d. at \$720, 2 m. at \$770..	701 23
97. James Bennie, draughtsman, 9 mos. at \$770, 3 mos. at \$820..	782 50
98. C. G. Wood, draughtsman, 8 mos. at \$770, 4 mos. at \$820..	786 67
99. J. R. Craig, draughtsman, 8 mos. at \$770, 4 mos. at \$820..	786 67
100. H. W. Wilson, draughtsman, 11 mos. at \$720, 1 m. at \$770..	724 16
101. J. P. McElligott, draughtsman, 7 mos. at \$450, 5 mos. at \$500..	470 83
102. A. Anderson, draughtsman, 6 m., 27 d. at \$1,080.. . . .	618 38
103. S. Chandler, draughtsman.. . . .	500 00

Patent branch—

104. N. B. Sheppard, draughtsman, 10 mos. at \$1,500, 2 mos. at \$1,550..	1,508 32
105. J. Langlois, draughtsman, 10 mos. at \$1,200, 2 mos. at \$1,250 ....	1,208 32

Timber and mines branch—

106. S. M. Genest, draughtsman, 10 mos. at \$1,400, 2 mos. at \$1,450..	1,408 33
107. J. H. Reiffenstein, draughtsman, 10 mos. at \$1,400, 2 mos. at \$1,450.	1,408 33
108. G. S. Proctor, draughtsman, 11 m., 27 d. at \$1,050.. . . .	1,041 53
109. H. W. Humphreys, draughtsman.. . . .	500 00

Survey records branch—

110. P. W. Currie, draughtsman, 10 mos. at \$1,500, 2 mos. at \$1,550..	1,508 33
111. E. Lecourt, draughtsman, 11 mos. at \$1,300, 1 m. at \$1,350..	1,304 16
112. C. T. Routh, draughtsman.. . . .	600 00
113. T. W. Smith, 361 days at \$1.75.. . . .	631 75
114. A. Ashton, draughtsman, 11 m., 24 d. at \$900.. . . .	885 48

Railway and swamp lands—

115. J. B. Challies, draughtsman, 11 mos. at \$1,200, 1 m. at \$1,250..	1,204 16
116. M. F. Cochrane, draughtsman.. . . .	900 00
117. F. C. Lynch, draughtsman, 2 m., 4 d. at \$600.. . . .	106 67
118. R. T. Moore, draughtsman, 9 m., 29 d. at \$540, 2 mos. at \$590..	546 82
119. J. M. Mudie, draughtsman, 9 m., 10 d. at \$900.. . . .	696 76
120. W. N. Oswald, draughtsman, 1 m., 24 d. at \$500.. . . .	73 91

\$100,205 53



SESSIONAL PAPER No. 29a

(F.) Dominion Astronomical Observatory.—(Permanents of the Outside Service.)

1. J. S. Plaskett, astronomer.. . . .	\$ 2,000 00
2. J. Macara, chief computer.. . . .	1,800 00
3. L. Gauthier, keeper of records.. . . .	1,800 00
4. W. Simpson, secretary.. . . .	1,500 00
5. R. M. Stewart, supt. of time service.. . . .	1,200 00
6. F. W. O. Werry, observer, 7 $\frac{3}{4}$ mos. at \$1,550.. . . .	1,001 07
7. F. A. McDiarmid, observer.. . . .	1,050 00
8. W. M. Tobey, observer.. . . .	1,050 00
9. T. D. Wallace, photographer.. . . .	1,030 00
10. J. H. Labbe, clerk, \$800 per annum.. . . .	795 55
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	\$13,226 62

(G.) Boundary Surveys.

1. G. W. White-Fraser, surveyor, April 15, 1905, to June 30, 1906, at \$1,800.. . . .	\$ 2,180 00
2. A. J. Brabazon, surveyor, April 5, 1905, to June 30, 1906, at \$1,700.. . . .	2,106 09
3. Howell Biggar, surveyor.. . . .	1,500 00
4. J. D. Craig, surveyor, May 2, 1905, to June 30, 1906, at \$1,100.. . . .	1,280 36
5. W. F. Ratz, surveyor, April 15, 1905, to June 30, 1906, at \$1,050.. . . .	1,271 66
6. J. D. McLennan, asst. surveyor, salary \$1,200 per annum.. . . .	1,003 23
7. S. S. McDiarmid, surveyors' asst., 2 m., 11 d. at \$950, 12 mos. at \$1,050.. . . .	1,250 53
8. W. F. Nelles, surveyors' asst., 364 days at \$2.50.. . . .	1,092 00
9. W. Treadgold, surveyors' asst., May 1, 1905, to June 20, 1906, at \$900.. . . .	1,025 00
10. N. J. Ogilvie, surveyors' asst., 14 m., 29 d. at \$1,000.. . . .	1,247 30
11. Ed. Treau de Coeli, surveyors' asst.. . . .	900 00
12. A. Gillespie, surveyors' asst., salary \$2 per day.. . . .	897 00
13. D. V. Ritchie, surveyors' asst., 244 days at \$1, 212 days at \$2 . . .	668 00
14. J. M. Bates, surveyors' asst., 11 m., 28 d. at \$2 per day.. . . .	895 16
15. D. Robertson, telegrapher.. . . .	1,000 00
16. A. Steadworthy, asst. photographer, \$2 per day.. . . .	728 00
17. W. V. Poapst, computer, 5 m., 16 d. at \$900.. . . .	413 71
18. W. P. Near, computer, salary \$2 per day.. . . .	184 00
19. A. H. Swinburn, computer, salary \$1.50 per day.. . . .	228 00
20. A. Arcand, clerk, salary \$500 per annum.. . . .	325 46
21. B. F. Howe, clerk, 36 $\frac{1}{2}$ days at \$1.50.. . . .	54 75
22. F. Lambart, clerk, 214 days at \$2.. . . .	428 00
23. H. S. Mussell, clerk, 74 $\frac{1}{2}$ days at \$1.50.. . . .	111 75
24. Geo. S. Spratt, messenger.. . . .	500 00
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	\$21,290 00

(H.) Dominion Lands Income—Protection of Timber.

Permanent officer—

1. E. Stewart, superintendent, 4 mos. at \$2,500, 8 mos. at \$3,000.. . .	\$2,833 32
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Temporary employees—

1. N. M. Ross, asst. superintendent.. . . .	1,400 00
2. R. D. Craig, inspector.. . . .	1,200 00
3. H. C. Wallin, inspector.. . . .	900 00
4. Guy Boyce, clerk.. . . .	132 50
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	\$6,465 82

(I.) Mines Branch.

1. A. F. Purcell, messenger, 9 mos. at \$500, 3 mos. at \$550.. . . .	\$ 512 50
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(J.) Ordnance Lands.

1. Miss E. Joliffe, clerk, 9 mos. at \$550, 3 mos. at \$600.. . . .	\$ 561 00
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(K.) School Lands Funds.

Permanent officer—

1. F. S. Checkley, chief clerk.. . . . \$2,050 00

Temporary employees—

1. W. T. Rollins, clerk .. . . . 1,200 00  
2. Miss F. Aylen, clerk, 9 mos. at \$600, 3 mos. at \$650.. . . . 612 50  
3. Miss L. Bradley, clerk, 9 mos. at \$600, 3 mos. at \$650.. . . . 612 50  
4. D. H. McDonald, clerk, 9 mos. at \$600, 3 mos. at \$650.. . . . 612 50  
5. Miss A. Swinburn, clerk.. . . . 600 00  
6. A. A. Traversy, messenger, salary \$500 per annum.. . . . 348 11  
7. A. L. Geddes, clerk, salary \$600 per annum.. . . . 20 00  
\$6,055 61

DEPARTMENT OF THE INTERIOR, FISCAL YEAR 1891-1892.

STATEMENT showing in detail the number of officials employed at Ottawa and sums paid to each during the fiscal year ending June 30, 1892.

SUMMARY.

(A.) Civil Government Salaries.

1 deputy head.. . . . \$ 2,933 34  
4 chief clerks.. . . . 3,822 91  
2 special technical officers.. . . . 3,700 00  
11 first-class clerks.. . . . 17,547 80  
15 second-class clerks.. . . . 18,195 39  
47 third-class clerks.. . . . 31,625 95  
5 messengers.. . . . 2,058 27  
85 \$84,883 66

MISCELLANEOUS VOTES.

(B.) Dominion Lands Capital.

40 temporary employees.. . . . \$30,847 25

(C.) Dominion Lands Income.

1 permanent clerk.. . . . \$1,200 00  
16 temporary employees.. . . . 5,167 45  
6,367 45

(D.) School Lands Funds.

1 permanent clerk.. . . . 1,400 00

(E.) Immigration.

2 temporary clerks.. . . . 191 50  
60 \$38,806 20  
145 Grand total.. . . . \$123,689 86



## SESSIONAL PAPER No. 29a

## DEPARTMENT OF THE INTERIOR, FISCAL YEAR 1891-1892.

STATEMENT showing in detail the number of officials employed at Ottawa and sums paid to each during the fiscal year ending June 30, 1892.

*(A.) Civil Government Salaries.*

## 1 deputy head—

A. M. Burgess, 8 mos. at \$2,800, 4 mos. at \$3,200.. . . .	\$ 2,933 34
.. .. .	

## 4 chief clerks—

1. John R. Hall, secretary, 11 mo. at \$2,800.. . . .	\$ 2,66 71
2. W. M. Goodeve, patents, 5½ mos. at \$2,100, 5½ mos. at \$2,150.. . .	1,947 90
3. J. A. Pinard, accountant, 11 mos. at \$2,100.. . . .	1,925 00
4. Ed. Deville, surveyor general, 11 mos. at \$2,600.. . . .	2,383 30
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	\$ 8,822 91

## 2 special technical officers—

1. J. Johnston, geographer.. . . .	\$ 1,850 00
2. W. F. King, astronomer.. . . .	1,850 00
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	\$ 3,700 00

## 11 first-class clerks—

1. K. J. Henry, 11 mos. at \$1,800.. . . .	\$ 1,650 00
2. Wm. Mills.. . . .	1,800 00
3. F. Clayton.. . . .	1,800 00
4. L. C. Pereira, 11 mos. at \$1,800.. . . .	1,650 00
5. G. U. Ryley, 11 mos. at \$1,800.. . . .	1,650 00
6. A. H. Whitcher.. . . .	1,750 00
7. H. Kinloch, 5½ mos. at \$1,700, 5½ mos. at \$1,750.. . . .	1,581 20
8. C. H. Beddoe, 11 mos. at \$1,700.. . . .	1,558 30
9. T. G. Rothwell, 11 mos. at \$1,500.. . . .	1,375 00
10. N. O. Côté, 11 mos. at \$1,400.. . . .	1,283 30
11. P. P. Symes.. . . .	1,450 00
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	\$17,547 80

## 15 Second-class clerks—

1. N. Tetu, 11 mos. at \$1,400.. . . .	1,283 30
2. C. C. Rogers, 11 mos. at \$1,400.. . . .	1,283 30
3. A. Grignard.. . . .	1,400 00
4. Brown Wallis.. . . .	1,400 00
5. A. Chisholm, 11 mos. at \$1,400.. . . .	\$ 1,283 30
Allowance for private secretary.. . . .	600 00
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	1,883 30
6. P. G. Keyes, 6 mos. at \$1,350, 6 mos. at \$1,400.. . . .	1,375 00
7. George Bell, 11 mos. at \$1,300.. . . .	1,191 71
8. J. S. Brough, 11 mos. at \$1,200.. . . .	1,100 00
9. R. Rauscher.. . . .	1,200 00
10. W. S. Gliddon, 11 mos. at \$1,150.. . . .	1,054 21
11. G. A. Sparkes.. . . .	1,150 00
12. H. E. Hume, salary \$1,100, less \$26.70.. . . .	1,073 30
13. Frank Nelson, July 1-14, \$12.50, Oct. 17 to June 30, at \$1,100.. . .	834 63
14. Martin Brady.. . . .	1,200 00
15. F. H. C. Cox, 8 mos. at \$1,150.. . . .	766 64
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	\$18,195 39

## 47 third-class clerks—

1. Henry Sherwood.. . . .	\$ 1,000 00
2. Bradish Billings.. . . .	1,000 00
3. J. L. Etoile, 115 mos. at \$1,000.. . . .	916 71
4. E. B. Genest.. . . .	1,000 00
5. G. W. Paterson.. . . .	1,000 00
6. S. T. Lacasse, 10 mos., 20 d. at \$1,000.. . . .	886 16
7. D. Dunn.. . . .	1,000 00
8. T. W. E. Sowter, 11 mos. at \$1,000.. . . .	916 71
9. H. B. D. Bruce, 11 mos. at \$1,000.. . . .	916 71
10. C. J. Steers, 11 mos. at \$1,000.. . . .	916 71
11. H. H. Turner, 11 mos. at \$950.. . . .	883 32
12. F. C. Capreol, 8 mos. at \$900, 3 mos. at \$950.. . . .	837 49



7-8 EDWARD VII., A. 1908

13. C. C. Pelletier.. . . . .	\$ 900 00
14. O. H. Lambart.. . . . .	900 00
15. F. Loyer, 11 mos. at \$850.. . . . .	779 21
16. Eug. Belleau, 11 mos. at \$850.. . . . .	779 21
17. P. V. Low, 12 mos., \$850, and arrears \$50.34.. . . . .	880 34
18. Mrs. M. P. Lee.. . . . .	800 00
19. J. A. Coté, 5½ mos. at \$750, 5½ mos. at \$800.. . . . .	710 40
20. Walter Hatch, 9 mos. at \$750, 3 mos. at \$800.. . . . .	762 50
21. H. H. Rowatt, 11 mos. at \$750.. . . . .	687 50
22. Geo. D. Pope.. . . . .	750 00
23. F. W. C. Cuming, 6 mos. at \$700, 6 mos at \$750.. . . . .	725 00
24. P. Robertson, 8 mos. at \$700, 3 mos at \$750.. . . . .	654 20
25. A. F. Grant.. . . . .	660 00
26. J. S. Eagleson, 11 mos. at \$650.. . . . .	595 80
27. Jos. P. Dunne, 6 mos. at \$600, 6 mos. at \$650.. . . . .	625 00
28. S. J. Willoughby, 5½ mos. at \$600, 5½ mos. at \$650.. . . . .	572 90
29. C. W. Badgley, 5½ mos. at \$600, 5½ mos. at \$650.. . . . .	572 90
30. B. L. York, 5½ mos. at \$600, 5½ mos. at \$650.. . . . .	572 90
31. R. H. Campbell.. . . . .	550 00
32. Mrs. J. Ricard.. . . . .	547 00
33. Miss A. B. Yielding, Sept. 21, 1891, to June 30, 1892, at \$547.. . . . .	425 41
34. G. Lemieux.. . . . .	500 00
35. F. C. Macdonald.. . . . .	500 00
36. Mrs. C. Ridley.. . . . .	500 00
37. A. A. Pinard, Feb. 9 to June 30, 1892, at \$500.. . . . .	196 81
38. Miss M. May.. . . . .	450 00
39. Mrs. M. E. Bell.. . . . .	450 00
40. F. E. Stuart.. . . . .	450 00
41. Edward Connelly, 11 mos. at \$450.. . . . .	412 49
42. Miss L. Coleman, July 21, 1901, to June 30, 1892, at \$450.. . . . .	425 81
43. G. P. Pereira, October 14, 1891, to June 30, 1892, at \$450.. . . . .	321 77
44. P. M. Duffy, 6 mos. at \$400, 6 mos. at \$450.. . . . .	425 00
45. Miss M. Barber.. . . . .	400 00
46. Miss M. Shaw.. . . . .	400 00
47. John Curley.. . . . .	400 00
R. G. Bourne, resigned, 2 mos., 3 days at \$400.. . . . .	69 99
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	\$31,625 95

5 messengers—

James Dunnet, 11 mos. at \$500.. . . . .	\$ 456 27
A. Swinburn, 11 mos. at \$500.. . . . .	458 27
Alf. Pegg.. . . . .	500 00
Robert Dunlop.. . . . .	500 00
E. E. Turton, Feb. 9, 1892, to June 30, 1892, at \$300.. . . . .	141 73
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	\$ 2,058 27

(B.) Dominion Lands, Capital.

Temporary clerks—

J. S. Dennis, 357 days at \$5.. . . . .	1,785 00
Jacob Smith, 365½ days at \$4.. . . . .	1,462 00
W. McL. Mainguy, 6 mos. at \$95.41, 6 mos. at \$100, less 1½ days.. . . . .	1,167 52
L. Gauthier, 6 mos. at \$80, 6 mos. at \$84.36.. . . . .	987 36
N. B. Sheppard, 6 mos. at \$80.20, 6 mos. at \$84.36, less 4 days.. . . . .	976 79
J. A. Belleau, 6 mos. at \$80.20, 6 mos. at \$84.36.. . . . .	987 36
E. Chalifour, 6 mos. at \$80.20, 6 mos. at \$84.36, less 8 days.. . . . .	964 32
E. L. Rowan-Legg, 6 mos. at \$72.60, 6 mos. at \$84.36, less 2 days.. . . . .	936 14
J. Macara, 6 mos. at \$69.16, 6 mos. at \$84.36, and 2 plans, \$35.. . . . .	956 12
A. Bristow, 6 mos. at \$69.16, 5 mos. at \$84.36, less 1 day.. . . . .	834 04
J. M. O'Hanly, 6 mos. at \$69.16, 6 mos. at \$84.36.. . . . .	921 12
J. I. Dufresne, 184 days at \$2.50, 6 mos. at \$100, and examining Dominion land surveyors, \$105.. . . . .	1,165 00
J. B. Lepage, 6 mos. at \$69.16, 6 mos. at \$73.32, less 5 days.. . . . .	842 83
J. H. Reiffenstein, 6 mos. at \$65, 6 mos. at \$73.32, less ½ day.. . . . .	828 70
S. M. Genest, 6 mos. at \$53.95, 6 mos. at \$69.16, less 8 days.. . . . .	720 22
P. A. Begin, 6 mos. at \$53.95, 6 mos. at \$69.16.. . . . .	738 66
W. S. Surtees, 6 mos. at \$53.95, 181 days at \$2.. . . . .	685 70
E. W. Hubbell, 285 days at \$2.. . . . .	570 00
E. T. B. Gillmore, 6 mos. at \$49.79, 6 mos. at \$53.95, less 6 days.. . . . .	599 80
J. Woodruff, 184 days at \$1.50, 6 mos. at \$49.79.. . . . .	574 74
Percy Turner, 6 mos. at \$19.50, 5 mos., 25 days at \$20 .. . . . .	233 67



SESSIONAL PAPER No. 29a

Temporary employees—*Con.*

H. N. Topley, photographer.. . . .	\$ 800 00
C. R. Thicke, engraver, 308½ days at \$2.. . . .	617 00
A. Pouliot, draughtsman, salary \$14 per week.. . . .	708 23
J. Ridgway, draughtsman, salary \$4.50 per week.. . . .	240 80
R. A. Baldwin, draughtsman, 30 weeks at \$4.50, 23 weeks at \$4.60.. . .	239 27
A. Moody, litho. printer, 52 weeks, 1 day at \$19.. . . .	991 18
E. Sievers, litho. printer, 52 weeks, 4 days at \$16.. . . .	842 68
J. Foran, litho. printer, 53 weeks at \$16.. . . .	848 00
J. Cherry, litho. printer, 49 weeks at \$12, 4 weeks at \$13.. . . .	639 00
J. R. Allan, sur. asst., 190 days at \$2.. . . .	380 00
P. R. A. Belanger, D.L.S., 2 mos., 4 days at \$125 per month.. . . .	266 67
Thos. Fawcett, D.L.S., 2 mos., 6 days at \$150 per month.. . . .	330 00
W. S. Drewry, D.L.S., 143 days at \$6, 2 mos., 2 days at \$125.. . . .	1,116 33
James Gibbons, surv. asst., 140 days at \$2.. . . .	280 00
R. H. Hunter, clerk, 365 days at \$2.. . . .	730 00
Otto J. Klotz, D.L.S., 2 mos., 2 days at \$150.. . . .	310 00
J. J. McArthur, D.L.S., 196 days at \$6, 2 mos., 2 days at \$125.. . . .	1,434 33
Wm. Ogilvie, D.L.S., 80 days at \$7, 2 mos., 2 days at \$150.. . . .	870 00
A. St. Cyr, D.L.S., 2 mos., 4 days at \$125.. . . .	266 67
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	\$30,547 25

(C.) *Dominion Lands, Income.*

Permanent clerk—

George Newcombe, agent.. . . .	\$ 1,200 00
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Temporary employees—

Henry Ackland, messenger, 3 mos., 29 days at \$25.. . . .	\$ 98 39
Miss I. Coleman, clerk, 20 days at \$400 per annum, prior to being made permanent.. . . .	21 50
Miss M. A. Earle, clerk.. . . .	400 00
A. Houdet, clerk, 21 days at \$1.75.. . . .	36 54
Ralph Jones, clerk, 114 days at \$2.. . . .	228 00
John Judge, clerk.. . . .	400 00
Mrs. A. MacMaster, clerk, salary \$400, less 8 days.. . . .	391 29
D. Macnamara, clerk.. . . .	400 00
Mrs. L. Norton, clerk, 12 mas., less 4 days at \$400.. . . .	395 52
Wm. Peart, clerk, 1 m., 12 days at \$395.. . . .	45 66
*G. P. Pereira, clerk, 7 mos., 13 days at \$400, prior to being made permanent.. . . .	113 97
*A. A. Pinard, clerk, 7 mos., 8 days at \$400, prior to being made permanent.. . . .	239 17
E. Lecourt, clerk, 266 days at \$1.50, 6 mos. at \$49.79.. . . .	548 37
Miss F. Pope, clerk, 5 mos. at \$400.. . . .	166 44
John Mason, carpenter.. . . .	732 00
A. St. Cyr, clerk, 2 mos., 4 days at \$125.. . . .	266 67
John Satchell, clerk.. . . .	400 00
*E. E. Turton, messenger, 4 mos., 4 days at \$25, 3 mos., 8 days at \$30, prior to being made permanent.. . . .	195 00
Miss A. P. Yielding, clerk, 2 mos., 20 days at \$400.. . . .	88 88
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	\$ 5,167 45

(D.) *School Lands Funds.*

F. S. Checkley, clerk.. . . .	\$1,400 00
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(E.) *Immigration.*

Transferred to Department of Agriculture—

J. D. Bollard, clerk, 2 mos. at \$50.. . . .	\$ 100 00
Miss R. G. Mills, clerk, 61 days at \$1.50.. . . .	91 50
	<hr/>
	\$ 191 50

\* Name already included in Civil Government salaries.



7-8 EDWARD VII., A. 1908

DEPARTMENT OF THE INTERIOR,

OTTAWA, October 23, 1907.

The Secretary,  
Civil Service Commission,  
Ottawa.

DEAR SIR,—I wish to lay before the Civil Service Commissioners, for their consideration, the following suggestions:—

*1st. Re Leave of Absence.*

Instead of the present rule of giving three weeks annual holiday to all employees, regardless of length of service, I would suggest a graded scale as follows:

Two weeks during first five years' service, after five years' service, three weeks, after ten years' service, four weeks; after twenty years' service, five weeks.

It is not necessary for me to say anything in favour of the contention that three weeks annual vacation is not sufficient for officials of advancing years and long service.

This suggestion is borrowed from the English Civil Service Act, which provides that in the lower grades of service twelve working days shall be the annual holiday, and after five years eighteen days. In the higher grades 36 working days, and after ten years, 48 working days.

2nd. A suggestion borrowed from the Civil Service Act of the United States, which provides that not more than two members of the same family be employed in the service at the same time.

I have the honour to remain,

Yours faithfully,

FRANK NELSON.

OTTAWA, June 20, 1907.

Mr. N. B. SHEPPARD, sworn and examined.

*By the Chairman:*

Q. You are a clerk in the lands patent branch of the Department of the Interior?

—A. Yes.

Q. You wrote this letter to the Commission (showing)?—A. Yes.

Q. The purport of that letter is that you wish to be placed on the permanent staff of the department?—A. It is partly that; principally for an increase of salary.

Q. You are now getting \$1,550 as a temporary employee, and you wish to be made permanent and to get \$2,000?—A. Yes.

Q. There are apparently many other draughtsmen in the same class in that branch?

—A. Not in that branch; in the topographical surveys branch.

Q. Do you desire that all the draughtsmen in the topographical surveys office should be made permanent?—A. I think that is the general impression among them.

Q. Are you writing this letter simply on your own behalf or as a representative of yourself and others?—A. On my own behalf.

Q. But you think the other people are in the same position as yourself?—A. I know some of them are.



## SESSIONAL PAPER No. 29a

Q. There are in the Auditor General's Report a list of four pages of people classed as draughtsmen in the surveys branch of the Department of the Interior employed temporarily?—A. I daresay.

Q. How were you appointed?—A. I made application in 1883.

Q. To whom?—A. To the member of parliament for Yamaska, I think.

Q. Who was that?—A. Mr. Vanasse.

Q. You made application for a Government appointment?—A. Yes.

Q. Were you a Dominion land surveyor?—A. No.

Q. A Provincial land surveyor?—A. No. I followed the profession of surveying for several years before I came to the department. I have been in the surveys branch ever since.

Q. Have you been in Ottawa all the time, or have you gone into the field?—A. Since 1883 I have been in Ottawa.

Q. Did you ever, since you have been in the service, go into the field?—A. Yes, just slightly.

Q. What vacancy do you refer to in this letter?—A. The vacancy caused by the resignation of the clerk who had the position I am holding at present.

Q. What was his name?—A. E. W. Hubbell.

Q. He is a Dominion land surveyor?—A. Yes.

Q. He goes into the field every year?—A. Lately.

Q. What was his position in the department?—A. They did not give it any definite name. He took charge of looking after the descriptions of the land patents.

Q. Was he a Dominion land surveyor when he did that duty?—A. Yes.

Q. He was always a Dominion land surveyor, from the time he entered the department?—A. No.

Q. Was he always a Dominion land surveyor when he looked after these descriptions?—A. Yes.

Q. Then, you wish to be appointed to a place held all the time by a Dominion land surveyor, although you are not a Dominion land surveyor yourself?—A. I am there.

Q. You are looking after the descriptions of land patents?—A. Yes.

Q. That position was held by Mr. Hubbell?—A. Yes.

Q. When he held that position, he was a Dominion land surveyor?—A. Yes.

Q. You are not a Dominion land surveyor?—A. No.

Q. Is it desirable that the position you occupy should be held by a Dominion land surveyor?—A. I do not think so.

Q. What are your technical qualifications for this position?—A. My experience in surveying, my technical knowledge of surveying, and my experience in the department.

Q. Are you a senior amongst all these draughtsmen?—A. Yes.

Q. You are the senior draughtsman?—A. Yes, one of the seniors by service.

Q. In the Auditor General's report they are all described as draughtsmen in the surveys branch?—A. Possibly so.

Q. Are you the only person technically described as a draughtsman who does superior work there—work of a description the other so-called draughtsmen do not perform?—A. I do not know who makes descriptions in that office now, because I am no longer in it—have not been for years.

Q. What are you doing now?—A. I am preparing descriptions in the Dominion land patents branch.

Q. That is not draughtsman's work?—A. No, you cannot call that drafting, but I do a great deal besides that.

Q. Is there any other person in the department preparing descriptions of Dominion land patents?—A. Yes.

Q. Are there more than one besides yourself?—A. Yes, in a different branch.



7-8 EDWARD VII., A. 1908

Q. In other branches of the department there are people doing analogous work to yours?—A. I suppose I might say there are, in connection with descriptions of railway lands.

Q. What are the patents you are preparing?—A. Homesteads, sales, special grants—in fact, all patents, with the exception of railway lands.

Q. Who prepares the descriptions of the school lands?—A. I do.

Q. Then, the only descriptions that are not prepared by yourself are the descriptions of railway lands?—A. Yes, and they pass through my hands.

Q. Who is your immediate chief?—A. Mr. N. O. Côté.

Q. He is described as chief clerk of patents?—A. Yes.

Q. He succeeded Mr. Goodeve?—A. Yes.

Q. Do you report directly to him?—A. Yes.

Q. There is no intermediate between you and Mr. Côté?—A. No.

Q. Are you one amongst many who report to him direct, or are you the chief of all these others?—A. I have nothing to do with the others; I am in charge of a sub-branch.

Q. There must be about a hundred draughtsmen in the surveys branch; do they report through you, or do they report to Mr. Côté direct?—A. I have nothing to do with them, and they have nothing to do with me. Allow me to explain. The topographical surveys branch is under the control of the surveyor general. All technical men came through the surveyor general's office, and I was one of them. I was transferred from the surveyor general's office to take charge of the fiats and the descriptions in connection with the patents in the head office. I have nothing whatever to do with any draughtsman in the surveyor general's branch, with the exception of supplying information that may be required for that branch from me. I have charge of a sub-branch in our own branch of the department.

Q. Do any of these other men detailed in the Auditor General's report, report to Mr. Côté?—A. No.

Q. You are the only man who reports to Mr. Côté?—A. Yes, of those draughtsmen.

Q. In your petition you request that steps should be taken to give you \$2,000 a year and make you permanent? In listening to the petition, are we to infer that there are others in the same category who should also be appointed permanent and at the same salary?—A. I certainly think that those who have been in the service as long or nearly as long as myself should be in the same category as myself.

Q. What are the qualifications required in a Dominion land surveyor?—A. Ability to survey Dominion lands.

Q. In making out these descriptions, is there a great deal of technical knowledge required which a Dominion land surveyor necessarily possesses?—A. Yes, certainly.

Q. Is it detrimental that a man making out descriptions of these lands has not passed as a Dominion land surveyor?—A. No, it is not detrimental in any way.

Q. Then how do you reconcile the two statements, that it is desirable on the one hand that he should possess the qualifications of a Dominion land surveyor, and that he need not be a Dominion land surveyor?—A. A man may well possess the qualifications of a Dominion land surveyor who has not been a Dominion land surveyor.

Q. Would it not be better that a man making out these descriptions should have passed the examination of a Dominion land surveyor?—A. That is a matter of opinion. I can say that I have done just as good work as my predecessor, if not better; and moreover, if any particular descriptions were required at the time he held the office, they were sent to me to do at the time I was in the surveyor general's office.

Q. What do you mean by any particular descriptions?—A. If there were peculiarities which might perhaps require a little studying. I do not say that it was because he was not able to do them, but the fact remains that I did them.

Q. What is Mr. Hubbell getting now?—A. I could not say.



## SESSIONAL PAPER No. 29a

Q. He is surveying on contract ?—A. I could not say. I think he is engaged by the day.

Q. He takes out parties under his control ?—A. Yes.

Q. Did you ever conduct a party in the field ?—A. Yes.

Q. In what way ?—A. As an articulated student under my uncle.

Q. Did you have sole charge of the party ?—A. Yes.

Q. Was that survey in the province of Quebec ?—A. Yes.

Q. Was it a survey as important relatively as a survey of new unsurveyed territory in the Northwest ?—A. It was a cadastral survey.

Q. That is for dividing the seigniories ?—A. It is for the cadastration of the lots for the purpose of registration and legal process.

Q. Is there any other fact you think you should tell us that would in your opinion justify an increase of your salary and putting you on the permanent force ?—A. I might state, as I think I mentioned in my letter, that at the time I made the application I asked that I be given the same salary as the officer who had just vacated the place—that I was not looking for the place particularly, as I had a very good position in the Surveyor General's office but not sufficient salary; and the only answer I got to that was to report for duty.

Q. Through whom ?—A. The Deputy Minister at the time.

Q. You did not get it through Mr. Deville or Mr. Côté ?—A. No.

Q. It went through the regular course of the department, and the Deputy Minister wrote you an answer ?—A. My application was to the Deputy Minister, and I got the answer from him.

Q. What are your office hours ?—A. From 9.30 to 4.30.

Q. Do you ever get any holidays ?—A. Three weeks.

Q. Do you sign an attendance book ?—A. Yes.

Q. Whose attendance book do you sign ?—A. The attendance book of the Land Patents branch.

Q. That is Mr. Côté's ?—A. Yes.

Q. How many people are employed in the Land Patents branch ?—A. Perhaps 70 or 80. I may be mistaken though.

Q. Do you think these 70 or 80 people in the Land Patents branch should be appointed permanently ?—A. I think the greater portion of them are appointed permanently.

Q. Then some of the officials in the Land Patents branch are permanent and some are not ?—A. I have never inquired much into their personal matters, but I know for a fact that four are not.

Q. Are there only about half a dozen or so of the officials in the Land Patents branch that are not permanent ?—A. As far as I know.

Q. Do you think those half dozen or so should be appointed permanently ?—A. I think so.

Q. In a big department like the Department of the Interior, where there are about 150 permanent and about 400 non-permanent officials, do you think it would be desirable that a greater number of the non-permanents should be appointed to permanent positions ?—A. I think so, because it has been found that those who were not permanent made their best endeavours to obtain work outside, and almost immediately left after being appointed.

Q. There are several officials who left the department in 1883; there were about 40 members in your branch. Of those 40 there are 6 left ?—A. Since I have been there, there have been added to the staff probably 80, and some 50 have gone in the way of deaths and leaving.

Q. But there is a constant shifting ?—A. A constant shifting in the Surveyor General's branch.

Q. Are all the appointments made like yours, through the influence of Members of Parliament ?—A. I could not say.



7-8 EDWARD VII., A. 1908

Q. Yours was made through the influence of the Member for your district?—A. Probably. I simply asked him if I could get employment in the department; that is all I said; and I got notice to report at Ottawa.

Q. You do not know how the other members of the temporary staff got their appointments?—A. I believe some of them got them through a circular which was sent to certain colleges and universities throughout the country asking them to lay before their students the proposition that they enter the Government service under certain conditions.

Q. What salaries do draughtsmen in the Topographical Surveys branch get on appointment?—A. Different salaries.

Q. What is the minimum salary at present?—A. I do not know.

Q. Are they appointed at \$400 or \$500?—A. Probably at \$75 a month up.

Q. Are they graduates of universities?—A. Some.

Q. Are those who are not graduates of universities Provincial or Dominion land surveyors?—A. Some of them.

Q. Are some of those described as draughtsmen persons that never were in the field, never obtained a graduation certificate from a university, and never passed the examination of Dominion land surveyors?—A. Yes.

Q. And these people are called draughtsmen?—A. Yes.

Q. Do you happen to know whether these people who did not pass the examination of Dominion land surveyors and have never been in the field have had any experience at all?—A. Some I know have not had any experience outside of what they have gained in the office.

Q. They came in fresh from school or somewhere else and were dubbed draughtsmen, though without experience?—A. I expect so.

Q. And were paid at the rate of \$75 a month?—A. I will not say as to those who were paid \$75 a month. When I entered the department we were paid from \$30 to \$45 a month.

Q. Are there people now there who are dubbed draughtsmen paid at the rate of \$45 or \$50 a month who have had no experience?—A. As I understand, those who have been appointed within the last two or three years or so are supposed to be graduates of some technical school or university.

Q. What increments do they receive? Suppose they begin at \$900 per annum, how much is the first increment?—A. I do not know what they are getting now as a rule, but I understand some little time ago that an increase of \$50 a year was granted to some of them. As I say, I have no interest in the Topographical Surveys branch other than that I am still on its pay-list.

Q. In looking over the list I see that some draughtsmen are paid at the rate of \$900 a year, others at the rate of \$500 a year, others at the rate of \$1,500 a year, some at the rate of \$300 a year and others at the rate of \$720 a year. Is there any standard or any system adopted in the Surveys branch of the Department of the Interior regulating the salaries of draughtsmen?—A. I am not sufficiently conversant with it to say except that I think any increases that have been given to them have been based on their term of service and their qualifications.

*By Mr. Bazin:*

Q. On whose recommendation would that be done?—A. The Surveyor General's.

*By the Chairman:*

Q. Here is a draughtsman paid for a month and a fraction at the rate of \$300 a year, and next to him is a draughtsman getting \$1,200 a year. Do they do the same duties?—A. Probably not.

*By Mr. Fyshe:*

Q. Surely it is incredible that a draughtsman of any standing should be worth only \$300 a year?—A. The term draughtsman is a general term used in the branch—



## SESSIONAL PAPER No. 29a

I do not know why; but they are virtually draughtsmen; they could be called on to do draughting if necessary.

Q. What do they draught?—A. Township plans.

Q. Merely outlining certain areas?—A. No, not at all. The probability is that those at the very low salaries are those employed in the lithographing branch of the branch.

Q. That should involve some technical skill, shouldn't it?—A. Certainly; it does. It all depends on the actual work. There are those who manipulate the machine.

Q. The chances are that a man getting \$300 a year is doing the most ordinary kind of mechanical work?—A. It is quite possible that he may be doing draughting. I know for a fact that there were those who did not get any more than that who did very good draughting work there.

Q. Why should they remain?—A. Because they were not in a position to leave. A great many of them did not remain. As soon as they got something better they left. I might state that one man that I know, who was getting I think \$300 a year in the department some few years ago, is now getting a salary of \$1,500 or more a year outside.

Q. What is he employed at?—A. Surveying and draughting.

Q. For whom—for the railroads?—A. I think it is a coal company, but am not sure.

Q. Can he look forward to steady employment at that?—A. Oh, yes.

Q. He is a regular officer of the company?—A. Yes.

*By the Chairman:*

Q. At the bottom of page 9 of the Auditor General's Report, E. W. Hubbell, whom you succeeded, is called a surveyor, and he is the only man designated as such. Was his work distinct above all others while he was in the employ of the Surveyor General's branch?—A. No.

Q. Are you doing the work he did while he was paid as a surveyor?—A. Yes.

Q. He was there for three months and a half, from January 1 to April 15, 1906. What was he doing for the other nine months of the year ending June 30, 1906?—A. He was probably out in the field.

Q. But was paid out of the Topographical Surveys business?—A. Yes. You asked me just now if I was doing the same work as he did when he was getting \$1,800 a year. I was, but not the work that the amount you mention is charged against. He was getting \$1,800 for the same work I am doing now.

Q. Do you find it difficult to get young men to enter the service now?—A. I think so, because though they come in, they leave very quickly.

*By Mr. Fyshe :*

Q. You must be getting them all the time then?—A. Yes.

*By the Chairman:*

Q. Is it want of proper status that prevents them coming into the service?—A. I fancy so.

Q. And want of proper emolument?—A. Yes.

Q. And want of proper prospects?—A. Yes.

Q. What did you get when you first came into the service?—A. \$45 a month.

Q. In what year did you come in?—A. In 1883.

Q. And after twenty-four years of service you obtain the munificent salary of \$1,450?—A. Yes. There has been no regular increase.

Q. It is simply haphazard?—A. Haphazard.

Q. It depends, I suppose, a good deal on the good will of the man to whom you report?—A. Possibly. I do not know.



7-8 EDWARD VII., A. 1908

Q. It is hardly to be supposed that with 400 temporary employees, the deputy could know much about each?—A. Oh, no.

Q. He must depend on the report of the person immediately above you?—A. I could not say.

Q. If you wish to amplify your evidence when you revise it, we shall be very glad to have you do it. Have you anything else to tell us now that you think of?—A. I think there should be some difference made in the classification of those clerks who have been there for a long time from those who have been recently appointed.

Q. You think there should be a difference between the old employee and the new employee?—A. Certainly. There are employees who have been there for twenty-four years who, though not professional men, are much more capable for a certain work than those who are professional men. A good number of the employees of the Topographical Surveys branch are, I understand, Dominion land surveyors, but they are Dominion land surveyors of very recent standing; but there are other men who have had practical experience of the office work for twenty-four years. I might add that while I was in the Surveyor General's Branch I took the place of the head clerk, Mr. Symes, when he was away.

Q. Then Mr. P. B. Symes is the buffer between you and Mr. Côté?—A. He has nothing to do with Mr. Côté.

Q. You say you took his place?—A. When I was in the Surveyor General's branch.

Q. You are not now in the Surveyor General's branch?—A. No, I have not been for four years.

Q. Then we infer that that list of draughtsmen is rather a confused statement, some being under Mr. Côté and some under Mr. Deville, and that is not a proper classification?—A. The only draughtsmen under Mr. Côté would be Mr. Langlois and myself.

Q. When was Mr. Langlois appointed?—A. About 1890, I think.

Q. How long has Mr. Reiffenstein been there?—A. He came in, I think, in 1886, because in 1885 he was out in the field surveying.

Q. Have you written anything else to the commission besides this letter?—A. I signed a joint memorandum with three others who are about on the same footing as myself.

Q. Who were the others?—A. Mr. Rowan-Legg, Mr. Gillmore and Mr. Bégin.

Q. This is the memorandum you refer to (showing)?—A. Yes. I would like to state that in addition to the actual preparation of the descriptions there is a great deal of other work involved, and I have a great deal of correspondence to look after and carry on in connection with my work. I have under me at present four clerks, and the work has increased to such an extent that the staff is not really sufficient.

Q. You want additional assistance?—A. Yes.

Q. Is that want universal in your branch, do you think? Does the Topographical Surveys branch want additional assistance?—A. I do not know anything about their requirements.

Q. Then, this list in the Auditor General's Report is rather confusing—it mixes up the Topographical Surveys branch and the Survey General's branch?—A. Yes, two or three branches. There are names on that list of persons employed in the Timber and Forests branch, the Land Patents branch and others.

LAND PATENTS BRANCH,

DEPARTMENT OF THE INTERIOR,

OTTAWA, May 29, 1907.

T. S. HOWE, Esq.,

Secretary Civil Service Commission,

Room 2, Senate, Ottawa.

SIR,—I respectfully beg to lay before the Commission a statement of my status in the service and request that the same be taken into consideration with a view of bettering my position, both as to classification and salary.



## SESSIONAL PAPER No. 29a

I entered the service in 1883 in the Technical or Topographical branch of the Department of the Interior and was continually employed in that branch up till April, 1903.

The clerks of that branch have from time to time tried to better themselves financially, but with very indifferent success.

During the early part of the year 1903 the position of technical officer in charge of the preparation of the descriptions for the patents of land having become vacant, the chief clerk of the Land Patents branch applied to me for information as to whom he could get to fill the place, knowing that I, in my position in the technical branch, was fully conversant with such matters and could advise him of some one. On my suggesting that perhaps I might take the place if it would give me an increase of salary, he said he would be very glad to have me.

The clerk who filled the position before me had a salary of \$1,800 per annum. I applied for the position and salary but did not obtain the latter; since that time the work has doubled in amount, and I can verify the statement when I say that I do as good work and a great deal more than my predecessor, yet I am receiving only \$1,550. During all these long years of service, viz.: 24, I have never been made permanent and therefore have nothing to look forward to in the future, should anything arise in the way of sickness or any such thing that might incapacitate me for further service. I contend that in view of my long service, the technical qualifications which I possess and the great increase in the cost of living that I should rank as a first-class clerk, and should be in receipt of a salary of \$2,000 per annum.

The work I am called upon to do requires special knowledge and is of a very responsible character, and I am well assured that the chief clerk of the branch will bear out my statements as to my capabilities for the position.

I would, therefore, request that I be recommended for a permanency at \$2,000 per annum.

I have the honour to be, sir,

Your obedient servant,

(Signed) N. B. SHEPPARD.



7-8 EDWARD VII., A. 1908

OTTAWA, FRIDAY, June 21, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman.

Mr. THOMAS FYSHE, Montreal, and

Mr. P. J. BAZIN, Quebec.

Mr. P. A. BÉGIN, called, sworn and examined.

*By the Chairman :*

Q. You are in the Department of the Interior ?—A. Yes, sir.

Q. You have written on behalf of four gentlemen there, technical officers ?—A. Yes.

Q. Mr. Sheppard was here yesterday ?—A. Yes, he told me he was here yesterday.

Q. He went off independently of you other three, apparently ?—A. Yes; well, he did not know we had taken the matter up.

Q. You and the other gentlemen are not permanent ?—A. No.

(Letter dated June 10 read.)

Q. You are paid out of what they call the Topographical Surveys branch ?—A. Yes.

Q. Who is your chief ?—A. Captain Deville, the surveyor general.

Q. Mr. Sheppard is under Mr. Coté ?—A. Yes.

Q. Under whom does Mr. Rowan-Legg serve ?—A. Under Captain Deville.

Q. And does Mr. Gillmore serve under the same man ?—A. The same man.

Q. Are you a Dominion land surveyor ?—A. No, I am not.

Q. Are you a Provincial land surveyor ?—A. No.

Q. Are you a graduate of any university ?—A. No.

Q. Mr. Gillmore was a graduate of the Military College, I think ?—A. I think so.

Q. Was Mr. Rowan-Legg ?—A. No.

Q. You are called draughtsmen here ?—A. We are called draughtsmen.

Q. Are all the draughtsmen employed as draughtsmen, or are they only copying blue prints ?—A. Some draughtsmen are only copying prints, but these are real draughtsmen; they make all kinds of maps and compiling, any kind of work for a map.

Q. You chiefly base your application to us on your long service ?—A. No, long service, technical qualifications and great increase in cost of living.

Q. On length of service rather more than on technical qualifications ?—A. No, sir, for all of above reasons.

Q. You consider that having gone into the service as far back as that, if you had been permanent from the beginning, you would have been first-class clerke now ?—A. I think so.

Q. You also request that if superannuation is again put on the statute-book, you should have the advantages of it ?—A. Yes.

Q. From the date of your first appointment ?—A. Yes.

Q. That is, that your back service should count ?—A. Yes.

*By Mr. Fyshe :*

Q. Being in the outside service, you would not have been under the superannuation fund as it existed before ?—A. No.



SESSIONAL PAPER No. 29a

Q. Nor even the retirement fund?—A. No.

*By the Chairman :*

Q. He was obliged to pass as a civil servant; Mr. Gillmore, as a graduate of the Military College, was exempt?—A. Well, as draughtsmen, we were exempt.

Q. You have been examined since?—A. Yes.

Q. When you entered the Civil Service, you passed the Civil Service examination?—A. Yes.

Q. And Mr. Gillmore was a graduate of the Military College?—A. Yes.

Q. Did Mr. Rowan-Legg pass any examination?—A. Yes, Civil Service examination.

Q. Since you entered the service, the three of you have passed examinations as draughtsmen?—A. Yes.

Q. Then, although you were not surveyors at the beginning, you have passed examinations since as draughtsmen?—A. We passed the Civil Service examination.

Q. Do you ever go out in the field, all of you people?—A. I have never been in the field.

Q. Your occupation is simply when the survey is made by the field staff, you make the draughtings from them?—A. Yes.

Q. Your chief is Mr. Deville?—A. Yes.

Q. Who is the surveyor general?—A. Mr. Deville.

Q. You are one of four who signed this memorial. Do you think all those draughtsmen charged to the topographical surveys branch should also be included?—A. Some of them can take the name, but all such who have been employed are not really draughtsmen.

*By Mr. Fyshe :*

Q. What are they doing?—A. Copying maps.

Q. But they are not real draughtsmen?—A. No.

*By the Chairman :*

Q. Although classified as draughtmen here, some of them are not draughtsmen?—A. No.

Q. Then you do not suggest that the whole of these gentlemen who are called draughtsmen should be made draughtsmen, as you are?—A. It would not be satisfactory to the old clerks to put all the new men on the same footing.

Q. Many of these gentlemen who are called draughtsmen have passed no examination at all?—A. No departmental examination.

Q. How were you employed originally yourself?—A. They called for a few draughtsmen, and I made application to the Deputy Minister and got the position.

Q. What part of the Dominion do you come from?—A. Point Lévis.

Q. I suppose some Member or other backed your application?—A. No.

Q. You came up yourself?—A. Yes.

Q. Were you through Laval University?—A. No.

Q. You would be well known, and after proper inquiries had been made by the Deputy Minister, probably he ascertained what your qualifications were, he appointed you, is that it?—A. Yes, sir.

Q. You owed nothing to political influences yourself?—A. No, sir.

Q. Those so-called draughtsmen that have passed no examination, have they been appointed by political influence?—A. Some of them have.

Q. How about the others?—A. They were recommended by the surveyor general himself; they came in from the colleges.

Q. Then a man may come in there and be called a draughtsman and know nothing about draughting?—A. No.



7-8 EDWARD VII., A. 1908

Q. Simply by a certain amount of political influence they get an appointment. Have you any more examinations to pass?—A. No.

Q. You have passed all the examinations that will be required of you?—A. Yes.

Q. How many have you passed?—A. Only one.

Q. Under the Board of Dominion Land Surveyors, I suppose?—A. No.

Q. I think you said you first passed the Civil Service examination?—A. Yes.

Q. And then you passed the examination in the department for draughtsman?—

A. Well, we are considered after several years' service in the department that we are really draughtsmen.

Q. I thought you said you had passed an examination?—A. That is it, before the surveyor general.

Q. That is what I wanted to get at. After you passed the Civil Service Qualifying examination there was a departmental examination under the surveyor general?—A. Not a departmental examination, but a cursory examination of my work by the surveyor general.

Q. Then you did not pass any examination of the Dominion land surveyors in order to become a Dominion land surveyor?—A. No, sir.

Q. The examination by the surveyor general was an examination to show that you were fitted for the position you occupied in the department?—A. Yes, sir.

*By Mr. Fyshe:*

Q. Who is surveyor general?

The CHAIRMAN.—Mr. Deville, a very capable man.

*By the Chairman:*

Q. Do you know how many years Mr. Deville has been there?—A. About twenty-eight years, I think.

Q. He has been there a very long time?—A. Yes.

*By Mr. Bazin:*

Q. Twenty-six years?—A. Yes.

*By the Chairman:*

Q. Well, Mr. Bégin, Mr. Sheppard was so fully examined yesterday that I do not know we have much more to ask you, unless Mr. Bazin desires to ask you some questions.

Mr. BAZIN.—No, it would all be on the same lines as the evidence we heard yesterday.

*By the Chairman:*

Q. Except that Mr. Sheppard is in the Lands Patent Branch and you are in the Survey branch?—A. Yes.

*By Mr. Fyshe:*

Q. Where are your offices?—A. At the corner of Metcalfe and Slater.

Q. Are the draughtsmen all together?—A. No.

*By the Chairman:*

Q. But the surveys are all there?—A. Only the surveyor general and staff are there.

Q. It is at the corner of Metcalfe and Slater?—A. Yes.

Q. All those people that are employed in what is called the Topographical Surveys branch are there?—A. No, some are in other places.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. Have you any fixed ideas as to what might be an improvement in the service?

—A. Well, about the old clerks, I think I said all I have to say in my letter. I do not think it is necessary to repeat that again, about the old clerks being made permanent, with first-class standing and with income according.

Q. That paper is only signed by four names?—A. Yes.

*By the Chairman:*

Q. This witness does not know anything outside of his own little circle. You are limited to the surveyor general's department?—A. Yes, it is quite different with the other branches.

*By Mr. Fyshe:*

Q. Do you think that the lower paid officers are justly treated, that they are fairly treated?—A. Well, some of them are getting \$75 a month and they are in the service only a couple of years.

Q. You think perhaps they are overpaid?—A. No, they are not overpaid.

Q. None of them are overpaid?—A. I do not think there are any overpaid.

Q. Then the department does not err on the side of extravagance?—A. No, it does not.

Q. Have you work for all the men in the department, sufficient work for all the men?—A. Oh, yes, there is more work than we can do.

*By the Chairman:*

Q. What are your office hours?—A. From 9.30 to 4.30.

Q. There is an attendance book of course?—A. Oh, yes.

*By Mr. Fyshe:*

Q. You get one hour for lunch?—A. One and a half hours for lunch.

*By the Chairman:*

Q. Do you sign when going out for lunch?—A. We sign in the morning and at two o'clock on returning from lunch.

*By Mr. Fyshe:*

Q. Do you like the service?—A. Yes.

Q. Does the staff generally like the service?—A. Oh, yes, the staff generally like the service very much.

Q. You are not a race of grumblers?—A. No, sir.

Witness retired.

DEPARTMENT OF THE INTERIOR,

OTTAWA, June 10, 1907.

T. S. HOWE, Esq.,

Secretary Civil Service Commission,  
Room 2, Senate, Ottawa.

SIR,—We the undersigned technical officers of the Department of the Interior beg to lay before the Civil Service Commission the following facts in respect to our standing and financial position in the department.

We have been employed continuously in the department for a long time, ranging from eighteen to twenty-five years as beneath.



7-8 EDWARD VII., A. 1908

E. L. Rowan-Legg, twenty-five years; N. B. Sheppard, twenty-four years; P. A. Bégin, twenty-four years; E. T. B. Gillmore, eighteen years.

During all this term we have never been made permanent and have therefore nothing to look forward to, should we in the future, through any cause be incapacitated from further service.

The work we are employed on is purely of a technical character calling for special qualifications.

We are assured that our work has been well and honestly performed and is appreciated by the heads of the branches.

We further submit that we are insufficiently recompensed for the work we are called upon to do and in view of our long service, the increased cost of living and our special qualifications that we should be appointed to the permanent staff with the rank of first-class clerks, and that in the event of superannuation the same should be based on our first appointment to the service as temporary clerks.

We respectfully invite inquiry as to our capabilities collectively and individually, and request that this application be given your favourable consideration.

We have the honour to be, sir,

Your obedient servants,

(Signed) N. B. SHEPPARD,  
E. T. B. GILMORE,  
E. L. ROWAN-LEGG,  
P. A. BEGIN.

QUEBEC, September 18, 1907.

Mr. PATRICK DOYLE, sworn and examined.

*By the Chairman:*

Q. You are the immigration agent here?—A. Yes.

Q. How long have you been agent?—A. For over fifteen years.

Q. What salary do you get now?—A. \$1,800.

Q. What did you get when you were appointed?—A. \$1,400 up to April 1, last.

Q. You have an interpreter in your office?—A. Yes.

Q. How many clerks have you?—A. I submit a memorandum showing the staff.

Q. You have an interpreter, two or three guardians, engineers, matrons and a medical officer?—A. Yes. There are twenty-one altogether on the staff.

Q. You yourself have been thirty-eight years in the service?—A. Over thirty-eight years.

Q. What were you before you became agent?—A. I was a clerk, then assistant agent, and then agent.

Q. Who was your predecessor?—A. Mr. Stafford.

Q. The assistant agent is a new appointment?—A. Yes, from April 1, last.

Q. He is a doctor?—A. Yes.

Q. Was he appointed because he was a doctor?—A. Not at all. He does not make use of his capacity as a doctor.

Q. Then you have four clerks?—A. Yes.

Q. Mr. Stein has been 34 years in the service?—A. Yes.

Q. And Mr. Stafford fifteen years?—A. Yes.

Q. Mr. Morrisset eight years?—A. Yes.

Q. Mr. Beaulieu a year and a half, Mr. Byrne, a year and a half and Mr. O'Connell, a year and a half?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. They are paid each \$2.50 a day?—A. Yes.

Q. All the year round?—A. Yes.

Q. Then you have Mr. Anderson, who has been thirty-nine years in the service?—A. Yes, he is interpreter.

Q. He was appointed at \$400 and has now \$800?—A. Yes.

Q. That is, in 39 years, he has gone from \$400 to \$800?—A. Yes.

Q. Then you have a caretaker?—A. Yes.

Q. You have an engineer and landing master of eighteen years' service?—A. Yes.

Q. What engines does he look after?—A. A steam engine for pumping water.

Q. An assistant engineer and one messenger?—A. Yes.

Q. Two matrons, one of whom has been there twenty years and the other six years?—A. Yes.

Q. And six guardians?—A. Yes.

Q. When you entered the service, thirty-eight years ago, how many immigrants arrived in the port?—A. I suppose 15,000 or 16,000 in the season. It would fluctuate.

Q. From 1869 to 1897 there was very little increase in the number arriving yearly?—A. Very little. It would go up in one year and down in another.

Q. From 1869 to 1898 the number of immigrants arriving yearly varied from 15,000 to 20,000?—A. Yes.

Q. From 1898 onwards there has been a steady increase until in 1906 there were 112,000, and this year up to September 15 there have been 115,000?—A. Yes, and there will be probably 20,000 more before the end of the season.

Q. Then you believe that 135,000 will be the number to arrive this season?—A. Yes.

Q. That is, in nine years the number of immigrants arriving at the port of Quebec has increased over six-fold?—A. Yes.

Q. How do you manage to cope with so many?—A. We are at work night and day and on Sundays. As a rule ships come in on Sundays.

Q. After navigation closes do you have many immigrants passing through?—A. No.

Q. Then, for eight months in the year you live a very strenuous life?—A. Yes, from about April 25 to the end of November.

Q. And have no Sundays?—A. No.

Q. Then for about for months in the year you hibernate?—A. No. So much work accumulates that in the winter we have plenty to do. We have to put our papers into proper shape.

Q. In the ten years since this big influx began, you seem to have had only three or four additional clerks?—A. Only three—my assistant and two clerks.

Q. With nearly the same machinery you are doing six times the work you did ten years ago?—A. Yes.

Q. Have you any fixed office hours?—A. No.

Q. You are down when a steamer arrives?—A. Yes. A telephone message often comes at night that a ship will arrive early the next morning.

Q. All the steerage immigrants are landed at Quebec, are they not?—A. Yes.

Q. How long are they kept in Quebec?—A. It depends on the nationalities. It takes a long time to get the foreigners through—about a hundred an hour. They cannot go till each person claims his own baggage, and it takes perhaps ten or twelve hours before a ship load of a thousand can be got through.

Q. How many extra trains are put on?—A. Two for each ship.

Q. What is the largest number of immigrants that have arrived in a ship?—A. 2,200.

Q. What ship was that?—A. One of the Antwerp boats, the *Montezuma*, I think.

Q. You have various nationalities coming here?—A. Yes.

Q. Does your interpreter know all the different languages?—A. Oh, no.



7-8 EDWARD VII., A. 1908

Q. With all these different nationalities, how can you manage with only one interpreter?—A. The Canadian Pacific Railway Company, the Grand Trunk Company and the steamships all have interpreters. The Canadian Pacific Railway Company has stationary interpreters, so has the Grand Trunk Company. All the interpreters come together, and if one does not understand the language of any particular immigrant, another does. There is one interpreter there who speaks twelve languages.

Q. Has every steamship line an interpreter?—A. Yes, and the railroads as well; so that there are seven or eight interpreters in the building all the time the immigrants are there.

Q. You say that during the season of navigation you are rung up by telephone and informed when a ship is about to arrive?—A. We generally know, and we watch out for it, or we are notified that a ship has passed Father Point and will arrive at 4 or 5 o'clock in the morning.

Q. Are you personally on the wharf when every vessel of immigrants arrives?—A. It would be almost impossible for one man to be there always. Since Dr. Lavoie has been appointed my assistant, we have made arrangements between ourselves for one or the other to be there.

Q. So that either you or Dr. Lavoie are always there to meet whatever batch of immigrants come, at the time of their arrival?—A. Yes, and the whole staff also.

Q. From Thursday night until Sunday there is a continuous arrival of steamers; are the whole staff there all the time?—A. No, they relieve each other.

Q. Does the staff there at night one week do the day work the next week?—A. Yes, they relieve each other.

Q. What sleeping accommodation have you in the shed for the immigrants?—A. For the females only.

Q. How many beds do you make up?—A. There are fourteen rooms with some double beds in each room.

Q. How many beds in each room?—A. We have single rooms and double rooms.

Q. Every care is taken for sanitation and cleanliness?—A. Yes. The doctors are too particular as to that.

Q. Every attempt is made to make the immigrants comfortable on their arrival?—A. Yes.

Q. Do you give them meals?—A. If any of them are stranded waiting for tickets or expecting their friends, we allow them to stay in the building, and the ship pays their expenses until they get letters or money or their friends meet them.

Q. You take care of them?—A. The instructions to the matrons are to see that no person in the building is allowed to be hungry. The ship has to provide for them.

Q. All this goes on for eight months in the year?—A. Yes.

Q. In the remaining four months you are cleaning and repairing and getting your reports ready?—A. Yes. Each immigrant who arrives has to pass an inspection. We have to question every immigrant who arrives.

Q. I suppose there is a form of questions—as to whether they are going to settle in the country and all that?—A. Yes, and their professions and trades.

Q. And whether they are single or married and whether they are going to remain in the country—following the form adopted in the United States?—A. Exactly. They are very nearly alike. And if we find any one physically defective or likely to become a public charge, we put that one aside and report the case to Ottawa, or in extreme cases deport the immigrant.

Q. Who composes the board of inquiry?—A. The clerks. It is amongst ourselves.

Q. You occupy an important position in connection with getting good and contented settlers in the country?—A. Yes.

Q. The lowest salary paid to any other agent of a Government department in Quebec is \$2,200?—A. Yes. There are six federal officers in Quebec, of whom two are paid \$2,200 each, one \$2,500, and another \$3,000.



## SESSIONAL PAPER No. 29a

Q. You consider that your long and valuable experience entitles you to something more than you are receiving?—A. I think so. I think I should be paid, at any rate, as much as the lowest of the others. There have been three immigration agents here since 1825. Mr. Buchanan served from 1825 to 1862, Mr. Stafford from 1862 to 1892, and I from that time. Mr. Buchanan had \$2,400 at a time when there were only a few sailing ships arriving at Quebec.

Q. He was an Imperial appointment?—A. Yes.

Q. Do you know what Mr. Stafford got when he died?—A. \$1,700.

Q. He never was superannuated?—A. No.

Q. Are you a contributor to the superannuation fund?—A. Yes.

Q. The later appointments are not?—A. No. There are three in my department who contribute.

Q. From your long experience, do you think you are getting as good a class of men into the service now as clerks as you used to get?—A. I have got good clerks.

*By Mr. Fyshe:*

Q. Are you getting as good clerks as thirty years ago?—A. They are equally good clerks.

*By the Chairman:*

Q. The clerks who come from Ottawa to help you in the summer time go back to Ottawa in the winter?—A. They are Quebecers, appointed from Quebec, but in the winter they go to Ottawa.

Q. Do any of the clerks pass an examination to come into the service?—A. I do not know.

Q. When the stress of work became so great that you found you were obliged to get more assistants how did you set to work to get them?—A. I told the superintendent, Mr. Scott, when he came here.

Q. Then I presume he made his report to the department?—A. I have no doubt he recommended it.

Q. Did you select Mr. Beaulieu, for instance?—A. No. The department appointed him on the recommendation of Mr. Scott, who, while on his annual visit, said, you want more assistance. Then he was sent to us.

Q. It is absolutely necessary for you to have uniforms?—A. Yes, we were forced to get them.

Q. On the caps are there the words, 'Immigration agent'?—A. Each one has his own title.

Q. So that an immigrant, if at a loss for information, can pick you out?—A. Before the immigrants land we line up from the vessel into the building, and then the place is fenced and no outsiders are allowed in. In case of bad weather the immigrants pass through a covered passageway, and when they land on the wharf the guards are around them to direct them safely into the building.

Q. When the immigrants come off the ship, do they bring their baggage with them?—A. Only their hand baggage.

Q. Does the customs officer inspect this baggage in your shed?—A. Yes, or on the platform. The heavy baggage is taken on the ship and brought on lorries to our building by the railway companies where it is spread out, and each one claims his own baggage and has it inspected by the customs officers.

Q. Is there any difficulty about the baggage?—A. Not usually.

Q. Would it not simplify matters if the steamship companies issued checks?—A. They do. Every one gets a check.

Q. When the immigrants have finally passed all the bars and are ready to go into the train, are they sorted out—those for Winnipeg, Toronto and other places?—A. The cars are backed down in front of our building, and each is labelled, for



7-8 EDWARD VII., A. 1908

Montreal, for Toronto or for Winnipeg, as the case may be, and the interpreters and guards keep the people back until the car for Montreal is loaded, and then the one for Toronto, and then the one for Winnipeg, and so on.

Q. So that a man ignorant of the English language cannot get astray?—A. No. Each one is labelled after he has passed his examination.

Q. Then every sympathy is shown by the staff at the immigration sheds towards the immigrant when he arrives?—A. Yes, every sympathy. If any railroad or steamship official insults or says a rough word to one, I can order the company to discharge him.

Q. Is there anything else you would like to tell us, as how, for instance, the immigrants are protected in changing money?—A. We have an office in the building for a broker, Mr. MacNider, who is appointed by the Government to change foreign moneys into Canadian money. No outsider is allowed in the building to change a penny belonging to an immigrant. The immigrants must get their moneys changed at this broker's office, and he is responsible for every mistake that occurs.

Q. You guard the immigrant in every way?—A. Yes. Last summer, at the time so many were arriving, I called the Provincial Police to assist me. On Sunday, when a steamer comes in, there will be two or three thousand people come down, but we keep out the general public.

Q. Do photographers come down to take photographs of groups of immigrants?—A. Very often.

Q. Are the immigrants as good a class as they used to be?—A. There is no comparison. Those arriving now are much superior to those arriving formerly.

Q. Have you any idea as to whether many paupers are sent out?—A. There are a few societies sending out people, but they are people who are able and willing to work. Though they have not much money they will not become paupers. These societies have agents at different points to look after the people they send out, and these agents are obliged to report to the Government if anything goes wrong.

*By Mr. Fyshe:*

Q. There is a larger number of English-speaking immigrants arriving?—A. Oh, yes. They are always in the majority.

Q. There are not as many Irish as there used to be?—A. Very few Irish are coming. As a rule, the Irish that are coming are going to their friends; very few of them are seeking employment. Some of the Irish who are living in Liverpool are coming.

Q. Do all these immigrants, as a rule, settle in the country?—A. Out of the 115,000 who have arrived this summer, there have not been 11,000 for the United States. The balance have settled in Canada.

Q. In former years it was different?—A. It was the other way altogether. They used to try to deceive the Government by saying that they were going to Toronto, while their destination was the United States.

*By the Chairman:*

Q. Are there many people coming to the sheds to secure labourers?—A. Yes, contractors. We cannot supply the labour market.

Q. Is good care taken that the interests of the immigrants are protected, and that the contractor does not make a bargain detrimental to them?—A. The contractors come and tell them how much they are willing to give them a day, and they take the men off to where they want them.

Q. Is due care taken, when an immigrant enters into a contract with a farmer or a contractor, that his interests are looked after?—A. Oh yes. If a farmer wants to take a man, we make a price for him, and the immigrant can return to us at any time for protection, if he is not well treated.



## SESSIONAL PAPER No. 29a

Q. Has it ever been brought to your notice that farmers at the end of the term of employment refuse to make payment to the immigrant?—A. I have never heard of it.

Q. That farmers come here and hire immigrants as labourers, and then, at the end of the season, for some reason, tell them that there is nothing coming to them?—A. I have never heard of that in our district.

Q. Or in the Eastern Townships district?—A. No. There is an agent here from the Eastern Townships, Mr. Brewster, and he looks sharply after the interests of the immigrants.

Q. How long has he been appointed?—A. He has been here since last summer.

## EMPLOYEES OF THE IMMIGRATION OFFICE, QUEBEC.

P. Doyle, agent, 38 years' service; salary, \$1,000; 15 years as agent, salary, \$1,400; present salary, \$1,800, since April 1, 1907.

Dr. J. P. Lavoie, assistant agent since April last; salary, \$1,400.

L. Stein, chief clerk, 34 years' service; present salary, \$1,400, for last ten years.

J. P. Stafford, clerk, 15 years' service; salary since entering service, \$2.50 per day up to May, 1907, now \$1,000 per annum.

G. Beaulieu, clerk, 1½ years' service; \$900 per annum.

S. Morrisset, clerk, 8 years' service; entered at \$1.25 per day; present, \$2 per day.

J. Byrne, E. T. O'Connell, clerks, 1½ years' service; salary, \$2 per day.

Wm. Anderson, 39 years' service, as interpreter; salary, \$400; raised to \$620; present, \$800, since 4 years.

E. Valin, caretaker, 9 years' service; \$700 per annum.

S. Hayden, engineer and landing master, 18 years' service; salary, \$800.

J. Huck, assistant engineer, 3 years; salary, \$50 per month.

E. Drouin, messenger, 4 years' service; salary, \$50 per month.

Mrs. E. Cameil, matron, 20 years' service; lodgings; salary, \$50 per month.

Mrs. M. C. du Tremblay, 6 years service; lodgings; salary \$40 per month.

E. Galarneau, guardian, 10 years... .. \$1 50 per day.

J. Fitzgerald, guardian, 14 years... .. 1 50 "

J. Rochette, guardian, 10 years... .. 1 50 "

G. Martel, guardian, 5 years... .. 1 50 "

R. Charest, guardian, 5 years... .. 1 50 "

N. Poulin, Quebec and Lévis, guardian, 3 years.. 1 75 "

1907.

## GOVERNMENT DEPARTMENTS IN QUEBEC CITY.

*Customs.*—J. B. Forsyth, collector, salary \$3,000.

*Inland Revenue.*—C. J. Rinfret, collector, salary \$2,500.

*Marine and Fisheries.*—J. U. Gregory, agent, salary \$2,200.

*Post Office.*—E. J. Paquet, postmaster, salary \$2,200.

*Immigration.*—P. Doyle, agent, salary \$1,400 up to April 1, 1907, now \$1,800.



7-8 EDWARD VII., A. 1908

Port of Quebec, 1907—Immigration.

Arrivals	Immigrants.
1897.. . . . .	20,495
1898.. . . . .	19,246
1899.. . . . .	29,422
1900.. . . . .	40,840
1901.. . . . .	31,704
1902.. . . . .	41,000
1903.. . . . .	58,124
1904.. . . . .	62,446
1906.. . . . .	83,368
1907, up to September 16.. . . . .	115,036
To arrive to end season.. . . . .	20,000
	———— 135,036

Up to 1906 average number of steamers was 106.  
1906 and 1907, number of steamers was 205.

QUEBEC, September 18, 1907.

EDMOND VALIN and P. CHAREST, sworn and examined.

*By the Chairman:*

Q. Mr. Valin, you are a guardian of immigration?

Mr. VALIN.—The chief guardian.

Q. And Mr. Charest is a guardian?

Mr. CHAREST.—Yes.

Q. How long have you been appointed, Mr. Valin?

Mr. VALIN.—Eight years.

Q. How long has Mr. Charest been appointed?

Mr. CHAREST.—Five years.

Q. What do you get, Mr. Valin?

Mr. VALIN.—\$700.

Q. What do you get, Mr. Charest?

Mr. CHAREST.—\$1.50 a day.

Q. That is \$547.50 a year. In addition to that, you are both allowed uniforms and caps?

Mr. VALIN.—Yes.

Q. The same allowance to both?—A. Yes.

Mr. VALIN.—Yes.

Q. What is your complaint?

Mr. VALIN.—I have five men under me who are each getting \$1.50 a day for the whole year. I am getting \$700 a year. I complain that my salary is too low. I have been employed for eight years at the same salary, and, considering the increased cost of living we think our salaries should be increased. I think I am the only one in the Dominion who is a chief guardian.

Q. How old are you?

Mr. VALIN.—Fifty-seven.

Q. How old are you, Mr. Charest?

Mr. CHAREST.—Fifty-nine.



SESSIONAL PAPER No. 29a

QUEBEC, September 18, 1907.

Dr. J. P. LAVOIE, sworn and examined.

*By the Chairman:*

Q. You have recently been appointed?—A. I have been appointed only since April 1, this year.

Q. What is your salary?—A. \$1,400.

Q. That is six months ago. You surely have not acquired a grievance in that time, have you?—A. Maybe I have.

Q. Tell us what you want?—A. I only appear here to give you any information I can, but I do not think I can give you a great deal. All I can tell you is what I have been doing.

QUEBEC, September 18, 1907.

L. STEIN and J. P. STAFFORD, sworn and examined.

*By the Chairman:*

Q. We had a visit from Mr. Doyle this morning, and what have you to tell us in addition?

Mr. STAFFORD.—We were told to come here, but if Mr. Doyle has explained everything, we cannot do more.

Mr. STEIN.—I am chief clerk, and the Civil Service Act says that the minimum salary of a chief clerk shall be \$2,000, or something like that. I do not ask for \$2,000. My predecessor, Mr. Doré, about forty years ago, had \$1,900 for the same position I have now, and the agent, Mr. Buchanan, had \$2,400. At that time there were two steamers a week arriving here, and the immigration was about 6,000 in the season, whereas now it is 140,000.

*By Mr. Bazin:*

Q. What is your salary now?

Mr. STEIN.—\$1,400.

Q. You are only called a clerk in the Auditor General's report?—A. In the Civil Service List I am called chief clerk, and my appointment is that of chief clerk. I have my appointment by Order in Council, signed by the Governor General. I have always been a chief clerk since 1874.

Q. How long have you been there?—A. Thirty-four years in May next.

Q. What were you appointed at when you entered the service?—A. \$1,000.

Q. You think, because chief clerks in the departments at Ottawa, in charge of the several branches of the departments, have salaries going to \$2,400, you should get the same? That is your contention?—A. No.

Q. Then what do you expect?—A. I expect to have more than I am getting as a chief clerk in the department.

Q. What do you expect as a chief clerk?—A. I am expecting \$1,800.

Q. As a minimum, or do you expect to go beyond \$1,800?—A. Yes, according to the increase of the other salaries in the office. Since ten years I think I have had



7-8 EDWARD VII., A. 1908

the same salary as Mr. Doyle. Of course, Mr. Doyle has not the salary attached to his position, but he got an increase lately, and I think I should have an increase too. Everything has increased.

Q. Then it comes to this, that because you are chief clerk in the office here, you think you should have the equivalent of the salary of a chief clerk at Ottawa?—

A. Yes.

Q. Mr. Stafford, what do you get ?

Mr. STAFFORD.—\$1,000 this year.

Q. How long have you occupied your position ?—A. Fourteen years. I am not on the list.

Q. What did you come in at ?—A. \$900, and remained at \$900 until last May.

Q. What do you get now ?—A. \$1,000.

Q. And you think you should be graded at what ?—A. I do not know that I could be graded at anything. I claim to be an expert on immigration. I know the business from one end to the other.

Q. What do you think you should get ?—A. I would not pretend to say ; but I can say this much, that I have travelled over the whole of Canada and the United States and the greater part of Europe, and I claim to be an expert on the immigration business ; so that if the Government think I am worth anything, they can give it to me.

*By Mr. Fyshe :*

Q. Do you speak several languages ?—A. No, I speak but two languages, but I am posted on immigration matters. I was connected with passenger business previous to my entry into the service. Of course, I have not asked to come here.

*By the Chairman :*

Q. Who asked you to come here ?—A. Mr. Doyle asked us to come.

Q. You think, like all others in the public service, that owing to the increased cost of living, and in your case the responsible nature of your duties, your salary should be increased ?—A. Yes. If there is to be an increase all around, I expect to be increased like the others. We rely on your good judgment in the matter.

Mr. STEIN.—Ten or fifteen years ago we could live a great deal better on \$1,000 a year than we can now on \$1,500. I am paying \$35 a month now for the same house I used to get for \$14 a month.

Mr. BAZIN (to Mr. Stafford).—You do not say what salary you expect.

Mr. STAFFORD.—I will tell you why. We were told by our superintendent last spring, when he came here, not to say anything about salaries, because any man who said anything about salaries might as well send in his resignation.

Mr. FYSHE.—It is a different matter with us. If you have any grievance you are authorized to state it to us.

Mr. STAFFORD.—My grievance is this : If I am considered a good employee, and I think I am, because there is not a scratch of a pen against me at Ottawa, should I be kept at \$900 for so many years ?



OTTAWA, October 23, 1907.

Mr. J. OBED SMITH, Winnipeg, called, sworn and examined.

*By the Chairman :*

Q. What is your title, Mr. Smith ?—A. Commissioner of Immigration, Winnipeg.

Q. How long have you been in the service ?—A. About seven years. Prior to that time I was in the service of the Manitoba government for eight years.

Q. Had your former position anything to do with immigration ?—A. No, nothing to do with immigration.

Q. What is your salary ?—A. \$3,000.

Q. You are Immigration Commissioner for Manitoba and the Northwest Territories ?—A. All west of Lake Superior.

Q. We have had the evidence of the officials at Quebec respecting the medical examination and the care that is taken of the immigrants. After the immigrant leaves Quebec and enters the train for Winnipeg who accompanies him ?—A. As a rule one of the travelling agents of the department who boards the train at Ottawa and goes as far as Winnipeg.

Q. Between Quebec and Ottawa is there nobody with these immigrants ?—A. I do not think so.

Q. Then at Ottawa somebody boards the train, one of these travelling agents ?—A. Yes.

Q. Dr. Page told us at Quebec that this year they have passed as many as 5,000 immigrants in a day and in the reports I was reading to-day of the medical association the statement is made that consumptives and diseased persons are continually turning up and have to be deported. Is there a medical man attached to the train besides the travelling agents ?—A. Not attached to the train. We have in Winnipeg a medical inspector whose duties comprise the examination of immigrants in the buildings there and he also goes two or three hundred miles on the immigrant trains thereby picking up an occasional sick person whom we place in our hospital at Winnipeg.

Q. Have you a detention hospital at Winnipeg ?—A. We have a hospital as part of our equipment in Winnipeg.

Q. What is called the detention hospital ?—A. Well, we use it for other purposes also.

Q. The immigrant has first to pass quarantine at Grosse Isle ?—A. Yes.

Q. For the detection of smallpox or diseases of that kind ?—A. Yes.

Q. Then he has to pass the medical inspector at Quebec ? He is also met on the train by another doctor and has to pass a medical examination at Winnipeg ?—A. Yes.

Q. Well, is that a hasty or a very careful examination ?—A. It is necessarily somewhat hasty, but if you would allow me I would like to explain the system. The first inspection really takes place at the gangway of the steamer before she leaves Liverpool.

Q. It is supposed to take place ?—A. It is rather perfunctory I admit, but I have seen men turned back even there. The second step is the examination on board the steamer by the ship's surgeon who has to verify under oath that the immigrants are free from disease. Then comes the medical examination at Quebec and on the train.

Q. Let us go back to the ship's surgeon. There is generally one surgeon, with probably an assistant, and there are frequently 2,000 or 3,000 immigrants on board ?



7-8 EDWARD VII., A. 1908

—A. Not on our steamers but there are on some of the vessels going to United States ports.

Q. There are as many as on a ship like the *Empress of Britain* or the *Victorian*?

—A. Yes, there would be close on to 2,000 passengers.

Q. And the voyage is made in a week?—A. Yes, in a week.

Q. That is to say in a small community, for instance a place like Aylmer, there will be half a dozen surgeons?—A. Yes.

Q. Whereas, on a steamship during a voyage lasting a week a doctor and an assistant are supposed to be looking after the health of 2,000 people?—A. I think it is manifestly plain to everybody that it is a physical impossibility to make such an examination as you and I would like.

Q. A ship's doctor has to certify that as far as he knows they are free from disease?—A. In effect it is so.

Q. Then the third stage, as I have stated, is the medical examination by Dr. Page?—A. Yes.

Q. Then the fourth stage is the medical examination when the immigrants are on their way to Winnipeg during a journey of 300 or 400 miles?—A. Pardon me. Of course the doctor, the moment he boards the train, finds out from the man who is travelling with the immigrants if any one is sick. That is something. I might say this: we depend very largely, of course, upon the deportation clauses of our Act, because a man might appear to be physically well for six days in the week but the seventh day after having passed all the medical officers he might tumble to pieces. Of course, we cannot tell. We depend very largely on our deportation clauses to detect those who have passed all these former stages.

Q. Do you not find that minor diseases, like measles, break out on the immigrant trains?—A. There is seldom a train arrives during the rush season that we do not have a case of measles on. We have a special ward for this disease in our hospital. Sometimes last season there were as many as twenty-three or twenty-five in that ward at once.

Q. The disease would be caught on board ship would it not?—A. Yes, or caught from another child on the train.

Q. The disease might not be so apparent and might escape discovery during the successive medical examinations until the sufferer was on the train bound for Winnipeg?—A. Until the disease exhibits itself on the face or neck nobody might be aware of it.

Q. And you have probably had twenty-three or twenty-five cases?—A. At one time.

Q. Out of one ship?—A. Yes, that might happen. Probably by the time the immigrants got to Winnipeg the disease had spread very rapidly.

Q. That is to say women would have young children sitting in their laps and the disease would spread from one to the other?—A. There is such close contact in the trains the wonder is that we do not have more infectious diseases.

Q. Then there is rather a more careful inspection in Winnipeg, I take it, than there can be at Quebec?—A. Well, I imagine—

Q. We are not finding fault with Dr. Page at all. He has to do his work in a great hurry?—A. The medical man at Quebec is pushed on by the transportation companies and by the people themselves. They do not want to stay there.

Q. We have had the pleasure of meeting Dr. Page?—A. He is a very good man, I think.

Q. And naturally he is pushed on?—A. By the transportation companies and by the immigrants themselves.

Q. And, of course, he has to pass a lot of immigrants in the time?—A. Yes.

Q. Naturally enough the medical man at Winnipeg having a little more leisure can examine the cases better?—A. I will give you an instance of how the system



## SESSIONAL PAPER No. 29a

works. A side light sometimes gives you information better than you can get it in any other way. I will mention this side light just to show you how impossible it is for our officers to absolutely prevent a man going into Canada who positively makes up his mind he will go. Sometime ago I had advices from a society in England that they were sending out a young man, and they thought that on account of his condition he ought to go to southern Alberta, which to me was an indication that the man had lung trouble or supposed lung trouble. I immediately wired to Dr. Page to examine this man specifically, because I feared it was a case of tuberculosis. Apparently he did so. We go on the assumption that if our officers do not report otherwise the work has been done. In our peculiar class of business we cannot follow hundreds and thousands of people day after day and year after year. However vigilant we are we must be content with something less than that. However, I had a presumption that the man had got into the country somewhere and because of the fact that southern Alberta was mentioned as the probable district in which he would reside, I wrote to our agent at Lethbridge, 'Hunt up this man and see if he is in your district. If he is sick take him to the hospital and have him cared for and keep an eye on him.' Our agent did not find the man for six or seven days afterwards. Then he reported that he had found him on a ranch about eleven miles away apparently all right. Two days afterwards he was brought to Lethbridge hospital sick by the man with whom he was working. Four days after that I had a report from Dr. De Veber that this man was suffering from galloping consumption and could not recover and could not be moved. The ultimate result was that in twenty-two days after being passed at Quebec the man was buried at Lethbridge. Now what are the facts of that case? When I was at Quebec last I went to see Dr. Page and brought this matter up. I said to the doctor, 'How was it possible for this man to escape when he was in such an advanced state that he died in twenty-two days afterwards?' The doctor turned to the record and showed that there had been a microscopical examination of the sputum, as well as a careful examination in other respects. The supposed consumptive had passed an excellent examination. All the way down there was absolutely no trace in the man's appearance, or in his record, of consumption.

*By Mr. Fyshe:*

Q. Then the consumptive must have been personated by somebody?—A. He was personated undoubtedly. No doubt he was told, 'If there is any suspicion as to your health, you will be refused admission.' Doubtless he went to a fellow passenger and said 'I will be John Brown and you will oblige me by being Thomas Smith.' Yet twenty-two days afterwards he was dead and buried.

*By the Chairman:*

Q. That is an extreme case?—A. It is an extreme case. Yet you see how it is possible to evade every examination.

Q. Then after your doctor examines the immigrant upon his arrival in Quebec, what happens to him supposing he is all right?—A. It depends entirely upon the class of man he is, whether married or single, and where he is going.

Q. Supposing it is a married man from a rural district?—A. We always have more places than we have men to supply. Winter or summer we make it our business to keep posted, and our agencies throughout the west are very extensive. In that way we are able to find places for all who desire to go to work on a farm at any time of the year.

Q. Then you would consign him to one of your colonization agents?—A. Or to one of our interpreters or other officials. Might I explain that our service in the west is very different from what it used to be. The immigration service is based upon the colonization idea at first. But we have gradually developed our business to such an extent that we have not less than three or four hundred officials now in the employ of the Immigration Department in the west. Some are engaged as interpreters, some as



7-8 EDWARD VII., A. 1908

travelling inspectors—because we patrol many thousand miles of territory—and some are land guides who will meet the immigrant on the train and take him out and put him on the right land, even if it be twenty miles away. So you see our officials consist of medical officers, immigration agents, travelling inspectors, land guides, interpreters, caretakers of immigration halls and other men that are required in order to this business. You are dealing with individuals that you may never see again. You are dealing with different men to-day from those you saw yesterday and every person has different ideas and the circumstances are also different. We find our business very complex in that way. The system of the Government is to allow no person to suffer because it is manifestly absurd for the country to spend so many dollars in getting people for Canada if we do not take care of them afterwards. I feel that I have got a very wide latitude and a very wide responsibility. We do not want anybody to give our country a bad name and we take the best care of them that we can. The service naturally requires a lot of men that you do not find trace of anywhere in the Civil Service List. If you, Mr. Chairman, looked up the list you would not find more than six or eight of our entire staff whose names appear there. Many of them are paid very fair salaries, and others are paid less than they are worth. But our officers can hardly be classed in the same category as the officers in other branches of the public service. That is a point I desire especially to emphasize.

*By Mr. Fyshe:*

Q. But is the employment of these men not shown in the details of the office?—

A. Yes, it is shown, but they are all men subject to dismissal at a day's notice.

*By the Chairman:*

Q. Let us go back to the case of the immigrants. Supposing he has been passed by the medical officer in Winnipeg, and you send him to a farmer at Yorkton. Does the caretaker or agent at Yorkton see him on the land or procure him employment?—

A. Yes. In a good many cases we have the application of a farmer direct to us, and in order to make sure that the newcomer to the west will not get astray and lose his place, we direct him to our local agent. If we have no agent, we have a voluntary correspondent at each station to whom this man can go and ascertain, say, that Bill Taylor's farm is six miles away, and how to reach it. If the farm is a long distance off, the immigrant will be told: 'Stay here, and Bill Taylor will probably be in to-morrow to get you.'

Q. Then, after a man is placed on a farm, or takes up land on his own account, do you or your officers look after him for a certain time to see that he does not suffer from being a newcomer?—A. As to that, I must refer back to my original statement, where I pointed out that where we have no complaints, we assume everything is all right. Because, you see, we could not possibly begin to look after all these people individually. There are, however, exceptional circumstances, where it becomes not only a question of business on the part of the Government, but a matter of common humanity to take further action. That is very often necessary where men are located hundreds of miles from a railway. Last winter, for instance, we had to patrol the middle of Saskatchewan, 175 miles from the nearest railway. We had men out there in the stormy period for fourteen days, doing their best to discover anybody who was in distress. In some cases we had to team cord-wood for seventy-five miles, and provisions also. In one case, we had to bring a whole family into Battleford and place them in the hospital or our immigration building. It is a great tribute to the energy of our agents that very few deaths resulted from last winter's storms.

*By Mr. Fyshe:*

Q. Those people must feel very kindly towards the Government who took such pains?—A. I presume they do. However, it is the business end of it that we look after.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. Do you ever find a farmer will take an immigrant and keep him all the season until the crops are gathered, and then turn him out without any money?—A. If he does that, it is the immigrant's own fault.

Q. But I have heard of such things?—A. Yes, but they are very exceptional. I make that statement because there is a law in force up there for the easy collection of wages, and we tell our agents to inform the immigrants when they go out there: 'If you have any trouble about your wages, go to the nearest justice of the peace and make a complaint that you cannot get your wages.' He will say: 'Bring that farmer before me.' When the farmer is before him, he will say: 'Why don't you pay this man?' The answer may be, because of so-and-so. The justice of the peace may then decide: 'You will pay this man within twenty-four hours, or I will issue a distress warrant on your goods.'

Q. Do these men, when they are placed on farms, live with the farmers?—A. They always live with the farmer. Sometimes it is not very nice, I admit.

Q. They could not do better in that case?—A. No.

Q. Are your agents instructed to be courteous and considerate to these newcomers?—A. Yes, there is no question about that. Any violation of this well-understood rule would meet with instant dismissal.

Q. Then, the immigrant is made to feel at home once he gets into the Northwest?—A. We have that reputation.

Q. So far, we have been talking about immigrants from Britain or the United States, but there are many arrivals from continental Europe, such as Galicians and Doukhobors. Have you a system under which interpreters are provided for these foreigners?—A. Yes.

Q. Do these interpreters go with the foreign immigrants from Winnipeg and place them on their lands?—A. No, we have people out there who meet them at the nearest railway station. I might say that, owing to the rapid development of the west, it has not become necessary in later years to adopt what is commonly called the system of colonization. The department is opposed practically to that kind of segregation of people. Moreover, there are so many different points through the west that are get-at-able by railway, or otherwise, that we prefer, they having once gone through our hands in Winnipeg, to pass them on to the nearest agent and allow them to be mixed up with other settlers. Furthermore, as fast and as often as we can, our interpreters and our travelling men go and visit the newcomers in these various localities. Our officers drive amongst them and ascertain if there is anything wrong. If a man does not fit in one place, he may be removed to another. I might just give you an example of what we are doing in one case. Some men homesteaded on a timber reserve in southern Manitoba. This was against the regulations and against the policy of the department, because of the danger from fire, if nothing else, arising out of people living in the reserve. This is an instance of how the Government cares for the newcomers through our branch. They decided to settle these families elsewhere, because they could not give them entry on the lands in this reserve. I have made the necessary arrangements with our agents for their settlement in the Swan River district, in northwestern Manitoba. We are paying railway fare from Turtle Mountain, southern Manitoba, to northwestern Manitoba, for all these families, and taking their stuff up free. Our men will take them up with teams and tents, and put them on homesteads, which they can have, and will see that they do not starve. Furthermore, in that particular case we are going to advance them enough money to put up their houses, taking as security a lien upon the homestead for the cost thereof.

Q. Then the policy of the department just now is not to form communities, but rather to mix the new arrivals among the existing settlers?—A. Exactly, like the plums in a pudding, all over.

Q. Do these immigrants bring money in with them as a rule?—A. They bring in more now than they ever did, and they are a better class of people.



7-8 EDWARD VII., A. 1908

Q. Do you endeavour to impress upon them the desirability of depositing their money in banks?—A. Yes. Sometimes we take the money ourselves and deposit it to our own trust account until the immigrants decide where they are going to locate. Then we pass it over to the bank at the nearest point.

Q. What do you call your trust account?—A. Sometimes we have money sent to us to purchase tickets for people in the old country to come over. Such people we carefully pass along from one to the other until they reach their destination. Sometimes we bring families over—children whose father and mother are here, or wives whose husbands are in Winnipeg or other western points.

Q. Do they sometimes give you money to take care of yourself?—A. Yes. They do not feel safe with it themselves and they hand it over to us.

Q. What is the aggregate amount of this trust fund you have at your disposal?—A. I could not tell you the exact amount. There is generally a balance of \$3,000 or \$4,000. There are other items which throw a light upon this question. There are quite a percentage of young Englishmen sent out to the west whose parents bless them before they go, and probably send £10 to me besides. The chief ambition of the young man is to get hold of the £10. He does not get it from me unless he needs it very badly. That is where part of the trust fund comes from.

Q. You act as a kind of paternal despot, so to speak? You look after the men as well as you can?—A. Yes.

Q. You keep their money and all that kind of thing?—A. No, I do not keep their money.

Q. You take care of their money?—A. Yes, I take care of their money.

Q. You take their money in that sense? That is what I mean?—A. I understand now exactly what you mean.

Q. You have been getting a very good class of immigrants lately?—A. Yes, very good.

Q. And are they getting on?—A. Yes. Let me speak of an instance that came to my notice the other day. A man was grumbling about western Canada, and said he was going home. He said lots were doing the same. I said, 'How many?' 'Oh,' he replied, 'lots of them.' I asked, 'do you know six?' His answer was, 'yes.' 'Do you know ten?' 'Yes.' 'Do you know twenty-five?' 'Yes, I know twenty-five.' 'Well, do you know 100?' 'No.' 'Well, do you think there would be a thousand altogether that are going back?' 'Oh, no.' Well, gentlemen, even if a thousand were to go back what percentage would that be out of over 300,000 immigrants we have coming into Canada this year—less than one-third of one per cent. Can you show me an institution, public or otherwise, dealing with individuals from all parts of Europe and America of all nationalities and all circumstances, poor and rich, worthy and unworthy, who will lose less than one-third of one per cent in twelve months?

Q. What is the cost of a ticket from Winnipeg to Liverpool?—A. For an immigrant to go back?

Q. Yes, by steerage?—A. About \$62.

Q. I suppose you find that certain of the immigrants who have settled in the west go back and visit their former homes every three or four years?—A. Yes. We find that is one of the greatest features that we have to help in our immigration. We believe in what is called 'induced' immigration. In Great Britain we have large city offices and the people are urged to come out. The work that is done in that way cannot be gainsaid. Other nations within the British empire believe Canada has got the right end of the stick so far as immigration is concerned. They are coming to us for pointers; in fact I had the chairman of one of their boards in Australia in my office the other day. I have also had a representative of one of the South African Governments come to my office for information about immigration. That shows the results of our direct emigration work. We aim at satisfying newcomers who will 'induce' others to follow.



## SESSIONAL PAPER No. 29a

Q. Some of the settlers in the west go back to their former homes in foreign countries occasionally?—A. You spoke about men returning to their former homes. In a month or two months what happens every year in Winnipeg will be observed. This will throw a side light upon the conditions of labour here as compared with the wages paid. Scores of stonemasons, bricklayers and stonecutters, &c., will be leaving.

*By Mr. Fyshe:*

Q. Because they are out of employment?—A. Because their work has closed down for the winter. They have been receiving 60 to 65 cents an hour for their work. Those men make and save enough in three weeks to pay their passage to England and back.

*By the Chairman:*

Q. And they will go over for the Christmas holidays?—A. They say, 'We can go over there on three weeks' pay, live for nothing and come back in the spring.' We cannot do that in the Civil Service.

Q. How many men are employed in the immigration service in Manitoba and the Northwest? They are all under your control, I suppose?—A. I think there are between 300 and 400.

Q. What is the lowest pay?—A. The lowest is \$2. Twenty cents an hour is what the men get who clean our buildings. The street sweepers get more from the city.

*By Mr. Fyshe:*

Q. Your officers can do other work, I suppose, or do they work for you all the time?—A. The salaried officer does no other work.

*By the Chairman:*

Q. His time is fully occupied?—A. Fully occupied. We must not, Mr. Chairman, lose sight of this fact; our service has become an extensive one. Eight years ago the immigrants to the west was 31,000. Last year it was about 216,000.

Q. And this year it is increasing still more?—A. These figures apply to the west. For the whole of Canada the immigration will be 300,000, in my opinion. However, I do wish to amplify especially regarding the immigration service. I do not know of any other service composed of men that can by no means be brought under the Civil Service Act; they are all temporary employees. If the need for temporarily engaging a man arises we have not got the opportunity of writing to Ottawa about it because the people who need to be looked after are coming through.

*By Mr. Fyshe:*

Q. You engage the man instantly?—A. We engage him instantly. Sometimes at Ottawa they disapprove of my appointments. I cannot help that—that is my misfortune—but as a rule we have to meet exigencies that arise immediately.

Q. You cannot correspond about it?—A. No, we have no time to correspond about it.

*By the Chairman:*

Q. Do you supply your men with distinctive uniforms?—A. All the men who travel have uniforms with brass buttons and official caps.

Q. Winter and summer uniforms?—A. Yes, it takes two suits a year to keep them respectable. The uniforms are supplied only to those officers that meet or travel on a passenger on every train. We do not jump at the figures and say, 'There were so many got in yesterday.' Every train that comes into Winnipeg from the east, from the south, or from the west, is boarded by one of our officers in uniform who catechises every person and must find out if the immigrant is coming into Canada to remain permanently and coming for the first time. If so, he is an immigrant. If not, he is classed as a tourist, and so recorded, but not in the immigrant records.



7-8 EDWARD VII., A. 1908

Q. Are these questions ever resented?—A. Once in a while. That is where a man has to be trained to do his work thoroughly.

Q. The officer is not told to mind his own business?—A. Sometimes the passengers tell him to do that, but it depends upon how they are approached by the officer. There are two ways of doing a thing and sometimes three. We find sometimes that our men who are new at the service are turned down, but they soon get used to the work. It is not an easy thing to ask a man to give his name, where he is going, and what he is going to do. If some of the passengers resent it, you can hardly blame them; I think I would resent it myself.

*By Mr. Fyshe:*

Q. They think it too much like playing the detective on them?—A. It is a very curious thing, but an Englishman especially when he is going to some other part of the British empire, considers he ought to be entitled to do as he pleases and no one should ask him about it.

*By the Chairman:*

Q. Do you find many pauper immigrants are sent out?—A. No, very few. On that point I might say we do not mind a man being poor if he is healthy and able to work. Under such circumstances, we will not see him starve. If a man is in bad luck and is doing his best and needs provisions for his family, we will give them to him. If he needs wood for his family we will give it to him. I think it is poor business not to do so.

Q. The boards of guardians of some unions in Great Britain still send out pauper immigrants, do they not?—A. We very seldom get them, because it costs too much money to send them far west. I do not think there is a great deal of that kind of thing done now.

Q. I noticed a contribution in connection with settling of pauper children in Canada of seven hundred odd dollars?—A. I can explain to you how that is. There are certain boards of guardians in England who are allowed to emigrate children to Canada. But there is an over-riding Imperial statute which provides for the details of an inspection once a year by an official of the Government. Sometimes it takes place twice. All these children coming out are subject to that inspection which I understand the Canadian Government will not pay for and they bill the Imperial Government or the local authority with that cost. The procedure is very simple. Our officer has his list of children. He takes a rig and drives to the farm where the child is located. At the farm they do not know when he is coming. His instructions are to interrogate the child apart from anybody. He looks at the child, and perhaps this is what transpires: 'Have you not got any better boots than that?' 'Yes, I have a pair for Sunday.' 'Well, I will go up to your room and see your clothes. Now, where do you sleep?' So and so is the reply. 'How do they treat you? Do you go to school, go to Sunday school, go to church? Are they nice people? All these are questions that a man experienced in the business can find a way to secure a ready answer to. If the officer is satisfied the child is fairly treated he is allowed to remain. If not he puts the child in the buggy with him and takes him right away.

Q. Have you any Barnardo children in the west?—A. Yes, there are a lot of such children out west, but they can always find places for them.

*By Mr. Fyshe:*

Q. Does your department attend to that?—A. Yes, to the inspection.

Q. Has the inspector the power to do what you state?—A. Yes, he has the power to take the child right away.

Q. You must have an army of men doing that?—A. Not very many men. You see there is the whole year to do it in. There are two or three men that do that work in the west.



## SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. Do you think your officers should come under the general memorial presented?

—A. I think they should. That is my plea before the Commission to-day. The outside temporary man has nobody to fight his battles in parliament.

Q. Of course, in this comparison between Winnipeg and Ottawa you are making allowance for the men at Edmonton, Rosthern and Saskatoon?—A. The conditions are similar as far as the increased cost of living is concerned.

Q. The same price is paid for fuel and all that sort of thing?—A. Yes.

Q. They are nearer the point of production, are they not? They get their bread, butter, meat, and all that kind of thing cheaper?—A. Yes, but they are farther away from the factories that manufacture clothing, boots and shoes.

Q. Then you consider that your outside agents have the same grievance as the officials in Winnipeg?—A. Yes, exactly the same.

Q. And the officers of the outside service in your department are not classified under the Civil Service Act at all?—A. No. We have very large buildings in Winnipeg and sometimes 2,000 people sleep there in one night. We have about sixty different employees there, and I think myself and another are the only two officials on the Civil Service List. Therefore, it is for the great bulk of officers outside I am appealing for to-day.

Q. We have had Mr. Cory, the Deputy Minister of Interior, before us, and I think there are 300 temporary employees and only 200 permanent employees?—A. Yes.

Q. Have you any statement you desire to hand in?—A. I have some notes here that I would like to dictate, if you please. We estimate that west of Lake Superior there are over 2,000 officials, paid by the Dominion Government, that are embraced within the association which we represent. There is just one other point that I want to make. Some figures have already been given to you in connection with the increase of salaries paid in the west by bankers and others. I have here some figures which I received from railway companies, but they declined, for public reasons, to give any letters. However, I am under oath, and I know these figures are true, because I have seen them in their books. This is the percentage of increase in wages paid to various classes of railway employees during the last three years (reads).

‘Machinists, 26 per cent; boiler makers, 26 per cent; blacksmiths, 24 per cent; helpers, 25 per cent; moulders, 13 per cent.’

I would like to bracket these together and say that in addition the companies state that this class of employee is receiving from them in the west 30 per cent more than they would pay in the east for the same work. That is what they call the mechanical branch of the service. Now here are figures for the operating branch of the service (reads):

‘Locomotive engineers, 14 per cent; firemen, 12 per cent; hostlers, 16 per cent; conductors, 15 per cent; baggage men, 15 per cent; trackmen, 15 per cent; yard men, 13 per cent; agents and operators, 15 to 45 per cent; maintenance of way men, 14 per cent.’

Bracketing the latter classes together as operating employees, the companies state they are paying for that class of work 15 per cent more in the west than they are paying for the same work in the east. There are a great many other points, but I do not wish to take up too much of your time. I desire to emphasize Dr. Barrett's statement as to the cost of living in Winnipeg, and I assume that Winnipeg is representative of the west. I feel quite safe in saying that he is conservative in his statement as to the increase in the cost of living in Winnipeg over that of Toronto, Montreal, or Ottawa. It is a matter for regret that there is no provisional allowance for the immigration officers, who, as it happens, are not in the Civil Service List. We do feel that this additional allowance ought to be awarded to immigration officers, in common with the members of other branches of the service, and no doubt the fact will be recognized when you come to present your report to the House of Commons. The



7-8 EDWARD VII., A. 1908

provisional allowance was granted in the first place because it was recognized that the cost of living was very much greater in the west than in the east. And that brings me to this point, that whereas wages in all other classes of work, not only in the west, but all over Canada, have been increased, the salaries of civil servants have been largely stationary. This is the fact, although, so far as the west is concerned it is recognized that it costs there so much more to live. I think also that Dr. Barrett was somewhat conservative in his estimate of the population of Winnipeg. I am quite satisfied that we have to-day within the limits of that city a population of 117,000 people. As to the population of the west, estimating very closely from our own figures, the new arrivals, I would say that we have to-day west of Lake Superior a population of at least 1,000,000 people. That is very different from what it was some years ago. The other statements as to superannuation made by Dr. Barrett we quite agree with. I think there is no one but will admit that when a man gives the best time of his life to the public service he is entitled to some consideration, or at least a salary which will enable him to put by something against the rainy day which is coming.

*By Mr. Fyshe:*

Q. The mass of men will not save, and I think it is the duty of the Government to establish a superannuation fund in any case?—A. The existing retirement allowance is something which I do not think commends itself to very many people. I refused it myself, because I thought I could do better with the 5 per cent deduction than the Government could themselves.

*By the Chairman:*

Q. We were talking about political influence coming into play. Practically, your immigration staff has been appointed within the last seven or eight years?—A. Yes, the appointments have been made upon a system built up in that time.

Q. May one ask, has politics played a conspicuous part in the appointment of agents, caretakers, and interpreters?—A. Not a conspicuous part in my service, because we have got to have men who are skilled. It is no use asking a man whether he is a Grit or Tory, if he cannot speak German, for instance.

Q. I suppose the Doukhobor is not influenced by Grit or Tory?—A. I do not think he has any idea of it at all.

Q. He would be appointed because he was the best interpreter?—A. Yes.

Q. And knew more of English than the other man?—A. We have to get men in our service who are qualified. They would class as experts in a good many examinations.

Q. Then, in order to get the best results you possibly can, in order to develop and populate the Northwest, the immigration staff has been selected with a view rather more to efficiency than to political proclivities?—A. I think so. I will go further and say this, Mr. Chairman: The bulk of the men in the immigration service in western Canada are the men who have gone in and farmed the land, and because they have done that, they are the people we look to to guiding other people in the same way. When the original Barr colony of 2,000 people came out to the west a few years ago, we sent to them two or three Englishmen who had settled in the west and acquired the necessary experience of the country. These men moved from one farm to the other, instructing the newcomers where to put their houses, how to cultivate the land, and so on. And so I say that politics would not cut much figure in our branch of the service, as we must have the men who are especially qualified.

Q. So that you have less politics in your department than there is perhaps in others?—A. Less politics in our department.

Q. Have you anything more to say?—A. Nothing further, but I will be glad to answer any questions that you gentlemen may put to me.

The witness retired.

The Commission adjourned until the afternoon at 2.30.



SESSIONAL PAPER No. 29a

The Commission resumed at 2.30 p.m.

Mr. J. OBED SMITH.—As I learn that the scope of the Commission is wider than I supposed it to be this morning, I would request permission to make a brief explanation in regard to the immigration branch of the service. It is known to you, Mr. Chairman, that for years vast sums of money have been paid out on account of immigration which were not always directly traceable to the service for the year in which they were paid. That was because of the peculiar nature of the service. We were dealing with one year on estimates based on the service of the previous year, while our business increased so rapidly from year to year that those estimates necessarily fell short of the requirements. The western country is developing and has developed so fast in the last few years, that it is almost impossible for us to keep pace with the requirements of the service, and therefore, some of the recommendations of our officers in the west are not viewed by the public in the same way as we view them, because they are not so cognizant as we are of the rapidity with which this work in the west has been increasing. Our plea would therefore be that the members of the Government who are particularly acquainted with the affairs in the west do not expect us to be able to say from one day to another just how much we shall require to carry on our portion of the public service. What is required to-day may be totally insufficient for the needs of next week, and we have to meet emergencies which arise from day to day by expenditures for which there may be no authority except the bulk appropriation or the Minister's discretion. The point I wish to make is, that we ought to be in a position to offer to men of the class required for our particular service a sufficient wage to induce them to take up that work. It is peculiarly a service in which a man may be required at a certain point in the one year, but in the following year the immigration may have passed that point and be active at a new station or along a new line of railway, while the man at the other point may be left high and dry without anything to do. We are constantly closing up old offices from which the tide of immigration has passed and opening up new offices where it has begun to swell. Therefore, these temporary officials should be paid well, because we can only keep them for a short time, and because they must be men possessing peculiar qualifications. While the immigration branch of the service is in this position, I fancy that there is no branch of the service in the west that does not feel the same extraordinary condition of affairs. The country is developing so rapidly that it is almost impossible for us to keep pace with it, and I ask the kindly consideration of this Commission for all branches of the public service in the west. May I, at the same time, express our sincere thanks to the Commission for giving us this opportunity to represent the views of the members of the Civil Service in the west, and on their behalf we desire to express to the Commission our appreciation of the kindly manner in which our representations have been received.

The CHAIRMAN.—The Commission appreciate what you have said. We are sorry that it was beyond our power to go to Winnipeg. The main point, I fancy, which you suggest to the Commission is that conditions in the west are so different from conditions in the east that special consideration should be extended to you.

Mr. J. OBED SMITH.—There are included in our association a number of other branches of the public service whose interests we feel should not be entirely ignored in our statements. While we are not prepared to make any specific representations in regard to them, Dr. Barrett asks me to state that the association includes all branches of the public service in the west, taking in weights and measures officials, post office clerks, railway mail clerks, officials of the Assistant Receiver General's office, the Dominion Land offices, with their agencies throughout the west, and the Department of



7-8 EDWARD VII., A. 1908

Public Works, consisting of two branches, that of the Construction of Buildings and that of Engineering. In fact, the association includes every class of civil servant drawing pay from the Dominion Government in western Canada. The memorial was endorsed by a large meeting of the association, attended by nearly 300 members, all voicing the same sentiments and having the same desires that we have expressed to the Commission. The great desire of the association was that the Commission might come to Winnipeg and see the unique position of the west in regard to salaries and expenses; and members of the Board of Trade of Winnipeg and other public spirited men volunteered to go before the Commission and support the statements contained in our memorial. But we have had great pleasure in coming here, and we appreciate the kind manner in which we have been received by the Commission. Might I suggest that the Commission procure a copy of the report of the last meeting of the Grand Trunk Railway Company, held at London, at which Sir Charles Rivers-Wilson made the statement that the company would be obliged to form a superannuation or pension fund, without which they could not hope to retain the best officers in their employ.

The CHAIRMAN.—We have practically had before us the outside service in Ottawa, in Toronto, in Montreal and in Quebec; and before you gentlemen came here we had been made acquainted with practically all the desires of the various departments of the outside service, except as regards the difference in the cost of living as between the east and the west. It has been exceedingly fortunate that Mr. McKenna and Mr. Obed Smith have been selected in the delegation to come here, because they have been able to give us useful information in regard to the outside work of the Immigration Department and the Indian Department.

Mr. J. OBED SMITH.—Mr. Chairman, I was very glad to hear you state to-day that you were particularly interested in the care and attention paid to new arrivals in the country. I will say, on behalf of myself and my staff, that these new arrivals feel when they come here that they are among friends, because of the desire of the officials to carry out the policy of the Government, which is to spend money to make these new settlers comfortable and prosperous. We impress upon the settler that where they are fairly successful, they can afford to bear a reverse in one particular season; but when a man comes in and loses his first year's crop, he loses all, and the question has arisen, why should not the Government let him have a temporary loan, taking as its security a lien on his homestead. This would require a great deal of care, because applications would come from people who had no right to assistance of that kind, and we would have to be watchful to see that the deserving ones were supplied and the undeserving ones rejected. I am quite satisfied that people in the east have no idea of the multifarious duties thrown on the Immigration branch. The truth is that the officials in that branch as in other branches of the public service are thoroughly in earnest in their work. We believe in the west and in the ultimate destiny of Canada, and our guiding star is that the newcomers cannot withstand the domination of the British tongue or our Canadian institutions, no matter where they come from.

The Commission adjourned.



SESSIONAL PAPER No. 29a

OTTAWA, Thursday, May 30, 1907.

The Commission met at 2.30 o'clock, Mr. Courtney, chairman, presiding.

Mr. E. L. NEWCOMBE, Deputy Minister of Justice, called, sworn and examined.

*By the Chairman :*

Q. You were asked to produce a statement. You now do so ?—A. Yes.

(Statement produced and filed.)

Q. You are Deputy Minister of Justice ?—A. Yes.

Q. How long have you held that position ?—A. Since the spring of 1893.

Q. What salary do you get ?—A. \$6,000 per annum.

Q. That is more than is paid to the average deputy ?—A. Yes.

Q. How long is it since your salary was increased to \$6,000 ?—A. Since the 1st July last.

Q. Have you made a synopsis of the duties of your office ?—A. I did not bring anything to hand in, but, of course, the duties of the minister, which are largely my duties also, are prescribed by the Department of Justice Act, chap. 1 of the statutes. I have the statutes here and the duties are enumerated. Shall I read them ?

Q. Yes, certainly.—A. (Reads) :

‘The Minister of Justice shall,

‘(a) Be the official legal adviser of the Governor General and the legal member of His Majesty’s Privy Council for Canada ;

‘(b) See that the administration of public affairs is in accordance with law ;

‘(c) Have the superintendence of all matters connected with the administration of justice in Canada not within the jurisdiction of the Governments of the Provinces :

‘(d) Advise upon the legislative acts and proceedings of each of the legislatures of the Provinces of Canada and generally advise the Crown, upon all matters of law referred to him by the Crown ;

‘(e) Have the superintendence of the penitentiaries and the prison system of Canada ;

‘(f) Be charged generally with such other duties as are at any time assigned by the Governor in Council to the Minister of Justice.’

Then the Minister of Justice is also *ex officio* Attorney General and the duties of the Attorney General are defined as follows :—

‘The Attorney General of Canada shall :

‘(a) Be entrusted with the powers and charged with the duties which belong to the office of the Attorney General of England by law or usage so far as those powers and duties are applicable to Canada ; and also with the powers and duties which by the laws of the several Provinces belonged to the office of the Attorney General of each Province up to the time when the British North America Act of 1867 came into effect so far as those laws under the provisions of the said Act are to be administered and carried into effect by the Government of Canada ;

‘(b) Advise the heads of the several departments of the Government upon all matters of importance connected with said departments :

‘(c) Be charged with the settlement and approval of all instruments issued under the Great Seal of Canada ;

‘(d) Have the regulation and conduct of all litigations for or against the Crown or any public department in respect of any subject within the authority or jurisdiction of Canada ;



7-8 EDWARD VII., A. 1908

'(e) Be charged generally with such other duties as are at any time assigned by the Governor in Council to the Attorney General of Canada.'

Q. Your department, in point of fact, is the legal adviser in all matters?—A. Yes.

Q. Your immediate predecessor became a judge of the Supreme Court?—A. Yes.

Q. And his predecessor became judge of the Exchequer Court?—A. Yes.

Q. It is part of your duty to read over all the Acts passed by the several local legislatures?—A. Yes.

Q. That has to be done within a certain period of time for the purpose of disallowance, if necessary?—A. It must be done within a year from the date of receiving the legislation.

Q. And you advise also as to the legality of commissions issued under the Great Seal?—A. We draft all the commissions.

Q. The Civil Service Commission was drafted in your department?—A. Yes.

Q. You prepare all contracts entered into by the several departments which you are asked to put into legal form I suppose?—A. We draft them all or revise the drafts prepared in the department.

Q. We had before us this morning the Deputy Minister of Militia and Defence, and we were asking him some questions about the Ross rifle contract. Was that contract drafted in the Department of Justice?—A. I do not know where it was drafted, but we had a great many conferences over it. It was, I think, drafted preliminarily by Sir Charles Ross' solicitor.

Q. He had a solicitor acting for him?—A. Yes.

Q. In drafting these contracts, if it should appear they contained something that might be detrimental to the interests of Canada, would it be your duty to go on with the drafting or call the attention of the department concerned to the matter?—A. I would call the attention of the Minister, or the officer from whom I was taking instructions, to any situation of that sort and ask him whether that was intended. As to the substance of the contract, I would not interfere with the policy, but would endeavour to see that any deficiencies that suggested themselves to me or any supposed provisions that I thought would not work with adequate security to the Government, were called to his attention. Then, that being considered, I would take the policy of the contract from him and give effect to his intentions.

Q. You have nothing to do with the policy of the Government?—A. No, so far as concerns the business of the other departments.

*By Mr. Fyshe:*

Q. I suppose there is such a thing in the Government service as cultivating a habit of doubt or suspicion about everything?—A. As far as I am concerned I have no suspicion. I point out to the Government, or the Minister or officer who is instructing me, what I suppose to be reasonable or what may work unreasonably, but the policy in regard to that is a matter for him to consider and settle.

*By the Chairman:*

Q. You have the superintendence of matters connected with the administration of justice under this Act?—A. Yes.

Q. Capital cases, before the decision of the judge is carried into effect, are reviewed in your department?—A. Yes. The evidence is all transmitted and carefully considered. All cases of clemency are considered in the department—all cases of applications by a convict for remission of sentence—but not necessarily upon the evidence taken at the trial except in capital cases. There the whole volume of the evidence is transmitted. It is of course a question of life and death and has to be very carefully considered. The essential parts of the evidence are abstracted and a report prepared, which is considered by the Governor in Council.

*By Mr. Fyshe:*

Q. You would not be called upon to pass upon all the cases presented for leniency?—A. Yes, all of those cases.



## SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. After you have reviewed the evidence in capital cases, the Governor in Council decides?—A. Whether the law is to take its course or not.

Q. Or whether a reprieve shall be granted?—A. That is right.

Q. The only cases coming from the judges that you review from the beginning are the capital cases?—A. Yes, they have to be reviewed whether any application is made or not.

*By Mr. Fyshe:*

Q. Do you do that in all criminal cases?—A. No, in all capital cases.

Q. Before the sentence is executed?—A. Before the sentence is executed, whether any application is made or not.

Q. You are a sort of court of appeal then, or a court of review?—A. Not exactly. We exercise the jurisdiction which the home office does in England.

Q. You could not upset a sentence, could you?—A. We can remit the sentence. I mean to say His Excellency can, upon the advice of the Minister of Justice.

Q. What is the origination of that custom or institutiton, because it would seem to indicate a lack of confidence in the judges?—A. It follows practically the system of the Home Office in England.

*By the Chairman:*

Q. I was going to ask you that. The Home Secretary reviews all the evidence in capital cases in England?—A. Yes.

*By Mr. Fyshe:*

Q. I did not know it was the custom of England to review capital cases in that way?—A. You see it is a question of life or death.

The CHAIRMAN.—It is only done in capital cases.

Mr. FYSHE.—But it would still indicate to me a certain lack of confidence.

*By the Chairman:*

Q. In capital cases, the judge dons the black cap and decides that the execution shall take place at a certain place, say, within ten days?—A. The execution is usually in Canada, fixed for a period more remote than that; it is often several months. During the interval the case in England goes to the Home Secretary and in this country to the Department of Justice. We review the evidence and see whether there is any reasonable doubt or grounds for clemency.

*By Mr. Bazin:*

Q. If you find there is doubt you can prevent the sentence from being executed, I suppose? Supposing a man is sentenced to be hanged, and upon reviewing all the testimony you find there is no justification for the sentence, I suppose you can prevent it from going into effect?—A. Yes. His Excellency's prerogative is unlimited in respect to clemency, either to remit absolutely or conditionally, or to suspend or otherwise, as he may be advised. A judge, of course, has no alternative. It is the duty of the jury to pass upon the evidence as to whether the prisoner is guilty or not guilty. Having found the prisoner guilty of murder, the judge has no alternative but to sentence the prisoner to be hanged. Of course there are various degrees in these cases, and some instances where a prisoner has been found guilty and sentenced to death are manifestly cases where mercy should be extended—where the ultimate penalty of the law should not be enforced.

*By the Chairman:*

Q. In fact in England when the jury suggests a measure of clemency, the judge says he will remit their recommendation to the proper quarter for consideration?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. That is frequently the case, I should judge, from the reports of trials?—A. And it is occasionally the case that the judge on his own initiative recommends to the Home Secretary or the Minister of Justice, that the extreme penalty of the law should not be carried out. A judge has no power of mercy.

Q. It goes without saying that the initiation in the appointments of judges is in your department?—A. Yes, they are appointed on the recommendation of the Minister of Justice.

*By Mr. Fyshe:*

Q. Does the initiative come from you, as deputy, or from the Minister?—A. For the appointment of a judge?

Q. Yes?—A. That, of course, is a political matter. The Minister tells me that he proposes to appoint so and so to fill a vacancy. Thereupon I have a report to Council prepared which he signs and lays before his colleagues.

Mr. FYSHE.—Of course the judicial appointments are very important—I suppose none more so in the country. It is a pity if politics should be mixed up with it at all.

*By the Chairman:*

Q. That is done in England, practically?—A. The Lord Chancellor names the judges.

*By Mr. Fyshe:*

Q. Even that does not prove it is the best system?—A. I do not mean to say that the appointments are made on political grounds. What I mean to say is that the recommendations for the appointments emanate from the political side of the department.

Mr. FYSHE.—Exactly, but I am drawing the inference that probably politics does interfere, and I am not wrong in doing so, for everybody knows it.

*By the Chairman:*

Q. The Department of Justice also has control of the penitentiaries? How many are there now?—A. There is Dorchester, St. Vincent de Paul, Kingston, Stony Mountain, Alberta and New Westminster.

Q. To carry out the administration of the penitentiaries you have a branch in the department?—A. Yes.

Q. With two inspectors?—A. Two inspectors.

Q. A chief clerk?—A. No.

Q. A first-class clerk?—A. Two.

Q. A second-class clerk?—A. Yes.

Q. A junior second-class clerk?—A. Yes.

Q. A parole officer?—A. Yes.

Q. And an architect?—A. Yes.

Q. The parole officer is a new appointment is it not?—A. Yes, within three years or so.

Q. In the Civil Service List you do not return the record of your penitentiary officials?—A. I do not know why that is, but I can send you a statement.

Q. Can you tell us offhand how many officials are employed in the penitentiaries?—A. I cannot tell you exactly. Roughly speaking, the number is about 300, but that may be fifty more or less. However, I can give the information accurately.

Q. And in each penitentiary there is a warden and an assistant warden?—A. A warden and a deputy warden.

Q. And guards?—A. A chief keeper, guards and trade instructors.

Q. Take St. Vincent de Paul Penitentiary for instance. When vacancies occur among the guards, how are appointments made?—A. They are made by the Minister.



## SESSIONAL PAPER No. 29a

Q. Would the Member of Parliament for the constituency have something to do with the appointments?—A. I think he could. I rather think the Minister proceeds largely on that, but I am not prepared to give a definite answer.

Q. In a place like Kingston, for instance, where there are so many employed, I suppose that is the biggest of the penitentiaries?—A. That is the largest.

Q. If the Member were consulted that would be a great piece of political patronage?—A. No doubt.

Q. You would think that a penitentiary belonged to the entire Province and not to the localities in which it is situated?—A. It does belong to the entire province.

Q. And therefore should be exempt from the system of local patronage?—A. I would suppose so.

The CHAIRMAN.—I have always taken that view, in regard to the offices of the Assistant Receivers General.

*By Mr. Fyshe :*

Q. How are the convicted criminals distributed?—A. The judge sentences each convict to the penitentiary for the district in which he is tried. Each penitentiary is declared to be a penitentiary for a certain part of Canada. The limits are defined by statute or proclamation. Then in case of overcrowding we transfer by executive act from one penitentiary to another.

*By the Chairman :*

Q. A criminal only goes to the penitentiary if he has a certain sentence?—A. Of not less than two years.

Q. If he has a sentence for six weeks or a month he goes to the local jail?—A. Yes.

Q. Following the terms of the Act you have also the regulation and conduct of all the litigation for or against the Crown?—A. Yes.

Q. That is to say, if the Crown gets into a conflict with contractors over extras or anything of that sort and the case comes before the court you have the conduct of the matter?—A. Yes.

Q. Frequently such cases lead you from court to court until the Judicial Committee of the Privy Council is reached?—A. Yes, such cases occur every year.

Q. Every year you have found it necessary yourself to go over to argue before the Judicial Committee of the Privy Council?—A. Yes, recently.

Q. Are you going over this year?—A. I expect to go.

Q. What are the cases coming up before the Judicial Committee of the Privy Council this summer, illustrating the work of the department?—A. There is that case of Martineau and the Bank of Montreal. There is a case about level crossings in Toronto ; a case about the jurisdiction or authority of the Railway Act—I mean as to whether certain sections are *ultra vires* or not ; and probably another question of accounts between Ontario and the Dominion, and some smaller matters.

Q. The question in the Martineau case is whether the Government or the Bank of Montreal is liable?—A. Yes.

Q. The contention is that the Bank of Montreal ought to have detected the forgeries and dishonoured the drafts?—A. The question is whether the bank can recover back from the Government the moneys which it paid on these forged cheques.

*By Mr. Fyshe :*

Q. What was the defence of the Bank of Montreal?—A. They raised various points: One was that the Government were negligent in not finding out that the system of forgery was going on.

Q. How has the case been decided here?—A. In favour of the Government.

Q. In every court?—A. Yes.

Q. Was it before the Supreme Court?—A. Yes.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. In cases that come up where there is a conflict between any of the Provinces and the Dominion and the matter goes to court, you have to follow it up?—A. Yes.

Q. Owing to the extension of the business of the Dominion cases of litigation constantly come up?—A. We have the control of all the litigation of the country, and in view of the business which the Government is undertaking it is certainly very varied and very extensive.

*By Mr. Fyshe:*

Q. And it is growing more so?—A. It is growing more so. For instance, there are the cases arising out of railways. All business arising out of the Intercolonial Railway, questions of accidents involving negligence, questions of carriers' contracts, bills of lading and construction contracts—where works are going on. A large addition will be made to that sort of thing in connection with the Transcontinental Railway which is just beginning. Then in connection with the canals, there are questions of negligence about their management and operation—large questions. It is only recently we had a case in which over a hundred thousand dollars—I am not sure but that it was nearly two hundred thousand dollars—was involved. It was a large amount claimed against the Government by reason of the stranding of a vessel in the ship channel of the St. Lawrence, which the Government had dredged and deepened, but had not made perfect, in consequence of which it was alleged the steamer *Arabia* stranded in the channel. The Government was sued for a large sum, and the case went as far as the Privy Council.

Q. Some of these cases are got up in order to obstruct and annoy?—A. They are got up with the idea of getting something out of the Government if they can; by law if they can, if not sometimes by way of politics or settlement. Then in regard to navigation and shipping. The country owns a great deal of shipping. We have questions also with regard to the protection of the fisheries, both as to domestic and foreign vessels. Then there is the dredging of channels, buoys, lighthouses, &c. I have a claim which came in the other day for the loss of a vessel caused by reason of the alleged negligence of the lighthouse keeper in not keeping the lights burning, or something of that sort.

Q. Did that occur down the River St. Lawrence?—A. No, up at the Soo. Then in the Customs there is a very large amount of litigation in regard to smuggling—customs frauds—there are some very large cases of the kind. It was not long ago we had a case which I managed in which we recovered \$20,000 of penalties and duties, which had been the result of systematic undervaluation for many years. These cases are rather difficult to fathom and consume time.

Q. Is there any effort made to keep such cases from being made public?—A. No, not at all.

Mr. FYSHE.—It seems to me they ought to be well advertised.

The CHAIRMAN.—They are. All the courts are open, and the decisions given are reported.

The WITNESS.—These high court cases are not reported as police court cases are. There is nothing about them to attract the public, for instance, as there is in the case going on at Fredericton; that will be reported in every paper in the country. If we had a smuggling case in Montreal you would not perhaps see anything about it in the papers. If you went into the court room you might see nobody there except the lawyers and the witnesses concerned. Such cases do not attract the public notice as do police court cases.

*By the Chairman:*

Q. You might proceed with your enumeration of duties. The Customs Department was the last you mentioned?—A. The Inland Revenue Department has a good



## SESSIONAL PAPER No. 29a

many prosecutions. As a rule they do not run into such complicated transactions as the Customs Department, but there are a good many minor prosecutions.

Q. That is for illicit distillation and that sort of thing?—A. Yes, all that sort of thing. Then there is the Militia Department. That department gave comparatively little trouble in the past, but the business has got to be very large now. It has become very much enlarged since the department has taken over the services formerly administered by the Imperial authorities.

Q. There was the buying of property at Petawawa and other places, for example?—A. We have recently acquired a large tract of land there. Then there is the acquisition of land for rifle ranges and drill hall sites, contracts for rifles, stores handed out which are made away with and have to be recovered, and besides that a great many questions referred to us for opinion. Their business is differentiating, spreading out now and making very great progress. Then, of course, with regard to public works there is a considerable amount of litigation, and a great many contracts, questions over the construction of buildings, and so on.

*By Mr. Fyshe:*

Q. In such cases is it customary to go to law, or do you sometimes compromise with the parties?—A. We compromise, of course, in proper cases. In the first place, the question comes before me. The Government cannot be sued without its consent; it has that immunity which an individual does not have, and therefore we always have the opportunity to consider a case, and if we have no defence, or a very doubtful defence, either to pay or make a prudent compromise before going into litigation. So all these questions are submitted in the first place and considered, as far as we can consider them, in a somewhat judicial spirit, for the purpose of ascertaining whether or not the claim is one which should be paid or compromised or resisted; and having determined, as we do in many of these cases, that the claim should be resisted, then the fiat goes out and the case takes its ordinary procedure through the courts. Therefore, all these cases that I am speaking of now involve not merely litigation, but consideration in the way of advising before the actual time of the suit. A great deal of our advising is to the Interior Department in the management of their Dominion lands—sales, patents, titles and so on. Formerly there was no mining business of any importance. Recently the Government have established a Mines branch to deal with the mining business of the country.

*By the Chairman:*

Q. And the business is growing?—A. It keeps growing, and it has given us a great deal of work. It is only a few years ago that we had large cases before the Judicial Committee of the Privy Council, after having gone through all the courts in Canada, in regard to Yukon royalties. The Department of Agriculture furnishes its contribution in the way of patent cases, copyrights, quarantine, and so on. The Trade and Commerce Department also has a number of contributions.

Q. Dealing with mail subsidies?—A. Yes, the mail subsidies; and then there is the enforcement of the Inspection Act, which gives rise to considerable business of a minor character. The State Department is not concerned in litigation, but necessitates a great deal of drafting of commissions and forms, and so on. In the Finance Department there are a great many Treasury Board and Civil Service references, and matters dealing with insurance, and sometimes litigation. In that connection I have only to refer to the disputes between this Government and that of the Governments of Ontario and Quebec on financial matters.

Q. You have left out a very important department in your resumé; you have not mentioned the Indian Department?—A. That is the next department I was going to refer to. The Indian Department furnishes questions of accounts between it and the various Indian bands, which go back to time immemorial as to the status of Indians



7-8 EDWARD VII., A. 1908

and treaty rights. We are at present in litigation with the province of Ontario over questions arising in the Indian Department involving a million of dollars, or some such amount.

Q. When a band of Indians conclude a treaty with the Government and a reserve is set aside for them, do you give advice? You are called in to draw the documents, I suppose?—A. Not as a rule.

Q. There was the treaty executed last year or the year before in British Columbia?—A. I do not remember drafting any treaty with the Indians. I think those are negotiated on the spot and put into a more or less rough state by the commissioner. They are not very artistic documents anyway, those Indian treaties.

Q. They involve a great deal of area if not of prospective money rights?—A. They do and you cannot tell how much value there is in them at the time.

Q. In fact it was an Indian treaty that caused the trouble with Ontario about the disputed territory?—A. Yes.

*By Mr. Fyshe:*

Q. Are you having anything to do just now with the negotiations that are supposed to be going on for the settlement of troubles between Canada and the United States as to the boundaries and waterways?—A. We advise with regard to that. We have references from the Governor in Council with regard to that.

*By the Chairman:*

Q. Your duties are simply of an advisory character in such cases?—A. Yes, so far.

Q. Now, in the carrying out of this work which you have enumerated—A. Before you put that question, might I say another word or two. There is the question of expropriation and titles which I have not grouped under any department because they relate more or less to all the departments. It is a very large subject involving the consideration of titles and compensation. Last year we had 250 titles of lands to pass. As to those the majority would be agreed for, as far as the compensation is concerned, but a very large percentage of them are not, and we have to go to law to determine how much is to be paid. That is a branch in which we usually meet with extravagant claims.

*By Mr. Fyshe:*

Q. Is that settled by the Exchequer Court?—A. Yes. Then with regard to litigation pending I should suppose that we have at least 200 law suits on hand in one stage of progress or another. I see by a statement given to me that Mr. Gisborne says that in his docket for 1906 there were 122 cases, Mr. Chisholm had 22 and Mr. Pownall would have a larger number than that.

*By the Chairman:*

Q. Occasionally the Crown, as in the case of the Bank of Yarmouth, has instituted criminal proceedings against the late manager?—A. Yes.

Q. You have to employ local counsel in many cases?—A. In distant places nearly always.

Q. And in addition to these duties you have just enumerated, you have to get reports from the local counsel in such cases?—A. Yes.

Q. Are there many cases in which local counsel are employed?—A. There are a good many, taking the provinces all over.

Q. Now we will come to the staff in your department. You now have 24 officers as against 20 in 1891-2? That, of course, is not a large increase. Your chief clerks have increased from two to four. One of your chief clerks, Mr. Power, has amongst other duties, to review the capital cases to which you have referred?—A. Yes, capital cases, and remission cases generally.

Q. A member of your staff is Mr. Fraser, who is a most capable man?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. What questions do you refer to him?—A. Principally questions relating to Dominion lands and Indian affairs and contractor's claims.

Q. He is one of the most capable men in my own experience in the public service?—A. He is.

Q. Who are the other chief clerks now?—A. Mr. Gisborne is a chief clerk and Mr. Côté, who was recently promoted.

Q. Are these four men barristers?—A. Not Mr. Côté.

Q. But the other men have been called to the bar?—A. Yes.

Q. What do the chief clerks attain to?—A. In salary?

Q. Yes?—A. Mr. Power and Mr. Fraser each get \$2,800.

Q. And Mr. Gisborne gets \$2,250?—A. I should say there are five chief clerks now, because Mr. Côté has been promoted and Mr. Leslie is a chief clerk.

Q. Mr. Leslie has been confidential officer to every Deputy Minister of Justice?—A. He is the oldest officer in the department.

Q. He knows the traditions of the department?—A. Yes. He has been secretary of each succeeding deputy. He is getting along, and last year I thought it right to recommend him for a chief clerkship.

Q. Now take a man like Mr. Fraser, whose work is beyond all question. Do you think he is really adequately remunerated at \$2,800 per annum?—A. Not at all.

*By Mr. Fyshe:*

Q. Whose fault is that? Is that the fault of the law?—A. It is the fault of the law in a large sense because the limit is there. We had to get special legislation to give him \$400 more than \$2,400. The latter amount is the maximum limit to which his class takes him.

Q. What is his title?—A. Chief clerk.

Q. He is a trained lawyer, I suppose?—A. Yes.

*By the Chairman:*

Q. He is a university man and a trained lawyer?—A. Yes.

*By Mr. Fyshe:*

Q. You could not get a man, I presume, of his experience and efficiency for any such price if you went into the market for him?—A. No.

*By the Chairman:*

Q. He has over thirty years' service, I see?—A. He has been there a long time.

Q. Since September 30, 1876?—A. Of course on that I would like to say that the Civil Service Act—

Q. I was coming to the Civil Service Act later. Although you have five chief clerks, considering the importance of the duties you do not think your department is over-manned?—A. It is not over-manned, it is under-manned.

Q. You do not think that five chief clerks out of twenty-four in your special department are too great in proportion?—A. I do not regard the name of chief clerk at all in my department. It is a mere name for the purpose of carrying a larger salary under the Civil Service Act.

Q. And all your chief clerks, although you disregard the name, do work of a highly important character?—A. They do.

Q. Of the highest importance?—A. Of course Mr. Power, Mr. Fraser and Mr. Gisborne are all concerned in various branches of this work which I have endeavoured to describe. Mr. Côté, although not a lawyer, was a student at law for a couple of years or so. He came into the department a long time ago, and undertook the care of the criminal remission register in connection with Mr. Power, and he drafts the preliminary report upon all these cases. He gets information from the judges and



7-8 EDWARD VII., A. 1908

the jails, and considers that as a preliminary matter. His duties are therefore quasi professional, and he has been there a long time.

Q. You had seven first-class clerks and you have now six, as Mr. Leslie has become a chief clerk?—A. That would be Mr. Côté, I suppose. The statement from which you are quoting would refer to Mr. Leslie as chief clerk and to Mr. Côté as a first-class clerk.

Q. The latter having now become a chief clerk?—A. Yes.

Q. So that if the number of chief clerks was increased to five the number of first-class clerks would be reduced to six?—A. That would be so.

Q. Then of your first-class clerks Mr. Chisholm and Mr. Pownall are of the legal profession?—A. Mr. Chisholm is a barrister, Mr. Pownall is a solicitor.

Q. Mr. Pownall is a solicitor of the English courts?—A. He is an English solicitor.

Q. Is there a distinction in duties between what we technically call chief clerks and first-class clerks in your department?—A. No.

Q. Although there is no distinction would the more important cases go to the chief clerks?—A. No, not necessarily. Each one of these officers has what I may call a specialty, and unless you can call a land case of greater importance than a shipping case, for example, Mr. Fraser's duties so far as concerns the class of work are not higher than those of Mr. Gisborne.

Q. Is it probably on account of length of service—Mr. Leslie having gone into the service in 1872 and Mr. Côté in 1883—to some extent that these officers have been promoted?—A. Yes, so far as Mr. Leslie is concerned, and the same for Mr. Côté. And further, because I thought, having regard to the length of service, the age that they had attained, and the duties performed, that they were not adequately remunerated by the maximum of a first-class clerk.

Q. So you made them chief clerks?—A. Yes.

Q. You do not consider they are overpaid by their being promoted from first-class clerks to chief clerks?—A. No.

Q. You do not regard the ordinary classification of the Civil Service in your office?—A. I do not regard it as applicable to our department.

Q. Although technically——?—A. It applies.

Q. You were one of the members of the commission that revised the Dominion Statutes?—A. Yes.

Q. Did it fall to your lot to revise the Civil Service Act?—A. Yes.

Q. Then you can tell us a great deal about the Civil Service Act. By the way, when a vacancy occurs in your department—there are not often vacancies occurring—do you take a person into your department from the list of candidates that have passed the Civil Service examination?—A. No, I do not think we do. I mean to say, as a matter of fact, I do not remember that we ever did.

Q. How many extra clerks have you got in your department? I see their number is put down as three?—A. It says three, does it?

Q. Yes?—A. Mr. Morris is one, Miss Pillar is one, and Miss Lindsay would be another. I think probably Miss McAmmond was counted at that time.

Q. Miss Lindsay is in the Penitentiaries branch?—A. Yes.

Q. Has she been transferred?—A. No, she is still in that branch.

Q. You disregarded the Civil Service Act in taking them in? They did not pass the examination?—A. I am not sure about Miss McAmmond. She had never passed the examination, but she was there doing work for a short time only. Miss Pillar came in and passed the examination before she got her appointment. She did some work in the department temporarily and got her appointment as soon as the time for the examination came along.

Q. None of these permanent or temporary clerks were appointed by yourself? They came into the department on application from one of the chief clerks, who was



## SESSIONAL PAPER No. 29a

in want of assistance, I suppose?—A. Yes. Of course, our department is not a large one.

Q. You would see yourself that assistance was needed before any one came in?—A. Yes.

Q. You don't meet with political pressure to shove people in if you do not want them?—A. That does not bother me very much. I think we keep control of our department in that respect pretty well.

Q. What I was trying to get at was this: If the person is taken in after examination, or if they came in without going through the examination, I presume they would be fitted to carry on the duties?—A. Yes.

Q. You have not had any who were shoved in from political pressure?—A. No, we have had no one shoved in from political pressure.

Q. They are healthy and moral and their conduct is good, I suppose?—A. Yes, the service is satisfactory.

Q. All your clerks are appointed on probation, of course?—A. Yes.

Q. Then you report as to their competency?—A. Yes.

Q. Have you frequently had officers brought in on account of their technical and professional qualifications?—A. No.

Q. The men in the department have gradually grown up with it, Mr. Fraser, Mr. Power, and other members of the staff?—A. Yes.

Q. In the examination of Dr. Coulter the other day he was asked as to one of the clauses in the Act, I think it was section 44, and he said he could not understand at all what it was for. When you revised the Act, did you consult the other departments concerned?—A. No, I do not think I did. I think I submitted it to the Finance Minister, but not to any of the others.

*By Mr. Bazin:*

Q. Section 44 relates to railway mail clerks, and clerks employed in post offices?—A. Yes, that they shall not be required to pass the Promotion examination. That is a mere statement of the law, it was taken from the previous Act, and it is easy enough to understand. I do not know the motive of it.

*By the Chairman:*

Q. Section 46 of the Act reads: 'Except as herein otherwise provided, when any vacancy occurs in one of the higher classes, in either division, the head of the department shall select from the list of successful candidates, for promotion, the person whom he considers best fitted for the office,' &c. Section 47 provides that every promotion so made shall be subject to a probation of six months. Do you not think that it would be advisable to have that with the concurrence of the deputy head?—A. Yes, I think it would be an advantage.

Q. You never have any transfers of clerks from your department to another department or from another department to yours?—A. No, except in the way of a minister's secretary occasionally.

Q. But I mean of the ordinary clerks employed in the business of the department?—A. No. Of course I would like to say in regard to that that so far as my own experience goes, in the few appointments that have been made in my time there has never been any difference between the Minister and myself. We have always been able to work very harmoniously with regard to that.

Q. The Minister of Justice is always a strong man? Section 53 of the Act relates to the salary of the Deputy Minister of Justice?—A. Yes.

Q. Under that section the maximum salary you are to get is \$5,000 a year?—A. Yes.

Q. But Parliament in its wisdom has granted you another thousand dollars?—A. Yes, and it is not enough.



7-8 EDWARD VII., A. 1908

Q. To get beyond that would require a special vote of parliament?—A. Yes.

Q. Now that the revision of the statutes is over you have no other emolument than your salary?—A. That is all. I would like to say this with regard to that: As you may see from the imperfect statement that I have already made, our department is doing beyond question the largest legal business in the whole of the Dominion. We are not only doing that business and carrying on that litigation, but we are doing it with a very large measure of success. That being so, if you take the salary list and see what it has cost to the country to carry out all that sort of thing, you will find it bears no manner of proportion to the income of men who are successfully engaged in outside practice. Their work as a rule does not compare in magnitude with what we are doing.

Q. If you were dishonest you would greatly increase your emoluments. It would not be done by anybody in your department that I know of, but still it could be done?—A. I have not considered that project.

Q. It is impossible to get the men you want for the departments at \$500, is it not? Some of the deputies have told us that it was getting difficult to secure third-class clerks when they would have to come in at a minimum of that amount?—A. Well, in our department the only class of people we would want at that rate would be typewriters and stenographers, and there are any number of them to be had.

Q. You mean women?—A. Yes, women.

Q. Not men?—A. No, probably not.

Q. In the Finance Department it is said they have to strain the law when they want a man and give him \$700 to begin with. For this purpose they have to take a special vote of parliament?—A. Yes.

Q. Do you not think in a case like that there ought to be a little elasticity in the Act?—A. Yes. If you ask me about that, I think the classification of the Civil Service Act is altogether wrong. I think the classification ought to be with regard to duties, and the \$50 a year automatic increase I do not approve of. I would class the service according to duties, and I do not think it would be a difficult thing to do. Take for instance the ordinary class of typewriter and stenographer. There should be a minimum and maximum salary for work of that class. If the minimum salary for such an employee were, say, \$500, and the maximum, say, \$1,000, or whatever is right, the salary should be regulated within these limits according to the value of the clerk.

*By Mr. Fyshe:*

Q. And the judgment of the Deputy Minister?—A. Certainly. I mean to say it would go no doubt on the deputy's recommendation. You may have a vacancy for a typewriter and a stenographer, and you may take on trial one that you find out to be a first-rate workman. You are paying that employee \$500, and within the year you discover he has made his services very valuable, and that he ought to get \$700 or \$800. It should not be necessary to get special legislation to provide for that increase. It should merely be necessary to say to Parliament, 'we have an officer here who is now getting \$500 but is earning \$800, we want the money to increase his salary by \$300.' It is quite possible you may have an officer in the department who is earning a certain salary and cannot earn any more. Why should it be that he must go on automatically getting \$50 a year increase until he is in receipt of \$400 or \$500 more than he earns?

*By Mr. Fyshe:*

Q. It seems to me that you cannot frame rules that would adapt themselves to the people in every class?—A. Perhaps there may be cases you cannot provide for, but I suppose it is admitted that you must have some sort of regulation with regard to the employment and payment of the Civil Service. And then I say that they should be framed as nearly as may be according to those which a business man carrying on large



## SESSIONAL PAPER No. 29a

operations for himself would frame. He would not say 'I am going to have a first-class clerk, a second and a third-class clerk, to start at the minimum and go forward each year with \$50 increases no matter what they earn.

Mr. FYSHE.—No business man would do it.

*By the Chairman :*

Q. To carry out that ideal of administration it would be necessary to have a permanent commission to inquire into every man's worth periodically.—A. I do not know about that.

Q. We will take, for instance, the Post Office Department where there are nearly 3,000 permanent employees?—A. Supposing the Deputy Postmaster General is satisfied that an officer in his department who is getting \$500 a year ought to get \$800. Supposing the officer is working in the class the salaries of which are from \$500 to \$1,200, why would not the public interests be safeguarded by providing, for instance, that on the certificate of the Deputy Minister, the Minister or the Governor in Council may authorize the increase if there be a parliamentary appropriation for it?

The CHAIRMAN.—In the particular case of the Post Office Department there would be probably 100 men in the same class. Now would it be advisable that the Deputy Postmaster General should select one out of the 100 and leave the 99 untouched? Would it not be better to have some outside authority?

Mr. FYSHE.—They would have to take the word of the deputy.

The CHAIRMAN.—A commission for example. They would inquire into the work of each of the candidates.

The WITNESS.—In order to do that satisfactorily, they would have to be in the position of deputy minister of each department.

Q. They would examine just like an inspector does into the work of a department?—A. Yes, but they cannot be experts in any of these departments.

Q. They cannot be experts but I am taking the Civil Service as we find it, and as it will always be, and with the trend of public opinion if a man were treated in that way in the Post Office Department the life of the Deputy Postmaster General would not be worth living. The newspapers would get hold of it, he would be accused of favouritism, and he would be criticised from one end of the country to the other?—

A. The manager of a bank would not want an outside commission.

Q. But the manager of a bank acts without reference to the public at all?—A. I do not see why a deputy should shirk the responsibility. I think the best incentive to good service is the idea that a man stands well with his deputy chief, which he can only do by performing his duties faithfully and well, he is going to get rewarded for that, as he would if the deputy were the owner of the business.

Mr. FYSHE.—That is the right view, I think.

THE CHAIRMAN.—I do not say that it is not the ideal view, but would it not be better for the deputy to bring these circumstances before an independent commission and let them inquire into it and take the onus of the thing?

*By Mr. Fyshe :*

Q. You would have to let the deputy make the suggestion and follow it unless there was good reason for doing otherwise. Do you not think so?—A. I should think so.

*By the Chairman :*

Q. You were speaking about the classification and the increases. Have you finished your remark in regard to that?—A. I think I made the point I had in mind with regard to that.



7-8 EDWARD VII., A. 1908

Q. There are six penitentiaries and you have two inspectors of penitentiaries. Do the inspectors only get their out-of-pocket expenses when they leave Ottawa?—

A. That is all.

Q. They are married men with homes in Ottawa?—A. Yes.

Q. Is it to their interests to go, in the dead of winter, to Dorchester or New Westminster and only get what they are out of pocket?—A. No.

Q. How often do they go to the penitentiaries? Do they go periodically?—A. Yes, periodically.

Q. So many times a year?—A. I do not know that the more remote penitentiaries are visited more than once a year unless occasion requires. Mr. Dawson is absent the greater part of the time I think visiting the penitentiaries. Mr. Stewart does not go very often now. He rather looks after the work in the head office.

Q. After the returns that come in?—A. Yes. The accountant also has to visit the penitentiaries for the purpose of auditing and examining the accounts.

Q. The penitentiary inspectors like all other inspectors are really out of pocket by doing their duty in the public service?—A. Every man who travels loses money by it.

Mr. FYSHE.—What do the inspectors get as salary?

The CHAIRMAN.—The two inspectors get \$2,800.

Q. Would it not be better, as is the custom in England with the post office inspectors, to pay per diem allowances, or rather more travelling expenses and less salary, so as to encourage them to be frequently on the road rather than forcing them to make journeys which are a loss to them?—A. I am not prepared to answer that, I have not thought about it, but I should think there should be some provision to recoup officers in one way or another for expenses which are necessarily incurred and cannot be charged up.

Q. A per diem allowance or something of that sort?—A. Something of that sort.

Q. There should be some encouragement for an inspector to inspect?—A. Yes, certainly.

Q. You have a penitentiary in Alberta, you said?—A. At Edmonton.

Q. It is not, I suppose, pleasant travelling to go to Edmonton in the winter?—A. No.

Q. But still it is advisable that the inspectors should visit the institutions?—A. Yes, no doubt. I have a statement with me of facts relating to the Penitentiary branch which the inspectors have prepared at my request, to bring before the Commission. I will hand the statement in if it is permissible.

(Statement handed in and filed.)

Q. This statement is about the preparation of estimates calling for tenders, works of construction, appointment of guards, audit of accounts, volume of correspondence, the number of the staff and the salary of inspector. I see that in 1892 the salary of the inspector was \$3,200, with the franking privilege, and a reasonable liberal per diem allowance when travelling. So the inspector at that time, 15 years ago, has a per diem allowance?—A. Apparently according to that statement.

Q. The system of payment for travelling is such that no official can travel as a business man would travel without serious personal loss?—A. That is so.

Q. What leave of absence do you give to the clerks in the department?—A. The three weeks granted by statute.

Q. But you are generous, I suppose?—A. Yes, circumstances may affect that.

Q. That is the measure of administration which ought to be omitted from the statute-book and left with the deputy?—A. I should think so.

Q. What are the hours in your department for luncheon?—A. I have never had occasion to define that. The attendance is good in our department and there are not a great many clerks. If any clerk or officer were delinquent in attendance I would know it very soon.

Q. Is your department always open to the public, at all hours during the working day?—A. From nine o'clock until six.



## SESSIONAL PAPER No. 29a

Q. There is always somebody there?—A. I am always there, unless at court.

Q. There is generally somebody there, to answer questions if the public should come in?—A. Yes. The members of the staff are there from 9.30 to 4 certainly.

Q. What do you call your office hours? I suppose in a professional department you are not bound down in that respect?—A. If you ask one of the staff he would tell you from 9.30 to 4. My own office hours are from 9 until 6 as a rule, and the hours of the staff vary as occasion requires.

Q. During the session with constant legal questions coming up in the House, and all that sort of thing, your chief men have no office hours. They are always at work?—A. Yes.

Q. Do you keep any records now in the Department of Justice, any historical records?—A. In charge of anybody, do you mean?

Q. Have you in the vaults of the Department of Justice any historical records that ought to be under the care of the archives?—A. Not that I am aware of; I do not know.

Q. Who controls the records in the department?—A. They are in Mr. Narraway's charge.

Q. And they are so systematized that you can always find a reference, I suppose?—A. We can of recent years, but if we go back it is very difficult. We are very cramped for want of space, and there is no place for filing away papers.

Q. You have not destroyed any of the records, I suppose?—A. They are not intended to be destroyed.

Q. They could not be destroyed, I suppose?—A. They could not be wilfully destroyed, but they are no doubt effaced and more or less destroyed by the fact that we have no proper place to keep them in.

Q. Many of the documents, for example those relating to the case of the disputed territory, are of historical and permanent interest, and it would be desirable at some time or other to turn a lot of these records, which must be of immense value, over to the archives?—A. Probably. I should think so.

Q. All your offices are in the East block?—A. Except the offices of the Dominion Police.

Q. With that exception?—A. Yes.

Q. You have no objection to Mr. Bazin and Mr. Fyshe visiting you some day?—A. I would be delighted to have them come.

Q. Now, we come to the big question of superannuation. You were one of the officers who came in before the Act was abolished?—A. Yes.

Q. You know that the Act was abolished in 1897?—A. Yes.

Q. You know that the Militia Department has obtained a Militia Pensions Act, which gives the warriors a pension and upon their death a pension to the widows and daughters?—A. Yes.

Q. The same thing applies to the mounted police, who also got an Act passed?—A. Yes.

Q. Since the Superannuation Act was abolished?—A. Yes. I am not sure that the railway employees did not also.

Q. The railway employees of the Intercolonial got an Act last session?—A. I think so.

Q. So virtually, there is a growing tendency to place a certain class of public officials on the pension list, but not the great army of civil servants. What is your opinion of the abolition of the Civil Service Act?—A. I say it was altogether wrong. I think that for many reasons there should be reasonable provision for retiring annuities for the service. In the first place the salaries of the good men are small, and no matter what increase may result from the recommendations of this Commission they will continue to be small as compared to what can be earned outside for similar work. But if coupled with that there is a fair and reasonable provision for a retiring allowance upon which a man can live in the declining years of his life, that is an induce-



7-8 EDWARD VII., A. 1908

ment to many a good man. Many men have more or less dread of what is going to happen in their last years, and I think a retiring allowance is a good inducement to bring good men into the service. Furthermore, it is a means which can be invoked for getting rid of a man when he becomes inefficient. As it is now, as long as a man is able to hobble around, and get to his office and sign the attendance book, he will do so. You know that in spite of due economy he has had to expend every dollar he has made; he has been a good public servant according to his capacity; and yet if he is retired from the service, with his earning power spent, as it is he has nothing perhaps to keep him out of the poor-house. Now, it is very hard for any Deputy Minister to recommend that such a man should be retired. He is retired with a few hundred dollars that have accumulated in the retirement fund—that have been paid out of his salary—with interest.

*By Mr. Fyshe:*

Q. It is all his own money anyway?—A. Yes, all his own money.

*By the Chairman:*

Q. You think the abolition of the Superannuation Act was an utter mistake?—A. I think so.

Q. And the sooner it is restored the better?—A. On some heads.

*By Mr. Fyshe:*

Q. What were the Members thinking about?—A. It was a Government measure.

Q. It was such an important measure that I cannot imagine it being mentioned in the House without attracting the attention and consideration of everybody. To have a measure like that shuffled through as fast as if it were of no account is incredible?—A. I am not familiar with the debates, which of course appear in the *Hansard*.

*By the Chairman:*

Q. You agree with all the other deputies that have come before in the statement, that the sooner the Act is restored the better, and that without it there is no stability in the service?—A. I have no doubt that reasonable provision should be made for retiring annuities.

Q. Have you been losing any men from your department? Have any men desired to come in but would not on account of the abolition of the Superannuation Act?—A. No, because we have brought no one in. We have not had a case, likely to meet with that sort of objection.

Q. Since the Superannuation Act has been abolished the judges have had their pensions modified, in addition to the granting of pensions to the militia warriors and the mounted police?—A. The pensions have been enlarged.

Q. In certain cases a judge can go out on his full pay?—A. Yes.

Q. Before he could only go out on—A. Two-thirds.

Q. So that every department of the public service except the Civil Service itself has had its privileges, as far as pensions are concerned, increased?—A. I think that is so.

Q. You were saying just now that you had revised the Civil Service Act and that you had no particular regard for the classification under the Act. It was mentioned to you that the Deputy Postmaster General said he did not understand one clause. From your experience of the revision of the Act are many of the sections incongruous or opposed to each other?—A. No, I think that the Act is pretty consistent now. I deny that there is a single section in it that any man cannot understand if he applies himself to it with reasonable care. I think the sections work consistently enough, but of course as to the quality of the Act that is a different thing.



## SESSIONAL PAPER No. 29a

Q. We want to get you as an expert to give us an opinion as to the quality of the Act. In what way do you think it could be improved. Do you know the Civil Service Act is the first thing referred to the Commission?—A. Well, it is like the Indian's gun, it needs a new lock, stock and barrel.

Q. You see our commission empowered us to inquire into the general operation of the Civil Service Act, the classification, which you have given us an opinion about and the salaries?—A. The operation of the Act in that one particular is the principle that I object to. You take a man at a minimum salary and you have to give him \$50 a year increase whether he earns it or not. If you withhold the increase from him, it implies censure. You do not want to censure him when he is doing the best he can and earning all he is worth, but still if the increase goes on you may ultimately give him much more than he is worth.

Q. You would not have a minimum?—A. Have a minimum if you like, or not.

*By Mr. Fyshe :*

Q. There should be a maximum?—A. I suppose we must have a maximum. At all events if you classify according to duties, it seems to me it would not be hard to say what the satisfactory performance of certain duties per annum should be worth at a maximum.

Q. Well, of course with more or less mechanical duties that would be an easy matter?—A. That is what I am speaking of now. They are more or less mechanical duties. You take the case of the docket keeper, the man who enters papers in a docket and files them away, he must be careful, methodical and accurate.

Q. But no great amount of brain power is needed?—A. No. It is not hard to say that that man could get not more than so much. Well, then, doubtless you could say the same thing with regard to the typewriters and steneographers, copyists, draughtsmen, &c., and very likely each department could name classes within which the bulk of its employees would fall. Then there are in addition to that of course, officers with general or technical qualifications which it is impossible to classify. There is no limit now under the Act as to salary attaching to those qualifications.

*By the Chairman :*

Q. They are really what we call chief clerks, specialists.—A. A deputy's salary is limited there but not the salary of the man coming in with special qualifications.

Q. The engineer may come in at \$10,000 a year?—A. Yes.

Q. Before the revision of statutes, the provisions of the Civil Service Act were scattered among various Acts and it was very difficult to find out what its provisions really were?—A. Very difficult and there was considerable inaccuracy by reason of the effect of the publication by the State Department. They have not given effect to all the amendments. I have had my attention called to the fact that they had been acting under statutes repealed some years ago. It was not surprising that that should happen because the thing was mixed up and so confused among various Acts, and it was very difficult for the State Department to bring out a consolidation of the Civil Service Act after it had been amended so many times.

Q. Some of the sections are not consistent and are opposed to each other, I presume?—A. I do not think so.

Q. You revised it yourself?—A. I did, I spent a good deal of the time over it.

Q. You say there are no incongruities in the Act?—A. I do not think so. Under our commission we were to revise the law as it stood, and to give effect to the apparent intention. In all the Acts that I dealt with I endeavoured to do that, so that when I turned out this Act, I thought I had accomplished the purpose, and I have no reason to think otherwise at present.

*By Mr. Fyshe :*

Q. You have no objection to some of the alterations we suggest, have you?—A. Not at all. I am not committed at all to the policy.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. As the expert who revised this particular Civil Service Act, have you anything to suggest in the way of improvement or alteration or modification? We come to you as the expert, you know?—A. You mean as to the substance of the Act?

The CHAIRMAN.—If you do not like to answer that question off-hand, we would like you to prepare a little memo. as to the improvements of the Act, if you have time.

The WITNESS.—I will tell you one thing that occurs to me now, and that is about temporary employees. I do not think there should be any restriction in the case of temporary employees, so far as concerns examinations. Set a limit as to salary, if you like, but if I have a pressure of work on hand and want to get the person who is most qualified to come to the department and spend a week, or six months if you like, there should be no statutory obstacle to that. As it is now, you have to resort to a sort of subterfuge in order to carry that out. You may not be able to find any one at the moment who has passed the Civil Service examination, or perhaps those that you can find are not qualified for the work, and you have to take in somebody else; and then you have to arrange in some way that the account for salary shall be passed without a certificate that the recipient has passed the examination. That is contrived in various ways, I believe, in different departments.

Q. We would like to get a memorandum from you as to what modifications you think it desirable to have in the Act? Your suggestions would probably infringe on the other departments, but we are going to work at the other departments along the same lines, and as your suggestions would be based on common sense, we may as well have them, if it would not be too much trouble?—A. Of course, I have not considered the Civil Service Act so much with regard to other departments, but simply with regard to my own.

Q. You made the valuable suggestion about temporary clerks?—A. That is a stumbling block.

Q. There may be in your department other things which you may regard as stumbling blocks?—A. I should think our powers ought to be enlarged in regard to the employment of such professional assistance as we need. In the case of the Geological Survey Department, they have special legislation.

Q. That has been abolished by the new Mines Act?—A. Well, they had at all events special legislation. There should be power, either defined by the Act or delegated whereby such a department as mine might be, so far as professional services are concerned, exempt and placed on an establishment list that may be framed by the Governor in Council, on the recommendation of the Minister or deputy or something of that kind.

Q. Does it not come to this, that no two departments are alike? Each department has got its own environment and its own duties, and own specialties?—A. No doubt.

Q. There is no doubt whatever about it. Would it not be advisable, as in England, to have the special Civil Service Commission to regulate and take charge of the public service, having a special examination for each particular position, not a general examination for the Finance, Post Office or Justice Departments, but having a special examination suited to the particular department, and having a list of the best candidates, it may be, sent to the several departments on probation?—A. I dare say that would work. I am not familiar with the working of the English system in regard to that; I have not studied it at all.

Q. The Chancellor of the Exchequer does not appoint a man to the Treasury. When they need a man the Secretary of the Treasury writes to the secretary of the Civil service Commission, and they send a person over.—A. And this Civil Service Commission is non-political, is it?

Q. Non-political. They employ examiners and sub-examiners.—A. If a Minister, for instance, wanted to get his son into the department——

Q. He could not do it. There is no patronage in Great Britain at all?—A. Sup-



## SESSIONAL PAPER No. 29a

posing I wanted to take another lawyer into the department, I would not have to go to the Civil Service Commission for that?

Q. There is no Department of Justice in England. There is an Attorney General's Department, but I would not like to say what happens in that case. That is provided for, I have no doubt, as in the Foreign Office, where there are specialists?—

A. There are appointments there. They have the Treasury 'devil' and Treasury solicitors there. They are appointed by the Government, and they correspond largely to the professional officers of my department.

Q. But these officers from the Attorney General's office would come from the Civil Service Commission?—A. Of course it would be very convenient indeed if it could be arranged for. If, for example, I wanted a man to take charge of the docket and file papers connected with cases, and keep the records and so on, and could refer to a body of experts saying, 'I am in need of a good man with these qualifications, I want a good man and I can afford to pay him so much,' and if I could get a man in that way to fill the bill it would be splendid.

Q. Take that typical case: You have said to them that you want such a man. They would publicly advertise that on such and such a date there would be an examination for a docket clerk in the Attorney General's office. They would set the papers and a certain number of candidates would pass. They would send to the department the man who got the highest marks. If the man proved inefficient, or some defects of character developed, and the department rejected him, the Commission would send a second man, and so on, until a good man was found. Politics are entirely eliminated.—A. It sounds good.

Q. It eliminates favouritism or jealousy on the part of a deputy, and in the long run it seems to me is calculated to procure the best results.—A. I should like to say a word or two more in regard to the work.

Q. Yes, certainly?—A. As to references for opinions from other departments. In 1904, there were 1,132, and that number has increased to about 1,800 per annum.

*By Mr. Fyshe:*

Q. That involves a good deal of examination in every case?—A. Yes, a great deal. But not in every case, because many of these references are not difficult to answer. But there are a great many of course where there are large files and papers to be examined and very complicated transactions to be unravelled.

Q. Do not some give you a lot of gratuitous trouble?—A. Of course some of the deputies refer more than others, but still I am always glad to have a reference, for as a rule it saves me trouble afterwards. We sometimes get into complications by reason of a reference not having been made, and very often a comparatively simple reference at the beginning will save a lot of trouble at the end.

Q. Would you have to attend to each one of these personally?—A. I sign all the letters.

Q. You are responsible then?—A. I am responsible in this sense: I refer the matter to the officer who is specially qualified to deal with it, and according to the subject and the officer to whom I refer it, I am more or less satisfied to take his statement of the facts and of the law unless I consider it questionable upon the face of his letter, without looking into the whole thing myself, because if I had to do that myself in every case I could not do it.

Q. The number you give would be three or four a day?—A. Yes.

Q. That is a lot of business?—A. We have an immense amount of business. I have references in the department which have been six months before me.

*By the Chairman:*

Q. I want to get from you what the work of the department is?—A. Another thing is with regard to legislation. It is not our business departmentally to draft



7-8 EDWARD VII., A. 1908

legislation. That is the duty of the law clerk of the House of Commons and his staff. But it sometimes happens that a Minister will come in and really insist that we take charge of a particular measure, or prepare amendments or consider a Bill that has been already drafted. So we have during the session a great deal of that extra work put upon us.

Q. When I was in the Department of Finance, I would go around and consult you regarding the Bank Act and the Bounties Act?—A. Yes.

*By Mr. Fyshe:*

Q. I suppose the idea is to know that it does not conflict with something else?—A. Yes, in part. Then of course with regard to the judges' leave of absence and payments. I may say that the accounting branch of our department has had a great deal put upon it through the changes in the law with regard to official travelling allowances and probably issues three times as many cheques now as were issued three years ago. Then there is the administration of justice in the Yukon territory, which is a considerable burden, and the applications for extradition and the return of fugitive offenders. Those have to be passed upon by us, and there were 52 in 1906.

*By the Chairman:*

Q. One a week?—A. Just one a week. Of course every new departure of the Government involved additional work for us, such as the purchase of the Ross rifle, and the deportation of immigrants, which has arisen in the last year or two. The development of the Northwest with the increase in population, also causes a steady increase in our work from year to year. As to remissions, there were of such cases in 1904, 770 and in 1906 there were 949. Those are new cases. In addition to that there are old cases to be reconsidered every little while, and it is estimated that there are from 1,200 to 1,500 coming before us in one way or another each year. We have also the Dominion police and the Supreme Court and Exchequer Court staffs; they fall under the administration of justice. All payments of supplies for the Dominion police are made from our letter of credit, and there is a secret service of the Dominion police and the Customs Department which for some reason or other was put upon us. Then there is the matter of disallowance of Provincial legislation. That, of course, is increasing. There is evidence of legislative activity both in the provinces and in the Dominion. Two new provinces were recently added to the Dominion and last year I had 4,856 pages of additional legislation to read and report on.

Q. Do you read all this yourself?—A. I do that myself.

*By Mr. Fyshe:*

Q. You did not disallow all of them, did you?—A. No, I had to report upon all the measures as to whether they should be disallowed.

Q. How many were disallowed?—A. I could not tell you off-hand; not a great many.

Q. How is it possible that such a thing could occur as took place at Emerson, where a municipality undertook to get a local Act compelling its creditors to come to a compromise?—A. Well, that is a thing that is permitted to the Provincial legislatures. We do not as a rule interfere with legislation of that kind, if it is within their jurisdiction, even if it does injustice. There are a great many questions of legislative authority that arise under these statutes.

Q. How is it possible that any Provincial authority should have power to say to the creditors of a municipality 'you must accept so and so or get nothing'?—A. That is the omnipotent power of the legislature.

Q. That is a perfect outrage; the Dominion Government itself would not do it. It is one of the great weaknesses of our Provincial legislation. You cannot do that in the United States?—A. Because they have a written constitution there.



SESSIONAL PAPER No. 29a

Mr. FYSHE.—Because they are sensible, that is all.

*By the Chairman:*

Q. The 4,856 pages you read would have to be gone over very carefully, because there is always the attempt to get further powers than the British North America Act would seem to allow to the provinces?—A. Yes, always a disposition to legislate right up to the border line, or a little beyond, and that is a thing that passes into a precedent if it is not checked.

Q. On the other hand, the provinces complain that the Dominion is perpetually infringing their rights?—A. But they think they have rights beyond what are given to them as a rule. There is very little *ultra vires* legislation of the Dominion.

Q. You would like to think the matter over, and if you have any suggestions or modifications of the Civil Service Act to propose, we would be glad to receive them?—A. I will do so.

Witness discharged.

OTTAWA, May 23, 1907.

(Enclosure.)

The Secretary,  
The Civil Service Commission,  
Ottawa.

SIR,—Referring to your letter of 20th instant, I have the honour to inclose a statement with regard to this department such as I understand you desire.

I have the honour to be, sir,

Your obedient servant,

(Signed) E. L. NEWCOMBE,

*Deputy Minister of Justice.*



DEPARTMENT OF JUSTICE.

STATEMENT showing number of staff and amount of salaries paid during fiscal years 1891-2 and 1905-6.

	Number.		Salaries.	
	1891-2.	1905-6.	1891-2.	1905-6.
			\$ cts.	\$ cts
<i>Department Proper.</i>				
Deputy Minister .....	1	1	4,000 00	4,000 00
Chief Clerks.....	2	4	4,275 00	9,500 00
1st Class Clerks.....	3	7	5,275 00	12,075 00
2nd Class Clerks. ....	4	2	5,312 50	2,550 00
Junior 2nd Class Clerks.....	0	3	.....	2,600 00
3rd Class Clerks. ....	2	0	1,900 00	.....
Messeugers .....	2	2	663 33	1,340 00
Extra Clerks .....	3	3	1,856 35	1,466 64
Extra Messengers.....	3	2	677 58	1,250 00
Allowance to Private Secretary to Minister .....	.....	.....	600 00	600 00
Allowance to Private Secretary to Solicitor General.....	.....	.....	.....	554 88
Totals, Department Proper.....	20	24	24,559 76	35,936 52
<i>Penitentiary Branch.</i>				
Inspectors.....	1	2	3,200 00	5,600 00
Chief Clerks (6 months).....	0	1	.....	975 00
1st Class Clerks.....	1	1	1,800 00	1,600 00
2nd Class Clerks.....	1	1	1,071 44	1,500 00
Junior 2nd Class Clerks .....	0	1	.....	850 00
Parole Officer.....	0	1	.....	2,000 00
Architect....	0	1	.....	1,249 97
Totals, Penitentiary Branch... ..	3	8	6,071 44	13,774 97
<i>Dominion Police.</i>				
Commissioner.....	1	1	1,850 00	3,000 00
2nd Class Clerk.....	0	1	.....	1,200 00
Extra Clerks (38 days) .....	2	0	19 00	.....
Totals, Dominion Police.....	3	2	1,869 00	4,200 00

OFFICE OF INSPECTOR OF PENITENTIARIES,  
OTTAWA, May 29, 1907.

Memorandum for the Deputy Minister,

Re Penitentiary Branch.

- (1) Previous to 1895 estimates were prepared at the penitentiaries. They are now prepared by the inspectors.
- (2) Previous to 1895 tenders were prepared, advertised for, opened, checked and scheduled by each warden. This work is now done by the inspectors at Ottawa.
- (3) Previous to 1895 (partially) and previous to 1890 (absolutely) all work of construction and reconstruction of the various penitentiaries was done on plans and estimates prepared by the officers of the Department of Public Works, and carried out under their supervision. Since 1895 these works have been done entirely, under the supervision of the inspectors and the prison architect, by convict labour. At the re-



## SESSIONAL PAPER No. 29a

quest of the inspectors the architect recently compiled a statement showing the value of work actually performed in this connection during the past seven years. The value of these works based on data used in the preparation of estimates by the officials of the Department of Public Works and by outside architects, amounts to \$697,250, while the actual expenditure amounted to but \$209,487. The saving in expenditure effected by the present system and the utilization of convict labour was therefore \$487,763 during the past seven years.

The data upon which this statement was prepared was carefully examined by a practical contractor who expressed the opinion that the value of the structural work was decidedly understated and that therefore the saving was to that extent underestimated. The supervision and consultations with the architect regarding the details of these works, from day to day, involve additional and responsible duties not previously performed by the inspector.

(4) About fifty per cent of the purchases required for the institutions cannot be anticipated in time to be placed on contract, or can be purchased to better advantage on the open market, and since 1895 detailed lists of articles as required are submitted to the inspectors and revised by them before authority for purchase is granted. This involves care and also correspondence with manufacturers and dealers in order to ascertain where purchases can be made to the best advantage. This work was formerly left to the wardens.

(5) Previous to 1895 the appointment of guards, &c., was made by the wardens who conducted all correspondence with applicants. All appointments are now made by the Minister, and the necessary correspondence regarding applications, physical examinations, &c., is conducted by the inspectors.

(6) Until 1902 all accounts were audited and paid at the penitentiaries and no books were kept or accounting done in the Ottawa office. Since that date all accounts are audited and paid at Ottawa, and the bookkeeping for all the institutions, in connection with expenditure, is done by the accountants under the supervision of the inspectors who sign all cheques and returns. The cheques issued in 1905-6 numbered 6,575, amounting to nearly half a million dollars, which will give an approximate estimate of the journal and ledger entries, the other labour involved in the centralized system as well as the necessary registered transmission of cheques.

(7) The volume of correspondence has increased from 900 letters sent out in 1894 to 3,100 sent out in 1906, the latter is without reference to the larger number of inclosures, addressed, registered and sent out by the accountants in connection with the payment of accounts.

(8) The staff in 1894 consisted of an inspector and auditor and a secretary. It now consists of two inspectors, three accountants, a parole officer, an architect and a typist.

(9) In 1894 the salary of the inspector was \$3,200, with the franking privilege and a reasonably liberal per diem allowance while travelling. Nearly all those who were then receiving that salary (throughout the service) have had their salaries increased to \$4,000. The present salaries of the inspectors is \$2,800. The franking privilege has been taken away, notwithstanding the large increase in the volume of mail matter, and the system of payment for travel is such that no official can travel, as business men usually travel, without serious personal loss.



7-8 EDWARD VII., A. 1908

OTTAWA, FRIDAY, May 31, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman.

Mr. THOMAS FYSHE, Montreal, and

Mr. P. J. BAZIN, Quebec.

Lt.-Col. A. P. SHERWOOD, sworn and examined.

*By the Chairman:*

Q. You were a witness before the Civil Service Commission in 1892?—A. Yes.

Q. You are still Commissioner and Superintendent of Dominion Police?—A. Yes.

Q. That is in charge of the Department of Justice?—A. Yes.

Q. How long have you been Commissioner of Dominion Police?—A. Twenty-two years as commissioner. I was three years as superintendent before that.

Q. You have charge of the Dominion buildings here?—A. Yes.

Q. Both the interior and exterior?—A. Yes.

Q. You have also something to do with the safety of distinguished strangers, when they pass through Canada, such as the Prince of Wales and Prince Fushimi?—A. Yes.

Q. You look after their safety and welfare?—A. Yes.

Q. What is your salary now?—A. \$3,000.

Q. How many men have you in your force?—A. Forty-eight.

Q. Is there a kind of gradation for them?—A. Yes.

Q. Just tell us the gradations?—A. Two inspectors, one in the police branch and one in the secret service branch; four sergeants, twelve first-class constables, nine second-class, seven third-class, and the balance are fourth-class.

Q. What buildings do you guard now?—A. All the buildings, the East Block, the West Block, the Langevin Block, the Museum, the Printing Bureau, the Supreme Court, the Woods Building, the Canadian Building, the House of Commons and the Senate, Rideau Hall, the City Post Office, the Archives Building, Militia Stores, Fishery Building and Art Gallery.

Q. Rideau Hall only when the Governor is here?—A. No, all the time.

Q. You have in charge all the buildings in this inclosure, and the Langevin Block?—A. Yes, and all the leased buildings.

Q. How do you arrange about the men—do you divide them into watches?—A. Yes.

Q. How many watches a day are there?—A. It is somewhat of a mixed service, and it is hard to explain it. We have to keep the doors, and we cannot keep the men on too long at a time. What we aim at is to give them about eight hours only a day, that is, three men to cover the twenty-four hours. There is a perpetual service.

Q. The buildings are open to the public, and the public have free access to them?—A. Yes, from 8.30 a.m. till 6 or 6.15 p.m.

Q. The public can wander freely through the House of Commons corridors or through any of the other buildings from half-past eight in the morning till about six o'clock in the evening?—A. Exactly.

*By Mr. Fyshe:*

Q. Have you any trouble from loafers?—A. We have trouble from petty thieving. We do not have much trouble from loafers as such, but beggars, book agents and can-



## SESSIONAL PAPER No. 29a

vassers give occasional annoyance, and must necessarily interfere with public business, There are so many places of access that the policeman does not see them always, and it is only in case of his going around and accidentally running across them that he prohibits them from soliciting.

*By the Chairman:*

Q. From six o'clock in the evening till half-past eight in the morning the doors are shut?—A. Yes.

Q. And nobody, clerk or otherwise, can go in without a pass?—A. No.

Q. For instance, a clerk in the Finance Department, if he goes back to work in the evening, has to get a pass from the Deputy Minister?—A. Yes.

Q. These passes are renewed annually?—A. There is what is called a permanent pass list, embracing the chief officials. Then, there are periodical passes, either for a day or a week, issued for special work. These passes are issued by the Deputies. There is a book kept in which the exact time every one enters and leaves is recorded.

*By Mr. Fyshe:*

Q. Who keeps that record?—A. The officer in charge enters it in his book, and the sergeant takes it from that and enters it in a book that is kept in his office, so that we can tell at any time who was in the building.

*By the Chairman:*

Q. From six o'clock at night till half-past eight the next morning you know of every official in the public service who was in the building?—A. Yes.

Q. But from half-past eight in the morning until six o'clock at night a clerk can go in and out of these rooms without reference to the police or anybody else?—A. Yes, anybody can. I think that has largely to do with the great number of petty thefts that are reported.

Q. Have you had any experience of the public offices in London?—A. I have not as to their method.

Q. You were in England, in charge of the Bisley team, two or three years ago?—A. Yes, in 1903.

Q. When you were in England at that time, did you visit any of the public offices?—A. I visited the War Office.

Q. When you went there, you had to send in a card?—A. Yes.

Q. You could not get past the door?—A. No.

Q. There was an official at the door, a messenger or a caretaker, who did not let you pass?—A. Yes.

Q. You have been frequently at Washington in the course of your duties?—A. Yes, very often.

Q. The practice at Washington, you stated in your last evidence, was that the public were admitted in the mornings?—A. Yes, up to two o'clock, I think.

Q. But although the public are admitted in the morning, they cannot enter any of the offices?—A. Not inside where the clerks are.

Q. Then, in the offices at Washington the doors only open from one side?—A. Yes.

Q. So that even when the offices are open, the public cannot get into any of the rooms?—A. No.

Q. After two o'clock what happens?—A. The public are excluded. Of course, if they want to see anybody in particular, they stop at the door and send a card to the chief clerk, who will authorize them or not as he sees fit.

Q. Since you gave your evidence in 1892, in order that the messengers should not be sent about absenting themselves from their offices, a mail service has been instituted by the Dominion police?—A. That was in operation then, but it has been extended since.



7-8 EDWARD VII., A. 1908

Q. The last time you gave evidence you sent in five or six papers showing the rules and regulations of the Treasury Department, Washington, relating to the watch, to entrance into the buildings, to passes and all that sort of thing?—A. Yes, they are still in vogue.

Q. Have they been modified or extended?—A. I think they are practically the same to-day as they were then.

Q. Of course, the police are not spies, but it is notorious that clerks can go in and out of the offices without reference to the police or anybody else in office hours?—A. Certainly.

Q. If there were a system that the offices were not open to the public, would not the clerks probably remain more in their rooms than they do now?—A. Naturally they would have to pass the policeman or whoever was in charge of the door, and he could keep a register.

Q. But now, in the present system of open doors and free entrance, they can go and come whenever they like?—A. Certainly.

*By Mr. Fyshe:*

Q. When you speak of petty thefts, you do not mean thefts by any of the junior members of the staff—you mean by outsiders?—A. I do not know whom. It is pretty hard to say.

Q. You sometimes follow them up?—A. We sometimes do, but it is almost impossible to do anything when we hear of it a day after it is done. The parties do not go in and out of the door where a policeman is, and even if they did he has no authority to stop them. In Washington anybody going out with a parcel is checked. One cannot take a parcel out of a public building unless it is initialled by a chief clerk.

Q. Would it not be well to have such an arrangement here?—A. I think it would. I think it is highly proper to throw all possible safeguards around the protection of these buildings.

*By the Chairman:*

Q. In your last evidence you stated that instead of closing the buildings at six o'clock you thought it would be preferable to close them when the staff left, from four till half-past four?—A. I think so still. I might say that while we close some doors at that hour, others are not closed because it is convenient for a Minister to use a certain door. But as long as that door is open——

*By Mr. Fyshe:*

Q. You might as well have them all open?—A. Yes.

*By the Chairman:*

Q. Take the Privy Council door?—A. That is left open till after six o'clock, because during the session some of the Ministers are out till the House closes. Although others are closed at six o'clock, that will be left open until 6.20. The same is true of the Customs Department and other departments. There is no authority to say that the doors must be closed.

Q. You think some authority should be given to yourself or some one else in regard to closing the doors?—A. Yes, and I think there ought to be a sort of commission to regulate these buildings.

Q. You say the doors are open at half-past eight in the morning?—A. Yes.

Q. That is to enable the charwomen to go in and and clean the offices?—A. No. The charwomen are admitted before that, at half-past six, and they are supposed to be out at 8.30. The clerks are supposed to be able to go in and occupy their offices at 8.30.

Q. You have a list of the charwomen given to you?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. The charwomen are not under your control?—A. They are not. They mostly leave their keys with the policemen at the door, and they have to go there and get them.

Q. That is to say, nobody can get into the offices until the police open the doors?—A. That is right.

Q. The charwoman comes at half-past six, gets the keys from the officer at the door and when done cleaning her set of offices she locks the doors and returns the keys to the constable at the door; the clerks begin to arrive at 8.30, and the constable on duty opens the doors at that hour. That is the system?—A. Yes.

*By Mr. Fyshe:*

Q. Then the officer does not feel the necessity of watching people while the doors are open?—A. They would not allow a drunken man in the building if he came to their door.

*By the Chairman:*

Q. Many of the officers in the public service are in their offices after six?—A. Certainly.

Q. What do you do with them?—A. When they go out they are marked out.

Q. In addition to this work and the work of looking after distinguished strangers, you have work in criminal cases, such as offences against the currency?—A. Yes, offences against the currency and all sorts of post office offences.

Q. For instance, if it is found that the Bank of Nova Scotia has a forged note, you endeavour to look after it?—A. Certainly, because it might lead to an infraction against our own currency. The Government currency is in ones and twos, and being the most largely circulated it is more often operated upon.

Q. You also act in cases of extradition; that is to say, when news reaches here that an accused person is coming across in an ocean steamer?—A. Yes, we look after fugitive offenders and arrest them wherever they may be found.

Q. You have also certain duties to perform in connection with the secret service?—A. Yes.

Q. If you find that it is desirable to get information, it is left to your discretion to buy that information?—A. Yes.

*By Mr. Fyshe:*

Q. Have you a special detective force?—A. I have an inspector who is a detective. I have authority to employ detectives wherever they may be usefully employed, but for the most part I take my own uniformed men off and detail them for the duty. For instance, just this week there was a case of falsely branding fruit. It came to the knowledge of the department that Canadian fruit which was branded on this side by a fruit inspector as grade 2 or grade 3 reached the old country as a grade higher, and of course commanded a better price. We have just completed a case this week against an exporter on two charges. I merely mention this because the infraction of any law of the federal Government is dealt with by my officers.

Q. You have not a large enough staff for that?—A. We do the best we can. We do not deal with it unless we are asked to by the department concerned.

*By the Chairman:*

Q. You are all times at the service of any of the Federal departments whenever a case arises, such as a case against the Currency Act or against the Fruit Marks Act?—A. Yes; or the prevention of the illegal sale of intoxicants to Indians, or post office burglaries.

Q. You attend to these duties with about forty-five people?—A. Yes.

Q. In your own office the only clerical assistance you have is one clerk?—A. Yes. I have also duties in connection with the Ticket of Leave Act.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. Is not that ticket of leave system somewhat abused?—A. I do not think so. I think it is working very well. There have been cases which one might call abuse, but I think on the whole it is doing very well. The percentage of people who have fallen back is quite small.

*By the Chairman:*

Q. Have you any other duties which you wish to mention?—A. No, I think you have covered the ground.

Q. What do you pay your constables?—A. For the first six months, \$1.50; for the next two years and six months, \$1.80; for the next seven years, \$2.05, and after ten years, \$2.15.

Q. Does that include Sunday?—A. Yes. The sergeants receive \$2.40.

Q. Are the sergeants generally promoted from the lower ranks?—A. Yes, always. The inspectors receive at present from \$3.25 to \$3.40.

Q. Do you require the men to be of good moral character and good habits, and physically strong?—A. The best. They require to be of the very best physical condition, because they have a very trying service. They have in the winter time to go from a temperature of 70 sometimes to 40 below. They have to patrol around these buildings, and they have to stand in draughts at the doorways.

*By Mr. Fyshe:*

Q. Where do you get your men?—A. We pick them up and train them. They are mostly Canadians.

*By the Chairman:*

Q. You have a large hand in the selection of these men yourself?—A. Yes.

Q. Politics has entered very little into it?—A. Very little.

Q. Despite all, you find that they leave you occasionally?—A. Oh, yes.

Q. Your chief inspector in the secret service is leaving you to become chief constable of Vancouver?—A. Yes. Another man resigned about the same time to go into business where the opportunities were better.

Q. Besides the opportunities of going into business the municipalities are glad to get hold of your men?—A. Yes.

Q. And there is a constant inducement held out to men to leave the service, the men being of good moral character and good physical condition, and suited to the work?—A. Yes.

*By Mr. Fyshe:*

Q. Do you find that embarrasses you?—A. I can get men.

Q. When you attach them to the service you do not make it too hard for them to remain?—A. They have to do their duty. We try to treat the men fairly.

*By the Chairman:*

Q. It is a uniformed force?—A. Yes.

Q. And with certain hours?—A. With certain hours.

Q. Take the case of Chamberlain who is becoming the chief constable of Vancouver—was there any future for him in the service beyond what he had attained to if he had remained?—A. Not very much.

*By Mr. Fyshe:*

Q. How old is he?—A. Forty-two or forty-three, I think. He has been twenty-two years in the service.

Q. A good man?—A. There is no better.



SESSIONAL PAPER No. 29a

*By the Chairman :*

Q. There is no pension for your men ?—A. No pension. Of course, they would not go if there was a pension.

Q. This man had been twenty-two years with you, and he has shown his worth in many ways ?—A. An excellent man.

Q. Known to all the departments ?—A. Known all over Canada. He had an intimate knowledge of the police officials and could go anywhere and get information.

*By Mr. Fyshe :*

Q. Was his case covered by superannuation?—A. No. They are the only permanent branch that is not provided for with a pension in some form.

*By the Chairman :*

Q. No doubt Mr. Chamberlain would have remained in the service if there had had been a pension ?—A. He told me he would have remained if he was certain that a Pension Act would come into force—he would never have thought of leaving.

Q. When a man breaks down in your force the practice has been, without any law, to get a special vote of parliament to give him a month's pay for each year of his service ?—A. Yes, up to ten years, and half a month's pay for each year after ten years—the contrary of what one would think was right. One would think that after ten years a man should get double what he did for the first ten years.

Q. Then if Chamberlain had remained in the service and he had received a paralytic stroke and became incapacitated, all that would have been done for him, and it would have necessitated a vote of parliament, would have been to give him sixteen months pay ?—A. Yes.

*By Mr. Fyshe :*

Q. What salary was he getting ?—A. \$3.25 a day. I have a statement showing the men who have resigned or have died. For instance, an excellent man after twenty odd years of service, a man named Barber, died last year, leaving a wife and child, and his widow got only two months pay, which had to be voted by Parliament. Sergeant James Hughes died on the street, just at Rideau Hall gate, and all that was voted in his case was two months pay after a service of about thirty years. Stringer, who died in active service, got no gratuity. Murphy resigned in October, and was voted \$752.55 after twenty or twenty-five years service. Morrison resigned and got \$767.65, and lived for years after this money had been expended. William Timbers, resigned through ill-health in 1896 and received \$604.46. James Codd resigned through ill-health in 1887 and received \$360.79. Angus McCuaig resigned through ill-health in 1906 and received \$1,111.73. Joseph E. Minard resigned through ill-health in 1897, died seven days after he resigned, received nil. John H. Phillips resigned through ill-health in 1885, received nil. Richard Brown died in the service received nil. Alex Prudhomme resigned through ill-health in 1896, received \$439.25. James Stuart died in the service, received nil. Matthew Heron resigned through ill-health in 1899, received \$250.95. W. J. H. Ross died while on active service in South Africa, received nil. T. G. Charlebois resigned through ill-health in 1906, received \$556.97. Jos. L. Vanasse resigned through ill-health in 1907, received nil. P. M. Schmitz resigned through ill-health in 1887, received \$178.27. Arvais Thibault resigned through ill-health in 1884, received \$152.08.

Q. It is wrong to give a retiring allowance to these men because they are not accustomed to handling money ?—A. You have hit it exactly.

Q. The only proper thing is to give them a pension ?—A. Yes. It is not a large force, and it would not cost the country very much.

*By Mr. Bazin :*

Q. Does it require any special ability to become a sergeant in the Dominion Police?—A. No. When a man shows an aptitude for command, he will get more respect from the men than one who does not, and I can pick him out.



7-8 EDWARD VII., A. 1908

*By the Chairman :*

Q. Whenever you are called away to Quebec or anywhere else Chamberlain was here to act in your place ?—A. He looked after the secret service work—the confidential work.

Q. During his twenty-two years of service he had been in every part of the Dominion ?—A. Yes. He was on all the important cases for years.

*By Mr. Bazin :*

Q. Has he been replaced ?—A. No. He is still in the service, but he is now on leave.

*By Mr. Fishe :*

Q. Does it require a peculiar type of man to develop into a competent detective ?—A. Yes, it does. Very many men think they are adapted to it, but they are not. It requires a man to know when to speak and when to be silent, and always to be affable and when necessary to be firm.

*By the Chairman :*

Q. During the night your men patrol all the buildings from top to bottom ?—A. Yes. The buildings are provided with clocks, keys being stationed at the dangerous points in case of fire, so that the men must go to those points.

Q. So that the building through the night is patrolled by the police on duty, and as far as possible they try to prevent the danger of fire ?—A. Yes.

Q. Still, in the upper parts of the buildings there is a certain amount of danger ?—A. Oh, yes. The buildings are very vulnerable in that respect.

Q. And from your knowledge of the buildings there are very valuable records contained in them ?—A. There seems to be.

Q. Especially piled away in the upper parts of the buildings ?—A. Yes.

Q. Do you know whether the surveys of the Northwest Territories, in the Department of the Interior, are still in the upper part of the building ?—A. I could not say that.

Q. One of your duties is to prevent the outbreak of fire in the buildings ?—A. Yes, and my men have charge of all the fire appliances.

Q. Wasn't there a fire in the Public Works building ?—A. Yes, in the daytime. It broke out at four in the afternoon, while the clerks were at work.

Q. Do you mean to say that you have fire apparatus which your force controls ?—A. Babcock machines and other fire extinguishers, and the hydrant stands. They keep them in order and ready for use all the time.

*By Mr. Fyshe :*

Q. And test them occasionally ?—A. Yes, and record the date that they are tested. Of course, the practice is to get the city fire department to the place immediately, in case of any fire being discovered.

Q. Where do you get your water supply ?—A. Direct from the city.

Q. Where does the city get it ?—A. From the Ottawa river, above the falls.

*By the Chairman :*

Q. Do you have constant drill of your men ?—A. Oh, yes, squad drill and drill with arms.

Q. And fire drill ?—A. I would not say that it is fire drill. They are instructed in the use of the fire apparatus. It is very simple. All it requires is for one man to take hold of it, and another man to turn on the water.

Q. Perhaps you would like to submit to the Commission a memorandum containing any other suggestions you wish to make ?—A. I will do that, if you will allow me.



SESSIONAL PAPER No. 29a

Q. From your position, you know practically all the Civil Service?—A. Yes, I know almost everybody.

Q. If any evening Mr. Fyshe and Mr. Bazin would like to see how the buildings are guarded, you would have no objection?—A. I would be very glad to take them around at any time.

*By Mr. Bazin:*

Q. You say you have the choice of your men. Do you admit them on probation?—A. Yes. They do not go directly on. They are all taken for six months on probation.

Q. Do you ever have to reject or dismiss any?—A. Oh, yes.

*By the Chairman:*

Q. You have a system of reprimands, if they are late in reporting for duty?—A. Yes.

Q. And you occasionally dismiss?—A. Yes, for serious offences, or for constant repetition of petty offences.

Q. An accumulation of petty offences will lead to dismissal?—A. Yes.

Q. When a man is reprimanded, you fine him a day's pay?—A. Yes, and sometimes five or ten days' pay. It depends on the offence.

Q. I see by your book that a man forgot to punch the patrol clock, for which he was reprimanded?—A. Yes.

Q. A little time afterwards he absented himself without leave; a little time after that he was found sitting on the stairs, lolling about while on duty. That was reported to you?—A. Yes.

Q. This man resigned?—A. Yes, he resigned on account of ill-health. There is nothing very serious there.

Q. You keep a strict tab on them, even for using discourteous language or reporting themselves late, or sitting down and loitering?—A. Yes.

Q. Like any other disciplined force?—A. Exactly.

Q. I see you found one man making false entries in the memorandum book and fined him five days pay?—A. That is where a man on outside duty was allowed to come into the building and remain longer than necessary, the door duty man marking him out at the usual time, whereas he was found by the sergeant, when paying his visits, still inside. Infractions of this nature are always dealt with severely, as upon the strict carrying out of orders in this respect depends the efficiency of the supervision.

Q. The slightest infraction of duty leads to a reprimand, and as the infraction grows more important, it leads to loss of pay, and may lead to dismissal?—A. Exactly.

OTTAWA, June 13, 1907.

Constable GEORGE W. KENNEDY, called, sworn and examined.

*By the Chairman:*

Q. You are one of the Dominion Police?—A. Yes, sir.

Q. How long have you been that?—A. It will be ten years next February.

Q. What is your rank in the Dominion Police, what does this stripe indicate?—

A. That is the badge of duty, sir.

Q. The force is divided into grades, is it not?—A. Yes, sir, there is the inspector, and there are four sergeants.



7-8 EDWARD VII., A. 1908

Q. Are you a sergeant?—A. No, sir.

Q. You are simply a constable?—A. Yes, sir.

Q. What pay did you get when you entered the service?—A. \$1.25 per day.

Q. What is your pay now?—A. \$2.05.

Q. Have you got your budget since the time you entered the service, your budget of expenses showing what you paid out?—A. Well, I have it for the year you will see—(book produced). I have a wife and four children.

Q. This is from May, 1906, to May, 1907, showing the living expenses for one year for your family, consisting of a wife and four children, and it totals up \$715.54; your salary was \$748.25, leaving a balance of \$30.71, from which you had to provide clothing for your family and yourself?—A. Yes.

Q. Have you a similar statement of living expenses for some ten years back?—A. This is my book; I went back for one year exactly, and the total of my monthly account with the butcher comes to \$72.01, one cent over \$6 per month. I just went over it to see what it was for a year back, and that is what it really comes to.

Q. This is at the present moment, but have you an account of your expenditure when you went into the service, ten years ago?—A. No, sir, I have not. I have given you just what I have got, what it costs me to live at the present time.

Q. How do your expenses stand, as compared with what they were ten years ago, when you went into the service, how many children had you then?—A. Three.

Q. That is, you have only had one child since?—A. Yes.

Q. How much did it cost you to live in the year you went into the service?—A. I haven't an account for that year.

Q. Do you not see that there are no means of making a comparison to show how much things have increased and what your salary should be, unless we have something to go upon?—A. The way I looked upon it was that this is an account of my expenditure to-day and of my salary, and the two could be compared.

Q. I know that, but your chief writes that you wanted to come here and show us your expenditure now, as compared with previous years. What you have given us is very good, but what one wants to know is how far your expenditure has increased in the ten years you have been in the service. Did you keep books at that time?—A. No, sir, I did not; but what I have given you is an accurate statement of my receipts and my bills. I never thought you would require my expenditures ten years back.

Q. But your chief writes to the Commission that 'at least two of my men keep an accurate account of what they expend, and I would like to have one of them called.'

*By Mr. Fyshe:*

Q. Your expenditures have increased?—A. I know that when I first came here you could get a bag of potatoes for fifty cents, and it is double that price now.

*By the Chairman:*

Q. Was the \$1.25 a day salary you got ten years ago sufficient to maintain yourself, your wife and three children?—A. I could do it better than I can to-day on my present salary.

Q. Can you make up from your past records a statement of your living expenses for a year ten years ago?—A. I am very doubtful if I could give you as good a statement as I have given you of last year, because as time goes on you lose track of your bills and the various items of expenditure.

Q. Yes, but there is this statement of your chief, in which he says that two of his men keep accurate accounts of their living expenses. We know the cost of living to-day, but what we want to get at is, what was the cost ten years ago, for the purpose of making a comparison. Would you mind trying to compile a statement of what your expenditure was ten years ago?—A. I could try and find out, but I cannot give you as good a statement as I have given you for last year.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe :*

Q. Perhaps some of your friends may be able to assist you?—A. My wife may be able to hunt up some of the bills.

*By the Chairman :*

Q. What is the name of the other member of the force who keeps an account of his expenditure?—A. Constable Charron.

*By Mr. Fyshe :*

Q. How old are you?—A. I am thirty-nine.

Q. You have been ten years in the service?—A. Yes, sir, I have been at this sort of duty all my life; I have done nothing else.

*By the Chairman :*

Q. What did you do before you came here?—A. I came here from the Kingston city force and I was keeper in Rockwood Asylum for insane before that.

*By Mr. Fyshe :*

Q. Where do you come from?—A. Guelph, Ont., is my home, my people live at Guelph.

*By the Chairman :*

Q. Then if you broke down in health, what provisions does the Government make for you?—A. On the recommendation of our Commissioner we would get a month's salary for every year up to the first ten years and half a month's salary for the remainder.

Q. That is to say if you retire from the service?—A. No, no, you have to be invalided to get that, if you retire you get nothing.

Q. And if you are invalided and the Commissioner reports favourably there has to be a vote of Parliament before you get it paid?—A. Yes.

Q. Now if you died, supposing you dropped down as did that man—what is the name of that man who dropped down?—A. Sergeant Hughes, sir.

Q. If you dropped down dead on the road from Rideau Hall as that man did you get nothing?—A. His family got two months' pay, and that man served over thirty years.

Q. You get no pension if you leave, though?—A. No, sir.

Q. The Mounted Police get pensions?—A. Yes, sir.

Q. And the members of the permanent force also?—A. Yes, sir.

Q. And you consider that your duties would entitle you to have a pension as well as members of the Mounted Police and permanent force?—A. I think so, sir, and more so because our duties are far more irregular than are those of the Mounted Police or the soldiers. There are no two days in the week we get our meals or our sleep at the same time.

*By Mr. Fyshe :*

Q. Is that so?—A. That is so, sir. I was on duty last night from six p.m. until twelve midnight, and from twelve noon until six p.m. to-day. I get all night in bed to-night. I have to go on at seven to-morrow morning until twelve noon and from twelve midnight until seven a.m.

Q. Can't you do things more regularly?—A. I suppose it could be arranged, but it would require three or four more men to get a regular system, in order to put us on one post or beat for two weeks, say, it does not matter whether it would be at night or day.

Q. It would not be fair to put a man permanently on the same beat?—A. No, we have to change; but if you got one or two weeks on the same duty you will get



7-8 EDWARD VII., A. 1908

your sleep and meals regularly. If you cannot get your sleep regularly you cannot derive the benefit from it you should.

By the Chairman :

Q. Will you endeavour to get that information with reference to your former expenditure for us as well as you can ?—A. I will, sir.

Witness retired.

STATEMENT OF P. C. KENNEDY.

LIVING expenses for year commencing July 1, 1899, ending June 30, 1900. Family consisting of self, wife and three children.

House rent, \$7 per month.. . . .	\$ 84 00
Groceries, including milk and bread for year.. . . .	196 87
Wood for year.. . . .	20 00
Boots, 6 pair (children), 75 cents per pair.. . . .	4 50
Meat, \$4 per month.. . . .	48 00
Doctor and medicine for year .. . . .	15 71
Paper, 25 cents per month.. . . .	3 00
Privy vaults, cleaned once a year.. . . .	1 40
Water and snow for year.. . . .	6 42
	<hr/>
	\$379 90
	<hr/>
Salary for year.... . . . .	\$456 25
Expenditure.. . . .	379 90
	<hr/>
Balance... . . . .	\$ 76 35
	<hr/>

The balance, \$76.35, is to provide clothing and other articles always necessary for a home.

(Signed) GEO. W. KENNEDY.

STATEMENT OF P. C. KENNEDY.

LIVING expenses for one year for family consisting of self, wife and four children. 1906-7.

House rent, \$15 per month.. . . .	\$180 00
Meat, \$6 per month.. . . .	72 00
Bread, \$5 per month.. . . .	60 00
Coal and wood, cost for one year .. . . .	56 00
Vegetables and fruit, \$5 per month.. . . .	60 00
Butter, 3 lbs. per week at 25 c e n s per lb.. . . .	39 00
Milk, 1 quart per day, 6 c e n s per quart.. . . .	21 90
Boots, 10 pairs per year, average \$1.50 per pair.. . . .	15 00
do repairs for year.. . . .	7 00
Medicine and doctor for year .. . . .	29 00
Electric light, \$1 per month.. . . .	12 00
Insurance, \$2.67 per month.. . . .	32 04
Groceries, \$2.50 per week.. . . .	130 00
Paper, 30 cents per month.. . . .	3 60
	<hr/>
	\$717 54
	<hr/>
Salary for year.. . . .	\$748 25
Expenditure.. . . .	717 54
	<hr/>
Balance.. . . .	\$ 30 71
	<hr/>

With a balance of \$30.71 I have to provide clothing for family and self as well as other articles which is always necessary for a home.

(Signed) GEO. W. KENNEDY.



SESSIONAL PAPER No. 29a

OTTAWA, THURSDAY, November 7, 1907.

The Commission met at 2 p.m.

Present: Messrs. Courtney (Chairman), Fyshe and Bazin.

A deputation appeared representing the officials of the Kingston penitentiary, and consisting of Rev. Father McDonald, Roman Catholic Chaplain; R. A. Caughey, Assistant Superintendent of the binder twine factory; C. S. Wheeler, guard; M. P. Reid, keeper; P. M. Beaupre, instructor.

Mr. R. A. CAUGHEY, sworn and examined.

*By the Chairman :*

Q. Have you a memorial?—A. Yes. (Memorial read and filed.)

Q. You are the assistant superintendent of binder twine?—A. Yes.

Q. What salary do you get?—A. \$800.

Q. That is equivalent to the salary of a trade instructor?—A. Yes.

Q. In the first line of your memorial you say: 'The members of the staff request an all round increase of salaries.' Were not the salaries readjusted two years ago according to the circumstances of the case?—A. Yes, they were readjusted according to what were supposed to be the circumstances of the case; but, while no official objection was taken by the staff to the increase then given, many of them felt that the increase was not sufficient, but they accepted it.

Q. Then, two years ago, whether the increase was sufficient or not, a new scale was laid down?—A. Yes.

Q. It was an increase on the former scale?—A. Yes.

Q. On what do you base your desire for another increase of salaries within two years of the last increase?—A. There has been an increase in the cost of living, especially in house rent.

Q. In two years?—A. Yes. There has been an increase in rent in Kingston in the past year of twenty per cent.

Q. Is the population of Kingston increasing?—A. Some; there is not a boom.

Q. What was the scale of increase two years ago compared with the former scale?—A. For instance, the salary of a guard was increased from \$500 to \$600.

*By Mr. Fyshe:*

Q. Were all the others increased in the same proportion?—A. Some were, but some were not increased at all.

*By the Chairman:*

Q. The salaries of the higher officers, such as the warden, the deputy warden and the chaplains, were not increased?—A. No, and the chief keeper.

Q. The salaries of the guards and keepers were increased about twenty per cent?—A. Yes. The salaries of the guards and keepers were all increased, but only part of the other staff.

Q. So that there was a twenty per cent increase in the salaries of the majority of the officials two years ago?—A. Yes, the majority.

Q. Was not the increase in the population of Kingston in the last decade only about 150 people?—A. Yes, about that.



7-8 EDWARD VII., A. 1908

Q. Then how do you say that house rents have increased there in the last two years?—A. I do not know whether it is due to manipulation on the part of the landlords, but the fact remains that rents have increased.

Q. I was under the impression that Kingston was a cheap place to live in?—A. It may be in theory, but in practice I think it is as dear as any other place.

Q. It may be in regard to supplies, but I thought that house rents in Kingston were about half what they are in Ottawa?—A. I do not think so.

Q. May I ask what rent you pay for your house?—A. My house is not in the city of Kingston. It is in the village of Portsmouth.

Q. Is the penitentiary in the city of Kingston?—A. No, it is in the village of Portsmouth, immediately on the outskirts of the city.

Q. You are living at Portsmouth, which is practically to Kingston what Hull is to Ottawa?—A. Yes.

Q. What rent do you pay?—A. I have a special arrangement which makes my rent very low until next year, when I expect to have to make a new arrangement. My rent is only \$5 a month, but I do not think there is a member of this Commission who would care to live in the house I live in under the circumstances. It has no water, no electric light, no sewage, no fire protection.

Q. Is it in Alwington avenue?—A. No. It is on the other side of the prison, the west side. I am not as favourably situated as those who live on Alwington avenue.

Q. May I ask what percentage does your landlord propose to increase your rent next year?—A. I do not know.

Q. You anticipate an increase?—A. Yes.

Q. The prices of provisions, I suppose, are about the same in Kingston as they are in Ottawa?—A. Yes, I think so.

Q. What are your hours? You have no shift like a guard, I suppose?—A. I have not yet been permitted to have the hours of an ordinary instructor. I have the hours of an ordinary guard or keeper, although I have endeavoured to have them changed.

Q. What are the ordinary hours of a guard or keeper?—A. According to the new Act, they should begin at 7 o'clock in the morning from October 15, but we continued until about a week ago to come at 6.30, but since then we have been coming at 6.15.

Q. What are the hours of closing?—A. The gong sounds at fifteen minutes to 5 for the close of the prison, and the officers are entitled to leave their posts and go home at 5.30. That happens during the short hours now.

Q. That is to say, you have about ten and a half hours duty a day?—A. Yes, and in summer time eleven and a half hours.

Q. Is there any going out for lunch?—A. At noon some of the staff go, but quite a number have to remain on duty. An officer who is detailed for dining hall duty is on from the time he begins in the morning till he goes off at night, because when he goes in with his gang for dinner he has to take up a post to see that they pass properly.

Q. All the guards and keepers are not on duty in the dining hall?—A. No.

Q. What are the ordinary guard's hours of work?—A. He has an hour off for dinner.

Q. Then he has eleven and a half hours duty less an hour for meals?—A. Yes.

Q. Is that every day?—A. Every day during the summer season. On all these points I am not the best posted man here. I am allowed the privilege of going home for dinner every day at noon.

Q. I want to know what are your hours of work. They are ten and a half hours a day in the summer?—A. Yes, they are my hours.

Q. Have you a uniform?—A. Yes.

Q. You have a winter and a summer uniform?—A. Yes.

Q. There are no perquisites now allowed to the minor officials; for instance, do you occupy any place free of rent?—A. No.

Q. Do you get any supplies out of the garden?—A. Nothing whatever, except what I pay for.

Q. But you pay for them at cost price, do you not?—A. No, the market price.



## SESSIONAL PAPER No. 29a

Q. Do you not get anything at cost price from the penitentiary—for instance, if you wanted a bit of furniture?—A. Anything manufactured in the prison we get at cost price with ten per cent added.

Q. Mr. Moylan said before the Commission in 1892: 'We have our own tailor shop and our own shoe shop for the manufacture of clothing for the prison. The Minister of Justice has extended to the officers of the prison the privilege of getting at penitentiary prices whatever is made.' Is that still in force?—A. Yes.

Q. You get nothing from the produce of the soil?—A. No, except at market prices.

Q. Then it amounts to this, that you get your salaries and your uniforms free, and certain things at market prices?—A. Yes, if we wish to take them.

Mr. BEAUPRE.—Outsiders have the same privilege.

Q. (To the witness). You get clothing and shoes if you wish at cost price?—A. Yes, with ten per cent added. Everybody gets the same.

Q. The man outside the prison could not get clothing and boots from the prison at cost price with ten per cent added?—A. Yes, a few do through the medium of an officer.

Q. Do the 15,000 people in Kingston get their clothing and boots at the Kingston Penitentiary?—A. One or two may, but that is all; is not that so, Father McDonald?

Rev. Mr. McDONALD.—Yes, some do—the officers' friends.

Q. (To Mr. Caughey). Then, the officers get their salaries, which were increased about twenty per cent two years ago, their uniforms free, and their boots and shoes if they wish to take them at cost of manufacture plus ten per cent?—A. They get boots and shoes free as well as uniforms.

Q. How did you get your appointment?—A. From the Minister of Justice.

Q. The Minister of Justice had not a personal acquaintance with you; who originated the appointment?—A. I wrote an official application to him.

Q. Who did you send it through?—A. The warden.

Q. Did the warden know you?—A. Yes.

Q. Were you introduced to the warden by anybody?—A. I was on the staff as a guard.

Q. Then this vacancy occurring the warden recommended you, and you got the appointment?—A. Yes.

Q. How long were you as a guard before you became assistant superintendent of binder twine?—A. I was on the staff since August 1903.

Q. How did you get appointed to the lower position in August, 1903?—A. Through a regular application.

Q. Did the warden appoint you?—A. My notice of appointment came from the warden.

Q. Did you apply to the warden?—A. No, direct to the Minister, I think. I was an outsider when I was appointed as a guard.

Q. The Act says: 'The Governor in Council may appoint, for any penitentiary, a warden and a deputy warden, who shall hold their offices during pleasure. The Minister may appoint, or authorize the appointment of such other officers as may be necessary for the proper administration and police of any penitentiary.' How did you come to get your appointment in 1903? The Minister of Justice did not know you; did some political friend make the recommendation?—A. I asked two or three political friends in Napanee to recommend me.

Q. To recommend you to the warden?—A. Yes.

Q. And the warden sent down the recommendation?—A. I suppose he did.

Q. Originally you got political friends to back up your application to the warden?—A. Yes.

Q. Is that the general practice in the appointment of guards?—A. I do not know.

Q. In the old time I think the warden appointed the guards?



7-8 EDWARD VII., A. 1908

Mr. BEAUPRE.—Yes.

Q. Has that practice been changed lately?

Mr. BEAUPRE.—Yes.

Q. How long ago has that been changed?

Mr. BEAUPRE.—By the last Act.

Q. Then since 1906, the old practice of the warden appointing the guards has been changed, and since then the guards have been appointed by the department at Ottawa?

Mr. BEAUPRE.—Yes.

Q. How many prisoners are there in the Kingston Penitentiary?

Mr. CAUGHEY.—About 460.

Q. How many of them are under twenty years of age?—A. I do not know.

Q. I suppose you did not read an article in the *Ottawa Citizen* this morning pointing out that one of the gravest condition of affairs in Canada is the number of juvenile offenders in the penitentiaries?—A. I did not read that.

Q. Father McDonald, what is the proportion of juvenile offenders in the penitentiary?

Father McDONALD.—The number is very large, compared with the number of seniors or adults, and larger than it should be, and I notice that the number is increasing. Boys are there of from fifteen to sixteen years of age, sent there for most petty and trifling offences. The last report, that of 1906, gives the total number of prisoners under twenty years of age as 156, out of a total of 1,423 in all the penitentiaries of the Dominion; that is about 11 per cent.

Q. (To Mr. Caughey.) In your memorial you call attention to the disabilities under which the guard suffers in the way of danger to his life. Has there been any instance in the last few years of a guard being killed in the exercise of his duty?—A. Not that I remember.

Q. Yet you think the danger is always apparent?—A. The danger is apparent.

Q. How many guards and keepers are there in the penitentiary?—A. About 57.

Q. How many of these are on during the day and how many at night?—A. There are 10 guards and a chief night watchman on duty at night.

Q. That is to say, 11 are on duty at night, as against 46 in the daytime?—A. Yes.

Q. Are the guards shifted around week and week about?—A. There is a permanent night staff now. Part of the staff is permanent, and they are trying to make it all permanent. They are not shifted.

Q. Is that the present policy of the department?—A. Yes, under the new Act.

Q. Of course, all the prisoners are out of their cells in the daytime?—A. Nearly all.

Q. Except those that are sick?—A. Except those that are sick or insane.

Q. How many are insane?—A. Between thirty and thirty-five.

Q. I thought there was a provision that the insane prisoners went to Rockwood?

Rev. Mr. McDONALD.—Not the criminal insane; the public protested against it.

Q. Are these criminal insane generally of homicidal mania?

Mr. CAUGHEY.—Yes, generally.

Q. In the last few years has there been any concerted riot or attack by the prisoners on the guards?—A. Yes.

Q. How long ago?—A. In November, 1904, I was attacked myself, with another officer, on the road by four men. Two attacked me, and two attacked him.

Q. Where were you then?—A. I was working on the road just back of the prison wall.

Q. You had a rifle, I suppose?—A. No. The guard with me had a rifle. I had a revolver.

Q. I thought the guards on the outside and on the walls had firearms?—A. So they have; but I was working in the capacity of an instructor, showing the men how



## SESSIONAL PAPER No. 29a

to make the road, and it is not safe for a man in close proximity to the prisoners to carry anything except a revolver.

Q. You have this constant danger always hanging over your heads?—A. Yes.

Q. Has there been any attack on an officer, except this case, that you can recollect in the last few years?—A. Yes. In the spring of 1903, Guard Kenny was attacked in the binder twine factory by a convict, who made a slash at him with a knife, touching his face and making a slight abrasion. The assistant matron was also attacked and cut over the shoulder—that was before my time.

Q. Then, your plea for consideration is based, not only on the long hours and the rise in the cost of living, but on the danger of your occupation?—A. Yes.

Q. We will now come to the question of gratuities; a system of gratuities is laid down by the Act?—A. Will you permit Mr. Beaupré, who is much my senior and is better posted on the matter of gratuities than I am, to answer to that.

Q. What are the Sunday hours?—A. The bell for opening the prison rings at 7.45 a.m. Then, the prisoners get their breakfast and go to the chapel, and are usually out between 10 and 10.30.

Q. Are all the 46 guards and keepers on duty on Sunday?—A. Not all of them.

Q. How many are on Sunday duty?—A. Perhaps 10 less than on week days.

Q. That is, about 36 are on Sunday duty?—A. Yes.

Q. What becomes of the prisoners when they come out of chapel?—A. They go to their cells. They are all supposed to attend chapel.

Q. They have no other duties on Sunday?—A. No, except those in the kitchen.

Q. How do they spend the hours of Sunday when they are not in chapel? Is literature given to them?—A. Yes, reading.

Q. Can they write their letters on Sunday?—A. Yes.

Q. Do guards look after the letters coming to the prisoners?—A. The warden's clerk does.

Q. The guards are off every fourth Sunday?

Mr. WHEELER.—Yes, about every fourth Sunday. We have 39 Sundays out of 52.

Q. What is the curtailment of perquisites you draw attention to in your memorial, what additional perquisites had you in the old time that are now curtailed?—A. That is a question on which Mr. Beaupré would perhaps be able to give you more definite information than I can.

Q. Mr. Moylan, formerly inspector of penitentiaries, who was before the Civil Service Commission in 1892, was asked this question: 'You state that the wardens appoint the guards, but you recommend that the guards in future should be appointed in some other manner, such as being recruited from the Dominion Police or the Mounted Police? We want some improvement, and the idea struck me the other evening in considering that question.' If the wardens in the old time appointed the guards without any political pressure, while the guards are now appointed by the department, it would seem that there is more room for improvement now than there was in 1892?

Mr. BEAUPRÉ.—I am in a position to state that the warden did not have the sole appointment, even as far back as 1885. He was subject to the recommendation of the politicians.

Q. Then as well as now?

Mr. BEAUPRÉ.—Yes, I know it, because I nearly lost my job.

Q. Mr. Moylan was also asked this question: 'There is no political influence brought to bear upon the wardens—they are left free?—A. Of course I only know it from hearsay, that politicians endeavour to get some of their candidates appointed to the penitentiary service; but as a rule, under the instructions of the department, and with his own sense of responsibility, the warden will not accept any such candidate unless he be morally convinced of his suitability for the position to which he is to be appointed.'



7-8 EDWARD VII., A. 1908

Mr. CAUGHEY.—That refers to the past, prior to the present arrangement. Of course, he admits that there is a possibility of political influence.

Q. He says, 'I only know it from hearsay,' but the warden, being responsible, will not accept any candidate unless he is morally convinced of his suitability for the position. How are matters in that respect now?—A. I think the warden has power yet to reject a man who is not suitable. An officer is on three months' probation, and if he is not suitable the warden will not recommend him to be permanently appointed.

Q. Mr. Moylan was further asked: 'But a Member of Parliament cannot recommend with any more authority than any other individual?—No.

'That is, there is no pressure exercised upon the wardens by the Minister to appoint any one that a politician recommends?—No. On the contrary, the instructions to all the wardens are that they shall use their own judgment in their appointments.

'The Minister gives them a free hand to appoint their own officers—Yes.

'It never happens that the Minister himself recommends any one to be appointed by the warden?—No.'

Mr. BEAUPRÉ.—I can name two officers in the Kingston Penitentiary who came there in 1885 on a recommendation from Sir John Macdonald to appoint them on the staff.

Q. (To Mr. Caughey.) When you were appointed did you undergo any medical examination as a test for health?—A. Yes.

Q. And for eye sight?—A. Yes. I was examined by a regularly qualified physician.

Q. Not by the doctor in the penitentiary?—A. No.

Q. There is a doctor in the penitentiary?—A. There is a surgeon there.

Q. You were examined outside?—A. I was.

Q. Is it the rule to examine by outside doctors?—A. No.

Q. The penitentiary physician generally examines the guards that are appointed?—A. Yes.

Q. Are the guards drilled steadily?—A. Yes, quite regularly.

Q. What kind of drill is it?—A. Military movements and the handling of arms.

Q. Are there any old soldiers or military men among the guards?—A. Yes, young soldiers—young volunteers.

Q. Is there a standard of height?—A. Yes, 5 feet 9 inches.

Q. And a standard of measurement around the chest?—A. Yes, and a standard of weight—I am not sure what it is.

Q. Has the number of the staff of the penitentiary increased in the past few years?—A. No, it has remained about the same. The personnel have been about 460 for four or five years.

Q. When the prison gets full, do you send convicts to the St. Vincent de Paul Penitentiary?—A. No, but they send them to us.

Q. How many prisoners will the Kingston Penitentiary contain?

Mr. REID.—If they are doubled up it could accommodate 800 or 900.

Q. Are there any annual increases in the salaries of guards?—A. No.

Q. Are they always appointed at \$600?—A. They are appointed at a lesser salary while they are temporary guards.

Q. When they become permanent guards they get the \$600?—A. Yes.

Q. And after they are appointed at \$600 they remain at \$600?—A. Yes.

Q. Do any of your guards leave to go into other service—are there many resignations?—A. Some.

Q. What do they generally become?—A. They sometimes go back to their former occupations.

*By Mr. Fyshe:*

Q. Do the guards live very far from the prison?—A. A few blocks away. Some of them who own property in the city live about a mile away



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. In the winter, even those living a mile away, in order to be at the prison at 7.30 have to get up and dress in the dark?—A. They certainly have. Even to go from where I live, I have to get up in the dark.

Q. Have the guards and yourself any leave of absence in the year?—A. Yes.

Q. How much?—A. Two weeks.

Q. Who gives you the leave?—A. The warden.

Q. Is it so arranged that there shall be a sufficient number of the staff left?—A. Oh, yes.

Q. Do you draw lots or ballot for the leave of absence?—A. We ballot for it, but even then the warden will not let a man go if he thinks the safety of the prison requires him to remain.

Q. Are you still manufacturing binder twine in the prison?—A. Yes. Just now we are repairing the machinery.

Q. You sell the binder twine to the public?—A. To the farmers.

Q. Do you sell it chiefly in the immediate neighbourhood, or do you ship it out?—A. Most of our shipments in past seasons have been to the Northwest.

*By Mr. Fyshe:*

Q. Do you sell to traders as well as to farmers?—A. Not that I know of—only to farmers and to farmers' clubs.

*By the Chairman:*

Q. Who is Mr. Keene, of Edmonton?—A. I do not know.

Q. Who is Mr. Edwards, of Strathcona?

Mr. CAUGHEY.—I do not know. I have nothing to do with the shipping, only with the manufacturing and the machinery. The superintendent looks after the shipping.

Q. Have you anything else in your own particular line to tell us?—A. No, unless perhaps that my own department is being run to-day at less cost than it was ten or twelve years ago. It is being run to-day by a superintendent, an assistant superintendent and a guard, whereas there used to be four officers, and the total cost now is \$2,600, whereas it used to be \$3,200 or \$3,400.

Q. I suppose you know nothing about the purchase of the manilla?—A. Not sufficient to give you the data.

Mr. P. M. BEAUPRE called, sworn and examined.

*By the Chairman:*

Q. You are a trade instructor at Kingston Penitentiary?—A. Yes.

Q. You are not the chief trade instructor?—A. No, sir.

Q. There is only one chief trade instructor at Kingston?—A. Yes, only one chief instructor.

Q. That official gets \$1,000 a year?—A. Yes.

Q. The ordinary trade instructor gets \$800 a year?—A. Yes.

Q. That is your salary, I presume?—A. Yes.

Q. How many instructors have you got at Kingston?—A. Eight, I think.

Q. According to the Auditor General's Report there is Mr. Burns, chief instructor, and the following instructors: Mr. Cowan, baker; Mr. McCaugherty, farmer; Mr. Walter, blacksmith; Mr. Beaupré, quarryman, and Mr. Lawlor, stonecutter. They are employed all the year round. Then there are some employed for broken periods—Mr. McCarthy, assistant farmer; Mr. Paynter, shoemaker; Mr. Young, mason; Mr. Tweddell?—A. Yes.

Q. Are they employed all the year round?—A. They have been since their appointment.



7-8 EDWARD VII., A. 1908

Q. The list I have read makes nine instructors?—A. Since that report was published Mr. Cowan has been moved to the west. He is now steward and baker in the Alberta Penitentiary.

Q. Is there no baker in the Kingston Penitentiary now?—A. Not now. The steward has to look after the baking.

Q. Then there are eight trade instructors receiving \$800 a year each?—A. Yes, sir.

Q. Mr. Caughey stated that you could tell us more about the working of the system of gratuities?—A. It is very simple, sir. The Act explains it.

Q. Under the Act if you desire any change in the matter of gratuities, an amendment would have to be brought in. You are aware of that?—A. Yes.

Q. The gratuities are laid down under the Act?—A. Yes.

Q. The gratuities are arrived at in this way: if a retirement takes place, a gratuity may be given, calculated at the rate of a half month's salary for each year of service up to five years, and a month's salary for each year of service in excess of five years, based on the salary that such officer was in receipt of at the time of his retirement. How many years have you been in the Kingston Penitentiary?—A. Twenty-two years and ten months.

Q. Then, if you are getting a salary of \$800 a year, that is \$66.66 a month. Upon retirement you would receive half a month's pay for each of the first five years, and after that a month's pay for each subsequent year of service?—A. Yes.

Q. Then, \$1,366.66 is what you would receive as gratuity?—A. That is the exact figure, sir.

Q. What suggestions do you make in regard to the system of gratuities?—A. We think, sir, that an officer should get at retirement what he is entitled to, and in case of sudden death, or anything like that, his family or dependents should receive the gratuity. That is the only point we wish to make in connection with the gratuity.

Q. Is there not something in the Act providing for increase of gratuity in the event of the officer receiving a gun-shot wound or some injury that disables him. For example, subsection 2 of section 35 of the Act respecting Penitentiaries provides as follows:—'Such retiring allowance may be increased by one-half the amount thereof if the infirmity which compels such officer to retire from the service is occasioned by any injury received by him in the performance of his duty without fault or negligence on his part, &c. So that, if you were permanently disabled in your right arm, for instance, by a gun-shot wound, one-half would be added to the gratuity?—A. As the Government see fit.

Q. Well, the Act lays it down?—A. Yes.

Q. In such a case you would get about \$2,050. Now, how do you think the Act should be amended?—A. You stopped at the critical portion of it.

Q. Well, go on?—A. You would have reached the point, if you had continued reading the subsection. It goes on to say, or rather the subsection following does, 'If any officer dies in the service leaving a widow—'

Q. I was coming to that, but I wanted to ascertain your views about the gratuity to the man himself before taking up the case of the widow. Have you anything to say as to the desirability of amending the Act relating to the gratuity to the officer?—A. No, sir, that seems satisfactory.

Q. Then, we come to the next clause: 'If any officer dies in the service leaving a widow or any person who in his lifetime was dependent on him, a gratuity may be paid to such widow, if any, and if not, to any person or persons in the lifetime of such officer dependent on him,' &c. The gratuity is not to exceed the amount of salary of such officer for the two months next preceding his death, if he was appointed by the Governor in Council or for the three months preceding his death, if he was appointed by the Minister or the warden?—A. That is the point.

Q. Then if you died in harness, the widow would only get two months' pay?—A. That is the weak point of that clause.



## SESSIONAL PAPER No. 29a

Q. Or in certain events the widow might get three months' pay?—A. Just the limit.

Q. Subsection 4 provides that such gratuity may be increased by one-half the amount thereof, if the death of such officer has been occasioned by any injury received by him in the performance of his duty, without fault or negligence on his part, at the hands of any convict, or in preventing an escape or rescue, or in suppressing a revolt?—A. Yes. Take it at my age, for instance——

Q. I am talking about the gratuities for widows. If you were shot or disabled, and certified to it, you could get your own gratuity increased by one-half, and if you were shot and died from the effects of the injury, your widow might get her gratuity increased?—A. Yes, to four and a half months.

Q. Four and a half months or three months?—A. There is another weak point in connection with the gratuity.

Q. Tell us what amendment you think should be made to the Act in connection with the gratuity to the widow?—A. We think that when an officer dies in the service or in harness, his widow or any others dependent upon him should receive the gratuity that he would be entitled to.

Q. Then, your idea is, that the gratuity which the officer might have received if he were alive, should be given to the widow, or other dependents, if he dies?—A. Exactly.

Mr. FYSHE.—That seems only just.

Mr. REID.—That is after twenty-three years' service in Mr. Beaupré's case.

*By the Chairman:*

Q. You think that if you were to die to-morrow, your widow should receive the same gratuity that you would have got had you retired, disabled, yourself?—A. Precisely. Furthermore, if I retire from the service on account of ill-health, I should get my gratuity because I have rendered faithful service to the department. In some cases they have refused to allow officers to retire. If they do retire, it is at their own risk, and they are not allowed their gratuity. In connection with the last clause of the Act just referred to, we have known cases where the cheque actually arrived at the penitentiary, but the officer had died between the time of his resignation and the arrival of the cheque, and the cheque was returned to the department. If that is not a hardship, I do not know what is. I know a case where a guard died who had something like \$2,000 coming to him. His wife had not \$50 to pay the undertaker's expenses, and all she got was three months' pay. In that case the cheque was a few hours late in arriving. Another case was that of Mr. Elsmere.

Q. You are paid monthly?—A. Yes.

Q. This is November 7. If you were to die to-morrow would the full pay for November be given to your widow?—A. Excuse me for seeming a little frivolous, but I have had not had any such experience. The pay ceases and the case is handed over to the department to deal with. That is what has happened in the past. Excuse me for seeming a little frivolous.

Q. That is all right. Here in Ottawa the pay for the month of November would go to the widow?—A. It is not so in cases at the penitentiary. I know of instances where the pay has ceased upon the death of the officer. The department was then notified and they made arrangements as to gratuity or allowance such as seemed fit to them to give.

Q. You say a cheque came to the penitentiary after the man was dead. When do you get your cheques?—A. On the last day of the month.

Q. When did the man die in the case that you say the cheque arrived late?—A. That was a cheque for the amount of the man's gratuity.

Q. Then after the gratuity had been allowed to the man, he having died before receiving it, the cheque was returned and the widow did not get anything?—A. She did not.



7-8 EDWARD VII., A. 1908

Mr. FYSHE.—Supposing the cheque had been delayed through the neglect of the department at Ottawa?

*By the Chairman:*

Q. The matter might have been delayed a week when the man was hovering between life and death?—A. I must say that the department has been prompt in forwarding cheques but in former years—the years I have been referring to for purposes of comparison—they were very slow about it. It would be a week or two weeks, sometimes before the cheque would arrive at Kingston, and in the meantime the officer died, and his family were without the money.

Q. You are au fait in regard to the gratuities. Are there any other points you desire to bring to our notice?—A. No, sir, nothing in particular.

Q. Take the gratuity to the widow of an officer to the amount of his salary for the three months next preceding his death, if he was appointed by the Minister or warden. Who does that apply to?—A. I would infer from the wording of the subsection that it would be either the one or the other.

Q. That applies to officers who were living at the time the Act was passed who had been appointed by the warden?—A. I presume so.

Q. Since this Act has been passed the warden does not make any appointments at all?—A. The Act does not allow this.

Mr. REID.—At the time that came into force the Minister appointed certain officers and the warden appointed the guards.

*By the Chairman:*

Q. That is what I am coming to. Somebody said here that the warden did not appoint guards previous to this Act coming into force?—A. In some cases he did, but in other cases he appointed subject to recommendation the same as in the case of Mr. Caughey.

Q. Supposing I were to write to the warden and say, 'I know a good man who has been an English soldier. Could you not do something for him?' It would be entirely within the warden's discretion to make that appointment, would it not?—A. At the present time?

Q. Yes?—A. No, he has not got the power of appointing guards now.

Q. You are an old officer, have you always been instructor?—A. No, sir.

Q. How long have you been an instructor?—A. Two years and some months.

Q. Before that you were always a guard?—A. No, keeper.

Q. You were always a keeper?—A. No, sir; part of the time keeper, and part of the time guard.

Q. You were always a guard or keeper in your twenty-one years' service until you became a trade instructor?—A. Yes, sir. My first appointment was on January 10, 1885, and I served fourteen years and seven months as a guard. On August 1, 1899, I was appointed keeper and served in that capacity five years and eight months. On March, 27, 1905, I was appointed instructor, and I have been in that position now for two years and ten months.

Q. You have filled the offices of guard, keeper and trade instructor. Looking at the matter as an outsider, is the discipline in the penitentiary as good now as it was in the olden time?—A. Yes, and in many respects better.

Q. Although the political system is in full vogue?—A. I do not know what would cause a difference. In many respects the discipline is better now.

Q. How often do the inspectors go around to see you?—A. At various times. Perhaps three or four times a year, sometimes oftener; it depends how matters are running there.

Q. Do both of the inspectors visit you or only one?—A. We have had both in the last year.

Q. Do they come together or separately?—A. Separately generally.



## SESSIONAL PAPER No. 29a

Q. Who generally visits you, Mr. Stewart or Mr. Dawson?—A. Mr. Dawson comes oftener than Mr. Stewart.

Q. Mr. Dawson is a new appointment?—A. Yes.

Q. Do you think there are enough guards for the population of the penitentiary?—A. I would not care to express an opinion on it.

Q. Have you anything else to tell us, Mr. Beaupré?—A. No, sir, I do not know of anything further.

The witness retired.

Mr. M. P. REID, called, sworn and examined.

*By the Chairman :*

Q. What is the difference between a keeper and a guard?—A. The keepers do the locking and the guards do the watching over the convicts. The keepers are generally detailed in charge of the shops also.

Q. Does the keeper lock the convict in his cell at night?—A. He does and also counts all the prisoners.

Q. And in the morning the keepers unlock the cells and let the convicts out?—A. Yes, they unlock the cells.

Q. What other duties do the keepers perform?—A. Those are their duties.

Q. What other duties do the keepers perform between the hours occupied by the duties you have enumerated?—A. They are in charge of the shops and gangs.

Q. Then they are the officers that are brought a good deal into contact with the convicts?—A. Yes, and they are responsible for the men. They are amongst them all the time.

Q. Are you on duty at night?—A. No, I am in charge of the north gate.

Q. Do you lock up the prisoners in their cells?—A. I have not done so these last two years. I am responsible for what goes in and out the prison and I am also in charge of the armoury.

Q. There is a limitation of the number of the people entering the penitentiary is there not?—A. Yes, sir.

Q. How does the ordinary person who wants to see the penitentiary obtain a pass?—A. They have a system that no visitors are allowed. That is the rule. But suppose you have a friend coming to Kingston and you are personally acquainted with the warden. This friend comes to you and asks for a letter of introduction to the warden from you. Well, if the warden has confidence enough in you to know that you would not give the visitor a letter unless he was all right they would simply show him a portion of the prison. They would not allow the prisoner into any of the shops at all but simply show him the outside of the buildings and the cells and the churches. He would be given a bird's eye view in fact.

Q. Visitors would not get close to the prisoners?—A. No, they do not come into touch with them.

Q. They could not pass any tobacco or things of that kind to the prisoner?—A. No. They might try it but the officer in charge would be responsible and if visitors were caught at such a thing they would be punished. Of course, the officers on the watch to guard against anything of that kind.

Q. How long have you been in the penitentiary?—A. Ten years on the 15th of next month.

Q. Is the keeping of the gate considered more important than the ordinary duty of locking and unlocking the cells?—A. Yes, it is considered a responsible position.

Q. You have to look after the ingress and egress of all parties?—A. Yes, sir. If a prisoner happens to dress himself in another suit and gets by the gate I am up against it. That is all.



7-8 EDWARD VII., A. 1908

Q. You are always on the *qui vive* to see that no prisoners escape?—A. Yes, sir.

Q. Occasionally a man does escape?—A. Very seldom.

Q. When a convict does escape is it by climbing the wall or running through the gateway?—A. Not through the gateway.

Q. Well, how does a convict escape? I think I read a case where a convict got out and took a boat and got off?—A. That was a case of a convict cutting the bars of his cell and getting out and climbing over the wall.

Q. Then convicts have climbed the wall?—A. That was done at night.

*By Mr. Fyshe :*

Q. How could the convict get over the wall?—A. He could scale the wall with a rope. By assistance in some shape or form he obtains possession of a rope and gets over the wall.

Q. How would he fasten the rope?—A. I can give you an instance, to make a long story short, of the only escape we have had in that way, I suppose, for a great number of years. We had a man in the penitentiary who, after several weeks' work, used the shank of a boot and made a small saw out of it. By means of this saw he sawed through the bars a space large enough to crawl out. He worked at this at night for several weeks. When any of the officers would be around the convict would put back the bar and fasten it up with some black stuff. When the officer would leave the convict, knowing that he would not be back possibly for another hour, went to work again. He kept on sawing in that way until he had a hole large enough to get out. He then worked on the outside bars on the same plan. Then he took some cords and made a rope and lowered himself into the yard. That rope he threw over the wall, making a hook out of the handle of a pail. When the rope was thrown over the wall it caught in the coping, which enabled him to scale the wall and get away.

*By the Chairman :*

Q. How long did the operation go on?—A. Three or four weeks, according to his own statement.

*By Mr. Fyshe :*

Q. Did he succeed in getting away?—A. He did, but he was landed back again in a short time.

Rev. FATHER McDONALD.—It should be mentioned here that the convict in question was an inmate of the asylum and therefore, the surveillance over him was not as strict in a sense.

*By the Chairman :*

Q. I was coming to that. If a man works at night at bars of his own cell how can he be fit to do any work in the daytime?—A. In this case he was not called upon to do any work. This man got a boat to cross from one shore to the other. There happened to be a vessel unloading coal and he took the boat and crossed to the other side.

*By Mr. Fyshe :*

Q. If the bars in the window of that man's cell had been made of steel he could not have sawn them?—A. They were old bars that had been in for years that he worked on. The bars now being put in are made of steel.

*By the Chairman :*

Q. Have you anything to say as regards the payment of keepers suffering from any disability?—A. Our position is just the same as theirs.



## SESSIONAL PAPER No. 29a

Q. Is there anything with respect to your own duties, that we have not yet heard, that you would like to say?—A. No, there is nothing. If you wish to hear it I have a separate statement to present to you.

Q. Oh, certainly?—A. It is on behalf of one of the officers. He is a good servant, and I cannot express myself too strongly in his behalf.

*By Mr. Fyshe :*

Q. The statement is signed by M. J. Kennedy?—A. Yes, he is a messenger in the penitentiary.

(Statement read and filed.)

Q. Is this man not in the service now?—A. Yes, he is in the service now.

*By the Chairman :*

Q. Why did they take his quarters from him?—A. He lived at the west gate. We have a north gate and a west gate.

Q. I suppose the quarters he occupied were wanted?—A. No, the house was tumbling down.

*By Mr. Fyshe :*

Q. They should have compensated him for that?—A. Yes. That is why I have presented this separate statement in his behalf. I also wish to state that this man was one of the very few that did not receive an increase of pay under the last Act that went through. Why that was I am at a loss to know, because there is no better servant in the penitentiary than that man.

Q. You say he is a good man?—A. He is a splendid fellow.

*By the Chairman :*

Q. Is there only one messenger?—A. Only one messenger, and he is on deck every day. He is at the call of the penitentiary at all hours.

Q. Your salary is \$700?—A. Yes, \$700.

The witness retired.

Mr. M. P. REID, recalled.

*By the Chairman :*

Q. How old are you?—A. I am thirty-six years of age.

Q. How does it happen that you became a keeper so early in life while Mr. Wheeler despite his age is still a guard?—A. There was a new position created. In the first place I was guard and gatekeeper. Then I was given charge of the armoury and received \$50 a year for that, making my salary \$550—\$500 as guard and \$50 for looking after the armoury. The position of gatekeeper and armourer was created under the last Bill. They appointed me to it, making me responsible for the arms and for everything going in and out of the prison. In that way they made my position more responsible.

Q. Then in the ordinary course of things a keeper would naturally be older than a guard?—A. Yes, it depends upon length of service.

Q. And as the keepers go off the guards get promotion in point of seniority?—A. Yes.

Q. Then promotion from guard to keeper means an additional \$100 a year, and upon retirement an increased gratuity based upon salary?—A. Yes, sir.

The witness retired.



Mr. C. WHEELER, called, sworn and examined.

*By the Chairman:*

Q. How long have you been employed at the Kingston Penitentiary?—A. Fifteen and a quarter years.

Q. The old scale of pay for guards was \$500, was it not?—A. Yes, sir.

Q. When you were appointed were you appointed as guard?—A. Yes, sir.

Q. Then you were appointed at \$500?—A. No, \$400.

Q. That was as temporary guard?—A. No, I was a full guard. I only received \$400 for the first two years because I was appointed after the 1st July. If I had been appointed in June I would only have been one year at \$400.

Q. You were appointed after the beginning of the fiscal year?—A. Yes, sir.

Q. Then you got a raise from \$400 to \$500?—A. I got a raise from \$400 to \$430. We had a small increase that year, and next year our pay was raised to \$460.

Q. Then you got \$500?—A. No. \$490, and then \$500.

Q. Now you get \$600?—A. Now I get \$600.

Q. You are one of the men that go on duty at 6.30 in the morning?—A. Yes.

Q. And in winter at 7?—A. Yes.

Q. You are supplied with uniforms like the rest of the officers?—A. Yes.

Q. How many uniforms do you get a year?—A. Two. A coat and pants and shoes, but no vest.

Q. But the coat buttons over?—A. It buttons up close.

Q. You get caps, I suppose?—A. Yes.

Q. Do you not get overcoats besides the two suits?—A. Every fourth winter.

Q. Do you get fur caps?—A. Yes, sir.

Q. How often do you get a fur cap?—A. We get a fur cap when it is necessary.

Q. How many pairs of boots do you get a year?—A. Two pairs.

Q. Are you supplied with heavy boots for winter and lighter boots for the summer?—A. We get lighter boots in the summer, but there is not much difference.

Q. Then beyond your uniform you get nothing in the way of extras?—A. No, sir.

Q. You get your salary and your uniform?—A. Just salary and uniform.

Q. There is no such thing as getting extra time, for instance, in the penitentiary?—A. No, sir.

Q. If by chance there was an emeute or a fire, or a rising of convicts, and you were employed after your ordinary day's work, would there be any pay for overtime?—A. No, sir.

Q. Has it occasionally happened that you have been on duty beyond the fixed hours?—A. Yes. For instance, whenever there is a guard suspended we have to take up his duty. That is we have to be there at night in his place.

Rev. Father McDONALD.—Or if a guard is sick.

Q. How did you work it out that in July last one man worked 382 hours and 385 hours in August, making 767 hours in two months?—A. Some men are twenty-four hours on duty. A man would be on as long as thirty-six hours.

Q. But in the computation of 767 hours Sunday is included?—A. Yes, Sunday is included.

Q. That would be about thirteen hours a day?—A. It would not be thirteen hours a day, would it?

Q. Pretty nearly thirteen hours. How could you manage that?—A. We were twenty-four hours on duty part of the time. I suppose that is how we managed it.

Q. Do you mean to say that during this time some men were on duty for twenty-four hours?—A. We are there on duty but we sleep part of the time.

Q. Then twenty-four hours on duty means you were in the penitentiary, and not at your home? During part of that time you might have been in the guard-room asleep?—A. Yes.



SESSIONAL PAPER No. 29a

Q. Just like a soldier who is on duty in the guard-room, he is allowed to sleep there part of the time?—A. Yes, sir.

Q. So that when you speak of a man being 767 hours on duty, you do not mean that he was absolutely walking about or looking after the convicts all the time, but was in the guard-room?

Rev. Father McDONALD.—On duty and ready to be called.

Q. That is all right enough. Have you always been a guard?—A. Yes, sir, always a guard.

Q. The next step for the guard is that of keeper, I suppose?—A. Yes, sir.

Q. When one of the keepers retires or dies, is a guard generally promoted to the vacancy?—A. Yes, sir.

Q. Are you pretty nearly at the top of the list of guards?—A. Pretty close to it.

Q. How old are you, if one may ask?—A. I am fifty-five years of age.

Q. Then, the probability is you will be a keeper in a very short time and getting another hundred dollars a year?—A. I cannot tell about that.

*By Mr. Fyshe:*

Q. Have you to retire at any specified date?—A. It used to be the case. They claim now there is no age limit, but there used to be.

Q. Then, you would be kept on as long as you were fit?—A. Yes, sir.

Q. Have you anything else to tell us, Mr. Wheeler?—A. Well, the farm instructor wished me to mention his case.

Q. He is in the same category as Mr. Beaupré—A. Yes.

Q. What is the particular point you wish to bring to our attention?—A. At the time he got his appointment, he was allowed the use of a house and light.

Q. Who is the gentleman you are talking about?—A. Mr. McCaugherty.

Q. Has he no house now?—A. Yes, he has a house. They gave him an increase of \$100 in salary, but charged him \$100 rent for the house.

Q. Then, practically, he had no increase at all?—A. No increase at all.

Q. Before that he had a house free of rent?—A. Yes, free of rent before that.

Q. And they gave him an increase of salary according to the schedule of the Act, and charged him \$100 for house rent?—A. Yes, sir.

Q. Do you know of any reason for that?—A. I do not.

Q. Have any of the other trade instructors houses free of rent?—A. The hospital overseer is the only one.

Q. They have rooms in the hospital, I suppose?—A. They have rooms in the hospital. The overseer lives there. They gave him an increase of \$100 in salary and charged him \$50 for rent.

Rev. Father McDONALD.—The reason for that is that all perquisites were cut off by the new Act.

Q. Is there anything else you wish to say?—A. Not that I know of.

The witness retired.

Rev. Father McDONALD, called, sworn and examined.

Witness presented a statement, which was read and filed.

*By the Chairman:*

Q. How long have you been at the Kingston Penitentiary?—A. Almost nine years. I was appointed in March, 1899.

Q. You are constantly in attendance at the penitentiary?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. You have no other duties, except that of chaplain in the penitentiary?—A. Yes, I attend to the families of the guards.

Q. Well, practically, that is in connection with the penitentiary staff?—A. No, it is independent of the penitentiary staff.

Q. Do the families of the Roman Catholic guards attend the same religious services?—A. No, they have a church of their own.

Q. Outside of the prison?—A. Yes.

Q. You have no parochial duties?—A. Yes, in that way.

Q. You are not a parish priest?—A. Yes, I am supposed to be the parish priest of these people.

Q. You are not the parish priest of Portsmouth?—A. Yes, it is very largely composed of the families of guards, numbering about thirty-five families.

Q. One of the recommendations made by the late Inspector Moylan to the Civil Service Commission in 1892 was: 'The constant daily presence of the chaplains among the prisoners for the purpose of giving advice, instruction, and exhortation, not only at stated times, but whenever occasion for the exercise of these functions arise.' Has that been carried out?—A. Yes.

Q. What are your hours in the penitentiary?—A. I am there almost every day in the week.

Q. What time do you go in the morning?—A. I go in the morning between 9 and 10 o'clock, and sometimes between 10 and 11 o'clock. I go again in the afternoon.

*By Mr. Fyshe:*

Q. Your presence is obligatory, is it not?—A. In a strict sense of the word it is not. Then again it is.

Q. You have made it a practice to attend?—A. Yes.

*By the Chairman:*

Q. For the higher officers there are no fixed hours of duty?—A. No.

Q. But you are required to be there all the time?—A. I am there morning and afternoon and very often at night. I have to respond at any hour at all for a sick call or such like.

Q. Is there any attempt at isolation of the youthful convicts from the hardened criminals?—A. No, except in this way; if there be a discreet man in the shop in which the young boys are placed, they are generally put side by side with him to remove them as far as possible from the bad element. In this way a little provision has been made as far as they can provide it.

Q. But there is no utter isolation?—A. No.

Q. A hardened criminal may be in the next cell to a youthful prisoner?—A. Yes.

Q. And one of the great responsibilities that weighs upon you is that of endeavouring to reform the convicts?—A. The youth particularly.

Q. You stated earlier in the present sitting that 150 of the prison population in Kingston Penitentiary were under thirty years of age?—A. That was the total for all the penitentiaries.

Q. Do you know how many prisoners in Kingston penitentiary are under twenty years of age?—A. I could not say just now.

Q. Would it be from fifteen to twenty per cent?—A. I see by the last report that it is only eleven per cent of the whole.

Q. But still the percentage is so large that it gives you a great deal of anxiety?—A. Yes, and it is larger than it has been in former years.

Q. That percentage of increase in youthful criminals is still going ahead?—A. Yes.

Q. Do you think there is anything that could check this growth of crime amongst the younger members of society?—A. I think that the judges are not discreet enough in that respect.



## SESSIONAL PAPER No. 29a

Q. In what way?—A. In this way; that they jump too quickly at conclusions and in order to rid a place of this element they foist them upon the penitentiaries. They think it is better to get them out of the road without considering the consequences that will accrue therefrom.

*By Mr. Fyshe:*

Q. Have you considered the work of that Chicago judge of whom perhaps you have heard?—A. Yes, I have. I have sent for his pamphlets and placed them in the hands of our local magistrate. You mean, I suppose, Judge Lindsay, of Denver, Colorado.

Q. The judge I speak of is in Chicago?—A. Judge Lindsay was the originator of the juvenile court system.

Q. He is not the one I refer to?—A. I think the plan is the same at all events.

*By the Chairman:*

Q. The ticket of leave system is in force now throughout Canada?—A. Yes.

Q. It was not in force in 1892?—A. No.

Q. Do you know whether the introduction of that system has been beneficial?—A. Yes. We have only had two or three, possibly four, convicts who have returned to the penitentiary since it has been in vogue.

Q. Does a convict at Kingston Penitentiary get any share of his earnings at all?—A. No.

Q. Does a convict when he is released get no money that he may have earned?—A. Only sufficient money to send him back to the place from whence he was committed.

Q. Do you think it is desirable in order to encourage him to lead a better life, that he should have a share of what he has earned placed to his credit?—A. I do.

*By Mr. Fyshe:*

Q. You would not give him the whole of his earnings?—A. No, but I would give him something as an encouragement when he leaves the penitentiary. I have known parties that have expressed a desire upon their release to go elsewhere than to the place from whence they came, but they would not be given sufficient money for that purpose.

*By the Chairman:*

Q. No man in such a position wants to go back to the place he was brought up as a boy?—A. Not unless he was devoid of shame.

Mr. REID.—In many cases they go back to the same place and return to us again.

Q. Mr. Moylan in 1892 suggested the multiplication of trades and industries?—A. I think it would be good.

Q. Among the 460 convicts you have got in Kingston Penitentiary, some of them must previously have been tailors, shoemakers and such like?—A. Yes, and a large percentage of the convicts are sent to the industries to learn a trade.

Q. Which they will drop the moment they are released?—A. Possibly they may.

Q. There is a way of getting around it, I suppose? For instance, what is Mr. McGill doing?—A. He is in the accountant's office. Mr. McGill and Mr. Duncan are both there.

*By Mr. Fyshe:*

Q. Where does Mr. Duncan come from?—A. He was the manager of a bank in the neighbourhood of Toronto. Mr. Rowley was manager of the Atlas Loan Company at St. Thomas. For a time Mr. Banwell, formerly of the Crown Bank, Toronto, was also in the office, but his health failed him and he has been transferred to outdoor work in the quarry.



7-8 EDWARD VII., A. 1908

Q. What does the work in the office amount to?—A. The convicts there help the accountant to keep the books in connection with the binder twine manufacture and the general running of the penitentiary.

*By the Chairman :*

Q. You would have more clerks in the office than they want?—A. Exactly.

Q. Because you have not trades enough to go around you are obliged to put the convicts in the office?—A. Yes. There is considerable office work in connection with the manufacture of binder twine.

*By Mr. Fyshe :*

Q. You ought to put some of these accountants at the shoemaking trade?—A. It is discretionary with them sometimes. It is not obligatory always to put them in the accountant's office. Still if they happen to be appointed to the position they must accept or suffer the consequences of refusal.

*By the Chairman :*

Q. Another of Mr. Moylan's recommendations was that there should be a separate prison, wholly reformatory in its character and management, for persons convicted for the first time of any serious crime, between the ages of sixteen and thirty. Has that recommendation ever been carried out?—A. Never.

Q. I suppose you agree with that theory?—A. Yes, it was, I believe, suggested by our present warden in one of his reports—the possibility of its being done—but, of course, it would entail a great deal of expense.

Mr. WHEELER.—I believe they started to build a penitentiary somewhat on those lines at Alexandria.

Rev. Father McDONALD.—That was a reformatory.

*By the Chairman :*

Q. Although it might have been contemplated at one time the idea has never been carried out?—A. Never.

Q. Do you not think it would be desirable for the people concerned?—A. It would.

Q. It need not necessarily be very elaborate to begin with?—A. No.

Q. A prison of a reformatory character might be instituted with advantage to the community?—A. And it will meet with the general approval of the officers from the warden down. A matter of daily conversation at the penitentiary is the regret at having to witness the evidence that is there given of young boys being found continually with hardened criminals of all classes.

Q. Mr. Moylan, when before the Commission in 1892, stated that owing to structural defects in the penitentiaries, the isolation of bad and habitual criminals from comparative neophytes in crime had not been hitherto practicable. Do those structural defects still exist?—A. There is a prison of isolation where they can isolate hardened criminals when they deem them deserving of such punishment. At the present time there are no such men in isolation from the fact that their behaviour has been such that they are not deemed deserving of such treatment.

Q. When before the Commission in 1892 Mr. Moylan was asked about the chaplains and their duties. You say that you have other duties in connection with the families of Roman Catholic guards. Is that generally the case with all the chaplains?—A. I could not say.

Q. Has the Protestant chaplain any other duties?—A. No.

Q. He gives all his time to the penitentiary and to the convicts?—A. Yes, but no more time than I do. The chapel, in connection with the church at Portsmouth, has a famous name. It is called 'The Church of the Good Thief.' It was erected in the days of Sir John Thompson for the purpose of accommodating the people of



## SESSIONAL PAPER No. 29a

Portsmouth who were principally the families of guards, otherwise they would be obliged to walk miles into the city to attend church on Sunday.

Q. Yes, I recollect that now?—A. The Protestant chaplain is of the Anglican persuasion and in Portsmouth there is an Anglican church attended to by an Anglican minister.

Q. Who is the Protestant chaplain?—A. Rev. A. W. Cook.

Q. Mr. Cook has no parish outside?—A. No.

Q. The chaplains are still unprovided with houses?—A. They are still unprovided with houses.

Q. Would it not be better, in order to have the chaplains there constantly, to provide them with residences within the penitentiary?—A. That rests with the Government I presume.

Q. I know that, but what is your own idea?—A. I do not know that there would be anything, in a sense, gained by it, except that it would be more economical for us.

*By Mr. Fyshe :*

Q. If you were acting as parish priest it would not be convenient for you?—A. It is only five minutes walk from my house to the penitentiary.

*By the Chairman :*

Q. In 1892 Mr. Moylan was asked : 'Do you think it advisable that the chaplains should have houses and remain near at hand'? His reply was 'I do, just as they have at the Mountjoy prison at Dublin, which is conducted on the Crofton system. The continual presence of the chaplains at the prisons is of great advantage'?—A. We are only within five minutes walk of the penitentiary.

Q. That might be by accident. You might be a mile or two miles off?—A. That is where we reside.

Q. But supposing your residence were a mile or two miles away I am taking it as a rule?—A. Precisely. Of course, there are some so situated, the chaplains elsewhere I suppose. That is the case at Dorchester and Stony Mountain I believe.

Q. The salaries of the chaplains are unequal?—A. Yes.

Q. At Kingston Penitentiary you get \$1,200 each?—A. Yes.

Q. You have always got that amount?—A. Yes.

Q. What do the chaplains get at Dorchester Penitentiary?—A. \$1,000. The Catholic chaplain got \$600, and the Protestant chaplain more than that. I do not know why they discriminated between the two, but they were both raised to \$1,000.

*By Mr. Fyshe :*

Q. It is probably because there were more Protestants than Catholics amongst the convicts?—A. Or it may have been from the fact that the Protestant chaplain was nearer the penitentiary and attended more frequently. There might have been some local reasons.

*By the Chairman :*

Q. At St. Vincent de Paul Penitentiary, the two chaplains get \$1,200 each?—A. Yes.

Q. You have got no increase in salary?—A. No.

Q. At the other penitentiaries the salaries of the chaplains have been increased from \$800 to \$1,000?—A. The salary of the chaplain of the Alberta Penitentiary began at \$1,000, although there were only thirty or forty prisoners, all told, of all denominations. If I mistake not, the question was asked in the House: 'What about the chaplains in Kingston and St. Vincent de Paul Penitentiaries, that have not had their salaries raised?' And the answer to that was to the effect that no complaints were made. Well, we were not aware of the fact that the salaries of chaplains in any penitentiaries were going to be raised and therefore, could not make complaint.



7-8 EDWARD VII., A. 1908

Q. How many hours a day do you devote to your duties?—A. It varies.

Q. How many hours, as a general rule?—A. Sometimes two hours, sometimes three hours, sometimes only an hour and a half. On Sundays——

Q. I was going to ask about Sundays?—A. I go there in the morning at a quarter to nine, and sometimes it is ten o'clock or after ten o'clock before I leave. I go back again at half-past one and remain until three or half-past three. Then I am at the penitentiary on Saturdays for the purpose of hearing confessions and preparing the prisoners for communion. I go at twelve o'clock on Saturday and remain there until 2.30. It was nearly four o'clock when I left, last Saturday.

Q. Are there any week-day services?—A. Not now; they have been dispensed with.

Q. You occasionally take a holiday, I suppose?—A. I have never taken a holiday since I have been there.

Q. But all the chaplains are not in that condition, I suppose? Some of them take holidays?—A. Perhaps they may, but I have never taken them.

Q. Have you not sanction, if you went on a holiday, to appoint a substitute?—A. I never was told that.

Q. Mr. Moylan stated: 'The chaplains have had the sanction of the board which had formerly the control over the penitentiaries, to appoint suitable substitutes to read the morning prayers, such as the deputy warden or the chief keeper, which custom has been continued to the present time'?—A. They have dispensed with that for many years.

Q. How long has Mr. Cook been chaplain?—A. I do not know. I suppose since Mr. Cartwright resigned.

Q. He resigned not long ago?—A. He was there thirty years.

Q. I know, but he resigned recently?—A. Mr. Cook was appointed at his resignation.

Q. Has he ever taken a holiday?—A. No, sir, not to my knowledge.

Mr. REID.—Mr. Cook was appointed on November 1, 1903.

Q. Has Mr. Cook in the four years never had a holiday?—A. No, I do not think so.

Q. You are to-day in good health, but some time you may be ill. What would happen then? Would the spiritual machinery dry up?—A. No, I would have a substitute, but fortunately I have not been ill.

Q. Do you give any time during the week to catechetical exercises?—A. Yes, to candidates in preparation for the sacrament of confirmation. I have seven or eight convicts under my tutelage for that purpose, and teach them catechism twice a week in preparation for the reception of this sacrament.

Q. Where does Mr. Cook live?—A. In the village of Portsmouth. He lives in the old residence that Mr. Cartwright occupied.

Q. How far is that from the penitentiary?—A. About five minutes' walk.

Q. You made an observation earlier in your examination about Dorchester Penitentiary. Do the chaplains of the other penitentiaries live close to the institutions?—A. I think the chaplain of Dorchester does not.

Q. The Catholic chaplain lived six miles away, it was stated in 1892?—A. I presume it is a fact yet. I could not say as to that.

Q. Have any of the chaplains parochial duties outside as well as yourself?—A. I think the priest at Dorchester may perform parochial duties in a sense, too.

Q. Do you know how they make the services at the penitentiaries fit in with the services of their own churches?—A. The services in each chapel? Is that what you mean?

Q. Mr. Moylan was asked: 'How do they fit in their services at the penitentiaries with their services in their churches?' Practically, at Kingston, you give your whole time, one way or the other?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. Have you anything to suggest as to the reformation of criminals, beyond what I mentioned?—A. No.

Q. You have nothing in the way of a memorandum as to what you think would be for the better government of prisons?—A. No.

Q. Or better inducements to a prisoner to lead a better life?—A. No. I might perhaps mention that I take exception to the retirement fund as at present constituted because we are labouring under a disadvantage and have not even the same advantage that a guard has got.

Q. Mr. Cartwright, the former Protestant chaplain, was superannuated?—A. Yes.

Q. Who was your predecessor as Catholic chaplain?—A. Father James Vincent Neville.

Q. Did he die?—A. He died.

Q. Mr. Cartwright was superannuated, and you have been appointed since the Superannuation Act was abolished?—A. Yes.

Q. You give 5 per cent of your salary, or \$60 a year, to the retirement fund?—A. Yes.

Q. And when you retire?—A. I get my money back, that is all.

Q. You are not like the guards and keepers? You do not have a gratuity built up for you?—A. Precisely.

Q. You come under the retirement fund?—A. Yes.

Q. And the warden the same?—A. Yes.

Q. Do you not think, in the interest of the officials generally, it would be desirable to have some form of a pension that would apply not only to the officer himself but to those dependent upon him?—A. Yes, I heartily approve of it and so does the warden himself also, because he has told me of his great dissatisfaction at the idea of being treated in that fashion. I had a talk with the inspector about it.

Q. With Mr. Stewart?—A. No, Mr. Dawson. He happened to be there one day when we were discussing the question.

Q. You, from the circumstances of the case, have nobody dependent upon you?—A. That is so.

Q. Then it would seem that you have got no increase in salary?—A. Yes, that is so.

Q. Except at St. Vincent de Paul and Kingston, the penitentiary chaplains have had their salaries raised 25 per cent?—A. Yes.

Q. Your salary is the same as Mr. Cartwright had when he was appointed, in the seventies?—A. Exactly.

Q. The chaplains of the penitentiaries, unlike the ministers outside, have nothing in the shape of special offertories at Christmas?—A. Yes, I get that.

Q. From the families of the guards?—A. Yes.

Q. If you did not minister to the guards' families, but were simply restricted to the penitentiary duties, like Mr. Cook, there would be no addition to your emolument at all?—A. I would get nothing.

Q. There you differ from ministers of the gospel outside?—A. Yes.

Q. They get something in addition to their stipend?—A. Yes. I might mention that the revenue that accrues to me from the families of guards goes in outlay for the maintenance of the church and such like.

Q. How many families are there?—A. About thirty-five.

Q. They are the families of guards who have no money beyond their salaries?—A. No.

Q. It just pays——?—A. The running expenses of the church.

The CHAIRMAN.—Well, Father, we are very much obliged to yourself and the members of your deputation for coming to lay your views before us.

Rev. Father McDONALD.—We are sincerely grateful to you for the very kind and gentlemanly way in which you have treated us and the magnanimous manner in which you received our proposition to wait upon you here.



7-8 EDWARD VII., A. 1908

The CHAIRMAN.—It was absolutely impossible for us to visit Kingston, in view of the fact that Parliament meets in three weeks, and our report must be ready to lay before it at an early date.

Rev. Father McDONALD —We heartily appreciate your kindness, and are more than grateful to you.

The witness retired.

## TO THE CIVIL SERVICE COMMISSION.

### REPRESENTATIONS OF THE STAFF OF SUBORDINATE OFFICERS OF THE KINGSTON PENITENTIARY.

The staff of subordinate officers of the Kingston Penitentiary respectfully submit the following:—

1. The members of the staff request an all around increase in salaries. They ask, at least, an augmentation of one hundred dollars per annum for each one. And, in view of the circumstances of their case, they consider that even that amount is below what would be required to fairly meet their abnormally increased expense of living. In order not to intrude a too lengthy document on the Commission, they merely draw attention to the numerous and repeated representations made by all other branches of the service on this important point. Kingston, no more than any other part of Canada, has not escaped the exceptional increase in the cost of living, and the members of this staff feel the stress in a most particular manner. Further on this point need not be said, as we understand that this, being so generally recognized, has been the main reason of the existence of this Commission.

Before coming to the second point of this requisition, the members of the staff wish to briefly draw attention to the fact that their service is one apart, in many ways, and should be so considered; it differs in many respects from other branches of the Civil Service. Firstly, because each time that one of the staff goes on duty he takes his life in his hands; he is as much exposed to death or severe accident as is the soldier in active service; he never can tell, when he leaves his home in the morning, if ever he will return to it alive; he is constantly on the breach doing duty for the country; and he has to deal with the hardest and most dangerous class of men in Canada—for Kingston contains the very worst of the criminals as well as maniacs. This will be brought out in other words when dealing with the question of hours of work and comparisons of pay.

2. In regard to the question of gratuity, we may first state that according to present rule one-half month's pay, for the first five years of service and one month's pay for each following year, constitutes the gratuity that is allowed on retirement. And here it may be noted that no man fitted for service, no matter how good his reasons for resignation may be, will have his resignation accepted, unless he thereby forfeits his claim to the gratuity. Now, if an officer of the staff should die suddenly, even on duty, or should be killed by a convict, his family has no claim to his gratuity—save three months' pay, which is a trifle. The desire is that this be so changed that in the case of the member of the staff dying or being so killed his family may receive the full gratuity that he could have claimed on regular retirement.

3. As to the question of the hours during which the prison is open there is, to say the least, ground-work for a very beneficial improvement. During six months of the year the hours are from 6.30 a.m. to 6 p.m., and during the other six months from 7 a.m. to 5.30 p.m., or any hour fixed by warden. Thus during the short days the officer has to come on sometimes before daylight, and occasionally it is dark when the doors close. Surely a ten hours' day should suffice. From 7 a.m. to 5 p.m. on week days is, in the estimation of all concerned, a sufficiently long time for open hours. Not unfrequently men have to rise very early and get to their post of duty, merely



## SESSIONAL PAPER No. 29a

to sit down and await the daylight before their services are required. This point is merely expressed in its rough outlines, for much can be said in regard to it.

4. On account of the hours of attendance, during the day time, on Sundays, being much longer than is generally believed by outsiders to the service, and as the greater part of the forenoon and of the afternoon of that day of rest is taken up with attendance to duty, we would suggest that some means be devised whereby such hours could be shortened: either by having the services earlier, or by allowing the staff, in place of those hours, a part holiday on Saturday (as is the case in many like institutions), or by any other means that might suggest themselves to the proper authorities.

5. The pay received by the members of the staff is entirely out of proportion to the hours of work. In all other institutions there is some regulation as to regular rest from work; but this staff has to be on duty frequently 24 and sometimes 36 hours at a time. Taking the average work by one example we find that in July last one man worked 382 hours, and in August 385 hours, making 767 hours in two months. He receives \$50 per month, or \$100 for his two months; this gives him a little over 13 cents per hour. And he has worked night and day, and ever and always exposed to the chances of death by accident. Just imagine a man in this perpetual life of danger, with the ever-increasing cost of living for his family, and the fear of their destitution, should he fall at his post, receiving not more than \$1.30 per day. Stress need not be laid on this point; we are confident that the special features of the service are apparent to the Commission. While Dorchester Penitentiary has but 211, Manitoba 190, British Columbia 139, and Alberta 30 or 40 convicts, Kingston has 460. St. Vincent de Paul has 410, but Kingston receives the worst of the criminals, and even those that are considered too dangerous for other institutions.

There are different minor grievances that we might mention, but we do not wish to over-load the documents that the Commission has to deal with, nor unduly encroach upon its time, nor do we desire to make and move or raise any issues that might tend to unpleasant feelings in any quarters. We simply place this skeleton of our case before the Commission, fully confident of the careful and just consideration that it will receive.

P. M. BEAUPRE,

*Instructor.*

R. A. CAUGHEY,

*Asst. Supt. Binder Twine.*

M. P. REID, *Keeper.*

C. S. WHEELER, *Guard.*

#### REPRESENTATIONS OF THE CHAPLAINS OF THE KINGSTON PENITENTIARY.

*To the Civil Service Commission :*

Rev. M. McDonald, Roman Catholic Chaplain, and Rev. A. W. Cooke, Protestant Chaplain, of the Kingston Penitentiary, respectfully submit the following :—

That their salaries of \$1,200 each, per annum, are not in accord with either the services rendered or the needs of the present under existing circumstances, nor are they at all proportionate to those of clergymen occupying like positions in other institutions.

Both the Protestant and Roman Catholic chaplains of the herein mentioned penitentiaries have had their salaries raised from \$600 and \$800 to \$1,000, that is to say, Dorchester, Manitoba, British Columbia and Alberta.

In Dorchester they have to do duty for 211 prisoners; in Manitoba, for 190; in British Columbia, for 139; and in Alberta, for about 40; while in Kingston the chaplains have to serve the spiritual interests of 460, and possibly more prisoners. Some thirty odd years ago the salary of the chaplain, which has not changed since,



7-8 EDWARD VII., A. 1908

was not considered excessive, but was looked upon as fair and adequate. If so, in view of the changed conditions of living to-day, surely it becomes, by very force of circumstances, totally insufficient.

In all walks of life the necessity of increased salaries has become recognized and that in a practical manner—the only proper and satisfactory manner possible, which is a proportionate augmentation. Merchants, farmers, traders, judges, lawyers, doctors, parliamentarians, are all receiving either higher prices for goods and produce, or more wages for work, or increased salaries and indemnities. The receipts of the country have increased in all departments and as the cost of living has also increased, it is but just and fair that the individual citizen should reap some benefit from the universal prosperity and not be allowed to drift into a poorer condition in the midst of increasing plenty.

The chaplains of the Kingston Penitentiary, while desirous of placing their case as briefly as possible before the Commission, do not wish to either preach a sermon on obligations nor intrude any suggestions; but they wish to draw attention to the fact that, as a rule, the world is inclined to the idea that ministers of the gospel should not worry about money matters, but live upon a spiritual diet and the free air of heaven. In common with all ministers of the gospel, the chaplains of the penitentiary, feel the effects of the increased expense in living. Were the Government in a stress and short of revenue none would more ready than the chaplains to accept patriotically their humble share of the burden and forego any increase; but with an overflowing treasury and an unparalled prosperity in the land, it is another matter.

One word about the special work of the penitentiary chaplain. Unlike other ministers of the gospel, he is called upon to preach to, to advise with, to guide and to assist the very worst class of men. He must perform his ministrations in a place where the feet of the murderer, the robber, the libertine, and the hardened criminal of every class have left their footprints in the dust. It is his duty to deal with the dark and lurid side of life, without even a stray ray of the brighter and better side falling across his pathway. It is his duty to reform criminals and to seek, by every means in his power, to so convert those he has to serve that when they go out they may be less of a menace to society. In a word, it is a public duty that he performs, not only for the spiritual good of the souls, but for the greater good and safety of society and the country.

We need not dwell upon the obvious fact that the clergymen, occupying a public position, should, at least, be compensated sufficiently to permit him to live, not in luxury, but as a gentleman. Not inferior, any way, to gentlemen of other professions.

In placing this our requisition before the Commission and asking a proportionate increase in salary to that accorded to others, we take the liberty of quoting the words of Rev. S. W. Chapman, D.D., chaplain of the Illinois State Penitentiary, for we feel that they are appropriate in our case. He says:

‘Who and what is a prison chaplain? A minister of Jesus Christ called to minister to men in confinement, who must have all the qualifications of a successful pastor of a congregation. He must understand men, must be filled with the missionary spirit, and should invariably be chosen from the ranks of the best ministers. Such a man, when found, should be amply compensated, and after years of faithful service, pensioned. A chaplain who faithfully preaches the gospel and does conscientious work is the highest disciplinary force in a prison.’

To the Civil Service Commissioners,  
Ottawa, Ont.

KINGSTON, ONT., November 11, 1907.

Mr. J. M. COURTNEY.

DEAR SIR,—The Rev. Father Macdonald, my fellow chaplain, sent me a copy of the memorial which he had the honour to present to the Commission last week, in



## SESSIONAL PAPER No. 29a

Ottawa. The memorial states the case of the chaplains clearly and well, and I agree with it and endorse it.

In regard to the Sunday services, I am strongly convinced that it would be a very serious mistake, a decidedly backward movement, to do away with one of them—the afternoon service. Surely two hours out of seven days are not too much time to spend in the worship of God, especially if the place and all the sad circumstances of the situation are considered.

The Sunday services are, indeed, to the great majority of the prisoners, the oasis, *i.e.*, rest and refreshment, in the dreary desert of prison life. And to abolish one of them would be a grievous wrong, and that for many more reasons which I could give, and I am speaking from an experience of more than twenty years of penitentiary life. For I visited this prison and took occasional services there for the space of sixteen or seventeen years, for the former chaplain, my old friend, the Rev. C. E. Cartwright, before I was appointed his successor, four years ago. I trust no changes will be made in the services.

In regard to the number of youths under my care, under twenty years of age, it grieves me to have it say that there are thirty-two. What to do with them, how to deal with them, are the most serious and difficult problems.

This part of my work so depressed and troubled me, that in order to help these lads as far as I possibly can, I have arranged that the seven youngest, of whom the youngest is a little fellow of the age of 14, should sit together in church, away from the old criminals; and I also hold, in addition to my other classes, a weekly class of religious instruction for these 32 youths. I feel it has already done, and will continue to do, much good.

The presence here of so many youths is to me the saddest feature of prison life. Indeed, I have it in my mind to write a letter on the matter to the Minister of Justice, pointing out to him the crying demand of righteousness that these boys should be kept from the other prisoners as much as possible.

I ask you, sir, not to consider this a private letter. You may make it a part of the memorial, if you think fit to do so.

Yours truly,

A. W. COOKE.

KINGSTON PENITENTIARY, November 1, 1907.

GENTLEMEN,—I have been in the service since I was fifteen years of age, being appointed teamster April 1, 1872, at \$156 per annum, receiving several small raises in salary, the largest being \$400 per annum, when on May 1, 1884, I was appointed messenger at \$600 per annum, with free quarters, light and fuel, which was taken from me in 1897, and nothing given me in lieu thereof. I am now the father of nine children, and it takes great manœuvering to keep out of debt, and the fact is, that sometimes I cannot do that.

Hoping your honourable body will do what lies in your power to secure me an increase in salary.

I have the honour to be, gentlemen,

Your obedient servant,

M. J. KENNEDY,

*Messenger, K.P.*



7-8 EDWARD VII., A. 1908

KINGSTON PENITENTIARY,

J. M. COURTNEY, Esq.,

KINGSTON, ONT., November 6, 1907.

Chairman of Civil Service Commission,

193 Sparks Street, Sparks Chambers, Ottawa, Ont.

SIR,—I have the honour to respectfully ask the consideration, by your Commission, of the facts in connection with my case, under the present retiring fund law, and will be very grateful if you can do anything to assist me in regard to same.

I have been an officer of this institution for almost fifteen years, and during the past four years have been accountant and clerk of industries.

Prior to my appointment to said position I was chief keeper and clerk of industries, and enjoyed a salary of \$1,400 per annum and was having \$116.66 added to my retiring gratuity allowance each year.

Upon my promotion to the position I now hold, March 1, 1903, I lost this \$116.66 gratuity, and instead of drawing a salary of \$1,400, as heretofore, I drew only \$1,330, thus losing a gratuity of \$116.66 and also \$70 in cash each year.

I am satisfied you will agree with me in saying that this was an injustice to me, and it is this matter I would beg of your Commission to consider and try to have redressed.

If I may be permitted to make a suggestion, I would ask that if possible, I be placed back on a gratuity fund as I was, and that the money deducted from my salary be refunded to me, the Government keeping the interest.

This I consider, would be a fair arrangement and would compensate me for the injustice I suffered under the retiring gratuity law.

I have the honour to be, gentlemen,

Your obedient servant,

W. S. HUGHES,

*Accountant and Clerk of Industries.*

DEPUTY WARDEN'S OFFICE,

KINGSTON PENITENTIARY,

KINGSTON, ONT., November 13, 1907.

*Memo of D. O'Leary, Deputy Warden of Kingston Penitentiary, to the Civil Service Commission, Ottawa.*

With the hope of not being too late to yet bring to the notice of the Commission a few facts bearing upon my case as Deputy Warden of Kingston Penitentiary, I beg to submit the following for your kind consideration:—

1st. That since my appointment as deputy warden, some ten years ago, very substantial increases in salaries have been granted to warden—from \$2,000 to \$2,600; surgeon, from \$1,800 to \$2,400; accountant, from \$1,400 to \$1,700, not to mention anything of increases of salaries granted to several other officers holding good positions in said penitentiary, yet the salary of the deputy warden is still found to be what it was some thirty odd years ago, \$1,500.

2nd. My predecessors in office, and myself, were allowed the privilege of cultivating, with the aid of convict labour, a certain parcel of land inside the prison walls for gardening purposes for private use. But I regret to say that within the past year this privilege has been denied me, thus compelling me at great inconvenience to go some two miles away from the prison to procure my table supplies.

In view of this condition of things, I feel it is not unreasonable on my part to ask that said salary of \$1,500 should be increased to \$1,800, more especially when it is borne in mind that the entire responsibility for the safe-guarding of the very large convict population of our penitentiary, and the entire prison discipline of same rests upon the deputy warden's shoulders.

Trusting that this may meet with your favourable consideration, I remain, sirs,  
Yours respectfully,

D. O'LEARY.



SESSIONAL PAPER No. 29a

OTTAWA, May 22, 1907.

Dr. S. E. DAWSON, sworn and examined.

*By the Chairman:*

Q. You are the King's Printer?—A. Yes.

Q. How long have you been in that position?—A. Since November, 1891.

Q. You are one of the Deputy Heads who were in existence at the time of the last Civil Service Commission?—A. I think so.

Q. The staff, I see, has been increased in that period from 51 to 58?—A. Yes.

Q. That is altogether, temporaries and permanents?—A. Yes.

Q. The expenditure of the department has increased in that period from \$42,000 to about \$60,000?—A. For salaries, yes.

Q. I see you have made the general average of your department \$1,000?—A. Yes.

Q. The total amount of business done by the department has about doubled?—A. Yes.

Q. It has increased from \$574,000 to \$1,107,000?—A. Yes.

Q. The advertising in the newspapers which you audit, has increased from \$24,000 to \$107,000?—A. Yes.

Q. And the outside work, that is to say, printing for the Intercolonial, which is more conveniently done near at hand, but which you audit, is about \$80,000 a year?—A. Yes.

Q. What do they pay you for all that?—A. \$4,000.

Q. You have no other remuneration?—A. No.

Q. Your permanent staff has increased only from 25 to 30; in that number how many chief clerks are there?—A. There are three chief clerks now—the heads of the three branches.

Q. That is, the chief clerk in the printing, the chief clerk in the stationery and the accountant?—A. Yes.

Q. Then you have one first-class clerk?—A. One first-class clerk.

Q. And 12 second-class clerks?—A. Fourteen second-class clerks, 11 junior second-class clerks, and the messengers and one caretaker.

Q. Your office being isolated, you have to have a caretaker?—A. Oh, yes.

Q. Were the third-class clerks promoted to second-class?—A. Some were, but many of the older clerks are dead or retired. Many of the present clerks came in from the temporary class as second-class or junior second-class clerks.

Q. You have eight temporaries?—A. Yes.

Q. How do you get the temporaries?—A. By simple appointment.

Q. You find from the chiefs' branches that they want temporaries?—A. Yes, and then I apply in the usual way to the Minister.

Q. Do you look into the matter to see whether temporaries are necessary?—A. Oh, yes.

Q. And then the Minister sends you a temporary?—A. Yes.

Q. Of course the temporary has passed the Civil Service examination?—A. Generally, unless he is technical.

Q. You have not a temporary clerk who is a technical man?—A. Oh, yes. Four of them at least are technical men. They have to come in either as technical men or must pass the Civil Service examination before promotion.

Q. Did you really desire the technical men?—A. Yes, I needed them.

Q. Then all these appointments have been made at your instance, though made by the Minister?—A. They have all been made at my instance.



7-8 EDWARD VII., A. 1908

Q. Have you a redundant number of clerks?—A. No.

Q. You have no more than sufficient for the purposes of the Bureau?—A. No.

Q. You need in the Bureau from the very fact of distribution, a greater number of packers than are usually found in the service?—A. Yes, because nearly all the distribution for the Government is done there.

Q. And you also have to employ carters?—A. Yes. There are not as many packers in our department as there are in the Post Office Department.

Q. This, of course, does not comprise ordinary printers?—A. No, not the operatives. This is the managing staff. There are 509 operatives in the manufacturing department.

*By Mr. Fyshe:*

Q. Is there not a good deal of unnecessary printing?—A. I think so.

Q. Consisting mostly of what?—A. I think the reports are unnecessarily bulky, and there is a good deal of printing ordered by the House, over which I have no control. I must print what is sent to me. For instance, there are eight *Hansards* printed—three for the House of Commons, and five for the Senate, English and French.

*By the Chairman:*

Q. Do these 509 include all that are employed in the printing and bindery and everywhere?—A. Yes, and all miscellaneous hands.

Q. What proportion of that number are women?—A. 124 out of the 509.

Q. I suppose they are employed at the lighter work—they are not printers?—A. No, they are not printers. They are employed in the bindery. They do the folding and stitching, the sewing of blank books, the collating of books, paging, perforating, gathering, &c.

Q. For all those 509 there is no examination required to be passed?—A. No.

Q. How do you get them?—A. I get them on recommendation.

Q. You ask your Minister for printers?—A. There are always more printers offering than I can take. I do not require to ask for them. They are all around, and I can get them when I want them.

Q. Are they pressed upon you?—A. Well, I need not take them without I wish.

Q. Of course, it is rather difficult at times to refuse a Minister?—A. Sometimes it is.

Q. You might have operatives forced upon you from a country newspaper supporting the party?—A. Well, I might have a good deal of pressure occasionally to put a man on.

Q. Are there not a number of Members of Parliament and Senators connected with the daily press of the country?—A. There are not a great many.

Q. Do they try to use the patronage of the Bureau?—A. It is not from there that the patronage chiefly comes. The patronage, as I understand it, in political institutions, is with the local members and the associations.

Q. But yours is a department of the Government, and you have nothing more to do with the Members for Ottawa than with the Members for Quebec?—A. But the local Member exercises the patronage of the department in the place, and there are, of course, influences from outside also.

Q. The department tells them that this place belongs to the whole country and not to Ottawa alone?—A. That is a moot point, which is argued on both sides. It is a difficult question to answer, because it is very much disputed.

Q. In practice, have a great number of the operatives in the Bureau been employed through the influence of the Members for Ottawa?—A. I think a good many have been employed through their recommendations. Others have been employed through the recommendation of other Members.

Q. But the Members for Ottawa incline to the view that the Printing Bureau is part of their patronage?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. And of course, if you have 500 operatives, there would be an immense political influence attached to the employment of these?—A. Yes, but when they come in they remain there permanently, and it is only the vacancies that they touch, but when there is a vacancy they think they should be consulted as to how it is filled.

*By Mr. Fyshe:*

Q. How are these operatives paid, compared with those in private printing establishments?—A. They are paid the highest rate current in the market—the trade union rates, for instance, that are paid in Toronto, not more. The statute fixes the Toronto and Montreal rate as a standard, and Toronto being the higher is adopted.

Q. The wages are regulated by their association?—A. They are regulated by treaties between the employers and the trade unions. They agree upon an established rate for a certain number of years.

Q. What regulates the higher officers of your department?—A. The Civil Service Act.

*By the Chairman:*

Q. Are the hours of work of the operatives the same as those of the ordinary printing establishments of the country?—A. No, the hours are shorter; they are eight hours. They are now nine hours in Toronto, but there the printers are making a great effort this year, and I am inclined to think they will succeed for the eight-hour day.

Q. That is to say, in the Bureau the operatives come under the trades union limit as regards salaries, but not as regards hours?—A. No, the hours are shorter.

*By Mr. Bazin:*

Q. Are they paid by the hour or by the day?—A. The rate is fixed by the week, but they are really paid by the hour, for if they stay away an hour they lose it.

Q. If the operatives are worth 25 cents an hour in Toronto, are they paid 25 cents an hour here?—A. Yes, but they are paid by the week, divided into 48 hours, not 54.

*By the Chairman:*

Q. They are practically paid the same rate for the eight hours work as a man in Toronto gets for nine hours work?—A. Yes.

Q. You say you have 509 operatives now?—A. Yes.

Q. In a session of Parliament when the work is at its highest, how many do you have?—A. Well, we have not any more, but we then work night and day and extra hours; because we have not room to put on more men. If I could get more room, I would put more men on; but the room being limited, I have to work the men I have extra hours, for which we have to pay an extra percentage. The rate after the regular hours is one and a third or one and a half.

Q. Then your operatives have the two privileges—the trades union privilege and the Government privilege?—A. They work shorter hours. They do not call that a privilege, because they think eight hours is the normal period of work. They have won the eight hours all over the United States.

*By Mr. Fyshe:*

Q. I do not see how they can call it a normal rate when it is an hour shorter than elsewhere?—A. That is their way of looking at it.

Q. When the session is over and the reports are brought down to Parliament, and you come back to the normal work at the Bureau until the session is opened again, do you reduce your staff?—A. There has been no occasion for reducing the staff for eight years past, because the amount of work is greater than the staff can compass. The overflow goes outside.

Q. What work do you keep in arrears?—A. I do not keep purposely any work in arrears. For ten years back there has always been enough work, it has increased so



7-8 EDWARD VII., A. 1908

much, only there is not the same drive after the session and less work goes outside. We stop the extra hours and the night staff and work regular hours. There has not been a lay-off in the printing bureau for eight years.

*By the Chairman:*

Q. The staff is a constant staff?—A. Not theoretically or legally, but practically.

Q. Do your clerks have the usual leave of absence prescribed by the Civil Service Act?—A. Yes.

Q. Do the operatives have leave of absence?—A. No, the foremen have.

Q. If an operative is absent, his pay is deducted?—A. Yes, if he is absent an hour, he loses that hour.

Q. Is that rule enforced?—A. Oh, yes. I have to sign a statement that the hours of work have all been served.

Q. Do you have a kind of attendance book for the operators?—A. No, but we have a check taker, who takes all the time. The time is kept exactly.

Q. The ordinary clerks sign the ordinary attendance book, I suppose?—A. Yes.

Q. What are the office hours of the staff?—A. From 10 o'clock in the morning until 4.30 in the afternoon.

Q. Do they go for lunch?—A. Yes.

Q. What time do you allow for lunch?—A. Theoretically an hour, but practically more. They cannot get back in an hour.

Q. Their homes being distant from the department, they require a little longer time?—A. That is the trouble. It is a long way for them to go home and back.

Q. You have no objection to Mr. Fyshe and Mr. Bazin going over the Bureau?—A. I wish they would. It would give me a great deal of pleasure.

Q. Your employees on the fixed staff have been there for sometime?—A. Oh, yes. A good many of them have been there for many years.

Q. Do you recollect whether the Superannuation Act applies to all the permanents?—A. No, not after 1895.

Q. Do you find a difficulty in getting juniors for your fixed staff as a result of the abolition of the superannuation?—A. I have difficulty always in getting capable persons. I have to take a raw untrained youth and put him in the lowest place.

Q. What is your opinion about the abolition of the Superannuation Act?—A. I think it has been mischievous to the Civil Service. It will prevent bringing men of capacity into the service. I do not see how you can get capable men to enter the service if there is no provision made for their retirement. At the present time all the nations of Europe, you may say, are striving to bring into operation old age pension systems for all their people. All large institutions are instituting superannuation funds, and the Government of Canada is almost alone in having none. I do not see how you are going to keep up the service at all.

Q. Have you had any resignations in your fixed permanent staff on account of the lack of prospect?—A. I do not remember any.

Q. Do you ever suspend any of the operatives for misconduct?—A. I have had to do that sometimes. I have suspended them for drunkenness, and for going out before their time. It is not very easy to keep up discipline in a large establishment of that kind. Lately a number of them were suspended for going out too soon.

*By Mr. Fyshe:*

Q. If they are looked after by this time keeper, does he not dock them?—A. But they may go off before the whistle sounds.

*By the Chairman:*

Q. Do they work up to the time the whistle goes?—A. They work up to five minutes of the time. They are allowed five minutes to wash their hands and clean up.

Q. Do you find that they are reinstated after being suspended?—A. I find they have a tendency to get reinstated.



## SESSIONAL PAPER No. 29a

Q. When they come back, it is with a distinct warning that a repetition of the offence will lead to dismissal?—A. Oh, yes.

Q. Can you ever carry that out?—A. I have in some cases.

*By Mr. Bazin :*

Q. That is for misconduct, I suppose?—A. I find it difficult to answer some of these questions. If a man were a very pronounced drunkard, I would get rid of him. But they have a tendency to get back somehow or other.

*By the Chairman :*

Q. Do you often have a promotion examination?—A. Oh, yes. There was one the other day.

Q. Who sets the papers?—A. I set the papers.

Q. Are the full number of papers of the Civil Service set?—A. I only set the papers for duties of office.

Q. You allow the Civil Service examiners to set the others?—A. They set them.

*By Mr. Fyshe :*

Q. In case of the promotion of any of the officers of your establishment, do you examine them for promotion?—A. Yes, they must have passed a promotion examination in their duties.

Q. The promotions are made on your initiative, are they?—A. Yes, I always recommend the promotions.

*By the Chairman :*

Q. Are the promotions in a way perfunctory? Are the first-class clerks doing the work of ordinary junior seconds, or have the first-class clerks distinctive duties?—A. In my department the first-class clerks are all doing first-class work.

Q. Then the grades are proper grades?—A. I think so.

Q. Do your operatives get increases of pay? Do they claim that they have the Civil Service privilege of getting annual increments?—A. No.

Q. They simply get the operative prices?—A. The operative prices—the rates paid in Toronto or Montreal. That is fixed by statute. (R.S., cap. 80, sec. 18, ss. 2.)

*By Mr. Fyshe :*

Q. There is no provision for gradual increase?—A. There is no provision for gradual increase; but they get the current rates as settled by trades unions, so that there is no question of any increase by regular increment.

Q. And I suppose that rate of wages would not fluctuate very much?—A. It has increased from \$12 to \$15 a week from 1892 till 1906.

Q. Is that increased rate now the steady rate?—A. It has been the steady rate for three years. The trades unions in Toronto are meeting the employers now to make a new arrangement, and if they get a further raise in Toronto, there will be a raise in the Bureau.

Q. What is the ordinary plea in these cases?—A. The plea is the increased cost of living and the increased profits of trade. There is no lack of a plea.

Q. And you regard the increased cost of living as a pretty valid reason, don't you?—A. I think it is a valid reason.

Q. Is that increase, in your opinion, natural or artificial—that is to say, is it general all over the world, or is it caused by any peculiarity existing in Canada?—A. It is a general increase all over the world, I take it. There seems to be a general rise of the labour unions all over the world to better their conditions, and their conditions are better than they were twenty years ago, and I think they should be.

Q. You do not consider that the conditions existing in Canada have much to do with it?—A. No, because these conditions do not exist everywhere. There is an increase in England as well.



7-8 EDWARD VII., A. 1908

Q. Still, the cost of living in England is very much less than it is here?—A. I do not know what the cost of living in England is, but I know that there is a general movement on the part of operatives all over the world towards an increased rate of pay. Fortunes are larger, there is more luxury, and you cannot have the labouring classes left behind.

Q. The operative classes are becoming more alive to the situation—that has probably a good deal to do with it?—A. Yes, the growth of education. They want more comforts. The demands of civilization are greater. In short, the labouring man is entitled to a certain proportion of the general advancement of comfort and luxury in the whole nation. Take the increase from \$12 to \$15 a week for the operatives in the Bureau from 1892 to 1906. I do not think that is an extravagant increase—twenty-five per cent.

*By the Chairman :*

Q. Do you think if the Bureau ceased to exist and the Government reverted to the old system of contract, that the work would be done better or cheaper?—A. The work would not be done better or cheaper or so quickly.

Q. If you are paying for an eight-hour day what the printers in Toronto are paying for nine hours, how can the work be done cheaper?—A. I have explained that fully in several of my reports. A great deal of the work of the Government is twice printing for one setting up. We make stereotype plates, and we use these over and over again, and we have standing headings. In that way there is only one charge for composition and the cost is kept down. Again, the Bureau is so large and the amount of material is so great that the men do not have to wait for material.

*By Mr. Fyshe :*

Q. Is the average printer in your establishment quite equal to the printers employed in outside establishments?—A. Printers differ very much. They are better for the work than outside men, for the reason that they understand the work better. For instance, a man who has set a job for twenty years will do the work more quickly. I have, of course, a good many men who are not so good as others.

Q. Is it not a fact, that the average printer is necessarily a man of superior intelligence?—A. Yes, I think he is.

*By the Chairman :*

Q. In the old time there was a lithographing service in the Department of the Interior?—A. Yes.

Q. Is that in existence now?—A. Oh, yes.

Q. Why is that?—A. They seem to require it. I think they do require it. It has been increasing.

Q. What do they lithograph there?—A. Maps of surveys, which they want very quickly, and which they can, they say, do more quickly and better than they can get them outside. My impression is that they can.

Q. Although this is not part of the Bureau, you think it is justified?—A. I think it is justified. You would have to about double the Bureau in size to put in a lithographing establishment that would cover all Government needs.

Q. There are maps being prepared in the Department of the Interior, in the Geological Survey, in the Post Office Department, in the Militia Department, in the Marine and Fisheries Department, and in the Department of Railways and Canals?—A. Yes.

Q. A very fine atlas has been recently published by the Department of the Interior which has received great commendation?—A. Yes.

Q. Would it not be desirable to gather together all these officers engaged in mapping in the separate departments?—A. I think it would be conducive to economy and



SESSIONAL PAPER No. 29a

efficiency. That is done in England. But the change would be a very radical one. In England they have an immense establishment—the Ordnance Survey—and all the departments use the Ordnance Survey maps, and they make them on different scales to suit every requirement, enlarging or diminishing them by photography. There is a very large establishment at Southampton for doing this work.

*By Mr. Fyshe:*

Q. You do a great deal of outside work, such as the printing of currency and stamps?—A. No, the department does not do that. I have nothing to with the printing of stamps or currency. That is done by the Finance Department or the Post Office Department or the Inland Revenue Department. They do it through the American Bank Note Agency.

*By the Chairman:*

Q. You inspect the bills for lithography?—A. Yes, all the bills for work done outside pass through our audit.

Q. You make all the purchases of stationery?—A. Yes.

*By Mr. Fyshe:*

Q. Where do you get your supplies of stationery?—A. From the manufacturer in every instance.

Q. Do you import any?—A. Yes, we import a good deal. Most of the paper we use is made in the country, but we import a great deal from England and some from the United States.

Q. Most of the writing paper?—A. Printing paper is the great bulk of what we use, and that is all made in the country.

Q. When you import, do you go through the form of paying the duties?—A. We do now, but formerly we did not. Since the last Customs Act was passed, we pay the duties when we import, and the departments are charged. The Government gets it back through the Custom-house.

Q. Is there any competition between the native manufacturer and the English in the paper which you import?—A. Where we can get Canadian paper which will answer the purpose, we prefer to buy it in Canada.

Q. If it is more expensive?—A. If it answers the purpose, we buy it in Canada.

Q. Even if it is more expensive?—A. Practically, there is no such a question as that, because it is not more expensive. The English paper, when you pay the duty on it, is more costly.

Q. But the Government does not pay the duty?—A. The English paper really does not compete much with the Canadian paper, and the Canadian paper has improved so much of late years that it is gradually superseding English paper, even in the manufacture of blank books. They are making very good paper in Canada now.

*By the Chairman:*

Q. You buy wherever you can get it the cheapest as a rule?—A. As a rule. We do not put the English paper in competition with the Canadian paper. If we find that the paper in Canada answers the purpose at a reasonable price we buy that paper.

Q. The ordinary foolscap paper comes from Aberdeen, does it not?—A. I think not. If a department says it needs English paper of a particular kind, we buy that without saying a word; but the high class papers now used most extensively in the service are made by Canadian mills.

*By Mr. Fyshe:*

Q. What is that made of (showing paper)?—A. Pure linen rags.



7-8 EDWARD VII., A. 1908

Q. It is not mixed with wood pulp ?—A. Not high class writing papers. The printing papers are. But wood pulp for printing papers has now superseded rags nearly altogether.

Q. What is the reason of that ?—A. Because it is so much cheaper.

Q. It will not last as long ?—A. It depends. You have to consider two kinds of pulp. If the pulp is boiled by the soda or sulphite process, thoroughly cooked and cleaned, it will last a very long time; but if it is simply ground wood, we do not use it in the Bureau at all, it is rejected.

Q. The question has arisen how the libraries of the world were going to be preserved ?—A. That is, with paper made of ground wood.

Q. No paper will last ?—A. It may last a thousand years if properly made. I can show you a book made in 1642 in which the writing is as black and the binding as good as it ever was.

*By the Chairman :*

Q. When a department sends you anything to be printed, you return the manuscript with the proofs ?—A. The manuscript is returned with the proofs.

Q. You keep no records in the Bureau ?—A. Oh, yes. What kind of a record do you mean ?

Q. The official records of the country—the archives ?—A. No, we do not keep those ; but we keep the records of our department. For instance, I can tell you when any copy came in and when the printing went out.

Q. Then the national records of the country are going steadily to the archives now ?—A. Steadily to the archives.

Q. Your place is absolutely fire-proof, as far as things can be ?—A. Yes. It is better than it was. I do not think it is absolutely fire-proof. We are gradually replacing the wood shelving with steel shelving. When that is done it will be pretty nearly fire-proof.

Q. Your stores are audited annually by the Auditor General ?—A. Yes.

Q. In that respect it differs from most of the other departments—that is laid down in the Act ?—A. I think so. He goes over the stock and verifies it.

Q. Is there any other suggestion you would like to make ?—A. I feel very strongly about the necessity of a retiring allowance. Another point: I think where an expert is appointed in middle age or at an advanced period of life, it is quite proper to add a certain number of years to his service. That is provided for in the Superannuation Act, but it is never carried out.

*By Mr. Fyshe :*

Q. On what grounds ?—A. Because he brings to the service without cost a life's training in that branch of business. My point is that when a man passes 30 or 40 years of age and is brought into the Government service as an expert in any particular business or for the special work for which he has been elsewhere trained, it is right, as it is allowable, on his retiring to add ten years to his service. Then, the whole question of patronage is a trouble at the bottom of the Civil Service; but although it is a very important question it is one concerning which one cannot say much. Another difficulty met with lately is that a temporary clerk cannot be put into the service at the rank of a second-class clerk, no matter how capable he is. He must begin again at the bottom and enter at \$500 a year. That seems to me to be wrong.

*By the Chairman :*

Q. You would like the temporary clerk to come in at the salary he is getting ?—A. Yes, and with the grade of that salary. I have a case before me of a man who cannot be promoted without being examined, and he cannot be examined because he has not been promoted. We cannot examine him because he is not in the Civil Service,



SESSIONAL PAPER No. 29a

and I cannot put him in the Civil Service because he has not been examined. In this case the man is an exceedingly capable man, and I am blocked in that way. It is necessary now to take youths into the service. I can get all kinds of people that I do not want, but I cannot get the right kind of a person to come in at \$500 a year.

Q. In your temporary staff are there many women?—A. None. Another point : I would like, if it were possible, to have an examination for all the operatives brought into the Printing Bureau. I would like compositors to be examined by practical men, and binders by the foreman or other experts. I would like to have a committee of experts to examine every one of these men. It would obviate a good deal of mischief from political patronage.

DEPARTMENT OF PUBLIC PRINTING AND STATIONERY.

OTTAWA, May 18, 1907.

SIR,—In answer to your request, asking for a memorandum showing the number of the staff of my department, and such other information as may in my judgment elucidate the increase of business, I beg to hand you a succinct statement of the transactions for the fiscal years ending June 30, 1892, and June 30, 1906, respectively.

APPROPRIATIONS.	NUMBER OF CLERKS.		SALARIES.	
	1891-2.	1905-6.	1891-2.	1905-6.
			\$	\$
Permanent staff..	25	30	29,147 50	41,000 00
Franchise.....	2	2	1,652 40	2,423 43
Contingencies, messengers.....	4	2	820 00	1,220 00
Miscellaneous—				
Clerks .....	10	8	6,246 67	5,912 50
Packers.....	5	10	2,185 00	5,880 00
Messengers.....	2	3	540 00	1,491 00
Carters.....	3	3	2,160 00	2,160 00
Totals.....	51	58	42,751 57	60,086 93
General average.....			838 26	1,035 98
Total amount deposited to the credit of the Honourable the Receiver General..			574,222 31	1,107,517 80
Advertising in newspapers. (Audited by King's Printer).....			24,819 54	107,812 56
Outside work. (Intercolonial printing, audited by the King's Printer.).....				79,228 93
Grand totals.....			641,793 42	1,354,646 22

OTTAWA, June 19, 1907.

Evidence of Mr. R. BELANGER, proof-reader, Printing Bureau (Revised).

Mr. R. BELANGER, proof-reader at Public Printing Bureau, called, sworn and examined.

*By the Chairman :*

Q. You are proof-reader down at the Bureau?—A. Yes, sir.

Q. And your salary is \$18?—A. Per week.



7-8 EDWARD VII., A. 1908

Q. You complain that you are asked to read the proof sheets, while the printers get \$20 per week?—A. Yes, sir; the machine men, during session, get as much as \$44 and \$45 a fortnight.

Q. And the proofreaders for the House of Commons receive from \$1,500 to \$1,600?—A. Yes, sir.

Q. What do the proof-readers get in ordinary business establishments?—A. About the outside establishments, there are many of them in Canada, but I do not think there are any constituted as the Printing Bureau is, because in private establishments the author is generally responsible for all he gets printed. The proofs are sent down to him, he reads them and signs them for the press, while for the Government work it is not the same thing. We require to have qualifications for our work, and the fact is that in the outside establishments the proof-readers are mostly girls and the employers pay them \$6 or \$7 or \$10 per week. They do not assume any responsibility, while in our case we are responsible for the departmental reports, several of which are not sent back to the departments for correction or revision.

*By Mr. Fyshe :*

Q. You are in the printing department?—A. Yes. As far as the salary is concerned, if you will permit me, Mr. Chairman, I will take that document of ours which has been submitted to you—here is where the difficulty lies—in the Printing Bureau there is a practical branch composed of the printers, pressmen and bookbinders. These are protected by their unions and the Printing Bureau cannot pay them less than the minimum fixed by the union. There are several other branches, like the Stationery branch, that are protected by the Civil Service Act, while we, the proofreaders, have nothing behind us, we have nothing at our back.

Q. You have neither the union nor the Civil Service Act?—A. Neither a union nor the Civil Service Act; we stand aside, that is my first point in the document. We want to be classified in some way.

Q. Under the Civil Service Act?—A. I think we should be included in the clerical staff. I think we are nothing else but a clerical class, and being such we should be included under the Civil Service Act, should we not?

Q. You think your work is as important as the work of those already under the Civil Service Act?—A. Just so. Now, as to the importance of our work: In the outside establishments the author sends in his work which is set by the compositor, and it is sent back to the author, who reads the proof and returns it to the printing office; it is sent back to him and he signs the proof for the press, his imprimatur is put on it; in the case of the Government work it is not the same. The departments send in their reports, the House of Commons sends in its copy, the *Hansard*, and we read the proofs, we have the whole of that to do, and we are entirely responsible for it.

Q. There is no check beyond you?—A. No, sir.

Q. So that if anything comes up wrong, of course they are down on you for it?—A. We are responsible for it, we have to sign for the press, we have to read the first and last proof, and are responsible.

Q. Does it pass through more than one hand in the final proof-reading?—A. The final proofreading?

Q. I mean when it comes into your hand, after it has been looked over I suppose by the party making the speech, or sending the document?—A. Yes.

Q. Then it comes into your hands to be looked over before being finally printed?—A. Certainly.

Q. Does it go through the hands of only one of your staff or of two or more?—A. It goes through the hands of three or four.

Q. But why of three or four?—A. Well, you know the work must be subdivided to be finished.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. Take that page (indicating report) you read the proof of that page?—A. We read the first proof, it is sent back to the department.

Q. Who reads the second proof?—A. The department reads it.

Q. When it comes back?—A. In page form and then it comes back to our department here and we go over it once again.

Q. Will it be the same man who went over the first one?—A. No, not generally, another man goes over it and reads it, and if it is French he compares it with the English, and then we sign it for the press or for stereotyping or anything like that. We are entirely responsible. If I put my signature on a forme, that is 16 pages, as is generally done, I am entirely responsible for that. If it is to be reprinted, I may be held responsible for the reprint.

Now, gentlemen, I got a letter last week from the Public Printer in Washington. I had, in a letter, asked him to inform me what salaries they are giving to their proof-readers down there, and I have the letter here in reply. The salary is about \$1,500, or a little less than that. They do not ask or require the same qualifications from their proof-readers down there as they do here. I am willing to give you a few instances if I am not taking too much of your time.

The CHAIRMAN.—Go on.

A. Gentlemen, take a French Canadian for instance. I am supposed to know English and just now am reading the Revised Statutes, or revised version. I am not only proof-reading them, I am really editing them, and in what way? Because I read the French version of the Revised Statutes, and I have the English version beside me, and I compare every line, every paragraph, every reference with the English, and the fact is that although it comes from a lawyer, from the Justice Department, from men well qualified to do the work, in the translation I find in nearly every page serious errors, wrong references, &c. Well, I have to correct those errors and I do that. Many of the men down there in the Printing Bureau have to know the two languages. Down in Washington all they have to know is English in order that they may follow the copy and read the proof, that is all they have to do. When we read important matter, statutes or anything like that, we have to take the French and compare it with the English. Some years ago, take for instance the Auditor General's Report, there was no translation, there was no one in the department that was authorized to do the translation of that report, so the English copy came down to the Printing Bureau, it was set there in English, and after it was printed in English they began the French edition. They put men to work on it there who were printers and compositors, but who knew nothing about translation, and they translated it from the English as best they could. Of course the report was composed of different items, which made it a simple matter enough, but still when it came into our office we had to correct all the errors in translation made by the compositors.

Q. You had to make it in good French?—A. Yes.

Q. In other words, you were simply doing the work of translators?—A. Yes, some got indignant over that, because it was not their work, so they asked for supplementary pay for that work, because it was really the translators' work. We did not get the extra pay, but the work was taken away from us and give to a special man, and of course, he had no kick coming. But for other reports, the Trade and Commerce, Trade and Navigation, which are composed of tables and headings, and which are mostly figures there is no translation for them until it comes to the Bureau, where we proof-readers have to supply the translation for them. That is the compositors set them to the best of their knowledge, and when the proofs come to us we have to correct them and we are responsible for their accuracy.

Q. That is you are responsible for putting it into good French?—A. For putting it into good French, and it is all along like that.

Q. What salary do they give you?—A. \$18 per week.



7-8 EDWARD VII., A. 1908

Q. You are all paid by the week?—A. All paid by the hour and each fortnight.

*By Mr. Fyshe:*

Q. Do all of you get the same pay?—A. Yes, sir, we all get the same.

*By the Chairman:*

Q. All who signed this memorial get the same pay?—A. Yes, sir.

*By Mr. Fyshe:*

Q. How long have you been there?—A. Ten years. There are men who have been there twenty years, there is Mr. Harwood and Mr. Ami, and they are getting \$22 a week. Speaking of their case, it is really a shame, because I think there is little work done there without either the King's Printer or the Superintendent consulting one or the other of these gentlemen.

Q. How old are they?—A. Mr. Harwood is 64 years of age, and Mr. Ami is 50.

*By the Chairman:*

Q. Of course it is necessary for the proof-readers to be men of education?—A. I will leave you gentlemen to judge of that. Take the case of the Revised Statutes, where a man has to read English on the one side and French on the other and really edit the work. I was down to see Mr. Newcombe two weeks ago. He wished to get out the Statutes in time to satisfy the Members for the next session. I gave him the means of doing so, and we are helping him in every way. We are doing the whole work over at the Bureau. I give you this as an illustration of the class of work we have to do down there. Whenever we have asked for an increase of salary we have had this Printing Bureau Act quoted to us in answer to our question.

*By Mr. Fyshe:*

Q. What does that provide?—A. That the rate paid at the Printing Bureau shall be the same as that paid in other cities, that is in Toronto and Montreal and other cities.

Q. That does not cover the proofreaders?—A. No, we thought not, but they said it did. So that you will see, gentlemen, in our case it is not so much a question of increase as it is a question of classification. What we would most require of you, gentlemen, would be that you put us under the Civil Service Act, whether it be in the technical class or any other class, so that we would have something to refer to. There would be this to it that would be advantageous: if we are put under the Civil Service Act there will be a chance for our chiefs to classify their men and to see that the good men in there, who are doing their duty, are put in the proper class. For instance, with regard to the statutory increases the chief will have a chance every year to recommend the statutory increases, and the men who are really doing their duty will get an increase or they will be promoted when the opportunity offers, or when they get to the maximum of their class. Whereas, to-day as it stands, they cannot but put the whole of the staff there on an even footing.

*By the Chairman:*

Q. Then it comes down to this that your request is that the proofreaders be made a class under the Civil Service Act with increased remuneration, that is the chief thing you are asking for?—A. Yes.

Q. Of course you have no objection whatever to having your memorial included in the appendix to our report, as it will be?—A. That will be quite satisfactory. There is another matter I would like to refer to, if you will permit me. You take our chief, Mr. Harwood, who has been in the service for nearly thirty years. I do not think there is a better translator in Canada. I make no exceptions. I have been



## SESSIONAL PAPER No. 29a

his assistant for ten years, his understudy. He is translating the official *Gazette*, and I think there is nothing in the world that is worse to translate than that; you have to give the sense and to give the words; the translation is most difficult. Now, Mr. Harwood has been translating for the *Canada Gazette* for over thirty years, I think.

*By Mr. Fyshe:*

Q. Is there no check on his translation?—A. None at all, because no one would dare to check his translation. He has been there for thirty years, and I do not think there is another man in the Dominion, a French-Canadian, who can quite replace him unless he has made a special study of the work. I was put in there as his understudy by Dr. Dawson. I was just coming out of college. I was not appointed by political influence. Dr. Dawson told me he wanted a man who had had a classical education; who knew the French and the English languages, and he wanted him to go in there so that when Mr. Harwood, who was getting up in years, left, there would be some one to succeed him. I am qualified to translate the official *Gazette*. I must say that Mr. Harwood receives special pay for the translation of the *Gazette*. But I mention this to show how the men in that office are qualified.

Q. You do not think you are getting enough?—A. Not at all.

Q. Who translates the Geological report, that is a highly technical report?—

A. That is done by one of the newspaper gentlemen who is here during the session.

Q. It is not done by one of your staff?—A. No. To illustrate your question with reference to the living wage, I have been obliged to live in a certain position, being in the employ of the Government. I have been educated to certain things, I have been obliged to take extra work, to translate technical reports for other departments. That report of Dr. Haanel on the Electric Smelting of Metals is one of these. I translated that for him and he was very well satisfied with the translation. I have to do this work in addition to my regular work at the Bureau, in order to obtain an addition to my salary. I translated the last Forestry report for Mr. Campbell, and many other reports. Several of my colleagues have to do whatever extra work they can get outside, translation, indexing, &c., to make a reasonable salary. The English proof-readers are very efficient men. Except a couple, they have been long in the service, all over ten years. During the sessions of Parliament (night work) they are responsible for the correction of the daily *Hansard* and of the Orders and Minutes of the Senate and House of Commons. There is no check on them for this work. No one else reads it or sees it. It is arduous work, which they must do whether the sittings of the House are short or long. They sometimes have to remain working until late in the morning to prepare those publications for press. Now, as to overtime. The printers, pressmen, binders are paid for every minute of work done after hours. They get pay and a half or double pay for such work. We, on the other hand, are supposed to do all the work, and if it keeps us after hours, we get no extra remuneration. During the sessions of Parliament two or three men are obliged to work every Saturday afternoon and every Sunday to keep up with the work. They do not get a cent for that extra work, which is supposed to compensate for the 'two weeks' holidays given to us, but I cannot see how these can be counted as holidays if we are obliged to pay for them by extra work. In all the departments the employees are given 'three weeks' holidays and are not supposed to work more than the regular hours to compensate for this.

*By the Chairman:*

Q. Mr. Bazin and Mr. Fyshe are going over the Bureau, and of course they will look over the conditions?—A. Just to illustrate what I was saying, of course comparisons are not always right. But take the Superintendent's office. There are clerks in there who are being paid \$20 and \$22 a week who do nothing else but keep the time and enter in the book the numbers of the requisitions. And they are paid \$3 or \$4 or \$5 a week more than we are.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. That is in the office of the Superintendent of Printing?—A. Yes, sir, there are timekeepers, who keep the time of the men, and who see to the requisitions and the correspondence. I am not saying they are too liberally recompensed for their work. But if we compare our work with theirs, we must say that we are indeed underpaid. And why do they get a reasonable salary? Because they are classified under the Civil Service Act.

Q. For no other reason?—A. No.

Witness retired.

OTTAWA, May 27, 1907.

*The Secretary, Civil Service Commission :*

SIR,—Any communication relative to the enclosed statement may be sent to

R. BELANGER,

*Proof-readers' Room, Printing Bureau.*

OTTAWA, May 27, 1907.

*The Civil Service Commission, Ottawa :*

SIRS,—Our object in appearing before you is to invite your attention to some of the disabilities we are under as proof-readers in the Government Printing Bureau, and to ask for redress.

Our position is an anomalous one. The Department of Public Printing and Stationery is divided into two branches, viz., the clerical branch, including the civil servants, and the practical branch, including printers, pressmen, &c. The proof-readers are not classed with either branch; we are not union men with power to insist upon consideration, and we have not the advantage of permanency enjoyed by those members of the Civil Service in the department.

Under those circumstances, we are compelled to come to you to ask that we may be put upon a proper basis as a branch of the department, the first requisite of which is a rate of pay commensurate with services rendered. The present rate of pay to proof-readers is, we submit, altogether inadequate. We are paid at present \$18 per week, and we have been given to understand that we have reached our limit.

Fifteen years ago that rate might have been thought reasonable—to-day it is not. This has been called the 'growing time,' and certainly the expansion of the Government departments keep pace with the demands of the country. All of this increase of public business which it is necessary to put upon record passes through our hands, and while 'times are good,' living in the capital is not by any means cheaper. The contrary is the case.

There are no means of comparison by which a fair rate of pay can be arrived at in our case, and the reason is obvious. We have had the scale of pay given to Toronto proof-readers cited to us in answer to our expressed dissatisfaction. But there is no analogy between the cases. We are required to have a far wider range of knowledge than newspaper proof-readers. It is necessary for us to keep abreast of political happenings. Our work in connection with departmental reports calls for a varied acquaintance with scientific and technical subjects. We are often called upon to use our own judgment and discretion in the matter of incomplete or erroneous copy, and for these and other reasons our work is on a higher plane than that of outside proof-readers.

During the recent long sessions of Parliament we have been reading and are responsible for *Hansard* and committee reports which are set up by printers who receive \$20 per week, while we are paid \$18. The discrepancy does not seem reasonable to us.



## SESSIONAL PAPER No. 29a

Another point to which we would direct your attention is that proof-readers for the House of Commons receive \$1,500 to \$1,600 per annum for the session's work. All of this matter is again read by the Bureau proof-readers before being signed and finally passed to the printer. Among these gentlemen are: Messrs. Quéry, \$1,600, Briand, \$1,200; Gascon, \$1,500; Charlier, \$1,500; and Boyce, \$1,200.

There are in the different offices of the Printing Bureau young clerks employed as timekeepers or bookkeepers and filling positions that demand no special ability, who receive higher wages than the proof-readers. We do not say that their salary is too high, but if we compare their work with ours, we must conclude that we have been badly neglected.

It may be noted here that a few years ago all departmental reports were sent to the departments for proof-reading before going to the printers. A great number of the reports are now read in the Bureau only and signed for there. The translation is also done in the Bureau, when necessary, by proof-readers who are also competent translators.

It is not the least of our complaints that our pay is inadequate. We are required at times to work overtime and after the usual hours. Compositors and pressmen do likewise, but compositors and pressmen being union men demand and receive high wages for such extra work. We have never received any extra or overtime pay.

To sum up, the proof-readers' pay is in no wise commensurate with the requirements of the position. The first of these is high qualifications, since the King's Printer will accept as proof-readers none other but men who have made classical studies, or who are pastmasters of the printing craft. Then they are required to do all the work, working overtime evenings, holidays and Sundays, without extra pay. Lastly, they have the entire responsibility for the correctness of departmental and parliamentary publications, since their imprimatur is the only one accepted by the Government presses. And withal they are paid very little more, and often less, than mere compositors.

Our request is that the proof-readers of the Printing Bureau be made a class or included in one of the existing classes of the Civil Service, with increased remuneration. We would then enjoy the privileges of the other clerical staffs of the public service, which are governed and protected by the Civil Service Act, in the matter of salary as in every other matter.

These are the principal points we would submit for your consideration. Confident in the justice of our request and hoping that you will see fit to give us redress, we are, sirs,

Your humble servants,

The Proof-readers of the Printing Bureau.

(Signed)

R. BELANGER.  
R. AIME TISON.  
W. J. KANE.  
WM. A. TAYLOR.  
H. G. LETCH.  
J. W. PATTERSON.  
GEO. G. MERCURE.  
CHARLES J. BETTEZ.  
R. HOOD.  
M. J. BRENNAN.  
L. MALONEY.



7-8 EDWARD VII., A. 1908

OTTAWA, Wednesday, October 16, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman.

Mr. THOMAS FYSHE, Montreal, and

Mr. P. J. BAZIN, Quebec.

A deputation from the Foremen's Association of the Government Printing Bureau, composed of J. C. Shipman, John Munro and W. C. Allan appeared and submitted a memorial, which was read and filed.

Mr. J. C. SHIPMAN, sworn and examined.

*By the Chairman:*

Q. How long have you been in the Bureau?—A. Practically since its inception continuously, that is, for eighteen years.

Q. It was established on July 1, 1889?—A. Yes, and I started to work on August 1, 1889.

Q. Are all the foremen in the same position?—A. They are practically in the same position, so far as length of service is concerned. There is one who has not been there that long. He was appointed on the death of the previous foreman.

Q. Are all the foremen selected from the operatives?—A. All except the one I have just mentioned.

Q. Then, as a rule, the foremen have gone through the lower grades before they became foremen?—A. Yes, in every instance.

Q. How are they made foremen—at the will of the King's Printer?—A. Yes, the King's Printer has the appointment of all.

Q. You have all been selected, I presume, without any outside influence?—A. Yes. Some of the foremen came from the contractors, and are still acting. For instance, Mr. Allan, the foreman of the bindery, was with the contractors for the binding.

Q. Then some of the foremen came as foremen from the contractors, and others have been selected from the operatives by the King's Printer without any outside influence?—A. Yes, without any outside influence. Of course, the King's Printer and the Superintendent of Printing consult together.

Q. But no outside influence have been employed in giving these positions?—A. No. Speaking personally, in my case, there was no outside influence whatever, and I believe the same thing applies to all the other foremen.

Q. The gist of the memorial is that you think you should be made Civil Service clerks?—A. Yes. The idea is that we should have some permanence. As the matter now stands, we have been working there for the last eighteen years, and we are in the position of temporary employees—that is, if it pleases the King's Printer.

Q. You have read the Printing and Stationery Act, I presume?—A. Yes.

Q. The 17th section says: 'The Superintendent of Printing may, with the approval of the King's Printer, employ such apprentices, journeymen, workmen, skilled hands or other, as are necessary to perform the work of the establishment, and may remove the same. The provisions of the Civil Service Act shall not apply to the persons so employed by him.'?—A. Yes.

Q. Not being a lawyer, I would not like to lay down anything *ex cathedra*, but I imagine that to carry out the proposal of your memorial would require an amend-



## SESSIONAL PAPER No. 29a

ment to an Act of Parliament?—A. I presume it would. At the same time, there are others, such as clerks, employed by him, who are finally made permanent.

Q. The clerks would not come in as apprentices, journeymen, or skilled hands?—A. No, unless you could call them workmen. So far as I can see, that section would require to be amended.

Q. Have you anything else to add to the memorial?—A. In our endeavour to find out exactly how the foremen in commercial establishments were treated, we sent communications to all the leading firms. The printing firms are very close, and it is almost impossible to get information from them. But we did get answers from a number of firms, and they showed that in Toronto the average number of operatives under each foreman was 22 and in Ottawa the average number was 20, whereas in the Bureau the average to each foreman is 45, which is a little more than double the average in the outside offices.

*By Mr. Fyshe:*

Q. Is the work and responsibility of the foreman increased in proportion to the number of employees under him?—A. Yes. In my own room, for instance, the lino-type room, the number has more than doubled since 1900.

*By the Chairman:*

Q. But outside of the session of Parliament, is not your staff a fluctuating staff; that is, does it not go up and down in proportion to the amount of public business?—A. No. During the session of Parliament we put on a night staff; but after the session the volume of work coming into the Bureau is so great that we are able to keep the men employed right along.

Q. Then the only difference is that during the session you have a night staff?—A. Yes.

Q. What are the hours of the foreman?—A. 48 hours a week, or 8 hours a day.

*By Mr. Fyshe:*

Q. Do you keep the hours rigidly?—A. Yes, very rigidly, particularly during the session of Parliament, when the hours at times are excessive, and it is necessary for the foremen to work very much overtime in order to meet the requirements of both Houses. I kept track of my overtime last session, and it amounted to the equivalent of over eight weeks.

Q. Do you get pay for that overtime?—A. No. In lieu of overtime we receive two weeks' holidays.

Q. If you have any short time it is deducted from your holidays, and if you have enough short time to wipe out your holidays you would get no holidays whatever?—A. We would get no holidays whatever.

Q. Is that rule maintained rigidly?—A. Yes.

Q. Who attends to that?—A. The Superintendent of Printing. We have to enter the time when we come in the morning, the time when we go out at noon, the time when we come back, and the time when we go out in the evening. Since I have been foreman, for eight years, I have been off only twice outside of my holidays, and both times it was on account of sickness at home.

Q. Is the rule the same in regard to all the workmen?—A. No, the workmen are paid for overtime.

Q. Is the same track kept rigidly of their coming and going?—A. Yes, and if a workman is five minutes late he loses an hour.

Q. And the attendance book is the sole evidence of this?—A. No. It would take the operatives too long to sign an attendance book. There is a check system, under which the checks are numbered, each man having his own number. He takes the check from a box and puts it into a receptacle, from which it is taken away five minutes afterwards.



7-8 EDWARD VII., A. 1908

Q. You have a timekeeper?—A. Yes.

Q. And he looks after all that?—A. Yes.

*By the Chairman:*

Q. When your eight hours' day's work is up, who takes charge of the linotype room—it runs night and day, doesn't it?—A. Yes, during the session.

Q. Who takes charge of it at night?—A. Mr. Cross, who is the night foreman during the session, and after the session he becomes the assistant foreman.

Q. Is that rule confined to your room, or is it general?—A. That is confined to my room. There is only a night staff in the linotype room and in the press room.

Q. Is there the same condition of affairs in the press room?—A. No. The press room staff is small at night, and they merely put one of the pressmen in charge and give him a little more remuneration. He is not classed as a foreman and does not get foreman's wages.

Q. You get a fortnight's vacation, and if you exceed the fortnight your pay suffers deduction?—A. Yes.

Q. Whatever extent of overtime you may have put in during the year?—A. Yes, it does not count. In support of our memorial, I wish to submit the following letters which we have received from some of the employing printers in Ottawa:—

' THE " JOURNAL,"

' OTTAWA, ONT., September 23, 1907.

' J. C. SHIPMAN, Esq.,

' 272 Stewart Street,

' City.

' DEAR SIR,—With regard to our recent conversation, I would like to make it clear that as an employing printer I am heartily in favour of the Government placing the foremen of the departments at the Printing Bureau on any basis whatever of compensation.

' The recent contention of the master printers against an increase in wages of Bureau linotype operators was based on the belief that the operators enjoy the full statutory rate fixed by parliament, which is already higher than the Ottawa union rate, and that any increase in the scale, besides being illegal, would by tending to force up the union scale soon affect the private employers of Ottawa unfairly, in view of our competition with other cities.

' This objection the master printers do not apply to the foremen of departments, who are skilled experts, and to whom we do not, in our employ, apply considerations of union rates.

' I think I represent the feeling of the employing printers generally in saying that we have no objection to the Government paying any scale of compensation it pleases to foremen of departments.

' I am, yours truly,

' (Signed) P. D. ROSS,

' *President, Employing Printers' Association.*'

' THE MORTIMER CO., LIMITED,

' OTTAWA, September 19, 1907.

' JOHN C. SHIPMAN, Esq.,

' Ottawa.

' DEAR SIR,—Our foremen are part of the executive management, and as such are not classed same as employees under them, nor are they paid by any scale. The salary is fixed according to size of department they look after and the amount of responsibility.



SESSIONAL PAPER No. 29a

'The rate of pay runs from \$25 to \$35 per week, and as certain departments increase in size these salaries will be increased accordingly, providing those in charge keep up with the progress.

'Your truly,

'(Sgd.)

THE MORTIMER CO., LTD.,

'A. E. MORTIMER, *General Manager.*'

'THE ROLLA CRAIN CO., LTD.,

'OTTAWA, September 16, 1907.

'J. C. SHIPMAN,

'Secretary, Foremen's Association,

'Ottawa.

'DEAR SIR,—Your letter of the 11th instant received.

'In reply we beg to say that we enclose herewith schedule filled out as required, and would further say that all foremen are paid a salary and are not classed with the ordinary workmen.

'They are really treated the same as our office staff, and two weeks' holidays are given them with pay.

'They do not receive overtime, but at the same time they have nothing deducted for lost time, for sickness or otherwise.

'Trusting this is the information you desire, we remain,

'Yours truly,

'(Sgd.)

THE ROLLA L. CRAIN CO., LTD.,

'ROLLA L. CRAIN, *Managing Director.*'

'OTTAWA "FREE PRESS," OTTAWA, September 11, 1907.

'Mr. J. C. SHIPMAN,

'272 Stewart Street.

'DEAR SIR,—You ask me what would be the attitude of the employing printers to the application of the foremen at the Government Printing Bureau for an increase of salary.

'So far as this office is concerned, we regard foremen as members of the executive staff, and in fixing their wages, no consideration whatever is given to the rate of wages paid to the men placed in their charge.

'For particular office reasons one foreman may be worth a good deal more than another.

'I would regard any interference by the employing printers in the matter of wages paid to Government Printing Bureau foremen as unwarranted.

'The amount paid to foremen at the Bureau does not affect us in the slightest.

'Yours faithfully,

'(Sgd.)

E. NORMAN SMITH,

'*Managing Director.*'

Q. How long has this scale of \$25 a week to the foremen been in force?—A. Since the 1st of June, 1904.

Q. What was it before that?—A. \$22. I think in 1891 we received an increase to \$20 a week.

Q. Then, since 1891, shortly after the establishment of the Bureau, your remuneration has gone up from \$20 to \$25 a week?—A. Yes.

Q. And \$25 has been the rate during the last three years?—A. Yes. In connection with the number of operatives we have to look after, we have figured out the rate



7-8 EDWARD VII., A. 1908

which the foremen cost per operative. We have found that to be in Toronto \$1.10 a week, in Ottawa commercial offices \$1.05 per week, and in the Government Printing Bureau 55 cents a week per operative.

Q. Have you anything else to say?—A. The work in the Bureau has increased about sixty per cent in the last six years, in the amount charged for it.

*By Mr. Fyshe :*

Q. Have the employees increased in the same proportion?—A. No. They have increased to a certain extent, but not in proportion.

*By the Chairman :*

Q. Before that time a number of operatives were taken on temporarily during the session, but they have since gradually become permanent?—A. Yes. During the last six years that has been largely done away with.

Q. That is to say, the floating element has become permanent?—A. Yes, a portion of it, since the linotype machines have been employed to the extent that they are. During the session the surplus of work is covered by putting on a night staff.

Q. What becomes of the night staff after the session?—A. They are distributed throughout the Bureau and put at other work.

Q. They work at night during the session and at day during the recess?—A. Yes.

*By Mr. Bazin*

Q. So that during the whole year round you employ the same number of men?—A. Yes, practically.

Q. Except that during the session you use some for night work?—A. Yes. It was the introduction of the linotype machines which enabled us to do that.

*By the Chairman :*

Q. Then the introduction of the linotype machine has saved the suspensions?—A. Yes.

Q. Have you anything further to tell us?—A. No, except to compare the Bureau here with the Government Printing Bureau in Washington—as we call this the Washington of the North. In the Bureau in Washington the foremen receive forty per cent of the Public Printer's salary, that is, \$2,000. The Public Printer receives \$4,500.

Q. He is the equivalent of the King's Printer?—A. Yes. We receive thirty-two per cent of the salary of the King's Printer.

Q. That is your salary is about \$1,300 a year and his is \$4,000?—A. Yes. These figures are taken from the report of 1906; I could not get the report of 1907. We think that in view of the way foremen are treated in commercial offices, we might very well be treated as an executive staff and be placed on a permanent basis. We think that in view of the responsible duties we have to perform that after eighteen years of service we are entitled to some consideration along that line. I might say that our case was presented to the management of the Bureau, and they looked favourably on it, although I do not suppose they feel like recommending it unless we convince the powers that be of the advisability of it.

Q. Have you approached the Secretary of State on the subject?—A. No.

Q. Have you ever approached the King's Printer with a view to obtaining an amendment to the Act?—A. Yes. We approached him last April on this question and again within the last couple of weeks.

Q. You do not know what he may do, as Parliament has not been in session since you approached him?—A. No.

Q. He can do nothing before the coming session?—A. No. He knows that we are approaching you. His suggestion to us was to convince other people of the advisability of it before he would recommend it. He is perfectly willing that it should take place.



## SESSIONAL PAPER No. 29a

In fact, there are advantages which would accrue to him, in the proposal, which he appreciates; but we have yet to convince the Secretary of State.

Q. What are the advantages which you think would accrue to him?—A. He could answer that better than I could. Of course, we would have a better standing before the operatives and could handle them better.

Q. It would be a matter of discipline?—A. Yes, there would be better discipline for one thing.

Q. At present you are first among equals?—A. Yes, that is the way it stands. The King's Printer said that there were many advantages that he could see in our proposal. What they were he did not tell us, but it was such a departure that he did not feel like recommending it unless we convinced other people as well. We have not approached the Secretary of State yet, but we intend doing so.

JOHN MUNRO, sworn and examined.

*By the Chairman:*

Q. You are the foreman of the press room at the Government Printing Bureau?  
—A. Yes.

Q. How long have you been there?—A. Six years on August 1 last.

Q. Have you all that time been foreman?—A. Yes.

Q. Where did you come from?—A. From Winnipeg.

Q. Were you a foreman printer in Winnipeg?—A. Yes.

Q. You have been a printer all the days of your working life?—A. Since my school days.

Q. Have you anything to tell us supplementary to Mr. Shipman's evidence?—A. First, in fuller answer to your question as to where I came from, I was receiving in Winnipeg at that time the same salary that I am receiving to-day.

Q. May one suggest that Winnipeg was a more expensive place to live in than Ottawa, and that your salary was really an increase though it was the same amount?—A. I will scarcely admit that was the case six years ago. I was disappointed from my lack of knowledge of positions here. I anticipated a larger salary and greater privileges. As a matter of fact, when I came I found that it was \$22, so that I was practically losing the difference.

Q. Now the salary has come up to an equivalent?—A. It has come up in the meantime to an equivalent. I endeavoured at that time to secure the equivalent, and I asked the manager of the establishment I worked for in Winnipeg if he would give me evidence of what he had been paying, and this is the letter he wrote to me in 1902, a year after I came here:—

THE TRIBUNE PUBLISHING CO.,

WINNIPEG, MAN., October 21, 1902.

Mr. JOHN MUNRO,

Foreman and Pressman,

Government Printing Bureau,

Ottawa, Ont.

DEAR SIR,—Replying to your favour of the 17th inst., I have no hesitation in saying that when we brought you on as pressman from New York and gave you a salary of \$25 per week, I offered you a contract for one, two or three years, at your option, if you had remained in our employ as foreman of our press room.

You voluntarily, however, relinquished the situation and went east to accept your present situation.

Wishing you success in all your undertakings, I remain,

Yours truly,

(Signed) D. L. MCINTYRE,

Manager.



7-8 EDWARD VII., A. 1908

Q. What is meant there by contract?—A. We were to sign papers for one, two or three years, and they were to guarantee my situation for that period.

Q. What else have you to say?—A. As regards the press room particularly, I have to look after at the present moment 27 presses and 3 other machines, accessories to presses. The number of employees at present in the press room is 57.

Q. How many of these are women?—A. There are 9 girl feeders, 23 boy feeders, 18 pressmen, 5 general help, 1 assistant foreman, one foreman; the wages ranging from \$5.50 to \$25 a week. The wages paid in the press room in 1905-6 in round numbers amounted to \$33,000, while the amount charged in the departmental accounts for press work is about \$40,000. The difference is represented by incidental expenses, such as printing inks, general repairs, wear and tear of machinery, oils, and so forth. There is no attempt on my part to have anything short or anything over, only to cover the necessary running expenses of the room. In the following year, the nine months year, the wages came to \$29,000 and the charges were about \$33,000. In the six months of the present year, ending September 30, the wages in the press room, come to about \$18,000, and the charges will hold about the same average as the previous years, though I have not gone into them with the same detail.

Q. That is rather less than in the year before?—A. Yes, and this explanation is necessary for it: The figures cover the first half of the fiscal year commencing on April 1, and in it we had only two or three weeks of the session. At the end of the session we shut down on the night staff and on overtime and on everything else. In the management of the press room I have endeavoured to give the full executive power that is necessary, and I consider that I have saved the Government, in my official capacity, some thousands of dollars—first, in this specific matter, by putting an attachment on one of the presses which prints envelopes. Formerly, when we printed them we put them into the press in packages of twenty-fives, but they came out, not in packages of twenty-fives, but all confused. By putting this attachment on the press, I got them to come out in counted packages of twenty-fives. By that means I saved the foreman of the bindery the operation of handling these envelopes in counting them.

*By Mr. Fyshe:*

Q. Did you patent that attachment?—A. I have had it patented, but unfortunately, as I am a Government employee, there is no money value in it for me at present as regards the Government work. It is working for the Government for nothing.

Q. By that means you have considerably increased the value of your services to the Government?—A. I consider so, to the extent of five cents per thousand envelopes, which that one operation cost. It also saves the delay of time in delivering the envelopes from the press room to the bindery and from the bindery to the delivery room, as they now go direct from the press room to the delivery room.

*By the Chairman:*

Q. Is your patent in use in outside printing office?—A. I have just secured the patent in the United States, as that is where the field for it is. We have not done anything with it in Canada.

Q. So far as your inventive powers have gone, you have benefited the country by giving it the use of your patent free of charge?—A. The Government has had the use of it for the past two years.

Q. There would be no objection, legal or otherwise, to your getting the benefit of the patent in the United States?—A. Not at all.

Q. You have spoken of the amount of wages and the charges for ink, oils, and all that; do you buy these oils and inks?—A. Yes.

Q. \$4,000 are spent in odds and ends?—A. In the full year it would probably average about \$5,000.

Q. Is there not an officer who purchases supplies, is that left to be done by each



## SESSIONAL PAPER No. 29a

foreman?—A. In my own case, inks, oils, roller composition, benzine and coal oil, pieces from the press builders or renewals and repairs to presses, are bought on my requisition. I have an order book with a stub to it, and I make out my requisition of what I wish, and in most cases I write the name of the firm to which that order is going. If it is out of the city, the clerk orders it, and puts it through the letter book, after he makes a duplicate order, which is the official order signed by the Superintendent of Printing. So that practically I am responsible in ordering.

Q. If it is bought in the city, you indicate the name of the firm which supplies the article; and even if it is bought outside of the city, you suggest the name of the firm from whom it can be bought?—A. As a rule, both ways.

Q. But the order itself, after you fill up the requisition, passes from the clerk to the Superintendent of Printing?—A. Yes.

Q. And he orders?—A. He approves of it and signs it.

Q. And he writes to the firm that supplies the article and gives the order?—A. Yes, from his office.

*By Mr. Bazin:*

Q. Is this for supplies bought outside the city, or is it also for those bought in the city?—A. We buy all that is possible in the city.

Q. What I mean is, does the order go through the same process when you buy in the city?—A. Yes, it goes through the same routine for a city order as for an outside order, only a letter is not mailed to the party receiving the order.

*By the Chairman:*

Q. Do all the foremen do the same thing?

Mr. SHIPMAN.—Pretty much the same. In the linotype firm we have only one firm to buy from.

Q. Is it possible that this method of buying supplies may lead to a certain amount of graft? None of you, so far as you know, receive any benefit from these orders?

Mr. MUNRO.—I receive no benefit in one form or another. I might say that coming to this situation six years ago, I was entirely unfamiliar with any of the usages of Governmental rule.

Q. Have you been enlightened?—A. I was quite humble to receive advice from the authorities about me. When I had an order to give out, I would inquire who were the people formerly patronized, and as a rule I followed the old course without very much regard to personal feelings, and have followed it pretty constantly right along.

*By Mr. Fyshe:*

Q. You did what was done before?—A. As a rule. When I found anything unsatisfactory in my opinion, I would discard it and take the next choice.

*By the Chairman:*

Q. Is there anything else you wish to say?—A. We have in the press room a variety of subjects. There is the paper.

Q. You do not buy the paper?—A. I have nothing to do with the paper except to check it and see that I have received exactly what the order calls for, and to give the best workmanlike results. I would like to emphasize the point in the memorial, that we would like to be recognized as an executive staff. I have been accustomed to be recognized in that capacity. I hope I have not been deteriorating in the six years that I have been in the Government service.

Q. I suppose there is a certain stability in Government work that there is not outside?—A. Yes, there is a certain stability, but how to name it might be rather in-



7-8 EDWARD VII., A. 1908

definite. At the same time, I think that every one of the present foremen, and probably our successors, would be pretty well satisfied if they were assured of permanent standing, with a first-class salary and the status that would necessarily go with it, in walking shoulder to shoulder with the clerk or the official in the same building with us, who at the present moment may or may not consider that we are simply mechanical operatives lacking the full calibre of the clerk or the officer.

The CHAIRMAN.—Has Mr. Allan anything to add?

Mr. ALLAN.—No, Mr. Shipman and Mr. Munro have covered the ground.

## MEMORIAL OF THE FOREMEN'S ASSOCIATION

(GOVERNMENT PRINTING BUREAU.)

*To the Honourable the Commissioners appointed to inquire into matters pertaining to the Civil Service of Canada:*

GENTLEMEN,—Your petitioners, the Foremen's Association of the Government Printing Bureau, number ten persons, governing a working staff of over 450 people.

All this working staff, foremen included, are subject to dismissal at an hour's notice.

All alike are equally governed by the same rules and privileges, excepting that the workpeople are paid for all overtime and deducted for lost time, while the foremen receive two weeks' vacation in lieu of overtime, and deduction made for all lost time over that.

Most of the foremen have been employed in the Bureau since its inception, over eighteen years ago, and are yet in the positions of temporary employees. After such a length of service for the Government, by reason of being out of touch with the commercial life of the printing and allied trades, we would be placed at a disadvantage in securing similar positions in our calling.

A striking illustration is here given of one foreman retiring with the infirmities of age after having served 15 years with the contractors, and continuing in the Government Printing Bureau service for 16 years additional. Another foreman, through illness, was compelled to retire from duty after long years of faithful service, and he and his family were kept from actual want by subscriptions taken among the men over whom, while in health, he presided as foreman.

And still another foreman, yet on active duty, but frail with age and faithful service, has served 15 years with the contractors and to date has been 18 years with the Government Printing Bureau.

No real reward or superannuation is provided for such faithful and lengthy service.

The foremen, acting as an executive staff, deem that some greater return could well be made to them, and submit that they should be placed on the permanent Civil Service staff of at least first-class standing, with superannuation consideration. Apart from a sentimental viewpoint, the following summaries may further strengthen our endeavours for permanent appointment:—

1. The United States Government printing office at Washington is governed by the Civil Service Commission. The foremen receive \$2,000 per year, with 30 days' vacation, sick leave, and no deduction for ordinary lost time.

2. A partial census of Toronto printing offices show the foremen there to be receiving an average of \$20 to \$30 per week, and in some instances an additional bonus. They also receive a two weeks' vacation, and no deduction for ordinary lost time.

3. Foremen of printing offices in Ottawa receive from \$20 to \$30 per week, and similar treatment to those of Toronto as regards vacation and other privileges.

Comparatively, the Toronto and Ottawa printing offices do not nearly equal in size and volume of output the Government Printing Bureau establishment.



## SESSIONAL PAPER No. 29a

4. The ten foremen in the Government Printing Bureau receive \$25 per week, and deductions are made for lost time exceeding two weeks' vacation allowance. With a total of over 450 operatives and a weekly pay-roll of not less than \$6,000, machinery valued at \$400,000, the individual oversight and executive duties of a foreman are exacting of a faithfulness which a commercial printer will readily appraise.

While the outside employing printers always look askance at any wage increases of the Government Printing Bureau employees, we are pleased to show that we have the sympathy and endorsement of these same employers.

In seeking this permanent appointment, we have endeavoured to show the onerous position of a foreman—being the executive medium between employer and employee—and, in the present case, between the King's Printer and Superintendent of Printing and the operatives. In all past arrangements of scales of wages stipulated for by the operatives themselves—the foremen have not been considered by them, but have been allotted increases at the discretion of our two superiors.

P. M. DRAPER,  
W. C. ALLAN,  
C. W. CLOSE,  
J. BYRNE,  
F. ROGER,  
J. C. SHIPMAN,  
JOHN MUNRO,  
I. COTE,  
E. CARTER,  
L. A. BELLEAU,

OTTAWA, October 16, 1907.

A deputation appeared representing the pressmen of the Government Printing Bureau, and consisting of Messrs. J. G. Trowbridge, E. J. Pearce and A. J. Landen.

J. G. TROWBRIDGE, sworn and examined.

*By the Chairman :*

Q. You are all pressmen ?—A. Yes.

Q. How long have you been in the service of the Bureau ?—A. Since its organization.

Q. Have you always been a pressman ?—A. Yes.

Q. What wages do you get now ?—A. \$16.50 a week.

Q. When you began what were the wages of the pressmen ?—A. \$11.

Q. How did the increase from \$11 to \$16.50 come about ? When did you get your first increase ?—A. Some two years after the organization of the Printing Bureau we were increased to \$13 a week.

Q. That was in 1891 when Mr. Senecal was there ?—A. Yes.

Q. When was your next increase ?—A. I could not give the year exactly.

Q. What did it go to ?—A. \$14.50.

Q. Was there another increase between \$14.50 and \$16.50 ?—A. No.

Q. When did you get the \$16.50 ?—A. About three years ago.

Q. How many pressmen are there in the Bureau ?—A. Twenty-five.

Q. All the twenty-five think alike, and you are the spokesman ?—A. Yes.

Q. I suppose you come to impress on the Commission your views as to an increase of wages ?—A. Chiefly.

Q. What are the wages paid to pressmen in Montreal and Toronto ?—A. As to Montreal I could not say. In Toronto the union rate of wages is \$16.50 a week.



7-8 EDWARD VII., A. 1908

Q. Does the union go to Montreal ?—A. There is a union there, but I think it is not very well organized, and a good many of the offices are not under the control of the union at all.

Q. In Montreal would the rate of wages be more than \$16.50 ?—A. No, I think it would be less.

Q. Are you a member of the Ottawa union ?—A. Yes, the Ottawa Printing Pressmen's Union.

Q. Have you read the Public Printing and Stationery Act by which you are governed ?—A. Yes.

Q. Do you know that it provides that 'No increase of any such rate of wages shall be made so as to raise the rate above that which is at the time of such increase paid for similar work in the cities of Montreal and Toronto ?—A. Yes, we have heard of that.

Q. Then, if \$16.50 is the rate in Toronto, and not more than that is the rate in Montreal, how can you get an increase unless you get the Act amended or repealed ?—A. We have thought of that, but we thought the Commission were appointed for that particular purpose.

Q. The Commission have investigating powers, but cannot repea' an Act of Parliament.—A. No, but we understood that the Commission could make a recommendation to that end.

*By Mr. Fyshe :*

Q. Do you think you have harder work or greater responsibilities than the ordinary men in outside offices ?—A. No, but the conditions in Toronto are different from the conditions in Ottawa. In Ottawa the commercial offices are paying a higher rate of wages than the Government is paying in the Printing Bureau. The Mortimer Company is paying \$18, \$19 and \$20 a week. One man is getting \$15, but he is what is called a platen pressman, not a cylinder pressman. In the Government Printing Bureau we are all cylinder pressmen with one exception. The Rolla Crain Company are paying \$17 a week and the *Free Press* Company are paying over \$18; the Ottawa Printing Company are paying \$17 a week. And this, I may say, is outside of any influence which the union has brought to bear on these companies. The scale in Ottawa is only \$15 a week, but the conditions of the trade are such that the employers find themselves compelled to pay these higher rates of wages in order to get men.

*By the Chairman :*

Q. One would think that in such a case, you would be leaving the Government service and going into the service of these other people ?—A. There are only a limited number employed by them. We could not all be employed.

Q. Practically your work goes on all the year round ?—A. Yes.

Q. The work of these other companies depends on the amount of business coming in ?—A. I do not know any time in recent years when they have had a slack time and require to suspend any of their men. They have employment all the time, and sometimes overtime.

Q. Do you get anything extra for overtime ?—A. Yes, we get a time and a third for overtime.

Q. What do the men in the outside offices get ?—A. A time and a third.

Q. The rules in the Bureau are the same as in the outside offices ?—A. Yes.

Q. What are your hours of work per week ?—A. 48 hours per week.

Q. During the session of Parliament do any of you work at night ?—A. Yes.

Q. How do you manage that ?—A. We have three men working all night, and they are paid \$20.65 a week.

Q. Outside of the session they go back to day work ?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. Is the work of a pressman engaged on a cylinder press harder than the work of a platen pressman?—A. No, but usually a platen pressman is not a journeyman pressman. He has not finished his trade. He is really not a competent pressman.

Q. Then, a man attached to a cylinder press, like those in the Bureau, must be a finished mechanic?—A. Yes.

Q. You have no special holidays except Sundays and such days as Thanksgiving Day?—A. Yes, all the statutory holidays.

Q. If you are late, the hour in which you come late is deducted?—A. Yes.

Q. You put in your check, and if it is five or ten minutes late, you lose an hour?—A. We cannot get our check, and the timekeeper checks off the hour. We report to the foreman and he signs the book.

Q. Where are the presses situated?—A. On the ground floor.

Q. You have no trouble about elevators?—A. No.

Q. Where do the elevators go—from your room up?—A. From our room on our side, and from the basement on the other side.

Q. All your work, after it is pressed, is sent upstairs?—A. Yes.

Q. And gradually gets into the binding department?—A. Yes.

Q. It goes through the process of folding and stitching, and then gets into the binding department?—A. Yes.

Q. Your main object in coming here, is, I presume, to recommend the Commission to look into the question of your wages, and see whether an increase could be made?—A. That, and if it is feasible, that we be granted a vacation like all other Government employees. We have to work all the year round or else lose our time.

Q. Do the pressmen in any of the outside offices in Ottawa have a vacation?—A. No.

Q. That is to say, if they are not there, they lose their day's work?—A. Exactly.

Q. Your idea is that being in the public service you should get holidays?—A. Yes.

Q. What does the union say about holidays?—A. The union has not said anything about the matter.

Q. Do the pressmen in Montreal and Toronto get holidays?—A. I believe not.

Q. Then, if holidays were given to pressmen in the Government Printing Bureau, you would be in a rather unique position, receiving a benefit which other pressmen throughout Canada do not receive?—A. So far as the pressmen of Canada are concerned, we would be in a unique position; but all the Government employees in the Government Printing Bureau at Washington receive holidays. They are in a unique position in that respect.

Q. What are their hours at Washington?—A. 48 hours a week.

Q. Have you ever sent a memorial to the King's Printer regarding your wages?—A. Not since we received our last increase.

Q. That was three years ago?—A. Yes.

Q. Don't you think it would be better to send a memorial to the King's Printer and ask him to submit it to the Secretary of State?—A. No, sir, I do not think it would work to our advantage at all, because he quotes the Act of Parliament and says he cannot go beyond that.

Q. But don't you think it would be as well to send a memorial to the King's Printer asking that he submit to the Secretary of State the question of the advisability of bringing in an amendment to the Act of Parliament?—A. We have not considered the matter from that point of view at all.

E. J. PEARCE, sworn, stated :

The Act which you refer to provides that the minimum shall be paid, but it does not state the minimum and it does not debar the King's Printer or those in authority



7-8 EDWARD VII., A. 1908

from paying whatever wages they wish. The scale is not adhered to because there are some men getting \$18 and some getting \$20. They may be classed as in special positions.

The CHAIRMAN.—The Act provides that no increase in the rate of wages shall be made so as to raise the rate above that which is at the time of such increase paid for similar work in the cities of Montreal and Toronto.

Mr. PEARCE.—Then you do not construe that to mean that there is any possible chance of the Government paying any more than is being paid in Toronto. Everything here is very dear, and our wages have not gone up in the last three years in proportion to the advance in outside offices.

The CHAIRMAN.—If the rate in Montreal and Toronto is \$16.50, that fixes the standard, and I do not see how the rate here could be raised above that without an amendment to the Act of Parliament.

Mr. PEARCE.—\$16.50 is the minimum rate.

The CHAIRMAN.—Is there a graduated rate in Toronto?

Mr. PEARCE.—\$16.50 is the minimum rate, but there are many offices paying \$25 or \$30 in special cases.

The CHAIRMAN.—But you would not say that the special cases fix the standard rate?

Mr. PEARCE.—No.

Mr. LARDEN.—The rate in Ottawa is \$15, but a great many offices are paying more than that. The employers in Toronto cannot pay less than \$16.50 but a great many are paying more.

Mr. PEARCE.—The Act either has to be amended or the Government has to show a sympathetic spirit and pay in the Bureau at least the wages that are paid in outside offices. I was going to ask the Commission if you can see your way to recommend that the Act be amended.

The CHAIRMAN.—You consider that the Act should be amended on the ground that living is higher in Ottawa than in Montreal or Toronto?

Mr. PEARCE.—Yes, on the ground that it is not fair to compare the cost of living in Montreal or Toronto with the cost of living in Ottawa.

Mr. FYSHE.—Do you think the increased cost of living is a permanent condition or merely temporary?

Mr. PEARCE.—I have never lived in Toronto, but I have the words of those who have lived in both Toronto and Ottawa, and they say that Ottawa is the dearer city to live in. So that the cost of living in Montreal or Toronto is not a fair guide to the cost of living in Ottawa. Consequently I think that if the Act were amended to take in Ottawa and Toronto, it would be much fairer and the rate of wages would be higher.

The CHAIRMAN.—Then your people would approve of the Act being amended by substituting the rate paid in the printing offices of Ottawa instead of the rate paid in the printing offices of Montreal and Toronto?

Mr. PEARCE.—Under present conditions I certainly would.

*By the Chairman :*

Q. Mr. Pearce, I will ask you another question : These sections appear not to have been in the original Act at all, but to have been inserted in an Act passed there years ago?—A. Yes.

Q. What was the reason for putting in that limitation?—A. I think it was on account of an agreement which was reached in Toronto on a revision of the last scale of wages there, and the Act was amended at that time so as to put the wages in the Printing Bureau on a par with those in Toronto. At the present time I think the agreement existing in Toronto governs the Printing Bureau far more than the Act,



## SESSIONAL PAPER No. 29a

because at any time that we approach the officers of the Printing Bureau in regard to wages, the Toronto agreement is brought forward.

The CHAIRMAN.—When this Act was brought in, it was just previous to the last general election, when there was no want of consideration for those employed in the public service.

Mr. TROWBRIDGE.—I think I can explain the reason for the insertion of that amendment to the Act. At that time the unions were making an effort to get an increase of pay, and the authorities thought the unions were demanding increases too often, and they established a rule whereby they would always be governed and the unions in this city would have practically nothing to say as to what the rate of wages should be.

The CHAIRMAN.—Concurrently with that Act there was a rise in wages at the Bureau of \$1 or \$1.50 a week, and subsequently, within a few months, there was a general election, so that one would naturally suppose that there was not an unkind reference to the employees of the Bureau in introducing this into the Act.

Mr. PEARCE.—No.

The CHAIRMAN.—Now, having had three years' experience of it, you wish it to be modified?

Mr. PEARCE.—We contended from the very beginning that Montreal was not a fair city on which to base the rate of our wages. Our contention is, that Montreal is a poorly organized city, and consequently there is any kind of wages paid there, and a comparison is not fair to us. There is one other alternative which I think would solve the whole question. To my mind, the Government would do away with all these difficulties, if they would make the employees in the Printing Bureau permanent and treat them in the same way as the Civil Service, granting statutory increases. Then, they could devise other ways of controlling the employees. I think they will find that more feasible than the present system.

The CHAIRMAN.—Even that would require an amendment to the Act.

Mr. PEARCE.—I know that, but I am offering it as a solution.

Mr. TROWBRIDGE.—Will you allow me to say a few words on behalf of the feeders?

The CHAIRMAN.—What is a feeder?

Mr. TROWBRIDGE.—He is a man who feeds paper into a press. There are 25 or 26 feeders, of whom about half are married, and some have families, and they are receiving only \$10.50 a week. It takes a man at least a year to become an expert feeder. I have never seen any who would become a good feeder in less time. Some of the presses run at the rate of 2,100 an hour, and a man of considerable ability is required to feed a press at that rate. The sheets must be fed straight, so as to register.

The CHAIRMAN.—Suppose some of the sheets get twisted and the press is stopped, is there a deduction from the feeder's pay?

Mr. TROWBRIDGE.—No. There are not more than one or two sheets spoiled, and there is a percentage allowed in the paper to cover that. My reason for bringing up the case of these men is, that their pay is altogether inadequate to bring up a family on at the present time. Then, the girls who feed the presses receive only \$5.50 a week, although some of them have been there since the inauguration of the Bureau. They are not doing exactly the same work as the feeders, who help the pressmen to lift the formes, and so on.

Q. Girls sit on stools and feed the presses?—A. They do not sit; they have to stand all the time.

*By Mr. Fyshe:*

Q. What kind of girls are they, as a rule—working people?—A. Yes. Most of them have to keep themselves and pay their board. Most of them are over 25 or 30 years of age.



7-8 EDWARD VII., A. 1908

Q. Have they a fairly good education?—A. Yes, they can read and write and figure, but I do not suppose they are capable of doing anything but what they are at. They are all good, intelligent girls.

*By the Chairman:*

Q. Do they get any holidays?—A. No.

Q. And if they take a day or two off, they lose their wages?—A. They lose their time.

*By Mr. Fyshe:*

Q. How many of these girls have you in the department?—A. We have eight in our branch. There are over a hundred altogether employed in the Bureau.

*By the Chairman:*

Q. They have formed themselves into an association?—A. Yes, a sick benefit association.

Q. When Lady Aberdeen was here, she got the girls to form this association?—A. Yes.

Q. Is there any girl paid more than \$5.50 a week?—A. I think some in the bindery are paid \$6. The foreladies receive more.

Q. How much do the foreladies get?—A. I could not say.

Q. How many of them are there?—A. Three, I think. I think they get \$10 a week.

Q. The highest a woman can attain to in the Bureau is \$10 a week?—A. Yes.

Q. Is there any other class of employees you would like to mention?—A. I think not. I would be very glad if you would take the cases of these girls and the feeders into your consideration at least. I do not want to belittle our case, but I feel that they really need an increase more than we do.

Q. What do feeders in outside places here get?—A. I do not know.

Mr. LARDEN.—The press girls are classed with the bindery girls, and they are paid at the same rate.

The CHAIRMAN.—Do you think there should be a difference between the rate paid to the press girls and the rate paid to the bindery girls?

Mr. LARDEN.—Certainly.

Mr. PEARCE.—The press girls have to stand up all day and keep up with the machines, while the bindery girls can sit all day and do their work more leisurely.

OTTAWA, October 16, 1907.

A deputation appeared representing the Printers, Bookbinders and Finishers employed at the Government Printing Bureau and consisting of Messrs. James Firth, C. E. Clendinnen, Hugh Carling, A. E. Boyer, J. W. Turley, D. Ladurantaye, and submitted a memorial from the Printing Bureau Employees Protective Association, which was read and filed.

JAMES FIRTH, sworn and examined.

*By the Chairman:*

Q. You are a deputation from the printers, bookbinders and finishers?—A. Yes.

Q. You are the spokesman of the deputation?—A. Yes.

Q. How long have you been in the Bureau?—A. I went to the Bureau when it was started, in 1889, but I was away for a period.

Q. Most of these gentlemen have been in it for some years?—A. Yes, most of them have been in it for that period.



## SESSIONAL PAPER No. 29a

Q. What do you say the remuneration at present is for printers?—A. \$15 a week.

Q. Has it always been \$15 a week?—A. No.

Q. When was it raised to that figure?—A. Three years ago.

Q. What was it before that?—A. \$13.50; then it was raised to \$14; then a year ago last June it was raised to \$15. In other words, during thirteen years it has only been increased from \$11 to \$15.

Q. What is the rate of wages in outside establishments—taking this city first, because after all, the standard of living is the same?—A. The minimum scale in this city for hand work is \$14 a week.

Q. What is the maximum scale?—A. I could not tell you exactly the scale for piece work; that is confined to newspaper offices. As a rule, the wages paid in Montreal and Toronto are higher than here.

Q. What are your hours?—A. Eight hours a day; that is 48 hours a week. We work eight and a half hours a day except Saturday.

Q. What is the time scale in the city offices in Ottawa?—A. 48 hours a week.

Q. Is that the union scale?—A. Yes.

Q. Then printers in the Bureau have the same hours as printers outside of the Bureau in Ottawa—48 hours a week?—A. Yes.

Q. Do you go through the front doorway?—A. No, we all go through the rear doorway.

Q. There is a book near the front doorway, where I saw a person writing his name?—A. That is for foremen.

Q. The foremen go through the front doorway?—A. Yes.

Q. And the operatives all go through the back doorway?—A. Yes.

Q. Where are the elevators?—A. There are two on the binders' side and two on the printers' side.

Q. What are the elevators used for?—A. They carry both passengers and freight; not the women.

Q. If they carry passengers, why should not the women be carried up on them as well as the men?—A. Certainly they could, if the women got that privilege; but the elevators are reserved for foremen and visitors.

Q. Are the women distributed generally throughout the building?—A. Yes, but principally on the side that the bindery is on. The printers and pressmen are confined principally to the other side.

Q. There must be some reason for the present arrangements in regard to going up and down in the elevators?—A. We do not think it is right that the women should not be allowed to go up in the elevators. In outside establishments, women in particular are not obliged to climb stairs, littered with every kind of refuse, to the top of the building. After they get there, if a fire took place, there would be no means of escape, because there is not a fire escape on the building.

Q. Is not the building built entirely of brick and cement?—A. Yes, so far as the building is concerned; but there is nothing to prevent a fire breaking out on any flat. The elevator shafts in the right and left wings act as funnels, and there would be no check to a fire if it took place on any flat.

Q. What do you mean by tradesmen in your memorial? A tradesman, to my mind, is a man who engages in a trade?—A. Yes, a bookbinder or a pressman or a finisher or an operative. But there are a large number of men in the Printing Bureau who are not tradesmen, such as those who run elevators, feed presses, or wheel trucks. While they have to be classed as labourers, they require a certain amount of skill, and they have a certain amount of responsibility. But as they are not classed as tradesmen, they do not get the wages they should. They have no organization.

Q. Then the term tradesman in the printing world applies to a person who has learned a trade, not to a person engaged in trade?—A. Yes, a person who has learned a trade.

Q. And the class of employees to whom you refer are the men who feed the presses, wheel the trucks, and run the elevators?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. They receive \$10 a week?—A. Yes, that is about the average.

Q. Do you get any holidays at all?—A. We get the legal holidays, such as Thanksgiving Day, Christmas Day, New Year's Day and so forth.

Q. But you do not get any other holidays?—A. No.

Q. If you are absent through sickness, do you get paid?—A. No. We are simply paid by the hour, and if we are late we are docked an hour. We have checks, and when we go in, we take our check and place it in the box, and then our time goes on. If we want to go off or are called away by sickness or anything else, we sign the book when we leave, and our time is stopped from that time. We are simply paid for the hours we work.

Q. Then, instead of getting \$15 a week, you think a flat scale of \$20 a week should be paid?—A. Yes, because of the reason we cite that there are two classes of labour who receive more than we do.

Q. If you were paid \$20 a week, would not that be in excess of the scale paid to men doing the same work in outside printing establishments in Ottawa?—A. Strictly speaking it would not, because there is hardly a firm in the city of Toronto or in Ottawa that adheres to that scale. They are paying all sorts of wages according to the supply of the labour market and the work that they are doing; but the rule of the union is that they cannot pay lower wages than \$15 a week, but they can pay as much more as they like. That is one of the things that would have to be changed by Parliament, because according to the King's Printer he cannot go above that figure; it would be for Parliament to erase that clause in the Act and place them on a scale of wages suitable to a Government institution.

Q. The Public Printing and Stationery Act provides that 'No increase of any such rate of wages shall be made so as to raise the rate above that which is, at the time of such increase, paid for similar work in the cities of Montreal and Toronto.' That is the standard?—A. Yes.

Q. Comparing the rate paid in Montreal and Toronto, would not a flat rate of \$20 a week be beyond the rate of wages paid in those cities?—A. Not in comparison with the cost of living in the city of Ottawa. \$20 a week in Ottawa would be about equivalent to \$19 in those cities, because the cost of living in them is much less.

*By Mr. Fyshe :*

Q. Do you consider that an established fact?—A. Yes, we consider that the city of Ottawa is on the average about the dearest of any city in Canada.

*By the Chairman :*

Q. As the Act lays down that the rate of wages shall be the rate paid in Montreal and Toronto, any change in that rate would require an amendment to an Act of Parliament?—A. If that were a stumbling block to the Government and they could not pay what they liked, that would have to be erased from the Act.

Q. Then the Act would have to be amended?—A. That is what the King's Printer says—that he cannot go above that rate.

Q. Have you memorialized the King's Printer on this subject?—A. Yes.

Q. Have you asked him to forward your memorial to the Secretary of State?—A. Yes, we were before the Secretary of State.

Q. When?—A. About a month ago.

Q. Have you suggested to him that the Act of Parliament should be amended?—A. Yes. We told him that it was in his jurisdiction to have the Act amended.

C. E. CLENDINNEN, sworn and examined.

*By the Chairman :*

Q. You are the secretary of the Printing Bureau Employees Protective Association?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. You say there are some employees in the bindery who have only received an increase of \$1 a week since 1896? how many are in that position?—A. Seven or eight.

Q. What did they get in 1896?—A. They got \$14 a week.

Q. What do they get now?—A. \$15.

Q. You say that the same rate of wages for similar work was paid in Montreal twenty-five years ago?—A. Yes. Finishers, who are a special class, were paid \$15 a week in Montreal twenty-five years ago.

Q. Are these seven or eight employees in the bindery who have only had an increase of \$1 a week since 1896, finishers?—A. Three or four of them are.

Q. What is the rate paid to finishers throughout the country?—A. A finisher is always supposed to get \$2 or \$3 a week more than those in any other branch of the trade. In Ottawa they are paid \$18, and in Toronto from \$15 to \$18 or \$20—it depends on the man's ability.

Q. Does the same thing prevail in Montreal?—A. I do not know much about Montreal. I think they are paid there about \$16 or \$17.

Q. In Montreal or Toronto, you think they are paid more than they are now in the Bureau?—A. Yes.

Q. How long have you been in the Bureau?—A. Seventeen years.

Q. Have you always been in the bindery?—A. Yes.

Q. What did you have when you began in the bindery?—A. \$13.

Q. And now you get \$15?—A. Yes.

Q. Did you get the increase of \$2 at one time?—A. No. I had an increase of \$1 in 1893, I think, and another \$1 in 1896.

Q. Then you have not have had any increase for eleven years?—A. No.

Q. How many people are employed in the bindery?—A. I suppose 40 or 45.

Q. Are many of them women?—A. There are five girls in the room with us, feeding ruling machines.

Q. When a book comes to you stitched, it is first gummed at the back?—A. The binder takes the book from the girls after it is sewed, and glues up the back, rounds the back, puts it in the press and covers it, and then it comes to the hands of the finishers, who puts the gold work on it, embellishes it on the sides and back, and letters it.

Q. Are the mouldings on the back part of the work of the finisher?—A. Yes.

Q. Then the finisher has scarcely anything to do with the mechanical work other than putting the adornments on?—A. Yes.

Q. Are many people in the Bureau doing finishing work?—A. Five.

Q. The average blue-book doesn't require finishing?—A. No, we never touch those; but there are a great many books for the Library.

Q. What are the duties of an ordinary binder?—A. He takes the book as it comes sewed and glues up the back, then rounds it, puts the boards on it, puts it in a press and presses it, and when it is fairly pressed, takes it out and puts the leathers on it.

Q. What is the difference between the trade of an ordinary binder and that of a finisher?—A. In most cases a finisher gets from \$1 to \$2 a week more than a binder, but not at the Printing Bureau.

Q. There each binder and finisher is paid \$15 a week?—A. Yes.

Q. You consider that there should be some difference between the pay of a finisher and that of an ordinary binder?—A. I consider that a finisher should have more because he requires more intelligence. He does finer work, just as a job printer does finer work than an ordinary compositor.

Q. Where is the bindery?—A. On the fourth flat.

Q. How many flats are there?—A. Five.

Q. What is on the top flat?—A. There are girls on the top flat just now.

Q. What do they do?—A. They fold and stitch books.



7-8 EDWARD VII., A. 1908

Q. These are the preliminary steps towards the binding?—A. Yes.

Q. How many girls are employed in that way?—A. I should think there are almost a hundred girls in the bindery altogether, but they are not all on one flat.

Q. Are there more girls than men on the top flat?—A. Yes.

Q. As secretary you had a hand in drawing up this memorial?—A. Yes.

Q. And I suppose these are your observations, showing the disadvantages under which the women labour?—A. I got my information from the women themselves.

Q. I presume that you saw that the information was correct?—A. Yes.

Q. What would you suggest in the way of amelioration?—A. I think that in any public institution such as that the girls ought to be allowed to use the elevators. It is a great hardship for girls to have to climb five flights of stairs two or three times a day; and I do not think there is any other building where the employees are forced to go in and out through the rear entrance. In all the departmental buildings all the employees go through the same entrance as the Minister. But the need of using the elevator is, I think, the chief cause of complaint.

Q. Have the women and the men the same hours of work?—A. Yes. The women are allowed to leave five minutes before the men.

Q. Have you anything else to tell us?—A. No, I do not think so.

Q. Practically you represent the binders and the finishers?—A. There are binders here, but I practically represent them.

*To the Royal Commission appointed to inquire into matters pertaining to the various branches of the Government Service:*

GENTLEMEN,—We, the delegates representing the Printing Bureau Employees' Protective Association, desire to place our grievances before your honourable body. We might explain that our association is composed of all classes of mechanics, skilled and unskilled, and female labour. We deem it unnecessary to mention in detail the present increased cost of living in Ottawa, as the fact is pretty generally known, and for this reason alone we consider we are entitled to an increase in wages.

We desire to submit various reasons for your consideration: According to an Order in Council passed in 1903 the rates of wages in the cities of Montreal and Toronto were, for the future, to be taken as a standard not to be exceeded; the conditions existing then, both here and in those cities above-mentioned, were reasonable, but they are far different now, and whilst the Act calls for a minimum rate of \$15 per week, which wages we receive, the rate paid in outside offices is far in excess of that amount. We would also call your attention to the difference in prices paid to the hand compositor and the machine operator, whilst the latter receives a greater remuneration, the class of work done by the former is yet of a far more technical nature.

There are some employees in the bindery who have only received an increase of \$1 a week since 1896, eleven years of the greatest prosperity this country has ever known, notwithstanding the fact that the same rate of wages for similar work was paid in printing establishments in Montreal twenty-five years ago.

In regard to the female employees, we contend that they are not receiving sufficient compensation for the arduous duties which they perform, and are forced to enter the Bureau through the rear entrance, and are not allowed the use of elevators, but are compelled to ascend and descend five and six flights of stairs; the girls who work on the top floor are in great danger of fire, there being no fire escapes, and the gate on the front stairs being kept locked all day. We would humbly request that you should take into your favourable consideration the case of certain employees who are not enumerated as tradesmen, although their work requires a certain amount of technicality, who receive the paltry sum of \$10 per week. As the majority of Government employees receive two or three weeks' holidays, although their hours of labour are not as long as ours or their work as arduous, we respectfully request to be placed on the same footing.



## SESSIONAL PAPER No. 29a

In view of the above-mentioned facts and conditions existing in the Bureau, we would request that a flat scale of at least \$20 per week be granted to all mechanics in said Bureau, and a corresponding percentage of increase be granted to the several classes of employees mentioned in this memorial.

Your petitioners as in duty bound will ever pray.

(Sgd.) JOSEPH FIRTH, *President*.

C. A. E. CLENDINNEN, *Secretary*.

OTTAWA, October 16, 1907.



7-8 EDWARD VII., A. 1908

OTTAWA, Wednesday, June 5, 1907.

Mr. W. L. MACKENZIE KING, C.M.G., called, sworn and examined.

*By the Chairman:*

Q. You are Deputy Minister of Labour?—A. Yes.

Q. You are a graduate of Toronto University?—A. Yes. I have degrees in arts and law from the University of Toronto, and also a master's degree in arts from Harvard.

Q. Did you go to Harvard University immediately after you left the University of Toronto?—A. I went to the University of Chicago for a year as Fellow in Political Economy, and took a post-graduate course there. Subsequently I went to Harvard.

Q. Afterwards you completed your post-graduate course at Harvard, where you also got a degree?—A. I held a resident fellowship for a time and in 1899 I received the degree of master of arts from Harvard and passed the examinations for degree of doctor of philosophy. The university gave me a travelling fellowship. My intention was to return to the university. I received the appointment of instructor in political economy at Harvard in the spring of 1900, but resigned that position to accept my present position under the Canadian Government.

Mr. FYSHE.—You got a pretty thorough training.

*By the Chairman:*

Q. Did you travel in Europe while holding that travelling scholarship?—A. I spent a year in Europe studying industrial conditions.

Q. Afterwards you returned to Canada?—A. When I was in Italy I received a cable from Sir William Mulock informing me of the Government's intention to establish the Labour Department, and asking me if I would accept the position of editor of the *Labour Gazette*. I did not accept at the outset because of my desire to continue academic work. When I reached London, a few weeks after, I changed my mind, having had interviews with different parties in the interval, and an intimation from Harvard which led me to believe that my acceptance of this position would not prejudice me in the matter of taking up university teaching should I decide to do so later.

*By Mr. Fyshe:*

Q. It was not merely the editorship of the *Labour Gazette* that was offered you, was it?—A. That was the position that was mentioned in the first instance, but Sir William Mulock subsequently intimated that the department would be established on a regular basis and that I would probably have the direction of it.

*By the Chairman:*

Q. The department was established by Act of Parliament?—A. Yes, in 1900.

Q. Was the department placed under one Minister, or can the Minister act under the direction of the Governor in Council?—A. By direction of the Governor in Council, any Member of the Government may be selected as the Minister of the department.

Q. The Department of Labour being an entirely new creation, you had something to do with the choice of your assistants?—A. Yes, I was allowed rather a free hand in the choice of one or two, who were to be immediately connected with myself.

Q. Did you choose university graduates?—A. I chose the late Mr. Henry Harper, with whom I had been a fellow student at the University of Toronto, as the associate



## SESSIONAL PAPER No. 29a

editor of the *Gazette*. He lost his life in an endeavour to save Miss Blair from drowning, and after his death I selected as his successor Mr. Coats, who was also a graduate of Toronto University. Mr. Edgar, who is in the department, is likewise a university graduate. He was also appointed on my recommendation. There are, of course, other members of the staff with whose appointments I have had nothing to do.

Q. Having a new department, did you deem it desirable to follow the working of the Civil Service Act and create the staff into first and second-class clerks?—A. In the main we followed the requirements of the Act. Of course in connection with our department the work of some of the officers is technical in its nature. Take for example, as the work of the fair wages officers. They are special officers, in a way, but it was thought advisable to grade them with the others.

Q. Knowing that it is a new department and there was nothing to entangle you in the past, you thought it desirable to follow the gradation adopted in the other departments?—A. I thought it would be desirable to have the members of the staff graded. If the grading is based on merit with some recognition for length of service, it helps, I think, to preserve discipline, unless it is based on merit, it operates against it.

Q. You were asked to prepare a memorandum. You now produce that memorandum?—A. Yes. (Statement produced and filed).

Q. Would you mind producing a copy of the *Labour Gazette*?—A. The *Gazette* is published each month, and at the end of the year the 12 numbers are bound in the form of a volume. This is last month's *Labour Gazette* (producing copy), and this is last year's volume (producing volume).

*By Mr. Fyshe:*

Q. This is an official publication?—A. Yes, an official publication.

Q. This is a new idea as a Government publication, is it not?—A. No, the English Government publishes a *Labour Gazette* also; the Governments of several other countries publish statistical periodicals similar in their nature.

Q. Since when have the British Government published a *Labour Gazette*?—A. The first number was in May, 1893, 14 years ago.

*By the Chairman:*

Q. The Board of Trade publishes it?—A. Yes. The United States Government publishes a bulletin of labour. The Government in several of the States also publish labour bulletins.

*By Mr. Fyshe:*

Q. Does it take purview of the whole labour world?—A. No, we confine our investigations and statistical records largely to Canada, so far as outside countries are noticed, it is only by way of reviewing their statistical publications or noting happenings which may throw light on conditions in Canada. It would be impossible for us to attempt much outside of the Dominion without having a very much larger staff.

*By the Chairman:*

Q. Have you any extra employees among your staff?—A. We have two young ladies who assist in typewriting, and during part of each month we find it necessary to get extra help to assist in mailing the *Gazette*.

Q. I do not see any temporary employees enumerated in the Civil Service List. There are a few here mentioned in connection with mailing the *Labour Gazette*?—A. They would be the ones, I think.

Mr. FYSHE.—I suppose the publication of the *Labour Gazette* adds very materially to the duties of the printing department.

The CHAIRMAN.—The printing costs \$16,000 a year.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. I suppose all the members of your staff have passed the Civil Service examination excepting the graduates of the university?—A. I think not. Some of the junior clerks have, but we have clerks whose duties are special in a sense—the fair wage officers, for example. Their duties require them to investigate wage conditions and disputes between employers and their men, where the Government is interested in the carrying out of a contract on which they may be engaged. It was thought advisable to get men who would do that kind of work with efficiency, to secure persons familiar in a way with the labour world, and also possessing the right kind of judgment and ability. A Civil Service examination would be no test, or at best only a poor test as to these qualifications.

Q. And you procure them notwithstanding anything to the contrary in the Civil Service Act?—A. Quite so.

Q. Were they selected for political purposes or for the efficiency of the department?—A. I do not think that political purposes were the first consideration. I think in most cases they were chosen with regard to the manner in which they would carry on the work. For example, this year one of the fair wage officers, Mr. D. J. O'Donohue, died in January. We had to make a new appointment, and the Minister consulted with me in reference to possible candidates. I had already, having had to do with the *Labour Gazette*, become familiar with the way in which our several correspondents had done their work. Of that number no one seemed to have been more efficient than Mr. McNiven, who was in Victoria, B.C. The department had had occasion to call upon him at different times to prepare special reports, and he had always done his work very efficiently. He had proven himself reliable, trustworthy and able. I wanted him solely on account of his efficiency and because I thought he was a man who would be likely to fill the position with satisfaction, and the Minister accepted my recommendation. There have been one or two appointments in which, I think, personal or political considerations may have entered too largely.

Q. Are all these officers stationed at Ottawa?—A. They are all stationed in Ottawa.

Q. You are frequently absent from the city?—A. Too frequently, I am sorry to say.

Q. Who acts at the head of the office when you are away?—A. At the present time, Mr. F. A. Acland. His name does not appear on the Civil Service List you have.

Q. What position does he hold?—A. Mr. Acland is secretary of the department. Three years ago an appropriation of \$1,900 was voted for a secretary of the department. The Minister left me, in a way, with choice of the person to fill that office, but I could not find any one willing to accept at that salary whom I cared to recommend. It seemed to me that it was too responsible a position with which to entrust any one who was not a person of considerable experience, tact and judgment. I knew of no one better qualified for the position than Mr. Acland, under whom I served some twelve years ago, at which time he was the News Editor of the *Globe* in Toronto. With all the other members of the *Globe* staff I had the highest admiration for Mr. Acland's ability and exceptional capacity for administrative work, as well as for his intimate knowledge of men and affairs. I tried time and again to get him to consent to enter the service, but it was too large a sacrifice for him to make. Rather than appoint any one who was not efficient I allowed the appropriation to lapse for two years, and finally I told the Minister that it was quite impossible for me to keep up with the work without having some one who was thoroughly reliable in the position of secretary. I told the Minister it would be necessary to increase the appropriation. The amount was augmented to \$2,600, and Mr. Acland then came into the department at a sacrifice of \$400.



SESSIONAL PAPER No. 29a

*By Mr Fyshe :*

Q. Were you not ashamed of yourself to try and influence him to that extent?—A. I was, and I would have hesitated to do it if I had not known that once he was in the department he would demonstrate his efficiency to such an extent that the Government would see the injustice of placing him financially in the position he was in prior to entering the service.

*By the Chairman :*

Q. What is your own salary?—A. \$4,000.

Q. That is the normal salary of a deputy head?—A. Yes.

Q. Have you had any offers to leave the service since you entered?—A. I have had repeated offers.

Q. At a greater salary than you now receive?—A. Considerably more than I am receiving at the present time.

Q. Are you staying in the service under a strong sense of public duty rather than with the idea of any benefit accruing to yourself?—A. If it were a matter of dollars and cents I would have left the service several years ago, but there are opportunities in the service which I believe more than compensate for the financial sacrifice.

*By Mr. Fyshe :*

Q. It is something new to hear sentiments of that kind?—A. There are other men in the department in the same position. Mr. Acland, the secretary, is an instance in point.

*By the Chairman :*

Q. And it is the same with some of the other gentlemen, I suppose?—A. Yes, my own feeling is this: that in regard to the positions in the service the men who are really qualified to fill responsible offices and to do effective work for the country are not paid salaries at all adequate compared, for example, with what they might receive from private corporations.

Q. As a matter of fact, is it not notorious, at the present moment—do we not see it in every newspaper we pick up—that capable young men are leaving the Government service in the west and others are leaving here?—A. I know it is so in our service. Mr. Ruel, of the Department of Railways and Canals; Mr. Bain, of the Department of Customs; Dr. Reginald Daly, of the Geological Survey, are all instances in point.

Q. And the Civil Service now, owing to the abolition of the Superannuation Act, has not that stability which it used to have?—A. I think superannuation an element of stability.

Q. None of the members of your staff are under the Superannuation Act, having all been appointed since that Act was abolished?—A. There is one clerk, Mr. Ardouin.

Q. He was transferred from the Post Office Department?—A. Yes.

Q. With that one exception all your officers are under the new Retirement Fund?—A. Yes.

*By Mr. Fyshe :*

Q. Who is the Minister of your department?—A. Mr. Lemieux. He is also the Postmaster General.

*By the Chairman :*

Q. In carrying on the business of the department you have a certain number of correspondents at various points in the Dominion to whom you pay an honorarium of \$100 a year?—A. We have about 45 correspondents in all, one in each of the cities of Canada, and in certain industrial districts. They send monthly returns.



7-8 EDWARD VII., A. 1908

Q. What do these correspondents do?—A. They are required to furnish a monthly report on the industrial and labour conditions in their city or district, and to supply the department throughout the month with information in regard to threatened or existing strikes or lockouts, important changes in rates, wages, accounts of industrial accidents, or matters of that kind.

Q. I suppose the department was created in response to an agitation on the part of the public?—A. I think so, and I think also the fact that the Governments of other countries had departments that were devoting special attention to industrial conditions and that Canada was a most important country industrially made it appear advisable for the Government to pay special attention to matters affecting the industrial classes.

Mr. FYSHE.—It strikes me as something so altogether extraordinary, that the Government, as a Government, would get so interested in this great labour problem as to specially organize a department to look after it, and immediately before, abolish what it had already done in the way of this Superannuation Fund providing for old officers.

*By the Chairman:*

Q. To come back to the work of the department, are the reports of the correspondents of the *Labour Gazette*, all stereotyped?—A. No. You will see their character from the *Labour Gazette*. Correspondents are supplied with forms on which they report. For example, there is a communication from Hamilton and district. Mr. Landers is our correspondent there. He reports on the general condition of the labour market, and any special feature of interest in local industries, and the condition of affairs in the particular trades. We try to follow a general system in the reports, and we use them as a basis of an industrial review of conditions during the month. For example, here is an article 'General Summary of Industrial and Labour Conditions.' The reports of our correspondents are in part the basis of this article, and also any matters that are brought to our attention through the press or in other ways.

*By Mr. Fyshe:*

Q. Is this article signed?—A. No, this information was prepared in the department.

Q. The department is responsible for it?—A. Yes.

*By the Chairman:*

Q. And you compile these articles from the returns?—A. They are compiled from a variety of sources.

Q. Do you have a hand in the appointment of these men?—A. No, they are appointed by the Minister on the recommendation generally of the local Member.

*By Mr. Fyshe:*

Q. It is perhaps a little too soon to be able to form an exhaustive opinion upon it, but it naturally occurs to me to ask whether all this labour pays for the worry and trouble. Is the machinery really paying for itself?—A. I think, Mr. Fyshe, that the department has been the direct means of saving to the country hundreds of thousands of dollars which, but for its existence, would have been occasioned by industrial disturbances. Losses of many kinds have been saved by virtue of having this department. I think if it came down to a matter of dollars the department would be found to have paid for itself several hundreds of times over.

Q. That is just what I wanted to know, because if the department did prevent great strikes and all that sort of thing money would be saved?—A. It has both prevented and been the means of terminating many serious industrial conflicts.

Q. You cannot always depend upon that, I suppose?—A. I think one may count, looking back upon the experience of the last six or seven years upon the department



## SESSIONAL PAPER No. 29a

being year by year of increasing service to the country by way of preventing industrial disturbances and helping to reduce the loss that would be occasioned on account of them.

Q. At any rate it cannot but help having the effect of keeping before the public all the conditions of labour, and if anything goes wrong it would naturally come out?—A. Quite so. More than that, we gather information here which is of vast service to Parliament in any legislation which it contemplates. I might illustrate. Last year the Government put through an important measure, the Industrial Disputes Investigation Act, but for the information which we had gathered in the department during the preceding six years there would not have been a Member of the House who would have given authoritative statistics such as could have served to exemplify the need for such a law in regard to the industries to which it relates.

*By the Chairman:*

Q. As soon as we get through with the staff and expenditure then we will take up the entire labour question. These correspondents send in their reports and the *Labour Gazette* is based on them to a certain extent and published?—A. In part. The reports form only a small part of the information we gather.

Q. That forms the chief part of the expenditure. I suppose you have people scanning the papers, and all that sort of thing?—A. We have a great deal of correspondence. For example, if we hear of a threatened or expected strike we immediately write the parties and secure an authoritative statement. We seek to verify all information from whatever source received.

Q. And the only other important outlay, for the whole outlay altogether is only about \$27,000, is the absolute printing of the *Gazette*?—A. There are the travelling expenses of the different officers.

Q. That is only a few hundred dollars?—A. Most of the expenditure of the department up to date has been incurred in the publication of the *Labour Gazette*.

Q. Against that, although it is not so very important, you get a revenue every year from the sales of the *Gazette*?—A. Yes, but the amount is small.

Q. It is over \$1,300?—A. Yes.

Q. There is one thing that strikes me in connection with the expenditure. I have got the highest regard for the gentleman in question, Mr. Johnston, and I think he is well worth the money, but is it not rather detrimental to the public service to give extra emoluments to an officer?—A. The point to which you refer is the payment to Mr. Johnston, accountant of the Post Office Department, for work done in the Labour Department. I think we shall have to appoint our own accountant. The arrangement in question was made at the outset for the purpose of saving the cost of engaging a special accountant when there was not very much accounting to do.

Q. With all due respect, I think it was a mistake. Mr. Johnston is the chief accountant of the Post Office Department, a very important department—I do not want to detract from that; but as far as the quality of the work goes it is nothing like as onerous as that of the accountant who has to keep the accounts for millions of dollars of outlay. Now, Mr. Johnston receives an extra emolument of \$500 a year over the other man with the more onerous duties. While I have no objection whatever to Mr. Johnston it is rather a bad practice?—A. I do not think there is a more efficient officer than Mr. Johnston in the service.

*By Mr. Fyshe:*

Q. That is \$500 extra pay?—A. Yes. I agree entirely with Mr. Courtney that it would add more to the efficiency of the service if we had our own accountant.

Q. It would cost more?—A. It would cost more, but I think it would promote the efficiency of the service, and would be better in other ways. We for a time have a translator also who was appointed in the same way but I think the effect of the



7-8 EDWARD VII. A. 1908

arrangement in his case was that the man was overworked and practically suffered permanent injury in consequence of doing too much.

*By the Chairman :*

Q. A man cannot be the chief accountant of the Post Office Department and also accountant of the Department of Labour without one department or the other suffering?—A. It is apt to work an injustice to one or the other.

Q. Or if he is a conscientious man his health must suffer?—A. Possibly.

Q. The practice is one calculated to cause great discontent amongst the chief officers of the public service doing similar work?—A. I can hardly speak as to other officers' services, but so far as the Department of Labour is concerned, I think it would improve the efficiency of our work if all our officers were quite independent of those of another department.

*By Mr. Fyshe :*

Q. Could you not divide this work among the other officers of your department and apportion the money among them?—A. No. We will have to appoint our own accountant. We have already far too much work for the staff we have.

*By the Chairman :*

Q. As you are developing you require men of your own?—A. Certainly we do.

*By Mr. Fyshe :*

Q. You could get a competent accountant I suppose for \$1,500 a year?—A. I think we ought to, yes. Of course the only explanation of this arrangement is that during the first year or two of the department's existence, it was thought better to have an experienced accountant from one of the other departments.

Q. Especially if you did not want the whole time of any one man?—A. But our work has grown very much since then and I think we can find plenty of work for an accountant to do.

*By Mr. Bazin :*

Q. Does this accountant come to your department during the working hours of the Post Office Department?—A. He does a great deal of our work after hours and he does part of it during the day. It depends upon what the occasion necessitates. It means not only continued extra work for him but often leads to members of our staff being obliged to wait after hours and check up the work with him.

*By the Chairman :*

Q. In fact, the thing is a mistake?—A. As an expedient it is all right, but the time is past.

Q. You have paid a certain amount of attention to the question of pensions for Government officials?—A. I have given the matter some thought.

Q. Have any of your staff left since they were appointed in 1900?—A. Only a messenger, I think.

Q. He bettered himself by going, I presume?—A. No, he wanted to come back again, but he was never a valuable member of the staff. The reason that he left the department at the time he did was on account of ill-health. He thought he would have to go and live in the south, and then he came back and would like to have been reinstated, but that was not done.

Q. You know the Superannuation Act was abolished?—A. Yes.

Q. In the case of all the officers of your department, excepting one, a deduction is made from the salaries to build up a retirement fund?—A. Yes.

Q. It is your own money, and it is kept at four per cent interest?—A. Yes.



SESSIONAL PAPER No. 29a

Q. Would it not be better in the general interest of the public service if some kind of a pension fund was created, or the Superannuation Act was re-enacted? Would it not give greater stability to the service?—A. I think it would. It would influence a man to remain permanently in the service. That should be the motive at the outset. I am inclined to think most here would be better satisfied with a pension arrangement.

Q. You have only one third-class clerk?—A. At the present time.

Q. He was appointed at \$700?—A. No, I think he was appointed originally at \$500, and he was there four years. This was the messenger that I refer to, who resigned.

Q. And you appointed him a third-class clerk?—A. This man was originally paid \$500.

Q. As a messenger?—A. As a messenger. This was Lapointe. He was in the department from the time it was first established. He had only been four years in the department when he left. We have appointed a new man in his place.

Q. But he is called a third-class clerk?—A. He had been appointed as a third-class clerk, but did the work of a messenger; I should have explained that. His work was that of a messenger with some extra clerical duties.

Q. Can you get capable men such as you want to enter the service at \$500 a year?—A. It all depends what the man is wanted for. There are two ways in which work can be done. I think if you want to get a clerk that can be relied upon to do work efficiently and to your satisfaction, it will be difficult to secure him for \$500.

Q. You employ some few women in mailing the *Labour Gazette*?—A. And doing typewriting and the like.

Q. They are temporary employees only?—A. Quite so. We have found it necessary to keep two of them on pretty continuously. The work has been such as to necessitate that.

Q. I suppose, as in the case of every other department, pressure is brought to employ women?—A. I do not think there has been any particular pressure put upon us in that direction. As a matter of fact, for some of the clerical work I would as soon have women as well.

Q. \$500 is a greater emolument than women get as a rule in outside employment?—A. I think possibly the remuneration in the service for women is on the whole greater than it would be outside. I will say this, though: We have one young lady in the department who has been doing temporary work. I think her services should be more highly paid than they are at present in the Labour Department.

Q. There are very exceptional women. There is Mrs. Alexander in the Geological Survey. She is a most exceptional woman?—A. Quite so.

Q. Take the case of ordinary women: 200 passed the last Civil Service examination in November. If appointed, they would be paid \$500 on the average, which is greater than they would receive outside of the Government service?—A. If I were to judge from most of the young ladies, we have had in the department, serving as temporary clerks who have passed the Civil Service examination, I would say they were not worth \$500. We have had them come in and do a little work and found they were not to be relied upon, and that it was necessary to get some one else. It is very difficult to get work done efficiently, I find.

*By Mr. Fyshe:*

Q. I suppose the class of women who want to get into the service have not received a very good education?—A. The class of women we want to get are employed somewhere else, and the ones that are the most anxious to get in, in a good many cases are those who have the greatest difficulty in getting employment elsewhere.

*By the Chairman:*

Q. This is the seventh year of the department's existence?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. You began to publish the *Labour Gazette* from the beginning?—A. Yes, from the first.

Q. The next step was the adoption of the fair wages resolution in the House of Commons, or was that passed previous to the creation of the department?—A. Yes, that was passed before the department was created.

Q. That was the initial step?—A. Yes, it really was.

Q. That resolution provided for the insertion of a fair wages clause in contracts executed by the Government?—A. It applied to any work being executed as a Government contract.

Q. In the beginning I suppose that was permissive?—A. Perhaps I might explain just how the matter originated. Some four years before the department was established I happened to be investigating the subject of the sweating system, and found out that the Government clothing contracts were being made up in large measure in sweatshops. I knew Sir William Mulock, Mr. Mulock he was at the time, and went to his house and spoke to him about it. I said to him that I thought as Postmaster General he could help to remedy that evil. He readily and heartily acquiesced. He then asked me if I would prepare a report for the Government on the way in which the Government clothing contracts were being carried on, and I did so. In that report certain recommendations were made. When the report was presented to Parliament, Sir William Mulock introduced the resolution providing that all Government contracts in the future should contain a clause that would prevent sweating in the carrying out of these contracts. He inserted this clause in all contracts given by the Post Office Department, and his example was followed by the Militia Department. Subsequently the measure was extended to the other departments of the Government, the Public Works Department the Railways and Canals Department and the Marine and Fisheries Department. In carrying out the provisions of this resolution it became necessary to appoint special officers whose duty it is to go to the locality where the work is to be carried on, and ascertain what are the current and fair wages in the district, and prepare a schedule, which schedule appears in the contract awarded to the successful tenderer. After the Department of Labour was created it became its duty to see that these schedules were complied with.

*By Mr. Fyshe:*

Q. That was rather to ensure that the wages paid should be a little in excess of market prices?—A. No, I do not think so. I think what it does ensure is that part of the money which the Government expends on that account goes into the hands of the people who do the work, which without this arrangement would probably go into the pocket of the contractor. I might explain it in this way: The department in no way endeavours to fix an artificial rate. We simply consult with the contractors and workmen and fix what we believe to be the current rate in the district. That is not the maximum rate that a contractor may pay his men, but it is the minimum rate below which he is not allowed to go. When the Government invites tenders all contractors know on what basis they are obliged to tender. The effect is that a contractor who is dealing in a fair way with his men is not put at a disadvantage in tendering for the Government contract.

Q. With the contractor who was prepared to sweat his labour?—A. Quite so. I do not think it involves extra cost to the Government, but it does ensure a greater part of the Government money going into the hands of the people who help to do the work.

Q. In other words, it is a protection to the labouring classes?—A. We have found that in one or two cases the contractors were not paying the wages that we had fixed in the schedules. The employees complained to our department, and we brought the matter to the attention of the department which had awarded the contract, and they immediately asked us to investigate and report. I suppose that our department has



SESSIONAL PAPER No. 29a

investigated some eighty claims of that kind, and several hundreds of dollars have as a consequence been paid over by other departments of the Government to the working-men, to which amounts they were entitled in virtue of the rate fixed in the schedule.

Q. Is there not a more summary way of doing business than that? Should they not be notified from your department direct that they must pay the right wages?—A. That is what is done. The department does notify them, but it first holds an investigation to see whether the complaint is correct. Our officers interview both sides and then the department notifies the contractor that unless he makes good the amount that was outstanding, the department awarding the contract will send us the cheque to pay the labourers and will deduct it from what is due on the progress estimates.

*By the Chairman:*

Q. And as a matter of fact the several departments have repeatedly paid the labourers themselves and deducted the amount from the sums due on the contract?—

A. They have, as a matter of fact, on several occasions.

Q. Continuing the evolution of the department, there have been a number of special investigations into industrial conditions?—A. Yes, quite a number.

Q. That was probably the next step in the evolution of the department?—A. Naturally as the department and its work became known throughout the country, we began to receive requests for information from different persons in Canada and outside of Canada and grievances of one kind and another were brought to our attention by the industrial classes. I have mentioned in my written statement to the Commission the case of a number of Italians that were brought into the city of Montreal three years ago. An Italian leader there, a foreman who became later an employment agent named Cordasco had himself crowned King and published an Italian newspaper in Montreal with an account of his coronation. This paper was sent over to Italy and numbers of copies distributed there, and by his supplying the people there with letter paper stamped with the Royal Arms of Italy and addressed to him in Canada he was able to convey the impression to a great mass of Italians that all they had to do to secure work in Canada was to come to this country and live under royal protection. He had arrangements with one of the railways whereby he was to supply them with labour and got a commission for supplying the railway with men, and also commissions from the Italian labourers for giving them a job.

*By Mr. Fyshe:*

Q. It seems to me we could learn something in the way of graft from the Italians?—A. This was a unique form. The result of this was that several hundreds of Italians were landed in the city of Montreal without any one to care for them or to supply them with work. Our department was naturally appealed to to look into this matter, and we made a somewhat careful and full investigation, which resulted in legislation being passed by the Dominion Government providing against fraudulent representations of that sort being made in future. That is only one example.

*By the Chairman:*

Q. Continuing further the history of this labour legislation, some of the Provincial Governments became interested, and British Columbia, for instance, appointed a Royal Commission?—A. No, with reference to labour troubles in British Columbia the commission was appointed by our own department. Perhaps I should say that the Conciliation Act, which provides for the intervention by an officer of the department in industrial disputes was taken advantage of to a considerable extent by companies both in the east and in the west.

*By Mr. Fyshe:*

Q. I notice that in Montreal you were called upon the other day?—A. Yes, but that is under the Act of last session. In 1903, when practically all the coal mines in



7-8 EDWARD VII., A. 1908

western British Columbia were tied up, and the Canadian Pacific Railway as well, because the men were on strike, the Dominion Government appointed a Royal Commission. I was appointed secretary of that Commission. The Commission were enabled to unearth in British Columbia a situation that revealed where this whole matter had originated from. A full account was set forth in this report, and it may be interesting to you gentlemen to know that the men who are on trial in Boise City now for the alleged murder of Governor Stunenburg were the men who were shown to be partly instrumental in bringing about strikes in British Columbia.

Q. That is very striking?—A. Well, the effect of that Commission established by our department was to get those men out of the coal mines in our Canadian West. They had been in all the coal mines in British Columbia prior to that, but the Commission revealed their methods and the result was that the working men themselves withdrew their affiliation and the Western Federation of Miners have no longer anything to do with the coal mines in this country.

Mr. FYSHE.—That was very productive. I should suppose the department is doing good work.

*By the Chairman :*

Q. Another Royal Commission was appointed to investigate disputes between the Bell Telephone Company and their employees?—A. That Commission was appointed this year.

*By Mr. Fyshe :*

Q. That was at Toronto? You were the chairman?—A. Yes, at Toronto. There have been one or two others.

*By the Chairman :*

Q. Then after these Commissions had sat and reported the next piece of legislation was the Act of last session was it not?—A. There was an Act in 1903, the Railway Labour Disputes Act.

Q. You did not notice that in your memorandum?—A. I must have overlooked it. The Act of 1903 related to threatened or expected strikes on railways. It contained provisions, whereby, in the event of a threatened strike on a railway, the Government could appoint a Board to inquire into the trouble and report upon it.

*By Mr. Fyshe :*

Q. They could not stop the strike in the meantime?—A. They could not stop the strike in the meantime nor could they enforce the award. Publicity was felt to be the first step necessary. We had a most important inquiry under that Act. The telegraphers in the employ of the Grand Trunk Company threatened to strike on the whole system of that company in 1904. Our department established a Board under this Act and an inquiry took place before it with the result that an award was made which was subsequently adopted in part by the Grand Trunk Company. Not a day's work was lost, no strike took place, but there certainly would have been a strike but for this legislation. Before creating the Board the Minister required the officer representing the Telegraphers Union to bring into the department the ballots which had been taken on the question of whether or not there should be a strike, and it was shown clearly to the Minister that ninety per cent of the men on the system had voted for a strike and that it was authorized. Having that information the Minister then granted this Board, an inquiry was held, and the strike was averted.

Q. What was the result?—A. The result was, as I have said, a slight increase in wages was conceded the men and they did not go out at all, there was no interruption on the railway whatever.

Q. The tendency, I suppose, is for the big corporations to act concurrently with you?—A. It would depend, I think, largely on their sense of the fairness with which



## SESSIONAL PAPER No. 29a

the inquiry is conducted. I am inclined to think that in most of the inquiries which the department will be called upon to make, as in the case of most of the inquiries which the department has made, the corporations on the one hand and the labour unions on the other will fall in largely with the decision reached.

*By the Chairman :*

Q. Then continuing the several investigations, you also had at the commencement of this year an inquiry into the strike of the employees of the Crow's Nest Pass Coal Company ?—A. Yes. Perhaps I should lead up to that, by mentioning that a step further in advance on the legislation of 1903 was the passing during the last session of Parliament of what is known as the Industrial Disputes Investigation Act.

Q. That followed the Crow's Nest strike, did it not ?—A. It was passed just before the strike took place. It followed the Lethbridge strike. The trouble in the Crow's Nest Pass district was brewing while this legislation was before Parliament and the Act was passed almost simultaneously with the occurrence of the troubles.

Q. Did the Act become law then ?—A. It had just become law.

Q. Had the Governor General given his assent to the Act ?—A. He had given his assent but we had not been able to obtain copies of the Act from the King's Printer and the parties in the west were for the most part entirely ignorant of its provision.

Q. Please relate the circumstances of the Crow's Nest Pass strike ?—A. This relates to it. This new Act goes one step further than the Act of 1903. It makes it illegal in certain classes of industries for a body of men to strike or for a corporation to declare a lock-out until there has been an investigation.

*By Mr. Fyshe :*

Q. By whom ?—A. By a Board appointed by the department. Each party to a dispute is allowed to name a member of the Board, and the two are to agree upon a third member. If they fail to agree the Government appoints a third member.

Q. That ensures deliberation, which is a great thing ?—A. That ensures deliberation. After the investigation has taken place, if the parties do not wish to accept the award that is made they are free then to do what they please. The trouble in the Crow's Nest was rather an acute one. There were seven companies who formed the Western Coal Operators' Association. They were trying to arrange a contract with the members of the several unions belonging to the United Mine Workers of America, numbering some 3,000. The two parties had a conference at Calgary which lasted nearly a month, but were unable to reach an agreement. The men then applied to the department, through their leaders, for the appointment of a Board under this Act. We had supplied them with information in regard to the Act, and they made the regular application for the appointment of a Board.

Q. What was the dispute between them ?—A. It was a dispute over the question of wages, hours and general conditions. The operators were trying to arrive at a contract to govern conditions for the next few years, the old contracts being about to expire. The companies forming part of the Western Coal Operators' Association thought that the employees had not made application for the appointment of a Board in the regular way, so they undertook to make application also. The Act requires, where any persons make application, that they must notify the other side, and the operators in notifying the men, told them that there would be a reduction in wages at the end of thirty days, and posted notices at the pit head of the mines informing the miners of this fact. The men, not knowing that notices of this kind were required by the Act, took this to mean a defiance on the part of the operators, and without the consent of their leaders quit work. Really under the Act they were liable for having violated the law. The leaders, however, never sanctioned a strike, they would not even give five cents of strike benefit to the men while they were out. We immediately took steps to establish a Board under the new Act, and the Government sent me out to Fernie. When I



7-8 EDWARD VII., A. 1908

reached Fernie I called a meeting of the employees and explained the Act to them, and they decided unanimously to return to work pending an investigation. However, the district in which the troubles existed extended over an area of two or three hundred square miles, and the employees at the outlying camps where there had been no chance to explain the Act to them, decided to remain out until there was a settlement. I did what I could under the Conciliation Act to bring the parties together, and we reached an agreement just the day that the Board arrived to investigate. The fact that the Board was there ready to inquire into the dispute brought each of parties I think very much to their senses, and they were enabled in that way to adjust their difficulties.

Q. It is all settled now for the present?—A. An agreement has been reached for two years. This is only one case of some six or eight that have occurred within the last few months under that Act. To-day's press reports a case on Vancouver Island where the men were brought before the magistrate for having violated the Act by having gone out without applying for the appointment of a Board to investigate the dispute in the first instance. The men stated that they did not know the provisions of the law, and the magistrate gave them time to see if they could adjust matters. The result was that they did, and the men are back again at work. The best instance of the working of the new Act was afforded a week or two ago in the case of the dispute between the Grand Trunk Railway Company and the machinists in their employ. The latter have had difficulties with the Company for some time past, and applied to the department for a Board to endeavour to adjust the differences. They named as their representative on the Board Mr. J. G. O'Donoghue, solicitor for the Trades and Labour Congress of Canada, and the company named Mr. Wallace Nesbitt.

Q. Is Mr. O'Donoghue an American?—A. No, he is a lawyer in Toronto. The Minister of Labour appointed as third member Prof. Shortt, of Queen's University. He was chairman of the Board. The Board met at Montreal and heard evidence for three days, with the result that they were able to arrange a settlement which was entirely satisfactory to the machinists and to the Grand Trunk Railway Company.

Q. That is very good?—A. And an agreement was reached covering a term. There has not been a loss of five minutes' work on the Grand Trunk Railway in consequence of that dispute, not a man has lost five cents in the way of wages, and the matter has been adjusted to the entire satisfaction of both sides.

Q. I think that is splendid?—A. But for this law those men would probably have been on strike. Then to-day we have a Board sitting at Springhill inquiring into the troubles in the coal mine there. The men applied for the appointment of a Board and the Board at the present time is taking evidence. Mining is going on and there is no interruption to the industry. A Board has also been appointed to look into the situation of the longshoremen at Montreal with a view to trying to adjust matters, so that there will not be fresh trouble again this summer or next year.

*By the Chairman:*

Q. Are the labour unions of Canada largely directed in the United States?—A. A good many are affiliated with International unions. They are local unions having affiliation with International organizations. They, however, manage their own affairs here for the most part.

*By Mr. Fyshe:*

Q. I was just going to ask you in this connection have the Americans adopted anything like your method in order to deal with labour disputes?—A. They have not enacted legislation precisely similar that I know of, but the President in his last message to Congress recommended similar legislation. Congress has not yet passed such a law.

*By the Chairman:*

Q. On the other side of the line would it not be a matter for each State to deal with rather than the Federal power?—A. I think that in regard to certain classes of



SESSIONAL PAPER No. 29a

disputes—for example, on railways, anything affecting interstate commerce—that Congress might enact such a law, but otherwise the power would lie with the several States.

Q. The operation of the Standard Oil Company, for instance, in Pennsylvania would have to be dealt with by the State?—A. I think so in a case of that sort.

Q. Coming to the general question as regards labour in Canada, are they largely directed, influenced and governed by the labour unions in the United States?—A. What I have seen and learned as the result of experience would lead me to believe that the influence of the United States on labour conditions in Canada is very much exaggerated. I am inclined to think that our unions control their own affairs to a very much greater extent than the public credit them with doing. Still there have been notorious instances of interference from the United States. The case that I have cited about the closing of the mines in British Columbia and the tying up of the railways was shown to have been part of a general plan engineered in Denver, Colorado, and in Butte, Montana.

*By Mr. Fyshe:*

Q. That was not the case in the Crow's Nest Pass trouble, was it?—A. In the Crow's Nest Pass trouble I do not think the Americans were in any way responsible. As a matter of fact, Mr. Sherman, who had been the leader of the men and has been repeatedly denounced in the papers as a Yankee agitator, is an Englishman who has been in this country only four years, and has been to the United States only for an occasional trip. There has been, I think, a deliberate effort to prejudice the public against some of the labour organizations by the insinuation that they are controlled entirely from the United States.

Q. It would seem from what you say that the Labour Department has had the effect of convincing the workers and the employers as well that it is an honest disinterested machinery by which industrial troubles can be settled?—A. I think, Mr. Fyshe, that each year the two sides have come to have more confidence in the impartiality of the department.

Q. Of course it depends a great deal on the tact and judgment with which these operations are carried out?—A. Labour matters are sensitive problems, and have to be dealt with with some care.

*By the Chairman:*

Q. Mr. Butler, in giving his evidence this morning spoke of the retirement fund for the 9,000 employees on the Intercolonial Railway, the Government contributing one-half and the employees the other half. Have you seen in your investigations that there is any such attempt made by big companies employing labour or big corporations?—A. I think some of the principal corporations are adopting that policy. I might cite as an instance which comes to my mind. Only a few days ago Mr. Machado, of the American Bank Note Company, told me that his concern was considering a pension arrangement for the employees, and asked me if I could supply him with some data from the department. A good many of the large corporations are adopting something in the nature of a pension scheme for their employees.

Q. Do you know whether the railway companies are doing anything in that line?—A. I think they are.

*By Mr. Fyshe:*

Q. I am rather inclined to the opinion that a law should be passed providing that no corporations shall have a charter without a condition in it that before paying more than 4 per cent to its shareholders an efficient pension fund shall be established for all employees and their dependents—not only for the employees, but for the widows and children?—A. I think if corporations would follow a suggestion of that kind it would effectively aid in reducing the possibility of labour troubles.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. All the work of the Labour Department, up to the present moment, has been carried on or developed under an increasing era of prosperity in Canada?—A. Yes, it has.

Q. Supposing the tide turned a little in the other direction. How far will the department show its usefulness then?—A. I think from the fact that we have at hand the machinery whereby we can gather accurate and satisfactory information and convey to the mass of people, the educational side of the work of the department should be as great in such a period as it is at present. In the same way in dealing with industrial disputes as they arise, we will be able to throw light on the situation, without which, a period of depression would, I think be harder to explain to the industrial classes and be less easily understood by them.

Q. Of course the prices of commodities in a period of depression would decrease?—A. I would say in that connection that I had hoped our department would be able to lay before this Commission a statistical table showing the movement of the cost of living. I regard, as one of the most important parts of our work the gathering of statistical information which will show the movement of wages and the movement of prices; the extent to which they are related and parallel each other.

Q. Just as the labour bureau has done in the United States?—A. Quite so. We have a great deal of information on wages. The staff that we have is quite inadequate, however, to do, in regard to prices, the work which we have done in the compilation of statistics on wages. We should do both, in order that each might receive its full value.

Mr. FYSHE.—In both England and the United States for years and years there have been people at work compiling figures with regard to the price of everything. I forget the authority in England which does this, but it is published in the *Economist*.

The CHAIRMAN.—The Statistical Society does it there.

Mr. FYSHE.—I think it is very trustworthy information.

The WITNESS.—And the Board of Trade in England does work of that kind. In the United States the Department of Labour and Commerce has done a great deal, also several of the State Bureaus. We have, in the six years in which the *Labour Gazette* has been published, kept the most complete record of wages and prices to be found in the Dominion, you will find no other single source which will be of greater service to you in that connection.

*By the Chairman:*

Q. If depression occurs or a set back the department would be able to cope with the difficulties which might arise then?—A. I do not know whether it will be able to cope with them, but I think the department will be able to prevent error and misunderstanding which, but for its existence, would arise.

Q. I think that the department will develop and grow considerably, and you will want to increase the staff all the time?—A. The present indications are such that it is hard to say where the growth will stop. Take the last session of parliament. Mr. Monk introduced a Bill having to do with the subject of co-operation. That is a most important subject, and if we are to judge from the growth of co-operation in other countries the growth of the system in Canada will, as years go on, be very considerable. The Bill which Mr. Monk introduced and which the Government had undertaken to take over at the next session, throws the whole onus of the work, whatever that work may be, in connection with the measure upon our department.

Mr. FYSHE.—What is the main object of this proposed legislation?

The CHAIRMAN.—It is inchoate now.

The WITNESS.—I do not know that I should say much about the measure, as it is still a subject of debate. I cited the fact merely to show that from one session to another the Department of Labour is likely to have extra duties thrown upon it, and



## SESSIONAL PAPER No. 29a

the fact that industrial and social conditions generally are becoming more and more political questions seems to me to establish the fact that the Department of Labour is going to grow just as inevitably as the problems with which it has to deal.

*By the Chairman :*

Q. And at the present moment your staff is fully occupied ?—A. The staff is not adequate for the work we are doing. I have to admit moreover that work is being done in the department in a way that I am not at all satisfied with. I simply have not time to see how some of it is being carried on.

*By Mr. Fyshe :*

Q. Where is your office?—A. Over the Molson's Bank. We have two floors above the Molson's Bank and a floor above the Great North Western Telegraph office.

Q. When did you graduate in Toronto ?—A. In arts, 1895; in law, a year later.

*By the Chairman :*

Q. Have you kept an attendance book in your department ?—A. Yes.

Q. Do the officers all sign it ?—A. With one or two exceptions.

Q. And it is under your supervision ?—A. Yes.

Q. What leave of absence do you give your officers during the year ?—A. Three weeks. I might say that as far as my own holidays are concerned there have been years when I have had no vacation whatever. Almost every year some work has turned up which has prevented me from having a full vacation.

Q. Is that just to yourself?—A. I do not think it is just to myself. Still, I feel that I would not be doing just to the department if I did not stay with the work. Let me say in conclusion : There is a great need for men of training and education who can be trusted with responsibilities. There are too many clerks, not enough efficient officers. The greatest need in the Civil Service is increased efficiency, and that must be paid for.

Q. You know that Dr. Coulter broke down from over work ?—A. Yes, he did.

Q. And that other men in the Civil Service have broken down ?—A. Yes.

Q. If you would like to add anything to supplement your oral testimony we shall be glad to receive it ?—A. Thank you, I may avail myself of the opportunity.

Witness discharged.

DEPARTMENT OF LABOUR, CANADA,

OTTAWA, June 5, 1907.

SIR,—In reply to your communication of the 29th inst., I beg to inclose a statement showing the number of the staff of the Department of Labour, permanent and extra graded into classes, and the amount of salaries paid during the year ended June 30, 1906.

As to information elucidating the increase of business in this department, I would say the department is about to complete the seventh year of its existence. During that period the work of the department has steadily increased, in the first place, in consequence of its existence and purpose becoming better known, not only throughout Canada but to a degree in other countries of the world, and secondly, on account of the enactment by parliament of legislation imposing additional duties upon it.

The *Labour Gazette*, the official journal of the department, which appears monthly, and is published in both English and French, has increased in size from a volume of



7-8 EDWARD VII., A. 1908

599 pages in 1900 to 1,394 pages in 1906. As centres of population have increased in size throughout the Dominion, additional correspondents have been added to the staff of correspondents of the *Gazette*, that number being 45 at the present time. The increase in the number of correspondents has greatly increased the work connected with the publication of the *Labour Gazette*. The increase in the circulation of the *Gazette* is shown by the following figures, will also indicate the increase in the amount of work involved both in the circulation and distribution branches of the department.

Year.	Annual Subscriptions.	Free and Exchange Distribution.	Total Circulation.
1900-1.....	4,394	2,158	6,912
1901-2.....	5,648	2,722	8,370
1902-3.....	7,748	3,046	10,794
1903-4.....	7,361	3,553	10,914
1904-5.....	6,645	3,717	10,362
1905-6.....	7,547	3,987	11,534

The intervention of the department in industrial disputes under the Conciliation Act, 1900, has become increasingly important as the services of the department in this connection have become more generally known. The work is such that the services of one or two special officers charged solely with the carrying out of the requirements of the Act in the public interest is not more than the situation at present requires, whereas the work has been carried on for the most part as incidental to the duties of the Deputy Head of the department, a situation which creates embarrassment in the efficient carrying on of the administrative work of the department.

The carrying out of the Fair Wages Resolution of the House of Commons, passed in March, 1900, which provides for the insertion of fair wage conditions in contracts for work being executed for the Government, has steadily increased. Not only have the number of contracts awarded by some of the departments considerably increased, but departments of the Government which had, during the first two or three years, inserted only a clause governing labour conditions, now call upon the department for detailed schedules of rates of wages to be inserted in such contracts. The correspondence of this branch has also considerably increased.

The number of special investigations into industrial conditions in the Dominion has increased from year to year. No special provision has been made for the carrying on of work of this kind. The department has endeavoured to meet the situation with its present staff as the occasion arose. The investigations conducted at Montreal in 1904 into the manner in which Italian labourers were induced to come to Canada by false representations and the investigation conducted in Winnipeg in 1905 into the manner in which British printers were also induced to come to this country under false representations, each of which investigations resulted in the enactment of legislation by the Canadian as well as the British Parliament, to obviate a repetition of the fraudulent practices exposed, are instances in point.

The appointment of a Royal Commission to inquire into industrial disputes in the province of British Columbia in 1903, of the Royal Commissions to inquire into the employment of aliens on the Grand Trunk Pacific Railway surveys, and in connection with the Père Marquette Railway the appointment of a Royal Commission to inquire into a dispute between the Bell Telephone Company and its operators, on all of which Commissions members of the staff were employed, are other instances in point. Not only was the actual time of members of the staff taken from their regular duties because of the special duties involved in connection with the work of these Commissions, but additional work of a delicate and somewhat complicated nature was occasioned by the situations out of which the creation of these Com-



## SÉSSIONAL PAPER No. 29a

missions arose, and the correspondence incidental to these situations, the work of the Commissions and the subsequent publication and distribution of the reports.

The preparation of comparative statistical tables on strikes and lockouts, industrial accidents and other economic phenomena illustrative of the industrial situation of the Dominion, is a work which has assumed increasing proportions each year. Considering that statistical information of this sort, carefully compiled, is a most essential part of the data which a legislator should have at hand in the framing of laws governing such matters, it is to be regretted that the inadequacy of the present staff of the department does not permit of the work being conducted on a scale either extensive or thorough enough to serve, with the degree of accuracy it should, the end for which it is intended. There are, moreover, a number of subjects which are being considered by Parliament, and which have a direct bearing on the economic and industrial conditions of the country, with which the Department of Labour should be concerned in furnishing reliable data. The capacity of the staff being at the present time over-taxed, this work has to be neglected entirely.

A library is an essential part of a Department of Labour. An effort has been made to gather together in our department the publications of trade and labour organizations and other publications which have a direct bearing upon industrial and labour conditions in Canada. An effort has also been made to keep the public informed, through the medium of the *Labour Gazette*, of important industrial and labour reports appearing in other countries. A detailed subject catalogue, to which immediate reference may be made on any question concerning which the department may be called upon to investigate or report, is essential to efficiency. At the present time, the department has only one clerk charged with these duties, and they are performed in addition to other work, which he is also assigned. The result is that not only the department but the public suffer in a manner which is none the less real, because it is not apparent.

The correspondence of the department, particularly such as has to do with the replying to requests for information from Governments in different parts of the world, from public bodies, societies and organizations in Canada and other countries, as well as from individuals, is assuming proportions which necessitates an immediate addition to the staff, and this of a class of clerks who are qualified by ability and training to not only conduct correspondence in a proper manner, but to carry on such research as may be necessary in obtaining the information required.

The filing of correspondence has in the past been assigned to members of the staff who have been doing the stenographic work of the department. The volume of correspondence has so increased that it has now quite surpassed their capacity to properly cope with it, and as a result embarrassment is experienced almost daily in consequence of correspondence not being properly filed or sufficiently indexed. Immediate relief is necessary in this branch of the department's work, if Government business is to be carried on in the same manner in which a private corporation would expect to have it performed.

The enactment by Parliament at the last session of the Industrial Disputes Investigation Act has given a sudden and most exceptional increase to the work of the department. The discretion and care required to be exercised in connection with the carrying on of the correspondence necessary to the efficient administration of this law, and the number and amount of details which it is necessary to consider, it is impossible to over-estimate, while the amount of clerical labour which the additional work entails is quite sufficient, judging from the experience of the past two months, to require the services of at least two additional clerks. Parliament has voted a sum of \$10,000 for the carrying on of this work, a sum which will prove inadequate, judging by present indications, but no provision has been made for an increase in the number of the staff.

In conclusion, I would say that I have not attempted to give in any detail a statement of the increase of work in this department, but have simply endeavoured to in-



7-8 EDWARD VII., A. 1908

dicade facts which will doubtless be only too apparent to the members of the Commission. There is at the present time not a single member of the staff who is not engaged in doing the work of two or three different kinds and whose whole time might to the advantage of the department and the country, be devoted to any one of them. As an illustration: several members of the staff spend a portion of each day in scanning the papers received from all parts of the Dominion, with a view to noting any threatened or existing strikes or lockouts, changes in wages, industrial accidents or other matters concerning which it is necessary for the department to correspond, with a view to obtaining an accurate statistical record of the industrial happenings of the month. The same or other members of the staff may be called upon to give part of their time to reading proof of the *Labour Gazette* during the days in which the copy is received from the printers. The typewriting which is required in connection with one branch has, at times, to be distributed among all of the stenographers in the department, the work being of a nature demanding immediate attention. All of this creates an inevitable amount of confusion and operates against efficiency.

I might add, further, that during the past winter my secretary and I have spent on an average at least three or four nights every week in the office, working until between ten and twelve o'clock at night, in addition to having been in the department until between five and six in the afternoon, and this on Saturdays as well as other days of the week, and that not infrequently other members of the staff have worked in the department several evenings during the month, and on Sundays occasionally, while some of them rarely left the office until nearly six in the afternoon. At the present time there is a volume of work in the department which should be overtaken, but with the present staff that is going to be impossible.

I have the honour to be, sir,  
Your obedient servant,  
(Signed) W. L. MACKENZIE KING,  
*Deputy Minister of Labour.*

THOS. S. HOWE, Esq.,  
Secretary, Civil Service Commission,  
Room 2, the Senate, Ottawa.

STAFF OF DEPARTMENT OF LABOUR, JUNE 30, 1906.

1 Deputy Minister of Labour and Editor of <i>Labour Gazette</i> . . . . .	\$ 4,000
*2 First-class clerks, 1 at \$1,700, 1 at \$1,600 . . . . .	3,300
5 Second-class clerks, 3 at \$1,500, 2 at \$1,300 . . . . .	7,100
2 Junior second-class clerks, 1 at \$950, 1 at \$800 . . . . .	1,750
1 Third-class clerk . . . . .	500
	<hr/>
	\$16,650
	<hr/>
<i>Extra Assistance.</i>	
1 Messenger . . . . .	500
1 Accountant . . . . .	500
1 French translator . . . . .	500
2 Temporary assistants, at \$500 . . . . .	1,000
45 Correspondents to <i>Labour Gazette</i> (outside), at \$100 each .	4,500
1 Legal correspondent . . . . .	300
	<hr/>
	\$7,300
	<hr/>

\*An additional chief clerk, secretary, has been since appointed at a salary of \$2,600.



SESSIONAL PAPER No. 29a

OTTAWA, FRIDAY, June 13, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman.

Mr. THOMAS FYSHE, Montreal and

Mr. P. J. BAZIN, Quebec.

Lieutenant-Colonel F. F. GOURDEAU, sworn and examined.

*By the Chairman:*

Q. You are the Deputy Minister of Marine and Fisheries?—A. Yes.

Q. How long have you been in the service?—A. Over 40 years.

Q. You have ceased to pay superannuation abatement?—A. Yes, some ten years ago.

Q. What is your salary?—A. \$4,000.

Q. If you were retired now, you would get an annual allowance of \$2,800 a year?—A. Yes.

Q. Practically you are working for \$1,200 a year?—A. Yes.

Q. And your staying in the service only makes a difference to you of \$100 per month?—A. Yes.

Q. Your department spent last year under your direction something over \$6,000,000?—A. Yes. Our expenditure in 1905-6 was \$5,785,522.67.

Q. That is the amount of the appropriations, not the expenditure?—A. Yes.

Q. The expenditure was over \$6,000,000?—A. Yes.

Q. You have in your department chief clerks and technical officers?—A. Yes.

Q. What are Mr. Halkett's duties?—A. He has charge of the correspondence.

Q. Have you a secretary in your department?—A. No.

Q. Practically he is the secretary?—A. No.

*By Mr. Fyshe:*

Q. Do you require a secretary?—A. Yes, or an assistant deputy minister.

*By the Chairman:*

Q. What is Mr. Kent?—A. He has charge of the fishing bounties.

Q. What is Mr. Magee?—A. He has retired.

Q. What is Mr. Owen?—A. The accountant of the department.

Q. What is Mr. Cameron Stanton?—A. He has the general supervision of the work of the department, because we have no secretary, but he ranks higher than Mr. J. B. Halkett. He is the officer in charge in my absence.

Q. What is Mr. Venning?—A. Assistant Commissioner of Fisheries.

Q. He has had something to do with international questions, such as the Behring Sea fisheries?—A. Yes.

Q. He has been to Washington and to England?—A. Yes, and he was sent specially by the English Government on a warship to the Pribyloff islands to study the seal question as British agent as agreed with Russia in 1893.

Q. Have you promoted any one to succeed Mr. Magee?—A. No. That will be done on the return of the Minister.

Q. You have also eight technical officers?—A. Yes.

Q. One of these is Mr. Frederick Anderson?—A. Yes. He is in the hydrographic survey on Mr. W. Stewart's staff.



7-8 EDWARD VII., A. 1908

Q. His work is chiefly outside?—A. He has control of a division on Lake Superior. The work is done in the summer and he comes here in winter and transcribes his notes.

Q. Mr. W. P. Anderson?—A. He is chief engineer of the department.

Q. Mr. Bell Dawson?—A. He is in charge of tidal survey.

Q. He is away all summer?—A. Yes. He has a ship under his charge.

*By Mr. Fyshe:*

Q. He is in Ottawa in winter?—A. Yes. The transcribing of his reports he does himself and staff. He is one of the busiest clerks in the department.

*By the Chairman:*

Q. What does Mr. Basil Fraser do?—A. He is assistant chief engineer.

Q. Mr. James F. Fraser?—A. He has charge of all the lighting and the aids to navigation. His title is commissioner of lights, and he has a seat on the Lighthouse Board.

Q. Who compose the Lighthouse Board?—A. Hugh Allan, Captain Troup, the representative of the C.P.R. Fleet of British Columbia; Colonel Anderson, J. F. Fraser, Commander Spain, and I act as chairman of the board. We want to get the opinions of outsiders as to the aids to navigation, and we can call on any outsider to attend a meeting of the board on any particular case if considered necessary.

Q. Don't you find that having a board or council, it greatly tends to increase the expenditure?—A. In what way?

Q. Everybody making suggestions, and you are all too ready to adopt them?—A. No, it is quite the contrary. It has saved the Minister from pressure which he would have had to accede to if this board had not been there to say that what was proposed was not absolutely required.

Q. Then the Lighthouse Board acts as a buffer between the Minister and the applicants?—A. Yes.

Q. The Minister is answerable to Parliament for the expenditure of his department?—A. Yes.

Q. Would it not also serve in the opposite capacity of adding to the expenditure by carrying out the opinions of the members?—A. No. When the board sits and decides on any question, a report of its decision is prepared by the secretary of the board and submitted to the Minister.

Q. Who is the secretary of the board?—A. Mr. Clement, who succeeds Mr. W. C. Gordon, the late secretary.

Q. What is Mr. J. M. O'Hanly?—A. He is in Colonel Anderson's branch. He has charge of preparing the notices to mariners. All the different aids to navigation are laid off in triangular lines, and he must be a technical man to be able to verify these triangulations and prepare the notices sent to the Admiralty in England and all over the world.

Q. Then you have Mr. Prince, the commissioner of fisheries?—A. Yes.

Q. He was a professor at St. Andrew's University before he was appointed?—A. Yes.

Q. But he is continually going about the country looking after the development and the productiveness of the fisheries?—A. Yes, and he is the controlling man of the biological branch.

*By Mr. Fyshe:*

Q. Has he been long in the service?—A. About twelve or fifteen years. He is a very good officer.

*By the Chairman:*

Q. Who is Mr. W. J. Stewart?—A. He is the chief hydrographer for Canada.

Q. While Mr. Anderson has a district, Mr. W. J. Stewart has the whole of Can-



## SESSIONAL PAPER No. 29a

ada?—A. Anderson is under Stewart, and there was an anomaly in that branch. We have Commander Miles, who works under Mr. Stewart, and who received until lately \$400 a year more than Mr. Stewart.

Q. When was Capt. Miles appointed?—A. The hydrographic work is a particular kind of engineering work; it requires particular studies, and Mr. Stewart, who is at the head of that service, got the highest marks ever obtained at the Royal Military College, and we took him on here. He worked under Commander Boulton, and when Commander Boulton was recalled to England, he stated that we could not find a better man in England than young Stewart, and he has been in charge of the service ever since. He is one of the best officers in the department.

Q. The salary of Commander Miles is charged to an outside vote?—A. Yes, the hydrographic vote.

Q. You are paying him at the rate of \$2,920 per annum?—A. Yes.

Q. The chief clerks and the technical clerks are all doing distinct work?—A. Yes.

Q. Could they be lessened in number?—A. No.

Q. Last year you had 16 first-class clerks?—A. Yes. We provided for that number in the estimates, but there is some flaw in the Civil Service Act which prevents the Minister appointing them at that rate for sometime, and we took a number of those 16 from those clerks paid as extras.

Q. You have fourteen who are paid out of the Civil Government vote?—A. Yes.

Q. Are they all doing first-class work?—A. Yes, doing distinctive and good work, and only promoted to that class because they were fit for it.

Q. You have nine second-class clerks?—A. Yes. They are all good.

Q. And twelve junior second-class?—A. Yes. There is only one man among them that is indifferent.

Q. You have four third-class clerks?—A. No. Some of them have left the service.

Q. You have only one extra clerk and a messenger paid out of Civil Government contingencies?—A. Yes.

Q. The extra clerk is Madame Lamouche?—A. Yes. She has been employed in the department over twenty-five years.

Q. Why don't you make her permanent?—A. She is now.

Q. Then practically you have only two messengers paid out of Civil Government contingencies?—A. Yes.

Q. Does your having so large a number of first-class clerks and so small a number of junior second-class clerks arise from the fact that you cannot get good men to enter the service as third-class clerks?—A. Yes, we have lost some because of the small salary. If a man has a good education and is a good clerk, I think it is absolutely out of the question to secure his services for less than \$800 a year.

Q. The salary of a third-class clerk runs from \$500 to \$700, and you cannot get good young men to enter at these rates?—A. No.

Q. At what minimum do you think you could get fair men to enter the service—at \$600 or \$700?—A. No, I do not think so. I think \$800 is the lowest salary you should offer a man who has some education and some ambition to get on.

*By Mr. Fyshe:*

Q. That must have changed a good deal within the last few years, because it used always to be an easy matter for banks to get young men for much less than that?—A. Yes, because in a bank if a boy is intelligent or smart, he can look forward to getting on in five or six years; but in the Civil Service even a good clerk will increase very slowly. In his first five or six years at the present salary, he will get into debt in order to live decently, and he will have to live to good age before he is out of debt.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. You have two women on your staff?—A. Yes.

Q. Madame Lamouche and Mrs. Thomas?—A. Yes.

Q. You prefer to keep women as temporaries?—A. No, but in the employment of women there is this disadvantage: Though they may know as much as the men clerks, you cannot utilize them in the same way. You cannot confide outside business necessitating travelling, and they cannot transact certain business which would be done by a man having their knowledge.

Q. Would you suggest as a matter of fact that there should be a limit of pay for women?—A. Yes, second class.

Q. You have forty odd people employed as extra clerks?—Engineers, draughtsmen, preparing fishing bounty checks, &c., all paid from appropriations other than Civil Government?—A. Yes. The fishing bounty business takes between twenty-eight and thirty-two clerks. There are over 20,000 checks to be made out in a limited time. Every application for a bounty has to be strictly examined. The vessels are paid by the tonnage and the fishermen so much per man, provided a certain quantity of fish is taken.

Q. Coming back to the Civil Government staff, all these junior second-class clerks, second-class, and so on, pass the Civil Service examination?—A. Yes.

Q. Passed the Civil Service examination?—A. Which does not mean very much.

Q. It presumes that they are of the proper age, in good health and of strict moral character?—A. Yes.

Q. They are appointed on probation?—A. Yes.

Q. And after a time you give a certificate that they are fitted for employment in the department?—A. Yes.

Q. What leave of absence do you give your clerks?—A. Three weeks.

Q. Anything more than that?—A. No, and if a man is absent without leave, I dock his pay.

Q. Do you ever suspend any of your inside officers?—A. Yes.

Q. For what reason?—A. Absence owing to intemperance.

Q. Do you reinstate them?—A. The Minister reinstates them.

Q. After they have purged themselves?—A. Yes. If they are bad enough I insist on their taking the gold cure or leave the department.

Q. What are the luncheon hours?—A. Between 12 and 2, and no branch of the service are allowed to leave their rooms all at once. There must be always one answerable for the duties of that branch, and we have a sheet of paper attached to each branch showing the clerks who have been chosen between 12 and 1 and those between 1 and 2 for lunch.

Q. Then the department is always open to the public?—A. Yes.

Q. In what state are the records of your department in? Are they kept carefully?—A. They are perfectly kept.

Q. Are there any historical records in your department?—A. No.

Q. You have no occasion to turn over any to the Archives?—A. No.

Q. Your department only began at Confederation?—A. Yes.

Q. It corresponds somewhat to the Board of Trade of England?—A. The origin of the department was the Trinity House at Quebec.

Q. What became of the records of the Trinity House at Quebec?—A. They are in the possession of the Harbour Commissioners of Quebec.

Q. A great many of these records have reference to the navigation of the River St. Lawrence in the time of the early voyageurs?—A. No. We lost a lot of very valuable records when the Western Block was burnt.

*By Mr. Fyshe:*

Q. Does not that show that there should be a proper place to keep all the records?—A. Yes.



SESSIONAL PAPER No. 29a

*By the Chairman:*

Q. Do you think the Harbour Commissioners at Quebec have any historical records?—A. No, because we are looking up some old matter connected with the earlier pilotage, the Minister thinking that it would be better to transfer any of these records to the Archives, and Mr. Woods, the secretary, advised us that they have nothing of the kind. They have the records of ships coming in, which would be of no value.

Q. Where is your department placed?—A. Part in the Western Block.

Q. Are there any of your officials in other parts of the city?—A. Yes.

Q. How many officers have you outside of your departmental officers?—A. We have the Hydrographic Branch, in the Corry Building, the Fishery Branch, the Inspector of Lights and the Tidal Survey, in the Woods Building.

Q. Mr. Bazin and Mr. Fyshe will require to visit these offices and the department?—A. Certainly. I shall be delighted to accompany them at any time.

Q. Do you prepare any maps in your department?—A. Yes. They have just as good a reputation and standing as the Admiralty maps in England. They are accepted by the Admiralty.

*By Mr. Fyshe:*

Q. Who is principally employed in making them?—A. The staff under Mr. Stewart, of the Hydrographic Survey.

*By the Chairman:*

Q. Do you know that maps are prepared in the various departments?—A. Yes.

Q. And that there is a geographer of the Dominion?—A. Yes.

Q. And that an atlas of the Dominion has been recently published?—A. Yes.

Q. One of the maps in that atlas shows where each lighthouse in the Dominion is situated?—A. I have not seen it.

Q. You do not know whether the ground work for that map came from your department?—A. If I saw it I could tell you.

Q. Don't you think it would be better to concentrate all this mapping in one bureau, as is done in England?—A. The hydrographic work is absolutely distinct in England. No other department interferes with it.

Q. Do not the ordnance people?—A. They have nothing whatever to do with it.

Q. Who prepares the charts in England—the Admiralty?—A. Yes.

Q. You are aware that a Treasury Board Minute was promulgated in 1879 regarding the use of political influence on the part of public employees?—A. Yes.

Q. Are the officials of your department aware of that?—A. Yes.

Q. Do they ever in seeking to obtain extra emoluments or to better themselves in any way, pass you by and go direct to the Minister?—A. Yes.

Q. The Minister always refers to you?—A. Yes.

Q. What happens to them when you find out that they have neglected to go through the proper channel?—A. Sometimes it takes them a long time to get there.

Q. Does it lead to a struggle between yourself and the clerk?—A. No. The Minister is always very particular in getting my recommendation.

Q. Then, by using political influence they do not gain much?—A. It does not help them very much—not a good clerk, and in the case of a bad clerk the Minister will not pay any attention to it.

Q. You stated that for ten years you had ceased to contribute any superannuation abatement?—A. Yes, sir.

Q. If you were to die to-morrow?—A. My family would not get a cent.

Q. Since 1897 there has been no Superannuation Act?—A. No.

Q. What is your opinion about the abolition of that Act?—A. I do not think it was fair to those coming in; but the Government should do as the Provincial governments, give an annuity to the widow of the family. In my case, and in other similar



7-8 EDWARD VII., A. 1908

cases, I think they ought at any rate to pay the money we have paid in for superannuation with accrued interest.

Q. Then you think it is desirable to re-enact some kind of Pension Act, and probably enlarge it so as to include a pension scheme to widows?—A. I think it would be fair to the employees.

Q. Looking at the civil service in general and your own department in particular, have you any suggestions to make as to gradation of classes or anything else?—A. I think every department, at least every large receiving and paying department, should have an assistant deputy.

*By Mr. Fyshe:*

Q. I have very definite ideas about that—I think it tends to make the line of responsibility between the two quite uncertain. I have derived that from my experience in banking?—A. A bank is not the same thing at all as a large Government department. A bank deals with the receiving of money and the paying out of money, interest, exchange, loans, and that is all. That is a small matter, whereas in a Government department there may be twenty-seven different services, each of which service is a specialty in itself; and if you have not a secretary or an assistant deputy who will make himself acquainted with these different services, in the absence of the deputy for two or three weeks, the department will suffer.

Q. But if anything goes wrong, don't you think there is a possibility of each one throwing the blame on the other?—A. It is impossible.

Q. Again, will not an assistant always be clamouring for more money on account of his superior position?—A. He cannot clamour for more money if there is a stated amount attached to his position. In one branch of our department we have cases in connection with the registration of ships, pilotage administration of the different Provinces, &c., &c., &c., and unless an officer will make a special study of that, he is absolutely at sea. We have eminent lawyers coming to us for information on such matters which they do not understand themselves, simply because these officers make this work a special study.

*By the Chairman:*

Q. In 1892 you had 37 employees charged to Civil Government as against about 53 in 1906?—A. Yes.

Q. You had 10 temporaries in 1892 as against 43 in 1906?—A. Yes.

Q. Does the increased business in the department in fifteen years justify the increase in the staff?—A. Yes. There was an increase of 450 per cent.

Q. In what way?—A. In every branch.

Q. An increase in correspondence?—A. Yes. There were 9,000 letters written fifteen years ago, and there were 35,000 last year. That is apart of the Minister's correspondence and my own. There is not a day passes in which I do not dictate fifteen or twenty letters both in French and English.

Q. These forty odd people employed at headquarters, notwithstanding anything in the Civil Service Act, have passed no examination?—A. The clerks in that long list are attached to the different branches. For instance, Colonel Anderson has to have architects, engineers and draughtsmen. All these people need not be in the Civil Service.

Q. At present they pass no examination?—A. Yes, by the chief engineer.

Q. That forty odd people include architects, draughtsmen, typewriters and others?—A. Yes. Amongst those are the sixteen that we are transferring to the regular staff.

Q. Have those sixteen passed the examination?—A. Yes.

Q. Then you consider it desirable not to have these people employed notwithstanding the Civil Service Act, but to include them in the department?—A. Yes. They should be under the Civil Government. We would then know exactly what it costs to run the department.

Q. In your outside service have you any idea how many men you have employed



## SESSIONAL PAPER No. 29a

in all branches under the control of your department?—A. Two thousand, perhaps more.

Q. None of them come under the Civil Service Act?—A. No.

Q. You have a large quantity of stores on hand?—A. Yes.

Q. Where are the stores kept? Are they scattered all over the Dominion?—A. At Prescott, Quebec, Halifax, Charlottetown, Victoria, B.C., Ottawa.

Q. Are there store books kept as to issue and receipt?—A. Yes, in every case there are store books kept, and there is stock-taking once a year. That is done in every agency, but the only agencies with good buildings for that purpose are at Sorel, Quebec, Halifax and Prescott. That is done as well as in any business house in Canada.

Q. You have store books in which are kept accounts of the receipts and discharges?—A. Yes. For instance, if a foreman at Sorel has to make repairs to a small boat, he makes a requisition for what is required—so much wood, so much nails, so much copper or whatever it may be. That is sent to the supply man. He examines the requisitions and checks them. The list goes to the storekeeper and it is checked again, and charges are made to an account for that service, so that at the end of the year they take stock the same as any business house. If you gentlemen of the Commission will accept my invitation, I will take you from Montreal to Sorel in the *Lady Grey*, and you can visit our place there and see how the work is carried on.

Q. The same thing would apply to Prescott, I presume?—A. Yes, and I invite you to visit our place there also.

Q. Is there an annual audit?—A. Yes.

Q. Who makes the audit?—A. Alfred Roy.

*By Mr. Fyshe:*

Q. Are those stores ever inspected specially?—A. Yes.

*By the Chairman:*

Q. There is no compulsory audit by the Auditor General?—A. No.

Q. The Auditor General has never audited them?—A. He has been there three or four times to audit and he is quite satisfied with everything.

Q. How do you get your supplies?—A. By tender.

Q. In all cases?—A. In all cases.

Q. Is the lowest tender accepted?—A. Yes.

Q. Do you advertise for tenders?—A. Yes.

Q. What deposits do you require?—A. Ten per cent.

Q. What do you do with these?—A. We send them to the Department of Finance.

Q. In all cases?—A. In all cases.

Q. You stated just now that you had some professional men in the department—they are accountants?—A. Yes.

Q. What did the Minister call them in for?—A. There had been an onslaught on the department, and the confidence of many people in the department was shaken. They found, I think, two duplicate payments for some few dollars in each case, and they were making such a fuss about it that the Minister, on the recommendation of Mr. Butler, the Deputy Minister of Railways and Canals, who said that these same auditors had done good work in his own department, engaged them to go over all the accounts of our department for the preceding year. They did so, and I am glad to say they did not find anything wrong. They initiated a few more books and a more modern way of entering accounts, by the loose leaf system; but the book-keeping in the department was found to be perfectly sound.

Q. Who are these professional accountants?—A. I do not know them. One was named Mr. Falconer.

Q. The result was to make some modifications in the book-keeping?—A. No. They opened a new set of books from the 1st of July to the 30th of June, balanced the books, and found absolutely nothing wrong.

Q. They found the system correct?—A. Yes.



7-8 EDWARD VII., A. 1908

Q. Was it any part of their functions to see whether the expenditure was extravagant or otherwise?—A. No.

Q. It was only to see whether the system adopted was the proper system?—A. Yes. Their salaries were from \$75 a day down.

Q. How many were there?—A. Quite a number. Those at the top notch were paid at the rate of \$75 a day.

Q. You were intending to have a scale of salaries applicable to the lighthouse-keepers?—A. Yes. We had a long conference with all the agents during last winter and a schedule has been prepared and will be submitted to the Minister on his return. The present salaries are small.

Q. They have been haphazard?—A. I would not like to say that, but they have been the same for some forty or fifty years. There are some men in New Brunswick who are raising a family as light-keepers on a salary of \$120 a year.

Q. Are not those small salaries paid in places where there is simply a pole?—A. No.

Q. Do you require their entire duties in these places?—A. Yes.

Q. Do they have houses in some cases?—A. In some cases.

Q. And they have supplies of wood and coal?—A. Not everywhere.

Q. You are about to lay down a scale of salaries?—A. Yes. We have divided the lighthouse-keepers into seven different classes—those of the first order, where they have whistling apparatus and a complete set of machinery for working it, and the lowest order is where there is simply a pole light, for which we allow them as little as \$25 a year.

Q. Where are the supplies for the steamers purchased?—A. At headquarters.

Q. You have agents at several places?—A. Yes.

Q. How many agents have you got?—A. We have Mr. Gregory at Quebec, Mr. Parsons at Halifax, Mr. Lord in Prince Edward Island, Mr. Harding in New Brunswick, Captain James Gaudin in British Columbia, Mr. Boucher in Montreal. These are all constituted agents representing the Minister.

Q. They secure the supplies for the steamers?—A. No, the supplies are purchased from Ottawa.

Q. What steamers are placed at Quebec?—A. The *Montcalm*, the *Druid* and the *Constance*, and other boats we are obliged to charter.

Q. Does Mr. Gregory purchase anything for these boats beyond meats and vegetables?—A. I have endeavoured, and succeeded, in three cases, to give the victualling of the officers and men to the captains of the boats, and in each case I have been able to save about several thousand dollars a year. It is very hard to get the others into that system, for local and other reasons.

*By Mr. Fyshe:*

Q. Is Captain Spain at the head of a branch of your department?—A. He is inspector of steamers and commissioner of wrecks.

*By the Chairman:*

Q. You are now trying to inaugurate a system whereby the captains will victual the crews?—A. Yes, that is the best system.

Q. If the captain feeds the men on bad stuff and tries to make too much money out of it, the crew would leave him?—A. No. We have prepared with regard to the food designated daily rations, submitted by Commander Spain and approved of by the Minister, and they have to give the crews exactly the same kind of food.

Q. Is there any test?—A. They are inspected continually by Commander Spain.

Q. How are other supplies purchased—coal oil, for instance?—A. By tender. The agent is told to go to certain persons to purchase. He has no right or power to purchase or carry on any transactions with the public unless with the approval and sanction of the Minister.

Q. Are the persons from whom the purchases are made the lowest tenderers?—A. Yes. We wish to make the purchases from people belonging to the party in power,



## SESSIONAL PAPER No. 29a

and we ask the Member for the district to give us the names of six or seven grocers or other tradesmen, and we write to them and ask them for their prices, and we make the purchases from the man who offers us the lowest prices.

Q. Might not those grocers enter into a combination?—A. I think not.

*By Mr. Fyshe:*

Q. Those tenderers all belong to one political party?—A. Yes.

Q. That is hardly fair, is it?—A. I think that is right.

*By the Chairman:*

Q. Even though a grocer belonging to the opposition party sold him tea at ten cents a pound cheaper?—A. He would not be such a fool as to sell his tea cheaper because he is on the other side.

Q. Suppose these other six or seven men to whom you send a circular should unite?—A. We would know it right off. These matters are under consideration probably for a couple of weeks before the seasons begins, and the clerk who looks after that, has all the prices published in the grocers' papers, and if a man is selling cheese to the department at too high a price, he will draw my attention to the fact, and I will bring it to the attention of the Minister, and the Minister will cut him off the list at once. All the prices paid by our department are marked prices.

Q. Could not an agent order a larger quantity when a smaller quantity would do?—A. No. We never keep any goods in stock. The steward goes to the captain and says: I want this week so many pounds of tea, so many pounds of sugar, &c. The captain signs the requisition and that goes to the agent, and when the goods are delivered they are verified by the steward, and if they are of inferior quality they are sent back.

Q. You have check upon check, and there is no reason to believe that an excessive quantity is charged for?—A. No.

Q. Or that an inferior article is supplied?—A. No.

*By Mr. Fyshe:*

Q. Don't you think it would be fairer, in asking for tenders for the supply of goods, to include traders of the opposite political creed?—A. I do not think so.

Q. You are acting for the country, not for the party?—A. The other party, when they come into power, will do the same thing.

Q. Would it not be a good idea to have it compulsory to do so?—A. I do not think so, not in places where there are fifteen or twenty grocers of the same political colour.

*By Mr. Bazin:*

Q. Don't you think the prices are so low that there is not enough margin to make much difference?—A. It does not amount to a row of pins.

*By the Chairman:*

Q. In the session of 1905 your department was vigorously assailed for expenditure to persons named Brooks and Merwin?—A. Yes.

Q. It was shown by the evidence of a Mr. Wilson that Mr. Merwin charged the department, for instance, \$960 for something that he got for \$600?—A. Yes, in three cases.

Q. As far as I recollect, Mr. Merwin was a middleman?—A. Yes.

Q. And he got in once case a profit of 180 per cent?—A. Yes, on a pump.

Q. I see by last year's Auditor General's Report that in the construction of lights on general account you paid Merwin \$64,000, and on submarine signal apparatus you paid him \$42,000. What steps are you taking after that investigation to find out that these are the lowest prices at which the articles can be obtained?—A. The unfortunate thing was that the officer who purchased in these cases did so on the authority of the then acting minister. That has ceased; it is not done now.



7-8 EDWARD VII., A. 1908

Q. These payments in the year 1905-6 were likewise?—A. Yes, on the personal responsibility of an official of the department.

Q. Do you mind stating who the gentleman was?—A. Mr. J. F. Fraser. I may say that those are isolated cases for which the deputy minister is not in any way accountable.

Q. With this example before you, were any steps taken to thoroughly scrutinize Mr. Merwin's bills?—A. Yes. Every possible means were taken, and there is not a dollar overpaid in those amounts.

Q. Mr. Strubbe was also up for investigation?—A. Yes.

Q. He was paid \$11,000 for cement?—A. Yes.

Q. He supplied that cement at \$2.20 and \$2.30 a barrel?—A. Yes.

Q. In the same year the Department of Railways and Canals paid the Owen Sound Portland Cement Company for apparently the same thing \$1.85 a barrel. Was there any attempt to cut down Strubbe's account?—A. No. There was a regular arrangement made with him, and recommended by the chief engineer of the department. There was a difference in weight which made the price equal.

Q. That was also Mr. Fraser, I suppose?—A. No, the chief engineer.

Q. Do you get supplies from Mr. Strubbe now?—A. No. He says we have treated him badly.

Q. Do you get supplies from Mr. Coughlin?—A. Yes.

Q. He is only a middleman, is he not?—A. He employs some 200 men in Montreal.

Q. Is he a manufacturer?—A. Yes, he manufactures chains and other iron supplies.

Q. You get articles from him in the way of his business?—A. Yes. We ask for tenders from two or three men, and if he happens to be the lowest, we give him the order.

Q. You do not go to him as a middleman to buy things that he does not deal in?—A. No.

Q. He refunded \$1,100?—A. Yes.

Q. Then you have not given him orders this year in order that he might make up the \$1,100?—A. No. We had unfairly deducted some \$600 from that particular account.

Q. You have also made large payments to the Canadian Fog Signal Company of Toronto?—A. Yes.

Q. Who are they?—A. I do not know anything about them. That is under Colonel Anderson. That company controls that particular fog signal, and we have to get it from them, and all the arrangements are recommended and approved by Colonel Anderson, a man of the highest integrity, in whom the department has every confidence.

Q. They have works, have they?—A. Yes.

Q. Did you call for tenders from the Canadian Fog Signal Company?—A. He called for tenders for some part of machinery, but what was under patent we could not.

Q. Do they give any security for carrying out their contract?—A. We order these fog alarms as we require them, and if they do not deliver them we do not pay for them.

Q. There is no security?—A. No.

Q. Colonel Anderson is in charge?—A. Yes, and he sees that they are delivered. If they are not, we do not pay for them.

Q. Mr. Wilson, of Ottawa, supplies the automatic gas and whistling buoys?—A. Yes.

Q. And he was paid by your department in 1905-06 \$336,000?—A. Yes.

Q. Did he supply the buoys that blew up at Kingston?—A. No. They belonged to the Department of Railways and Canals. They were old buoys and transferred to our department.

Q. Did not a buoy also blow up at Parry Sound?—A. That was one of the old buoys.



## SESSIONAL PAPER No. 29a

Q. Did not one also blow up down below Quebec?—A. I never heard of it.

Q. Have any accidents happened to any of the new buoys supplied by Wilson?—A. No.

Q. Is not the filling up of these buoys with acetylene gas a very dangerous occupation?—A. I do not think so—not any more than lighting a gas stove.

Q. The country has to pay rather heavily for the damages at Kingston. It paid \$38,000 for loss of life caused by the explosion of the gas buoy?—A. Yes.

*By Mr. Fyshe :*

Q. Who supplied those buoys?—A. They were old buoys. There was something the matter with them—a fissure in them.

Q. Who made them?—A. They were brought from England I think.

*By the Chairman :*

Q. Should not they have been tested by some one before the gas was put into them?—A. That was in the inception of that kind of buoy, and there was a very high pressure in them. The buoy now furnished by Wilson is a low pressure buoy, and there is no more danger in charging them than there is in working any gas plant. He is getting orders for the same buoy from England, France, Austria and Germany.

*By Mr. Fyshe :*

Q. Has Willson practically a monopoly of it?—A. Yes.

*By the Chairman*

Q. Has it been ascertained whether there was a Brooks in that firm of Brooks & Company, or whether Merwin was Brooks & Company?—A. I do not know. We had no interest in finding that out as long as we got the goods. We called for tenders from the actual firms in England which he represented, but they will not deal directly with us. They say : Go to our agent in Canada and he will sell to you. If we were dissatisfied with him we would have to write to England and they would have to change their agent.

Q. Are you in the habit of asking for considerable supplementary estimates?—A. When they are required.

Q. What is the process adopted in the department in preparing the estimates for submission to Council?—A. We call on the different agents to send us their estimates. First of all the inspector visits all the lighthouses of his district ; he takes a note at every lighthouse of every repair or article that is required and these details are sent to us, and we prepare our estimates based on the actual expenditure which we know should take place in the year following.

Q. When you have a Supply granted by Parliament do your officers try to live within that supply?—A. Yes, under the present Minister. There is an order which has been adhered to. First of all, an account is received. That has to go to the clerk who looks after the estimates. If it corresponds with the estimate, he attaches his initial to it. Then it goes to the accountant, who checks it. If it is an expenditure for a new boat or lighthouse it has to stand until next year.

Q. You are trying to keep within the estimates of the year?—A. Yes. The present Minister said he would hold the accountant responsible if anything was paid for that was not estimated for, he would take strict measures to prevent a recurrence of that.

Q. The present Minister has taken steps to keep the expenditure of the department within the appropriations?—A. Absolutely, and is particular in exacting a monthly statement showing how the appropriations stand.

Q. There was a certain amount of laxity previous to his assumption of office?—A. It was a continuation of what had been the practice under every Government. When they had to spend money they spent it.



7-8 EDWARD VII., A. 1908

Q. But in the development of the country the supplementary estimates increased every year?—A. Yes, and at the end of the year very often the officials would let matters stand until the beginning of the next fiscal year and pay for them in that year, although they belonged to the year previous. The present Minister squared off all such matters last year. He got from the accountant a statement with regard to every agency, and insisted that not a single dollar was to be paid this year that should be charged to last fiscal year. The overlapping of our services amounted to \$200,000 or \$300,000 in the aggregate, but it was a continuation for years of what had been the case ever since I have been in the department.

Q. In some instances in your department the salaries of quasi permanent officials are charged to special services; for instance, Mr. Demers, the chairman of the Examining Board for Masters and Mates, is charged to the account of investigation into wrecks?—A. No, to the right vote—Masters and Mates.

Q. He got \$300 for investigating into wrecks?—A. Yes, and that was paid out of investigations into wrecks.

Q. Are you paying any of your officials out of more than one vote?—A. There may be.

Q. Captain Spain is the commander of the Fishing Inspecting Fleet?—A. Yes, of the Marine Service which comprises 36 vessels, and Wreck Commissioner.

Q. He gets \$2,400 a year?—A. Yes, and is allowed \$5 a day for travelling expenses.

Q. His travelling expenses come to \$3,000 or \$4,000 a year?—A. I do not think so. In his travelling expenses are charged the payments for a number of witnesses, and that swells his account. He has the bills of witnesses and other expenses amounting to perhaps \$600 in one case. We are trying to divide that up properly, so that it will show more clearly.

Q. What is the investigation into wrecks?—A. He is the officer in charge of that, and nobody can attend to it better.

Q. What branch is the investigation into wrecks in?—A. It is an investigation into steamship casualties.

Q. But it belongs to some branch. Are his travelling expenses charged to several votes? He is sometimes concerned in investigation into wrecks and sometimes in other matters?—A. Yes. Every officer of the department who absents himself from the office has first to make application for an advance. In his application he states the purpose for which he is leaving, the time he leaves, how long it will take him to do the work and we base the amount of advance on the probable time of absence and the service that he is about to perform. So that there is never any excessive amount of advance given to any officer for travelling expenses, and we do not give him any further advance until he accounts for the previous trip.

Q. Do they account when they return?—A. Yes. That is one of the strict rules of the department.

Q. You mentioned in your list of agents that Mr. Boucher is agent in Montreal?—A. Yes.

Q. Is he also engineer in charge of the care of buoys in the St. Lawrence ship channel?—A. Yes.

Q. Does he board the men?—A. He boards the men of the *Shamrock*.

Q. You have in addition to Colonel Anderson and his assistants here several resident engineers and foremen engaged in the construction of lights?—A. Yes. This year we have to build, I suppose, thirty-five or forty different lighthouses in different Provinces—in British Columbia, Nova Scotia, New Brunswick, Prince Edward Island, Quebec and Ontario. Colonel Anderson is obliged to organize parties in the different places so that the work will go on simultaneously. We never engage any one in that work unless Colonel Anderson is satisfied with his qualifications and approves of him.

Q. Who appoints all the resident engineers?—A. The Minister on the recommendation of Colonel Anderson.

Q. Politics does not enter in?—A. No. We want an engineer or an architect



## SESSIONAL PAPER No. 29a

or a man who can look after the men on the work. There is no political pressure for that. The Minister approves, but the recommendation must come from the chief engineer. Colonel Anderson will not accept any man who is not able to do his work.

Q. One of those resident engineers is A. E. Beauchemin ?—A. Yes, a very good man.

Q. He has nothing to do with the Beauchemin & Company of Sorel ?—A. No. They are perhaps related, but that is all. He is such a good man to control men that Mr. Cowie has secured him for superintending some very important dredging below Quebec.

Q. You established Marconi stations ?—A. Yes.

Q. Have you many of them ?—A. I think we have seventeen altogether.

Q. Are you establishing more ?—A. Yes, in British Columbia.

*By Mr. Fyshe :*

Q. Has your department everything to do with the Marconi wireless telegraph ?—A. Yes, everything.

Q. Has Marconi got exclusive rights ?—A. Not at all. Nobody can establish a system of that kind without getting the license from the Minister of Marine and Fisheries.

Q. Hasn't he practically got control of Sable Island ?—A. Yes. We let him have a station there because it is useful for us.

Q. I understand that the National Signal Company of the United States applied for the right to put up a signal station on Sable Island and were refused ?—A. No.

Q. It would not interfere with the Marconi business ?—A. No. They have perfected the system to such an extent that the tuning of one instrument will not interfere with the tuning of another.

Q. Don't you think it unfair that the other people did not have a chance ?—A. No. We do not want that island to be peopled. There is a law that nobody can go on that island without the permission of the Minister. That is an old English statute under the Admiralty.

Q. I understand from this National Signal Company that they can communicate for distances far greater than Marconi ?—A. I do not think so.

Q. They have actually communicated across the Atlantic ?—A. So has Marconi.

Q. Is it the policy of your Government to refuse such facilities as you have given to Marconi to any competing companies ?—A. Each case is submitted separately and is considered on its merits. We have no decided set rules about refusing people.

*By the Chairman :*

Q. You still continue to get supplies from Chance Bros. ?—A. Yes. There are only two firms, Chance Bros. and Barbier Fils, and we get prices from both, and take the goods at the lowest price.

Q. Chance Bros. are the oldest firm for supplying lighthouse supplies in existence ?—A. Yes.

Q. They are beyond doubt ?—A. Beyond doubt. They publish their list of prices (Barbier Fils do the same thing, and in each case we take the lowest price.

Q. Chance Bros. have been supplying the department ever since it has been a department ?—A. Yes.

Q. Your meteorological service costs—A. About \$75,000.

Q. You have a very small establishment in the central office at Toronto ?—A. Yes ; they are divided up.

Q. Have you taken any steps in regard to a revision of their salaries ?—A. Yes ; the Minister is at it now.

Q. I may say that one officer has written that after having been thirty years in the service his salary is now only \$1,400 a year ?—A. Yes. The Minister is revising that service as well as the lighthouse service. There are technical men there who receive very small salaries.



7-8 EDWARD VII., A. 1908

Q. Your hydrographic surveys cost \$168,000 last year ?—A. Yes.

Q. Captain Irving Miles, the engineer in charge on the Atlantic coast, was a captain of the Royal Navy?—A. We borrowed him from the Admiralty. He is a supplementary lieutenant.

Q. He gets £600 a year ?—A. Yes. He would not come for less.

Q. He gets half pay in addition ?—A. No.

Q. Has he full control?—A. No, under Mr. Stewart's directions. He is working in the St. Lawrence at Tadousac. He has control of his ship and the men under him, but subject to the approval and inspection of Mr. Stewart.

Q. He has two steamers under him. *La Canadienne* and the *Gulnare* ?—A. One steamer, *La Canadienne*.

Q. The supplies for these steamers are purchased in the usual way, like those for the other steamers ?—A. Yes, by asking for tenders. Nobody on our ships has the right to purchase.

Q. In the last few years you have had a very important service committed to your charge, the St. Lawrence ship channel ?—A. Yes.

Q. On that service in 1905-06 you spent something over \$1,000,000 ?—A. Yes, under Mr. Cowie, the chief engineer.

Q. The Sorel establishment is in connection with that service ?—A. The dredges and all our vessels of that district are looked after and repaired there.

Q. Some of the largest works are the permanent piers at Lake St. Peter?—A. That is done under Colonel Anderson's branch.

Q. Did not one of the piers tumble down ?—A. No. It was moved by the ice.

Q. One of the piers slid into the water through the effect of ice ?—A. No, it merely canted a little.

Q. Was that from any defect in the construction ?—A. The piles were rammed down forty feet in the mud. We have to devise some means to steady them and make them more permanent. We might not have another such ice shove for fifty years, but the department is examining as to the cause of these blocks having been so damaged by the ice.

Q. The wages at the Sorel ship yard last year amounted to \$250,000 ?—A. Yes.

Q. Have you any unnecessary people employed there ?—A. No.

Q. What control have you of those men ?—A. They are under absolute control.

Q. Who is in charge of that ship yard ?—A. Mr. Desbarats, an exceedingly clever officer and he has things in absolute order.

*By Mr. Fyshe :*

Q. Do they build vessels there?—A. They build dredges as well as they can be built in any part of the world. They do everything. They build steamers and all kinds of works, and there is perfect control of the men—the time they work and everything that is purchased in the way of material and supplies.

Q. Is it closed in the winter ?—A. No. There are two or three hundred men employed in winter.

*By the Chairman :*

Q. How many men do they employ in the height of the season ?—A. Five or six hundred.

Q. Then the number varies from five or six hundred in the summer down to two or three hundred in the winter ?—A. Yes.

Q. Are there men kept on who ought not to be for political reasons or otherwise ?—A. Never.

Q. The ship yard is not overmanned?—A. No, never.

Q. No unnecessary expense is incurred there ?—A. No.

*By Mr. Bazin :*

Q. There is an item in the Auditor General's Report of wages at Sorel Ship Yard,



## SESSIONAL PAPER No. 29a

\$248,000, and there is another item for the construction of a new dredge. Are the wages of every one of the workingmen included there?—A. Yes.

Q. Then how is it that there is a charge for the construction of a new dredge?—A. Because that is under another appropriation. We work for the Department of Public Works, the Ship Channel, the Department of Marine and the Hydrographic Survey in the repairing of vessels and building of boats and the expenditure is apportioned. That is why we employ hundreds of men.

*By the Chairman :*

Q. You have also thirteen or fourteen ships engaged in the fisheries protection?—A. Yes.

Q. Your expenditure in the fisheries protection service was about \$250,000?—A. Yes.

Q. There are not too many steamers?—A. No. We are building two more for British Columbia.

*By Mr. Fyshe :*

Q. Don't you think that is more than the value of all the fish that could be stolen by the Yankees?—A. That does not represent one-twentieth of the fish that is taken in the lower Provinces. It is estimated that in British Columbia waters alone about \$4,000,000 worth of fish are illegally caught by Yankees.

*By the Chairman :*

Q. In this service you have of course your crews of officers and men?—A. Yes.

Q. And the supplies are brought through the agents in the same way as in other cases?—A. Yes. Everything is carried on in the same way.

Q. Of course, all the people who supply these steamers are people of the proper political faith?—A. Yes.

Q. They could not get the orders otherwise?—A. None others need apply.

Q. Your department has also gone into cold storage for bait and the conservation and development of the deep sea fisheries?—A. Yes.

Q. Where are your bait freezers?—A. Different places.

Q. You have a freezer at Canso?—A. Yes, one at Canso, and one at Halifax, with about forty small fishermen's bait freezers at various points on the Atlantic coast of Canada.

Q. And one at Halifax?—A. Yes. We have also one in the Baie des Chaleurs and one at Souris.

Q. Who are the Halifax Cold Freezers Company?—A. I forget their names at the moment.

Q. The amounts mentioned at page P—197 of the Auditor General's Report have at any rate been paid as contributions for the freezers at the several places?—A. Yes.

*By Mr. Fyshe :*

Q. Do you pay in proportion to the quantity put through the small freezers?—A. They have first to erect themselves into a company and get the sanction of the local Government. Then they come to us, and we pay one-half the cost of building and a bonus for the first five years.

*By the Chairman :*

Q. In addition to this cold storage business you have tried to develop a herring curing scheme?—A. Yes. We have an expert named Mr. Cowie from Scotland, with curers.

Q. Did he come from Scotland?—A. Yes.

Q. Where is he established?—A. He moves about in the lower Provinces. Last year he was in Baie des Chaleurs division. I do not know where he is going this year.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe :*

Q. Are the people going on with that method and extending it ?—A. Yes.

Q. Are they increasing the fresh fish trade between Nova Scotia and the upper Provinces ?—A. We are at that now. We have \$50,000 or \$60,000 in the estimates to facilitate the transfer of fish in refrigerators, so that we shall not buy our fish from Boston and other American places, but from our own fishermen.

*By the Chairman :*

Q. You are also trying to convert the dog fish into a useful animal ?—A. Yes. This is in its initial stage. Although we use the dog fish as a fertilizer and extract oil from it, I believe more money could be made by sparing that fish and selling it in the Japan market.

Q. Then this cold storage business and the dog fish business are in their inception ?—A. Yes, we are just working them up.

Q. And you have given these grants for educational purposes ?—A. Yes.

Q. For the development and curing of the herring and the utilization of the dog-fish ?—A. Yes.

Q. You have had some correspondence with the Auditor General about the forms of certificates issued by the department—sometimes they are according to agreement, sometimes fair and just, sometimes according to contract ?—A. Yes.

Q. Have you come to an understanding with him ?—A. Yes.

Q. There is no conflict between the department and the Auditor General ?—A. Not at all. Everything is going very pleasantly. We get a great deal of help and advice from the Auditor General, which we are always very happy to follow.

Q. There was also a correspondence with him as to coal from Archer & Company ?—A. That is stopped. We call for tenders and get coal from the mines.

*By Mr. Fyshe :*

Q. Who are Archer & Company ?—A. A merchant in Quebec. It was more for the satisfaction of seeing his name as selling to the Government. There was only a small percentage in it for him.

*By the Chairman :*

Q. Archer sold the coal to the Government in the first place and bought it back in dust afterwards ?—A. No. We bought coal unscreened, and when we examined it some of it was in a rather dusty state and we could not use it. The engineers refused to burn it. We sold that to Archer and he mixed it with good coal so that we could use it, and we purchased it back. It was absolutely right ; there was nothing wrong in it.

Q. Is Archer a regular coal dealer ?—A. Yes, a regular coal dealer in Quebec.

Q. What kind of control have you now over the cheque books ?—A. Absolute control.

Q. A Mr. Corcoran, a messenger, stole cheque books ?—A. Yes.

Q. He filled up two or three blanks and forged the signatures for three or four hundred dollars ?—A. Yes.

Q. He bolted, did he not ?—A. Yes. I do not know what became of him. We did not lose anything.

Q. The Bank of Montreal had to refund ?—A. Any bank that will cash a cheque such as that messenger forged deserves to lose three times the amount. The signature has not the least resemblance to mine. It was a very poor forgery.

Q. You are taking better care of the cheque books now ?—A. Yes. All that has been rectified since that happened. Now the cheque books are all kept in a safe, which is locked up at night and unlocked in the morning in the presence of two officials. Every precaution has been taken.

Q. How have you and the Auditor General settled the question respecting the revenues derived from the wharfs ?—A. That is a vexed question which we cannot settle.



## SESSIONAL PAPER No. 29a

Q. It is chiefly with regard to the Richelieu boats, is it not?—A. No. The question with regard to the Richelieu Company was not understood. I am speaking of the general principle. The Government builds a lot of wharfs in different parts of the country, and so long as they are not transferred to the Department of Marine they do not come under the Act, but when they are transferred to the department, vessels using them have to pay top wharfage and side wharfage according to the tonnage of the vessel. Top wharfage is paid according to whatever goes over the wharf. Then we appoint a wharfinger, and the trouble begins. We thought it better to hand over the wharfs to the municipalities provided they would guarantee the repairs. They refused. We rented a wharf to the municipality of St. Nicolet above Quebec for a number of years. We collected the rent, but we had some difficulty. Then we had a number of wharfingers who failed to collect from the Richelieu and Ontario Navigation Company. So we made up an average of what the company paid for several years and we settled on an annual payment authorized by Order in Council. We allow the wharfinger twenty-five per cent of the returns and the balance we paid to the Receiver General.

Q. Does the wharfinger get any other pay from the Government?—A. No. We have other wharfs that yield a large revenue, such as the Sault Ste. Marie wharf.

*By the Chairman :*

Q. Have you or any other officer of the department ever received anything in connection with any expenditures incurred by the department?—A. In what way?

Q. Any commission or gift?—A. No. The men are so independent of the officials that it is outside of common sense to think that a man would go to an official and ask him for information because every transaction of the department has to go before three or four officers. How could an officer ask a man for a commission when his business has to pass through the engineer, and submitted by me to the Minister for his approval. Besides everything is bought by tender, and they are opened in presence of the Minister who decides on the lowest tender on the recommendation of the Chief Engineer.

Q. If any additional matter strikes you we shall be glad if you will prepare a memorandum?—A. Certainly.

A.G.T.

Refer to No. 28,258.

OTTAWA, June 4, 1907.

SIR,—I have to acknowledge the receipt of your letter of the 18th ultimo asking for a statement showing the number of the staff of this Department, permanent and extra graded into classes, and the amount of salaries paid during the years ended June 30, 1892, and June 30, 1906; and also a memorandum showing Special Votes such as Extra Clerks, Engineers, Tidal Surveys, Registration of Shipping, Draughtsmen, &c., during the same period. In reply I enclose you the statements asked for.

I am, Sir, your obedient servant,

(Signed) F. GOURDEAU,

Deputy Minister of Marine and Fisheries.

Enc.

THOS. S. HOWE, Esq.,

Secretary Civil Service Commission,  
Room No. 2, The Senate.



7-8 EDWARD VII., A. 1908

STATEMENT SHOWING STAFF OF MARINE DEPARTMENT, 1892.

1 Deputy Head.. . . .	\$3,200 00
1 Nautical Adviser.. . . .	2,400 00
4 Chief Clerks.. . . .	9,300 00
4 1st Class Clerks.. . . .	6,350 00
6 2nd Class Clerks.. . . .	7,437 50
5 3rd Class Clerks.. . . .	4,180 00
Allowance Private Secretary.. . . .	600 00
2 Messengers.. . . .	1,000 00
<hr/>	
23	\$34,467 50

FISHERIES DEPARTMENT, 1892.

1 Deputy Head.. . . .	\$3,200 00
1 Chief Clerk.. . . .	2,400 00
1 1st Class Clerk.. . . .	1,500 00
Supp. to promote F. H. Cunningham.. . .	100 00
6 2nd Class Clerks.. . . .	7,400 00
4 3rd Class Clerks.. . . .	3,025 00
1 Messenger.. . . .	300 00
<hr/>	
	17,925 00
37	<hr/>
	\$52,392 50

DEPARTMENT OF MARINE AND FISHERIES, 1905--6.

1 Deputy Head.. . . .	\$ 4,000 00
6 Chief Clerks.. . . .	13,200 00
8 Technical Officers.. . . .	18,149 99
16 1st Class Clerks.. . . .	21,591 22
9 2nd Class Clerks.. . . .	11,100 00
12 Junior 2nd Class Clerks.. . . .	11,025 00
4 3rd Class Clerks.. . . .	2,487 50
1 Messenger.. . . .	700 00
<hr/>	
57	\$82,253 71

STATEMENT SHOWING SPECIAL VOTES OUT OF WHICH CLERKS ARE PAID IN 1892 AND 1905-06.  
1891-92.

Civil Government Contingencies.. . . .	4 Clerks.
Salaries of Lightkeepers.. . . .	1 "
Steamboat Inspection.. . . .	1 "
Construction of Lights.. . . .	4 "
<hr/>	
	10



SESSIONAL PAPER No. 29a

1905-6.

Civil Government Contingencies.. . . . .	1	Clerk.
	2	Messengers.
Extra Clerks at Ottawa.. . . . .	26	Clerks.
Tidal Service.. . . . .	2	"
Schools of Navigation.. . . . .	2	"
Registration of Shipping.. . . . .	1	"
Administration of Pilotage.. . . . .	1	"
Examination Masters and Mates.. . . . .	1	"
Ship Channel.. . . . .	3	"
Steamboat Inspection.. . . . .	1	"
Salaries, Lightkeepers.. . . . .	1	"
Fisheries Protection Service.. . . . .	1	"
Fish Breeding.. . . . .	1	"
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	43	



7-8 EDWARD VII., A. 1908

OTTAWA, JUNE 19, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present :—Mr. J. M. COURTNEY, C.M.G., Chairman.

Mr. THOMAS FYSHE, Montreal, and

Mr. P. J. BAZIN, Quebec.

Mr. BRUNO ST. PIERRE, of the Marine and Fisheries Department, called, sworn and examined.

*By the Chairman :*

Q. You are a clerk in the Marine and Fisheries Department?—A. Yes.

Q. What is your salary now?—A. \$600.

Q. How long have you been in the department?—A. I have been in the department since January 29th or 30th, 1905.

Q. How many years?—A. Two and a half.

Q. What were you appointed at?—A. As temporary clerk.

Q. At what salary, \$500?—A. \$600.

A. At \$600?—A. Yes.

Q. So that in two and a half years you got an increase of \$50?—A. I did not get an increase. I state in my memorial that I was appointed at \$600, and that I was recently appointed as third class clerk at the same salary, less 5 per cent for the retirement fund.

Q. That goes without saying, the payment to the retirement fund. What is your present salary?—A. The same salary.

Q. When were you appointed third class clerk?—A. On May 6th.

Q. 1906?—A. 1907.

Q. You have only just been appointed?—A. Yes.

Q. Who brought you into the department?—A. Mr. Préfontaine.

Q. How many years' experience had you before that? Before you came into the department?—A. As what? Stenographer and typewriter operator?

Q. Tell us your past career?—A. I had ten years' experience as stenographer, typewriter operator, book-keeper and telegraph operator.

Q. Where?—A. In Montreal, St. Eugene, Vankleek Hill, Ottawa, St. Scholastique, and I have been official reporter. I have been in public life from youth.

Q. Your complaint is that you were appointed third class clerk without any reference to yourself?—A. Yes, without any reference to myself, and even more, it was not even communicated to me (the order for my appointment); I was told by the Chief Clerk that I had been appointed third grade clerk and I asked him if he would communicate to me the report from Council, and he replied, 'No,' although he had it in his hand at the time. I think that, as I was about the only one interested, I should have been allowed to take communication of this report.

Q. Who was it had this report?—A. Mr. Halkett, but I presume he was acting under instructions.

Q. You made application to be appointed a first class clerk?—A. A first class clerk.

Q. Instead of a third class clerk?—A. Yes.

Q. But to have made you a first class clerk would have required a special vote of Parliament?—A. Yes, but I have in my possession a copy of the Act of 1903 and since then the Belcourt law amended the Civil Service law, and I could not be ap-



## SESSIONAL PAPER No. 29a

pointed a second class clerk without a qualifying examination. When I first came to the service, I would not come under any consideration; the late Hon. Mr. Préfontaine wanted me to enter the service and act as assistant secretary to the International Waterways Commission. I stayed at a salary of \$50 a month as temporary clerk, I was considered a first class stenographer and typewriter operator, and was doing work for everybody, all kinds of work, and I expected to get a permanent appointment in the higher grade. Leading men in the department would come to me and I would do work for one and the other all the time. I can write from 100 to 200 letters a day, being an expert typewriter and a stenographer as well. When I write from 60 letters upwards a day, I conclude it is a very good day's work and I am doing very much more than anybody else is doing in that class of work.

*By Mr. Fyshe:*

Q. What do you say your salary is?—A. \$50 per month.

Q. How long have you had that?—A. Two and a half years.

Q. Has there been any increase at all?—A. No, I have been appointed a third grade clerk, and I wanted to get appointed as first class clerk with reference to which the Minister wrote me two or three letters. I acted as assistant secretary to Hon. Mr. Préfontaine, the Minister, and when he left for Europe, he promised me he would give me what I was certainly entitled to, but he died in Europe, so that I had to wait. Then Hon. Mr. Brodeur came into the department, and he had to find out all about me, he did not know me, he is one who considers all matters very carefully before doing anything. I did not insist very strongly on his settling this question before he went to Europe as I thought when I had waited before, I could wait again. During his absence, there was no question of making me a third class clerk, Hon. Mr. Templeman on the report of the Deputy Minister, very obligingly made me a third class clerk and I have now to pass three examinations before I can get to the first class.

*By the Chairman:*

Q. Your complaint is that, in the absence of the Minister, the Acting Minister, on the report of the Deputy, made you a third class clerk, when you expected to get a first class clerkship?—A. Yes.

Q. Mr. St. Pierre, this evidence will be published, and I do not know whether you want all that you are saying or all that you have stated in your petition to be published, I do not desire that you should labour under any misapprehension. You will have an opportunity of revising your evidence and you may excise anything in your evidence or in your petition that you do not desire to have published, otherwise your petition, as sent in, will form part of the appendix to our report. With reference to the 10th paragraph of this petition, do you know the name of the man you refer to?—A. I do not know the name.

Q. Do you know what position he has been appointed to?—A. I do not know what position he has been appointed to, because I do not suppose there is any written appointment, it is just a verbal appointment.

Q. You do not know whether he is temporary or permanent?—A. I know he is not permanent, he cannot be.

Q. How do you know that an appointment has not been made, you do not keep the records of the department?—A. I do not keep the records of the department, but I certainly know that he has been appointed.

Q. What are your duties in the department?—A. I am employed as secretary to the Chief Examiner of Masters and Mates, the Superintendent of Marine Schools and the Superintendent of Government Wireless Stations.

Q. You know nothing about reports to Council?—A. Which?

Q. In your own branch?—A. In the branch that I am employed I do know.



7-8 EDWARD VII., A. 1908

Q. You do not know anything about reports to Council, for instance in the Accountant's branch?—A. No.

Q. You do not know anything at all with reference to this man, this stable man, who has been appointed, for instance. You have seen a man about the department and you make the allegation that he is there receiving public moneys?—A. Yes, I do; I see him every day.

Q. You do not know his name?—A. I do not know his name, but that does not amount to much; he is there.

Q. Well, again I say, this will be published and you had better consider the effect which the publication will have upon yourself?—A. It is all right, I will take the responsibility for it. If you want any more information with reference to the man, I can secure the name and give it to you.

141 ALBERT ST., OTTAWA, CAN., May 25, 1907.

SIR,—Please find enclosed an individual petition, which is a general statement of facts of the doings of our different departments, which you will be so kind as to bring to the attention of the Commission in due course.

Yours faithfully,

(Signed) BRUNO ST. PIERRE,  
*Third Grade Clerk.*

The Secretary C. S. Commission,  
House of Commons, City.

To the Commissioners,  
The Royal Commission,  
Civil Service of Canada.

The undersigned, a member of the Civil Service of Canada and a resident of the City of Ottawa, has the honour to submit for your consideration the following :

10. That I have ten years' experience as a telegraph operator, book-keeper, stenographer and typewriter operator, in both languages.

20. That I have acquired valuable experience in the above capacity, in the mercantile, political, professional and municipal world of both provinces.

30. That on January 30, 1905, on the strength of a promise of a higher appointment, in accordance with my qualifications, I entered the Civil Service as a temporary clerk in the employ of the Department of Marine and Fisheries.

40. That I have successfully passed, at the annual examinations of the year 1905, the qualifying and optional examinations of the Civil Service.

50. That, as far as I have been repeatedly told and from what can be ascertained from the official files of the Department of Marine and Fisheries and others, my work was highly appreciated and very satisfactory in every respect.

60. That lately I have filed my application for a vacant position of first-class clerk in this Department, and was promised recognition at the hands of those concerned.

70. That on May 6, 1907, without my knowledge and consent and in the absence of the present Minister of Marine and Fisheries, an Order in Council was passed appointing me a third grade clerk, at the same salary as heretofore.

80. That it is to be recommended that all members of the Civil Service should be treated as 'free men' and consulted with reference to any recommendation to Council which may affect their status in the service.



## SESSIONAL PAPER No. 29a

9o. That those who have passed the optional examinations are entitled to more consideration than the ordinary office hand, as they are invariably more useful and competent.

10o. Furthermore, after two and a half years of valuable service and expert work I am remunerated on the same basis as a newly appointed 'former stable-man,' and must suffer, for the moment, the prejudice of the unjust treatment of the questionable competency of a high-handed class of officials.

All of which is respectfully submitted.

(Signed) BRUNO ST. PIERRE,  
*Third Grade Clerk.*

OTTAWA, CAN., May 25, 1907.



7-8 EDWARD VII., A. 1908

MONTREAL, September 12, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Mr. CHARLES A. LEBEL, Assistant Agent of the Marine and Fisheries Department, Montreal, called, sworn and examined.

*By the Chairman :*

Q. You are Mr. LeBel, the Assistant Agent here ?—A. Yes sir.

Q. When was the Montreal Agency established ?—A. In 1903.

Q. Who was the Minister then ?—A. The late Hon. Mr. Préfontaine

Q. When he became Minister he established an agency in Montreal ?—A. He did sir

Q. Mr. Boucher is the agent ?—A. I represent Mr. Boucher here, because his duties are mostly outside, he is a technical officer, the engineer of the Department, and his duties call him out on the river a great deal and he could not come with any satisfaction because he might be called away at any moment. He has to keep his eyes open for the buoys.

Q. You are his assistant ?—A. I do the inside work.

Q. Are there any other people in the agency besides Mr. Boucher and yourself ?—A. The Montreal agency comprises our agency proper, the agent, the assistant agent, who is myself, and the assistant engineer of the buoy service, and we have a messenger and a typewriter in the office. Besides that there is the pilotage office, which comes under the Department of Marine and Fisheries, and they look after the pilotage of the river.

Q. That is under Capt. J. J. Riley ?—A. Yes.

Q. But he has nothing to do with your agency ?—A. We have to do with him, because all the accounts of the Montreal Pilotage Office pass through our agency. Then there is the Inspector of Steamboats, Mr. Laurie, and Mr. Arpin and the Inspector of Live Stock, Mr. Delorme and Mr. O'Grady, we have less to do with those two branches than with the Pilotage Office. Capt. Riley is this morning attending an investigation into a collision that took place.

Q. You say that agency was established here ; from what other agency were the duties taken over ?—A. From the agencies of Quebec and Ottawa.

Q. Did the Quebec agency formerly do all the duties from Ottawa to the gulf ?—A. Yes, sir, all the duties of this part of the Montreal district as far down as Quebec. Now our agency and the buoy service goes as far as Platon, thirty miles above Quebec.

Q. Then your agency here as far as the Marine and Fisheries Department is concerned independent of the pilot office and all that is an entirely new creation ?—A. Yes sir.

Q. Taken from the Quebec agency ?—A. That is so sir. It was the Quebec agency used to look after this part of the work.

Q. The Quebec Agency used to look after that, and now a new agency has been established here in the time of Mr. Préfontaine to do this work ?—A. Yes. You understand that the work has increased since the agency was established, and that a great part of this work was done directly in Ottawa and a part from Quebec.

Q. The fact is a certain amount of decentralization has taken place and a certain amount of work devolving on the department is now done at Montreal ?—A. Yes.

Q. A certain part of the work which was done at Ottawa is now done at Montreal, and a certain part of the Quebec work was taken from the Quebec agency also and transferred to this agency ?—A. Yes sir.



## SESSIONAL PAPER No. 29a

Q. Where are your offices ?—A. At 223 Commissioner Street, right near the water's edge.

Q. Are there any branches of the Marine Department not there?—A. We are all under the same roof, these branches I have named, but we do not occupy the same apartments.

*By Mr. Fyshe :*

Q. Where is your building ?—A. The Boyer building, at the corner of the Place Royal and Commissioner Street.

Q. Have you the entire house?—A. No, sir, we lease the greater part of the building, and besides the offices we have to provide for the commissioners court which sits there, and occupies nearly a flat, and in connection with our work, during the winter we have the engineer's draughting office there where the plans are made of the new work or changes made on the river during the summer. This work is done during the winter by Mr. Boucher and his assistant, Mr. Chatigny, who is the Assistant Buoy Engineer on the river, looking after the buoys which are displaced or out and have to be replaced in their proper position or relighted.

*By the Chairman :*

Q. To come back to the original question in consequence of the changes necessary owing to the changed conditions and one thing and another a certain amount of the Quebec work, work formerly done at the Quebec agency, and a certain amount of work formerly done by the department at Ottawa was decentralized, and given to the Montreal agency which was a new creation ?—A. Yes.

Q. Were you and Mr. Boucher previously in the Department or in the public service ?—A. Mr. Boucher was in the department, he is a technical man, twelve years before that. He was first in the employ of the Montreal Sand Cement Company and then he went into the department as engineer.

Q. When did he go there?—A. His work was as buoy engineer; he was engineer for the contractor—the work was formerly done by contract—from 1889 to 1897 and he went into the Department in 1898 as buoy engineer for Mr. John Cane, of Quebec. In this time some of the buoys were placed by contract. Mr. Boucher is now the agent of the Marine and Fisheries Department and the buoy engineer of the Montreal district, and he has also the inspection of lights for the Montreal district.

Q. What is the Montreal district now ?—A. Our district runs down as far as Platon, thirty miles above Quebec, and up as far as Montreal.

*By Mr. Fyshe :*

Q. Mr. Boucher has made a specialty of buoy work?—A. Yes, his work all along has been on the river looking after buoys; the putting down and taking up of the buoys is quite a work of importance and responsibility.

Q. It is work that has to be done very carefully ?—A. Yes, and he has to be always on the alert to see that they are maintained in position.

*By the Chairman :*

Q. Practically the office and the staff were constituted in 1903 ?—A. Yes, because Mr. Boucher was nominally appointed then. There was no office until after Mr. Préfontaine was appointed Minister and took charge of the Department. After Mr. Préfontaine took charge he rented part of the Boyer block for the Marine and Fisheries Department.

Q. In fact, we have heard in the Public Accounts Committee concerning the charges for furniture for the Boyer block ?—A. Yes, there was an investigation.

Q. Practically it was only three years ago that the salaries of Mr. Boucher and yourself were settled ?—A. Yes, four years ago.

Q. Then although the salaries may be insufficient for the work done, as to which



7-8 EDWARD VII., A. 1908

I am not judging, you cannot say anything as to a comparison between the salaries now and fifteen years ago?—A. All we can say is that there is a great difference in the price of living.

Q. But that would not affect you if you were both appointed three years ago. If you were satisfied with the salary to which you were appointed three years ago the difference in the cost of living now and at that time is not so great?—A. That all depends; circumstances may force us at the time to take a salary at the commencement which we would not care to remain at.

Q. You think that at the commencement of your career three years ago the salaries were insufficient for the responsibilities and the duties?—A. Because we expected to be increased from year to year.

Q. Were you led to expect an increase from year to year?—A. Yes, sir. I wish to explain that we did not make any complaints or send any letters to Ottawa, but we were advised to wait for this Commission and we were waiting for the Minister's return. There is not a letter in the office at Ottawa about our complaining or asking for the raise of salary of late.

Q. One of the matters referred to the Commission is that of the salaries paid to members of the public service. Of course, in the old established branches like the Montreal post office, for instance, which goes back for a long time the circumstances would be different from that like an agency which was created only three years ago?—A. Well, I admit that, but supposing at the beginning of our career or at the beginning of the career of any department like the Montreal post office and custom house, it would be young men beginning at eighteen or twenty-one years of age who would enter the Civil Service as a career, but when in the establishment of an agency like this men of experience at forty-five or fifty years of age are employed there is a very great difference.

Q. No doubt upon that, but you were content to come in at the salaries paid you four years ago?—A. At that time, because we, as all other men, have more or less ambition to better our position, and I do not see that any one could be blamed for that.

*By Mr. Bazin.:*

Q. What was the salary at the time of the appointment?—A. The salary of Mr. Boucher when he was appointed was \$1,500.

*By the Chairman:*

Q. And he is now getting?—A. \$1,800.

Q. And your salary at the time of appointment was?—A. \$800.

Q. And you are now getting?—A. \$1,100.

Q. And you have obtained that increase of \$300 in three years?—A. In four years.

*By Mr. Fyshe:*

Q. And you do other work?—A. What do you mean by other work?

Q. I presume you might have an opportunity of doing other work?—A. No, sir, my time is taken up from 9 o'clock in the morning until 5 every day, and I have had but one week's vacation since I have been in the office. I will tell you the difficulty, Mr. Boucher and his assistant engineer for the buoy service are continually outside during the season of navigation, and I have to be inside to answer everybody who comes in the office, that being the agency for the department in Montreal we are supposed to be there all the time and to be in continual communication with the large shipping interests and the public here. If the Shipping Federation wants information about anything in connection with the department it is to us they come. Our telephone is practically never idle, especially in the spring and fall of the year; if they want to know of the movements of any of the vessels in the service of the Government, or to forward any communications to the department it is to us they come.



## SESSIONAL PAPER No. 29a

It is not merely a business routine, but a man must have some initiative of his own so as to be able to satisfy all these people.

*By the Chairman :*

Q. The late Minister, knowing the requirements of Montreal, and being in Montreal, thought it desirable that the agency should be opened?—A. Yes, sir.

Q. And an agent, appointed at \$1,500 three years ago is now getting \$1,800?—A. Yes, four years ago.

Q. And you were appointed three years ago at \$800, and you now get \$1,100?—A. Yes, sir, since last year, I was appointed four years ago.

Q. You keep a record of the arrival and departure of vessels here?—A. All that is kept in the Pilotage Office.

Q. But you have control of the buoy service?—A. Altogether.

Q. These are the buoys which are filled with this new illuminant, the acetylene gas?—A. Yes, sir.

Q. How many buoys are there in the Montreal district?—A. We have 348 buoys.

Q. But how many of these use the new illuminant?—A. I think there are 59, I could not give you the exact answer.

Q. Have you had any accidents in filling these buoys?—A. I am glad to say that in our agency we have never had any accidents in filling the buoys, and there is not a week passes that we have not some to fill. Last week in one of the very worst places in the river at Cap Charles two of our acetylene gas buoys had to be refilled. It is a very dangerous operation and it takes skilled men.

Q. There have been accidents at some places below Quebec?—A. Yes, sir.

Q. And at Kingston?—A. Yes, and here at Lachine last year.

Q. Is Lachine in your jurisdiction?—A. No, sir, we finish here.

Q. Is it not a fact that the men are rather scary now about filling those buoys?—A. Yes.

Q. Do you find it rather difficult to get men to undertake this dangerous operation?—A. We have not found any difficulty in getting men to do it, because I know our engineers are so very careful of themselves and for the safety of the men and of the Government property besides.

Q. Does that imply that there may have been, unwittingly and without design, carelessness in those cases where there have been explosions?—A. I would be very sorry to say that; accidents may happen at any time even when the best of care is exercised.

Q. These other accidents happened from some defect in the buoy?—A. So it was said, but we never got the exact report of those accidents.

Q. Are these buoys tested for capacity and pressure before being put down?—A. Yes, sir.

Q. The intention is that these buoys are constantly kept lighted during the summer?—A. Sometimes a buoy will go out and it is our duty to immediately send the boat to have it relighted.

Q. Does it go out because of the rough water on the river?—A. There is a good deal of carelessness on the river, barges coming up loaded with sand and wood think little of running up against one of the buoys and putting it out of position. It is not so much the putting out of the lights of the buoy that has to be watched as it is the putting of the buoys out of position. It may be placed in the middle of a channel sometimes which makes it dangerous to navigation.

Q. When the lights go out you take care before the buoy is reloaded that an examination shall be made to ascertain that there is no stuff still in it?—A. Oh, yes, the engineer attends to that.

Q. All due care is taken for the safety of the men employed in the operation?—A. Yes, as far as we can. At the end of the season the engineer always opens it to see if there is any defect. Supposing there has been a buoy defective during the season and it has to be reloaded, that buoy will be reopened, and examined at the



7-8 EDWARD VII., A. 1908

end of the season to ascertain the cause of the defect. But if the buoy gives satisfaction all the way through they do not do that because it is not necessary and it is a very long process.

*By Mr. Fyshe:*

Q. How long have you had these acetylene lighted buoys?—A. Since three or four years, they have been increasing every year. The first year there were only a very few and the second year there were a few more, and this year there are many more. For instance, when the Shipping Federation, Montreal, considers it necessary to have another gas buoy put down in the river, they notify the department at Ottawa and give their reason for it. That is submitted to the Chief Engineer, and if the Chief Engineer considers it is necessary then the buoy is put in position.

Q. How long does this stuff that is put into the buoy last?—A. It is supposed to last ninety days.

Q. They fill it up?—A. Oh, yes, and it is supposed to last ninety days, but if the machinery of the buoy is defective it will not last that long and that sometimes happens, because these things are not perfect yet.

Q. They have to be examined all the time?—A. Yes, they have to be watched.

*By the Chairman:*

Q. You say that an application for a new buoy is submitted to the Chief Engineer. Who is the Chief Engineer looking after the buoys?—A. For instance, supposing that there is to be an innovation made, we have to refer it to Ottawa to Col. Gourdeau and he generally refers it to the Chief Engineer.

Q. Who is head of the buoy service?—A. The Chief Engineer of the buoy service of the Montreal District is Mr. Boucher.

Q. And what does Mr. Fraser do in this connection?—A. Mr. J. F. Fraser?

Q. Yes?—A. He looks after the upper part of the river.

Q. He looks after the buoys in the other districts?—A. Yes, at Prescott.

Q. Who supplies this carbide calcium for this light?—A. It is supplied from Ottawa.

Q. From Wilson's?—A. Yes, the Ottawa Carbide Company.

Q. That is under contract?—A. Yes, that is a contract made in Ottawa. We have nothing to do with that contract. They apply to us to know the quantity we require and we tell them.

Q. Has representation ever been made to Ottawa of the dangerous nature of the service in connection with the buoys? Does the department fully realize the danger of the service?—A. We fully realize that if the buoys are not handled with proper care there is danger, but we know nothing further than that; there has been no complaint made about any buoys between here and Quebec.

Q. Do you give instructions to your men on your boats when they fill up these buoys to be careful?—A. Yes.

Q. Are there any printed regulations dealing with the matter?—A. Yes, and further than that there are none of those buoys filled up except when the engineer or assistant is there.

Q. What is the connection between your office and the ship channel, or is there any connection?—A. Yes, there is a connection. We have not anything to do directly with the ship channel, but we have received instructions from the engineer of the ship channel whenever we have to put down a new buoy or to remove a buoy for dredging purposes.

Q. Have you anything to do with the expenditure of dredging the ship channel?—A. Not on account of the dredging, but we have everything to do with the construction that has been going on between Quebec and Montreal, that is part of our work.

Q. Have you anything to do with the construction of the piers at Sorel?—A. Yes.

Q. Was there not an accident there?—A. I beg your pardon?



## SESSIONAL PAPER No. 29a

Q. Was that pier under your jurisdiction?—A. It was on the lake. The piers were built by the departments for construction. You are aware that there is an office in Sorel and the superintendent of the works and the resident engineer reside there.

Q. Wasn't there a pier in Lake St. Peter or was it in Lake St. Louis?—A. It was Lake St. Peter.

Q. That came to grief?—A. Yes, it canted.

Q. Has there been any inquiry as to the breakage or canting of this pier?—A. The only information there is on the subject is that it was canted by the moving ice. It is said that the pier was not solid enough to resist the ice coming down the lake in the spring.

Q. That would seem to indicate there was some defect in the engineering?—A. Yes, it was said that the bottom of the lake is too soft and to put down a foundation strong enough to resist the movement of the ice in the spring would require a very large expenditure.

Q. Would it not be better to go to the extra expense and make the foundation sure?—A. I prefer to leave that to the engineers of the department to answer as I am not competent to answer that question. The piers were built according to the plans.

Q. You say you have nothing to do with the dredging. I suppose you get supplies for the dredging vessels do you not?—A. No, that is in Mr. Cowie's hands, the dredging vessels look after their own supplies.

Q. How are the men fed on those dredging vessels? Do you know anything about that?—A. Mr. Cowie looks after that.

Q. Does not Mr. Boucher generally get paid so much per day for feeding the people on board his vessels and scows?—A. Yes, there is an understanding between the department and Mr. Boucher with regard to the two steamers in the Government employ directly for the buoy service, the *Shamrock* and the *Acetylene*, the last named practically does all the filling up of the buoys, the material and the staff is all on board. There was an understanding with the department that Mr. Boucher feeds the sailors and officers on both boats.

Q. For which he gets 75 cents per day?—A. 60 cents.

Q. Does he get any more for the officers than for the men, or is that the uniform rate?—A. I think he gets 60 cents for the officers and 50 cents for the men.

Q. Do you know how many people there are in these steamers and scows that Mr. Boucher feeds?—A. The regular crew of the *Shamrock* numbers fifteen and that of the *Acetylene* nine.

Q. That is twenty-four men. How many months are these boats in commission?—A. Allow me—sometimes in bad weather they may have to engage extra hands making cedar buoys and anything like that.

Q. There are twenty-four permanent men?—A. I cannot say to the exact number. I would not like to be positive about the exact number.

Q. How long are these vessels in commission?—A. They have been in commission ever since I have been there.

Q. When do they go into commission? When the ice breaks up?—A. They are supposed to be under steam about the 1st of April.

Q. And when do they come back to Sorel for the winter?—A. As soon as navigation has closed when they are forced back by the ice, they come back so late that one of our steamers got caught in the ice last year.

Q. That is for about seven months Mr. Boucher feeds these men?—A. Yes.

Q. Is there any other arrangement that Mr. Boucher has with the department to do any other work for which he gets pay like this?—A. He has no extra pay except his salary and what he makes—and I do not know if he makes any profit at all—in this way.

Q. There is nothing else?—A. Nothing else that I am aware of, and I think if there was anything else I would be aware of it.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe :*

Q. These two special boats are under his control all the time ?—A. All the time, he is the engineer of the buoy service.

Q. Practically he lives on one of these boats ?—A. He has to be here more or less, one or two days, in the week because he has to certify to everything. Then anything passing through the office I submit to him; it is necessary before it goes to Ottawa that the engineer's and agent's signature should be on it. He is in the office as I say for two or three days in the week except in the spring, he is fully a month in the spring of the year putting down the buoys and then in the fall of the year, the last month of the year he is practically out of the office all the time taking the buoys up. Every week during the season of navigation he is supposed to go down and make an inspection of the buoys and lights. Every week, so that he has to take two or three days for that purpose.

*By the Chairman :*

Q. What are the sizes of these vessels ?—A. They are not very large.

Q. They are tugs, I suppose ?—A. Yes, large tugs ; the *Acetylene* is more like a scow with engine and boiler.

Q. How fast can they travel ?—A. The *Shamrock's* speed is twelve knots.

Q. They have good engines, I suppose ?—A. Yes, they are safe boats, but too slow and too small for the service ; we are promised new boats for next year.

Q. You are getting another one built ?—A. Well, there has been one recommended.

Q. The work of construction has not commenced yet ?—A. Plans have been made and I think the order has been given to build it this winter in Sorel. I wish to draw your attention to the fact that apart from the Buoy service the Montreal agency also looks after all expenditures made on the construction of work. Last year \$250,000 were spent on this work between Montreal and Quebec.

Q. That is for the construction of new lights and piers ?—A. Yes and repairs to wharfs at Sorel.

Q. How many new lights were there built during last year ?—A. There were not only new lights built, but old lighthouses were repaired and replaced by new ones. I suppose this last year there must have been seven or eight lights put up, either put up or rebuilt in places where old lights were. Sometimes the Shipping Federation or the Mariners do not find the light in the proper place, and in such cases it was our duty to either take down the old lights or build a new one.

Q. Are these new lights built of concrete ?—A. Some of them are built of concrete.

Q. I have just come from Metis where solid blocks of cement are used; is that the plan adopted always by the department ?—A. That plan is not always followed, We have just commenced to build two new lights near the guard pier there.

Q. These new lights that replace the old ones, are they higher or larger than the old ones ?—A. It just depends upon the situation of the light. We only put a light after an inspection has been made by the chief engineer, and they are built according to his plans and on the recommendation, generally, of the Shipping Federation.

Q. How many wharfs have you built ?—A. There is the Government wharf at Sorel, which has been repaired.

Q. I thought that was the Public Works wharf ?—A. Yes, but there is a wharf there especially for the Marine Department, and we have to look after that.

Q. Is there any other wharf besides the Sorel wharf ?—A. No.

Q. How many piers did you build last year ?—A. I am not sure of the number.

Q. Were they built under contract ?—A. No, they were built by the Marine Department.

Q. By day labour ?—A. By day labour.

Q. How much money was spent, a quarter of a million ?—A. In round figures it amounted to \$250,000. In the agency there we keep the accounts for construction, the buoy service accounts are kept separate, there is an appropriation by the Govern-



## SESSIONAL PAPER No. 29a

ment every year for each of these. Of course, we do not control the disbursement of the money, which is controlled by the department on the report of the chief engineer.

Q. In construction, you are not talking about the ship channel or dredging, but for wharfs, piers, lighthouses, &c., about one-quarter of a million dollars was spent last year?—A. Yes, in round figures.

Q. That is under the management of the agency here?—A. Yes, every account went through their hands, and we had to look after it. Of course, the timekeepers and the clerks doing the work at Sorel receive the accounts and the bills, and they send us everything, and nothing leaves our office without being examined by Mr. Boucher and myself and all accounts are certified by Mr. Boucher.

Q. This work you have just stated was chiefly done by day labour, there were no contracts?—A. There is a contract for the broken stone, but for the building of these works it is all done by day labour.

Q. That is the broken stone that goes into the work is under contract?—A. Yes.

Q. But for the actual work of building, the construction is done by day labour?—A. Yes.

Q. Who appoints a timekeeper?—A. It is a political appointment, that is generally done by the Member of the county wherever the work is in progress. We have nothing to do with that.

Q. Has there ever been any idea that the pay lists have been padded?—A. I am not in a position to answer that question.

Q. The timekeeper being appointed by the Member for the district, the timekeeper would naturally try and put as many friends as he could on the work, I suppose?—A. I suppose that could have been done, but officially or personally I know nothing at all about it. They send their accounts certified by the superintendent and the resident engineer and we examine to see if they are correct, we make out the statements and send them to Ottawa certified as correct. What we look after is to see that the orders for every purchase account correspond with the accounts produced.

Q. We will just deal with the time-keepers first. The time-keeper reports to the superintendent engineer does he, this pay list?—A. Yes, that is for construction the pay lists are made out every fortnight, twice a month.

Q. And does the time-keeper sign them?—A. No, the local office at Sorel where the superintendent of works has his office and the resident engineer, and there is a clerk there in the office receives the time books from the time-keeper and the pay lists are made from his time books.

*By Mr. Fyshe :*

Q. In building these piers, or lighthouses, or whatever it may be, is there a competent man superintending the work apart from the time-keeper?—A. Oh my, yes, the time-keeper has nothing at all to do with the work, he simply keeps the men's time. Those who look after the works are the engineers and the superintendent of works.

*By the Chairman :*

Q. The timekeeper, when the lists are made up twice a month, sends them to Sorel, to the office at Sorel, that is Mr. Desbarat's office?—A. No, not for construction, we have a branch office there which is under the control of the resident engineer, Mr. O. Arcand, who looks after the construction work and Mr. Chas. Bazinet, superintendent of works.

Q. And he certifies the timekeeper's pay list?—A. The timekeepers do not make out the pay list.

Q. Have they any personal knowledge, would they be on the works to know that the proper or improper time is charged?—A. They have control of the works and have to be there to see that everything is going on all right.

Q. What I was coming at is this, practically the timekeeper's statement as to the amount of work performed is final. Nobody else can know absolutely the amount



7-8 EDWARD VII., A. 1908

of work performed but the timekeeper. The other men are going backwards and forwards, are they not?—A. I do not know what answer you expect from me to that question, but what I know personally, and what I know in my official capacity, is that the superintendent knows, or should know, every man that is on the work, and when he goes there he sees these men are at work.

Q. But he is not there steadily?—A. He is not there constantly. I wish to call your attention to this that the works we did last year were far more important than the work going on at the present day and that the superintendent that was there last year is not there this year.

Q. You have changed your superintendent?—A. The change was made by Ottawa.

Q. Who was the superintendent last year?—A. Mr. Roy.

Q. What is he doing now?—A. He is in the Quebec district where Mr. Gregory is agent.

Q. He has been changed. Well, now it comes to this that the superintendent knows every man on the works, that is what you said just now?—A. Well, my contention is that the superintendent should know that every man is at his work, even if he does not see him, because they are supposed to report to him if a man that is engaged on the work is not there.

Q. That is all right?—A. Because that is the only check we can have.

Q. What we are coming to is that the timekeeper makes the pay list and the superintendent signs this pay list in his office, and from what I gather, Mr. Lebel, the superintendent ought to know, and does know every man who is on the work?—A. If he does not he should, because he has to go to the works and superintend them, he has to visit the works. But, as I said before, the timekeeper has nothing to do with the making out of the pay lists.

Q. Is there any chance of men being paid for this work of construction by day labour that have not performed their duties? In other words, are there any men paid there for nothing at all?—A. That I could not answer, because it has not come to my knowledge; you will understand that my work is completely here, I cannot leave my office, I have never been in Sorel but once since in office here, and that statement will show how difficult it would be for me to answer that question.

Q. After the pay lists are certified by the superintendent, what is the next state?—A. As a matter of fact the pay list is not made out by the timekeeper, he has a little book for each work in which he keeps the time, that book is examined every time the engineer or superintendent goes around and he finds out that the men whose names are in that book are at work; he checks it, and puts his initials at the bottom of each page. At the end of every fifteen days these books are sent to the Sorel office, and the clerk there, under the guidance of the engineer and superintendent, makes out the pay list and sends it to our office.

Q. After that where does the pay list go to?—A. It comes to me at the office of the Montreal agency.

Q. Then we will put it this way, the time-keeper keeps the books?—A. Yes, the time books only.

Q. In which the names of the men who are employed on the works are recorded?—A. Yes.

Q. The superintendent goes around and he checks these books and initials each page?—A. Yes, I suppose he should do so.

Q. And the books then are sent up to Sorel and the clerk, from this little book, makes up a pay list?—A. Yes.

Q. And then this pay list comes to you for action?—A. Yes.

Q. Is it not possible that with all this process many men may be paid, or may be put on the list there through political necessity and one thing and another that do not perform any work at all?—A. Well, I am under oath and I tell you that personally I know nothing about that, but I suppose such a thing could be done, but it is not to my knowledge that it has ever been done here.



## SESSIONAL PAPER No. 29a

Q. It has not been done this year?—A. I am sure that it has not been done this year.

Q. We have gained now a very important admission?—A. I do not know what you are trying to get at, they may know more about it at Ottawa than we know of here, because although, we, Mr. Boucher and I, do all the work of the department, we might be the last ones to know when anything goes wrong if we are not informed of the fact by those in direct control, and personally I have never received any such information and we do not get any credit for it when everything goes right.

Q. That is usually the case in the public service. Besides the agency business, the buoy business, and looking after this work of construction, what other duty has the agency here?—A. As I tell you, all accounts and pay-lists come to our office for construction work, although the labour has been done far away from our office, we prepare the pay-lists and accounts, make out four copies and the statements and we have four vouchers for every account, besides I have the ledger to keep where all the entries, accounts and cheques are entered.

*By Mr. Fyshe:*

Q. There is plenty of red tape?—A. We have to do it.

*By the Chairman:*

Q. This is for audit purposes?—A. We check them all over again to see that they are correct, compare the accounts with the statements and with the purchasing orders to see that everything is correct. Of course, it may be that sometimes we make a mistake in a figure, which may happen to the best accountants, and why should it not happen to myself. We send two copies to Ottawa and keep two for reference in our office. Every voucher is numbered so that when anything is referred to we can go and put our hand on any record in the office.

Q. You get cheques from Ottawa to make disbursements?—A. Yes, Sir, with the pay-list it is different, we make out the pay-list in the name of Mr. Boucher because he is agent of the department, and all the cheques for the pay-list and construction come in his name, and when these cheques arrive he goes down or sends down the money to pay the men or sees that they are paid.

*By Mr. Fyshe:*

Q. He signs the cheques?—A. No, he receives the cheques payable to his order.

Q. How does he pay the men?—A. He gets the cheque from Ottawa, cashes it, and pays the men. Besides that Mr. Boucher receives a small amount from Ottawa for advances and when the pay-lists and statements are made out every fortnight, the money is advanced so that the men will not have to wait, and when the cheques come back he places those cheques in the bank in his name.

*By the Chairman:*

Q. Is there a great expenditure for supply here about which you were talking just now?—A. What I mean is that when supplies are required for the men on board the boats, we have two or three vessels or more in commission, there is the *Vercheres* and two other vessels, they are allowed to buy what is necessary and these accounts come to our office for approval.

Q. How many of these vessels are there?—A. There are the *Shamrock* and the *Acetylene* for the buoy service, and then for construction we have the *Vercheres*, that is the boat that is used by the resident engineer Mr. O. Arcand at Sorel, and then we have the *Hosanna* and we have the *Alpha*, these last boats are for construction.

Q. Are there any other vessels besides these and the two in the buoy service?—A. Not here in the Montreal district.

Q. Do you charter any vessels?—A. Only one this year, but last year on account of the importance of the work done there were some other boats chartered for the construction work. Just now we have the *Dandy* which is for very important work.



7-8 EDWARD VII., A. 1908

Q. When you take a charter of these vessels does the charter party include the feeding of the men?—A. It is just according to how the contract is made out. Sometimes we pay so much a month for the vessel and they pay all expenses.

Q. And sometimes you feed the crew?—A. Yes.

Q. There are two vessels you have entirely under your control for which you purchase supplies?—A. Yes.

Q. Are those supplies purchased by tender?—A. I am speaking of Mr. Boucher's supplies.

Q. I am not talking about those but the three others?—A. There is the *Vercheres* which is in commission under the resident engineer at Sorel, he is the local engineer who superintends the work under the direction of Mr. B. H. Fraser.

Q. Does he purchase these supplies by tender?—A. Mr. Arcand feeds all his crew on the *Vercheres* and there is a man by the name of Arthur Charland who got the contract this year for feeding the men for all the works that are done on construction. Last year it was Mr. Roy who did the same work.

Q. That was the gentleman who has gone to Quebec?—A. Yes, Sir, and this year it is Mr. Charland who feeds the men on board the boats and the men on the works. Since some time, we discharged the *Alpha* as being too small for the work she had to do.

Q. There are certain other supplies that are constantly being wanted, chains, &c.—A. Yes.

Q. Are those supplies called for by tenders?—A. There are some of them called for by tender. Now, the chains for a buoy service, as you are aware, are rather expensive and it is very important that it should be the very best chain. When wanted, prices are called for, I know that B. J. Coughlin down here, supplies a good deal, and Lewis Bros. and Caverhill, Learmont & Co. are the ones who generally supply them.

Q. And they are called in for open competition?—A. I could not say there is a competition in this for supplying that chain, they have to quote prices and the prices have to be sent to Ottawa and approved before we buy any chain from any of them.

Q. Who is to know that the prices are market prices, you are not an expert?—A. Well, the engineer is, and we have the market prices here, we know anyway what the chain is worth.

Q. There are other people in the trade besides Coughlin, Lewis and Caverhill Learmont; they are all respectable people I know, but would it not be more business like to call for prices by public tender?—A. It might be. We have no contract with these firms, but when we want any chain we are instructed to buy from these people.

*By Mr. Fyshe:*

Q. Are you instructed not to buy from ordinary men?—A. Except in cases of emergency. Suppose the *Shamrock* comes in and wants a chain, we are permitted to purchase from those who have the patronage.

Q. The matter has come to this then, that there are certain two or three firms who have the patronage to whom you can go and get these things?—A. That is generally the case.

*By the Chairman:*

Q. When supplies are wanted, that are known of beforehand, who instructs you to buy them?—A. Ottawa.

Q. Do they instruct you where to get them?—A. Yes, when the purchase is of any consequence or for a fairly large amount.

Q. Are there any tenders taken?—A. If there was a very large quantity required there would only be a tender asked, but sometimes we are purchasing some articles that we would only want once or twice in the season.

Q. And you are told who to buy from and what prices to pay?—A. We have to give the price to Ottawa.

Q. They do not specify the price at Ottawa?—A. In some cases it is specified, for



## SESSIONAL PAPER No. 29a

instance, when we buy cedars, of which we buy a great deal for buoys, and everybody who is in the business knows what is the price of cedar. We will say we want to purchase so many cedars and as we want them very straight and sound, we have to pay the market price for this cedar and sometimes more, as they are very difficult to get in the spring of the year. We have to go to lumber dealers such as Sir Henri Joly de Lotbinière to buy round cedars where we cannot get them near Montreal. We also buy cedars from Mr. H. Bourgouin, of Montreal. These are the only parties who furnish them, such as we require for the buoy service.

Q. And the prices, of course, are well known?—A. Oh, they are square prices, and if we pay more than the fixed prices, they would inquire at Ottawa why we did so.

Q. Ottawa does not trust you, in the ordinary course of buying supplies, to go around and take tenders and buy the lowest?—A. We have nothing to do with that, we have to follow our instructions from the department, and I do not know of any reason why they should not trust us.

Q. Are there any other supplies besides those which you have mentioned?—A. There are supplies for the agency.

Q. Oh, that is very little?—A. We get them mostly from Ottawa, and, of course, when moving into the new building new furniture had to be bought.

Q. The only supplies required for the purpose of construction are chiefly cedar and chains?—A. That is the main thing, and hardware supplies for the buoy service.

Q. And cedar for the buoy service?—A. Yes, these are the main things and other articles of smaller value. We have also to supply at times for 'Aids to Navigation' besides construction work and the buoy service, we have also to look after 'Aids to Navigation' for which there is an appropriation, that is for lighthouses, lanterns for the lighthouses, or buying or leasing a piece of land for a new lighthouse, buying boats for the lighthouse keepers, or some necessary articles if a lightkeeper has run short of oil or if anything has gone wrong with his light, there is a small appropriation for that.

Q. Have you anything to do with getting the oil that is used in the lighthouses?—A. That is all shipped from Quebec. It is said that next year we will look after our own lighthouses, we look after five lighthouses here at present.

Q. Are there separate contracts made for each division for the purchase of oil, or is there one contract to supply oil from the Gulf to Lake Superior?—A. I could not answer that, that is beyond me. All the oil asked of us comes from the Quebec agency.

Q. You have no contracts in this division for oil?—A. No.

Q. Is there anything else? The salaries are all fixed?—A. Yes, but increases are expected in our agency.

Q. Then there is oil for the lights, cedar and chain and the feeding and other things, we have covered all that, is there any other expenditure that you control?—A. Nothing of any importance. Of course, there are incidental expenses sometimes that we cannot foresee. Any accidents that may happen and we have to go and purchase the articles required for any service. We are supposed to make out an order for everything we buy, and those orders are sent to Ottawa with the account.

Q. Who examines the accounts in Ottawa?—A. It is all done by Mr. Owen, the accountant, and his assistants.

Q. Are your accounts criticized pretty much in Ottawa?—A. No, very slightly, they are criticized if there are any mistakes, I suppose.

Q. Have you ever had any criticism as to the cost of goods that you have paid too much?—A. It may have happened that we were asked why we had made such and such a purchase of coal from certain dealers, but the prices were not criticized.

Q. I asked you about that just now whether there was any other articles that you purchased?—A. Well, it slipped my memory, we have to buy coal for our boats and the price of coal is generally the standard price.

*By Mr. Fyshe:*

Q. What kind of coal do you purchase?—A. Steam and hard coal.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. Do you call for tenders, public tenders?—A. Yes, at Sorel, at the Government ship yards at Sorel, they give a big contract for coal every year for supplying their boats, and our boats get supplied there when they are in Sorel. But sometimes when our steamers engaged on the buoy service are on the lake or down the river and need coal, in order not to lose time they do not come back to Sorel for coal, but they go and coal at Three Rivers, or if, when they come to the Government ship yards the wharfs are taken up by other vessels, they will go and buy coal from other parties at the same price that we charged for at the Government ship yards and thus save time.

Q. For emergency say, at Three Rivers, you would pay the same price as if the coal was bought at Sorel?—A. Yes.

Q. How many tons of coal do your steamers use during the year?—A. Coal and carbide, are some of the principal expenditures in the buoy service, that includes all. Without examining the books I cannot say how many tons of coal we buy in a year.

Q. That nearly all goes to Mr. Willson, does it not?—A. Oh, no, we get carbide from the Carbide Company, Ottawa, and the expenditure on carbide is only a part of the appropriation for we use a great deal of coal.

Q. Then, \$35,000 worth of coal is used, is that called for by public tender or does the department indicate where you are to get the coal?—A. I did not say that \$35,000 was spent for coal, but that the whole buoy service last year cost us about that.

Q. The greater amount of the \$35,000 paid for the buoy service last year was for coal. Was that coal called for by public tenders or did the department at Ottawa indicate from whom you were to buy the coal?—A. We buy the coal from those who have the patronage of the department, or we get it from the Government ship yards at Sorel.

Q. Just like the iron chain?—A. Yes, on the same principle.

Q. Who are the people who have the patronage?—A. At Sorel we have got coal from Martin and Lavallée. The patronage as much as possible is divided between two or three for coal.

Q. That is from Ottawa, those are the instructions you get?—A. You understand that the Member for the place divides up the patronage as well as he can among his friends, but we do not pay any dearer for the coal. In Three Rivers, it is a firm by the name of Leprohon & Son, and there may be another man there who is on the patronage list, who supplies coal when required by our boats.

Q. All these names are indicated from Ottawa?—A. All these names are on the patronage list.

Q. And are put there on the nomination of the Members for the district?—A. I do not swear to that.

Q. You say you cannot say?—A. I cannot say that. We receive instructions but we do not know by whose influence such names are put on the patronage list.

Q. Is there any other big item of expenditure?—A. I have given you the main items.

*By Mr. Fyshe:*

Q. You say you are limited in buying things for the service to those people who are on the patronage list?—A. Yes.

Q. Is it a clear advantage to those people?—A. Well, they get the order, but they do not get any more for their goods than if we went to any other man.

Q. Are you sure of that?—A. Well, the prices are all quoted.

Q. But is the quality always what it should be?—A. I am not a judge of coal, but I guess if the coal was not good we would soon hear about it from the men on the boats.

Q. There are great differences in coal you know?—A. I know there are. Take the item that the chairman has mentioned, take cedars now, they must be of the very best quality or we cannot use them. All the wood that we buy for buoy purposes is



SESSIONAL PAPER No. 29a

inspected by an inspector, and the engineer would not put a bad piece of cedar in the water.

Q. You say that you only pay the well known prices for these goods, but as regards the difference in the quality of goods, I say the quality is of as much importance as the price. They might shunt off on you coal that is of altogether inferior in quality?—A. I do not think that, because our engineers on board the boats would complain that the coal was working badly.

Q. What about the possibility of collusion between the coal men and the engineers?—A. Well, I can vouch that there is no collusion between the engineer of our agency and the local merchants. I know that if they did not supply the quality of coal required and the stipulated quantity as agreed upon, complaints would be made. I do not know of any collusion as far as the Montreal agency is concerned; I suppose it could be done, but to my knowledge it has never existed here.

There is matter I wish to bring before the notice of the Commission, it is the question of the position of the buoy engineer, Mr. Boucher; I am not here to plead my own case only, but I come in the interests of the officers of the Montreal agency. Engineers who are doing important works as he is, get far larger salaries than he gets. For the work he is doing the minimum salary should be \$2,400; he is a technical man and a very capable man of long experience.

*By the Chairman:*

Q. He gets \$1,800 now?—A. Yes, and the maximum should be \$3,000.

Q. He began at \$1,500?—A. Yes, he began lower than that in other employ, but then he was much younger. I want to just call your attention to the fact that he does a good deal of work and not only does he do a great deal of work, but it is a position of great responsibility. If anything goes wrong in the river, either in lights or in the buoys, which is very important to navigation, a great deal of damage would be done if proper care was not exercised to prevent serious accidents. If a buoy has gone astray, and if a large steamship happens along just as that time, it may cause a bad accident and heavy loss. We have to keep these buoys always in perfect order and always lighted, and we have to keep a steamer always under steam and ready to go and put these buoys back in their proper places, if they are misplaced, or to relight them if the light is cut. Not only that, but apart from the special duties of the engineer in charge we have to keep the marine companies posted on the position of every buoy between this city and Quebec. Often it has been necessary to give information at night for the morning papers, to have the positions of the buoys published for the benefit of the shipping interests. The shipping people expect a great deal from us, and we do all we can to assist them. I want to draw your attention to the importance of the agency here. It may be looked upon as a sinecure, but I can assure you that when there are accounts amounting to almost \$400,000 passing through the office during the year there is no sinecure for those in charge.

Q. We do not look upon it as a sinecure, but it being a new office we ask questions about it, because we wanted to learn all there was about it?—A. I was not supposed to look after the books at first, there was an accountant there, and was removed to Ottawa.

Q. What was his name?—A. Mr. Alfred Roy.

Q. Is that the Mr. Roy that is now in Quebec, or is there another Mr. Roy?—A. This is another man, he used to get \$1,700, he was an accountant, but all the work that is performed in our office is done practically by Mr. Boucher and myself.

*By Mr. Fyshe:*

Q. You formerly had an accountant and now you have none?—A. No, we have no accountant now; we have not asked for one. Mr. Chatigny, the assistant engineer of the buoy service, is only getting \$1,200. For his services and the important work he does, he should get \$1,500 as a minimum and \$2,000 as a maximum salary, and the salary of the assistant agent, who since the removal of Mr. Roy, has to do all the



7-8 EDWARD VII., A. 1908

accountant's work, he should be entitled to \$1,500 as a minimum salary. Miss Drolet, who does mostly all the typewriting of the several branches of the agency here, ought to have an increase as she only gets now a salary of \$400 per annum. The messenger is only getting \$500 per year, and has been in the agency since its establishment in Montreal. He acts as messenger for all branches of the department here, excepting the Montreal Pilotage office, which have their own messenger.

The witness retired.



SESSIONAL PAPER No. 29a

MONTREAL, September 12, 1907.

Mr. WILLIAM LAURIE, of the Board of Steamship Inspectors, Marine and Fisheries Department, Montreal, called, sworn and examined.

*By the Chairman:*

Q. You are the inspector of steamboats for this division?—A. Yes, sir.

Q. You were appointed in 1894?—A. Yes, sir.

Q. What were you before then, may one ask?—A. I was engineer.

Q. You were employed at outside work?—A. I was engineer on steamboats.

Q. You were not in the service of the Government?—A. No, sir, that was the first time I entered the service in 1894.

Q. How did you get into the service?—A. Well, Mr. Burgess, the former steamboat inspector, my predecessor was in the Allan line with me. We were both engineers in the Allan line, and when he decided to resign he recommended me for the position and was very anxious for me to take it. So I made application to the department for the position and they sent me to Toronto to be examined. I passed my examination there all right and it was Mr. Smith who was deputy minister at the time, but two weeks after I got back I received a letter from Mr. Smith asking me if I would accept a salary of \$1,000, which was offered by the Government. I wrote and told them I would accept no such responsible position at that salary, and I had mentioned in my application I would not accept anything except what Mr. Burgess, the former inspector had.

Q. What was that?—A. \$1,200.

Q. And for some years you were on the Allan line before entering the service?—A. Yes, sir.

Q. For how long?—A. For six years.

Q. You were chief engineer on one of their boats?—A. Yes, sir.

Q. What boat were you on?—A. I was on the *Rocket* and the *Merritt*.

Q. And Mr. Burgess, your predecessor, when he retired from the public service, recommended you to Mr. Smith, who was then the deputy minister that you would be an efficient successor?—A. Yes, sir.

Q. And Mr. Smith, looking into the question, being a Scotchman, and finding that you had some knowledge of machinery and all that sort of thing, persuaded the Minister to appoint you?—A. No, he did not persuade the Minister. I tell you I refused the position at \$1,000 and I did not expect the Government were going down on their knees and ask me to accept the position. So they looked for a long time and they took an Englishman named Cliff who was walking around the streets of Montreal, but he did so much rascality in condemning boilers and getting commission on them that after they had him for eighteen months they had to dismiss him, and Sir Charles Hibbert Tupper, the Minister of Marine at the time, telegraphed me asking if I would accept the position of steamboat inspector at Montreal. I had never heard any thing about this man Cliff or what he was doing, but I wired back that I would accept the position at the salary I had first asked. Mr. Smith told Sir Charles Tupper that I would not accept the position at less than \$1,200, and Sir Charles said, 'Give it to him, it is worth it,' and I was appointed.

Q. That was in 1894?—A. Yes.

Q. What is your present salary?—A. \$1,500.

Q. When did you get the increase?—A. In Mr. Préfontaine's time, about three years ago.

Q. That is to say they increased your salary from \$1,200 to \$1,500?—A. Yes.

Q. All the inspectors get paid \$1,500 I see, except the chairman?—A. Yes, sir.



7-8 EDWARD VII., A. 1908

Q. Where does Mr. Adams live?—A. In Ottawa, he is chairman of the board.

Q. Does the Board of Steamboat Inspectors often meet as a board?—A. Not very often, but we had a meeting about two months ago here in Montreal.

Q. Do you make regulations when you meet?—A. Yes, sir.

Q. Are those regulations approved by the Minister, or are they your own regulations?—A. Generally they have to be approved by the Minister.

Q. In addition to being a member of the board, you are the inspector of this division?—A. Yes, sir.

Q. How far does your jurisdiction go?—A. From Newport at the other end of Lake Magog up to Sudbury. This includes all boats on Lake Nipissing, Kippewa, Timiskaming and Quinze, all the Ottawa river down to Montreal, all the ocean steamers that come in here and that require inspection. I have about twenty-five ocean steamers this year.

Q. How far down the river do you go?—A. I only go as far down as Boucherville.

Q. And from there to Sudbury?—A. And to Newport, 108 miles south, taking in all Lake Magog, Lake Massiwiippi and St. Johns. I inspect the machinery, there is another inspector for the hull and equipment.

Q. How many boats do you inspect during the year?—A. Generally from 130 to 150. These boats have to be inspected every year.

Q. Are there not more than 150 steam vessels in your division?—A. There are over 200 boats in this division.

Q. What about the others?—A. I have an assistant, he is the tackle inspector as well, he has to inspect all the tackle along the wharfs for loading and unloading these ocean steamers. They appointed an inspector for that purpose; there were so many injured and killed through carelessness and using bad ropes, slings and that sort of thing.

*By Mr. Fyshe:*

Q. Do you inspect ocean going vessels too?—A. All foreign registered ships trading between Canadian ports. That includes all those coal boats running between here and Sydney.

Q. And the Allan boats running between here and Glasgow?—A. They are not trading between Canadian ports.

Q. Your jurisdiction is with Canadian bottoms trading between Canadian ports?—A. And foreign ships trading between Canadian ports.

Q. That is to say, if the *Virginian* was simply trading between Sydney and Montreal, you would have to inspect her?—A. Yes, sir.

Q. But as she trades now between Liverpool and Montreal, you do not inspect her?—A. It is only within the last couple of years that law has been in force, owing to ship owners on the upper lakes getting vessels built on the other side and getting them registered there, so that we had no control of them. They got them registered there expressly to avoid our inspection law here, so that is why this law was introduced here.

Q. And that added to your work?—A. That gave us a great deal of extra work, especially with the coal boats, as they have to be inspected here.

Q. Was it considered a drawback to come under your inspection?—A. With these upper lake men it was, that is why this law was introduced and put into force in order to get at the boats up there, and in getting at those boats up there they brought in all these Norwegian ships that are trading between here and Sydney so that most of those boats come under my jurisdiction here.

Q. What fees do you charge for inspection?—A. There is no charge whatever, the fees were done away with about three years ago.

*By the Chairman:*

Q. I think it only amounted to about \$20,000 anyway?—A. They had it up to \$30,000, I think.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. Do you give them a certificate?—A. We have to give them one if they pass inspection all right, and once we issue a certificate, then the inspector is responsible.

*By the Chairman:*

Q. That certificate is framed and put up in some prominent position?—A. On the boat.

Q. But this amended act came into force after your salary was increased?—A. It came into force afterwards.

Q. With this new duty that has been imposed upon you, have you received no compensating advantage in respect to an increase of salary?—A. No, sir.

Q. Your work in winter must be inconsiderable?—A. We are always kept busy, we have to go over all the plans of whatever new work is being built in the shops; we have to go over those plans and correct them, and then there are always engineers, quite a number of them, coming up for examination, we have to examine them, that is part of our duty. All these engineers who are running on the boats have to be examined.

Q. In addition to examining the steamboats, you examine the engineers who run them?—A. Yes, we do that in the winter as far as possible.

Q. Is there anything else you do besides inspecting the steamboats and examining the engineers?—A. We have to look after all boilers and machinery built for the boats in the shops and see that they are built according to law. We go over the plans and see that everything is according to law.

Q. What shipbuilding yards are there that you have to inspect?—A. It is not the shipbuilding yards, but the machine shops. There are three here and one in Ottawa, I have four or five to look after.

Q. And you regulate your work so that you are doing one thing in the summer time and the other in the winter?—A. Yes, sir.

Q. But your work keeps you busy all the year round?—A. Yes, I have often to travel at night and work during the day in order to get through with my work.

Q. And your work extends from Sudbury to Newport and down here to Montreal?—A. Yes.

Q. And you were appointed in 1894 in Sir Hibbert Tupper's time?—A. Yes.

Q. Do you pay anything towards the superannuation?—A. No, sir, that is just the trouble, I do not get superannuation. The same year as I was appointed superannuation was done away with.

Q. Your predecessor, Mr. Burgess, was superannuated?—A. He was troubled with heart disease and died six months after he gave up.

Q. But he got a pension?—A. He only drew it for six months.

Q. In former days long ago, Mr. Riley was chairman, was he not?—A. Yes, sir.

Q. I know he was retired, and in former days the inspectors of steamboats when retiring drew annual allowances?—A. Yes, sir.

Q. You were appointed a little before the regulation was changed, so you did not contribute anything to the superannuation fund?—A. It was done away with just the year I was appointed.

Q. Do you contribute anything towards the retirement fund?—A. No, sir.

Q. In addition to the increased emoluments you would like to be placed under the system of pension?—A. I would just as soon have an increase of salary. The trouble is that here in Montreal this is the most expensive city I believe in the Dominion to live in. All the inspectors get the same salary and some of them are living in places where it does not cost one-half or two-thirds what it costs to live here, and I consider that I am the poorest paid inspector in the whole service.

*By Mr. Fyshe:*

Q. What other inspectors are there?—A. There are about twenty-one inspectors altogether. There are two in Toronto, one in Collingwood, one in Kingston, two in



7-8 EDWARD VII., A. 1908

Montreal, one in Quebec, one in St. John, one in Halifax, two in British Columbia, and one in Winnipeg.

Q. Do they all get \$1,500 a year?—A. There are a couple, two or three who do not, my assistant gets \$1,300 and the inspector at Winnipeg gets \$1,300, and all the rest get \$1,500.

Q. Of course you take some exception to there being no superannuation fund?—A. Yes, it means that if I do not make a little money now I will be left out in the cold when I am unable to work.

*By the Chairman:*

Q. You are in your sixty-third year now?—A. Yes, I am sixty-two.

Q. And looking forward to the future you would like to see some pension system established?—A. I would like to see something ahead of me.

Q. What would you think is a practical fair remuneration for the service you are rendering, in your estimation, considering that you travel. You have had years of experience in the Allan line?—A. I think we should get at least \$1,800, but \$2,000 to \$2,500 would be a very fair salary and quite low enough to be paid for such work.

*By Mr. Fyshe:*

Q. What do men who are doing duty like that which you are performing get in the old country?—A. I could not tell you, but the American inspectors get from \$2,000 to \$2,500 a year. I do not know anything about the old country.

Q. What do the inspectors at the Fairfield Works get for their work?—A. Some of them get big pay there, but I really could not tell you what their pay is. The American inspectors, we are quite often in touch with them, we meet them very often, and I know what their salary is, but I do not wish to speak about things I do not know anything about. I know the Americans are paid from \$2,000 to \$2,500, and I consider them a poor class of men in comparison with the class of men we have as inspectors.

Q. You do not know what Harland and Wolff or any of those big firms pay?—A. No, I do not know, but I know one thing, that there are lots of engineers holding small positions here that are getting as big salaries as I am, men whom I have to examine, that have not learned their business yet.

Q. What is the biggest tonnage of any steamboat that you have to examine?—A. 7,500 tons.

Q. That would be a boat trading from Sydney here?—A. Yes.

Q. One of the Black Diamond line?—A. We have that line, but most of them are Norwegian ships, and some of them are very large; I inspected one this summer over 7,500 tons.

Q. These boats that trade between Sydney and Montreal are chiefly owned by the Dominion Coal Co., are they not?—A. They are chartered by the Dominion Coal Co., the Intercolonial Coal Co. and the Inverness Coal Co.; there are quite a number of different companies that have these vessels chartered.

Q. This engineer of that 7,500-ton ship, what would he get?—A. They generally get about \$100 per month and their keep.

Q. And you have to provide yourself with everything out of your \$1,500?—A. Yes, and, of course, the inspection work is not like anything else, you have to destroy a lot of clothing, because you have to crawl into all kinds of places. On one trip you will destroy a suit of clothes; we have to go down into the boiler and into the hulls to examine the boilers.

Q. You have to do your work conscientiously?—A. Yes, if a man makes up his mind to do his work conscientiously I tell you he has a lot of trouble and hard work.

*By the Chairman:*

Q. I do not recall, in all my long term of public service, that any criticism of any kind has even been made respecting the work of the steamboat inspection?—A. No, sir.



## SESSIONAL PAPER No. 29a

Q. You do your work quietly, honestly, unostentatiously?—A. Yes, sir.

Q. And the proof of that fact is that there are no complaints?—A. That I have never had a complaint from the department since I have been in the service.

Q. And as a rule your colleagues are the same?—A. Yes, and I am certain that the Deputy Minister, Col. Gordeau, certainly would recommend an increase of salary to steamboat inspectors.

Witness retired.

## STEAMBOAT INSPECTOR'S OFFICE,

MONTREAL, Sept. 23, 1907.

Chairman and Members of the Civil Service Commission,  
Ottawa.

GENTLEMEN,—I hope you will pardon me for writing you a few lines in reference to my position as steamboat inspector for the district of Montreal.

Owing to the limited time and not being prepared to give you full particulars during the interview that you were so kind to grant me, I thought you would not consider it out of place, if I gave you a few more particulars in regard to the requirements to fill the position.

In the first place before being appointed, we have to pass a very severe examination on the construction of boilers and engines, calculations and designing, in fact a man requires to be a first-class engineer, boiler maker, arithmetician and draughtsman, or in other words a consulting engineer, and for the province of Quebec be able to speak the two languages.

I was appointed in the year 1894, at a salary of \$1,200 with the understanding that the salary would be increased from year to year, but I got no increase for about ten years, then I was raised to \$1,500 which did not improve my position owing to the increased cost of living and the extra work. \$1,200 thirteen years ago was better than \$1,500 to-day. About four years ago I was offered a position in New York at \$3,000 per annum to start with, I went to Ottawa immediately to consult with Mr. Magee who practically was at the head of our department at that time, and he advised me to remain, that I would get a good salary later, and on my own part I thought it would be like commencing life over again to move to New York. This, with the expectation of getting more salary, I decided to remain. Then again the department strictly forbids an inspector doing any outside work in any capacity, where there is any remuneration, and some of them have been severely reprimanded for this offence.

Therefore, I consider a man who has served four or five years apprenticeship for nothing and worked hard and made many sacrifices to get to the top of his profession, and be obliged to live in the city of Montreal, he should be paid a reasonable salary at least \$2,500.

I am gentlemen,

Yours most respectfully,

WM. LAURIE,

*Steamboat Inspector.*



7-8 EDWARD VII., A. 1908

MONTREAL, September 12, 1907.

Capt. JAMES RILEY, Marine and Fisheries Department, called, sworn and examined.

*By the Chairman:*

Q. You were a captain at one time?—A. Yes.

Q. That is your title 'Captain Riley'?—A. Yes.

Q. What marine experience had you?—A. I went to sea in 1856 in February, and I sailed up to August 1878 and then I became engaged in the marine insurance business, and so remained until four years ago when I retired from business and took a Government position.

*By Mr. Fyshe:*

Q. What is your occupation?—A. I have retired now.

*By the Chairman:*

Q. What is your position in the public service?—A. Superintendent of pilots, examiner of masters and mates and director of the Nautical College.

Q. I did not know there was such an institution?—A. I am acting under an Order in Council, I have received a letter from the department.

Q. You are superintendent of pilots?—A. And examiner of masters and mates.

Q. And director of the Nautical College also?—A. Yes.

Q. Your pilotage jurisdiction extends from here to Quebec?—A. Yes, sir.

Q. You are superintendent of pilots for the division?—A. That is it.

Q. Are you chairman of the masters and mates board?—A. No, I am examiner for this district.

Q. Is there a board?—A. No, sir, there is no board here, I report all my papers to the chief examiner at Ottawa.

Q. Who is he?—A. Capt. Demers.

Q. I see that you have no salary as examiner of masters and mates?—A. No, sir, I do not get any salary as examiner.

Q. What salary do you get for the pilotage?—A. \$1,600 a year.

Q. And for this Nautical College?—A. I do not get any salary for that. I lecture each year, give thirty-two lectures. I lectured last year in the Monument National, and before that I delivered the lectures in my own office.

Q. This office of superintendent of pilotage, is that a recent appointment?—A. The Government took over the pilotage in the early spring of '94. I was the first superintendent in this district.

Q. Have you any assistants?—A. I have one assistant and a messenger.

Q. And you look after the pilotage funds too, don't you, in a way?—A. In this way that I keep a record of the superannuated pilots. I apply for their pensions, and send their pensions out and they send receipts back, and I forward the receipts to the Finance Department, who have to do with them, being the custodian of the funds and investing them to the best advantage.

Q. The pilots were taken away from the jurisdiction of the Harbour Commissioners and brought under the control of the Government?—A. Yes.

Q. And you became superintendent of the pilots?—A. Yes, sir.

Q. The pilots, when under the control of the Harbour Commissioners, accumulated a fund out of which they are, as they become old, superannuated?—A. That is it.

Q. The fund amounts to about \$60,000, as far as I can recollect?—A. In Septem-



## SESSIONAL PAPER No. 29a

ber, 1904, the Harbour Commissioners turned over to the Finance Department, \$55,643.52, for the pension fund, and \$1,419.79 for pilots' expense account. At the end of last year there was \$63,999.75 to the credit of the pilots' pension fund.

Q. It was in all about \$60,000, I believe?—A. Yes, sir. It will be more than that as the seasons go on, because we are increasing the profits very largely; that is if the fund is wisely administered. The pilots contribute five per cent of their earnings, and their earnings are creeping up year by year.

*By Mr. Fyshe:*

Q. Is there any other source of revenue to this fund?—A. Nothing except accrued interest from the investments.

Q. The shipping interests do not contribute anything?—A. No, sir; the shipping interests are taxed for the pilotage of this jurisdiction. Last year the amount was very close on \$75,000.

Q. That is a very large amount; is not that too large?—A. It depends upon the draught of the ship.

Q. Do you not think there are some abuses under this pilotage system? Don't you think it would be fair to allow the Allan or any other firm to keep their own pilots?—A. They do that. In the spring of the year—we have fifty branch pilots—and in the spring of the year each line applies for their own men by name, and these men are appointed to that line for the whole season. Those that are not selected for the special service are called 'tour de role men,' who take their turn as required. Some of the branch pilots earn close upon \$3,000, while some of the others are as low as \$240.

Q. How many pilots have you now?—A. We have fifty men called branch pilots, three apprentices and thirty-three pensioners.

Q. I suppose a pilot is only admitted after examination and after attaining a certain age?—A. They can only enter at sixteen. They have to come to me with their parents' consent, and send a certificate of physical ability from the family physician, an abstract from the parish register showing their birth, and a special certificate showing their fitness in sight and hearing, before they are examined by me. I examine them; they must talk English and French, and I examine them myself on sight and hearing. When there is a vacancy they come on as apprentices, and they must serve as apprentices for five years. Ten men of the senior apprentices are selected in rotation to form what is called the 'ten select list,' and these men have to go in the big ships with branch pilots, and learn to handle the big vessels. In these five years they have been on any boat they can get, but after that they have to go on large vessels and learn the difference between managing large vessels and small ones. When there are likely to be vacancies in the branch pilot's list, the men who have served more than five years meet the board of examiners, with myself as chairman, and they are examined. After they have passed they still continue on the role of selected apprentices, and they are not branched until there are vacancies in the regular role of fifty.

*By Mr. Bazin:*

Q. That is the limit, fifty, I suppose?—A. Yes, at the present time, but the Minister has the power to increase it. That leaves specially engaged in line work, all but about ten men.

*By the Chairman:*

Q. How do you account, after all this severe system of examination, for the stranding of the *Bavarian* or other occurrences such as we read about?—A. The *Bavarian* was not stranded in my jurisdiction, and it was a case of gross carelessness and the ship that went ashore on Red Island Reef was another piece of gross carelessness for which the captain is as much responsible as the pilot, because having the pilot on board does not relieve the captain of responsibility; in fact within the last eigh-



7-8 EDWARD VII., A. 1908

teen months a man has had his certificate cancelled for allowing the pilot to run his ship ashore.

Q. An investigation is held into a stranding such as the *Bavarian*?—A. Every case of stranding is investigated now, and I am called upon to take part in many cases and to act as assessor, I am not paid for it. Five weeks ago I was sent to St. Johns as assistant to the Wreck Commissioner to investigate the stranding of a schooner called the *Wandrian*.

Q. After a disaster an investigation is held?—A. Yes sir.

Q. If the investigation throws the blame partly on the pilot, what happens then, are their certificates suspended?—A. We find it more beneficial to find them. To suspend them means to put them out of work for the time being and it is far more efficacious and beneficial to the service if we touch their pocket and at the same time they are kept at work. In the meantime, they are punished, and if they are regular line pilots they are dismissed from the line and become tour de role men and they are thus punished doubly.

Q. These men might come down from \$3,000 a year to \$250?—A. That would happen in this jurisdiction, but not in Quebec, because they are socialists there, they divide their earnings.

Q. If a disaster occurred to a line vessel in your jurisdiction the pilot in charge might drop from \$3,000 to \$250?—A. Yes sir, so you see that it is a punishment of no small amount.

Q. In the case of gross carelessness would the pilot be dismissed at all?—A. Yes sir, in the case of drunkenness or gross incapacity we have dismissed them; we have unfortunately had to dismiss two of our members. It is far better to discipline the educated men you have than to try to get new ones.

Q. Are they ever reinstated?—A. I have never known of a case, because we bear with them so long that they are past saving when we dismiss them.

Q. You are continually at work Captain, are you not? If not examining the pilots then you are on these investigations into wrecks, and in the winter time you have these lectures to deliver?—A. Yes, and as a matter of fact I have passed fourteen candidates within the past two weeks for master's certificates. I am continually at work.

Q. And for all this work they give you \$1,600?—A. That is what I started with and that is what I get still.

Q. Do you give the same lecture over and over again?—A. No sir, I do not, I vary the lectures according to the audience. I gave some extra lectures last year on the devioscope, some of the masters who were on shore asked that I should do so as they were much interested.

Q. Is only one examination required before a master gets a certificate?—A. A man must first get a certificate as mate before he can pass for master.

Q. How long does he have to serve as mate before he gets a master's certificate?—A. He must be actually in service as mate for twelve calendar months.

Q. He must pass two examinations then before he becomes master?—A. Yes.

Q. And \$1,600 was the salary given you at appointment?—A. Yes sir.

Q. And there has been no increase since?—A. None at all.

Q. You are not a contributor to the retirement fund?—A. No sir, not at all.

Q. You naturally consider it desirable in the interest of the public service that some pension fund be established?—A. I should think it would be advisable for the service generally and for the men.

Q. When you entered the service, having an established business and, I presume, having some means it was not a consideration in going into the service the non-existence of a pension fund?—A. No sir.

Q. You are rather academic about the pension fund?—A. Yes.

Q. Although you think that for the betterment of the Government service it might be a good thing?—A. I think it would be a very good thing for the service



## SESSIONAL PAPER No. 29a

that a pension fund should be established although personally at my age it is an academic matter.

Q. Do you know any officer in any other country who performs the same class of duty as you do?—A. No sir, none.

Q. In any other country the examiner of masters and mates would be distinct, I presume?—A. Entirely apart.

Q. And the superintendent of the pilotage?—A. Entirely apart.

Q. And the lecturer in the Nautical College?—A. Entirely apart.

Q. Do you know anything about the control of the Deal pilots coming down the channel?—A. Particularly, no; generally, yes.

Q. There must be an examination of the Deal pilots, I suppose?—A. I think the Trinity Board have the Deal pilots in their charge.

Q. Of course, the Trinity Board looks after the lighthouses?—A. Yes, and the buoyage and pilotage.

Q. It is rather a personal matter, but what do you consider should be a proper emolument for the various services you perform?—A. Well, I would think £500 a year, that is \$2,500 a year—that is my own personal opinion. I left a position of \$6,000 a year to retire from business.

*By Mr. Fyshe:*

Q. I suppose, in cases of wreck investigations and such like, you are thrown into a good deal of communication with Commander Spain?—A. He calls upon me frequently to sit as an assessor.

*By the Chairman:*

Q. You are a colleague of his, nothing more?—A. Yes; I have been presiding all morning at an investigation into a collision, involving a breach of the navigation laws.

Q. You have not experience as a lawyer?—A. No, but I could not fail to pick up something about navigation laws in my experience; I was chairman of the Arbitration Committee of the Board of Marine Underwriters.

*By Mr. Fyshe:*

Q. You studied marine insurance?—A. I am an expert in that.

Q. You are pretty well equipped to perform the duties of your position?—A. Well, after fifty-one years one should be pretty well equipped or he should die. There is one thing I should like to mention, that is the case of my assistant. He came in over four years ago at \$75 per month, he keeps all the books, he does what typewriting there is to be done, he draws out all the Trinity due bills for every ship that comes into our office, he prepares a form which goes through our books for every ship inward and outward, and for every pilot that comes inward or outward, no ship can clear the Custom-house without getting the Trinity bill showing the amount due from the pilotage for the pension fund. There is a very large amount of routine work. This man came in four and a half years ago, and he got \$75 when he came in; he has not had the slightest increase since, everybody in the department has had an increase except this poor man who has had none, and he does not know why he has been left out, he has twelve children.

Q. What is his name?—A. J. O. Michaud. He has had no increase, but everybody else has got three or four increases in that time.

Q. He does the best he can, I suppose?—A. He is a very efficient man, and I know that three years ago Mr. Préfontaine promised him a rise of \$300 a year. He has twelve children to maintain.

Witness retired.



7-8 EDWARD VII., A. 1908

QUEBEC, THURSDAY, September 19, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman

Mr. THOMAS FYSHE, Montreal, and

Mr. P. J. BAZIN, Quebec.

Mr. JOHN URIAH GREGORY, I.S.O., sworn and examined:—

*By the Chairman:*

Q. I see that you are of the mature age of 77?—A. That is all.

Q. And you have been 43 years in the public service?—A. I have been 44 years.

Q. Is your salary still at \$2,200?—A. Yes. My salary has not been increased for twenty odd years, while the expenses of my agency have augmented from less than \$200,000 to over three quarters of a million dollars.

Q. That is to say, you disburse three-quarters of a million dollars a year in the agency?—A. Yes, very nearly.

Q. Then it comes practically to this, that you are serving your country for \$660 a year after 43 years' service?—A. Yes.

Q. That is the difference between your salary and what you would get if you went out?—A. Yes.

Q. How many people are employed in one way or another under your agency?—A. In my office there are 15 or 18, around the premises there are about 100 workmen, and I have to look after all the lighthouse keepers from Montreal to the Atlantic ocean, including the Baie des Chaleurs, the Island of Anticosti and the Straits of Belle Isle through inspectors under me.

Q. And I suppose a certain number of Dominion steamers?—A. Yes—the *Druid*, the *Montcalm*, the *Champlain* and the *Eureka*, and I look after the repairs and outfitting of any steamers that turn up, including four light-ships and the signal service.

Q. With the light-keepers and the labourers and the crews of steamers, and other employees, you must have five or six hundred people under your direction?—A. Yes, fully.

Q. How far does your agency extend now?—A. I take in all the lights from Montreal to the Gulf, about 1,200 miles. Then I have Lake Memphremagog to look after. Then, I have nearly all the Government wharfs in this district under my supervision.

Q. You have a marine hospital here?—A. No. The marine hospital was abolished and sold, but I have to look after the payment for sick mariners. I am also shipping master at Quebec. I also represent the British Government in regard to anything connected with seamen at this port.

Q. You look after hydrographic surveys?—A. No.

Q. Have you any medical men under your charge?—A. No.

Q. You pay the doctors?—A. Yes. There is a fixed rate of 90 cents a day.

Q. In the *Arctic* there was a doctor?—A. Yes.

Q. There are no doctors in the other steamers?—A. No.

Q. Have you any other Dominion steamers to look after besides those you have named?—A. I have the *Princess* also.

Q. Have you the *Lady Grey*?—A. No.

Q. How do you get the supplies for these steamers, such as coal?—A. It is bought by contract from the mines in Nova Scotia.



## SESSIONAL PAPER No. 29a

Q. Is that after advertisement and public tender?—A. I cannot say. The best coal is chosen. I believe there is a certain amount of competition. I know that it is bought at the lowest rate. We get ours from the Nova Scotia Coal and Steel Company.

Q. Eight or ten years ago you did not get the coal from that company?—A. No. We bought from dealers on the spot.

Q. You bought largely from Archer & Company?—A. We bought from large dealers, not specially from Archer.

Q. Now you buy direct from the coal companies?—A. The department at Ottawa contracts with the coal company, and the company delivers the coal to us here on the wharf at so much a ton.

Q. The pile of coal on the wharf is brought from Nova Scotia?—A. Yes, and is put on the wharf at a certain rate.

Q. What coal company does this come from?—A. The Nova Scotia Steel and Coal Company.

Q. In addition to coal there is bought a good deal of hardware such as chains and anchors?—A. Yes.

Q. From whom do you get these?—A. When we buy new chains and anchors or any other heavy materials, we call for tenders.

Q. Who is F. X. Drolet?—A. The owner of the only machine shop of any importance in the city of Quebec—a large and well equipped establishment.

Q. How much did you pay to Drolet last year?—A. I could not say. We paid a great deal. It varies according to the amount of damage done to the machinery of our vessels. We have an ice breaker that smashes into the ice, and her machinery may be jarred more in one year than in another. The plates of her screws cost from \$275 to \$300 each. I had to buy six of them the other day.

*By Mr. Fyshe:*

Q. In cases of that kind I suppose you cannot take tenders?—A. We do. We know what the plates cost in Scotland, and we buy them as cheaply here. We get a price from Drolet and a price from other people, and if his price is not higher than the others, we give him the preference, because he has an establishment on the ground and the fitting has to be so well done that it is an advantage to the service to have it done here.

*By the Chairman:*

Q. Under the heading of maintenance of lights you paid to Drolet last year \$23,000?—A. Yes. We pay him \$50,000 in some years. Under the maintenance of lights is included an immense amount of fine machinery, such as revolving lights and revolving gear of different descriptions, which may require very careful work.

Q. Then you buy all these things from Drolet without tender?—A. We give him the work to do. There is nobody else in this city to do the work.

Q. How do you satisfy yourself that the amounts paid to him are the proper amounts?—A. As a general thing we fix the prices before we give the order. Then we have a superintendent who comes from Halifax to superintend the work; his name is Schmidt. Mr. Samson also inspects a great deal of our steamboat work as it progresses. These men certify that the work has actually been done, that the prices are fair and that the work was necessary.

*By Mr. Fyshe:*

Q. This man who comes from Nova Scotia—A. He is a general inspector. Before we undertake any work, he inspects the whole thing and estimates what it will cost.

Q. Is he a skilled engineer?—A. Oh, yes, a skilful man. He is a Scotch mechanical engineer.



7-8 EDWARD VII., A. 1908

*By The Chairman:*

Q. I suppose Drolet has what may be called heavy hardware and leather belting?—A. No. Occasionally he may furnish belting for some machinery which he has put up to complete his job; but the belting is bought from the Mechanics Supply Company, who are especially in that line.

Q. The Martineau Company last year supplied over \$3,000 worth of small goods?—A. Yes.

Q. Were those at retail prices?—A. No, they were at wholesale prices—at prices fixed before we bought them. Every year I send out a circular to the different dealers who are friends of the administration—never anybody else since I have been here, whatever party in power.

*By Mr. Fyshe:*

Q. Is that not objectionable?—A. That is for the Government to answer. I have nothing to do with the Government policy. That has always been the case under any administration, Liberal or Conservative, and if it is not done I hear of it. Hardware, paints and oils are all bought by tender.

*By The Chairman:*

Q. But not by calling for public tenders?—A. No. We have never called for public tenders since I have been here. We get prices from seven or eight different men in the same trade, friends of the administration.

Q. Do you divide the purchases among them?—A. Yes.

Q. If you do not go outside, could they not form a combine with their price lists?—A. It does not look like it from the way they reproach me for buying more from one than from another. I do not think they do. One might think it natural that they would do so, but in reality they do not.

Q. Coming to provisions, last year Louis Mercier & Co. supplied over \$1,200 worth. Are they wholesale grocers?—A. No.

Q. These are groceries and provisions for the ships?—A. Yes. To the best of my recollection we have thirteen or fourteen firms for the supply of these things, and they all charge the same price. We do not buy large quantities of these goods and do not store any of them. We tried once to store them, and they were stolen. Then, our captains board their men at so much a day on our principal boats, and they buy these provisions for themselves.

Q. Is there any possibility of the captain catering for more seamen than are on the ship?—A. No.

Q. How do you check that? You know how many men there are, but can you know how many extra men you will take on board?—A. Every man is named to me before I approve of his engagement.

Q. Is it not possible to pad the list?—A. I suppose so, if I were blind, but I am not. For instance, there are ten sailors allowed to the *Druid*, and there is no eleventh ever put in, without approval.

Q. But when the *Druid* goes to any of the gulf ports, and the captain wants labourers, those labourers are boarded also, are they not?—A. No, there is nothing of that kind.

Q. The practice is not the same as with the dredge vessels?—A. Not at all.

Q. Where do you get the oil for the lights?—A. By contract; that is done in Ottawa—oils, paints, chimneys, wicks, brooms, buckets. If we have some small articles to get here, we get tenders, and divide up the orders, giving a little to each.

Q. Do you keep store books here?—A. Yes.

Q. Have they ever been inspected by any officer of the Audit Office?—A. Yes, several times. They have gone all over our stores, and we have books showing what we have taken in and where everything has gone to.

Q. You were examined in connection with the supplies for the steamer Arctic?—Yes.



## SESSIONAL PAPER No. 29a

Q. Had you anything to do with calling for those supplies?—A. Nothing.

Q. You simply received the supplies and put them on board?—A. I did not receive them and put them on board. I know they were received with the exception of the cigars. Another man got the tobacco.

Q. Your place is on Champlain Street?—A. Yes. I have the signal service under my control also.

Q. I have observed on your wharf a lot of things looking like inverted pears?—A. Yes. They are buoys of different sizes made in our shops. One reason why we do not keep on hand a stock of iron goods is that you can never tell what kind we may want most of. We do not want to keep anything except buoys. When we want iron we get it at the lowest rate as we want it, and charge it immediately to the service to which it goes. One man may have had a bill of \$23,000, but item after item of that has been charged to a different service, so that he can tell what each lighthouse and each steamer costs to keep a year, but the whole amount is put to the debit of Mr. Drolet or whoever it may be.

Q. I think you said that these buoys were made here?—A. Yes, made in our shops.

Q. Then you have a casting foundry in your shops?—A. We have large forge and boiler shops. We make our own boilers and own boats—our gasoline launches.

Q. These are simple buoys not the acetylene buoys?—A. We do not make the acetylene buoys. These are the conical buoys.

Q. Has there been any explosion of buoys in this district?—A. No, we have not had any so far.

Q. There have been explosions at Parry Sound and at Prescott?—A. Yes. Our captains are afraid of the risk of these buoys.

Q. Are these acetylene buoys ordered elsewhere?—A. I do not know anything about the order.

Q. How many of these acetylene buoys have you in stock?—A. I think there are 16 or 18. The buoys get out of order, and our captains will not load them while in the water, but will take down a buoy that is already loaded and put it in the place of one that is out. They bring that back, and after it is well dried it is loaded.

Q. The buoys on the wharf are practically reserve buoys?—A. Yes.

Q. You are not in the habit of ordering any of these buoys in advance?—A. No. They have been sent to us by the inspector by the department's orders.

Q. I see that Mr. Willson was paid in the year 1905-6 for these buoys \$336,000. How many have you in your district under your agency?—A. About twenty of the acetylene.

Q. He has three descriptions of buoys—automatic gas buoy, a whistling buoy, the automatic gas buoy of the new pattern and the automatic beacon buoys with tower?—A. Yes.

Q. Are you replacing any of the old buoys with these automatic buoys?—A. We are replacing the Pintsch gas buoys with the acetylene; the light from the acetylene is superior to any other—there is no question about that.

Q. How many Pintsch gas buoys have you?—A. About ten.

Q. How many of these new buoys have been laid down?—A. About twenty in my district altogether.

Q. Then practically there are ten new gas buoys?—A. Yes; but as they are asked for by the Shipping Federation we replace them.

Q. How do you arrive at the fact that a gas buoy should be laid down?—A. The Shipping Federation of Montreal represent most of these demands to the department at Ottawa. Then, the Richelieu Company, for instance, making the Saguenay trip, have occasionally asked for one where they find their increasing trade makes it necessary. That is brought before me, and after consultation with my navigators and pilots, I suggest it to the department. Sometimes I oppose it. There may be a buoy



7-8 EDWARD VII., A. 1908

asked for where my captains and myself come to the conclusion that it is not absolutely necessary.

Q. How many gallons of acetylene have you stored in your store house?—A. To the best of my recollection we have twenty tons of the carbide stored now.

Q. It is a very dangerous thing to have in proximity to your stores?—A. I think so. They say that nothing can injure it but water. It is all in iron cans; but there is no doubt that if one of these were knocked about and broken up and water touched it, everything would go.

Q. Have you anything to do with the hydrographic survey?—A. No further than to be generally useful to them whenever they want me.

Q. The *Gulnare* is stationed here is she not?—A. No, we have not anything to do with her. We have the *Canadienne* which is doing work below here. That is the only one I know anything about.

Q. I asked you that because I see in the Auditor General's report several references to purchases made in Quebec for the *Gulnare* and some in Sorel and so on?—A. She moves around from one place to another.

Q. Is Captain Miles, who is paid £600 a year, in the Royal Navy?—A. Yes, he is in the Royal Navy. The Royal Navy pays him part of his salary.

Q. There is an arrangement with the Imperial Government to have his services?—A. I understand so.

Q. He is answerable for the purchases?—A. Yes. I have nothing to do with them.

Q. Have you anything to do with the Fishery protection service?—A. No, further than repairing the boat.

What is the boat?—A. The *Princess*.

Q. The same remarks that you have made generally with regard to the fitting out of the *Druid* and the other boats which you have in your branch of the service would apply to the *Princess* I suppose; that is, when supplies are wanted you go to the people whose names are on the patronage list?—A. Yes, the Commander does.

Q. Then practically three quarters of a million dollars of disbursements that you expend are chiefly on the maintenance and construction of lights and on the Dominion steamers?—A. Yes.

Q. We would be very glad to know if you would like to add anything in a memorandum?—A. I would like to add this. The cost of labourers has gone up from less than ten cents an hour to twenty-five cents, and even thirty-five cents an hour. You cannot get a labourer to work for you for \$2 a day for nine hours. The wages of carpenters, blacksmiths and other mechanics have gone up from \$1.00 or \$1.50 to \$3 and \$4 a day, while the agent has had no increase. I have had no increase in twenty-three years while I am responsible for an expenditure of three quarters of a million, where I used to be responsible for less than \$200,000.

Q. Has there been any relative increase in the remuneration paid to the officers of the Dominion steamers?—A. Yes, their pay has been very considerably increased and that of the men also. That matter has been left largely in my hands. We pay the highest current rates going. As to the workingmen, they are ruled by their unions and will not work for less than they demand. Another matter I wish to refer to is this. Many of our lighthouse keepers are paid less now than they were thirty years ago, but most of them are paid about the same. The light house keeper at Bird Rock had \$1,500 a year. Now he is paid \$1,300. I have written more than one letter recently to the department. One of our lighthouse keepers threw up his job because he could not live on his salary; that was the Belle Isle lighthouse keeper. Then, these men were formerly able to get the help of young people for \$100 a year and their board but they now cannot get them for \$300 a year and their board. These men have the fog alarm to run night and day and the light to keep up, they may have sickness or death in their families and may have to take a boat to go ashore, and they must have someone to leave behind. The lighthouse keepers generally need an assistant and sometimes two or three. Our Department is taking into consideration the ques-



## SESSIONAL PAPER No. 29a

tion of augmenting the rates of pay of all the lighthouse keepers and classifying them through the agents and inspectors for that purpose.

Q. When you want extra men at your stores, do you ask the Member to give you the names?—A. The Member takes good care to give me a list. I have about 300 names from Mr. Powers, and nearly a hundred from Mr. Lachance. In that respect I have no difficulty in getting names.

Q. You say that the wages of labourers, seamen, officers on board the Dominion steamers, have been increased and the rates of pay to the lighthouse keepers are being revised. The only people so far who have not had an advance in their salaries are the clerical staffs and the different agencies?—A. Yes, particularly the agent. However, I do not complain, because I have been very well treated.

QUEBEC, September 20, 1907.

Mr. J. U. GREGORY, I.S.O., appeared and made the following statement:—

I forgot yesterday to touch upon the question of superannuation or pensions. I am greatly inclined to believe that a pension to the lighthouse keeper is a necessity and it would probably enable the department to get better men and men who would stay with us longer. I have just to-day received a letter from the lighthouse keeper of West Point, Anticosti, a well-educated man, superintendent of the telegraph system, and a man who in the winter acts as an adviser to Mr. Meunier, the owner of the island. He has written to me to-day that he cannot live on his present salary. He cannot get a man as an assistant at anything near what he formerly could. He is getting no more salary than his father did forty years ago. This matter has been before the Minister, and it is put off from year to year.

The CHAIRMAN.—The Minister himself cannot say that a lighthouse keeper shall be superannuated. It would be necessary to re-enact the Superannuation Act.

Mr. GREGORY—This man cannot keep his situation on his present pay, because his help eats up the whole salary. Labourers who got ten cents an hour twenty years ago are to-day getting all the way from twenty to thirty-five cents, and labourers on ships get thirty-seven and a half cents per hour, and double pay for night work.

Q. What is the name of that lighthouse keeper?—A. Alfred Malouin. The lighthouse keeper at Belle Isle, who succeeded his father as lighthouse keeper, has had to resign because he could not live on his salary.

Q. And of course the life of a lighthouse keeper is subject to peril, and even if he escapes the peril, he is in a more unfortunate position than the majority of people, through the stress of weather, especially in exposed places like Anticosti?—A. Oh, yes. A lighthouse keeper needs an able assistant, because he may fall ill. The man recently appointed at Heath Point, Anticosti, cannot get a man to help him under \$300 a year and board. That man himself gets only \$600 a year. He has to have an assistant intelligent enough to telegraph and to signal passing vessels. So that it is no ordinary people we require for these positions. When you come to the question of superannuation, it seems to be no more than right that men placed in the most God-forsaken positions, where vessels are forbidden by the lights to come to, should be able after a certain number of years to retire on a pension. It is cruel to keep these men all their lives ekeing out a living with hardly enough to exist on. We have made out a schedule of salaries that we think would be fair and just for these men. That schedule is before our Minister but has not yet been adopted. In the meantime our people suffer. Two or three of the best men we have recently resigned for want of sufficient pay to live and pay an assistant, and more will follow.



7-8 EDWARD VII., A. 1908

Q. Do you know whether these light keepers at the Bird Rocks or at Anticosti, if they want to insure their lives, have to pay extra hazardous premiums?—A. Yes, and in some cases the companies will not insure them. The first two men at the Bird Rocks lighthouse went out of their minds from the monotony of the life. The second man went to kill some seals on the ice and was carried away and was never heard of afterwards. The third man there was blown to atoms in firing off the gun. The fourth man who went there had his hand dreadfully injured from the premature discharge of his gun, so much injured that he became a cripple. This man was getting less pay by \$200 than the first man. Reliable and excellent men in these positions are absolutely necessary for the safety of navigation in the St. Lawrence. I think furthermore, that if a lighthouse keeper should be taken away, his widow should be paid half his superannuation at least. A man at Baie St. Paul had to resign on account of illness, and he received the small pension of \$200 a year. His widow came to me yesterday and applied for aid. She received no pension, although, like a great many other women at lighthouses, she had done a great deal of the work of the lighthouse herself. I would therefore suggest that the widow get half the pension 'as long as she lives after the death of her husband.



TORONTO, September 26, 1907.

MR. F. F. PAYNE, called, and sworn, and examined.

*By the Chairman:*

Q. You are Secretary of Meteorological Service?—A. Yes.

Q. How long have you been there?—A. Thirty years, but not as Secretary.

Q. You were there in Professor Kingston's time?—A. Yes.

Q. And in that of Mr. Carpmael?—A. Yes, I have seen both of them die.

Q. How old are you?—A. I have just completed fifty-one.

Q. I see there are two Messrs. Payne?—A. The other is my brother.

Q. What is your present salary?—A. \$1,350.

Q. After how many years service?—A. After thirty years' service.

Q. What salary did you enter the service at?—A. I can show it to you in this memorial.

Memorial produced and filed as Exhibit.

Q. What are the signatures attached to the memorial?—A. Those are the signatures of the men who got the memorial up.

Q. One gentleman was appointed fifty-one years ago?—A. He is an old man now.

Q. What was his salary when first appointed?—A. \$180. He came in as quite a young man, as a boy in fact. The grant for the service in those days was very small.

Q. Has the director any residential privileges?—A. Not now. He had until about two years ago.

Q. Then nobody at the central office has any other emolument outside his salary?—A. Excepting those whom you see there.

Q. That is something for house rent but with this exception, nobody receives any emolument outside his salary?—A. None whatever.

*By Mr. Fyshe:*

Q. Your work is of a rather scientific character?—A. Yes.

*By the Chairman:*

Q. The seven principal officers have all served thirty years and over?—A. Yes, I produce some of the work we have to get up. Our work is simply hardly known in Ottawa. We have to prepare daily weather charts.

Q. Your principal expenditure is in the telegraph service?—A. Yes.

Q. The expenditure is about \$100,000 a year?—A. Not in telegraph.

Q. I mean the expenditure altogether?—A. \$110,000 is our grant this year.

Q. But the two telegraph offices during that year got some where over \$27,000?—A. Yes.

Q. So at least a quarter of the money spent in the service goes to the telegraph companies for the circulating of the weather forecasts?—A. And the collection of data on which we base our forecasts.

Q. You have a very small establishment at the central office?—A. It is very small, but this summer we were allowed to take in three young men, students from the university, for the summer and that has been a great help to us.

Q. They have gone back to the university; they have not graduated?—A. Yes, the students go back immediately.

Q. They were there during the rush in the weather?—A. Yes. That is one thing I think might be discouraged. We would sooner have permanent officers if we could get them.



7-8 EDWARD VII., A. 1908

Q. Your service, I presume, requires some knowledge of mathematics and astronomy? The qualifications of the officers are highly scientific?—A. Yes.

Q. Your Director, Assistant Director and Climatologists, I presume, are university graduates?—A. No, they are not.

Q. Professor Kingston comes from Cambridge?—A. I do not think he ever took his degree; I am not sure. Professor Carpmael was the fifth wrangler at Cambridge.

Q. The former Director was a wrangler at Cambridge?—A. Yes.

Q. And the qualifications for the positions in the observatory are wholly scientific?—A. Yes, decidedly so.

Q. Are there many complaints now of wrong forecasts?—A. Yes, lots of them. It has not become a perfect science by any means.

Q. Are the forecasts or predictions generally verified?—A. About eighty-two per cent.

Q. That is as much as you can expect?—A. That is the percentage at present. We are hoping to do better.

Q. Have you a full equipment of scientific instruments?—A. Yes, we use the very best instruments and we are very well equipped.

Q. Latterly the country has been generous, except in the matter of salaries, in fitting up and equipping the institution?—A. Yes. Of course, we are continually increasing our expenditure. For instance, there is a starting of new stations as the country is opened up. The people in the Northwest are always asking for new stations, especially in the wheat growing country, and the stations are pretty close to one another.

*By Mr. Fyshe :*

Q. Where is your observatory located?—A. In the Queen's Park. It is a small building, but the plans for another structure are in the hands of the architect. It will be placed a little to the north of the present building. I now beg to produce some of the statistical work that we have compiled.

*By the Chairman :*

Q. I think that was sent down to us at Ottawa and we already have a copy?—A. Yes, I think so.

*By Mr. Fyshe :*

Q. How often do you publish editions?—A. Those are published once a month and these every day. A monthly weather review is also published.

Q. What do you show in the way of forecasts of the weather?—A. Here is a copy of the forecast we issue. It is issued every morning and has to be printed in a great hurry and sent out to different parts of Ontario. Then, of course, it appears in all the newspapers. We issue two forecasts. We issue a forecast which appears in the daily newspapers and we issue forecasts in the morning which go on these charts and are telegraphed to a few places. We exchange reports with the United States and it is on these reports that the chart I produced is based.

*By the Chairman :*

Q. The country has a well equipped observatory now?—A. The observatory itself is in a very bad condition at present.

Q. You want a new building?—A. Yes, we want a new building.

Q. And in the matter of instruments how are you situated?—A. In the matter of instruments the equipment is very good. We have the best instruments.

Q. And the country is paying for additional stations all the time?—A. As they are required.

Q. The great desideratum is the lack of appreciation of the officers at the central observatory?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. You consider you should be placed in a better position, more in accordance with the important duties you perform ?—A. Yes.

Q. You consider that the Director's position should be equivalent to that of a deputy head ?—A. I think so. I think it would be better for the service.

Q. And you men of old standing who have been for thirty years or more in the public service should have better recognition than you now enjoy ?—A. Yes, I think so.

*By Mr. Fyshe :*

Q. There does not appear to be any appreciation of scientific work in this country ?—A. It is a very useful work which is performed by the Meteorological Service.

*By the Chairman :*

Q. The trouble is that somehow or other the great majority of people in the world do not appreciate what you do ?—A. There are similar services in every country and I do not think they do appreciate it. As I stated in the memorial we endeavour to predict the weather for the general public and the hardest thing to do is to predict rain. To predict temperature and storms is very much easier and that is very important to mariners and the business community.

Q. In connection with the harvesting of the crops and other undertakings your predictions are of immense value ?—A. Yes.

Q. You express the hope that the staff will be put in a better position and that the country should in some way recognize the work of your service ?—A. Yes, in a monetary point of view and also in regard to superannuation.

The CHAIRMAN : I think, Mr. Payne, you have gone very fully into all the matters touched upon in the memorandum submitted by you. It is a very able document and will be appended to your evidence. If, in thinking matters over during the next two or three weeks, you find there is anything else to explain we will be very glad to receive from you a supplementary memorandum.

Witness produced other statements which were read and filed.

The CHAIRMAN.—We are very glad to have these.

The WITNESS.—I had a letter from the Director, written in April, in which he said he had spoken to the Department and had recommended me for an increase.

Witness retired.

## METEOROLOGICAL OFFICE,

TORONTO September 26, 1907.

Gentlemen,—I would respectfully request that you will allow me to bring to your notice a long standing grievance affecting my own interests.

Upon the appointment of the present director of the Meteorological Service in 1894 the salaries of the four senior officers were as follows :\$1,216 ; \$1,216 ; \$1,216 ; \$800, the last being my own.

Although the work of each officer, excepting that of the director, has not changed 1894 the salaries of the four senior officers were as follows: \$1,216; \$1,216; \$1,216; the latter being my own and the bulk of the appropriations for recent increases has usually gone to the first two officers.

Whilst I am informed by the director that he has repeatedly recommended to the department considerably better remuneration for my services the department has not accepted his recommendations. This of course is exceedingly discouraging more especially as the salary of the recently appointed assistant director was enormously increased immediately before and after he was allowed that rank.



7-8 EDWARD VII., A. 1908

The work of the secretary is not the same as that carried on by an officer of the same rank in business for besides the dictation of practically all letters sent out, chiefly on his own initiative and many of which are technical ; also general secretarial work, he has the care of all accounts, besides his share of the scientific work of the service.

In the United States Weather Bureau the salary of the secretary is as large as that of any other officer excepting the chief. I think in all fairness that the disparity existing in the salaries mentioned should not be continued and I crave your further inquiry into this matter.

I am, gentlemen,

Yours respectfully,

(Signed) F. F. PAYNE.

### MEMORIAL OF THE METEOROLOGICAL SERVICE.

To the Honourable the Royal Civil Service Commissioners :—

Gentlemen,—Upon the receipt of your kind invitation to send a delegate to your meeting to be held in Toronto on September 20, to confer with you upon matters affecting the general interests of the members of the Meteorological Service of Canada a meeting of the staff of the central office was called and it was then decided *firstly* to accept your invitation and to express to you their gratitude for allowing them this opportunity of bringing before you their views in this matter, *secondly* to present to you through their delegate, Mr. F. F. Payne, in as concise a form as possible a short history of the Service, its work, aims and present condition together with comparative salary lists and the various suggestions in their order as they were put forward and agreed to at this meeting.

The Toronto Magnetic and Meteorological Observatory was established by the British Government in 1840 and was taken over by the Provincial Government in 1853 and by the Federal Government in 1866, its work at this time being the recording of magnetic and meteorological observations. A few years later other less important stations chiefly in charge of voluntary observers were started in different portions of Canada the reports from these stations being sent to Toronto by mail and used chiefly in studying the climate of Canada. These stations gradually increased and the importance of them necessitated the inauguration of a meteorological service, similar to that in many other countries, and Toronto became the centre of this Service. In 1872 the usefulness of weather forecasts, having been fully acknowledged by the Governments of several different countries, including the United States, an attempt in this direction was made at the central office, the forecasts being based as at present on the reports received by telegraph from different portions of Canada and the United States. The number of these reports were altogether insufficient and it was not until 1876 that regular forecasts and storm warnings were issued. From this date the improvement in the forecasts and the growth of the service was rapid, additional grants by the Government being also frequently required.

The usefulness of the work of the service does not consist wholly of forecasting rain or sunshine for the benefit of the general public as many suppose, but chiefly in the issue of storm warnings to mariners in which much greater success can be attained. In addition to these are the forecasts of changes of temperature which are of great importance to the agricultural and business community. Many special warnings and forecasts are issued to those inquiring for them and during the winter months all railways are directly informed of approaching heavy snow storms or high winds which are likely to cause much drifting. Almost as important as the forecasts are the clima-



## SESSIONAL PAPER No. 29a

tological statistics gathered from 511 stations in all parts of the country and many requests have been received during the past few years for such information by intending immigrants. The number of inquiries for statistics required in the settlement of legal disputes is also very large and is continually increasing. The preparation of these statistics for immediate use and for the annual reports, weather reviews, monthly and daily weather charts and more particularly the issue of the various daily forecasts requires special care and training and we would submit that the services of those who have been trained in the work should be retained if possible by offering adequate remuneration.

The magnetic observations for which a separate grant of \$3,200 per annum is allowed may be considered as Canada's contribution to a great international work the full importance of which will only be proved after many years collection of data and study of the earth's magnetic forces, the instruments for the purpose used requiring most careful manipulation and the observations recorded requiring highly scientific training to deduce from them the results to be obtained.

At present the service is labouring under a great disadvantage, the want of proper offices and record rooms preventing the work being carried on as well as it might be, and we would urge that the new building which is to be erected as a central office may not be further delayed.

The officials of the central office may be classified as follows:—Director, assistant director, secretary, special officers, observers, computers, telegraph operators and clerks, and of the 184 outside stations as observers and storm signal agents. The former devote their whole time to the work of the service, whilst the latter only give a portion of their time, excepting at Victoria, B.C., Quebec and St. John, where the same conditions prevail as at the central office.

For many years the members of the staff of the central office have urged their claim to recognition in the civil service and the enjoyment of the privileges which it allows, but without result and we would now ask you to consider whether this cannot be granted. Since it is the pleasure of the Government that the central office of the service shall continue in Toronto the staff of this department of the public service naturally ask why they should be debarred from privileges which the scientific institutions in Ottawa enjoy.

In bringing to your notice the small salaries allowed the members of the meteorological service and in asking for more liberal remuneration for our services, we do so not only on the plea that the greatly increased cost of living, which is patent to every one, makes it quite impossible for us to hold a position in the community commensurate with our official status; but also on the ground that, although this service is one of the chief scientific institutions in the country, the members of which require special training and their work continues both day and night and on Sunday, they have not received the same liberal treatment. If, however, this cannot be done may we not ask that increases to our salaries may be allowed on the basis of the increased cost of living of the past ten years? This increase as political economists and others have proved is in Toronto quite 35 per cent. We are well aware of the difficulty before you of determining the amount of any increase that should be allowed in the different departments, but we feel some diffidence in making suggestions on this point and would only venture to mention that in our opinion the position of the small salaried man is probably harder than that of those who are in receipt of larger salaries and due consideration might be given those who did not share in the recent increases allowed. In the weather bureau of the United States the scale of salaries obtaining is considerably higher than in the meteorological service of Canada in spite of the fact that a specialist in that bureau has only to carry on the work in his own department whilst in the smaller Canadian service the duties of each individual are more varied. At one moment he may be worrying over a difficult weather prediction and the next moment disputing with an agent on a question of business. With the growth of the country the duties and anxieties of the members of the central office



7-8 EDWARD VII., A. 1908

increases, and we feel that this fact is hardly realized or earlier recognition would have been made. The salaries allowed at the outside stations can hardly be considered in the same way as at the central office as they only form a portion of the observers income earned by him for a portion of his time, excepting 'at the three stations already mentioned where it is the whole income of the observer.

Equally important with the question of better remuneration is that of superannuation, and if anything in this direction could be done we should be exceedingly grateful. Although some of the members of the service entered long before the new Civil Service Act of 1898 came into force we were not allowed the privilege of subscribing to the superannuation fund, nor have we been allowed the privileges of this last Act. Thus after thirty years' service or more, with nothing saved, for it was impossible to do so, we can only contemplate the spending of our old age without rest in the same daily round. If we may be permitted to do so we would ask that a proper retiring allowance may be allowed to each member of the service, and we would further ask that some form of pension may also be given to those dependent upon him in the event of his death. Without being asked to do so we would not suggest a scale of superannuation, and we rest confident in your judgment in this matter.

Your memorialists would ask permission to suggest that the Director of the Meteorological Service should be given the rank of a deputy head, as we are of the opinion that this would be beneficial to the service. We would also ask that the employment of outside influence for the benefit of any member of the service may be discouraged and that promotion may depend upon merit and seniority alone.

In conclusion we wish you God speed in the hard task you have undertaken and we beg to assure you that however little you may be able to improve our present condition we shall be extremely grateful to you for it.

Signed :

H. PAYNE,  
FRANK L. BLAKE,  
JAS. YOUNG,  
F. O'DONNELL,

A. J. O'CONNOR,  
CHAS. ROSS,  
WM. CANE.  
F. F. PAYNE,

W. F. DAVISON,  
W. A. BANNON,  
CHAS. E. TWEEDIE,  
ROSS Mc'A. CAMERON,  
D. O'HALLORAN,

Name.	Rank.	Date of Appointment.	Length of Service.		Salary when Appointed.	Present Salary.		Average rate of Annual Increase.	Remarks.
			Years	\$ cts.		\$ cts.	\$ cts.		
R. F. Stupart . . . . .	Director . . . . .	1872	35	180 00	3,000 00	80 57			
B. C. Webber . . . . .	Assistant Director . . . . .	1873	34	400 00	2,400 00	58 82			
F. F. Payne . . . . .	Secretary . . . . .	1877	30	350 00	1,350 00	33 12			
H. V. Payne . . . . .	Clematologist . . . . .	1875	32	390 00	1,454 00	33 33			
W. F. Davison . . . . .	Observer and Computer	1853	50	400 00	1,550 00	23 00			
Wm. Menzies . . . . .	Observer (Magnetic Observatory) . . . . .	1870	37	425 00	1,370 00	25 54			Receives \$180 additional for house rent.
James Young . . . . .	Photographer . . . . .	1874	33	400 00	1,300 00	27 27			
F. L. Blake . . . . .	Astronomical Assistant.	1882	25	600 00	1,200 00	24 00			
W. A. Bannon . . . . .	Librarian . . . . .	1890	17	750 00	1,000 00	14 71			
D. O'Halloran . . . . .	Telegraph Operator . . . . .	1881	26	450 00	850 00	15 38			
Charles Ross . . . . .	" . . . . .	1893	14	480 00	925 00	32 17			
Charles E. Tweedie . . . . .	Observer and Computer	1891	16	180 00	1,100 00	57 50			
Wm. D. Allan . . . . .	Assistant Forecaster, &c.	1899	8	300 00	918 00	77 25			Receives \$120 additional for night work.
Ross Mc. A. Cameron . . . . .	Computer . . . . .	1887	20	150 00	750 00	30 00			
Harold A. Small . . . . .	" . . . . .	1889	18	144 00	750 00	33 67			
Frank O'Donnell . . . . .	" . . . . .	1900	7	400 00	750 00	50 00			" "
W. E. W. Jackson . . . . .	Assistant Forecaster, &c.	1904	3	600 00	650 00	16 66			" "
A. J. Connor . . . . .	Computer . . . . .	1907	0	800 00	800 00				
Wm. Cane . . . . .	Mechanical Assistant . . . . .	1887	20	704 25	900 00	9 79			
John Hurst . . . . .	Caretaker . . . . .	1897	10	400 00	750 00	35 00			



SESSIONAL PAPER No. 29a

OTTAWA, May 30, 1907.

COLONEL EUGENE FISET, called and sworn and examined.

*By the Chairman :*

Q. You are the Deputy Minister of Militia and Defence ?—A. Yes, I am the Deputy Minister.

Q. How long have you occupied that position ?—A. For the past four months.

Q. Previous to that time you were in charge of the Army Medical Corps ?—A. Yes.

Q. Director ?—A. Director General of Medical Services.

Q. Although you are Deputy Minister of Militia you were seconded ?—A. Yes.

Q. Lent to the department ?—A. Yes.

Q. You have not lost your army rank ?—A. No.

Q. You were in South Africa ?—A. Yes.

Q. And you received the D.S.O. for your services there ?—A. Yes.

Q. You saw active service there ?—A. Yes.

Q. And you have had some experience of warlike operations ?—A. Yes.

Q. What salary do you get as Deputy Minister ?—A. I am getting \$3,500 now.

Q. That is during your first year as Deputy Minister ?—A. Yes.

Q. The salary rises to \$4,000 ?—A. Yes.

Q. The report which I held in my hand is the report of the Militia Council ?—A. Yes.

Q. And this statement is a memorandum submitted by you ?—A. Yes. It is a memorandum of suggestions and proposals for your consideration, accompanied by a comparative statement respecting the pay in the higher appointments of the military and civil staff.

Q. In presenting the report of the Militia Council to the Governor General to be laid before Parliament the Minister of Militia and Defence says : 'The undersigned has the honour to present to Your Excellency the report of the Militia Council, such report being that of the Department of Militia and Defence ?—A. Well practically speaking it is.

Q. Has the Militia Council absorbed the Department of Militia or is the department a distinct entity ?—A. The object of the creation of the Militia Council was to absorb the department, but in practice it is not the fact.

Q. But the law sanctioned that object ?—A. Yes.

Q. The defensive forces of the country are administered by a military Board and are not under the control of the civil authority ?—A. That is it. No, I beg your pardon. You must remember that by the constitution of the Militia Council the president is the Minister of Militia and the Vice President is his deputy.

Q. So there are two civil members besides the Accountant ?—A. Yes.

Q. And there are four military members ?—A. Yes.

Q. In point of numbers they outnumber you ?—A. Yes.

Q. Leaving that part of the subject for the present, you have chargeable to Civil Government a staff of 40 members ?—A. Yes.

Q. In that list of 40 members you have five chief clerks, and nine first class clerks ?—A. Yes.

Q. Is that not an inordinate number of chief clerks and first class clerks to the total ?—A. We cannot help it. The administration of the Militia Department affects not only the civil branch but the military branch as well. One of these chief clerks at the present time has to administer part of the Adjutant General's branch. Another chief clerk acts as Director of contracts and fills one of the most important positions



7-8 EDWARD VII., A. 1908

in the Militia Department. His appointment is of a semi-military nature. Another of these chief clerks is the Accountant of the department.

Q. That is entirely Civil?—A. No it is not. The Accountant at the present time is Paymaster General as well? He is filling a semi-military position that could be filled by a military officer. If it was an officer who was filling the same position as the Accountant of the Militia Department he would be receiving \$4,000 a year. Because, however, the Accountant is a Civil clerk he is given only \$2,800 a year.

Q. As Paymaster he gets \$1,200 additional, is that it?—A. No, not a cent.

Q. The reason I asked the question is as to the proportion of higher officials this: That in the Post Office Department with a staff of nearly 400 employees they have only ten chief clerks and seventeen first-class clerks?—A. That appears to be a piece of misadministration.

Q. Well, the work is done very effectively. The Department carries over 300,000,000 letters a year.—A. I know that, but still if you look at the distribution of our Department as it stands to-day I do not think you could do with a less number of chief clerks than we have there; it is impossible.

Q. You have increased the Civil Government staff in fifteen years from 30 to 40, I see?—A. Yes, it is all on account of the new creations.

Q. And the expenditure of the Department last year was \$5,573,000?—A. Yes.

Q. The expenditure has gone up from about \$2,000,000 to nearly \$6,000,000 in fifteen years?—A. Yes, it has increased.

Q. It is continually increasing—A. Yes, but you must bear in mind that the increase has taken place more especially during the last two years since we have taken over Esquimalt and Halifax which cost us \$2,500,000. That is the amount which it costs for the administration of the two stations.

Mr. FYSHE.—I hope Canadians are beginning to see how much England spent in Canada now.

*By the Chairman:*

Q. How many extra clerks have you got chargeable to Civil Government?—A. We have six.

Q. How is an extra clerk appointed, does the chief of one of the branches ask for a man or a woman?—A. I do not know what the practice was in the past but since I have taken charge of the department I have subdivided it into practically five different branches under a chief clerk and they are responsible for special details and a special part of the administration of the Department. Whenever a recommendation is made by the chief clerk if I consider the grounds good and sufficient I recommend it to the Minister and an Order-in-Council is passed.

Q. Pressure does not come from outside?—A. Sometimes it does more especially for the lower ranks.

Q. Do you have extra, or temporary, clerks appointed without your wanting them?—A. No, sir, not yet. I have refused them.

Q. But there has been pressure?—A. Yes, I have 17 on the list.

Q. And you have refused to appoint any more?—A. Every one of them.

*By Mr. Fyshe:*

Q. Have they been all strongly recommended?—A. Their applications are strongly supported.

Q. They have to pass the preliminary examination?—A. Oh, yes, every one of them has to. I have employed a few clerks since I have occupied my present position, such as lady typists and clerks who have all the qualifications needed. Not only are they required to pass the civil service examination, but a departmental examination as well. They must be able to write at least 120 words in shorthand and write on the typewriter at least 80 words. Not one clerk has been appointed to the Militia Department unless he or she has passed our own examination outside that of the civil service.



## SESSIONAL PAPER No. 29a

Q. You do not have any objection to military examinations, I suppose?—A. This is only the civil list I am talking about.

*By the Chairman*

Q. Have you appointed nobody since you have been deputy minister?—A. Yes, I have appointed five temporary clerks, during the session especially.

Q. Are they continuously employed?—A. We had to get them because our staff was shorthanded and we were very badly handicapped, especially during the holding of the camps. Some of them may be discharged before the end of the year.

Q. And in addition to the civil service examination clerks appointed have to pass a departmental examination?—A. A most strict departmental examination and we choose the best independent of any recommendation.

Q. Are there many women appointed?—A. There was only one man appointed. The others, I think, were women.

Q. You cannot get men to enter, can you?—A. Yes, we can. We have lots of applications, but most of them have not got the qualifications we need.

*By Mr. Fyshe:*

Q. What is the minimum salary?—A. The minimum salary is \$500.

Q. And these women suit your purpose?—A. Perfectly well, because we need typists more than anything else, and shorthand writers.

*By the Chairman*

Q. In the third-class junior clerks and seconds, are there any women?—A. Yes, there are two of them. One is in charge of the lady typists and supervises the whole of the work being done in that branch. Another one has been private secretary to the Minister for a very long time.

Q. It has not been necessary for you to appoint any of these extra clerks permanently?—A. No. We have had three permanencies given to junior clerks in accordance with the promotions carried out in the department. Those people had been in the department at least two years.

Q. Had they been reported on for efficiency?—A. Yes, and they passed the examination on duties also.

Q. Have you more employees in the Militia Department than are necessary?—A. No, I do not think so. I consider we have barely enough.

Q. Latterly a first-class clerk of over forty years' service was superannuated?—A. Yes.

Q. The department gave him about two days' notice?—A. Yes.

Mr. FYSHE—Did they discharge him?

The CHAIRMAN—No, they superannuated him.

The WITNESS—Do you mean that we did that?

*By the Chairman:*

Q. No, the department.—A. I beg your pardon. I will tell you how it happened. It is true the man to whom you refer was superannuated, but the recommendation went to the Minister three months before the man was notified that he had to go on the superannuation list. Unfortunately through a mistake of one of the clerks of the department the file, through going to the central registry, was pigeon-holed and the accountant was not notified. Hence there was a failure to notify the clerk concerned. When the session of Parliament was over and the money for this man's superannuation was voted he had to go, but it was decided to employ him for three months more on the extra list giving him the difference between his superannuation and the salary he formerly enjoyed in order to compensate him for what he had lost.

Q. That is to say—A. He got practically his three months' notice.



7-8 EDWARD VII., A. 1908

Q. That is to say it was arranged that this man who had been over forty years in the service should be superannuated?—A. Yes.

Q. But through some oversight the man himself was not told he was going to be superannuated?—A. That is the whole thing.

Q. And he did not know of it until it was practically accomplished?—A. Yes.

Q. And in order to give him some compensation, as a solatium, you had to employ him for three months at the difference between his former pay and the superannuation allowance?—A. That is it exactly.

Q. Could you not have given him the holiday?—A. He did get three months' holidays at practically full pay.

Q. But he had served for 40 years?—A. Yes.

Q. Do you think, after all is said and done, that giving a man with over 40 years' service three months' holidays at the end of his career was treating him generously?—A. Certainly not, but this was done before I took the position of Deputy Minister and happened through a mistake. He was given three months' leave of absence by the Minister, but by an oversight was not notified.

Q. This man had never had any bad habits?—A. Never.

*By Mr. Fyshe :*

Q. What was his name?—A. Aumond.

*By the Chairman :*

Q. Mr. Aumond did his work thoroughly well?—A. Thoroughly well.

Q. He was a faithful officer?—A. He could not be better.

Q. And yet that man after more than 40 years' service was turned out into a cold world.

Mr. FYSHE.—I call that brutal.

A. As explained, the incident happened through a mistake in not giving Mr. Aumond due notice.

*By the Chairman :*

Q. He was turned out into the cold world on seven-tenths of his salary and has since had to give up his house?—A. Yes ; it is pretty hard on a man, I agree with you there, but you must not forget that he had been notified three years in succession that he was to be superannuated.

Q. That may be?—A. That I am aware of.

*By Mr. Fyshe :*

Q. That only made it worse, hanging the sword of Damocles over his head?—A. There was pressure brought and it was decided to keep him on.

Mr. FYSHE.—You would not treat an old horse like that.

*By the Chairman :*

Q. Since this man's superannuation you have not lessened the number of first class clerks? You promoted a man in his place, I suppose?—A. Certainly. As a matter of fact, his successor was not promoted until three months afterwards.

Q. Do you think the fact that you employed Mr. Aumond temporarily would make up the difference?—A. Yes. It was the only thing that could be done to compensate him for not receiving due notice.

Q. His first-class clerkship was taken from him and you have promoted another man?—A. Yes, after the expiration of three months.

Q. Could you not have given Mr. Aumond that three months?—A. I would have done it, and I think the Minister would have done it also, but he was away in England. I think he would have given three months' leave without a moment's hesitation.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe :*

Q. Did this case come specially before the Minister ?—A. The Minister authorized three months leave of absence when he left, but through an oversight of one of the clerks in the Department Mr. Aumond was not notified of the fact three months in advance. When the time came the poor fellow was superannuated without sufficient notice. When I saw that I told the accountant, 'you will employ this man for three months longer. He will come to the department once a week and you can put him on the pay list.' Mr. Aumond did that and practically never did any work. That action was taken of my own accord.

*By the Chairman :*

Q. Have there been frequent promotions in the department among the staff chargeable to civil government ?—A. There have been frequent promotions, but none since I have been there with the exception of one clerk who replaced Mr. Aumond.

Q. Colonel Benoit, Director of Stores, was retired ?—A. Yes.

Q. And there was another Director of Stores appointed in his place ?—A. Yes.

Q. Was there a promotion examination on that occasion ?—A. The man appointed to succeed Colonel Benoit was a lawyer and a B.A. and was exempt from the promotion examination.

Q. Do you know whether examinations are held when promotions are made ?—A. In every case. I might say you will find very few cases of men who have been appointed from the outside without examination, especially to fill second and third-class clerkships.

Q. It is all the other way ?—A. Yes.

Q. Going from the inside to the outside ?—A. Yes, practically speaking.

Q. All these men in the several classes get their annual increment of \$50 ?—A. Yes.

Q. You certify to these increments ?—A. Yes.

Q. Is that done perfunctorily ?—A. No, there is one case in which the increase has not been given this year because the clerk had not deserved it.

Q. What leave of absence do you give your officers ?—A. Three weeks per annum.

Q. Are you generous sometimes ?—A. I have caused to be promulgated an Order in Council lately, in accordance with the Civil Service Act which provides for a three weeks' holiday and fifteen days sick leave during the year. The rule has never been applied before but I have applied it ; I could not help doing so.

Q. You have an attendance book, I suppose ?—A. Yes.

Q. Do all the officers in the inside service sign it ?—A. Every one of them.

Q. What is your luncheon hour ?—A. From twelve to one in some cases and in others from one till two.

Q. Is the department ever empty altogether during working hours ?—A. Never.

Q. There is somebody there to meet the public at all times ?—A. Yes.

Q. What are the officers' hours ?—A. That does not come under my jurisdiction.

Q. Well, in the civil branch ?—A. We start usually at half past nine—the chief clerks come at nine—and some leave again for luncheon at twelve and some at one, and then begin again at half-past two, and quit for the day at five. Sometimes during the session it is half-past five or six most of the time.

Q. You had some years ago, I know very valuable records in your department connected with the war of 1812 ?—A. Yes.

Q. Are those records still in the department do you know ?—A. As far as I am aware, part of them are in the department and part in the military library.

Q. Have any been transferred to the archives ?—A. I think so, but I am not sure.

Q. Then the archives are now in possession of the records relating to the war of 1812? and similar documents ?—A. I could not specify in particular. In regard to the greater part of the documents I have made inquiries lately, and the information



7-8 EDWARD VII., A. 1908

I had from the library clerk was that nearly everything had been transferred to the archives.

*By Mr. Fyshe :*

Q. Are they contained in fire-proof vaults?—A. I do not know anything about the custody of papers in the archives.

*By the Chairman :*

Q. In the Militia Department maps of a strategical character are prepared?—A. Yes.

Q. Would it not be desirable, as in England, where the preparation of maps is all done under the Ordnance Store Corps, that all the maps should be compiled in one place?—A. That is exactly what we are trying to do. The chief of staff met practically all the men in charge of the surveys of the different departments and an exhaustive report was submitted to the Minister in Council last year. I am afraid, however, that some of the men who have charge of mapping in other departments disagreed on the consolidation and I do not think we will arrive at any practical result for the present. It would, however, be the best thing that could happen.

Mr. FYSHE.—The only objection to that seems to me that the system will delay the completion of the maps.

THE CHAIRMAN.—They do not find that to be the case in England for that objection has been got rid of. The Ordnance Corps in the preparation of maps carry out the configurations of the country geologically, and place on the maps the postal routes, mile stones and all that kind of thing.

THE WITNESS.—The actual proposal is that a department of mapping should be formed here in the Canadian service and be divided into sub-branches—the military branch taking the military surveys—but all the reports should be congregated and be embodied in an annual report, submitted to the heads of these different branches through Canada. Then we will have a compilation of maps not only from the military point of view but for other purposes in Canada.

Q. Your officers are outside the departmental buildings on Parliament Hill?—A. Yes.

Q. They are all concentrated in the one block?—A. Yes, every one.

Q. What is the name of the building you occupy?—A. The Woods building.

Q. That is on Slater street?—A. Yes.

Q. You have no objection to Mr. Bazin and Mr. Fyshe going over the offices?—A. No, we will receive them with the greatest of pleasure.

Q. You know there is a Treasury Board minute of 1879 forbidding the use of political influence in the civil service?—A. Yes.

Q. Are your officers, as a rule, aware of that?—A. I think most of them are.

Q. Do you not think it would be desirable to promulgate it again?—A. Yes, I think it would be. It has already been done in my own department.

Q. I am still talking about your department. Are you suffering from the abolition of the Superannuation Act?—A. A great deal. As a matter of fact I do not believe in the present system. In regard to the classification of the chief clerks or the increases it does not seem to me that they are adapted to suit the needs of the service at all. The system is not elastic enough and is too restrictive in some ways. I have prepared a memorandum embodying my views on these questions.

Q. You will leave that memorandum with us?—A. Yes, I will leave it with you. In my opinion it is impossible to ensure any continuity in the work of the department unless the deputy minister or his representative is present at all meetings of the Militia Council—is thoroughly aware of all correspondence, data and facts brought forward and acts on these different proposals that come up in council, in perfect accordance with the views of the deputy head and this result will not be obtained unless an assistant deputy minister who would be at the same time secretary of the Militia



SESSIONAL PAPER No. 29a

Council—is appointed. I do consider such an appointment as an absolute necessity. I would like also to call your attention to the fact that there are branches of the department which are administered by technical officers. We have for example a director of contracts. He deals with all the contracts entered into by the inside military and civil branches and the outside service which run up into large figures. He has to study the markets, obtain quotations and competitive prices, and he has the largest duties to perform of any officer that I know of in my service.

*By Mr. Fyshe:*

Q. What do you call that officer?—A. The director of contracts. Well, this officer is only paid \$2,500 a year; he has reached the maximum of his class.

Q. What special training has he had, has he been in engineering work?—A. No, he is a lawyer and has been a bank accountant. He has been for nearly ten years in the Militia Department and has made a special study of his duties. I have no hesitation in saying he is one of the best men we have.

*By the Chairman:*

Q. He was a bank accountant, was he not?—A. Yes, he was.

*By Mr. Fyshe*

Q. What is his name?—A. Mr. Brown. He has only had four years' experience as director of contracts, but nevertheless if you could see the change that has been accomplished since he first took the position, you would be surprised, although he has been handicapped in a good many ways in the past.

Q. How old a man is he?—A. He is only 33 or 34.

Q. That is very young?—A. That is very young, but he has the ability.

Q. He has been a militia man, I suppose?—A. No, he was private secretary to Sir Frederick Borden.

Q. How did he get into the department?—A. He was private secretary, but he had made special study of the work he is now doing at that time.

Q. He came from Nova Scotia?—A. Yes.

*By the Chairman:*

Q. Do you know where he lived before he came to Ottawa?—A. He lived in Can-ning, he was accountant of a bank there.

Q. Accountant of the Halifax bank?—A. Yes.

Q. Reverting again to the abolition of the superannuation system, as far as regards the civil service, you say you regard that as a mistake?—A. As a mistake, and more than that. I have a few suggestions to make. With respect to the classification I would classify and pay technical officers as such. Next would come the chief clerks and first-class and second-class clerks; but the lower grades, I mean below second-class clerks down to messengers, should be treated only as temporary clerks. I am of opinion that these employees should be enabled to leave the service at any time they like, and should only be considered as permanent employees when they had reached the rank of second-class clerk.

Q. That is practically coming to the English idea that there should be a permanent upper class and a large writer class.—A. That is it because otherwise you cannot get proficiency. I have been very carefully studying the whole of our administration, and there is no other conclusion I can arrive at but that.

*By Mr. Fyshe:*

Q. How about giving them a retiring allowance?—A. I would apply the Superannuation System with a pension for the highest class.

Q. But what about the other classes?—A. Those people should be given the same privileges that are now enjoyed under the Retirement Act under which they are re-



7-8 EDWARD VII., A. 1908

quired to pay five per cent to a Retirement Fund. Should they find that their promotion is too slow or that they cannot obtain the necessary qualifications to be promoted to second class clerks, or, if for any other reason they want to leave the service, I would give them back the money they have paid into the Retirement Fund plus interest; that would be so much to the good. On the other hand if they get to be promoted to second class clerks, they should be allowed to count the money they have paid into the Retirement Fund towards their Pension Fund, under the Superannuation System.

Q. Is this retirement allowance composed principally or wholly of the sums the officers themselves pay?—A. Practically speaking.

Q. And interest?—A. Interest at four per cent.

Q. That is simply playing at the thing?—A. It is of no use whatever. It does not afford any protection to the family and there is nothing in it.

Q. That is robbing a man and then returning the money and making a virtue of it?—A. If you want to make the Civil Service efficient no appointment should be made, except in the case of a technical officer or a Deputy Minister, or any appointment of that character requiring special qualifications at a larger salary than \$500 a year. We could then bring young men in and train them for the special work we want them to do, or lend them to different branches of the service where they might become proficient. That is similar to the system adopted in the banks.

*By the Chairman:*

Q. When the Civil Service Commission sat in 1892, fifteen years ago, there were twelve military districts as now?—A. Except that now, there are four military commands.

Q. We will come to that later. Canada, like Great Britain is divided into military districts. The only difference since 1892 is that some of those districts have been grouped into commands?—A. Yes.

Q. There are four of these commands, are there not?—A. Yes.

Q. Two in Ontario, one in Quebec and one in the Maritime Provinces?—A. Yes.

Q. The military districts in western Canada have not yet come to a stage that they can be grouped in commands?—A. They have been formed into military districts now.

Q. They were in districts before?—A. I know, but they were not organized as districts. They have been organized only since the last two months.

Q. There is first the eastern Ontario command, comprising military districts Nos. 3 and 4?—A. Yes.

Q. In addition to the commandant there are what you call D.O.C.'s in each district?—A. Yes.

Q. The D.O.C. is the district officer commanding?—A. Yes.

Q. The Quebec command consists of three districts, Nos. 5, 6 and 7?—A. Yes.

Q. With three district officers commanding?—A. No, with two,—5 and 6 are grouped in one district.

Q. The Maritime Provinces command comprises districts Nos. 8, 9 and 12?—A. Yes.

Q. With three officers commanding?—A. Yes, one of them though is at the same time officer commanding command.

Q. Military district No. 10, consisting of the provinces of Manitoba, Alberta and Saskatchewan is not under a district officer commanding but under Col. Evans?—A. There was no district officer commanding formerly. He was the officer commanding the permanent force there and administering the district, but two months ago he was appointed district officer commanding. Col. Steele has been appointed district officer commanding for Saskatchewan.

Q. Then there is Military District No. 11?—A. Yes.

Q. Comprising British Columbia and the Yukon Territory?—A. There is only one command there and it is under the charge of Col. Holmes.



## SESSIONAL PAPER No. 29a

Q. In 1892 you had, as now, the cartridge factory at Quebec?—A. Yes. Except that we employed then 50 hands at the factory and we are now employing nearly 500.

Q. You had then, as now, infantry schools at London and Toronto?—A. Just the same as there are now.

Q. And schools at St. Johns, Que., and Fredericton?—A. Yes.

Q. Are there any more infantry schools now?—A. Yes, at Halifax, Winnipeg and Esquimalt.

Q. You had then a cavalry school at Quebec?—A. Yes.

Q. Is there another cavalry school now?—A. No, the cavalry school is now at St. Johns, P.Q.

Q. You then had mounted infantry school at Winnipeg?—A. It is the same now.

Q. And you had 'C' Battery at Victoria?—A. The designation of artillery units has been altered lately and I think we have only garrison artillery now at Esquimalt.

Q. You had a Royal Military College in 1892 as now?—A. Yes.

Q. Then excepting the accretion of men in the cartridge factory, and adding another school or two, there has been no extension of the militia force?—A. Oh, yes, you must remember that we have added schools at Halifax and Esquimalt and at Ottawa, and additions have been made at Quebec, and the schools have been doubled practically speaking all over the country in order to supply the needs of the militia.

Q. Fifteen years ago you gave the militia twelve days' training?—A. Yes.

Q. And to-day you train the militia for twelve days?—A. Yes.

Q. According to the last annual reports, there were something under 40,000 men drilled last year?—A. Trained.

Q. In the twelve days?—A. Yes, but I think that is not counting the city regiments.

Q. But the city regiments at that time underwent the same training that they do now?—A. The number of days training is the same, except that the manner of trainings is different. They train at headquarters instead of training in camp.

Q. That may be. In addition you have established a kind of Aldershot at Petewawa?—A. Yes.

Q. Has anything else been established?—A. In addition at each camp we have practically a school of training for every branch of the service, where officers can qualify. That increases a good deal the proportion of officers going to camp, and of course also increases our appropriation as far as drill purposes is concerned during the year. Then there has been a school of musketry formed at Rockcliffe close to Ottawa which has added a great deal to our expenditure. At that school there are on an average from 50 to 100 officers and non-commissioned officers trained for three months. Then Petewawa, this will be the first year we have had a concentration training camp for the whole of the militia.

*By Mr. Fyshe:*

Q. And for artillery as well?—A. Yes, sir, every branch of the service and will have over 1,200 of the permanent force there at the same time.

Q. Can you accommodate them all?—A. We can accommodate 10,000 men there.

Q. I mean as to the needs of the commissariat?—A. We have the commissariat organized and buildings and everything else ready for them.

Q. It will be expensive, will it not?—A. No, all the buildings are up at a cost of about \$50,000. We have erected some fifty huts, which includes recreation rooms and everything else.

*By the Chairman:*

Q. In addition to the camp at Petewawa you have still the district camps?—A. Yes, but you must remember the camps are held now every year, whereas in the year you mention they were only held every three years, and the troops of two or three dis-



7-8 EDWARD VII., A. 1908

tricts grouped together, in the one camp instead of having the one camp for each district.

Q. No two camps now held at the same time?—A. No.

Q. Is that to enable the inspector general to visit each camp separately?—A. Not only the inspector general but each officer in charge of a special service, like the Army Medical Corps service, the artillery, and so on.

*By Mr. Fyshe:*

Q. You still have at the head of the service a British military man of some distinction, I suppose?—A. Yes, the chief of the general staff.

*By the Chairman:*

Q. Has anything else been established during the fifteen years besides what you have recounted?—A. Guns have been bought, forts are being built.

Q. In 1892 the military staff consisted of one major-general commanding the militia, one adjutant-general, one inspector of artillery, an A.D.C., and a clerk?—A. Let me tell you also that in those days, if you want to probe the matter thoroughly, there was no Ordnance Corps, there was no Army Service Corps, there was no Army Medical Corps, no pay corps, but few units of artillery and infantry. Practically speaking, we had units of a permanent force of 800 men scattered all over the country which could be administered just as well by a colonel as a general.

*By Mr. Fyshe:*

Q. They were unorganized?—A. They were organized, but we had few of them.

*By the Chairman:*

Q. But you had batteries of artillery?—A. Yes, a few of them.

Q. The Militia Council is composed of the President, who is Minister of Militia?—A. Yes, the Minister of Militia.

Q. And the vice-president is yourself?—A. Yes.

Q. Then there is the chief of the general staff?—A. Who is General Lake.

Q. His office, in a sense, resembles the former major-general commanding?—A. No, sir. The chief of the general staff is responsible for the actual training of the militia and the permanent force. He gives the syllabus for the training, and he tells us how to carry on that training. He is the officer advising the department for the training of the militia. But the officer that reports on the actual training of the troops is the inspector general.

Q. Is the chief of the general staff simply an advisory officer?—A. He is a member of the Militia Council, and advises the council on questions of training and organization. Training means the organization of every branch of the service, and he is the head of all the branches in that respect.

Q. He makes suggestions to you in his advisory capacity?—A. Yes.

Q. Does he suggest the purchase of the field artillery?—A. In concurrence with the master general of ordnance, yes. For every branch of the service there is an officer responsible at headquarters. There is a master general of ordnance responsible for the artillery, an adjutant general responsible for the infantry, and a quartermaster general who recommends the clothing for the troops.

Q. Take the first military member? what are his duties besides those of an advisory character? Is he the fountain head and beginning of things in the Militia Council?—A. Not necessarily. Each member is independent and responsible for his own branch. The duty of the chief of the general staff, when a proposal has been brought to Council is to advise the Minister or the Council.

Q. He is paid a salary of \$6,000 a year?—A. Yes.

Q. The other members of the Militia Council are paid \$4,000?—A. Yes, \$4,000.

Q. Why is he paid half as much again if he is only an advisory officer?—A. Well,



## SESSIONAL PAPER No. 29a

it is on his advice that the whole militia force is run. He ranks as a General and is receiving the same sum that he would receive in England less perhaps \$1,000.

Q. He was appointed for a certain number of years ?—A. Yes, for four years.

Q. He is the link between the Canadian militia and the defences of the Empire ?—A. He is not supposed to be.

Q. But he comes from the War office ?—A. He was seconded for duty from the Imperial service.

Q. He has been lent by the War Office for four years ?—A. Yes.

Q. And in the ordinary course of events, judging from the past, he will be succeeded by another man from the War Office ?—A. I do not think so.

Q. The whole of his training has been in the Imperial service ?—A. Altogether.

*By Mr. Bazin :*

Q. What is the officer's name ?—A. General Lake.

*By the Chairman :*

Q. To assist the chief of the general staff you have a director of operations and staff duties ?—A. Yes.

Q. And an assistant director of surveys ?—A. Yes.

Q. And three staff lieutenants ?—A. Yes, but you must remember that that statement is rather crude as it stands. These officers are all performing special and difficult duties, and I may add that all these officers are qualified for their respective positions. Of course this staff constitutes a skeleton for the organization of the Canadian militia in accordance with the home staff organization.

Q. That is just what I was coming at. These men represent English ideas and English training ?—A. Yes, in so far as they are applicable to the Canadian militia.

Q. And the chief of staff is carrying out the organization in the English way ?—A. Certainly, so it should be as far as practicable.

Q. I do not talk of course as an expert ?—A. You cannot expect the chief of the general staff with the numerous requests made of him every day of the year from so many branches of the service to be without assistance. In addition to being an eminent officer of the department and the responsible member of the Militia Council, he is the man who advises his colleagues on the Council, and, in fact, is the spirit of that body. The Director of Operations and Staff Duties is a practical staff college man who works out the details for the Chief of the Staff to submit to Council. Then there is the Assistant Director of Intelligence, that is a separate branch altogether. He is a junior officer, but is technically qualified.

Q. In addition to the Chief of the General Staff, who is an officer of the Imperial forces, there is the Director of Operations and Staff Duties, who is an Imperial officer also ?—A. He is also, but his assistant is a Canadian.

Q. The second military member of the Militia Council is the Adjutant General ?—A. Yes.

Q. That officer was lately made Inspector General ?—A. Yes, within the last two or three months.

Q. He is assisted by a Deputy Adjutant General ?—A. Yes.

Q. There is also an Assistant Adjutant General for Musketry ?—A. Yes.

Q. And an assistant Deputy Adjutant General ?—A. Yes.

Q. And a Director General of Medical Stores ?—A. Of Medical Services. He is under the Adjutant General only for gradation. The Adjutant General represents on the Militia Council all the different branches of the above mentioned services.

Q. There is in the Militia Department an officer specially employed ?—A. That is Colonel Smith. He is President of the Pension Board and President of the Claims Board.

Q. What are the duties of the Adjutant General ?—A. He has the most responsible position in the whole department. I mean to say everything goes to the



7-8 EDWARD VII., A. 1908

Adjutant General. He is in charge of the whole discipline of the Force from one end of Canada to the other.

*By Mr. Fyshe:*

Q. What is the name of the present Adjutant General?—A. Col. Lessard.

*By Mr. Bazin:*

Q. He is a good man from Quebec?—A. Yes, a very good man.

*By the Chairman:*

Q. There are four military members out of the seven composing the Militia Council and the third is Col. Macdonald, the Quartermaster General?—A. He is in charge of the stores of Canada from one end of Canada to the other.

Q. That is to say saddles, clothing and such like?—A. Saddles, clothing, blankets, uniforms, rifles, guns and everything of that kind.

Q. Has he got charge of the field artillery?—A. Yes.

Q. Everything goes to him as a matter of stores?—A. Yes.

Q. He has to assist him a director of clothing and equipment?—A. Yes.

Q. And a director of transport and supplies?—A. That is it exactly. There are two different branches. The director of transport and supplies is in charge of the railway and transport. He is under the branch of the quartermaster general, who represents him before the Militia Council.

Q. And the quartermaster general has charge of all stores?—A. All stores.

Q. Including great guns?—A. Yes, everything.

Q. An inventory is kept of all these stores?—A. Yes.

Q. How much do you spend on stores now?—A. We spend this year \$400,000.

Q. Does that include the capital account?—A. No, it does not.

Q. You have a capital account for powder and shot?—A. The capital account is a special vote which we got four years ago for the buying of heavy ordnance.

Q. That amounted to \$1,300,000?—A. Yes. That capital account was for other purposes besides the purchase of stores.

Q. It will cease in a year or two?—A. Yes.

Q. Your normal purchases amount, for stores, to about \$500,000?—A. About that. That is only for a limited period of time. It will not always be that way.

Q. That is the present current expenditure on stores?—A. Yes.

Q. And there is an extraordinary expenditure, which will end in a year or two, amounting to \$1,300,000?—A. Not for stores only. That capital account provides for the construction of rifle ranges and there is about \$390,000 a year coming out of capital account for the payment of small arms and heavy ordnance and ammunition. The vote ceases in 1908 and we will not need it after that.

*By Mr. Bazin:*

Q. The vote of \$1,300,000 a year on capital account was for what purpose?—A. To create a reserve of stores, to build rifle ranges, to purchase land more especially at the Petewawa concentration camp and to pay for purchases of the small arms and heavy ordnance.

*By the Chairman:*

Q. Do you keep an inventory of the stores?—A. Yes.

Q. Do you know, roughly, the value of the stores held in stock by the department throughout the country?—A. Do you mean the whole?

Q. Yes?—A. No, I cannot say.

Q. Since you became deputy minister, you have caused an inventory of the stores to be made?—A. Yes, a general inventory of the stores from one end of Canada to the other.

Q. How often do you endeavour to have an inventory made?—A. The inventory in future will be continuous.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. That is every year?—A. Yes. At every local store there is a ledger where stock issues and receipts are entered and compared at the end of each month. An abstract showing issues and receipts is sent to the headquarters monthly and there is a general inventory of each of the local stores made every year.

Q. That also should be checked?—A. That is checked here at headquarters.

Q. I mean there should be a special inspection?—A. There is a local special inspection. There is a board that inspects and checks off stores every year, and then at the end of every five years we will have a general stocktaking made all over Canada, in order to balance the account. It costs us to have such an inspection of stores made from \$10,000 to \$15,000. It has cost this year over \$10,000, but I think it is worth while.

Q. I think it is worth it?—A. It is certainly worth the money.

*By the Chairman:*

Q. What do you mean by a Board of Inspection?—A. The board is composed of three officers detailed by the officer commanding the garrison, independent officers not belonging to the stores. They go around and inspect the stores.

*By Mr. Fyshe:*

Q. They are an inspecting board?—A. Really a stocktaking board.

*By the Chairman:*

Q. That is equivalent to an audit of stores?—A. Yes.

*By Mr. Bazin:*

Q. I suppose that inspection is also made as to the quality of the article?—A. Yes, certainly.

Q. As to the quality of uniforms for any stores?—A. Yes.

Q. To see if the quality is there?—A. To see if the quality is there, and that the stores are good. If the stores are condemned by the board they are burned, or sold at auction.

*By the Chairman:*

Q. These boards are composed of officers of the militia?—A. Yes, of officers of the militia.

Q. They are not members of the permanent corps?—A. Some of them are, but most of them are not.

*By Mr. Fyshe:*

Q. Are the stores kept in such a way that each article is placed in a separate compartment, and when account is taken everything delivered on special order can be deducted from the balance of the total on hand?—A. Yes.

Q. So on inspection the total shows that the books agree exactly with what is in store?—A. The system adopted is as follows: There is a tally board outside each cupboard, each box and each room. Then there is a general tally board on each floor enumerating the stores contained in the boxes, rooms or cupboards, and showing the issues and receipts. An inventory of the books shows exactly the same qualities as are contained on the tally board of the issues and receipts. At the end of each month a report showing the issues and receipts of stores is forwarded from each local store to headquarters. The contents are entered in the ledger kept in the Audit Branch of the Militia Department. In regard to the purchase of stores a system of requisitions has been adopted. The requisition comes from the officer responsible for the purchase of stores. It comes to the Deputy Minister for approval, who approves or refuses it. If approved, it then goes to the audit branch of the accountant's office, and the accountant gives it an audit number, which is checked against the appropriation, and the



7-8 EDWARD VII., A. 1908

requisition is then returned to the officer returned. The authority for that payment is the approval of the Deputy Minister and the audit number marked on the requisition by the accountant.

Q. The goods are bought and stored and charged up in the year?—A. Charged up against each allotted appropriation for the different services authorized for the year.

*By the Chairman:*

Q. You say the stores go into the warehouse and are checked by boards at stated periods?—A. Yes.

Q. And the quality is also checked?—A. Yes.

Q. What check is there at the beginning that the quality of the stores is good?—A. When the goods are delivered into the store they go into the inspection room at the Militia Department. We have qualified inspectors for each branch of the service who are there all the year around examining these goods and seeing that they are according to the pattern submitted, both for quality and material. All goods have to pass inspection and some are rejected and some accepted. Those goods that are accepted by the inspectors are brought into the stores and counted by the officer in charge and allotted to each special cupboard, box and room, and entered both in the ledger and on tally boards. Every month the receipts of stores and the issues made are kept track of, and then at the end of the month his report, which is based on the tally boards, and his books, is sent to headquarters, where it is tabulated. Then once a year this officer compares his tally boards with his ledger and books and takes a general inventory of his stock.

*By Mr. Fyshe:*

Q. That system is almost perfect?—A. Not perfect, but certainly good.

*By the Chairman:*

Q. Has the Auditor General any check in any way?—A. If the Auditor General comes down to the department our system is such, that I could show him at any moment what stores there are and what has been expended every day of the year.

Q. And the balance you have on hand?—A. Everything. You must remember that outside of what we call the actual stores, there are also stores in charge of each unit, like batteries of artillery and companies of infantry.

*By Mr. Fyshe:*

Q. The same principle is applied to them?—A. Yes, in exactly the same way.

*By the Chairman:*

Q. You were saying just now that when stores are wanted requisitions are made?—A. Yes.

Q. Those requisitions are made to the Director General of Stores I suppose?—A. Not if it is a requisition for expenditure. There are two kinds of requisitions.

Q. I mean for stores?—A. The requisition comes from the officer commanding the unit.

Q. The stores are under the control of the Director General of Stores. We are keeping still to the directors?—A. The requisition from the officer that wants the article goes to the officer commanding the district who approves of it and passes it on to the officer in command of the ordnance stores at local headquarters.

Q. In 1892, when Col. Panet was examined, he was asked a question like this: 'Supposing Tommy Atkins of a militia regiment has his cap blown off and it went into the river. How is he to get a new cap?'—A. Yes.

Q. Col. Panet said that the man had to go to the captain of his company and state what he wanted. Then the captain made a requisition and it was sent in to the deputy Adjutant General who forwarded it to the Adjutant General and that officer either recommended or refused the recommendation. If approved the requisition went



## SESSIONAL PAPER No. 29a

from the Adjutant General to the Director of Stores and from the Director of Stores to the Deputy Minister of Militia, and then from there in succession to the Adjutant General, to the Deputy Adjutant General to the Colonel of the regiment, and then to the captain, and then the private would get the needed article. Is that system of requisition still going on?—A. Not exactly. You must remember one thing, this is in peace time, and the militia are in training for only 12 days. On active service there is always a certain amount of spare clothing allotted to every regiment, and that clothing accompanies the troops on the march. In the 12 days' drill it is different; there are in camp, quartermasters in charge of district stores, and the requisition comes straight from the quartermaster of the regiment.

*By Mr. Fyshe :*

Q. You have temporary stores there?—A. Certainly permanent stores in each district.

*By the Chairman :*

Q. You have done away with all the former red tape?—A. As far as possible.

Q. When you talk of requisitions, I want to know whether the same system exists as far as expenditure is concerned?—A. No. I may tell you that if a requisition for an expenditure entailing \$25 or \$30 comes from the D.O.C. to me, I have to approve of it finally. If we allowed people to incur expenditure indiscriminately we would expend money quickly.

Q. There is also another military member of the Militia Council called the master general of the ordnance?—A. He is responsible for the whole of the artillery.

Q. To assist him he has a director of artillery?—A. Yes.

*By Mr. Fyshe :*

Q. What is the name of the master general of ordnance?—A. Colonel Cotton.

*By the Chairman :*

Q. There is also a director of engineering services?—A. Yes.

Q. And you have also at headquarters, Colonel Rivers?—A. Yes, he is specially employed.

Q. At Quebec there is an inspector of small arms?—A. Yes. The master general of ordnance is not only responsible for the whole artillery but also of the engineering service. He is also responsible for the administration of the cartridge factory at Quebec, and for the administration of the Ross rifle factory as far as inspection is concerned.

Q. Everything relating to engineers, artillery, field guns or rifles?—A. He is in charge of everything except the expenditure.

Q. Supposing the master general of ordnance said that 15,000 rifles were required?—A. He would bring the matter before the Militia Council.

Q. Then the chief of the general staff would advise on that, would he?—A. He might.

Q. But I thought he had to, that he was the advisory officer?—A. If he considers the thing is right, he will support it, but it rests with the Minister finally to approve of it.

Q. If the four military members of the Militia Council supported an order for 60,000 rifles, 100,000 saddles, or 500,000 tunics, that order would still be under the control of the Minister and yourself?—A. Certainly.

Q. Before it could be carried out?—A. Certainly.

Q. Then you have more control than appeared at first?—A. The Minister has the full control of the whole department, more especially with regard to expenditures; the members of the Militia Council are only his advisers.

Q. In addition to the four military members of the Militia Council there are



7-8 EDWARD VII., A. 1908

three civil members—the minister, yourself, and the accountant of the department?—A. Yes, the accountant of the department is filling a semi-military position. He is accountant and paymaster general at the same time. Since 1906 a Pay Corps has been organized, and one pay officer appointed for each command. When the appropriations are voted by parliament, officers commanding districts are informed that they are entitled to such and such appropriation. They have not got the right to make that expenditure, but they recommend expenditures within their appropriations.

Q. And the accountant at headquarters is called paymaster?—A. No, paymaster general.

Q. Not paymaster general of militia; that would imply by name, at all events, that he was the general paymaster of all the services in Canada?—A. No, accountant and paymaster general for the Canadian militia.

Q. Before 1892 there were paymasters in the service?—A. Yes. The paymasters at that time were regimental paymasters.

Q. There were also district paymasters then?—A. Yes.

Q. Colonel Herbert came before the commission in 1892, and in answer to a question respecting district paymasters said: 'I confess I do not see the object of having district paymasters in these days, when the transmission of money can be so easily made by means of a cheque. I see no reason why a cheque should not be sent directly from the deputy minister to the person who requires it, without the intermediary of a third person.' The system of district paymasters was accordingly abolished?—A. Yes.

Q. It is now reinstated?—A. Oh, no.

Q. Wait a minute. It has only been reinstated within the last twelve months?—A. Yes.

Q. Before that time demands from the several districts came to the department for so much expenditure, and the cheques were made out?—A. Yes. The accounts came to headquarters and the cheque issued from Ottawa.

*By Mr. Fyshe:*

Q. Was the account audited before the money was paid?—A. Yes.

*By the Chairman:*

Q. Every account for expenditure incurred came to Ottawa in detail and the payments were made from here?—A. Yes.

*By the Chairman:*

Q. Perhaps the details still come to you?—A. No.

Q. Instead of the details of expenditure coming to you, you grant this man \$3,000 and that man \$5,000, and so on all over the country. You give little dabs of cash everywhere. How many district paymasters have you got?—A. There are eleven.

Q. And the district paymasters also give dabs of money to the several people outside?—A. The pay officer issues all cheques as payment of accounts that before this date had to be audited and paid for at headquarters, which are now handled and settled at local headquarters. We have appointed an officer of the permanent corps to each of the commands as pay officer. He deals not only with the permanent force, but with the whole of the acting militia. Before this the Deputy Minister of Militia and Defence had on the average between two hundred and three hundred cheques to sign every day, and he could not possibly do that and keep up with his other work.

*By the Chairman:*

Q. I know the deputy minister could not do it, but the clerks in the department might?—A. But he would not have had the same control.



SESSIONAL PAPER No. 29a

*By Mr. Fyshe:*

Q. The thing is to pay the money to the people to whom it is due. You do not save money by shipping it to somebody else?—A. Yes, I know. But there is another thing to be borne in mind. When you have a district paymaster who knows everything about all allowances in lieu of clothing, detailed authorized expenditure, &c., it saves numerous inquiries being made at headquarters and any amount of correspondence respecting technical details that we have to answer and be responsible for. The paymaster is now responsible and he advises the militia in his own district. He advises the officers commanding the district in all financial matters, and in some ways the department has already saved money by it.

Q. Could he not do all that without handling money?—A. He does not in reality handle the money; but outside of his other duties makes payments.

*By the Chairman:*

Q. The department at Ottawa limits the sum?—A. Yes.

Q. That is what you call handling the money?—A. We cannot help that. That is only a small part of his duty. His usefulness comes in in advising the officer commanding regarding what scale of pay, what scale of expenditure, or what scale of allowances is authorized. It is in this way that this officer's services are valuable.

Mr. FYSHE.—He can do that without handling a dollar.

*By the Chairman:*

Q. The accountant of the department, whom you also call Paymaster General, gives this money to the District Paymaster?—A. Yes.

Q. In order to assist him to give this money to the District Paymasters, there is an assistant paymaster here? Col. Ward?—A. Yes.

Q. What does he do?—A. Col. Ward purely and simply administers the Army Pay Corps. He is, practically speaking, the Officer Commanding the Army Pay Corps. The accountant is in charge of the financial matters that come before the department—he is the minister's financial adviser.

Q. We will come to it in another way?—A. And I may tell you another thing; this pay corps is also following exactly and closely on the organization of the imperial service. You cannot help that either.

*By Mr. Fyshe:*

Q. You should not follow unless you are quite sure you cannot do it better?—A. It is a good system.

*By the Chairman:*

Q. According to the report of the Militia Council, you control about 40,000 militia?—A. Yes, sir, the active militia.

Q. Who drill 12 days a year?—A. Yes, 12 days a year.

Q. You have about 500 people employed in the cartridge factory?—A. Yes.

Q. You have to carry on all this work by means of a Militia Council, which is partly composed of directors of various services, and according to the Militia List there is a gradation class of about 240 officers?—A. Yes, about that number.

Q. That is to say you have about 240 officers to administer the militia of the country?—A. Yes, permanent force and active militia.

Q. It is boasted by the department, I believe, that the expenditure for defence purposes is only about four shillings per head?—A. It is rather a small sum.

Q. And we pride ourselves on having such a system that it is infinitely cheaper than the armies of Europe. Perhaps four shillings per head might, under circumstances, be extremely dear?—A. I do not think so. I do not think we can do it for less as far as the administration is concerned.

Q. Have you not now a permanent corps and a headquarter staff that would suffice for at least 100,000 men?—A. Yes.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. Your organization is capable of handling what number?—A. Of handling 100,000 men.

Q. And the force only numbers 40,000 men?—A. You might say 50,000. I think it will be 50,000 this year.

Q. Is it because this is an irreducible minimum?—A. No, but we have to train officers for special service. The staffs that have been organized will give the results when action is necessary.

Q. The organization you have is practically the minimum organization?—A. Yes.

*By the Chairman:*

Q. I suppose with economical administration—I am not saying anything against the administration—all this paraphernalia and the headquarters staff and the gradation list might do for 250,000 men?—A. It might do for 100,000 men.

*By Mr. Fyshe:*

Q. I should think half a dozen clerks would pay all the armies in the world?—A. You forget that they are scattered a good deal all over the country. There are eleven altogether.

*By the Chairman:*

Q. What do they do?—A. They handle the pay-lists in each district and they pay the whole of the militia during the camp. They replace the paymasters that we formerly had in camp. Then they act as paymasters and financial advisers all the year around for all expenditure connected with the commands. Furthermore they give instructions to the different paymasters of each regiment during the camp. It is not only the question of handling the cheques but they teach the regimental paymasters how to prepare their pay sheets, &c.

*By Mr. Fyshe:*

Q. How often do they pay the men?—A. They pay the men at the end of the camp.

Q. In camp is it permissible for a soldier to go to his paymaster and say 'I want \$5'?—A. Oh, no, he cannot do that. There is just the one cheque issued.

Q. Then why could not these cheques be issued from the head offices?—A. The head office could not issue cheques for a camp.

*By the Chairman:*

Q. If there are 5,000 men in training for twelve days, they want to be paid before they go home?—A. Yes, right on the spot. The regimental paymasters have to be instructed how to prepare their pay-lists and how much each man is entitled to; they do not know it.

*By Mr. Fyshe:*

Q. What training do they want?—A. They have to be shown what is to be done. You must remember that against each man's services is checked the worth of the uniform he has received. These officers are not only paymasters but accountants at the same time.

*By the Chairman:*

Q. I want to ask you about the Canadian Army Pay Corps. I see by your description that there are accountants engaged in instructional work. I see from the Militia list that you have graded them in a military way. There are two majors and six captains?—A. Four majors and seven captains.

Q. Is the uniform arranged yet?—A. Yes.



## SESSIONAL PAPER No. 29a

Q. I see they have not got the colour of the uniform or the colour of the facings in the Militia List. When did this corps spring into existence?—A. I think it was a year ago.

Q. They were only gazetted in January, 1907?—A. They were established last year and placed in the Militia List in January.

Q. This corps has not been created for the purpose of giving eight men rank or status or additional salary?—A. No, sir.

Q. Are the Army Pay Corps accountants?—A. They have all been trained in the Accountant's Branch.

Q. They are engaged in instructional work?—A. Yes.

Q. If they are engaged in instructional work they must be qualified auditors?—A. They are.

*By Mr. Fyshe:*

Q. The members of the Army Pay Corps, you say, are qualified as accountants?—A. Yes.

Q. Had they experience before they joined?—A. Yes, they had to pass army examinations. One of those officers had qualified in the Army Pay Corps in England.

Q. How many are there?—A. There will be 11 when the corps is completed.

*By the Chairman:*

Q. Now we come to another thing. In addition to this headquarters staff and the gradation list of 240 persons, which includes the headquarters staff, there are warrant officers?—A. Yes, but the rank of warrant officer is purely honorary. It is given to non-commissioned officers who have been in the army for a number of years.

*By Mr. Fyshe:*

Q. What are they?—A. The warrant officer is a non-commissioned officer with a warrant. He is the highest grade among the non-commissioned officers.

*By the Chairman:*

Q. Some of these people have consolidated pay, that is pay with allowances?—A. Yes.

Q. The allowances, I presume, are in lieu of barrack accommodation?—A. Yes.

Q. The fundamental idea is that they are more like officials?—A. Yes.

Q. The Militia Pension Act is applicable to all these people?—A. Yes.

Q. All these warriors have pensions when they go out of the service?—A. They have pensions after they have served fifteen years for the men, and twenty years for the officers.

Q. In addition, if any of these officers die the widows become entitled to pensions?—A. If the officer has served twenty years.

*By Mr. Fyshe:*

Q. What amount of pension is given?—A. There is a stated scale. For lieutenant colonel it is \$500, for majors, \$400; for captains, \$300, and for lieutenants, \$200.

Q. Is that for the widow?—A. That is for the widows.

*By the Chairman:*

Q. Then if they leave daughters after a certain period of service they also receive a pension?—A. They receive a pension up to the age of 21.

Q. Then the fundamental idea is that if these people went to war they would get pensions for themselves and for their widows and daughters?—A. Yes.

Q. Take one of these officers enjoying pay and allowances, would his pension abatement be on the full pay or only on the pay itself?—A. Five per cent on his pay.

Q. Not on the allowances?—A. No.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. You mean that he contributes that toward the pension fund?—A. To the pension fund.

*By the Chairman:*

Q. But the pension is to be for himself, or his wife and his daughters?—A. Remember that in the Imperial service the officers get exactly the same pension without paying a cent towards it.

Q. And in the Imperial service the civil servants do not pay a cent towards their superannuation?—A. That is what should be done here.

Q. Those officers receiving \$4,000 get \$3,200 as pay?—A. \$3,200 pay.

Q. And \$800 as allowance?—A. \$800 as allowance.

Q. Then they pay towards their pension on the \$3,200 only?—A. Yes.

Q. If they go out the pensions are based on the \$4,000?—A. Yes.

Q. General Aylmer had \$6,000?—A. Yes.

Q. Did he pay on the whole \$6,000?—A. No, sir. For the last two years he paid on a basis of \$4,200. As to that, however, I am not quite sure.

Q. And \$1,800 was the allowance?—A. I think there was only \$1,200 allowance.

Q. When he retired the other day he had a retiring allowance of \$4,200?—A. Yes.

Q. Based on the whole \$6,000?—A. Yes.

Q. Nobody has ever got such an allowance in any other branch of the service?—A. No.

Q. This Pension Act has been placed on the Statute book since the Superannuation Act was abolished?—A. Yes.

Q. In the beginning of your examination you stated that you were formerly the head of the Army Medical corps?—A. Yes.

Q. And you were seconded?—A. Yes, in order to become deputy minister.

Q. Was that not in order that you should not lose your pension?—A. Certainly. There had to be a special Act of Parliament passed in order to permit of paying me a pension. I have paid for five years into the pension fund and by the transfer to a deputy ministership I would otherwise have lost the whole of the money so paid because I was not entitled to receive a pension upon being transferred to the civil service.

Q. It has been stated over and over again that the permanent corps amounts to 2,300?—A. There are 2,800.

Q. You find it very difficult to get men to join the permanent corps?—A. Yes.

Q. The average Canadian won't do the soldiering?—A. No, not at the salary.

Q. The average Canadian with his love of freedom and outdoor life won't become a soldier and do drill and look after stables?—A. At certain seasons of the year they would but not all the year around. When there is no work to be done anywhere else they will come to us with great pleasure.

*By Mr. Fyshe:*

Q. Are you much troubled in the service with desertions?—A. Yes, sir, a good deal.

*By the Chairman:*

Q. You have not been able to recruit the force up to its authorized strength of 5,000 and have latterly had to get time-expired men from England?—A. Yes, that was its strength to begin with, but we have cut it down to 3,000.

Q. And not being able to recruit up to 3,000 in Canada, you have enlisted time-expired men in England?—A. Yes.

Q. That has only been done latterly?—A. Yes, we got 300 men lately.

Q. From what regiment?—A. I think the most of them belonged to the Inniskillings, but I am not sure.



## SESSIONAL PAPER No. 29a

Q. The authorities in England held out every inducement to men to join the army, and can hardly get them?—A. In some cases they do and in others they do not.

Q. Do you mean to say you have got the best?—A. We got the pick.

Q. How is that?—A. Because we sent an officer to England to recruit, who knew his business. I think we have the best of the lot. Most of the men we have enlisted are technically qualified.

Q. You think they are good men?—A. They are good. We have not had a single desertion yet, and they have been nearly two months in the country. We sent an officer to England, who had been a major in the same regiment. Probably that is one of the reasons why those men came over for three years.

Q. They will remain in the force for how long?—A. They will remain for the three years they have sworn for.

*By Mr. Bazin :*

Q. Was the pay any inducement?—A. No, it is not any inducement for them.

Q. Is the pay higher here for soldiers than in England?—A. It is 25 cents higher than in England, but our allowances are not as good ; we cannot afford it.

*By Mr. Fyshe :*

Q. What is the age of these men?—A. It varies between 30 and 40 years.

*By the Chairman :*

Q. After they do their drill and employment in the stables, how do they pass their time?—A. There are lectures in the afternoon. They have to perform their drill and other obligatory duties, and about three or four o'clock in the afternoon they have their recreation.

Q. At Petewawa, what sort of amusement is there for the men?—A. They have there the loveliest bathing place a man could dream of, and there is baseball and all kinds of amusements. There are lovely spots to visit, and good fishing.

*By Mr. Bazin :*

Q. Is it far from here?—A. It is only 150 miles.

*By Mr. Fyshè :*

Q. They say it is an ideal place?—A. It is lovely. The bathing there is very fine.

*By the Chairman :*

Q. There is no canteen?—A. There is a dry canteen.

Q. I see by the report of the Militia Council that you began on the first day of January, 1906, with 2,050 men, and on June 30 there were 2,267?—A. The west has been organized. Some part of that increase has been due to the organization in the west.

Q. During that period you have 348 deserters?—A. Yes.

Q. That is to say, in six months one man in six deserted?—A. Yes.

Q. In the year previous, up to December 31, 1905, about one man in three deserted?—A. About it.

Q. Take St. Johns, for instance. At three o'clock in the afternoon when work is over the soldier has got his own time, has he?—A. Oh, no. It all depends upon what has to be done. In St. Johns you are taking a special case. The cavalry are stationed there, and they have special duties at five o'clock in the afternoon. The only recreation they have is between the hours of two, three and four. If they go out at night they go on passes.

Q. They can leave the barracks between two and three o'clock?—A. Yes.

Q. And where they are stationed it is about an hour from the frontier?—A. I cannot say positively.



7-8 EDWARD VII., A. 1903

Q. But trains frequently pass?—A. Yes.

Q. And before the soldier's time is up he may be gone?—A. Yes, but we cannot help that.

*By Mr. Fyshe:*

Q. But you have to make vigorous efforts to trace them?—A. Sometimes.

*By the Chairman:*

Q. I read a lecture delivered by Col. Merritt, and he explained that for the expenditure made by Canada, 250,000 men might be drilled and made into an effective force of militia if the Swiss idea were adopted?—A. But you could not get the men. In Switzerland they do not receive pay, but only rations, and it is, I think, compulsory service. We could feed at least five times the number we are training now for the same amount of money.

*By Mr. Fyshe:*

Q. It is not a fair comparison?—A. Not at all. If they have compulsory service there and we have none here. Most of the time we cannot get men to go to camp unless they have had three years' service and are able to draw \$1 a day pay.

*By the Chairman:*

Q. There have been observations made to the effect that an undue proportion of the expenditure is made on the permanent corps and headquarters staff to the detriment of militia training?—A. That is the opinion of the officers who do not belong to the permanent force and permanent staff. If you take the administration of each unit of the permanent force the number of officers is not excessive. Perhaps there is a feeling in favour of reducing the staff as far as the commands in each district and headquarters staff are concerned, but I do not think you could reduce it.

Q. To encourage the formation of the active militia is what you want to do?—A. Yes.

Q. And yet the officer who gives his time and attention to the militia service when he gets his new uniform from England has to pay duty on it?—A. Yes, full duty.

Q. How many military tailors are there in Canada?—A. Strictly speaking, I think there are only six or seven.

*By Mr. Fyshe:*

Q. Where are they located?—A. One in Montreal, one in Ottawa, one in Toronto and another in Kingston. I think there is one also in Quebec. Then at Halifax they have so-called army tailors.

Q. Take the Governor General's Foot Guards, for example, that regiment is maintained largely for ceremonial purposes, and the uniform is expensive. A man becomes an officer, and he does not get anything out of it—it is just for the love of the thing—yet he has to buy his uniform in England and pay duty on it?—A. That is not our fault. We have tried our best to get uniforms admitted free of duty.

Q. The duty has only been imposed in the last two years?—A. As far as we are concerned, we are not responsible for it. We have protested against it, but we are even obliged to pay duty on the guns we import.

Q. That is out of one pocket into the other?—A. We tried to get \$170,000 put in the estimates this year to compensate the officers for the duty they were paying, but it was refused in Council.

Q. You estimate that the officers of the militia would be out \$170,000?—A. Practically speaking, that is what I figured it at.

Q. That is the officers of the militia in Canada have to pay \$170,000 more than they did about two years ago?—A. That sum does not include merely uniforms, but represents rifles in some cases, bugles, uniforms for the corps, and so on. I thought



## SESSIONAL PAPER No. 29a

that \$170,000 would cover what was needed to compensate them for what they had expended. I tried to get the amount through, but it was cut down.

Q. How do you expect men in the ordinary circumstances of life who have little money to spend, to join the militia now?—A. Uniforms will have to be made in the country.

Q. No militia officer makes anything by it when he buys his own uniform?—A. No officer from the militia force or permanent force.

Q. He is out of pocket all the time. I mean every officer of the militia. In the case of the permanent force it is his living?—A. Yes, he is out of pocket all the time.

Q. It is probably within our purview, as we have to make inquiry into the efficiency of the service. I was going to ask a question about the Ross rifles. Did any other country have a Ross rifle?—A. No, sir.

Q. Has there ever been a Ross rifle perfected yet?—A. I cannot express an opinion on that because I do not know.

Q. Is there a Ross rifle in existence except the few we have had made?—A. We have 28,000 Ross rifles.

Q. When the manufacture of a Ross rifle was begun was there a pattern or a standard rifle?—A. Yes, there was one.

Q. The newspapers say the Ross rifle is contracted to be delivered at \$25 a rifle?—A. Yes.

Q. The Imperial army use the Lee-Enfield?—A. Yes.

Q. The Lee-Enfield cost about £2 10s.?—A. That is the price, no doubt, at the present date, but you could not get that rifle five years ago at that price. Ten per cent more had to be allowed for the cost of manufacture.

*By Mr. Fyshe:*

Q. Why?—A. Because it is always the case that when the Government is buying a new rifle the manufacturer is allowed so much per cent in excess of the price in order to help in the process of manufacturing.

*By the Chairman:*

Q. But adding that ten per cent and making the allowance supposing the Lee-Enfield cost £3 ?—A. The Lee-Enfield would have cost us \$25 when we were buying it.

*By Mr. Fyshe:*

Q. I see the Lee-Enfield cost \$17?—A. \$17 on the other side.

*By the Chairman:*

Q. It is £2 10s.?—A. You must remember the Lee-Enfield has been manufactured fifteen years, and the process of manufacture has been all paid for, so that the manufacturers can afford to turn out rifles at nearly half the cost.

*By Mr. Fyshe:*

Q. A buyer who goes into the market need not bother his head about that?—A. I know, but we could not do that. We tried to get the Lee-Enfield rifle three years ago, during the South African war. We wanted to have the Lee-Enfield, but we could not get it.

*By the Chairman:*

Q. We did in the case of the troops who went to South Africa?—A. Yes.

*By Mr. Fyshe:*

Q. Was it patriotism that produced the Ross rifle factory?—A. No, sir, it was business.



7-8 EDWARD VII., A. 1908

*By the Chairman:*

Q. We pay \$25 for the Ross rifle?—A. Yes.

Q. There was no standard rifle at the beginning?—A. I know nothing about it.

Q. You have had how many delivered up to date?—A. We have 27,000 delivered up to now.

Q. Of Mark I. or Mark II.?—A. 9,000 of Mark I. and 18,000 of Mark II.

Q. The 9,000 are condemned practically?—A. I cannot say condemned.

Q. Well, there is some defect about them?—A. There are some defects to be remedied.

Q. Are the defects going to be remedied?—A. I think so.

Q. The terms of the contract, according to what is stated in the press, are that you pay 75 per cent on the value of the work in the orders given to them?—A. Yes.

Q. That is to say you pay \$18.75 as the work proceeds?—A. Yes.

Q. According to the newspapers, orders were given for 52,000 Ross rifles?—A. Altogether.

Q. And you have got 27,000 delivered?—A. Yes.

Q. Has 75 per cent been paid on the whole 52,000?—A. No, 75 per cent on 42,000.

Q. For how many the last order?—A. 10,000.

Q. 27,000 rifles have been delivered and paid for in full, I suppose?—A. Yes.

Q. And upon 15,000 more they have been paid 75 per cent?—A. Practically speaking, we have paid for the Ross rifle \$359,000 altogether in excess, or in other words, we are entitled to the delivery of 15,000 more rifles before they should be entitled to any progress estimates.

Q. Before any further money shall be paid?—A. Yes.

*By Mr. Fyshe :*

Q. Do you intend going on opening up fresh contracts with them?—A. No, sir, not until the present orders are completed.

*By the Chairman :*

Q. You have paid for the value of 15,000 rifles apparently, which have not been delivered to you?—A. Yes.

Q. You have at the Ross rifle factory in Quebec an inspector of small arms?—A. Yes.

Q. Is it on his certificate that the payments have been made?—A. The payments have been made on the certificate of a chartered accountant and the inspector of small arms.

Q. Is the chartered accountant an officer of the militia department?—A. No.

Q. Is he an officer of the Ross Rifle company?—A. No, he is an independent man, chosen by both.

*By Mr. Fyshe :*

Q. How is the chartered accountant called in?—A. I do not know how we are proceeding. That is exactly what I have been inquiring into.

Q. What has a chartered accountant got to do with checking the Ross rifles?—A. I cannot say.

*By the Chairman :*

Q. Who drafted the contract? Where was it drafted?—A. There were about ten drafts made.

Q. By whom?—A. By the Justice department, I think.

Q. It was drafted on instructions by the department, I presume?—A. I suppose so, I do not know.

Q. And looking at the articles in the press, it would seem that the more orders



## SESSIONAL PAPER No. 29a

they get the slower they were to make delivery. They get orders that they never delivered?—A. The press says so.

Q. Where does the small arms inspector come in?—A. The inspector of small arms certifies to the accounts submitted, showing amounts expended for labour, superintendence and materials which is also certified to by the chartered accountant.

*By Mr. Fyshe :*

Q. It is a question of ascertaining what percentage of the price charged has been expended in labour?—A. Yes.

Q. Where was the temptation to the Government or the Militia Department to insist in starting a factory to make Ross rifles, when they have got the whole world to select their rifles from?—A. I do not know.

*By the Chairman :*

Q. It was with the idea that this rifle should be manufactured in Canada?—A. Yes.

Q. Surely, if the Boers could get all the rifles they wanted, we could do the same, and their rifle was an inferior weapon?—A. I think it is a good rifle.

Q. The Boers bought the Mauser because they could not get English rifles?—A. The Lee-Enfield is preferable, but still the Mauser is a first class rifle, as far as solidity is concerned. I know that is so, by the results.

Q. Was the Boer service one of conscription? Was it compulsory?—A. I think so.

Q. Every Boer was a soldier?—A. Yes. They were just formed into local commandoes, and those commandoes were exercised nearly every day. It was a patriotic army more or less.

Q. The loss sustained by the Martineau defalcations which are now being threshed out in the courts was over \$75,000?—A. Yes.

Q. The defalcations did not extend over two years? The man was employed in October 1901, and practically in January, 1903, the thing was discovered?—A. Yes.

Q. The thing was discovered because the balances of the letter of credit instead of being on the right side of the account, were between \$50,000 and \$60,000 on the wrong side. Martineau was employed in the accountant's branch?—A. Yes.

Q. He made himself so supremely useful that he seemed to have command of the situation?—A. Practically speaking.

Q. He got cheque books and everything else?—A. Yes.

Q. And forged the signature of the deputy and accountant?—A. Yes.

Q. Practically discovery was made because the clerk in the office woke up one morning and found that the account rendered by the Bank of Montreal showed a balance on the wrong side?—A. I do not know.

Q. This man awoke his superior officer to a knowledge that there was a screw loose and he went to the Bank of Montreal and it was deemed advisable to consult the Minister. The Minister sent for Col. Sherwood chief of Dominion Police, and the culprit was arrested going on board the train?—A. Yes.

Q. And \$10,000 was found on his person?—A. Yes.

Q. He had lost in about fifteen months the sum of \$60,000?—A. Speculating in stocks, I think.

Q. He opened four bank accounts I believe?—A. Yes.

Q. He gave his name in one place as Charles B. Côté, and in another instance signed his own name?—A. Yes.

Q. He gave an address on a street where if they had looked at the directory they would have found there was no such address?—A. The bankers allowed an account to be opened on account of an official cheque that Martineau had with him, without asking who he was or anything else, as far as we know.



7-8 EDWARD VII., A. 1908

*By Mr. Fyshe:*

Q. Is the man in the penitentiary?—A. Yes, he is still there.

Q. And as the result of an inquiry the whole system has changed?—A. Yes.

Q. In Martineau's time the cheque books were in the stationery department where you kept your forms and anybody could take them?—A. Now the body of each cheque is numbered and the abstract is numbered also.

*By Mr. Fyshe:*

Q. Were they not numbered before?—A. No, they were not.

Q. That was a defect. Under my system in the Bank of Nova Scotia every cheque was numbered.

*By the Chairman:*

Q. Now your cheque books are all locked up and secured?—A. Yes.

Q. And you follow the rules laid down by the Treasury Board?—A. Yes, entirely.

*By Mr. Bazin:*

Q. Is Martineau under the Superannuation Act?—A. No, he was dismissed.

*By the Chairman:*

Q. We will be glad to receive from you any further suggestions in addition to those embodied in the statement which you have submitted?—A. Of course in that statement I have not gone into the details of the civil service, but you will find there my views as to what I think should be done. The statement simply embodies my opinions and nothing else.

Q. Do you think there are more permanent officers employed in the Militia Department than there should be?—A. Well, it all depends upon how you look at it. If you want to organize an army of some kind you must absolutely have the staff. The staff you now have may be a little too large for the outside service but if the militia force is going to grow as it is growing you must maintain the staff.

Q. As you progress the present staff will be sufficient? It will not be increased?—A. It will not be increased; it has not since the reorganization.

Q. Still you have created the Army Pay Corps?—A. Yes, but that was on the programme two years ago.

Q. Is there anything not on the programme that has been created?—A. No, nothing.

Q. If there are any other matters you would like to lay before us we shall be glad to receive a memorandum from you?

OTTAWA, May 31, 1907.

Colonel E. Fiset, D.S.O., re-called and examined.

*By the Chairman:*

Q. During the two or three years before I left the Finance Department, the Militia Department having overrun the appropriations granted by parliament, sent in very heavy supplementary estimates?—A. Yes.

Q. The department did not pay strict attention to the appropriations that were granted and gave authority to expend beyond the amount appropriated by parliament?—A. But still, in those cases, I think the deputy minister always got authority from the Auditor General to make the expenditures.



## SESSIONAL PAPER No. 29a

Q. He could not get authority from the Auditor General?—A. Not exactly authority, but we notified the Auditor General that we had overdrawn our account.

Q. How did that happen? Was that on account of the orders given by the department without considering the amount voted by parliament?—A. Not exactly.

Q. What I want to know is, did the department, regardless of the votes of parliament, give authority to expend money in one way or another?—A. I am afraid that the expenditure was incurred without the department being aware that it had incurred such heavy expenditure. It was in connection with the work of training or the purchase of heavy ordnance, and we did not know at the time what amount was involved, and when the bills came due we found that they were much larger than we had anticipated.

Q. You are taking steps to rectify that?—A. I am.

Q. How are you framing your estimates now?—A. The estimates in future will be prepared by districts—district by district, command by command, and unit by unit, and every item will be fully covered from beginning to end. The estimates will have to be submitted each year before October 1, to be compiled at headquarters, and after being compiled submitted to council. If we find on looking into the prices that we cannot go to the expense involved in any item, we will cut it down so as to submit the estimates to parliament in accordance with our view. I think we have a system by which we shall be able to get along not only within our appropriations but at less than our appropriations.

Q. Having got the official estimate of each district and each command, you certainly would not increase it beyond what they ask for?—A. No.

Q. And these estimates would be subject to revision when they came in?—A. Yes.

Q. And they might be cut down?—A. Yes, I will tell you why. If these commands ask for such equipment as will complete their establishment, we might not be able to give them the whole of it in one year, but we might be able to distribute it over a certain number of years, and in that way cut down our estimates.

Q. This (showing) is a statement showing how the estimates have been compiled?—A. Yes. (Statement put in).

Q. When you get these estimates in and know what the commands and the districts call for, there will be so many tents, so many saddles, so much of this thing and that thing—will you call for tenders?—A. Always. We have always done so.

Q. Are the lowest tenders accepted?—A. In every case.

Q. Is security deposited with the tender when it is accepted?—A. Yes, ten per cent.

Q. What is done with that security?—A. It is turned over to the Receiver General.

Q. In the case of the Ross rifle contract, was there any security deposited?—A. I do not know.

Q. You have read the agreement with the Ross Rifle Company?—A. I have.

Q. Was there any clause in the agreement requiring security to be given for the carrying out of the contract?—A. No.

Q. So that the Ross Rifle Company could not be called upon under their contract to put up any security?—A. No, but I must say that I do not think the Militia Department would be entirely to blame for this, because the contract was approved by the Governor General in Council.

*By Mr. Fyshe:*

Q. If such a wide variation from proper practice took place in that case, could it not take place in other cases? (No answer.)

*By the Chairman:*

Q. That was the special and only instance?—A. That is the only instance I know



7-8 EDWARD VII., A. 1908

of. It is a contract to deliver one special rifle, the only rifle manufactured by the company.

Q. Since your previous examination, I met two officers connected with two city corps, and they tell me that it is very difficult now to get officers to join the city corps?—A. Yes, I am aware of that.

Q. That in consequence of the customs duty of 35 per cent which has to be paid on officers' clothing, it is extremely difficult now to get officers to join the city corps?—A. Yes.

Q. The result is that it is extremely difficult to officer the city corps?—A. It is, unless the officers can have their uniforms made in Canada. Of course, they will have to pay duty on the cloth, which increases the cost of the uniform.

Q. In the Governor General's Foot Guards, for instance, it would add to the initial cost of an officer about \$150?—A. If he imports his uniform from England.

Q. The consequence of this will be that vacancies in the officers of city corps will have to be filled by rich men?—A. Practically speaking, it will be so.

Q. It is not surely the desire of the department to exclude worthy men who cannot afford to join the corps?—A. Oh, no, far from it. I may add that the Minister at the last session had provided \$170,000 in our estimates in order to cover the duties on uniforms for our officers, but it was not carried out.

Q. It is coming to this, that a small and aristocratic and rich class will in the future, in consequence of this enlarged expenditure, be the class that will officer the regiment?—A. I am not prepared to say that. I do not know that it will have that consequence, but it will look like it unless the department takes some action in the matter. I think it is bound either to increase the allowances to officers for uniforms or have that arrangement altered. I hope we shall provide in our regulations next year for giving each officer an increased allowance for the purchase of his uniform. That is the system I have advocated.

Q. Have you any further statement to make?—A. Yesterday afternoon you asked some questions about the pay corps. I submit a paper giving the instructions for the organization of a pay corps in Canada in connection with the militia. It shows the duties of each paymaster, the duties he has to carry out in camp, and the instructions he has to give to others. I have found that the formation of that pay corps has saved the department in the cost of administration ten times the amount of salaries we are paying to those people, by the care they are exercising over the pay-lists, over the issue of uniforms, clothing, ammunition, and so on.

Q. One would gather from the fact that you save money, that previous to that there must have been money wasted?—A. No; but previous to this we have had no such control over the expenditure as we have now, and the more careful the administration the better the results.

Q. When you make a payment to any of the contractors doing business with the department, does the paymaster issue the cheque or is it a direct cheque?—A. It is always issued from headquarters here.

Q. Then the payments made by the paymaster are limited?—A. They are limited so far as the details of the administration are concerned. Large payments are always made from headquarters.

Q. You have an expenditure of about \$6,000,000?—A. Yes.

Q. What part of that amount do the paymasters control?—A. They control perhaps \$2,000,000 altogether.



SESSIONAL PAPER No. 29a

DEPARTMENT OF MILITIA AND DEFENCE,

OTTAWA, May 31, 1907.

THOS. HOWE, Esq.,

Secretary, Civil Service Commission,  
Ottawa.

SIR,—I have the honour to inclose herewith the draft of a militia order which is about to be issued in connection with the preparation of the estimates for 1908-9, to which I made reference in my evidence before the Civil Service Commission this morning.

With reference to the papers which I handed to you yesterday after I gave my evidence, there was a copy of a memorandum showing the strength of the staff of this department on June 30, 1882, and June 30, 1906. As I had already forwarded to you a copy of the statement, I shall be much obliged if you will detach the copy from the papers I handed in yesterday, and return it to me.

I have the honour to be, sir,  
Your obedient servant,

EUG. Fiset, Colonel,  
Deputy Minister of Militia and Defence.

*Estimates, 1908-9.*

The attention of officers commanding commands and officers commanding districts is invited to articles 31 to 34, part III, Financial Instructions.

These estimates are to be carefully prepared during September, and forwarded to headquarters not later than October 1. In framing them, officers commanding commands, &c., will have regard to economy and include those items only, which are actually necessary for the various militia services. At the same time they will be careful to include everything that may be required for the proper conduct of the work and for the maintenance of the militia in their respective commands. The allotment of funds to the various commands, &c., will be based on these estimates, and any applications for expenditure in respect of items, &c., which have been omitted therefrom will remain unprovided for. As soon as the estimates are voted by parliament, officers commanding commands, &c., will be notified of the amounts allotted for their expenditure.

In framing the estimates, the following is to be noted:—

*Pay A.—District Staff.*

This is to include officers of the staff holding permanent appointments as such. Officers of the permanent force attached to the staff, such as the district engineer officer, the senior army service corps officer, the principal medical officer, the command paymaster, &c., &c., are to be included in pay B, permanent force. Officers of the active militia, however, such as a principal medical officer attached to the staff, are to be provided for under this head.

*Pay B.—Permanent Force.*

All the permanent force are to be provided for under this head, military staff clerks included.

At Halifax and Esquimalt, civilians employed at the ordnance stores, in the offices of the Royal Canadian Engineers, Permanent Army Service Corps, &c., are to be considered as belonging to the permanent force.

The pay of each officer, with all allowances drawn on the pay-sheets is to be shown



7-8 EDWARD VII., A. 1908

in detail. The total amount required to pay non-commissioned officers and men of each company or corps, at the time the estimates are being prepared, is to be given, and, in addition, an estimate in detail of the amount required to pay any authorized increase of the force in the district or command.

A copy of the latest parade state is to be attached.

*Pay D.—Allowances.*

These are to be shown in detail for each regiment and corps, the estimate for the drill instruction allowances to be based on the assumption that the full number authorized for training will turn out. For care of arms allowance, regard will be had to those corps not authorized to draw the full allowance, as per articles 286-288, Pay and Allowance Regulations.

*Pay E.—Guards of Honour, Salutes, &c.*

This is to provide for pay of guards of honour, escorts, salutes; also for pay of officers of the active militia on board, or on any special duty not provided for elsewhere.

*Annual Drill.*

This estimate is to be made in three parts, viz.: Pay, supplies for the camps, and transport to and from the camps.

The total pay of each corps at its authorized strength for training is to be computed, the artillery 16 days, the other arms 12 days, also total efficiency pay at 40 cents per diem, which may be taken as the average rate. Opposite these figures is to be shown the actual pay at the last training; in each case the total efficiency pay and total ordinary pay to be shown separately for each corps. There is to be appended to this a statement showing, for each corps, the numbers of officers, non-commissioned officers, rank and file, and horses trained the previous year. In computing the pay for corps training in camp, the various allowances drawn on the pay-sheets are to be included.

The estimates for Petawawa camp will be made at headquarters.

The estimates for supplies for camps may be based on the cost of the previous year.

Transport is to be reckoned at 2 cents per mile for officers, and  $1\frac{1}{2}$  cents per mile for non-commissioned officers and men, between all points east of Port Arthur. West of that, 3 cents and 2 cents, respectively.

*Salaries and Wages.*

A list of all caretakers, watchmen, and other civilian employees, with their respective rates of pay, is to be shown; also, the probable requirements for additional employees, new appointments, &c., &c.

*Military Properties. Care and Maintenance.*

This is to provide for rents, fuel, light, water, telephones and sundry expenses, in connection with the care and maintenance of drill halls, armouries, rifle ranges and other military properties, barracks and fortifications excepted. A list of the various buildings, &c., is to be submitted, with an estimate for each.

*Military Properties—Construction and Repairs.*

The ordinary and necessary repairs to all military buildings, rifle ranges, fortifications, &c., are to be provided for under this head. Any proposals for new buildings, rifle ranges, &c., are to be submitted separately.



SESSIONAL PAPER No. 29a

*Clothing and Necessaries.*

A statement, in detail, showing the number or quantity of the various articles required for both the active militia and permanent force is to be made up. Each corps will submit its requirements to the district officer commanding during July. The district officer commanding, having examined these and compared them with his books, will pass them to the senior ordnance officer of the district for compilation. Having compiled them, the latter will show, opposite each article, the number that is likely to be available in the district stores at the beginning of the fiscal year—April 1, 1908—and transmit the estimates to the district officer commanding, who will, in turn, forward it to the officer commanding the command.

The prices will be fixed at headquarters, and the estimates completed there.

*Military Stores.*

The estimate for these will be compiled in the same manner as for clothing and necessaries. Special stores for the artillery and the departmental services are to be shown separately; the former will be made up in the armament office for the command, for each district, and submitted to the officer commanding the district, who will require the senior ordnance officer to show the number of the various articles in store.

*Provisions, Supplies and Remounts.*

This is to provide for fuel, food, light, forage, medicines and other incidental expenses in connection with the quartering and subsistence of the permanent force.

It is also to include purchase of remounts to the extent of 10 per cent of the establishment.

A careful statement of the cost of supplying the permanent force in the district, during the previous twelve months, is to be made up. From this, the average cost per man for food, fuel, light, medicines, and incidental expenses can be arrived at, and in the same way the average cost for maintenance of a horse.

*Grant to Rifle Associations and Bands.*

This is to provide for grants to rifle associations and bands, as per regulations governing same.

A list of rifle associations drawing the grant is to be made up, showing the probable amount for each, to which should be added a sum sufficient to pay any new associations likely to be formed.

The same method will be followed in making up the estimates for bands.

*Transport, Freight and Contingencies.*

Estimates for these will be made at headquarters.

Suggestions and proposals for consideration of the Civil Service Commission, with a comparative statement, respecting the pay in the higher appointments of the Military and Civil Staff, Department of Militia and Defence.

## CLASSIFICATION—GENERAL PRINCIPLE.

To provide for an efficient and economical public service, continuity in the work is an absolute necessity. To ensure continuity, officers who attain the higher ranks should expect to make the service their vocation for life, or until retirement, and they should be sufficiently well paid to enable them to live like gentlemen and to bring up educate their families as such. Upon retirement, they should be pensioned, and there should be a pensionary provision for their families in the event of their death.

If the higher ranks are filled by capable and efficient officers, there is no great necessity for permanency in the lower ranks.



CLASSIFICATION.

The following, it is submitted, would be a good classification:—

Higher ranks.—Deputy minister, assistant deputy minister (for the larger departments), technical or grade ‘A’ officers, chief clerks, 1st class clerks, 2nd class clerks.

Lower ranks.—Temporary permanent clerks, temporary clerks, messengers.

Temporary permanent clerks would take the place of the junior second class and third class clerkships. They should be appointed during good behaviour, but need not necessarily accept appointment with a view to making the service their vocation for life. While serving in this class they would have to show their fitness for appointment to higher rank. There would, therefore, be a constant incentive to good work, and the clerk, who found his level so low that he would not have good chances for reaching higher rank, would get out.

Temporary clerks and messengers should be appointed by order in council, as might as required.

PAY.

For the temporary permanent and temporary clerks, the pay, on appointment, should be \$500 per annum, as at present, which is ample for a young man just starting life, which class should be encouraged to enter the service, rather than men who have tried other employment and failed.

Clerks should not be brought in at any other rate of pay than the minimum of the lowest rank—\$500.

For the temporary permanent clerks there should be a retirement fund, but in the event of their attaining higher rank, their former service should reckon towards pension. A temporary clerk should be eligible for appointment as a temporary permanent clerk, at the rate of pay of which he is in receipt, but he should not be appointed direct to higher rank. The minimum pay of a higher class clerk should be \$1,200 per annum.

The following scale of pay, showing minimum and maximum for each class, the annual increase, and whether serving under pension or retirement fund, is submitted:—

Rank.	Maximum Pay.	Minimum Pay.	Annual Increases.	Pension or Retirement Fund.
	\$	\$	\$	
Deputy minister. . . . .	6,000	6,000	.....	Pension.
Assistant deputy minister. . . . .	3,000	3,600	.....	"
Technical or grade "A" officer. . . . .	2,800	3,000	100	"
Chief clerk. . . . .	2,200	2,700	100	"
1st class clerk . . . . .	1,700	2,100	100	"
2nd " . . . . .	1,200	1,600	100	"
Temporary permanent clerk. . . . .	300	1,000	50	Retirement.
			6 yrs., then \$100.	
Temporary clerk. . . . .	500	1,000	" "	
Messenger. . . . .	400	700	\$50 per annum.	

THEORETICAL ORGANIZATION.

There should be a theoretical organization for each department, which should be fixed, in the first place, after careful investigation of the work, by an independent commission, and changed, only on the recommendation of a permanent Civil Service Commission.



## SESSIONAL PAPER No. 29a

From an economical standpoint, a theoretical organization is ideal, but it would not provide that elasticity necessary to advance deserving clerks, who, through no fault of their own, have not had opportunities for promotion. To overcome this, some such arrangement as promoting a higher rank clerk, after a certain number of years' service at the maximum of his class, to be supernumerary of the next higher rank, and, while borne as such, to receive increases of half the usual amount only, until absorbed into the establishment, should be provided.

There should be no such thing as making a temporary permanent clerk or temporary clerk or supernumerary of the second class.

*Examinations.*

There should be a pretty stiff examination to qualify for first appointment. For every subsequent step in rank there should be an examination to qualify therefor in 'duties of office' only. This paper should be made much harder than is customary throughout the service now, and it should be on the duties to be performed by the individual in the event of his promotion, rather than on the duties that he is actually performing at the time of his examination.

*Organization of Department of Militia and Defence.*

*Deputy Minister.*—It is submitted that the position of deputy minister of a department, such as that of Militia and Defence, is a very important one. He is vice-president of the Militia Council, and the permanent head of a department which has a very large outside service, and which spends annually some \$6,000,000.

For the reasons set forth in the comparative statement hereto attached, it is submitted that his pay should be the same as that of the chief of the general staff, viz., \$6,000 per annum.

*Assistant Deputy Minister.*—The deputy minister should have an assistant, who should perform, as part of his duties, the duties of the Secretary of the Militia Council.

The assistant deputy minister should have charge, under the deputy minister, of the interior economy of the department. He should sign routine correspondence, and in other ways act for the deputy minister in all routine matters, and, in the absence of the deputy minister, he should be the acting deputy.

He would be charged with the receipt, registration, distribution and custody of all official letters and telegrams received in the department.

He should prepare the official correspondence with other departments of state, and with the outside public, for the signature of the deputy minister; also reports to the Privy Council.

The preparation of papers for the decision of the Militia Council, insuring that all necessary information accompanies them, and that all the departments concerned have been duly consulted; notifying all the branches concerned of the decisions arrived at, recording the decisions in the files, reporting the proceedings of council, the printing thereof, &c., would be part of his duties.

The chief clerk for printing, stationery and contingencies, the chief clerk for correspondence, the central registration office, which is now in charge of a first-class clerk, but which should soon, if the department keeps on developing as it has during the past few years, have a chief clerk in charge, and the lady typists staff, who are available for duty for all the branches of the department, would be under his direct supervision.

The pay of the assistant deputy minister should be \$3,600.

*Accountant and Paymaster General.*—The pay of the accountant and paymaster general should be considered on its merits, and apart from the duties of the accountant in any other department of the public service. He is a member of the Militia Council, and is responsible to the council, the same as any other member, for the efficiency of his branch.



7-8 EDWARD VII., A. 1908

His duties are such that he might be an officer of the permanent force, or a civilian employee. If he were on the military staff, his pay would be that of the other military members of the Militia Council, viz., \$4,000 per annum, and it is, therefore, submitted, that he should be given that rate of pay.

The duties of this officer, and particulars respecting the pay of officers holding similar appointments in the British army, will be found in the comparative statement hereto attached.

*Director of Contracts.*—The duties of the director of contracts are:—

All work appertaining to the purchase of clothing, necessities, equipment, fuel, barrack and other stores, and all other supplies, services and works, including those demanded on service requisitions from the Dominion Arsenal, Royal Military College, permanent force, and the militia generally; the calling for and scheduling of all tenders, the preparation of all contracts and the checking of claims relating thereto.

His duties are of such a responsible and important nature that it is submitted he should be rated as a technical officer, with pay for that rank.

As regards the chief clerks, and clerks below that rank, generally, their status and pay should be in accord with those of like rank in the other departments, i.e., there is nothing singular in their cases that calls for special consideration.

MILITIA DEPARTMENT—MEMORANDUM RESPECTING SALARIES—COMPARATIVE STATEMENT.

*Military Division.*

Chief of general staff.. . . .	\$6,000
Adjutant-General.....	4,000
Quartermaster-General....	4,000
Master-General of the ordnance.. . . .	4,000
Directors.. . . .	3,200

*Civil Division.*

Deputy minister.. . . .	4,000
Accountant and paymaster-general.. . . .	2,800
Chief clerks.. . . .	2,500

The above are the maximum rates in each case.

The purpose of this memo. is to show that the rates of salary in the civil division are too low.

It is submitted that the salary of the deputy minister should be equal to that of the chief of the general staff; that the salary of the accountant and paymaster general should be equal to that of the lesser paid military members (\$4,000), and that the salary of a chief clerk ‘Grade “A”’ should be equal to that of a director \$3,200).

It cannot be contended that the military staff are too highly paid. Army officers are continually being brought into the Canadian service, and these cannot be obtained unless they are paid as highly as in the army, consequently, the pay of regimental officers of the permanent force has to be quite as high as army rates, otherwise there would be the anomaly of Canadian officers of equal rank, standing and qualifications to those borrowed from the army, serving with them in the same force and yet drawing a lower rate of pay—a condition of things that would not be tolerated.

The pay of a regimental commanding officer (lieutenant-colonel), varies according to the arm of the service. The total remuneration to an infantry or cavalry lieutenant-colonel in command is atbout \$3,000. The Colonel Commandant R.C.A., Quebec, receives \$3,800, and the Officer commanding the R.C.E., about the same. The Commanding Engineer officer at Halifax received \$4,500 when the garrison there was occupied by Imperial troops and paid by the British Government.

The higher regimental positions are, therefore, almost, and perhaps quite as good financially as the staff positions at headquarters, consequently it would not do to reduce the rates of pay for the latter. On the contrary, they should be raised, as an officer of the general staff should receive a higher rate of pay than a regimental officer.



## SESSIONAL PAPER No. 29a

If the military staff of the department is inadequately paid, the civil staff is still worse off. It is generally agreed that the position of deputy minister for a department like this should carry more pay than it does. An under secretary of state in the Australian civil service receives £1,000 p.a. and the departments there are not as large as in the Canadian service.

In England the Under Secretary of State for War receives £2,000 p.a., but the department is a much larger one than this, and, for that reason, a comparison cannot be fairly made between the two heads, but the Under Secretary of State for War has three assistants, one of whom receives \$6,000 per annum, and the other two \$5,000 each. Surely a deputy minister fills a position as responsible as an assistant under secretary in the War Office, and should receive as much salary.

For the benefit of those who are not acquainted with the departmental arrangements, it may be explained here that the department is divided into branches, as follows :—

- (1.) Deputy Minister.
- (2.) Chief of General Staff.
- (3.) Adjutant General.
- (4.) Quartermaster General.
- (5.) Master General of the Ordnance.
- (6.) Accountant and Paymaster General.

The deputy minister, in addition to any special work, has the supervision of the department generally.

The heads of these branches, with the Minister, form the Militia Council.

The accountant and paymaster general, who is the finance member of the Militia Council, is paid as chief clerk at \$2,800 per annum. His duties, which are defined by Order in Council—Vide G. O. 31 of 1907, are as follows :—

- (1.) Control and disbursement of militia funds.
- (2.) Preparation of accounts and financial statements for the Auditor General, and financial adjustments with other departments.
- (3.) Audit of all militia expenditure.
- (4.) Advice on financial matters to the other branches of the department.
- (5.) Preparation, in concert with the other branches concerned, of the annual estimates for militia services.
- (6.) Watching the progress of militia expenditure under the various appropriations and reviewing proposals for new expenditure.
- (7.) Administration of the Militia Pay department and of the Imperial Pension office.
- (8.) Matters relating to pay and allowance (in money) of the militia and decisions as to the proper rates under the regulations.
- (9.) Financial review of contracts entered into by the department.
- (10.) Computation, in concert with the Pension board, of pensions claimed under Militia Pensions Act, 1901, and payment of pensioners.
- (11.) Audit of stores account.
- (12.) Preparation of special financial statements and returns of a statistical nature.

His salary is \$1,200 less than the lowest paid military members of the Militia Council and \$400 less than the pay of the director, and yet he has one of the largest branches in the department to superintend and direct.

Referring, as was done in the deputy minister's case, to the salaries paid in the War Office, the army estimates show the following:—

	Per annum.
1 Director of army accounts, £1,200.. . . . .	6,000
1 Director of finance £1,200.. . . . .	6,000
1 Director of army accounts, £1,200.. . . . .	6,000
4 Principals (chiefs) £850 to £1,000, \$4,250 to \$5,000.	



7-8 EDWARD VII., A. 1908

The head of the financial branch has, therefore, 2 directors and 4 principals or chiefs under him, the latter at £850 to £1,000 each. These are civil employees.

It is submitted that the salary of the head of the finance branch of the Militia Department should be equal to that of a principal or chief clerk in the War Office.

The secretary of the Militia Council, at present in receipt of \$2,800 p.a., and the director of contracts, \$2,500 p.a., are both filling positions of large responsibility and are hard working officials. They should be placed on the same footing as directors in the military branches who receive \$3,200 p.a. The former in the absence of the deputy, acts for him. The latter has the responsibility in connection with contracts, which is a heavy one.

DEPARTMENT OF MILITIA AND DEFENCE  
1905-6.

1 Deputy Minister.. . . .	\$ 4,000 00
5 Chief Clerks.. . . . 3	11,550 00
9 First Class Clerks.. . . .	14,862 50
8 Second Class Clerks.. . . .	9,775 00
8 Junior Second Class Clerks . . . . .	5,979 66
6 Third Class Clerks.. . . .	2,265 61
3 Messengers.. . . .	2,100 00
Allowance for Private Secretary.. . . .	600 00
Allowance for Secretary, Militia Council.. . . .	300 00
Extra Clerks.. . . .	3,282 50
40	
Total Civil Service.. . . .	\$ 54,715 27
1 Chief General Staff.. . . .	\$ 6,000 00
1 Inspector General.. . . .	6,000 00
1 Adjutant General.. . . .	4,000 00
1 Quartermaster General.. . . .	4,000 0
1 Master General of Ordnance.. . . .	4,000 00
1 Director General Medical Services.. . . .	3,400 00
1 Assistant Adjutant General.. . . .	2,800 00
1 Assistant Adjutant General for Musketry.. . . .	3,200 00
1 Deputy Assistant Adjutant General for Musketry.. . . .	2,000 00
5 Directors at \$3,200 each.. . . .	16,000 00
2 Assistant Directors at \$2,400 each.. . . .	4,800 00
1 Intelligence Staff Officer.. . . .	2,165 00
1 Intelligence Staff Officer.. . . .	1,500 00
4 Staff Lieutenants.. . . .	3,600 00
1 Officer specially employed.. . . .	2,555 00
6 Military Staff Clerks.. . . .	5,500 00
30 Extra Clerks, Typists, &c., paid out of Outside Votes.. . . .	11,117 84
59	
Total.. . . .	\$ 82,637 84
	137,353 11

Certified correct,  
Signed. J. W. BORDEN,  
A. & P.M.G.

MILITIA AND DEFENCE.  
1902.

1 Deputy Minister.. . . .	\$ 3,200 00
3 Chief Clerks (\$1,850) (\$2,400) (\$3,0000).. . . .	7,250 00
6 First Class Clerks.. . . .	11,000 00
11 Second Class Clerks.. . . .	14,500 00
6 Third Class Clerks.. . . .	5,450 00
3 Messengers.. . . .	1,500 00
Private Secretary—Allowance.. . . .	600 00
30	
	\$ 43,500 00
Paid for extra clerks.. . . .	1,169 00
Total Civil Service.. . . .	\$ 44,669 00

MILITARY BRANCH.

1 Major General.. . . .	\$ 4,000 00
1 Adjutant General.. . . .	3,200 00
1 Inspector of Artillery.. . . .	2,757 50
1 A. D. C.. . . .	1,000 00
1 Clerk—extra.. . . .	758 00
5	
	\$ 11,715 50



SESSIONAL PAPER No. 29a

OTTAWA, Thursday, September 5, 1907.

The Commission met at 10.30 a.m. Present :—Messrs. Courtney, Chairman, Fyshe and Bazin.

MAJOR GENERAL LAKE, sworn and examined:—

*By the Chairman:*

Q. You are chief of the general staff?—A. Yes.

Q. When were you appointed?—A. On November 10, 1904.

Q. For what length of time does the appointment run?—A. Four years.

Q. Then your time will expire next year?—A. Yes.

Q. You were here in General Herbert's time?—A. I was.

Q. And with General Gascoigne?—A. I was.

Q. How long did you stay then?—A. For five years.

Q. You are personally closely allied with Canada?—A. I am closely connected by family.

Q. What has been your service in the English army?—A. About thirty-four years. I was a regimental officer for the first twelve years of my service, and since then I have been almost continuously on the staff.

Q. In what capacity lately?—A. I was called from India to be assistant quartermaster general for mobilization services and defence at the War Office on the breaking out of the Boer war. I held that appointment until March, 1904, when I became chief staff officer of the Second Army Corps in England, from which post I came to Canada.

Q. Then you have had both active duties and duties in connection with the staff?—A. Yes.

Q. What branch of the service do you belong to?—A. The infantry.

Q. In Canada there are thirteen military districts?—A. There are.

Q. That is the same number that was in existence in 1892?—A. One more.

Q. The system of dividing the country into military districts is similar to the English system?—A. Yes.

Q. Latterly these districts have been grouped into commands?—A. Yes.

Q. That is following the English system?—A. Yes.

Q. How many commands are there now in Canada?—A. At present there are four commands and three independent districts in the west, which are not yet grouped together.

Q. These commands are a new development here?—A. They are a new development since I came.

Q. What do you call the chief officer in a command?—A. The officer commanding.

Q. How long is his term of office?—A. There is some uncertainty in regard to the tenure of military appointments in Canada. Theoretically five years is the time, but there is some uncertainty about it in practice.

Q. How is an officer commanding selected?—A. According to his general efficiency, seniority and experience in the service.

Q. Have you a selection board?—A. The Militia Council acts in that capacity. The Adjutant General is responsible for all appointments and promotions. In making recommendations he generally consults with me in regard to staff appointments, and in certain cases the other military members of the Militia Council as well. The recommendations of the Militia Council go to the Governor General in Council. All gazettes require to have the approval of the Governor General in Council.



7-8 EDWARD VII., A. 1908

Q. The Governor in Council is aware of them obliquely, but they do not go to them for action?—A. They actually go to them for action. The procedure is that a submission to Council is drawn up in the ordinary way, submitting a gazette for His Excellency's approval in Council. When it receives that approval it automatically goes on to the Secretary of State for publication in the *Canada Gazette*.

Q. In the districts forming commands there is an officer in command called the District Officer Commanding—the D.O.C.?—A. Yes.

Q. The former title was Deputy Adjutant General?—A. Yes.

Q. For instance, Colonel Hodgins is in command of one district in eastern Ontario?—A. Yes.

Q. How do you regulate the flow of promotions, for evidently these officers commanding hold for a fixed period of time?—A. We look through the list of officers eligible and suitable for promotion and select from that list by merit and seniority.

Q. How are the original appointments made at the bottom these permanent staffs?—A. They are made generally on the application of the person concerned and the recommendation of the officer commanding the command or the district as the case may be. Those recommendations pass on their receipt to the Secretary of the Militia Council, who in the ordinary course of business, sends them to the Adjutant General to be dealt with. We also have the list of officers of the permanent corps. We compare the list of applications and the list of officers in the permanent corps, and from those two together the selection is made. Perhaps I might say that the attempt is made to combine the active militia applicants and the permanent force men so as to have a proper proportion of each.

Q. In those cases is there any examination previous to the appointment of a junior officer to the permanent corps?—A. In the permanent corps each officer has to qualify by examination for the ranks he holds. He is not allowed to hold the rank until he is qualified.

Q. Is the examination subsequent or previous to the appointment?—A. There have been one or two cases of appointment first and qualification afterwards. I think I only know of two such cases since I have been in Canada. In every other case the officer has had to qualify before appointment. In the active militia there are often men qualified for the rank they hold in the militia, but not for the rank they would hold on the permanent staff. If one of these men is selected, he is required to qualify himself by passing the necessary examination before permanent appointment.

Q. In the mother country appointments to the army come through the military college at Sandhurst and the military college at Woolwich?—A. Yes, or through the militia or one of the chartered universities.

Q. Before appointments are made examinations are held under the auspices of the Civil Service Commission?—A. Yes, and in the case of a candidate from the militia the literary part of the examination is carried out by the Civil Service Commission.

Q. Then it would follow that the officer in the imperial service, from the very commencement, from matriculation and graduation, is subject to examination?—A. Yes.

Q. And is subject to examination for subsequent promotions all through his career?—A. Yes.

Q. Strictly and unswerving examinations?—A. Yes.

Q. There is no escape?—A. Not that I am aware of.

Q. In Canada when an officer and a candidate gets into the permanent corps and a vacancy occurs, and a candidate has to be promoted, does he pass an examination?—A. Now and since I came here, he passes exactly the same examinations as are passed by the officers of the imperial army.

Q. Do you get the examination papers from England?—A. Yes, and we send them to England marked by numbers, not by names, and they are passed upon by the same examiners as the others. The only modification is that when there are questions asked applicable only to British conditions the Canadian supervising board has a right to substitute similar questions applicable to Canadian conditions.



## SESSIONAL PAPER No. 29a

Q. The commands have under their jurisdiction not only the permanent corps, but also the authorized militia regiments in their districts?—A. Yes.

Q. What is the pay of an officer commanding?—A. The pay of an officer commanding is \$4,000 a year.

Q. Does that include the allowances?—A. The pay and allowances are included.

Q. That is the same as the pay of the three other professional members of the Militia Council?—A. Yes.

Q. The permanent corps are made up of cavalry, infantry and artillery?—A. And engineers, army service corps, army medical corps, ordnance store corps and army pay corps.

Q. What is the proportion of officers to men in the permanent corps?—A. In the combatant corps about one to twenty-three.

Q. Is the proportion of officers to men in the permanent corps greater or less in Canada than it is in the mother country?—A. Nearly the same. In the mother country it is about one to twenty-four.

Q. There is nothing in Canada equivalent to the staff college in England?—A. No. We send two officers from here to the staff college when candidates present themselves, but we have not a college of our own.

Q. You have nothing equivalent to the cavalry school, the school of gunnery, the ordnance school, the school of military engineering, the school of mounted infantry, the school of musketry, the school of signalling, or the Royal Military College or Military Academy?—A. Yes, we have. The Royal Canadian Dragoons have a school of cavalry. Every unit of the Royal Canadian Artillery is a school of artillery in itself; but in addition we have the school of gunnery recently introduced, which teaches what the school of gunnery in England teaches. We have a school of musketry. We are developing a school of military engineering with headquarters at Halifax. We have a signalling corps to carry out the work of the school of signalling, and of course we have the Royal Military College, which corresponds to Sandhurst and Woolwich combined.

Q. In the mother country there are several grades of manufactured clothing, made at the army manufacturing establishments?—A. Yes.

Q. The only manufacturing establishment we have in Canada is for the manufacture of cartridges?—A. The only Government factory we have is the arsenal at Quebec.

Q. That was established prior to 1892?—A. Yes.

Q. Except for turning out more cartridges, the same thing is in existence now that was in existence in 1892?—A. Its scope has been broadened. It can now manufacture artillery ammunition of various kinds for the militia and to some extent gun carriages. It also undertakes part of the scientific teaching of the school of gunnery—that part which relates to chemical analysis and machinery.

Q. Coming to the active militia, there were about 36,000 officers and men trained up to the 31st December in 1906, according to the last report?—A. 39,000 odd received twelve days' training and about 1,500 more received rather less.

Q. The drilling of the militia is done at different camps?—A. Yes, or at local headquarters.

Q. For how long a time do they drill?—A. The artillery drill for sixteen days, and the rest of the service for twelve days. It depends upon the amount voted by parliament.

Q. What is the amount voted by parliament for that purpose?—A. The amount voted for the annual drill was \$850,000. Of course, there are other votes which are also largely drawn upon for the expenses of that drill.

Q. How many camps are there in the militia?—A. Ten, in the east, in addition to various camps in the west.

Q. When is the first camp formed?—A. About the end of the first week in June.



7-8 EDWARD VII., A. 1908

Q. When is the last camp held?—A. As a rule, all except the camps of military district No. 9 are held between the end of the first week in June and the end of the second week in July. The camp of military district No. 9 is held in September.

Q. When do the militia begin training preparatory to the camps?—A. The rural militia practically do no training preparatory to camp. The amount done is so very small that it may be ignored. The city corps train as suits them best according to their local convenience, in the winter and the spring.

Q. In Ottawa, for instance, when do the 43rd and the Governor General's Foot Guards begin training?—A. Their drills begin as soon as the drill hall is warm enough to be used, probably in April; but the military instruction of officers and n. c. officers will begin much earlier.

Q. Then practically the rural corps, except for the annual drill, are never called together?—A. Practically it comes to that.

Q. And the city corps have occasional drills and lectures for about four months?—A. Some of them go on right through the summer. The drill and training of some city corps will not be ended until Thanksgiving Day. They spread out through the year, giving the equivalent of twelve days' training and drill. They often give more than the equivalent.

Q. Then throughout the winter practically there are no militia under training at all?—A. No, except at the schools of instruction of the permanent corps.

Q. When do you open the camp at Petawawa?—A. It depends on the convenience of the militia who are going there. This year we opened it on the 1st of June and it will close about the 7th of September.

Q. How many men have you congregated together at one time?—A. The largest number has been about 3,000.

Q. Do you mix cavalry and artillery and infantry together there?—A. We have this year for the first time. We have had practically the whole permanent corps together for from six weeks to two months in camp. There have been from 1,300 to 1,400 men there.

Q. Does the active militia train there with them?—A. Yes, some. Military district No. 4 trained there this year, during that time, raising the number in camp to about 3,000 men. We hope to have other districts in other years. The financial question and the expense of transport govern that.

Q. What is the relative proportion of officers and non-commissioned officers to men in the English militia and the Canadian militia respectively?—A. About one officer to thirty-five men and one to twelve respectively. The English militia have no cavalry or field artillery, so these proportions apply to the infantry only.

Q. What is the pay of a lieutenant-colonel in the Canadian militia?—A. He gets \$5 a day.

Q. What does a lieutenant get?—A. \$2 a day on appointment.

Q. What do the men get while in camp?—A. The privates vary to some extent. A man in his first year's service gets so much, and in his second and other years he gets higher efficiency pay as well.

Q. You pay for results to some extent?—A. Yes.

Q. A man coming from a rural corps with no efficiency pay gets how much?—A. 50 cents a day.

Q. Considering that you cannot get labouring men for less than \$1.50 a day, is that pay sufficient to enable you to increase the militia?—A. I think the militia are paid too small a sum under present conditions. At the same time the efficiency pay which we administer under very liberal rules does operate to raise that sum so much so that in 1906 we had 4,000 more men in camp than had ever been in camp before. This year we have not quite maintained that, but we think we shall be only about 1,000 men short of that number.

Q. You think having the efficiency pay has resulted in increasing the number of men to a certain extent?—A. Undoubtedly it has.

Q. If the rural militia are trained only during time of camp, there would not be



## SESSIONAL PAPER No. 29a

much efficiency pay, one would suppose, going to the men of the rural corps?—A. The efficiency pay was instituted, I think, as a means of assuring that a man would behave himself well in camp and try to do his best to learn.

Q. That is to say it is more good conduct pay than efficiency pay?—A. It is more than that. This last year we introduced a system by which a man has to make a certain score at rifle practice and non-commissioned officers had to be certified as efficient at their respective duties before being allowed to draw efficiency pay.

Q. What body chooses the uniforms for the militia? For instance, when a new regiment is raised somewhere between this and Montreal, who would choose its uniform?—A. The general rule is that according to the arm of the service the uniform is the same as that in the British service. The regiment is allowed to make proposals for special badges or distinctive marks. The uniform question is dealt with by the Adjutant General and the Quartermaster General together. They make up their minds what they think is right, and then obtain the approval of the Minister in Council.

Q. Is it a fact that the uniforms of the officers are so costly as to discourage the formation of regiments of militia—the men, I suppose, get their uniforms free?—A. The men get their uniforms free.

Q. But the officers have to pay for their uniforms?—A. Yes. That is a most difficult question. Every attempt that I have ever known to be made to reduce the cost of uniforms has been strenuously resisted by the officers concerned.

Q. Would it encourage the man of moderate means to become an officer if the cost of the uniform was reduced?—A. Possibly. As a matter of fact, the cost of the obligatory uniform for camp is so small that it is not an excessive charge, but the regulations allow other articles to be worn, and the regimental feeling generally, in the city corps at any rate, insists on their being purchased with the result that the uniforms may become rather a costly item.

Q. In addition to the cost of the uniform, when anything belonging to an officer's outfit is imported into Canada he has to pay the duty on it?—A. Yes, he does now.

Q. So that in addition to the cost of his uniform, a new officer appointed to a regiment has to pay this duty?—A. Yes, and that duty would possibly amount to more than his pay for the year.

Q. In that state of the case how is it possible to enlarge the number of officers?—A. Apparently the officers are to be found.

Q. Are they not now apparently coming from the class of millionaires?—A. No doubt this tends to exclude all but fairly rich men; but the obligatory part of their uniform is not expensive; the voluntary part is.

Q. What do you call the voluntary part of an officer's uniform?—A. An officer is only required, as regards upper garments, to appear in camp in his serge or patrol jacket, which is an inexpensive garment; there is hardly any gold lace about it. But the regiment has also a full dress tunic, and a young gentleman joining a city corps, though not obliged to get it, usually does get it.

Q. The purpose of all this annual drill is chiefly, I suppose, to obtain efficiency in shooting?—A. General efficiency, including good shooting.

Q. But the chief end and aim is to turn out a nation of sharpshooters?—A. To turn out a nation of soldiers.

Q. That would necessarily involve efficiency in rifle shooting?—A. Yes, but I would not say merely a nation of sharpshooters. There are many other things that have to be taught—discipline, organization, power of manœuvre, &c., &c.

Q. After a time, the next process is the formation of a camp here under the auspices of the Dominion Rifle Association to select a team to go to Bisley—that would follow from the annual training, I presume?—A. I could hardly say that. It is in a way an independent effort to give a stimulus to rifle shooting throughout the country rather than to stimulate it in the active militia only.

Q. All these men who come here to the camp of the Dominion Rifle Association  
29a—47½



7-8 EDWARD VII., A. 1908

are attached to one corps or another, are they not?—A. Not at all. A considerable majority of them are. The larger numbers are from the city corps.

Q. Is there any attempt at decentralization in this matter of selecting men for the Bisley team—having competition in other districts besides Ottawa?—A. As far as I know, the different rifle associations work together, and the best shots as a rule come to Ottawa, and there is, I think, a rule that the highest scores in a certain number of matches entitle the makers to be chosen for the Bisley team.

Q. As a matter of fact, when the Bisley team is made up is there not always a large proportion of men from Ottawa who are used to the ground who become members of it?—A. That is just possible. It is a matter of which I cannot speak from personal knowledge, but I am told that it does not often occur.

Q. A man may go on the Bisley team year after year for twenty years in succession?—A. You will find men at Hamilton and Toronto who go on it as often as those from Ottawa.

Q. A certain set of men in Canada practically monopolize the Bisley team?—A. I don't know. That is a matter the department does not touch. The grant is made to the Dominion Rifle Association, and it selects and arranges for the team.

Q. One of the principal schemes of the department is the formation of rifle associations throughout the country?—A. Yes.

Q. Their main object is shooting?—A. Yes.

Q. From these rifle associations do the best shots come to Ottawa to the August and September matches?—A. Presumably.

Q. Is there any allowance made for their travelling expenses up here?—A. Not by the Militia Department.

Q. A man from Halifax, who may be the best shot in the Dominion, if he has not the funds to enable him to come to Ottawa to compete, would be barred out?—A. He might be. I understand that the associations have some arrangements made with the view of helping men in their transport, but these are made unofficially.

Q. But there is no allowance to enable good shots to come to Ottawa to compete?

A. No public allowance.

Q. You used to have armourers to look after arms. Are they in existence still?—A. Yes.

Q. And throughout the country drill halls are used?—A. Yes.

Q. You have lately made most praiseworthy endeavours to promote rifle shooting in the public schools by the formation of cadet corps. How many boys are now formed into cadet corps?—A. About 11,000 are authorized, and perhaps 7,000 are enrolled.

Q. The government of the militia is laid down in the Act of 1904?—A. Yes.

Q. In looking through that Act I find that there is no reference whatever made to the deputy minister of the department on the civil side?—A. I presume that the deputy minister is included in the minister, he is mentioned in article 6.

Q. The Civil Service Act says that there shall be a deputy head of each department, and the Interpretation Act includes the deputy with the minister, practically as you say, but there has always been in every other department of the public service that I am aware of, provision that there shall be a deputy head of the department, with certain duties assigned to him; but there seems to be no duties assigned to the deputy head of the Militia Department in the Militia Act?—A. No military duties, of course.

Q. And no civil duties?—A. The Militia Act would hardly deal with civil duties, would it, when they are already prescribed in another Act?

Q. Would it not deal with the expenditure of public moneys, for instance?—A. It is a matter I do not profess to have an opinion upon. But the Militia Act of 1904, so far as mention of the deputy minister is concerned, is just the same as the Act of 1886.

Q. The Militia Act of 1904 seems to be partly a consolidation and partly a new departure from the old Militia Act?—A. Yes.

Q. A new feature of the Act of 1904 is the provision to establish a Militia Council?—A. It is rather the permission to establish a Militia Council. Equally under the



## SESSIONAL PAPER No. 29a

Act you might have a general officer commanding, in that case you would not have a Council.

Q. At any rate the result of the Militia Act of 1904 has been the creation of the Militia Council?—A. Exactly.

Q. And that is a new feature of the Act?—A. Yes.

Q. The Militia Council is made up of several members?—A. Yes.

Q. The Minister is the president, the Deputy Minister, the vice-president and the others members, the Chief of the General Staff, the Adjutant-General, the Quartermaster General, the Master-General of the Ordnance and the Accountant and Paymaster General?—A. Yes.

Q. In the imperial service there is also what is called an Army Council?—A. Yes.

Q. That is also made up of seven members?—A. Yes, on which this one is modelled.

Q. There are four military members in each case, and the same titles are borne by the military members in Canada as are borne by the military members in England, but the Army Council appears to differ from the Militia Council in this respect, that none of the officers of the War Office are members of the Army Council. It is composed of four military members with the Parliamentary Under Secretary of State, and the Financial Secretary of the War Office, who is a member of parliament: that is to say, there is parliamentary control?—A. The political and military elements are alike in each case, for the parliamentary Under Secretary and the Financial Secretary are both officers of the War Office.

Q. But the Militia Council practically has the military features without the political features?—A. It has the minister.

Q. But the Army Council practically excludes the War Office, while you have included the department?—A. You must remember that the financial member of the Army Council is essentially an officer of the department, as is also the civil member, the parliamentary Under Secretary.

Q. He is accountable to parliament?—A. He is accountable through the War Office, but not separately to parliament.

Q. The financial member of the Army Council is a Member of Parliament and accountable to parliament?—A. I should say accountable only to his own chief, the Secretary of State. The order in council clearly states that 'The Finance Member of the Army Council is to be responsible to the Secretary of State for the finance of the Army.'

Q. But practically the difference between the Army Council and the Militia Council is that the Army Council is made up of political and military members, while the Militia Council is made up of military members and members of the department?—A. Yes, but I do not quite follow you in the difference, since the political members of the Army Council are primarily War Office officials.

Q. It appears to me that the parliamentary control is directly maintained in the Army Council, while in the Militia Council, with the exception of the minister, who might not always be present, there is no political representative, though provision is made, I understand, that in the absence of the minister, who may be away for months at a time, the deputy head of the department presides?—A. Yes.

Q. So that for months the political element may be absent from the Militia Council, while the political element is an essential feature of the Army Council?—A. There is this to be remembered that under the constitution of the Militia Council no matter involving new principle can be decided without reference to the political head; also that by the letters patent appointing the Army Council any three of its members can exercise all its powers.

Q. There is also a council for imperial defence of the whole empire, over which the Prime Minister presides, and other members of which are the Chancellor of the Exchequer, the Secretary of State for War, the First Lord of the Admiralty, and Sir Frederick Borden and certain professional members?—A. Yes. It is a sub-committee of the imperial cabinet with certain professional members.



7-8 EDWARD VII., A. 1908

Q. With Sir Frederick Borden representing the colonial defence?—A. I fancy that he was summoned merely as an associate member, so to speak, one who attended only when matters affecting his own country were under discussion. I think that members of other colonial administrations are similarly associated with the committee when questions relating to their own colonies are considered.

Q. It would appear as if the members of the department, like the deputy head and the accountant, were numerically inferior to the professional element in the Militia Council?—A. Numerically, yes.

Q. They might be outvoted?—A. Yes, except that the decision always rests with the minister.

Q. Would it not be desirable to keep them entirely distinct?—A. I think not. I think their advice is very desirable.

Q. In the other country the two things are kept entirely distinct. I do not at all agree. The parliamentary Under Secretary of State and the financial secretary are both primarily War Office officials. I am uncertain as to the exact position of the secretary in the War Office in regard to voting power. Practically, I think he does not vote, but he exercises a great deal of influence.

Q. There is and always will be, I suppose, a tendency to remove as far as possible the expenditure on the army and militia from the control of and supervision of the Public Accounts Committee, for instance?—A. I thought that the expenditure was most closely examined into.

Q. But it is not desired to separate them on the ground that these high matters of defence should be too closely criticized?—A. I think not. What is desired by the military authorities in England is the freedom to expend the money provided in the estimates approved by parliament, with complete audit afterwards and responsibility to the Public Accounts Committee. I do not think there has been any tendency to withdraw the reviewing of the expenditure from the Public Accounts Committee. [The desire has been to avoid the necessity of referring the details of the military expenditure already approved and provided for in the estimates to the central War Office again for authority on the ground that the parliamentary authority implied by the passing of the estimates was sufficient. That, I think, is the attitude in England.

Q. There was an army scandal in connection with South Africa and a Royal Commission was appointed to examine into it?—A. There was.

Q. I read an article the other day in *Truth*, headed 'The control of the purse strings,' in which it was asserted flatly that, there was a tendency on the part of high officials connected with the army to remove the examination of the expenditure from the public accounts committee. Of course, that has nothing to do with us in Canada; you would not follow the same line of conduct here?—A. What I have gathered is that there is a feeling in parliament that in matters of military expenditure the general officers commanding are in much better position to exercise economy than are the officials of the War Office. The only people who know where economies can be effected are the generals commanding. On two or three occasions members of parliament in high position, have expressed the opinion that the most economical expenditures of public money have been by the generals commanding, from the fact that they alone know the exact points where economies can be safely effected. Of course *Truth* may be right and it may be wrong.

Q. You have under you certain subordinates such as the director of operations and staff duties?—A. Yes.

Q. Also an assistant director of operations and staff duties?—A. Yes.

Q. An assistant director of intelligence?—A. Yes.

Q. With some staff lieutenants?—A. Yes, for work on the survey.

Q. The adjutant-general has under him a deputy adjutant-general, and assistant adjutant-general for musketry a deputy assistant adjutant-general for musketry, a director general of medical services, and an officer specially employed?—A. Yes.

Q. The quartermaster general has a director of clothing and equipment and a director of transport and supplies. The master general of the ordnance has a director



## SESSIONAL PAPER No. 29a

of artillery, a director of engineer services, an assistant director of engineer services and an officer specially employed. That is following again the system laid down in the Army Council?—A. Yes.

Q. They have nearly the same titles as the several directors assistants over there?—A. Yes, only on a much smaller scale.

Q. When the 43rd regiment is ordered to Petawawa, and it has to get its transport, how is the correspondence carried on? Do they first write to the district officer commanding—A. The district officer commanding is the man who orders the regiment to go. The giving of that order implies that he has received the necessary authority and he would issue the transport requisition.

Q. From whom does he ask for authority?—A. The Militia Council.

Q. Does he correspond directly with the Militia Council?—A. It would be an exceptional arrangement which required the written authority of the Militia Council. Usually it would be conveyed by general order.

Q. How does the request for authority get to the director of transport and supplies?—A. It goes to the secretary of the Militia Council, who passes it in the ordinary course without comment to the director of transport and supplies for consideration and action.

Q. How is the action of the director of transport and supplies communicated to the colonel commanding the 43rd? Does it first go to the quartermaster-general and then to the officer commanding the eastern Ontario command, and then to the colonel of the regiment—A. If it were a case requiring special authority, the director of transport and supplies would take the orders of the quartermaster-general whose subordinate he is, who would give or obtain a decision. If it were a matter of policy which had already been decided upon by the Militia Council, the director of transport and supplies would be aware of that, and would give whatever sanction or make whatever arrangements were necessary outside of the command.

Q. Is there not a certain amount of unnecessary correspondence and reference taking place between the several branches of the militia?—A. In certain cases there no doubt may be, but I think it is usually counterbalanced by the advantages which it confers.

Q. In the inquiry by the last Civil Service Commission, Colonel Panet, who was then Deputy Minister of Militia, was asked this question: 'If Tommy Atkin's forage cap were blown into the Ottawa river, how would he get another'? His answer was that 'Tommy Atkins would communicate with his captain, who would communicate with his colonel, who would communicate with the quartermaster to ascertain if there was a cap in store, if there was he would communicate the fact to his colonel, who would send a requisition for a cap to the district officer commanding, who after giving his approval to it would refer it to the Minister of Militia and Defence, who would authorize a cap to issue. It would then be sent to the deputy minister for action, who would send it to the quartermaster general for issue, and then it would go back through all the same channels again. Is that process still continued?—A. There is now no general officer commanding and the system has greatly changed. I fancy that there is little more circumlocution than in any railway company or other large concern which furnishes clothing free to its employees. You must first have some person in position to decide whether an article of clothing should be replaced free at the public expense, or whether the man should be made to pay for a new one himself. If it is to be replaced free the order must evidently go from the person charged with deciding the point to the store which issues it. I quite agree that it was ridiculous that the general officer commanding, or even an officer junior to him, should not have been authorized to decide whether the man should pay for his cap or get a new one out of the public stores. It is not my business to say how far the matter would now be settled locally. I think it would probably be settled by the officer holding the command or the D.O.C.

Q. Even then it would go through five or six of these processes?—A. I do not



7-8 EDWARD VII., A. 1908

see how that can be helped. Some one has to decide whether the man should be given a hat free or not, and some one has to be authorized to issue it.

Q. General Herbert was very strong on the unnecessary details attending requisitions, and he laid down for the benefit of the Civil Service Commission some forms which he thought might simplify the business?—A. I might here mention one difference made by the institution of the Militia Council, and it is very important. Whereas previously the general officer commanding was practically responsible for everything in the militia on the military side, the institution of the Council was definitely intended to replace that system by making every member of the Council responsible to the minister for one branch of the work, and the question of clothing supply belongs entirely to the quartermaster general, as the care of buildings belongs to the master general of the ordnance. I, therefore, cannot fully answer your question.

Q. In addition to the Militia Council there is an officer called the inspector general?—A. There is.

Q. With regard to the militia, I presume that he occupies the same position as the Auditor General does with regard to general public expenditures, that is to say, he inspects the several camps, points out defects, and reports?—A. Yes, but he has no financial responsibility.

Q. Is he practically an independent officer?—A. He is absolutely independent. He is supposed to inspect and report on certain lines. You will find his duties laid down in the order in council; but he cannot do what I understand the Auditor General can do, refuse certain credits. He has only the power of reporting to the Council.

Q. He is in a way a subordinate of the Council; that is, he is independent and yet has to report to them?—A. He is an independent officer reporting to them, though in no way their subordinate. He is, of course, responsible to the Minister.

Q. When there is a camp, you generally visit it yourself?—A. Yes, as responsible for training.

Q. And there is there an officer commanding?—A. Yes.

Q. Does the inspector general also visit the camp?—A. The inspector general is supposed to visit them all.

Q. Are you and the inspector general there at the same time?—A. Inasmuch as the camps all take place practically at the same period of the year, it is impossible for one man to visit them all, and we generally arrange between ourselves that I shall inspect for the inspector general certain camps in the ordinary course of my watching the training, and that he shall tell me what he observes at those which he visits.

Q. I saw recently in the *London Times* an article which stated that the presence of the inspector general, of the chief of the general staff and of the general officer commanding in chief at Aldershot at the Essex manœuvres in 1904 led to such confusion of authority that we have been practically unable to hold great manœuvres ever since. Do you and the inspector general and the officer commanding the camp happen to be all present together at any of these manœuvres?—A. The English manœuvres are different from these camps. I and the inspector general never go to a camp together. It is physically impossible for each of us to see them all. We arrange to divide up the duties. What I endeavour to see is that the course of training for which the commandant of the camp is responsible is carried out according to the wishes of the Council, and incidentally I make the inspection which the inspector general would make if he were able to be there. Similarly he looks at the training and tells me whether our wishes with regard to that are carried out.

Q. In addition to the officer commanding the camp either you or the inspector general are present?—A. Yes.

Q. On these occasions who would take command?—A. The officer commanding.

Q. You would not replace him?—A. If there were any questions of military service distinct from the camp work the senior officer must take command by law; but when we visit a camp, we treat ourselves merely as visitors to see and report for the information of Council.

Q. There would be no conflict of authority?—A. There is none.



## SESSIONAL PAPER No. 29a

Q. The inspector general has to assist him, besides a staff officer, an inspector of cavalry, an inspector of artillery, an assistant inspector of artillery?—A. These are officers who are employed at their own special work throughout the year, and merely give him the technical information regarding the details of their arm which is required for inspection purposes, but which he may not possess himself. They are all employed otherwise throughout the year except during the camps.

Q. There is a gradation list of officers of the staff and the permanent force. The permanent force at present consists of about 3,000 men?—A. Their fixed establishment is about 3,000. Their actual strength is considerably below that.

Q. I have counted up this gradation list as far as I could, and I find that it is made up of 220 officers?—A. Very likely.

Q. That includes the headquarters staff and the permanent corps. It does not include the officers attached to the Military College?—A. I think not.

Q. Then there are 220 officers to look after a permanent corps of under 3,000 men, and the headquarters staff?—A. No, to look after the militia force of nearly 60,000 men, and they include the headquarters, command and district staff.

Q. And to look after a militia force who are trained in summer only?—A. But whose administration involves work throughout the year, and who are instructed at the military schools in winter.

Q. Then there are 220 officers employed to look after a permanent force of 3,000 men, a militia of 60,000 and the headquarters staff?—A. Yes. You will remember that these 220 officers include the headquarters, command and district staffs, and the instructors of the militia.

Q. In addition to this, there is a system which seems a very wise one, of Imperial officers being interchanged and coming to Canada on colonial employment—there are about twenty officers from the Imperial service now employed in Canada?—A. About that.

Q. Are these twenty officers included in the gradation list of staff?—A. Yes. The officers were lent to this extent from the Imperial service because we had largely to increase our permanent force when we took over the garrisons at Halifax and Esquimalt. We had not sufficient experienced officers to fill all ranks, and we had to borrow trained officers temporarily for the purpose. I take it that eventually the number employed will be very largely reduced. It will be probably something like five or six.

Q. In the development of the militia system new branches are constantly created, such as a Paymaster's Corps, an Army Medical Service Corps, and so on?—A. Yes, missing departments are organized.

Q. How are these new branches created? For instance, who suggests that there should be an Army Pay Corps?—A. Those branches come into existence from the fact that without them we could not maintain an army in the field for a week. We are trying to arrange that the systems of peace administration and of war administration should be the same, and we are gradually organizing those individuals who previously carried out those duties under a civilian system, into such military bodies that they shall be able and liable to go into the field as soldiers should occasion require it. For instance, there have always been people who performed the functions of a paymaster for a district or a command. Formerly they were practically civilians. We are gradually forming from them a military body doing the same duties, but doing them under military discipline and in the same way as they would have to perform them if we found it necessary to put a force into the field.

Q. For instance, you have an Ordnance Stores Corps?—A. Yes.

Q. They are uniformed men?—A. Yes.

Q. They were organized in July, 1903?—A. Yes, I believe so.

Q. They have twelve sections and they have three lieutenant-colonels, seven majors, eight captains, eight lieutenants and four quartermasters of ordnance. Are they the old storekeepers?—A. They are with certain additions.

Q. They do the storekeeper's duties?—A. Yes, and other new duties.

Q. Why was it thought desirable to have this process of evolution, making the



7-8 EDWARD VII., A. 1908

storekeepers into an ordnance stores corps?—A. For this reason, that otherwise you could not put them into the field. So far as they were civil servants they were independent of the officers whose troops they had to uniform and equip. They were solely responsible to the civil authority at Ottawa for everything they did. The result was that when stores were wanted, say at Toronto, the application had to be made by the officer commanding to the local storekeeper at Toronto as to an outside authority, who referred it to Ottawa, whence it was sent back again. The idea of the Ordnance Stores Corps now is that they are a military body organized to work in the field, really performing much the same duties as they did before, only as a military body under discipline rather than a civil body, and with a much wider scope of work.

Q. You rather go on the idea that a country able to govern itself should be able to defend itself, and that in times of peace these arrangements should be made for any emergency that may arise?—A. Yes. I think the organization of the army should be as much as possible the same in time of peace as in time of war, so that when emergency arises it could pass from the one condition to the other with as little dislocation of system as possible.

Q. Besides the Ordnance Stores Corps you have the Army Service Corps?—A. Yes.

Q. That is for transport and supplies?—A. Yes.

Q. That is to say, when camps are formed, they have to look after the mobilization of the troops?—A. The transportation, feeding and housing.

Q. Have they any other duties outside of the time of camps?—A. Oh, yes.

Q. I suppose in connection with the garrisons at Halifax and Esquimalt?—A. Yes, in connection with all the permanent stations. They also deal with a large number of questions which arise for some months before and after the camps; for instance, arrangements as to transport with the railway companies, contracts for food and supplies, purchase of remounts, &c., &c.

Q. That goes on all the year round?—A. That goes on, more or less, all the year round.

Q. And requires this staff all the year round?—A. I think so. The staff is largely a temporary staff, paid only for the number of days they work during the year.

Q. You have lately organized a Signalling Corps?—A. Yes.

Q. You have three command signallers and eight district signallers?—A. Yes.

Q. Signalling is, I suppose, an outdoor work?—A. Yes.

Q. Are they disbanded during the winter season?—A. They are paid for the period of the camp training only. They belong to the active militia.

Q. They are paid for the days they work only?—A. For twelve days' work only.

Q. When they come here for the school of signalling, they are paid for the time they are here?—A. Yes.

Q. For what purpose is the Corps of Guides organized?—A. They are intended to be a corps whose business it is to know thoroughly the roads and the conditions of the part of the country they belong to. They are trained for reconnaissance work and scouting.

Q. Are they employed all the year round?—A. No, they are often employed, but are paid only in the camps. There is one sergeant-major of the corps employed permanently.

Q. General Herbert was asked this question before the last Commission: 'As respects paymasters in the district staffs?' He said: 'I confess I do not see the object of having district paymasters in these days when the transmission of money can be made so easily by means of a cheque. I see no reason why the cheque could not be sent directly from the deputy minister to the person who requires it, without the intermediary of a third person.' I suppose that whatever opinion Sir Ivor Herbert gave should inspire respect?—A. I am a great admirer of him, but, if he is correctly reported, on that point I disagree with him. I cannot imagine the deputy minister in time of war sending a cheque to every man in the field.



## SESSIONAL PAPER No. 29a

Q. The Canadian Army Pay Corps is the outcome of the paymasters' business to some extent?—A. Yes.

Q. We have had shown by the Auditor General instances like the following: Payments were due to tradesmen in Ottawa, and the cheque covering these payments was sent from the department to the paymaster of the district at Kingston, and he transmitted it back to Ottawa, where the payment was made to the tradesman. Does not that seem rather a round-about way of doing things?—A. It does. But supposing the order to the tradesman in Ottawa was given from Kingston, would not the payment be made by the man who gave the order?

Q. I do not know who gave the order. The payment was made here, locally, through the office of the D.O.C. The cheques were sent from here to Kingston, and endorsed back to Ottawa, and paid here at Ottawa?—A. I can quite understand that in that particular case, where the headquarters of the command are at Kingston, there may have been a going backward and forward; but I think it right that the official by whom the order was given should make the payment.

Q. That would not apply to the paymaster; he would not give the order?—A. My point of view is this: Suppose you have a camp for which supplies are required, and the contract is made by the officer in charge of supplies in that particular command. The accounts are submitted by him when the services are performed, and he has to certify them before their payment can be authorized. He does not handle the money. If the paymaster has a credit at the bank, and the necessary authority, he pays the accounts on his certificate. But if not, the accounts go to the central authority, who sends a cheque down, so that the man who gives the order knows that the bill is paid.

Q. The chief place for the duties of the paymaster is Halifax, I presume?—A. I should think so.

Q. Are you aware that the paymaster sent to Halifax was a worn out officer in the service of the department, who died a few months after he was sent?—A. Yes. I know that he died, but he was not worn-out when he was sent, though he was old. He had exceptional qualifications, and I concurred in the selection.

Q. If the system was necessary or desirable, would it not be desirable to send an able man in the prime of life to the chief point to carry it out?—A. Yes, assuming that a competent official was available.

Q. Was not one of the effects of sending this officer as paymaster to Halifax that he became a member of the military branch of the department and came under military control rather than civil?—A. I do not know; I do not think so. There was no Army Pay Corps at the time.

Q. When he went down he ceased to be an officer of the department on the civil side and became an officer on the military side, entitled to draw a pension?—A. That is news to me.

Q. And that pension is continued to his widow?—A. He did not leave a widow.

Q. At all events, this man, who was worn-out in the service, was sent to Halifax, the principal point, to inaugurate a new system?—A. I understand that he was the only man competent for the work they had available to send.\*

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\* The circumstances of this case were as follows: The British troops at Halifax were to be paid by the Canadian Government at Imperial rates of pay and under the Imperial regulations. It was thought desirable to send for this job a paymaster (Lieut.-Col. Guy) who had been in the Imperial service and knew their system, rather than an inexperienced civil officer.

*I deem it right to append to the evidence a statement of the facts upon which the questions relating to the Paymaster at Halifax were based.*

*When, in 1902, I was a member of the Commission appointed to inquire into the Martineau defalcations, while examining the work of the Accountant's Branch of the Militia Department I found that one of the officers in that branch (Lieut.-Col. Guy) appeared to be very dazed and enfeebled and quite unfit for duty. I suggested his superannuation, but it was intimated to me that on account of his short term of ser-*



7-8 EDWARD VII., A. 1908

Q. These paymasters do not make all the expenditures of the department—for instance, a payment made on account of Ross rifles or to Woods', of Ottawa, for tents?—A. I suppose not. These are contracts made at headquarters.

Q. You have a system of pensions to officers of the permanent staff and to officers and men of the permanent militia?—A. Yes.

Q. That came into force in 1901, before your time?—A. Yes.

Q. You are aware, I suppose, that the Superannuation Act applying to members of the Civil Service was abolished?—A. Yes.

Q. But after the abolition of that Act, an act was passed to enable officers of the permanent staff and officers and men of the permanent militia to obtain pensions which are based on their salaries?—A. Yes, on their pay and allowances.

Q. They are not based on salaries and allowances?—A. Yes, the pension is based on pay and allowances.

Q. The deduction is on pay only?—A. Yes.

Q. The pension is based on length of service?—A. Yes.

Q. The highest pension will be seven-tenths?—A. Yes.

Q. Is there a fixed age for retirement?—A. Yes.

Q. Lord Aylmer, who was 65 last February, went out under that fixed age period?—A. I am not aware that he did. He went out under the Order in Council, which put a term to his appointment when he was appointed.

Q. Was that an order of the Militia Council or an order of the Governor in Council?—A. An order of the Governor in Council.

Q. You say there is a fixed age for retirement?—A. Except in the case of colonels appointed before a given date, of whom Lord Aylmer was one.

Q. But when he was appointed inspector general, that was waived?—A. That was waived, and a fixed term was laid down for his appointment.

Q. You have in the branch of the adjutant general, an officer, specially employed, who was born in the year 1837?—A. Yes.

Q. It is his duty, amongst other things, to compile the militia list?—A. I do not think he does as a matter of fact. I think another man does it, but he is not in my branch.

Q. He was specially employed there?—A. I would like to say about that appointment that Colonel Smith is only temporarily employed. I do not consider him on the active officers' list. He was retired long ago. As I understand it, he does not get an officer's pay. He gets a certain daily salary, and is to all intents and purposes a civil employee, but I may be wrong.\*

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*vice his retiring allowance would be small, and that it would not be generous at that time to retire him. To my astonishment, when the system of paymasters was set on foot, Lieut.-Col. Guy was made Paymaster at Halifax. This was on the 1st July, 1905. The salary of Lieut.-Col. Guy was increased from \$1,650 to \$2,400 per annum, and, in addition he was brought under the provisions of the Militia Pensions Act. From the outset Lieut.-Col. Guy had to procure assistance to do the work, and he obtained help from an official of the Halifax post office. As the post office official could not demand two salaries, in a short time he was appointed assistant paymaster and certified the accounts. A year after Lieut.-Col. Guy went to Halifax, and when the Militia Pension Act permitted it, he was retired. Had he remained in Ottawa under the Superannuation Act Lieut.-Col. Guy would, on retirement, have received about \$650 per annum. As it was, by an addition of 14 years military service he was retired on \$1,450 per annum. Lieut.-Col. Guy died about a year after his retirement, being predeceased by his wife a very short time before his death. Such are the facts, and I feel certain that General Lake was not fully aware of the case when Lieut.-Col. Guy was sent to Halifax.*

J. M. COURTNEY.

\* The above answer is incorrect. I find that Lt.-Col. Smith was recalled from the Retired List and appointed "Military Secretary" by Maj. General Lord Dundonald. When his appointment came to an end, he was specially retained under the circumstances mentioned in answer 229.



## SESSIONAL PAPER No. 29a

Q. If Lord Aylmer went out at the age of 65, why is this man, who is over 70 still retained?—A. I cannot answer that. It was done before I came, but I understand that they required an officer of some military experience to examine military law and pension question, which this ex-officer was quite capable of doing, and that he was granted a certain daily salary. He has no pension, I believe.

Q. As a matter of fact, officers eligible for pensions go out at a fixed age?—A. They are supposed to. That is gradually being carried into force.

Q. A man like Lord Aylmer did not want it, because he had served his full term, but suppose he had served only twenty years at the age of sixty-five, could he have any terms of years added to his pension?—A. I think not.

Q. What pension is payable to the widow?—A. The Act provides: 'The pension to a widow shall be as follows: The widow of a colonel, \$500; of a lieutenant-colonel, \$450; of a major, \$350; of a captain, \$250; of a lieutenant or second lieutenant, \$200; of a warrant officer, \$100.'

Q. Whether he serves two years or twenty-five?—A. He must have completed twenty years' service.

Q. But the sum would be the same whether he had served twenty years or thirty-five years?—A. Yes.

Q. How was Lord Aylmer's retirement put into effect?—A. It went to the Governor in Council.

Q. Do all militia pensions go before the Governor in Council?—A. I believe so.

Q. I see that tenders for supplies are to be addressed to the Secretary of the Militia Council?—A. Yes.

Q. Do these tenders go before the Militia Council?—A. I ought to explain that the secretary of the Militia Council is merely the business name under which all letters are addressed to the department. He is *ex officio* in charge of the central registry, which distributes the correspondence received to the different branches which deal with it.

Q. He is the secretary of the department, as well as the secretary of the Militia Council?—A. He is both, but his duties as secretary to the Militia Council are in addition to his duties as secretary to the department.

Q. Then, the secretary of the Militia Council receives all the correspondence coming to the department and distributes it?—A. Yes.

Q. That would include tenders?—A. That includes tenders.

Q. That does not necessarily imply that the tenders go to the Militia Council for adjudication?—A. As a matter of fact, they do not go to the Militia Council.

Q. When tenders are called for supplies, such as tents or other equipment, the practice in Canada is, I suppose, as it is in England, to have a sealed pattern?—A. A sealed pattern or specifications.

Q. It was stated the other day that the Australian Government are supplied with Lee-Enfield rifles at 37 shillings?—A. I should doubt it very much, unless the rifles are obsolete.

Q. The Militia Council, I presume, has nothing to do with the Ross rifle contract?—A. As such, nothing that I know of.

Q. The English arm is the Lee-Enfield?—A. The 'Improved Lee-Enfield.'

Q. It has gone to Mark No. 9?—A. Possibly.

Q. Was there such a thing as the Ross rifle when the contract was entered into?—A. I really know very little about the contract. I have no doubt there was, but I really do not know.

Q. The cost of the Ross rifle to the country is \$25 each, payable 75 per cent as the work of construction proceeds, and it is inspected, I believe, by an officer of small arms attached to your branch?—A. Not of my branch.

Q. Attached to one of the branches of the Militia Council?—A. Yes. I cannot speak as to the payments, for I know little about it.

Q. There are continual changes made in military arms?—A. Yes.

Q. You do not know whether the Ross rifle is a pattern going on for a length of



7-8 EDWARD VII., A. 1908

time and allowing of improvements?—A. It is constantly being improved. The various marks in a rifle mean improvements applied to that pattern of arm as time goes on.

*By Mr. Fyshe:*

Q. Have you made a report on the Ross rifle?—A. No.

*By the Chairman:*

Q. Has any communication come from the Militia Council in reference to it?—A. Do I understand you to ask if I, personally have made any report to the Militia Council on the Ross rifle? I made a report on certain points which I observed at some of the camps, but I have not made a general report on the Ross rifle.

Q. As a matter of fact, the contracts were entered into by the civil branch of the department, the minister and the deputy?—A. I presume so.

Q. There have only been two reports of the Militia Council published as yet?—A. Yes, those for 1905 and 1906.

Q. In the report for 1905 there was a part devoted to the clerical staff of the department?—A. Yes.

Q. In the report for 1906 no reference seems to be made to the clerical staff at all. Why was that?—A. The report is drawn up something like this. Each member of the council drafts that part of the report which affects his own branch. Then the reports from the different branches are all submitted to the council as a whole, a sufficient number of copies being made for each member to have a copy. They are all combined by the deputy minister and myself in one report, which is printed, and, as a rule, the council accepts what we submit.

Q. Then in this last report there is practically no report from the deputy minister?—A. Yes, there was a report from him, which is embodied, but probably not on that point.

Q. There was no report on the efficiency or sufficiency of the clerical staff of the department?—A. If you say there is not, I accept your statement, but I do not remember. I might explain that it was just after Colonel Pinault's death that the report was drawn up and possibly his successor hardly felt justified in making any reference to that subject.

Q. In the first report of the Council the duties of the different members are set forth?—A. Yes.

Q. The minister authorizes and the deputy minister administers the non-effective votes?—A. Yes.

Q. What do you call non-effective votes?—A. All votes such as pensions—that is, moneys paid for personal services not actively rendered.

Q. Does that imply that the deputy minister of the civil branch of the department has nothing to do with the other votes, the effective votes?—A. No, he controls all expenditure on behalf of the minister, but he specially and solely deals with the business affecting the non-effective votes.

Q. In England non-effective votes are administered through the Director General of Army Finance, and whether by inadvertence or not, this apparent limitation of non-effective votes to the deputy minister crept in here?—A. It was supposed that it was a military officer's business to deal with questions affecting personal active services, equipment, and so on, and non-effective services were recognized as matters that specially required close watching, and the deputy minister is particularly charged with watching them. It is the administration, and not the payment. The payment is carried out by the accountant, by cheque signed by the deputy minister, who, of course, is charged by the law absolutely with all financial action. That was the allotment by the minister of the various duties of the staff.

Q. If the deputy minister has control of all financial matters, why should it be specially notified that he had control of non-effective votes?—A. May I point out that you use the word 'control,' while the word in the order in council is 'administration'



## SESSIONAL PAPER No. 29a

of these votes. The order details the arrangement of the business in the department. It was for the public convenience that each member of the department should know who dealt with any particular question, and it was, therefore, considered advisable to lay it down to whom a paper on that particular question should be addressed.

Q. Then, coming to the effective votes, I suppose the Ross rifle would be included in the effective votes?—A. I suppose so, but I am not sure.

Q. Take the pay of men at Halifax, there is nothing to show under whose control that is?—A. The control of the pay is entirely a question of the audit of military accounts.

Q. That is not mentioned there?—A. I am not certain.

Q. With regard to the non-effective votes, they were distinctly laid down as being part of the duty of the deputy minister of the department, and, although the law declares that all expenditures shall be under the control of the Minister, and, therefore, under the control of his deputy, there is a distinction made between non-effective votes and effective votes?—A. I should imagine that it is more a case of omission than commission, but do you not again confuse 'administration' with 'control'?

Q. As a matter of good government, I think the distinction is unnecessary; although the non-effective votes are placed there under his charge, he has, also, under the minister, charge of all votes?—A. I do not know. I scarcely suppose that, for example, military pay would be under his authority, in his capacity as a member of the Council.

Q. Would it not have happened in this way? In the British Army List the Director General of Army Finance is an Assistant Under Secretary of State, Sir Fleetwood Wilson, so that all the financial operations of the British Army Council were under the finance member of the Council, who was a member of the Government, but the exclusively non-effective votes were under the Director General of Army Finance?—A. I am not quite certain that this list, which you quote, is the same as it was at the time the Militia Council organization was drawn up. It was drawn up on the War Office List, non-effective votes are administered by the civil member of the Army Council. Our system is as close a copy of that system as could be well made, subject to the modifications which under instructions were introduced.

Q. You stated just now that the strength of the permanent corps was laid down at 3,000?—A. Yes, the present fixed establishment was laid down at 3,000.

Q. It is not quite 3,000?—A. No, the actual strength is considerably under.

Q. You have had some difficulty in recruiting?—A. Yes.

Q. You have had to go to England to get time expired men?—A. No, men of corps about to be reduced.

Q. Do you think that will lead to good results?—A. So far they have done admirably.

Q. They have only just come, have they?—A. They have been here now for seven months.

Q. You find great difficulty in recruiting in Canada?—A. A good deal.

Q. Is not the Canadian temperament rather against the Tommy Atkins mode of life?—A. I think that the matter is governed mainly by money considerations.

Q. What do you pay a private in the permanent corps?—A. Fifty cents a day during the first term of service, more afterwards.

Q. With his rations and clothes?—A. Yes.

Q. Are there married quarters?—A. A certain proportion are allowed to be married; about twelve per cent, all told.

Q. In your first report the strength of the permanent corps on December 31, 1904, was stated to be 959, and in your second report, it was stated to be on December 31, 1905, 2,058; that is to say, there was a difference of 1,100 minus 1, or the mean between them would be about 1,500. The desertions that year were 492, about one in three?—A. Yes, you may put it so, though it is rather misleading.

Q. In the second year, the strength on December 31, 1905, was 2,058, and on June 30, 1906, it was 2,267, or a mean of 2,160. The desertions in the six months were 348.



7-8 EDWARD VII., A. 1908

one in six, while they were one in three for the year. Is not that an enormous proportion of desertions?—A. It is an enormous proportion.

Q. How do you account for it? Do they take an oath of office?—A. They take an oath of allegiance. I think there is a general disregard for an oath in that class, and I think that the facilities offered to deserters by the demand of all employers for labour helps desertion.

Q. Is there an impatience of restraint?—A. There is perhaps more than in England, but not very much more, I think.

Q. Is there a certain discontent in the ranks?—A. If you ask me for the reason, I think the establishments are too small in these little stations and poor barracks, and the men have to remain so long there without any chance or prospect of a change, while the work is hard and somewhat dull, that they simply get disgusted and go. Government, too, does not always keep faith with them. In the British army they have changes of station from time to time, with a chance of seeing foreign countries, they have the excitement of occasional expeditions, and all these things go to make a man more contented, and they have much larger units and less work in proportion.

Q. Is there a good deal of marching, forming fours and that sort of thing?—A. Their drill is supposed to comprise the whole of military training, except where we cannot give them the more advanced portions for want of ground space.

Q. Does not their training then become perfunctory?—A. To a certain extent.

Q. Are the officers expected to see after their comfort? A. They are intended to do so, but some do not seem to understand it very well.

Q. Do they not desert to some extent on account of the neglect of the officers?—A. Possibly in some cases, although I do not think that it is the case to an appreciable extent.

Q. What amusement is provided for these men?—A. It is difficult for me to say. They have a recreation room and a reading room well provided for, and their canteens are generally clean, cheap, and, I believe, well conducted. But too few officers take part in the men's sports out of hours or try to encourage sports. Some of them do so constantly, but others do not. I think it is a part of the Canadian temperament that they do not care about outdoor games and field sports as the British officers do.

Q. When Parliament grants an appropriation for new barracks the plans are submitted to the Militia Council, are they not?—A. Yes, and sometimes altered by the Public Works department after the council has approved.

Q. There is a standard barracks in England, the cost being so much per man, I believe?—A. There is a standard barracks with a standard of cost—I cannot tell you exactly what it is.

Q. Has not the tendency in Canada been rather to provide palatial accommodation for the officers and rather inferior accommodation for the men?—A. We have not done any barrack building for many years, probably twenty. There are certainly none that can be called palatial. You should see the Tete de Pont barracks at Kingston, especially the officers' block. They are wretchedly bad.

Q. Were there not plans for barracks at Sherbrooke and Toronto?—A. There are plans for new barracks at Toronto not yet commenced, but palatial is hardly a correct description. The difference in accommodation is that in Canada you supply quarters for married officers, which is not done in England except in a very few ranks.

Q. The militia list is prepared under the adjutant general?—A. Yes.

Q. In looking over the list for October, 1906, I find among the field officers the name of Hon. Louis R. Masson, who has been dead twenty years, and the name of Major Wicksteed, who died four or five months ago?—A. If you consider that this list is drawn up and supervised by one officer who has many other duties as well, you will see that there is a good deal of work involved in keeping it up to date. I quite agree that there are mistakes in the list, but it is faultless as compared with the militia list of a few years ago. I cannot see how these mistakes can be entirely avoided unless the officer is advised of the death of the men. How else is he to know.

Q. I find the following in the *Toronto News* in regard to the militia list: 'On



## SESSIONAL PAPER No. 29a

page 47 we learn that Major G. A. Lodge was born in 1869, and became a second lieutenant in 1882 at the early age of 13. Two years later (in 1884) he had attained the rank of lieutenant, before he had completed his sixteenth year. Page 55 reveals the fact that Lieutenant Fitzpatrick was born on August 17, 1846, and that on the 1st of July, 1903, he became a lieutenant at the unusual age of 57. At 61 he is still a lieutenant, while certain elastic regulations fix the age limit of that rank at 40 years. Page 39, gradation list, headquarters staff, furnishes a pleasant instance of military longevity. Lieutenant Colonel H. Smith was born on August 1, 1837, and is consequently embarked upon his seventy-first year by remaining an officer of the headquarters staff. From the same staff Colonel Lord Aylmer was retired a few months ago because he had reached the age limit.' There are mistakes even now?—A. These are not mistakes in the list, except in Lieutenant Colonel Smith's case.

Q. There have been a series of articles on the papers in regard to rifle shooting by candidates for the Bisley team, setting forth that the present system does not tend to encourage rifle shooting?—A. That is a matter of personal opinion. You might do better, perhaps, but I would be sorry to say that it does not encourage rifle shooting. I think it does.

Q. An article in the *Ottawa Citizen* on rifle shooting says: 'These remarks may be taken exception to as regards city regiments, which as a rule shoot much better than rural corps, but in reality the principle is not affected. City corps do not go into camp, therefore the men do not lose their time, and are content to fund their pay for the benefit of the corps. Portions of this money together with prizes which the officers contribute from their private funds are used to encourage rifle shooting, and their standard of marksmanship is raised in that way, and in accordance with that good old stereotyped phrase so prevalent in our militia affairs, "without expense to the public." But the rural corps which form the bulk of our militia go into camp and have to pay their men, so that there is no regimental fund.' Would it not be desirable to have some slight appropriation to encourage rifle shooting?—A. Yes. We attempted that last year and did it to a certain extent, and this year we are doing it by making the efficiency pay dependent upon it. I think it will be found that the standard of shooting in the city corps has through it improved even more largely than in the rural corps. The former always produced a number of very good shots, but always had an enormous number of very bad ones as well.

Q. In these camps how many of the twelve days are devoted to rifle shooting and how many to the goose step, forming fours and that sort of thing?—A. I suppose twice as much to rifle shooting as to the goose step and elementary work. It is difficult to say exactly how much, because it depends so much on the range accommodation. Rifle shooting goes on to the utmost extent during the whole period of camp. At Petawawa, where there is ample rifle accommodation, I daresay that every man spends twice as much time at rifle shooting as he does at the elementary portion of his drill.

Q. In the *Ottawa Journal* the other day it was stated: 'The truth probably is that the vast majority of our militia are bad shots. We venture to think that on the average not one volunteer in ten could hit a man at 200 yards once in half a dozen shots, or hit a barn at 600 yards. Nor will this ever be cured by leaving rifle practice by the militia in its present haphazard condition.' Is there a certain amount of truth in that, do you think?—A. I think it was true some time ago. This year we have made the efficiency pay depend on the man being able to make an average of outers at both 100 and 200 yards. It is not a high standard, but it is the first time they have ever had a standard. The shooting is no doubt bad, but it is steadily improving.

Q. In an article in the *Ottawa Citizen* on the artillery competition between the British and Canadian artillery team, after stating that the Canadians won, the article says: 'It is not to be inferred that because the British artillery men drilled so admirably they could not shoot, but it is permissible to point out that the Canadians



7-8 EDWARD VII., A. 1908

who did not drill nearly as well nor look so smart, shot better.' Is the inference to be drawn from that that there is an over development of drill and an undevelopment of encouragement in shooting?—A. The inference from that is the opposite.

Q. But would not the inference be that improvement in shooting could be obtained by paying less attention to drill?—A. That is perhaps the inference intended to be drawn, but which of the competitors is referred to? The British team won the field artillery competition and many individual prizes.

Q. Is there a proposal now being made that the field artillery brigades should each be furnished with a permanent adjutant?—A. It has been mooted, but I think the name permanent adjutant has been misunderstood. I think it has been taken to mean an officer of the permanent corps appointed as an adjutant, whereas the intention of the proposal was to pay the adjutant of the brigade, who is not a permanent officer but an officer of the active militia, a small allowance for being adjutant throughout the year.

Q. Then, in this criticism it is suggested that 'if this is the case it merely means the creation of a dozen or more billets and an expenditure of \$25,000 or \$30,000 a year that is quite unnecessary.'?—A. As I say, the man who wrote that article has heard a rumour, but has not understood what he was writing about.

Q. As the duty of the Corps of Guides is laid down to include reconnaissance and finding out the routes and paths throughout the country, there is in consequence a certain amount of mapping done in the department?—A. Not as a consequence, but there is mapping for military purposes done in the department.

Q. Do you think that as in the Ordnance Corps of England, one central bureau should do all the mapping for the different departments?—A. Yes. I have very strongly advocated that, and have drawn attention to the fact that there does not exist in Canada any topographical survey or any real trigonometrical basis on which it could be formed. We have recently had a conference on the subject, and I have pointed out that the only two civilized countries that have not a Surveys Department are Canada and Turkey.

Q. The result of the whole matter is this, that the expenditure on the militia has increased in fifteen years three times—from \$2,000,000 to practically \$6,000,000?—A. Yes.

Q. The headquarters staff which in 1892 was made up of the General Officer Commanding, the Quartermaster General, the Adjutant General, and the Adjutant General of Artillery, has increased to about 40?—A. 27, I think.

Q. The population of Canada of men between the ages of 20 and 40 is in round numbers a million; we have 39,000 of drilled militia who are drilled at the utmost for six months in the year.; the rifle shooting although improving, is still defective. The Swiss, according to Colonel Merritt's paper, with the expenditure of the same amount of moneys, drilled and rendered effective a militia of 250,000 men. Could we not attain better results for the expenditure we have made?—A. Undoubtedly, though I hardly think that parts of your question are an accurate statement of the conditions. I think that if the Swiss system were possible in Canada we could obtain enormously improved results, for the expenditure of the same amount of money, but Switzerland\* has universal service, and we have not. Therein lies the whole difference. With reference to the increase of the staff at headquarters, a large proportion of it is made up by officers who at the previous date were performing exactly the same class of duties as civilians as they are now doing as military officers, and also by officers performing duties which at the previous date were not performed at all. In those days the militia as a whole could not have kept the field for a week.

Q. I will put to you a question which was put to General Herbert: There is an impression abroad that there is too much paraphernalia in the shape of officials. Is that correct?—A. The impression is not correct, in my opinion, now.

Q. There are 39,000 men drilled in the last year. Does that represent the total

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\*Note.—Switzerland has recently increased her expenditure considerably.



## SESSIONAL PAPER No. 29a

militia?—A. The 41,000 (not 39,000) represents the total number drilled in the country—not the total establishment.

Q. The 39,000 or 40,000 men who were drilled last year were of all ages, I suppose, from 20 to 60?—A. Not a large number of very old men, and a considerable number of men under 20.

Q. The population of Canada of men between 20 years of age and 40 years is, roughly speaking, a million; 40,000 if they were all between the ages of 20 and 40, would represent only four per cent. Don't you think that a system that would call out such a small proportion of men would need revising?—A. It is merely a question of money—of providing the pay for them.

Q. Do you think that if you had the money you could increase the number of militia?—A. I do.

Q. What proportion does the cost of the training and drill of the militia bear to the total cost of the department?—A. That is a question that it is nearly impossible to answer.

Q. The drill and training of the militia cost last year between \$800,000 and \$900,000?—A. The nominal vote was that.

Q. Did you exceed it?—A. Yes, but what I mean is that the vote was for a certain portion only of the cost of training. That does not include such things as clothing, arms, instructors, stores, and so on. It is very difficult to arrive at the whole cost of the training.

Q. Suppose that the whole cost of the training came to a million and a half, that would be not one-third of the total cost of the militia. Could not a saving be effected in the other branches of the department to increase the number of militia under training?—A. Not to a large extent with good results. I am far from saying that you could not improve the administration and economize in various directions without real loss of efficiency. But speaking in general terms, you could not economize largely in other directions and devote the money to the training of the militia. But I think your estimate of the cost of training is still under the mark.

Q. An article was published in one of the service magazines on the idea that because Canada, after confederation, with a population of three or four millions, had a militia expenditure of \$1,000,000 when there was a revenue of \$13,000,000, therefore, when the revenue increased to \$100,000,000, it would be justifiable to expend \$8,000,000 on the militia. Was there not an article to that effect in one of the service magazines?—A. I think there was, but I am not sure that it bore the construction you give it.

Q. You did not write the article?—A. No. You refer to an article in the Nelson Centennial number of the *United Service Magazine*, I presume.

Q. Is it not a fact that amongst statisticians all conclusions as to expenditure and debt are made on a per capita basis, and that if the population increased the expenditure should increase without reference to the revenue?—A. My argument would be that the expenditure should depend on the necessity for it, and on your ability to pay.

Q. Not on revenue or population?—A. No, on the necessity of the case and the ability to find the money.

Q. You would not argue that because the revenue of the country has increased seven times the expenditure on the militia should increase seven times?—A. My view as to expenditure is, that it should be, like insurance, decided by the risk against which you wish to insure and the extent to which you are prepared to insure yourself.

Q. Do you happen to know how many men were drilled about the time the Militia Act was first introduced, in 1870 or thereabouts?—A. No. I know that in 1898 rather less than 20,000 were drilled.

Q. In 1892 the expenditure was only about \$2,000,000?—A. Yes.

Q. If you doubled the number the expenditure should be only \$4,000,000 instead of \$6,000,000?—A. You must remember that we have taken over the expenditure at Halifax and Esquimalt, and we have undertaken the rearmament of the militia with modern rifles and modern guns. It always seemed to me that at least for ten or



7-8 EDWARD VII., A. 1908

fifteen years after 1870 you were living on your capital, that is, on the stores left by the Imperial troops, to a great extent, and a good deal of the expenditure since has been necessarily in order to catch up. In 1892 you had Snider rifles, muzzle loading field guns and no departmental services. Comparison between then and now is scarcely possible.

Q. Is there not now rather an over inclination to lay in sub-target guns, Sutherland rifle sights and Ross rifles—to over do it rather than under do it?—A. I think it is necessary to have an up-to-date modern rifle, whether it be the Ross rifle or the Lee-Enfield. I think you must have a rifle which is, in the opinion of the general public at least, equal to the rifle with which your foe may be armed. I believe the expenditure on certain things, such as the sub-target gun, is justified by its results on the shooting of the militia.

Q. Granted that it is desirable to have up-to-date methods, is there not an inclination, instead of ordering fifty sub-target guns, to order a thousand? Is there not an inclination to over do it?—A. Speaking for the Militia Council, I should say that we watch very closely not to order any thing more than we positively need. We know the amount available for our purposes is limited, and we endeavour not to expend any thing that we think could be avoided.

Q. Then the restraint lies in the amount of the vote?—A. Largely.

Q. If you could persuade Parliament to increase the vote, the Militia Department would gaily spend it?—A. I presume that we should say this: If Parliament accepts the Government policy and votes more money for military purposes, it presumably wants that money expended upon making its weapons of defence as strong and efficient as possible. At present we order artillery for exactly the number of militia we have available. If Parliament told us, as it has done, that it thinks an army of double the strength should be legislated for, and gave us the money to fit out that army, we should do it. But as it is we try to expend the money that Parliament approves, upon our estimates, without wasting any part of it at all.

Q. The Parliament of Canada has never been ungenerous in dealing with the militia?—A. I do not think it has always clearly known what it was voting for.

Q. But whatever has been asked has been readily granted?—A. Do you distinguish between Parliament and the Government.

Q. After the estimates have passed the Government and been laid on the Table, there, have been very few criticisms as to the amount granted for the militia?—A. I should say that Parliament has always granted to the militia what the Government of the day, representing the majority, has asked for.

Q. How many high power Maxim guns have been ordered?—A. None that I know of.

Q. What are those big guns you have had from England?—A. There were, I think, half a dozen high power Maxim guns ordered. I did not believe in the policy of it, and I got permission to countermand the order. The firm agreed to do that, and turned the money over to one of our other orders for field guns of the ordinary pattern.

Q. How much were these heavy guns to cost?—A. I do not know.

Q. Only half a dozen were supplied?—A. None were supplied. The order was cancelled and the money devoted to the 18-pounder guns we then had under order.

Q. What is the cost of the 18-pounder gun?—A. About \$5,250.

Q. What is the cost of a battery fully equipped?—A. Four guns with a full complement of ammunition wagons, but no ammunition, would cost about \$50,000.

Q. How many batteries do you propose to fully equip?—A. The number of batteries now authorized, which is, I think, 26.

Q. What is the allowance to a cavalry man for a horse going into camp?—A. One dollar a day.

Q. Assuming that a regiment of cavalry was sent to Petawawa and a horse is killed by accident, what allowance would the Government make for the horse?—A. \$100.



## SESSIONAL PAPER No. 29a

Q. Is it possible to get a horse in Canada to-day for \$100?—A. Not in certain parts of the country.

Q. Where there is a cavalry regiment you cannot, as a rule, get a horse for \$100?—A. My opinion is that the present indemnity is too low. It is about to be increased.

The Commission adjourned.

QUEBEC, September 20, 1907.

Mr. JOSEPH LAROCHELLE, sworn and examined.

*By the Chairman :*

Q. You are attached to the Dominion arsenal?—A. Yes.

Q. That is what is called the cartridge factory?—A. Yes.

Q. There is a superintendent there, Colonel Gaudet?—A. Yes.

Q. And an assistant superintendent, Captain Panet?—A. Yes.

Q. And an accountant, Mr. Dupre?—A. Yes.

Q. And yourself as paymaster?—A. Yes.

Q. And Mr. Denechaud as clerk?—A. Yes.

Q. Have you any other employees?—A. There is another clerk since July last.

Q. How many labourers are employed in the factory?—A. About 370.

Q. Your duty as paymaster is to pay the accounts of the factory and the wages of the men?—A. Yes.

Q. Where do you get your cheques to do that?—A. From Colonel Gaudet; he signs the cheques.

Q. Are you one of the army pay clerks?—A. No.

Q. You are simply paying the wages of the 370 men and the accounts of the place?—A. Yes.

Q. The cartridges manufactured in the factory are packed in boxes?—A. Yes.

Q. How many does a box contain?—A. 1,000.

Q. How many boxes do you turn out in a week?—A. We can turn out about 240,000 cartridges in a week.

Q. Does that turn out go on all the year round?—A. Yes.

Q. Where do you send these cartridges?—A. To the citadel.

Q. Are they stored there in the bomb-proof building—A. Yes.

Q. Are they sent there every day?—A. No, every month.

Q. Then, you have sometimes about a million cartridges on hand at the arsenal?—A. Yes.

Q. Isn't that rather dangerous?—A. No. Of course they are not loaded.

Q. Do the militia of Canada use as much as 240,000 in a week?—A. They are asking for that number.

Q. Do you send everything to the citadel?—A. Yes, to the ordnance stores.

Q. Do you know how far the stock has been increased or decreased there?—A. I could not say.

Q. You have nothing to do with the cartridges after they leave the factory and go to the citadel?—A. No, nothing at all.

Q. You come here on behalf of the clerical staff at the factory?—A. Yes.

Q. You were appointed in 1902, five years ago?—A. Yes.

Q. What were you appointed at?—A. I was appointed as stenographer and typewriter.

Q. At what salary?—A. At \$1.50 a day.

Q. When did you get your \$800 a year?—A. Two years ago.



7-8 EDWARD VII., A. 1908

Q. Did you go from \$1.50 a day to \$800?—A. No. I first went to \$2.05 a day. Then in July, 1905, I was appointed at \$800 a year.

Q. Mr. Dupre was appointed twenty-five years ago?—A. Yes.

Q. Was that when the factory was established?—A. Yes.

Q. What salary had he when he was appointed?—A. \$1 a day.

Q. And now, after twenty-five years' service, he gets \$800 a year?—A. Yes.

Q. Are the duties so great as to require an accountant and a paymaster?—A. Oh, yes.

Q. What account books are kept in the factory?—A. We keep a ledger only.

Q. You have only the one side of it to keep, the accounts of the materials received; the other side is simply a discharge of so much per day going to the citadel?—A. Yes.

Q. Would it not be possible for the accountant to do your work?—A. It would be impossible.

Q. What are your office hours?—A. From half-past nine till twelve, and from half-past one till five.

Q. Who looks after the work at night? I suppose the work goes on all the time?—A. Not at night.

Q. Is the factory entirely closed at night?—A. Yes. Sometimes we require a few men to repair.

Q. You have no night gang to do any work at all?—A. No.

Q. Then all the men employed there are day labourers?—A. Yes, sir.

Q. What do you pay the day labourers?—A. \$7.50 a week, or \$1.25 a day.

*By Mr. Bazin:*

Q. Is that the average wage?—A. There are some paid higher. We have some labourers at \$8.75 a week, and we have three or four young labourers at \$6.85.

*By the Chairman:*

Q. You have a large number employed at what is called piece-work?—A. Yes.

Q. Are they employed pretty nearly all the year round?—A. Yes, all the year round.

Q. There are from 70 to 80 employed by the week?—A. Yes, about that.

Q. And about 250 employed on piece-work?—A. Yes.

Q. How much do you pay for this piece-work?—A. It is according to the piece-work done. Some are making tools, and there are a lot of boys running machines. There are a certain number of operations, and we pay according to the operation.

Q. Your duty as paymaster is amongst other things to pay for this piece-work?—A. Yes.

Q. Does the accountant make up what is payable to each man?—A. No, some timekeeper.

Q. How do you find out that 250 people are wanted there at piece-work and about 80 by the week?—A. I could not say.

Q. When an election comes on, are a greater number of men put at work in the factory?—A. No, not one more.

Q. Do you employ about the same number every year?—A. Yes.

Q. Some are employed a short time and some a long time?—A. Of course, when they are not fit to work, they are dispensed with.

Q. Would it not be better to have a smaller number of people employed the year round than to employ a number of persons for a week or a fortnight only as you are doing now?—A. Of course it would; but we cannot keep these young fellows at work if they do not want to work. They come and work for two or three weeks or a month or two months and then leave, and we have to employ others to take their places.

Q. Do you employ the same number at piece-work winter and summer?—A. Yes.

Q. A lot of these people seem to run in families. For example, I find seven or eight Fortiers, seven or eight Belangers, six Greniers, six Lachances, twelve Morris-



## SESSIONAL PAPER No. 29a

setts, six Pelletiers, nine Robitailles, seven or eight Tremblays, about twelve Trepanniers. How do you explain that?—A. I cannot explain it.

*By Mr. Fyshe:*

Q. How much does an ordinary workman make?—A. The women are paid by day work.

Q. Are the men paid by piece work?—A. Yes, pretty nearly all the men.

Q. If a man works on piece work and works steadily, how much will he make a week?—A. From \$15 to \$17 a week.

*By the Chairman:*

Q. Do the timekeepers keep the time of the people who do piecework?—A. It is kept by the time card.

Q. Are all these people good labourers?—A. Oh, yes.

Q. It looks as if there were a number of people selected from different families and put in as a matter of favouritism?—A. Oh, no, the superintendent is very particular about that.

Q. You come here, I suppose, like everybody else, to say that you think you are insufficiently paid?—A. Yes, that is the principal thing.

Q. What do you think would be the proper payment for the clerical staff to which you belong?—A. I could not say.

Q. Take your own case. You are now getting \$800; in five years you have gone from \$2.05 to \$800 a year. What do you think you should be paid, looking at the increased cost of living?—A. Not less than \$1,000.

Q. That means practically that you think the salaries of the clerical staff should be increased 25 per cent?—A. I do not think that would be too much.

QUEBEC, September 17, 1907.

To the President of the Civil Service Commission,  
Quebec.

We, the undersigned whose occupation, salary and date of appointment at the Dominion arsenal, are stated opposite our respective names, beg humbly to state our salary is very low, considering our functions, responsibilities and work, the more so that the cost of living has greatly increased since some ten years and wish furthermore to expose that we have not in this lapse of time benefited of a proportionate rise of pay as have generally the mechanics, machinists and foremen.

Name.	Occupation.	Date of Appointment.	Salary per annum.
			\$
Altred Dupré.....	Accountant.....	November, 1882.....	850
J. LaRochelle....	Paymaster.....	October, 1902.....	800
Ch. Denechaud.....	Clerk.....	July, 1897.....	750

Hoping that you may deem it an act of justice to use your generous-influence in our behalf, we beg to subscribe ourselves.

(Signed.) ALFRED DUPRE.  
J. LAROCHELLE.  
CH. DENECHAUD.

The annexed has been forwarded to the Commission by the civilian members of the staff of the Royal Military College, Kingston, Ont, as stated by request of the Department of Militia.



7-8 EDWARD VII., A. 1908

From the Civilian Members of the Superior Staff, R.M.C., to the Commandant R.M.C. of Canada.

September 30, 1907.

SIR,—We, the undersigned civilian members of the Superior staff of the Royal Military College, have the honour to request you to submit for the consideration of the Honourable the Minister of Militia, the following proposal for the superannuation of such members of the said staff as may, in future, become disabled for the performance of their duties in a manner consistent with necessary efficiency.

In submitting this scheme we trust it may be recognized that the condition which obtain in the treatment of the civil and militia services are not analogous to those under which we serve, inasmuch as the initial appointments to either of these services may take place, and usually do take place at a comparatively early age, and time is thus given for a pension scheme to mature materially before its application is necessary. The appointment of a member of the R.M.C. staff presupposes a professional experience in similar fields, as a preparation for the duties and work of a professorship, and age, with its ripened judgment and experience is an essential qualification for the position of head of a department.

We, therefore, submit that, under the circumstances, our cases with respect to pension may be considered fairly parallel to those of members of the judicial bench, and that the principle of retirement accepted for them might, in justice to us, be adapted to suit our circumstances, and we beg to be allowed in accordance with what is here set forth, to respectfully suggest the following scheme, viz.:—

‘A civilian member of the Superior staff of the Royal Military College may be retired to promote the efficiency of the staff, under the following conditions:—

‘(a.) If he has reached the age of fifty years and the duration of his service has been ten years or more, he shall receive an annuity for life of fifty per cent of the annual salary which he was enjoying at the time of his retirement, with an additional two per cent of such salary for each year’s service over and above ten, but the maximum annuity shall not exceed seventy per cent of salary at time of retirement.

(b) If he is under fifty years of age on retirement with at least ten years service, he shall receive an annuity as before described less two per cent of salary for each year he is under fifty.

(c) If the duration of his service has been less than ten years, he shall receive for each year’s service a gratuity of one-tenth of his annual salary at time of retirement.

(d) In cases of voluntary retirement with the approval of the Government, the gratuity will be as previously stated herein, but the annuity will be subject to a reduction of twenty per cent if the retiring member of the staff has not reached the age of fifty.

(e) Annuities shall be payable in monthly instalments clear of all taxes and deductions, whatsoever, imposed under any Act of the Parliament of Canada.

(f) Service on the staff of the Royal Military College shall be allowed to count towards pension of an officer under the Militia Pension Act in the event of transfer to the permanent force.’

We respectfully submit that by some such amendment to the Royal Military College Act the analogy between it and the Judges’ Act might be rendered complete.

We have the honour to be, sir,

Your obedient servants,

IVA E. MARTIN.

J. B. COCHRANE.

W. R. BUTLER.

ALEX. LAIRD.

J. M. LANOS.

H. J. DAWSON.

A further addition has been submitted, as follows:—

Any widow of a professor to whom she has been married at least ten years before his death, shall receive one-half of the allowance which would have gone to her husband.



SESSIONAL PAPER No. 29a

OTTAWA, FRIDAY, May 31, 1907.

The Royal Commission on the Civil Service met this morning at 10.30 o'clock.

Present:—Mr. J. M. COURTNEY, C.M.G., Chairman.

Mr. THOMAS FYSHE, Montreal, and

Mr. P. J. BAZIN, Quebec.

Lieut.-Col. FREDERICK WHITE, C.M.G., called, sworn and examined.

*By the Chairman:*

Q. You are the Comptroller of the Northwest Mounted Police?—A. Yes.

Q. How long have you been Comptroller?—A. Since July, 1880.

Q. Latterly you have had added to your duties that of Commissioner of the Northwest Territories?—A. Yes.

Q. That is to say, the part that has not been formed into Provinces?—A. The unorganized territories; about two-thirds of the area of Canada, including Ungava.

*By Mr. Fyshe:*

Q. Have you many men scattered around in Ungava?—A. We have no men in Ungava as yet. We have some in Hudson Bay.

*By the Chairman:*

Q. What is your salary now?—A. \$4,000 as Comptroller of the Mounted Police, and \$1,000 as Commissioner of the Northwest Territories.

Q. Your service dates back to 1869?—A. Yes, to January, 1869.

Q. That is, you have been over 38 years in the public service?—A. Yes.

Q. In the first part of your service you were private secretary to Sir John Macdonald?—A. Not at first; I was for a time a clerk in the Department of Justice, and later on became his private secretary.

Q. You were examined before the last Civil Service Commission, in 1892?—A. Yes.

Q. You have now the same chief clerk as you had then?—A. Yes.

Q. Mr. Fortescue?—A. Yes.

Q. And the same first class clerk?—A. Yes and the accountant as well.

Q. You have three second class clerks?—A. Yes.

Q. The only addition to your staff since 1892 is one second class clerk, Mr. Drake?—A. Yes, he has recently been transferred to another department.

Q. And three junior seconds?—A. Three junior seconds.

Q. You have no women at all in your department?—A. None at all.

Q. In addition you have in Ottawa attached to your staff about half a dozen men engaged in packing and so forth whom you call constables?—A. Yes, non-commissioned officers or constables; one of them ranks as an officer. They are members of the outside service, but they do work at Ottawa which can be done more economically here than in the Northwest, and avoids duplication of labour.

Q. What kind of work are they engaged in?—A. Checking and classifying expenditure, packing and the distribution of clothing and other supplies, and a great deal of routine.

Q. Your first class clerk and accountant is now 77 years of age?—A. Yes. His retirement has been under discussion for some time; he has now asked to be retired



7-8 EDWARD VII., A. 1908

on the 1st January next, and the recommendation will be submitted to Sir Wilfrid Laurier on his return to Canada.

Q. You rank as a deputy head?—A. Yes.

Q. By an Act of Parliament?—A. Yes.

Q. And you are placed under the control of the Prime Minister of the day?—A. Yes.

Q. I suppose you have kept Mr. Fisher, the accountant, who is 77 years of age, for some years beyond the time when he might have been retired?—A. Mr. Fisher has been ripe for superannuation for years, but owing to old associations, I did not wish to press it upon him.

*By Mr. Fyshe :*

Q. Has he been efficient for the last ten years?—A. He has not been up to full work. He has suffered from internal troubles. When you have worked with a man for thirty years you do not feel like pressing him to retire.

*By the Chairman :*

Q. If the Superannuation Act had not been abolished, could not your department have been made more effective?—A. Undoubtedly.

Q. Everybody who has given evidence before us has declared that the abolition of the Superannuation Act was a mistake, in their opinion. Do you agree with that?—A. I do, undoubtedly.

Q. In the Mounted Police you have a commissioner two assistant commissioners, superintendents, inspectors, surgeons, assistant surgeons, and veterinary surgeons. Do you have assistant inspectors?—A. No.

Q. How many are on the roll of the Mounted Police now?—A. Nominally 800, but 765 is, I think, the actual strength of the outside force at present. What I am aiming at is to have the old staff pass out in the next four or five years. My chief accountant is 77, my chief clerk is over 60, I am over 60, and the other clerks I principally depend upon are over 45. I think that those who built up the force are the best fitted to wind it up.

Q. The men on the force are engaged for a certain term of years?—A. Yes, for five years.

Q. With the development of the Northwest there are many opportunities for a constable after his term has expired to go out and better himself?—A. Yes, and they do it. That is one of our difficulties. Men go into the force simply until they can do something better. Four or five of the members of the new Provincial legislatures in the Northwest are men who were constables in the Mounted Police. You will also find mayors of towns, and some of the best men in the country.

Q. Do you offer them any inducement to re-enlist after five years?—A. Not the slightest. They may re-enlist for one year or three years. We have men in the force who have served for twenty-five years. If they can get a chance to better themselves, we are only too glad to see them go out.

*By Mr. Fyshe :*

Q. Are any of them married?—A. Many of them are married, but we restrict them as much as possible in that respect. The married men form a small colony outside of the barracks, where they are allowed their rations instead of drawing them in barracks in the mess.

*By the Chairman :*

Q. In order to secure continuity and length of service you have procured from Parliament an Act to give your officers pensions on retirement?—A. Yes, they have a pension.

Q. When did that Act come into force?—A. In 1902. Previously our officers



## SESSIONAL PAPER No. 29a

were under the Superannuation Act. We also have a Pension Act for the non-commissioned officers and constables.

Q. The Officers Pension Act has been put on the statute book since the Superannuation Act was abolished?—A. Yes. We substituted the Pension Act for the Superannuation Act. Out of 52 officers 49 adopted the pension, and two or three remained under the Superannuation Act.

Q. The officers of the force who contributed to the superannuation fund had the privilege of election to either of the two systems?—A. Yes.

Q. Those who came in latterly came in under the new pension system?—A. Yes.

Q. Do you find any difficulties in getting officers now?—A. Oh, no. The difficulty is in resisting applications.

Q. Your Pension Act led the way to the Militia Department getting a Pension Act?—A. First of all, we got a Pension Act. Later on Sir Frederick Borden got a Pension Act for the militia, including both officers and men. We then succeeded in getting a Pension Bill for our officers on the same lines as the militia.

Q. Your Act provides that in case of the death of an officer, his pension goes to his widow?—A. Yes, in a reduced amount, and the children get a proportion also—I think up to the age of 18 for boys and the age of 21 for girls.

Q. What is the pension to a constable who serves only five years?—A. A constable gets nothing for five years. The non-commissioned officers and constables contribute nothing to the fund. The officers contribute five per cent of their salaries. In the case of a constable the pension amounts to one-fiftieth for every year of service up to twenty years, and after that it is increased so that twenty-eight years' service will give a man two-thirds of his pay. For instance, if a man attains the rank of a staff-sergeant, and his pay is \$1.50 per day, he gets \$1 a day pension after twenty-eight years' service. But if a man has been twenty years in the service he can only claim twenty-fiftieths.

Q. But practically your men go out at the end of the term of five years?—A. Many do..

Q. But with the openings in the Northwest, even the pension system is no inducement to them to remain?—A. Not much. Up to ten years ago the average term of service of men in the mounted police was from twelve to fifteen years, while to-day the average service, if you include the non-commissioned officers, is not five years. A man who has been in the police force is in demand by commercial companies, and every man can buy his discharge.

*By Mr. Fyshe:*

Q. I suppose some of them take up land?—A. They do take up land, and become the best kind of settlers and prominent men in their districts. In the legislature of the two Provinces to-day there are about eight members who served in the ranks of the mounted police. We also have representatives in the Senate and House of Commons.

Q. They are disciplined men?—A. Yes, and they know the ways of the country.

*By the Chairman:*

Q. According to last year's statement you spent in your department over a million dollars?—A. Yes.

Q. You still have about the same number of police in the Territories and the Provinces of Alberta and Saskatchewan that you used to have?—A. We have reduced the number. In the two new Provinces we have about fifty men less.

Q. As the Provinces have only started into existence and the municipalities are only about being organized, until they can have their own constabulary, you are still to some extent keeping your police there, and the Provinces are paying something towards their expenses?—A. Yes. Our arrangement is that we shall have 500 men in the old organized Northwest, which is now Alberta and Saskatchewan. We had 500



7-8 EDWARD VII., A. 1908

men there when the two new Provinces were created, and to have removed them at that time would have caused a great deal of disturbance; because, apart from being a police force, the mounted police have always been a general utility force in the country, doing work for every department of the public service. Under the arrangement with the two Provinces I have estimated that their proportion would be \$150,000, and the police are to continue to perform police duty in these two Provinces for a period of five years from the 1st September, 1905, each Province contributing to the Dominion revenue \$75,000 a year from the 1st July, 1906. I estimate that \$150,000 is about one-third of the cost. We have an average of 200 prisoners in our guard-rooms. Last year over 1,500 prisoners passed through the police guard-rooms in the two Provinces. At Calgary to-day we have about 48 prisoners, at Edmonton about 30, at McLeod between 30 and 40. As soon as the Provinces can get their appropriations and build gaols they will take over these prisoners.

Another matter which affects my department very materially and the appropriation for it, has been the amount of work we have had to do for other departments. For this we have rendered accounts and got repayments. Last year we got from other departments for these services about \$120,000. That \$120,000 probably represented 3,000 vouchers. For instance a prisoner has to be brought from the place of committal to the penitentiary; a lunatic has to be brought to the asylum in the same way. Then there is work done for the Department of Agriculture. We have 16 veterinary surgeons employed in that work, and we have to be repaid for that. I am negotiating an arrangement by which our work will be reduced to the extent of about 2,000 vouchers in the Northwest alone, resulting in a saving of labour and cross entries. We are in that stage of winding up our work.

Q. As the Northwest becomes settled and the municipalities are formed, the Mounted Police will cease to exist?—A. That is what I believe, within the next five years.

Q. But as certain parts of the area of Canada are still territorial, that will not happen in your time or mine?—A. But it will not require the same number of men. For the next twenty-five years there will still be work for the police in the north, but it will be a different force. It will be more of a detective force. It will not be mounted police. For instance, we have men stationed at the mouth of the Mackenzie river, and we have them at Fort Churchill, on Hudson Bay. In the far north, north of the 30th parallel, there will be work for police for the next twenty-five years, but my estimate is that 100 men will be sufficient, and that the 500 men in the older territories will disappear in the next four or five years, the work they do being assumed by local jurisdiction. Our 16 veterinary surgeons have been doing all the quarantine work for the Department of Agriculture. The Department of Agriculture promised to take that work over on July 1.

*By Mr. Fyshe :*

Q. At these outlying points, where you have only a few men, I suppose they get more or less assistance from the Hudson's Bay company if they want it?—A. Only what they pay for. The moment the Government sends a man in, the Hudson's Bay company drop everything. The Hudson's Bay company have been in the habit of supplying the natives to go out hunting, not so much from philanthropic as from business motives, because they depended on the natives for skins, but the moment the Government put a flag up, the Hudson's Bay company tell the natives who want assistance to go to the Government.

*By the Chairman :*

Q. You expect that in the next four or five years the police who are now stationed within the area occupied by the Local Governments will disappear?—A. I think they ought to.

Q. And probably will?—A. Yes. There is only one question about it. The



## SESSIONAL PAPER No. 29a

Dominion Government has retained control of the land, the immigration and the Indians, and the provinces claim that, therefore, the Dominion Government is to a certain extent responsible for preserving law and order. That is their argument. We have the same argument in British Columbia. We sent police into British Columbia, and the British Columbia Government refused to pay the bill, because they said that the Indians were wards of the Dominion. That point may come up. The land matter will solve itself.

Q. At present the Local Governments contribute to the Mounted Police Department \$150,000 a year?—A. Yes. I may say that our estimates of this year showed a reduction of \$415,000. We cut down the general expenses by \$265,000, and the Provinces contributed \$150,000, making a reduction of \$415,000.

Q. Are your officers paid any allowances?—A. No, except in the far north.

Q. When an inspector becomes incapacitated and retires under the Pension Act does he get such a proportion of his pay and the value of his privileges, such as living in barracks?—A. Yes. There is an order in council fixing the amount for each grade which is to be added to the pay for pension purposes.

Q. When he is retired he is paid a retiring pension on the basis of his pay and the value of his privileges?—A. Yes.

Q. We shall ask you to supplement your statement with a memorandum on anything it would be desirable for us to note?—A. I shall be very glad if you will allow me to do that.

Q. You have no objection to Mr. Fyshe and Mr. Bazin going to your office and seeing the returns sent in by the Mounted Police?—A. I shall be very glad indeed at any time, and I shall be most pleased to show what our work is and our system.

Q. You have, I believe, a system whereby you know at any moment, by the last return sent in, where every constable is situated?—A. Yes, within a month, except in the Hudson Bay district, where it may be six months. We have monthly returns by which we know the number of men at each station. We have 120 detachments of men divided into twos and threes.

Q. Subject to the delays in the mails consequent on the territory being so far distant, you know in your office where every constable and every officer of the Mounted Police is?—A. Yes.

*By Mr. Fyshe:*

Q. Have you not rather impressed the Americans with the efficiency of your system in that large territory?—A. I have a little personal vanity that our work is appreciated. The mystery of it to our neighbors south of the line is our prompt administration of justice.

*By the Chairman:*

Q. In this expenditure of a million dollars in your department, over \$400,000 went to the pay of the force?—A. Yes.

Q. The chief part of the rest went to pay for forage, fuel and light. The forage is, of course, procured on the spot?—A. Yes, most of it, except in the Yukon, where we have to send it in.

Q. What do you call subsistence?—A. Subsistence covers food and all kinds of provisions. In many cases we have men living at hotels; the average cost of their board is about \$18 per month, and we grant them what we call subsistence money. In the same way we make grants for forage for horses. A man has to pay from \$12 to \$15, and sometimes \$18 per month for the board of his horse. We make allowances of that kind. Frequently there are married men at detachments. You cannot expect a man to remain unmarried on the force for twenty-five years, and we try to give our married men places where they have a little home of their own, and instead of issuing provisions to them, as to the men in barracks, we allow them \$18 or \$20 a month, and they feed themselves.



7-8 EDWARD VII., A. 1908

Q. And your men have to be clothed in uniforms?—A. Yes.

Q. Who supplies that as a rule?—A. It is supplied by contract.

Q. The lowest tender accepted?—A. We call for tenders about every three or four years. I am busy now with contracts. Thirty-two tenders came in about a month ago, and just before Sir Wilfrid Laurier left he approved of my recommendation awarding contracts for forty-two articles to the lowest tenderer. In one of the other cases it was awarded to one of two who were equal. One was an Ottawa man and the other was a Quebec man. It was a case of mocassins, and as they had to be made in Quebec, the contract was awarded to the Quebec man. In the other case the tenders were even, and we gave the benefit to the old contractor.

Q. Practically your rule is to take the lowest tender?—A. Yes.

Q. And you get security for the execution of the contract?—A. Yes, five per cent.

Q. Which is deposited with the Finance Department?—A. Yes, in every case.

Q. The same rule would apply to saddles, I suppose?—A. We have not bought saddles for years, but I may say that the same applies in the Northwest to even the filling of icehouses or the cutting of a stack of hay. We always demand a deposit, and if a man does not fulfil his contract the deposit is forfeited. The only exception to that was an Order in Council which was passed about a month ago returning a deposit of \$18 to the widow of a contractor.

Q. Do you find any political pressure exercised by your officers to get promotion?—A. Oh, yes, when an election is coming on. We cannot help that under our political system.

Q. Have you any standard or examination by which you make an inspector a superintendent?—A. No. As a rule an inspector is not promoted until he has been in that office ten or fifteen years, and we have confidential reports from the commissioner on the capabilities of the officers, which to my mind, are far better than any competitive examination.

Q. Do all the men who have been promoted prove to be efficient?—A. We have some disappointments like everybody else; but on the whole we have a very efficient lot of men. There are a lot of old men like myself who have been in the service for many years.

Q. According to this list, the oldest commissioned officer in the force seems to be about 58. Have you any fixed age at which an inspector is retired?—A. No. It is simply a matter of efficiency.

Q. As it happens, among the commissioned officers of the mounted police in the Northwest, no officer at present is of the age of 60?—A. No.

Q. When a man gets to be over the age of 60, and is gradually becoming incapacitated from taking active exercise and riding about, have you any means of retiring him?—A. Yes, we can retire him under the Pension Act.

Q. You have not a fixed retiring age of 65, as in the British army?—A. No, we have not. We can retire a man at any time to promote efficiency.

Q. All your offices here are in one place?—A. Yes.

Q. Where are your storekeepers stationed?—A. In a building on Wellington street, just below the Bank of Montreal.

Q. That is where you keep your stores?—A. Yes.

Q. Your official staff is all in one building?—A. Yes.

Q. In the Western block?—A. Yes.

Q. You have no offices outside?—A. No. We have simply that building where we receive clothing, stamp it and re-issue it.

Q. Have you an audit of your stores?—A. We have in the west a semi-annual stock-taking. Here we simply receive and check the goods. In the west the stock-taking used to be quarterly, but now it is on the 1st July and 1st January in each year. There is a board, at every post, appointed to examine the stores. It is composed of three officers, and if there are not three officers at any post, a non-commissioned officer takes the place of an officer. They examine every article in store, and any-



SESSIONAL PAPER No. 29a

thing that is used up, such as old brooms, pots and pans, is recommended for condemnation, and is destroyed. Having agreed to that, an officer is detailed to see that everything is destroyed. No man can get a broom even unless he brings back the old one. We get a certificate from a responsible officer that he personally saw everything which was condemned destroyed in such a way that it could not be used again.

Q. You have no stock-taking by the Auditor General?—A. No, we have never reached that.

Q. What is the total value of your stores?—A. I think that to-day the stores for the whole force would not be worth more than \$100,000. We have nothing in store except clothing. We have a form which shows everything that is in use, another showing what is in store that is new, and in every barrack room there is a board showing what belongs to that room. Our system of checking is about as complete as we can make it.

Q. How long has your department been in force?—A. It commenced in 1873.

Q. It has existed from the Hudson Bay period until the civil government period in the Northwest?—A. We began at Fort Garry before any treaty had been made with any of the Indians.

Q. The mounted police have seen the evolution of the Northwest Territories from an unoccupied prairie to a country of settled government?—A. Yes.

Q. Your force is a migratory force, always on the move?—A. It is always on the move.

Q. When on the move do they get any allowance beyond their bare out of pocket expenses?—A. No.

Q. How far does a man go on this patrol duty?—A. At Yorkton he has a radius of fifty miles. North of that a man has a radius of a hundred miles.

Q. When he goes out in this way is he paid his expenses merely?—A. What he produces receipts for.

Q. He must of necessity do this patrol work?—A. That is his work.

Q. And that is one of the inducements to enter the service?—A. That is one.

Q. Would it not tend to encourage him to go frequently over the road if he had a little allowance for that?—A. I would like very much if we could do something like that.

Q. We have learned from other witnesses that inspectors who go on trips are out of pocket as a rule, and it is only a sense of obligation that makes them do their work?—A. There is no question about that, and they incur liabilities. The men must travel and they pay a good deal more than they receive for expenses.

Q. Do the men in your department sign the attendance book?—A. Yes.

Q. The office hours in a small department like yours, I suppose, are not laid down by a fixed rule, but the men work when there is work to be done?—A. They work from half past nine until the work is done.

#### ROYAL NORTHWEST MOUNTED POLICE.

OFFICE OF THE COMPTROLLER.

OTTAWA, May 27, 1907.

SIR,—In reply to your letter of 18th inst., I send you, herewith, a statement which I think gives the information called for. If not, I shall be very glad to supplement it.

I have the honour to be, sir,

Your obedient servant,

F. WHITE.

*Comptroller.*

THOS. S. HOWE, Esq.,

Secretary, Civil Service Commission,

The Senate, Room No. 2,

Ottawa.



7-8 EDWARD VII., A. 1908

ROYAL NORTHWEST MOUNTED POLICE, OTTAWA.

INSIDE SERVICE VOTE.

NAME.	1891—1892.		1905—1906.		Salaries 1905-6, if Statutory Increases had not been stopped for two years.
	Rank.	Salary.	Rank.	Salary.	
		\$ cts.		\$ cts.	
Fred. White.....	Comptroller .....	3,200 00	Comptroller .....	4,000 00	\$ 4,000.00.
L. Fortescue .....	1st Class Clerk....	1,800 00	Chief Clerk. ....	2,350 00	2,450.00.
A. Fisher.....	2nd " .....	1,400 00	1st Class Clerk ...	1,900 00	1,900.00.
L. duPlessis.....	3rd " .....	900 00	2nd " .....	1,450 00	1,475.00.
R. M. Gallwey....	3rd " .....	900 00	2nd " .....	1,350 00	1,350.00.
R. S. Bishop..	3rd " .....	700 00	2nd " .....	1,300 00	1,300.00.
E. H. Hinchey....	Messenger.....	420 00			
E. F. Drake .....			2nd " .....	1,275 00	Recently transferred to Dept. of Interior.
A. V. Joyce.....			Jr. 2nd " .....	800 00	
W. Gravel.....			Jr. 2nd " .....	837 50	
	Total salaries....	9,320 00		15,262 50	

No amounts were paid for salaries or wages from contingency vote.

AMOUNTS PAID FROM OUTSIDE SERVICE VOTE.

NAME.	1891—1892.		1905—1906.		
	Rank.	Salary.	Rank.	Pay and Allowance	
		Salary.		\$ cts.	
George Stevens....	Staff Sergeant .....	1,129 10	Inspector.....	1,583 33	
C. J. Pearson.....	" .....	1,044 71	Staff Sergeant .....	1,314 00	
C. R. W. Stuart..	Sergeant.....	573 13	" .....	1,186 25	
E. F. Drake .....	" .....	788 87			Transferred to inside ser- vice, as shown above.
L. Deslauriers ....	Constable.....	577 16	Sergeant.....	638 75	
W. F. Slaney.....	Packer and Mes- senger.	457 50	Packer and Mes- senger.	700 00	
M. G. Nagle .....	Packer.. .....		Packer.....	645 00	
F. Bissonnette. .	" .....	370 00	" .....	645 00	
R. F. Harris ....	Constable.....	274 50			Transferred to Dept. of Justice.
E. Payne.....	" .....	273 76			Transferred to Dept. of Customs.
W. O'Brien. ....	Packer.....		Packer... ..	456 25	
Jno. Stevens.....			Constable... ..	591 40	Recently appointed to inside service.
		5,488 73		7,759 98	







